



**Community Engagement
on Proposed Sale of
the Cincinnati Southern
Railway (CSR)**

Summary Report

December
2023



Project Summary

In September 2023, the Cincinnati City Council referred a motion to review the financial implications of selling the Cincinnati Southern Railway to Norfolk Southern. The motion called for a report within 30 days, exploring spending opportunities for the funds, addressing critical infrastructure, the operating budget, and pension liability. The report was to outline spending restrictions. In October 2023, the City Administration presented the “Cincy on Track” Plan, proposing a \$250 million spending plan over 10 years. It covered various aspects, including the sale overview, fund use eligibility, governance, annual payments, capital maintenance, guiding principles, project prioritization, economic inclusion, community development, and budget impacts. City Manager Sheryl Long initiated community engagement sessions for community member feedback on desired projects. The report provides an update on these initial sessions.



Acknowledgments

Mayor

Aftab Pureval

City Council

Jan-Michelle Lemon Kearney, Vice Mayor

Victoria Parks, Pcommunity member Pro Tem

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Reggie Harris

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Sheryl M.M. Long, City Manager

William “Billy” Weber, Assistant City Manager

Natasha S. Hampton, Assistant City Manager

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Special Thanks to Staff Members Representing:

City Managers Office

Office of Communications

Department of City Planning & Engagement

Office of Budget & Evaluation

Department of Transportation & Engineering

Parks

Recreation

Department of Public Services

Health Department

Project Background

Cincy on Track is the concept from the City Administration to identify existing infrastructure projects in critical need of funding over the next ten years.

The City Council, at its session on September 7, 2023, referred the following motion for review and report. MOTION, submitted by Councilmembers Cramerding and Harris, WE MOVE that the administration prepare a report within the next thirty (30) days on the financial implications of the sale of the Cincinnati Southern Railway to Norfolk Southern, pending approval from Cincinnati voters. The report should address the possible spending opportunities for these funds, including the extent to which these funds can be used to remedy the City's outstanding \$500 million of critical failing infrastructure, the City's operating budget, and the City's pension liability. It should consider these challenges to our city budget as well as others that impede attaining a structurally balanced budget. It should also address how the spending of these funds is restricted and what they cannot be used for.

On October 3rd 2023, City Manager Sheryl Long presented and released the "Cincy on Track" Plan

to the City Council and public during the Budget and Finance Committee meeting. The plan outlined the proposed \$250 million spending plan over the course of 10 years. The Administration went over the following topics: Overview of Proposed Sale, Eligibility of Use of Funds, Trust Governance, Annual Payments, Capital Maintenance Needs and Existing Capital Resources, Project Guiding Principles, Prioritization of Projects, Economic Inclusion, Community Economic Development, and Operating Budget Impacts. Multiple elements of this plan relate to the City's desire to improve the quality of life for its community members, while also addressing the continued population growth.

Shortly thereafter, City Manager Long directed staff to conduct a host of community engagement sessions to garner feedback from the public in an effort to identify potential projects they desired to be completed with the usage of the funds. The following report represents an update about the initial engagement sessions.

About Our Correspondence & Promotion

In addition to accessing all materials on the City of Cincinnati website, the Communications team created flyers to promote the meetings, including a QR code, for access to the websites. Flyers were emailed to community members, non-profit organizations, community councils, and City recreation

centers. Leading up to the events, weekly emails and flyers were sent out for distribution. The City of Cincinnati Facebook, Twitter page, and Instagram were updated to distribute meeting information as well. The information was shared with our partners in Media.

COMMUNITY WORKSHOPS

Join us to discuss the future of the City of Cincinnati's infrastructure spending



Inform

Learn about the potential sale of the Cincinnati Southern Railway, your upcoming voting opportunity, & how proceeds could be spent if the issue passes.



Consult

The City needs to hear from you! Share your priorities for City budgeting with City leaders and your neighbors.



October 21, 10AM-Noon
Evanston Rec Center
3204 Woodburn Ave



October 26, 6-8PM
Hirsch Rec Center
3630 Reading Rd



November 1, 6-8PM
Winton Hills Rec Center
5170 Winneste Ave

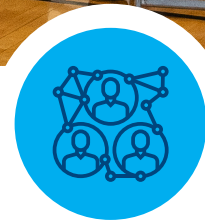


For more information
bit.ly/cincyontrack





Public Meetings



The City Manager’s Office planned three City-wide community engagement meetings to be held in October and November 2023. The primary goal of the community engagement meetings was to reach out to the general public and community members to gather their input on making the City of Cincinnati Capital Infrastructure equipped for the future.

The City Manager’s Office received additional support from the Communications Department, Department of City Planning and Engagement, Department of Transportation and Engineering, Office of Budget and Evaluation, Department of Public Services, Health Department, Cincinnati Recreation Commission, and Parks Department. The meetings were led by City Manager Sheryl Long and Assistant City Manager William “Billy” Weber.



Meeting #1

Evanston Rec Center
October 21, 2023



Meeting #2

Hirsch Rec Center
October 26, 2023



Meeting #3

Winton Hills Rec Center
November 2, 2023

Meeting notes and associated presentations are included in the Appendix.

Needs & Priorities

Assessment

To gain a better understanding of the City's Capital Budget, as well as community members desired needs, the team utilized a triangulated approach to gather feedback.

The following provides the format of the community engagement sessions. Administration identified three overarching topics to guide the sessions and activities:



Inform - Provide background and general information on the proposed sale.



Consult - Garner feedback on existing infrastructure needs/priorities



Consult - Garner feedback on needs priorities for the City outside of existing infrastructure

The meetings were approximately 2 hours. When community members walked-in, they were directed to an area that displayed two activity boards which comprised of a city map and two questions. Members were encouraged to place a yellow dot on the map to identify which neighborhood they lived in. Secondly, community members wrote their responses to two questions:

- What is the most important thing for the City to address in the upcoming budget?
- What are you hoping to gain from attending this workshop?

The first twenty minutes included an introduction by City Administration, explanation as to why are we here, and a PowerPoint presentation to include the Proposed Sale of the Cincinnati

Southern Railway Frequently Asked Questions (FAQ), and a comprehensive overview of the City's capital budget. The purpose of this was to ensure that community members were able to gain a thorough understanding of the existing Capital Budget and ensure that Administration was not advocating for or against the ballot initiative. After the presentation members were encouraged to meander throughout the room to visit five stations, utilizing three dots. The purpose of the three dots were to identify the top three areas of interest that are important to you from the following preestablished categories:

- Parks Department
- Recreation Department
- Streets & Sidewalks
- Department of Public Services
- Health Department





Next, members were asked to rank various City services from highest impact to lowest impact in your individual daily life.

The next 45 minutes included small breakout groups that allowed individuals to work with their fellow community members to discuss, deliberate, and present a balanced existing infrastructure capital budget. Staff explained to community members that the City currently utilizes approximately \$40 million in General Capital resources to address existing infrastructure needs each fiscal year. In addition, this allocation of the \$40 million consists of \$26 million from Railway Lease payments and an additional \$14 million

from a combination of sources related to property and income taxes. With this information community members were to discuss and collectively develop their own capital budget to total \$40 million. At the conclusion of the exercise, each group spokesperson reported to the full group how they developed their budget and shared stories on what they learned and the difficulties when there are various competing interests and limited resources.

Administration believes that in order for this plan to be successful, it must be built on a foundation of a community involvement process which forms the cornerstone of the plan.

Meeting

Summaries

In the following section, you will find a summary of data collected from the three community engagement events.



The following summary includes an overview of community members who attended these sessions, an explanation of the exercises conducted, and the feedback the City received on funding priorities.



Meeting #1 Evanston Rec Center October 21, 2023

There were approximately 100 community members that attended this meeting, with 7 Departments representing the City of Cincinnati serving as facilitators, notetakers, small group sessions facilitators, and assistants.



Meeting #2 Hirsch Rec Center October 26, 2023

There were approximately 45 community members that attended this meeting, with 7 Departments representing the City of Cincinnati serving as facilitators, notetakers, small group sessions facilitators, and assistants.



Meeting #3 Winton Hills Rec Center November 2, 2023

There were approximately 30 community members that attended this meeting, with 7 Departments representing the City of Cincinnati serving as facilitators, notetakers, small group sessions facilitators, and assistants.

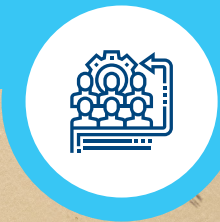
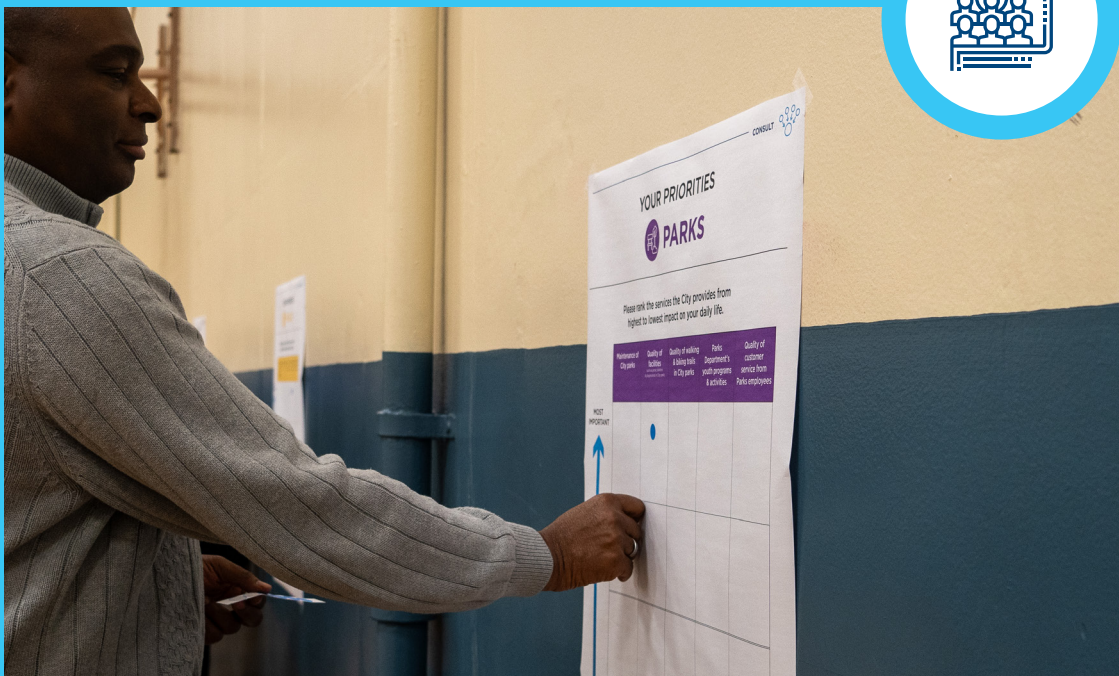


A copy of the summary of facilitation feedback is located in Appendix.

Community Member Comments

Common Themes

Information gathered from each engagement session was recorded in meeting notes and consistent themes of community-wide needs and priorities were identified. The primary themes from the focus groups are highlighted on the following page.

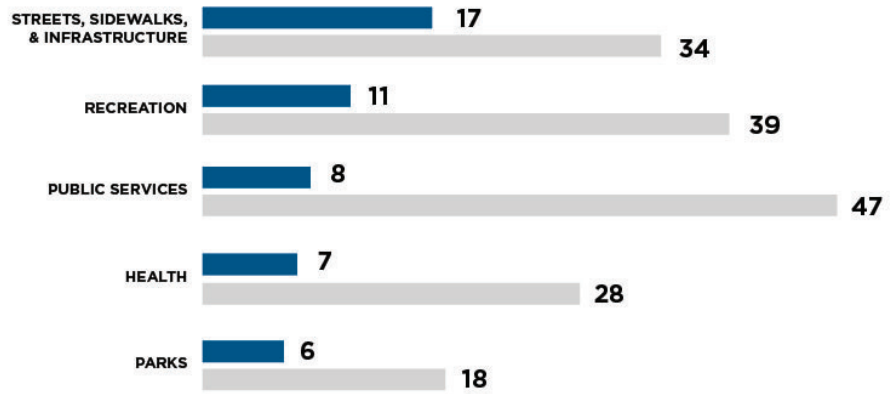




Understanding Priorities

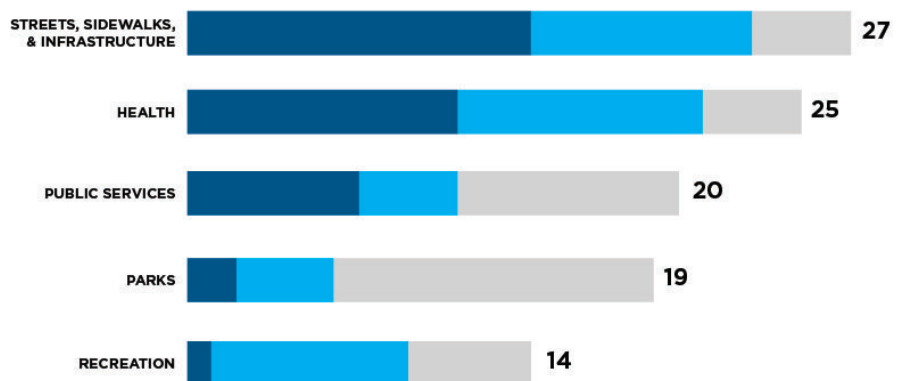
Meeting #1

For the first event, community members were asked to select and rank their top 3 out of 5 service categories (Recreation, Parks, Health, Public Services, Streets and Sidewalks). To enhance clarity, the total “Importance of Category to Community member” is displayed. Each category included 5 subcategories, initially meant for individual ranking, but the approach was revised. Totals for all subcategories within each category were calculated for a clearer understanding.



Meeting #2 & 3

For the 2nd and 3rd events, City community members were again asked to provide their input and asked to pick 3 of the 5 categories and rank those 3 categories chosen by importance.





Understanding Priorities

Meeting #2 & 3 continued...

After ranking their top priorities, community members were then asked to go to the three categories they chose and again rank subcategories by 1-5 (*1 being most important, 5 being least important*). Ideally, each community member would only rank 3 of the 5 categories they chose. This was not always the case, and in order to account for this, a ranking system was used to determine what City community members deemed most important. Responses were tallied for each subcategory and then multiplied by the ranking (1-5) each tally was put in. This value was then divided by the total count for each subcategory to give an average between 1 and 5.

STREETS, SIDEWALKS, & INFRASTRUCTURE

SERVICE AREA	Total Responses	Rank of Importance
Lack of Alternative Transportation Options	23	1
Street Construction/Maintenance	33	2
Lack of Pedestrian Crosswalks	21	3
Broken, Cracked, Uneven Sidewalks	26	4
Poorly Timed Traffic Signals	27	5

HEALTH

SERVICE AREA	Total Responses	Rank of Importance
Accessibility of Healthcare Services	22	1
Quality of Healthcare Services	23	2
Communicable Disease & Outbreak Response	22	3
Access to Data	19	4
Accessibility of Immunization Services	20	5

PUBLIC SERVICES

SERVICE AREA	Total Responses	Rank of Importance
Overall Cleanliness of Public Areas	20	1
Consistency of Trash & Recycling Services	18	2
Clean-up of Trash & Debris on Private Property	19	3
Clean-up of Illegal Dumping Sites	22	4
Maintenance of Community memberial, Commercial, & Business Buildings	22	5



Understanding Priorities

Meeting #2 & 3 continued...

PARKS

SERVICE AREA	Total Responses	Rank of Importance
Quality of Parks Department Youth Program Activities	30	1
Quality of Parks Facilities	26	2
Quality of Customer Service from Parks Employees	25	3
Quality of Walking & Biking Trails in City Parks	22	4
Maintenance of City Parks	21	5

RECREATION

SERVICE AREA	Total Responses	Rank of Importance
Quality of Recreation Department Youth Program Activities	28	1
Maintenance of City Recreation Centers	27	2
Quality of Outdoor Athletic Fields	25	3
Maintenance of other Recreation Facilities	23	4
Maintenance of City Swimming Pools	23	5



Conclusion

Many community members across the City of Cincinnati willingly provided their time and support to the community engagement activities.

City Administration recognizes that with the passage of Issue 22, there will be continuous community engagement activities and re-evaluation processes that seeks to receive meaningful feedback from community members to identify infrastructure projects that are important to them and what they desire to prioritize. At a future date, staff intends to conduct a comparative analysis against the priorities identified by community members and what is already recommended in the five-year Capital Improvement Program Fiscal Year 2024 - 2029. It was critical to conduct these sessions in order to chart a cohesive and inclusive path forward when addressing infrastructure needs throughout the City of Cincinnati. Administration has already begun to actively create a robust and comprehensive plan as it relates to the successful implementation and execution of Cincy on Track that ultimately must be approved by the City Council.





Prioritizing Equity

The Administration will prioritize projects to drive increased equity in our City by analyzing the demographics of the beneficiaries most directly affected by each proposed project and identifying those projects that can deliver the most benefit to historically underserved minority and low-income communities. The intent is that this methodology for decision making will create and institutionalize a new approach that will drive consistently equitable infrastructure funding and improve service delivery to our communities in the greatest need moving forward.

Our Commitment

In the launching of the Cincy on Track plan, the Mayor and Council, and staff clearly recognize the importance of an inclusive process. The dialogue that has resulted speaks to the City's potential and has identified a number of areas

where the City could emerge as a regional and national leader.

An equitable, inclusive community engagement approach to public decisions ensures that the people most affected and most marginalized, especially those who have been historically left out of these conversations have a say in the decisions that affect their lives. Inclusive civic engagement results in government processes, practices, and decisions that are more responsive to community priorities, avoid many unforeseen consequences, and create relationships that will hold the City of Cincinnati more accountable. With a greater commitment to intentionally increasing equity in our community engagement efforts, we believe this put us in a better position to address social and health inequities and promote access to resources, services, and programs that make the City of Cincinnati the best place to live, work, and play.



City of Cincinnati

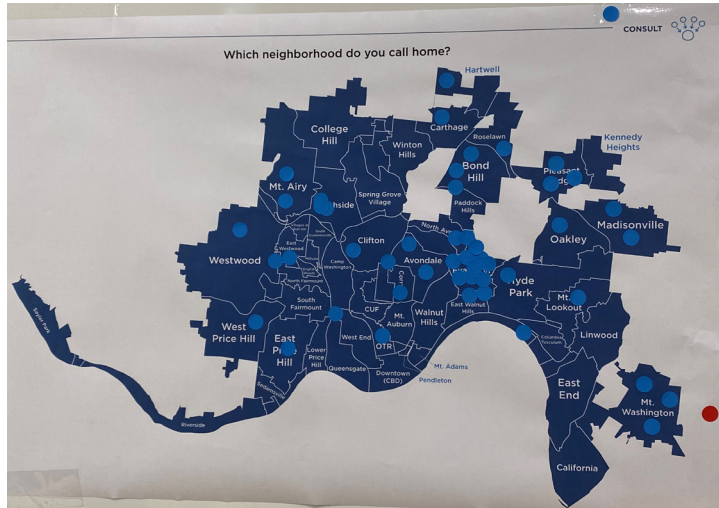
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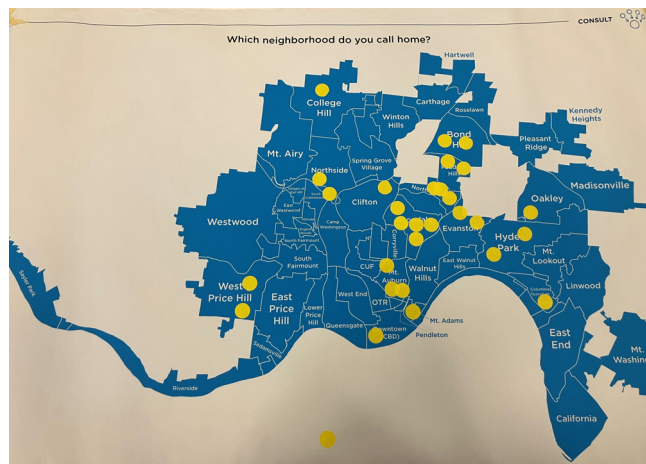


Appendix

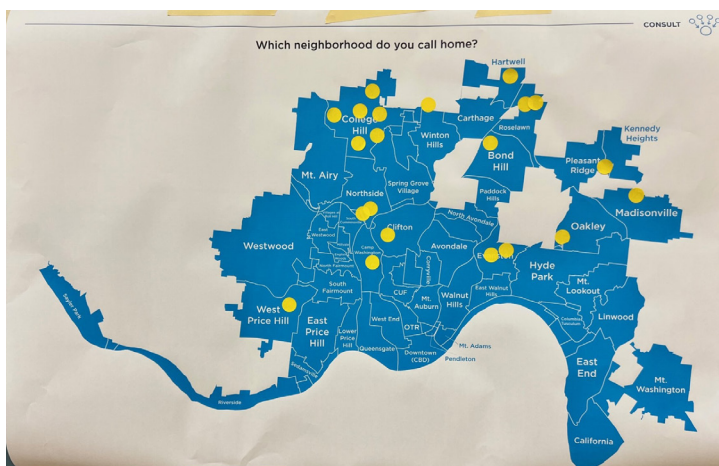
Meeting #1 - Neighborhood Representation



Meeting #2 - Neighborhood Representation




Meeting #3 - Neighborhood Representation





Appendix

Meeting #1 - Questions

CONSULT 

What are you hoping to gain from attending this workshop? What questions would you like the City to answer?

1. WHY MEMBERS HAVE NOT PROVIDED EAR MARKS FOR THE BLACK COMMUNITY
2. WHY does the RR. want to buy?
3.7 WHAT amount of lease payments were offered to the City and for how long?
4. CLARITY IN SPENDING IN AFRICAN AMERICAN COMMUNITIES.
5. How the RR sale assumptions will keep pace with the actual inflation of capital to ensure it last undegraded for the next generation? (after fees) expense.
- Is the airspace above the rail line a potential valuable revenue maker (drone highway)?

4 We want to hear both sides of the issue. We want to hear Speakers opposed to the SAle of the RailRoad !!!

How Did the city spend the money it received in the last 25 years from the current lease payments?



Appendix

Meeting #1 - Future Budgets

CONSULT

What is the most important thing for the City to address in upcoming budgets?

1. Fairly dispersing funds in the neighborhoods! *To the Black Community*
2. Programs for the kids
3. **FOOD STORE FOR THE BLACK COMMUNITY**
4. Is there a detailed inventory of the "backlog" that actually totals \$400 million?
5. The ridiculous number of tax abatements that go to rich white communities.
6. HOW THE MONEY FROM THE RAILWAY SALE WILL BE DISTRIBUTED EQUITABLY SPECIFICALLY (AA COMMUNITY INFRASTRUCTURE, (PONDICIE, BONDVILLE, WEST END (KOMAC))
7. Continued Redlining affect on Urban Communities
Lock of investment in Urban Communities unless Developers come to the Community!!!
8. \$480,000 YOUTH NEIGHBORHOOD EMPLOYMENT PER YEAR
9. Tax Credits For Home Owner IN Evanston / Home Owner Classes
The ordinances are out dated
Tiff districts are Stealing Property in Black communities - OMA R

Red lining is still an issue in Cincinnati

• If the next City Council changes the laws regarding use of the \$, what recourse will voters have?
• **DO SOMETHING TO ADDRESS THE INCREASE IN PROPERTY TAXES. APPRAISAL IS CRAZY!**

What is the recourse in the case of a divvy?

Meeting #2 - Future Budgets

What is the most important thing for the City to address in upcoming budgets? *Hirsch*

Safe Roads
Gun violence + put money back in the community
SAFER Roads and more health centers

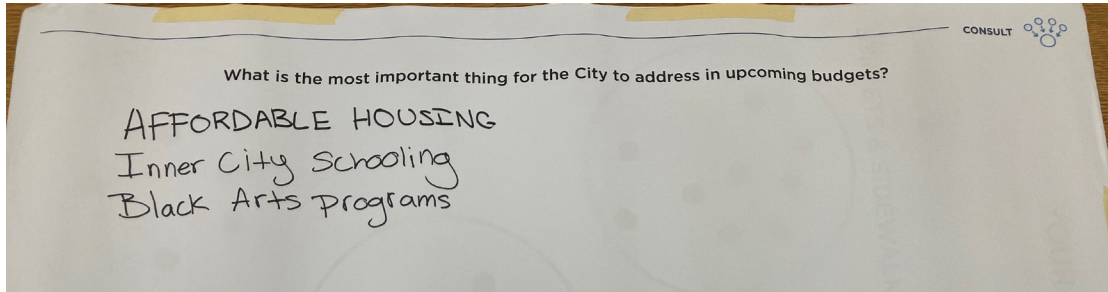
Repave Roads
Repaint Crosswalks
Add More Crosswalks
Bus Stop Shelters
Speed bumps
Widen some well traveled roads (ex. MLK near Univ. Hospital)
Study to see if new stop lights need to be added at intersections that only have stop signs currently

Hirsch
- Quit making Decisions w/out public input
- who will oversee this money & how much will they get paid?



Appendix

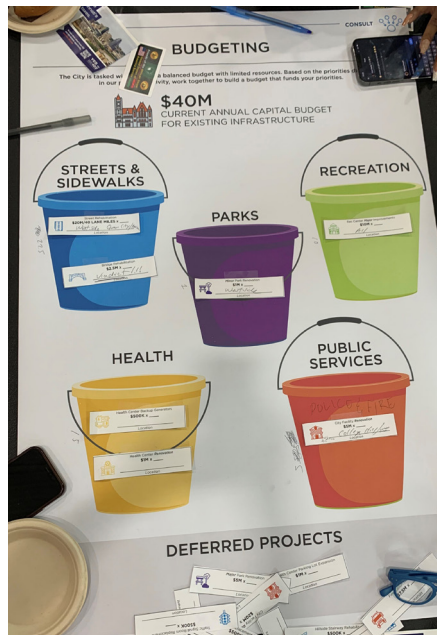
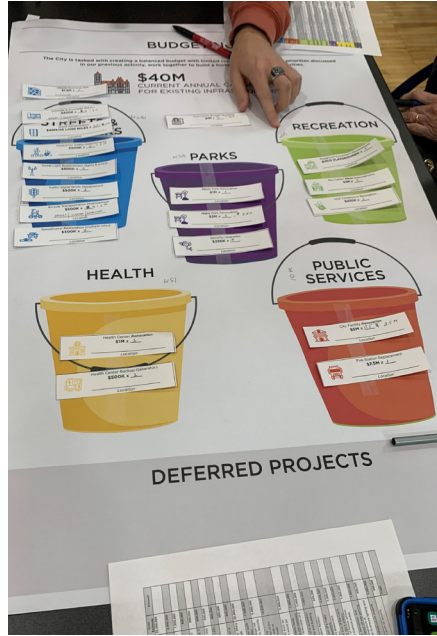
Meeting #3 - Future Budgets





Appendix

Meeting #1 - Activity 2, "Budgeting"





Appendix

Meeting #2 - Activity 1, "Your Priorities"

YOUR PRIORITIES

Please place your green, yellow, and red dots to share which of these City services are your top priorities.

#1 Priority (Green) #2 Priority (Yellow) #3 Priority (Red)

STREETS & SIDEWALKS **RECREATION**

PARKS

HEALTH **PUBLIC SERVICES**

YOUR PRIORITIES

STREETS & SIDEWALKS

Please rank the services the City provides from highest to lowest impact on your daily life.

	Broken, cracked, or uneven sidewalks	Lack of pedestrian crosswalks	Street construction/maintenance	Lack of alternative transportation options	Poorly timed traffic signals
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
	•••••	•••••	•••••	•••••	•••••
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	•••••	•••••	•••••	•••••	•••••
LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

PARKS

Please rank the services the City provides from highest to lowest impact on your daily life.

	Maintenance of City parks	Quality of facilities	Quality of walking & biking trails in City parks	Parks Department's youth programs & activities	Quality of customer service from Parks employees
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

RECREATION

Please rank the services the City provides from highest to lowest impact on your daily life.

	Quality of City outdoor athletic fields	Maintenance of City Rec Centers	Maintenance of City swimming pools	Maintenance of other recreation facilities	Quality of Rec Department's youth programs & activities
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

HEALTH

Please rank the services the City provides from highest to lowest impact on your daily life.

	Communicable Disease & Outbreak Response	Access to Data	Quality of Healthcare Services	Accessibility of Healthcare Services	Accessibility of Immunization Services
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

PUBLIC SERVICES

Please rank the services the City provides from highest to lowest impact on your daily life.

	Cleanup of trash & debris on private property	Maintenance of residential, commercial, & business buildings	Consistency of trash & recycling service	Clean up of illegal dumping sites	Overall cleanliness of public areas
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••



Appendix

Meeting #2 - Activity 2, "Budgeting"

BUDGETING

The City is tasked with creating a balanced budget with limited resources. Based on the priorities discussed in our previous activity, work together to build a budget that funds your priorities.

\$40M
CURRENT ANNUAL CAPITAL BUDGET
FOR EXISTING INFRASTRUCTURE

STREETS & SIDEWALKS

PARKS

RECREATION

HEALTH

PUBLIC SERVICES

DEFERRED PROJECTS

BUDGETING

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STREETS & SIDEWALKS

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STREETS & SIDEWALKS

PARKS

RECREATION

HEALTH

PUBLIC SERVICES

DEFERRED PROJECTS



Appendix

Meeting #3 - Activity 1, "Your Priorities"

YOUR PRIORITIES

Please place your green, yellow, and red dots to share which of these City services are your top priorities.

#1 Priority #2 Priority #3 Priority

STREETS & SIDEWALKS **RECREATION**

PARKS

HEALTH **PUBLIC SERVICES**

YOUR PRIORITIES

STREETS & SIDEWALKS

Please rank the services the City provides from highest to lowest impact on your daily life.

	Broken, cracked, or uneven sidewalks	Lack of pedestrian crosswalks	Street construction/maintenance	Lack of alternative transportation options	Poorly timed traffic signals
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

PARKS

Please rank the services the City provides from highest to lowest impact on your daily life.

	Maintenance of City parks	Quality of facilities	Quality of walking & biking trails in city parks	Parks Department's youth programs & activities	Quality of customer service from Parks employees
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

RECREATION

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	Quality of City outdoor athletic fields	Maintenance of City Rec Centers	Maintenance of City swimming pools	Maintenance of other recreation facilities	Quality of Rec Department's youth programs & activities
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

HEALTH

Please rank the services the City provides from highest to lowest impact on your daily life.

	Communicable Disease & Outbreak Response	Access to Data	Quality of Healthcare Services	Accessibility of Healthcare Services	Accessibility of Immunization Services
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••

YOUR PRIORITIES

PUBLIC SERVICES

Please rank the services the City provides from highest to lowest impact on your daily life.

	Clean-up of trash & debris on private property	Maintenance of residential, commercial, & business buildings	Consistency of trash & recycling services	Clean up of illegal dumping sites	Overall cleanliness of public areas
MOST IMPORTANT	•••••	•••••	•••••	•••••	•••••
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LEAST IMPORTANT	•••••	•••••	•••••	•••••	•••••



Appendix

Meeting #3 - Activity 2, "Budgeting"

BUDGETING

The City is tasked with creating a balanced budget with limited resources. Based on the priorities discussed in our previous activity, work together to build a budget that funds your priorities.

\$40M
CURRENT ANNUAL CAPITAL BUDGET
FOR EXISTING INFRASTRUCTURE

STREETS & SIDEWALKS

PARKS

RECREATION

HEALTH

PUBLIC SERVICES

DEFERRED PROJECTS

BUDGETING

The City is tasked with creating a balanced budget with limited resources. Based on the priorities discussed in our previous activity, work together to build a budget that funds your priorities.

\$40M
CURRENT ANNUAL CAPITAL BUDGET
FOR EXISTING INFRASTRUCTURE

STREETS & SIDEWALKS

PARKS

RECREATION

HEALTH

PUBLIC SERVICES

DEFERRED PROJECTS

BUDGETING

The City is tasked with creating a balanced budget with limited resources. Based on the priorities discussed in our previous activity, work together to build a budget that funds your priorities.

\$40M
CURRENT ANNUAL CAPITAL BUDGET
FOR EXISTING INFRASTRUCTURE

STREETS & SIDEWALKS

PARKS

RECREATION

HEALTH

PUBLIC SERVICES

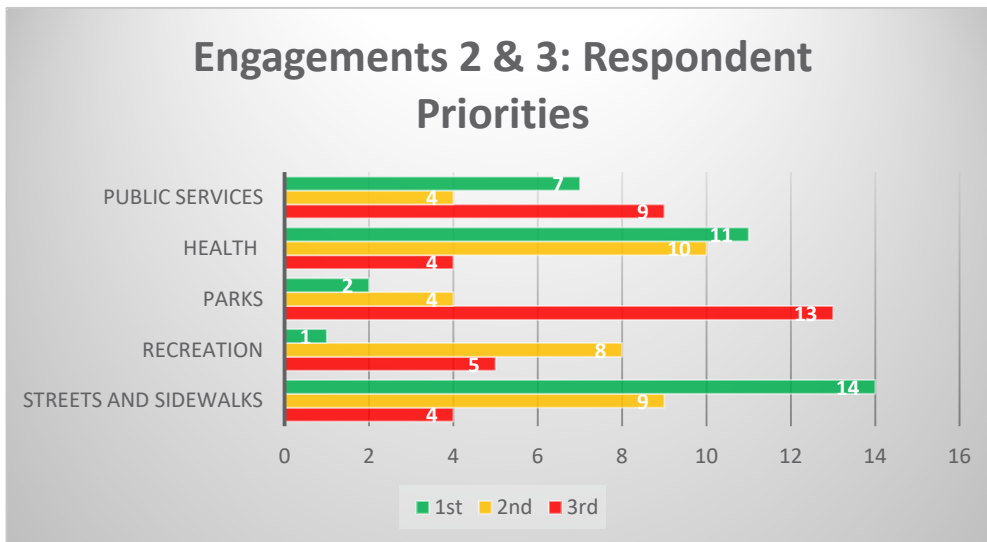
DEFERRED PROJECTS



Appendix

Activity Responses & Priority Analysis Meeting #1

Priorities	1st	2nd	3rd	total
Streets and sidewalks	14	9	4	27
Recreation	1	8	5	14
Parks	2	4	13	19
Health	11	10	4	25
Public Services	7	4	9	20



Meeting #2&3 - Recreation

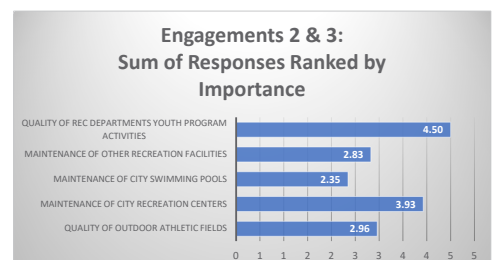
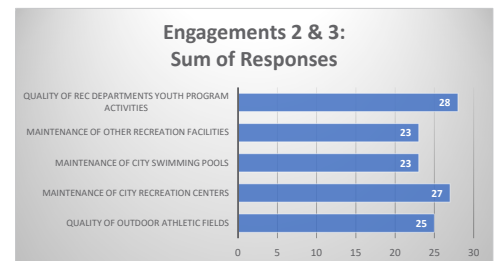
2 & 3 events combined Recreation

Quality of outdoor athletic fields	Maintenance of City Recreation Centers	Maintenance of City swimming pools	Maintenance of other Recreation facilities	Quality of Rec departments youth program activities
5	1	11	3	3
4	9	6	2	6
3	5	8	4	3
2	8	1	5	6
1	2	1	9	5
Sum of Res	25	27	23	23

Quality of outdoor athletic fields	Maintenance of City Recreation Centers	Maintenance of City swimming pools	Maintenance of other Recreation facilities	Quality of Rec departments youth program activities
5	55	15	15	100
36	24	8	24	16
15	24	12	9	9
16	2	10	12	0
2	1	9	5	1
Sum of Res	74	106	54	65

Quality of outdoor athletic fields	Maintenance of City Recreation Centers	Maintenance of City swimming pools	Maintenance of other Recreation facilities	Quality of Rec departments youth program activities
Sum of Res	25	27	23	23

Quality of outdoor athletic fields	Maintenance of City Recreation Centers	Maintenance of City swimming pools	Maintenance of other Recreation facilities	Quality of Rec departments youth program activities
Sum of Res	2.96	3.93	2.35	2.83





Appendix

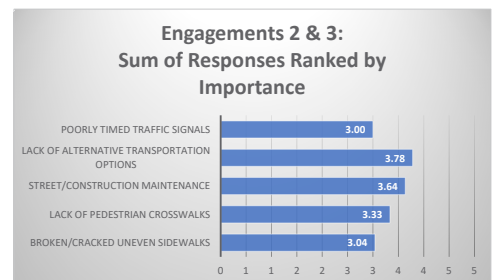
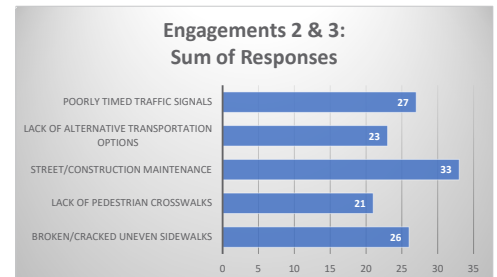
Meeting #2&3 - Streets, Sidewalks, & Infrastructure

Importance	Broken/Cracked sidewalks	Lack of pedestrian crosswalks	street/construction maintenance	Lack of alternative transportation options	poorly timed traffic signals
5	5	4	14	12	6
4	5	4	9	3	6
3	8	8	1	2	4
2	2	5	2	3	4
1	6	0	7	3	7
Sum of Res	26	21	33	23	27

Importance	Broken/Cracked sidewalks	Lack of pedestrian crosswalks	street/construction maintenance	Lack of alternative transportation options	poorly timed traffic signals
5	25	20	70	60	30
4	20	16	36	12	24
3	24	24	3	6	12
2	4	10	4	6	8
1	6	0	7	3	7
sum rank	79	70	120	87	81

Importance	Broken/Cracked sidewalks	Lack of pedestrian crosswalks	street/construction maintenance	Lack of alternative transportation options	poorly timed traffic signals
Sum of Res	26	21	33	23	27

Importance	Broken/Cracked sidewalks	Lack of pedestrian crosswalks	street/construction maintenance	Lack of alternative transportation options	poorly timed traffic signals
Sum of Res	3.04	3.33	3.64	3.78	3.00



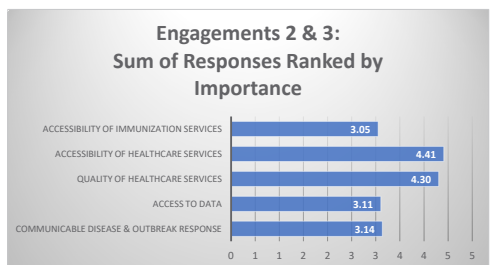
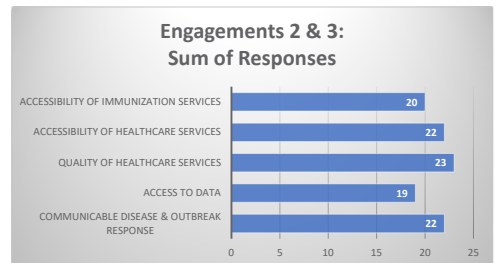
Meeting #2&3 - Health

Importance	Communicable Disease & Outbreak response	Access to Data	Quality of Healthcare Services	Accessibility of Healthcare Services	Accessibility of Immunization Services
5	5	5	13	15	2
4	6	3	5	4	5
3	3	3	4	1	8
2	3	5	1	1	2
1	5	3	0	1	3
Sum of Res	22	19	23	22	20

Importance	Communicable Disease & Outbreak response	Access to Data	Quality of Healthcare Services	Accessibility of Healthcare Services	Accessibility of Immunization Services
5	25	25	65	75	10
4	24	12	20	16	20
3	9	9	12	3	24
2	6	10	2	2	4
1	5	3	0	1	3
sum rank	69	59	99	97	61

Importance	Communicable Disease & Outbreak response	Access to Data	Quality of Healthcare Services	Accessibility of Healthcare Services	Accessibility of Immunization Services
Sum of Res	22	19	23	22	20

Importance	Communicable Disease & Outbreak response	Access to Data	Quality of Healthcare Services	Accessibility of Healthcare Services	Accessibility of Immunization Services
Sum of Res	3.14	3.11	4.30	4.41	3.05





Appendix

Meeting #2&3 - Public Services

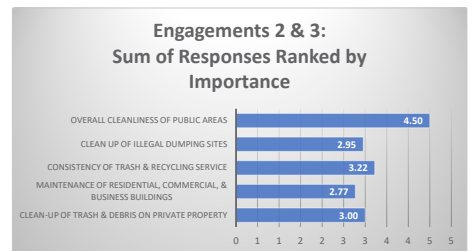
	Clean-up of trash & debris on private property	Maintenance of residential, commercial, & business buildings	Consistency of trash & recycling service	Clean up of illegal dumping sites	Overall cleanliness of public areas
5	5	2	2	3	14
4	3	5	7	5	4
3	3	5	4	7	0
2	3	6	3	2	2
1	5	4	2	5	0
Sum of Res	19	22	18	22	20

	Clean-up of trash & debris on private property	Maintenance of residential, commercial, & business buildings	Consistency of trash & recycling service	Clean up of illegal dumping sites	Overall cleanliness of public areas
25	10	10	15	70	
12	20	28	20	16	
9	15	12	21	0	
6	12	6	4	4	
5	4	2	5	0	
sum rank	57	61	58	65	90



	Clean-up of trash & debris on private property	Maintenance of residential, commercial, & business buildings	Consistency of trash & recycling service	Clean up of illegal dumping sites	Overall cleanliness of public areas
Sum of Res	19	22	18	22	20

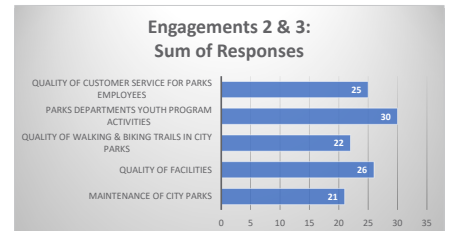
	Clean-up of trash & debris on private property	Maintenance of residential, commercial, & business buildings	Consistency of trash & recycling service	Clean up of illegal dumping sites	Overall cleanliness of public areas
Sum of Res	3.00	2.77	3.22	2.95	4.50



Meeting #2&3 - Parks

	Maintenance of City parks	Quality of facilities	Quality of walking & biking trails in City parks	Parks Departments youth program activities	Quality of customer service for Parks employees
5	5	10	6	18	2
4	6	11	3	4	3
3	8	2	4	3	3
2	1	3	5	5	1
1	1	0	4	0	16
Sum of Res	21	26	22	30	25

	Maintenance of City parks	Quality of facilities	Quality of walking & biking trails in City parks	Parks Departments youth program activities	Quality of customer service for Parks employees
25	50	30	90	10	
24	44	12	16	12	
24	6	12	9	9	
2	6	10	10	2	
1	0	4	0	16	
sum rank	76	106	68	125	49



	Maintenance of City parks	Quality of facilities	Quality of walking & biking trails in City parks	Parks Departments youth program activities	Quality of customer service for Parks employees
Sum of Res	21	26	22	30	25

	Maintenance of City parks	Quality of facilities	Quality of walking & biking trails in City parks	Parks Departments youth program activities	Quality of customer service for Parks employees
Sum of Res	3.62	4.08	3.09	4.17	1.96

