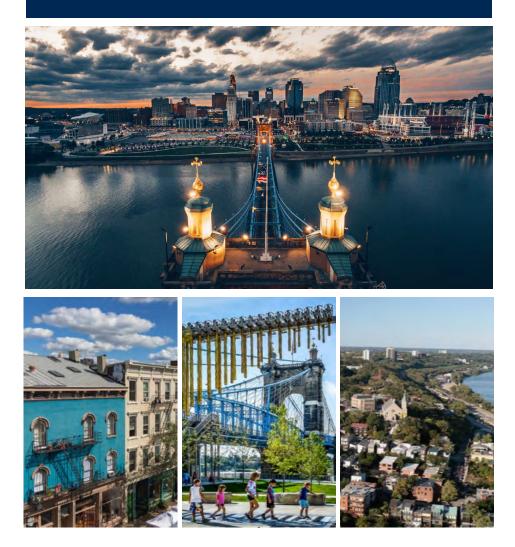
CINCINNATI, OHIO

Fiscal Year 2024 ALL FUNDS APPROVED

BUDGET IN BRIEF





BUDGET IN BRIEF

The mission of the City of Cincinnati is to provide, in a democratic and transparent manner, efficient and effective services that will make Cincinnati a better place in which to live, work and play.

OVERVIEW

The City of Cincinnati's Approved FY 2024 Budget in Brief is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget. The document presents general information on the City and the public services it provides. It also outlines the operating budget revenues and expenditures as well as the capital budget resources and investments.

The pandemic has fundamentally altered the way people work: permanent work-from-home, remote work, and hybrid work arrangements are now common, meaning that fewer people work full-time from centralized office buildings. The City is attentive to these changes because our finances rely heavily on income tax as a primary General Fund revenue source, and many suburban residents who previously commuted into the City for work no longer do so. Operating expenses continually increase at a rate far outpacing revenue growth. Therefore, the central challenge for the FY 2024-2025 Biennial Budget and future fiscal years is to continue to deliver services that sustain, improve, and grow the City of Cincinnati, but to do so with fewer resources.

The City is planning and investing now to prepare for the challenging financial future. The goal is service delivery that is both more efficient and more cost effective. This starts with clear strategic priorities, a process to determine what is working and what is not, and a balance between making the right investments without greatly escalating operating costs.

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This Budget promotes public safety and economic growth opportunities, maintains investment in our neighborhoods, and improves fiscal sustainability. Select Approved FY 2024 Budget highlights include:

Operating

- A 60 member Police recruit class slated to begin in June 2023*
- A 50 member Police recruit class slated to begin in January 2024
- Two 50 member Fire recruit classes, one slated to begin in June 2023 and one slated to begin in February 2024
- \$4,415,000 investment in leveraged support funding across 30 organizations in the City
- 9.0 FTEs added to the Department of Buildings & Inspections for a special code enforcement unit.
- 2.0 FTEs added to the Health Department for a Dentist and Dental Assistant at a new Roberts Academy school-based dental clinic

Capital

- \$19.7 million for Street Rehabilitation, when combined with \$2.0 million in grants, to rehabilitate 39 lanes miles of pavement & apply preventative maintenance to 31 lane miles
- \$4.7 million for deferred capital maintenance at City Facilities
- \$3.5 million toward replacement of the Western Hills Viaduct
- \$2.5 million allocated for Community Budget Requests**
- \$1.5 million for Affordable Housing Trust Funding
- \$765,000 for Pedestrian Safety/Major Street Calming
- \$250,000 for matching funds toward a skate park
- \$100,000 for improvements to the Roller Rink at Sawyer Point

*The June 2023 Police recruit class began with 58 recruits.

**Includes \$1.5 million reallocated from the FY 2022 Carryover and \$200,000 allocated to CBRs in the FY 2024 Operating Budget.

The Budget in Brief is intended to be a quick reference guide. For more information on the Approved FY 2024-2025 Biennial Budget, please visit <u>https://www.cincinnati-oh.gov/budget/</u>.

CINCINNATI AT A GLANCE

BASIC CITY FACTS

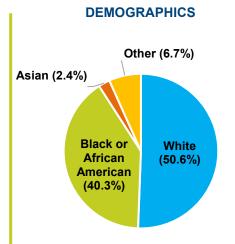
Founded: 1788 Incorporated: March 1, 1819 Area: 79.54 sq./mi Government Type: Mayor-Council Mayor: Aftab Pureval Population: 308,664

REGIONAL MAJOR EMPLOYERS

The Kroger Co. Cincinnati Children's Hospital TriHealth Inc. University of Cincinnati UC Health St. Elizabeth Healthcare Procter & Gamble GE Aviation Fifth Third Bank Bon Secours Mercy Health

REGIONAL HOSPITALS

The Christ Hospital Mercy Health (West) Cincinnati Children's Hospital Good Samaritan Hospital Bethesda North Hospital University of Cincinnati Medical Center Cincinnati Veterans Affairs Medical Center Jewish Hospital Mercy Health Mercy Health Anderson Hosp. Summit Behavioral Healthcare



LAND USE (SQ/MI)

Residential: 28.67 Industrial: 4.50 Institutional/Educational: 6.60 Commercial: 5.60 Publicly Owned: 19.68 Vacant: 4.70 Other: 9.79

EDUCATIONAL FACILITIES

Cincinnati Public Schools: 70 Charter Schools: 39 Private Schools: 125 Higher Education: 16



SERVICE STATISTICS

UTILITIES

Water Customers	241,000
Sewer Customers	230,000
Service Area	290+ sq. miles
Pump Stations	100+
Garbage (tons per year)	78,116
Recycling (tons per year)	13,767

STREETS, SIDEWALKS & BRIDGES				
Paved Lane Miles	2,910			
Sidewalk Lane Miles	1,700			
Bridges	71			
Street Lights ²	10,000			
Traffic Signals	790			

CITY-OWNED FACILTIES MAINTAINED ³	88

FLEET (# OF UNITS) 2,765

HEALTH DEPARTMENT	
Patients	41,375
Visits	146,808
Food Facilities Inspections	25,878

PUBLIC SAFETY (4,5)

Police			
Sworn	1,059.00		
Civilian Employees	182.00		
Neighborhood Police Districts	6		
Fire			
Sworn	859.00		
Civilian Employees	45.00		
Fire Districts	4		
Fire Stations	26		
Emergency Communications Center			
ECC Employees	156.19		
ETS Employees	7.00		

¹ Information as of FY 2022 unless otherwise specified.

² Approximate number of streetlights maintained by the City of Cincinnati.

³ Number of facilities maintained by the Department of Public Services Division of City Facility Management (CFM). Does not include board-owned facilities or enterprise facilities (i.e. Health, Parks, Recreation, Metropolitan Sewer District, or Greater Cincinnali Water Works facilities.)

⁴ Information from Approved FY 2024 Budget.

⁵ Emergency Communications Center (ECC) includes ECC employees as well as Enterprise Technology Solutions (ETS employees assigned to ECC.)

CITY FACTS



41 speed cushions installed throughout the City to improve pedestrian safety



1,000 trees distributed and planted at no cost to property owners



977 youth participants for the 10-week Summer Day Camp programs



9 City facilities receiving solar panels



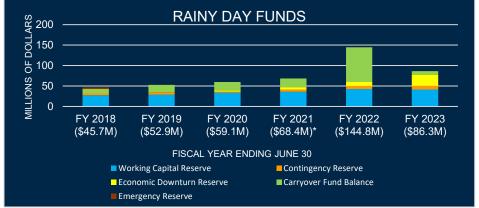
200 properties targeted for lead hazard remediation



288 Minority and/or Women Business Enterprises Actively Certified

RAINY DAY FUNDS

The City's Stabilization Funds Policy was established in 2015 and was amended in 2019. The amended policy establishes a goal of setting aside 16.7% of general operating revenues as reserves. On March 9, 2022, the City Council further amended this policy to provide a more detailed breakdown for the uses under the one-time expenditures category in the policy, referred to as the "Waterfall Funding Mechanism". At the end of the fiscal year 2023, the carryover balance was \$86.3 million.



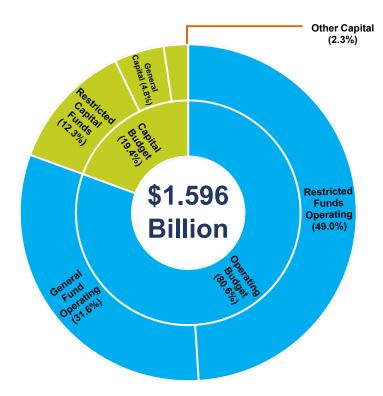
*The FY 2021 Rainy Day Funds total does not include the \$50.0 million set aside in the Income Tax Reserve for Refunds.

MILLAGE AND PROPERTY TAX

Property tax is subdivided into two components, one for General Fund operating purposes and one for debt requirements for the Capital Improvement Program. The CY 2024 Property Tax rate is 6.14 mills for General Fund operating purposes and 7.5 mills for debt requirements for the Capital Improvement Program.

Total Assessed Value	\$178,900	\$500,000	\$1,000,000
CY 2024 – 13.64 mills per \$1,000	\$2,440	\$6,820	\$13,640
CY 2023 – 12.34 mills per \$1,000	\$2,208	\$6,170	\$12,340
CY 2022 – 11.47 mills per \$1,000	\$2,052	\$5,735	\$11,470
CY 2021 – 12.69 mills per \$1,000	\$2,270	\$6,345	\$12,690
CY 2020 – 12.45 mills per \$1,000	\$2,227	\$6,225	\$12,450

ALL FUNDS EXPENDITURE BUDGET



OPERATING BUDGET – \$1.286 B (80.6%): The City's Operating Budget includes personnel compensation and fringe benefit costs, leveraged support, and daily operating expenses such as building leases, gasoline, contractual services, etc. The Operating Budget is funded primarily through an Earnings Tax, Property Tax, and State Shared Revenue as well as other smaller sources. The Operating Budget is comprised of the General Fund (39.2%) and Restricted Funds (60.8%).

CAPITAL BUDGET – \$309.9 M (20.6%): The City's Capital Budget provides resources for major infrastructure improvements, such as roads, public buildings, water and sewer infrastructure, as well as the vehicles and equipment needed to support City services. The Capital Budget consists of General Capital (24.7%), Restricted Capital Funds (63.3%), and other capital resources, which includes Special Revenue Capital Funds as well as Grants and Matching Funds (12.1%).

GENERAL FUND OPERATING BUDGET

In governmental accounting, the General Fund is the primary operating fund and accounts for 31.6% of the Approved FY 2024 All Funds Operating Budget. Many of the daily functions of a municipality are supported by the General Fund. Below are graphical representations and descriptions of General Fund Revenue and General Fund Expenditures by category.

REVENUES & TRANSFERS IN: General Fund revenue and transfers in for the Approved FY 2024 Budget total \$531.1 million, which is a 5.2% (or \$29.2 million) decrease from the Approved FY 2023 Budget Update amount of \$560.3 million. Of the total \$531.1 million, the American Rescue Plan Act provided \$28.2 million in one-time emergency funding to the City. These resources will be used to reimburse COVID-19 related	Other Revenu Transfers In (\$121.1 M	
expenses or as revenue replacement, pending guidance from the U.S. Department of the Treasury.	Property Tax (6.9%)	State Shared Revenue (3.0%) \$15.7 M
Earnings Tax (65.3%) \$344.0 M \$36.3		Casino Tax (1.9%) \$10 M

EXPENDITURES & TRANSFERS OUT:

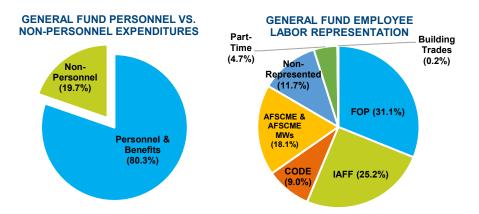
General Fund expenditures and transfers out for the Approved FY 2024 Budget total \$531.1 million, which is a 5.2% (or \$29.2 million) decrease from the Approved FY 2023 Budget Update amount of \$560.3 million. Public Safety represents the largest expenditure category and is comprised of the Cincinnati Police Department and the Cincinnati Fire Department. The next largest category is the City Manager's Office, which includes the Emergency Communications Center and the majority of leveraged support obligations. Transfers Out include \$20.4 million to the Cincinnati Health District Fund to fund the Cincinnati Health Department. Public Safety (61.9%) \$328.6 M

All Other Departments (8.9%) \$47.2 M		City Ma Office (8.8%) \$4	•
Transfers Out (5.1%) \$27.0 M	(:	lecreation 3.5%) 18.7 M	DPS (3.1%) \$16.3 M
Non- Departmental (4.2%) \$22.4 M		B&I (2.5%) \$13.4 M	Parks (2.0%) \$10.6 M

Note: Department of Buildings and Inspections is represented as "B&I" and Department of Public Services is represented as "DPS".

PERSONNEL

Personnel is a major component of the operating budget. Employee wages and fringe benefits account for 80.3% of the General Fund Budget with 88.3% of General Fund employees represented by labor contracts. Further, public safety employees account for 67.0% of all General Fund positions.



The FY 2024 Approved Budget does not include the displacement or layoff of City employees. Within the General Fund, staffing increases in various departments are part of the Approved Budget in order to focus on core services and strategically increase staff for certain programs and activities such as improving access to safe and affordable housing and increasing equity in greenspaces. In contrast, the Restricted Funds show a net decrease, with some staff positions being absorbed by the General Fund related to a city-wide HR centralization process.

The Approved FY 2024 Budget provides for a net, all funds increase of 39.85 FTE over the Approved FY 2023 Budget. Ten departments are increasing FTE for a total citywide increase of 101.67 FTE. These increases are offset by reductions of 61.82 FTE in five departments. General Fund positions have a net increase of 59.26 FTE. Nine departments share an increase of 63.31 FTE. These increases are offset by a decrease of 4.05 FTE in three departments. Restricted Fund positions have a net decrease of 19.41 FTE. Five departments show a total decrease of 57.77 FTE, which is partially offset by an increase of 38.36 FTE in five departments.

LEVERAGED SUPPORT

ARTS	
ArtsWave Black and Brown Artists Fund	\$75,000
ArtWorks Cincinnati	\$150,000
Elementz	\$25,000
Q-Kidz	\$25,000
TOTAL ARTS	\$275,000

ECONOMIC DEVELOPMENT AND NEIGHBORHOOD SUPPORT

Chamber of Commerce - Immigration Center Partnership (COMPASS)	\$50,000
Cincy Bike Share	\$75,000
CincyTech	\$225,000
Cintrifuse	\$225,000
Film Cincinnati	\$50,000
Invest in Neighborhoods	\$50,000
Keep Cincinnati Beautiful (KCB)	\$275,000
MORTAR	\$40,000
REDI Cincinnati	\$250,000
Santa Maria Community Services	\$125,000
TOTAL ECONOMIC DEVELOPMENT AND NEIGHBORHOOD SUPPORT	\$1,365,000

ENVIRONMENT Green Umbrella \$100,000

La Soupe	\$50,000
TOTAL ENVIRONMENT	\$150,000

EQUITY AND INCLUSION

African American Chamber of Commerce	\$350,000
MORTAR Cincinnati	\$50,000
Urban League of Greater Southwestern Ohio	\$100,000
TOTAL EQUITY AND INCLUSION	\$500,000

HOMELESSNESS AND EVICTION PREVENTION Bethany House Services \$125,000 GeneroCity 513 \$75,000 Lighthouse Youth & Family Services \$125,000 Shelterhouse (formerly Strategies to End Homelessness (Winter Shelter)) \$325,000 Society of St. Vincent de Paul Particular Council of Cincinnati \$150,000 TOTAL HOMELESSNESS AND EVICTION PREVENTION \$800,000

HUMAN SERVICES AND VIOLENCE PREVENTION Center for Addiction Treatment \$100,000 Center for Closing the Health Gap \$750,000 Immigrant and Refugee Law Center \$50,000 WhitneyStrong \$50,000 YWCA of Greater Cincinnati \$50,000 TOTAL HUMAN SERVICES AND VIOLENCE PREVENTION \$1,000,000

WORKFORCE PROGRAMMING AND POVERTY REDUCTION

Cincinnati Works	\$225,000
Groundwork Ohio River Valley	\$100,000
TOTAL WORKFORCE PROGRAMMING AND POVERTY REDUCTION	\$325,000
GRAND TOTAL	\$4,415,000

City Council directed the City Administration to create an updated human services strategies and priorities plan for allocations for the Human Services Fund. The Administration prepared Report No. 202300318, which outlined a more comprehensive and transparent leveraged support funding process. This process identified the new funding categories seen above, established performance metric requirements, and outlined a new funding application process.

The new leveraged support definition does not include City funding of third parties to perform elements of City operations or when the City provides a grant to a third-party to facilitate a competitive process for allocating funding through a City program. The Approved FY 2024 budget includes \$12,653,540 for City Operations Programmatic Support and Recipients.

The Human Services Fund is included in the Contracts for City Assets and Programs section. Funding for the Human Services Fund remains unchanged from the Approved FY 2023 Budget Update at \$7,976,930, which exceeds the goal of allocating 1.5% of the General Fund allocation to human services.

City Operations Programmatic Support and Recipients		
CITY ADMINISTERED PROGRAMS		
Career Pathways Program (formerly Summer Youth Jobs Initiative - CMO Portion)	\$1,000,000	
Cintifuse Hackathon	\$20,000	
Community Urban Agriculture	\$20,000	
Financial Freedom Initiatives*	\$2,125,000	
Green Cincinnati Fund	\$100,000	
Keep Cincinnati Beautiful	\$200,000	
Needle Exchange Program	\$150,000	
Neighborhood Business Districts	\$120,000	
Neighborhood Community Councils	\$425,000	
Summer Youth Jobs Initiative - CRC Portion	\$250,000	
WarmUp Cincy	\$350,000	
TOTAL CITY ADMINISTERED PROGRAMS	\$4,760,000	

CONTRACTS FOR CITT ASSETS AND FROGRAMS	
3CDC (For Fountain Square)	\$100,000
3CDC (Operating Support for Washington Park and Ziegler Park)	\$475,000
Boots on the Ground Fund Program	\$650,000
City Human Services Fund (administered by United Way)	\$7,976,930
Findlay Market Operating Budget Support	\$366,610
Safe and Clean	\$500,000
The Port (formerly Greater Cincinnati Redevelopment Authority/Port Authority of Greater Cincinnati)	\$700,000
Women Helping Women Domestic Violence Enhance Response Team (WHW DVERT)	\$250,000
TOTAL CONTRACTS FOR CITY ASSETS AND PROGRAMS	\$11,018,540

GRAND TOTAL	\$15,778,540

*Financial Freedom Initiatives funding was placed in a General Fund Reserve Account; City Council will need to allovate these funds via Ordinance before funds can be spent.

GENERAL CAPITAL BUDGET

A capital improvement project is defined as the improvement of an existing City asset that increases the value of the public asset or extends its useful life or the purchase of a new City asset. For a project to be considered in the Capital Budget, it must be more than \$5,000 and have a useful life of at least five years. Below are graphical representations of General Capital Resources and General Capital Expenditures by category.

Program Resources: General Capital Resources for the Approved FY 2024 Budget total \$76.5 million, which is a 39.8% (or \$50.6 million) decrease from the Approved FY 2023 Budget Update amount of \$127.1 million.		Income Tax Capital Revenue (18.3%) \$14.0 M
Property Tax Supported Debt (36.4%) \$27.8 M	Southern Railway Note Proceeds (34.1%) \$26.1 M	Southern Railway Tax Credit Note Proceeds (7.8%) \$6.0 M

Not shown: Reprogramming, 3.0%, \$2,300,000. Miscellaneous Other Revenue, 0.3%, \$250,000.

Program Expenses: The General Capital Budget is utilized by the City to cover expenditures such as transportation infrastructure, City buildings, fleet vehicles, recreation facilities, and parks. Many aspects of City assets, ranging from fire stations to park areas, have aged beyond their useful life. Although facility replacement is often economically infeasible, proper care and maintenance remains a City priority.

Equipmer (14.7%) \$*		New Infrastructure (7.5%) \$5.7 M
Housing Neighborhood		Economic Development (3.1%) \$2.4 M
Development (4.5%) \$3.4 M	IT (4.4%) \$3.4 M	IT Infrastructure (2.4%) \$1.8 M

Infrastructure (Smale Commission) (63.4%) \$48.5 M

Not shown: Environment, 0.1%, \$51,000.

Note: Software and Hardware (IT) is denoted as "IT"

RESTRICTED AND SPECIAL REVENUE FUNDS CAPITAL BUDGET

The Approved FY 2024 Restricted and Special Revenue Funds Capital Budget totals \$196.5 million, which represents a \$36.0 million increase from the Approved FY 2023 Restricted and Special Revenue Funds Capital Budget Update of \$160.5 million.

As the chart indicates, Metropolitan District Sewer Capital Improvements account for 61.2% of the total Restricted and Special Revenue Funds Capital Budget. The Metropolitan Sewer District of Greater Cincinnati (known as MSD) protects public health and the environment through the safe

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and efficient collection and treatment of wastewater for 43 of the 49 political subdivisions in Hamilton County, Ohio, and small parts of Butler, Clermont, and Warren counties.

The Water Works Permanent Improvements account for 38.2% of the Restricted



and Special Revenue Funds Capital Budget and is the next biggest component. Greater Cincinnati Water Works (GCWW) employees provide customers with a plentiful supply of high-quality water, support environmental sustainability, and deliver excellent services in a financially responsible manner. GCWW has been a

municipally owned and operated utility since it was purchased by the City of Cincinnati in 1839.

The Downtown South/Riverfront Equivalent Fund will be used for improvements to the Roller Rink at Sawyer Point. The four remaining categories in the Restricted and Special Revenue Funds Capital Budget combined account for the remaining \$1.2 million.



MAJOR ACCOMPLISHMENTS HIGHLIGHTS

CITY MANAGER'S OFFICE

The Office of Environment and Sustainability completed the 2023 Green Cincinnati Plan (GCP), coordinating feedback from over 3,700 residents through 40 community meetings and online participation. The GCP is a community vision that includes 30 goals, 40 strategies, and 130 actions that will lead the City to a more sustainable, equitable, and resilient future.



The Alternative Response to Crisis (ARC) program was introduced in May 2022 as a six-month pilot program to provide a new public safety resource dedicated to mental health crises in Cincinnati. ARC is a dispatchable mobile unit of a Behavioral Health Specialist and one paramedic, who are trained in de-escalation, medical assessment, and crisis intervention. The Approved FY 2024-2025 Biennial Budget includes \$615,000 in both FY 2024 and FY 2025 to continue and expand ARC.

CINCINNATI HEALTH DEPARTMENT

The Communicable Disease Unit (CDU) investigated 902 non-Covid-19 disease reports, provided rabies post exposure prophylaxis consultations related to bat exposures, and monitored international travelers from countries experiencing Ebola outbreaks. CDU investigated 73 Candida auris infection and colorizations and 15 confirmed MPOX infections. They also responded to 140 outbreaks, including 132 congregate setting respiratory outbreak.

DEPARTMENT OF PUBLIC SERVICES (DPS)



The Neighborhood Operations Division (NOD) completed more than 16,077 service requests for bulk items; collected yard waste for approximately 70,500 homes; collected 11,764 tires; swept and cleaned 15,367 City lane miles; and removed 976 dead animals from City streets and right-of-way.

Traffic and Road Operations Division (TROD) Traffic Aids setup traffic control patterns for 70 special events; completed 2,495 service requests for sign replacement; and installed 2,170 new signs which included manufacturing of 2,931 signs and 70 barricades for special events.

DEPARTMENT OF RECREATION

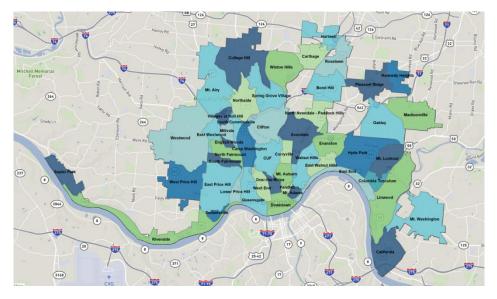
The Youth 2 Work program partnered with First Financial Bank, Groundworks, Greater Cincinnati Microenterprise Initiative, Junior Achievement, Cincinnati Children's Hospital, Cincinnati Children's Museum, and the Metropolitan Sewer District. The Program hired over 450 youth.

3 on 3 Hoop It Up Skills and Drills won 2nd place in the Ohio Parks and Recreation Association (OPRA) awards with over 200 youth and teens participating. The program was a partnership with various City departments, the City Manager's Office, and the Mayor's Office.

GREATER CINCINNATI WATER WORKS

Greater Cincinnati Water Works disbursed relief funds through the GCWW Emergency Rental Assistance (ERA) Program to pay water, sewer, and stormwater charges for City of Cincinnati tenants. GCWW has applied over \$2.5 million to 2,313 customers.

For a full list of accomplishments, please refer to the Approved Budget document at https://www.cincinnati-oh.gov/budget/.



CINCINNATI NEIGHBORHOODS

- Avondale
- Bond Hill
- California
- Camp Washington
- Carthage
- Central Business District
- Clifton
- College Hill
- Columbia-Tusculum
- Corryville
- CUF
- East End
- East Price Hill
- East Walnut Hills
- East Westwood
- English Woods
- Evanston
- Fay Apartments

- Hartwell
- The Heights
- Hyde Park
- Kennedy Heights
- Linwood
- Lower Price Hill
- Madisonville
- Millvale
- Mt. Adams
- Mt. Airy
- Mt. Auburn
- Mt. Lookout
- Mt. Washington
- North Avondale
- North Fairmont
- Northside
- Oakley

- Over-the-Rhine
- Paddock Hills
- Pendleton
- Pleasant Ridge
- Queensgate
- Riverside
- Roselawn
- Sayler Park
- Sedamsville
- South Cumminsville
- South Fairmont
- Spring Grove Village
- Walnut Hills
- West End
- West Price Hill
- Westwood
- Winton Hills

