




**Mark Mallory**  
Mayor

To: Members of Council  
From: Mayor Mark Mallory   
Date: November 29, 2010  
Copies To: City Manager Milton Dohoney, Jr.  
Subject: Mayor's Comments on the Proposed 2011/2012 Biennial Budget

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As per the City of Cincinnati Charter, these comments along with the attached budget documents are the formal transmittal of the proposed 2011/2012 City of Cincinnati Budget.

The City Charter grants the Mayor fifteen days to make changes to the proposed budget before transmitting it to City Council for deliberation. As with last year, the City faces a difficult budget process due to the on-going national economic conditions. Therefore, I am foregoing the fifteen day review period granted to me by the Charter and immediately transmitting the proposed 2011/2012 City Budget to City Council with no changes.

The City Manager and his team have worked very diligently to develop a balanced two year budget. I want to thank the Manager and his staff for their efforts.

The City continues to face the most difficult budget reality that it has faced in over two decades. I look forward to working with City Council to finalize a balanced City Budget for 2011 and 2012 that addresses the current fiscal climate while continuing to meet the needs of citizens and positioning the City for continued growth.

Attachment on file in the Clerk of Council's Office

# City of Cincinnati

## 2011/2012 All Funds Biennial Budget



### **Volume I:** **City Manager's Budget Message** **Recommended Operating Budget**

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Mark Mallory

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January 1, 2009

  
President

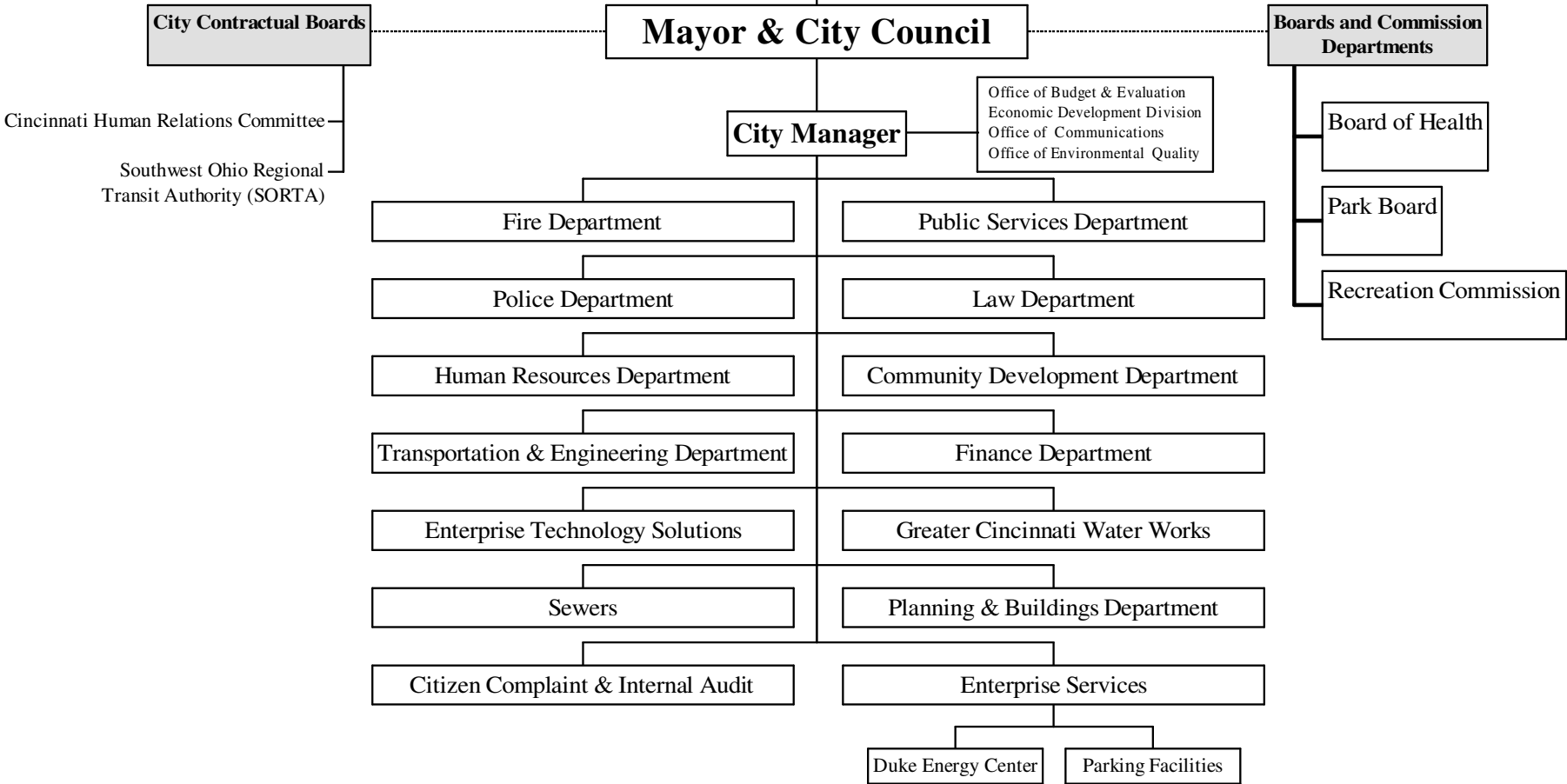
  
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# Citizens of Cincinnati



**City of Cincinnati**

**2011/2012 RECOMMENDED BIENNIAL BUDGET**

**Volume I**

**TABLE OF CONTENTS**

**City Manager’s Message**..... 1

The Struggle for Sustainability..... 1

A Sobering Balance..... 2

Continued Pursuit of Efficiencies..... 3

Key Solution Remains Economic Growth..... 3

Staffing and Service Reduction..... 4

Revenue Enhancements..... 6

Use of One-Time Sources ..... 7

Conclusion..... 8

City Manager’s Message Addendum ..... 9

All Funds Budget..... 9

Operating Budget ..... 9

General Fund Forecast..... 13

Budget Assumptions..... 17

Capital Budget..... 21

Consolidated Plan Budget ..... 26

Employee Budget Ideas..... 33

Community Priority Requests ..... 35

Taxes & Fees ..... 35

Staffing Plan..... 39

All Funds Operating Budgets by Fund..... 43

All Funds Operating Budget Summary ..... 44

All Funds Capital Budget Summary..... 45

Consolidated Plan Budget Summary..... 46

Staffing Plan Report ..... 47

Comparison of General Fund Continuation Budget and Recommended Budget ..... 48

2011 General Fund Gap Plan ..... 49

**Operating Budget Transmittal**..... 1

2011/2012 All Funds Operating Budget by Fund ..... 15

All Funds Operating Budget ..... 16

2011/2012 General Fund Resources & Expenditures..... 17

General Fund Revenue ..... 21

2011/2012 Restricted Funds Resources and Expenditures..... 23

Restricted Funds Operating Budget..... 25

Other Restricted Funds Operating Budget by Fund ..... 26

Restricted Fund Financial Summaries..... 29

Departmental Budgets ..... 63

All Funds Operating Budget Summary ..... 64

General Fund Budget Summary ..... 65

Recommended Staffing Plan ..... 66

Comparison of 2011 General Fund Continuation Budget/2011 General Fund ..... 67

Departmental Budget Summaries.....	69
City Council.....	69
Office of the Mayor.....	71
Clerk of Council.....	73
Office of the City Manager.....	75
Citizen Complaint and Internal Audit.....	99
Department of Community Development.....	109
Enterprise Services/Duke Energy Convention Center.....	129
Enterprise Services/Parking Facilities Division.....	133
Department of Enterprise Technology Solutions.....	145
Department of Finance.....	163
Department of Fire.....	193
Department of Health.....	209
Department of Human Resources.....	239
Department of Law.....	253
Department of Parks.....	277
Department of Planning and Buildings.....	303
Department of Police.....	323
Department of Public Services.....	345
Recreation Department.....	375
Department of Sewers.....	413
Department of Transportation & Engineering.....	437
Department of Water Works.....	455

**Appendices**

- A. 2011/2012 All Funds Operating Budget by Program
- B. Community Priority Requests
- C. Department of Retirement
- D. Glossary of Terms

November 29, 2010

**Mayor Mark Mallory:**

## **CITY MANAGER'S BUDGET MESSAGE**

### **THE STRUGGLE FOR SUSTAINABILITY**

The City Administration is presenting the City Manager's proposed 2011-2012 budget. It has been built from a continuation of the sobering conditions that faced us last year. In 2009, in an effort to balance the 2010 budget, \$23.1 million in one-time sources was used. In addition, the 2010 expense budget included \$9.8 million in reductions which were also one-time only. That single action foretold of what lay ahead if a new set of revenue streams were not identified and/or a deeper set of cuts were not made.

The City of Cincinnati's revenues have suffered as a result of the recession's impacts on both companies and individuals who provide the bulk of the funds used to operate government. We have also been affected by the uncertainties embedded in some of our other revenue streams, like the Estate Tax. That source is inherently a "guesstimate."

On the expense side, the City must contend with fluctuating commodities like fuel, energy, and chemicals. The largest expense driver in this environment is always personnel costs, primarily driven by collective bargaining contracts covering 90 percent of the workforce, with wage guarantees and other items that have a monetary price tag. Pension costs are layered on top of that. To be clear, this is not to say that employees are undeserving, but with revenues trending down as they have been for years and expenses trending up, sustainability of that model will reach a breaking point without an intervention. That is where we are at present.

With the decision making that was done in 2009 to tap the one-time source figure previously stated and then looking at the one-time source money for the coming year that totals just \$7.2 million, another glimpse at reality confronts us.

While it is heartening that projects are underway that will bring growth to the city, they will not be completed in time to alter the course for 2011 and a significant portion of 2012. During this time of overall economic stagnation, the City of Cincinnati has been able to maintain its bond rating in large measure because we demonstrated to the rating agencies that we knew where our issues lay and steps were being proposed to strengthen our position, albeit at a cost.

The men and women who work in our departments are well aware of our challenged position and they have responded very aggressively by pursuing as many grants as feasible. These grant awards have enabled salaries to be covered and services to be extended to the public. In 2009, City departments, with Council approval, applied for \$82.3 million worth of grants and received



grant awards totaling \$64.6 million. That represents a success rate of 79 percent. Those amounts are higher than average due in part to the availability of American Recovery and Reinvestment Act funding.

For some, it may be preferred to characterize the Cincinnati situation as unique, which could have been avoided *if only*..... Week after week, members of the Administration have seen article upon article from large and small cities in the exact same position. The only variable is the size of their identified deficit. Due to the finite number of tools available to city leaders, the same set of resolution scenarios is playing out all across the country.

## **A SOBERING BALANCE**

As is legally required, the Administration is presenting the Manager's Proposed Budget for 2011-2012. The All Funds Biennial Budget is \$1.3 billion in 2011 and \$1.2 billion in 2012. The recommended General Fund Operating Budget is \$340.7 million in 2011 and \$333.2 million in 2012. As required by state law, all funds are balanced.

This proposed budget would not balance without making very difficult decisions. It contains an elimination of 130.3 vacant positions. It also contains a filled FTE reduction of 370.61 (across all funds) which equates to 389 individuals. This represents a combination of full-time and part-time positions.

While this budget does not propose closing any health clinics, it does call for the permanent closing of 19 pools and two recreation centers.

It proposes no cost of living increases over the biennium. In recent weeks a decision was rendered by the fact finder in the Fire Department negotiations holding wage rates in place for the next two years. *Within the past few days, the AFSCME union voted to ratify its next labor agreement without going to fact finding, also with a wage freeze for 2011-2012.* . While this is positive news, it only serves to hold the budget deficit in place in those instances – it does not reduce our problem.

In addition to the personnel reductions contained in this budget, there is also another round of non-personnel cuts that departments are taking. These cuts continue the erosion of operating departments' means to perform their duties to the highest level possible. It forces all of us to continuously look for different ways to get things done, and in some instances simply slows the performance time.

**A more detailed schedule of the job and service reductions is contained in a separate section.**

During the 2010 budget deliberations, the Administration was directed to work through the development of a solid waste fee. Over the course of this year that has occurred and this budget does contain a proposed fee to begin in 2011. A detailed description is provided in a separate section.

Another aspect of the overall submittal is the Capital Budget. The General Capital Budget totals \$55.8 million and will enable the City to make various improvements to the infrastructure and building stock in the city.

## **CONTINUED PURSUIT OF EFFICIENCIES**

Particularly in these austere times, it is imperative to continue to move ahead with initiatives that were begun previously. Seeing them through to conclusion is the only way to realize the ultimate savings and performance improvements.

Examples of projects that fall into this category include:

- ❖ The consolidation of Police/Fire dispatch (E911).
- ❖ Continuation of the upgraded business model for Enterprise Technology Solutions, formerly the Regional Computer Center.
- ❖ Route refinement for solid waste pick-up which will permit elimination of three routes as part of the staff reductions, enabling the City to sell some equipment.
- ❖ Upgrade to the City's budget system, enabling reports to be generated faster, allowing more frequent monitoring of the budget, and better tracking of cost items.
- ❖ GPS system for the Planning & Buildings Department, enabling more efficient dispatch for inspectors.
- ❖ Pilot project in the Parks Department for the contractual management of their fleet replacement, preventive maintenance and repairs. Through this pilot project, the Department anticipates improved fleet management, quicker turnaround of preventive maintenance and repairs, and enhanced cost efficiencies.

## **KEY SOLUTION REMAINS ECONOMIC GROWTH**

By now it should be painfully obvious that the City will never sustain its goals for service delivery by perpetually cutting. While cost avoidance and cost containment are always important, there are a number of things vibrant cities are expected to do and it takes revenue to do it. That must come from new jobs, new investment, new business coming and existing businesses expanding. That work will continue to happen through the administration offices of Economic Development and Community Development & Buildings, City supported 3CDC, plus an expanded role of the Port of Greater Cincinnati Development Authority.

The continued development of The Banks, casino, streetcar system, and working partnerships with the Chambers of Commerce, Convention and Visitors Bureau, Film Commission, Uptown Consortium, and others will help move the needle forward. The operating budget contains no line item money for streetcar, and even if it were not being built the deficit would still be \$58.7 million.

Closely related to these efforts are initiatives that we will still be able to do to help stabilize neighborhoods. The Metropolitan Sewer District's work on the Consent Decree advances green efforts, creates jobs, and relieves neighborhoods of stormwater runoff issues. We will continue with the Neighborhood Enhancement Program in 2011 and 2012, and a site across from the

Villages of Daybreak in the neighborhood of Bond Hill has been chosen as the next CitiRama. Though there are fewer resources than we need and a lot of them are for restricted uses, being strategic about what to do remains of paramount importance.

## STAFFING AND SERVICE REDUCTION

As previously indicated, balancing this budget necessitates reducing the staffing levels. The makeup of the 370.6 FTEs referenced in the Balancing section breaks out in the following manner:

*Table I – Recommended Filled FTE/Position Cuts*

Employee Group	General Fund Filled FTE	General Fund Filled Positions	Restricted Fund Filled FTE	Restricted Fund Filled Positions	Total Filled FTE	Total Filled Positions
AFSCME	(30.00)	(30)	(7.00)	(7)	(37.00)	(37)
CODE	(4.00)	(4)	(2.00)	(2)	(6.00)	(6)
Fire*	(147.00)	(147)	0.00	0	(147.00)	(147)
Non-Represented	(9.00)	(9)	(1.00)	(1)	(10.00)	(10)
Part-Time	(9.88)	(26)	(1.73)	(4)	(11.61)	(30)
Police*	(159.00)	(159)	0.00	0	(159.00)	(159)
Trades	<u>0.00</u>	<u>0</u>	<u>0.00</u>	<u>0</u>	<u>0.00</u>	<u>0</u>
<b>Grand Total</b>	<b>(358.88)</b>	<b>(375)</b>	<b>(11.73)</b>	<b>(14)</b>	<b>(370.61)</b>	<b>(389)</b>

**\*While this represents the filled FTE/Position Cuts, this is not who will actually get laid off. Current attrition projections estimate approximately 131 Police Officers would actually be laid off and 144 Fire Fighters would actually be laid off. The final actual count, however, will be based on the prescribed processes and attrition as described below.**

The table above shows filled position eliminations; however, there are prescribed processes to determine those who will actually be laid off versus displaced into other positions. For instance, attrition between now and January in the Police and Fire forces will result in fewer sworn personnel who will actually be laid off. Those actually laid off would commence their separation on January 2, 2011.

In addition to the 370.6 filled FTE reductions, 130.3 vacant FTE positions are also recommended for elimination. Of this amount, 106.5 FTE are in the General Fund and 23.7 FTE are in Restricted Funds as indicated in Table II below.

*Table II – 2011 Position Reductions*

(in Full Time Equivalents, FTE)	Filled Reductions	Vacant Reductions	Total Reductions
<b>General Fund</b>	(358.9)	(106.5)	(465.4)
<b>Restricted Funds</b>	<u>(11.7)</u>	<u>(23.7)</u>	<u>(35.5)</u>
<b>Total City Staffing</b>	<b>(370.6)</b>	<b>(130.3)</b>	<b>(500.9)</b>

The service reductions that correspond to some of the staffing eliminations affect various services.

Cincinnati Recreation Commission:

Working in cooperation with the leadership and Board of the Cincinnati Recreation Commission, the Proposed Budget reluctantly recommends the closing of 19 pools. When placed in a position of having to select among unpopular choices, the decision was made to save more recreation centers over pools because they allow us to reach young people year-round, versus the seasonal outreach of pools. The Administration is presenting a pool closure listing including:

Bond Hill	McKie
Bush	Millvale
Camp Washington	Mt. Adams
Dempsey	Mt. Washington
Dickman	Oakley
Evanston	Pleasant Ridge
Fairview	Ryan
Hartwell	Winton Hills
Lincoln	Ziegler
Madisonville	

Recreation center closures include Carthage and Camp Washington. The Therapeutic Recreation Program will remain in its entirety.

Health Department:

The health clinics are supported within the Proposed Budget; however, the central laboratory services are proposed to be provided by an outside contractor. Additionally, the City will be requesting funding from the Cincinnati Public Schools to continue operating the School Nursing Program. If the funding is not received these services will be severely reduced.

Fire Department:

The timing of the budget process is coincidentally aligned with a change in leadership of the department. This budget calls for eliminating 172 sworn positions, of which 147 are currently filled. **In spite of that reduction, all 26 fire stations will remain open.** The impact will be realized through the elimination of a truck/engine company at various stations around the city that have more than one truck/engine company in the firehouse. The Administration hopes to be able to collaborate with the incoming chief prior to that decision making being finalized. Specific locations will be outlined in advance of the budget being voted on.

Police Department:

The police department reductions must follow the seniority provisions as outlined in the Collective Bargaining Agreement. The reduction of funding for 187 sworn positions, of which 159 are currently filled, will have impacts in various parts of the department. Police administration will be charged with making deployment decisions.

Public Services Department:

- Elimination of Private Lot Abatement
- Reduction of service hours in the Dumpster Program

Parks Department:

- Elimination of Free Concerts, Movies and Events
- Eliminate landscape maintenance and beautification services at Gateway Greenspace, streetscape, and business district locations.
- Implement “No Trash Zones” in certain parks

Community Development Department:

- Reduce funding for Human Services Policy
- Reduce funding for Human Relations Commission
- Reduce funding for Regional and African American Chambers of Commerce

**REVENUE ENHANCEMENTS**

The City of Cincinnati’s 2011 budget shortfall will require not only a combination of spending cuts across all city departments, but also the introduction of entirely new revenue streams. Both the short-term situation before us and the longer-term outlook require us to recover escalating costs.

I have included in this budget a Curbside Collection Services Fee established under Cincinnati Municipal Code section 709-80. The fee would fund the City’s Pay To Throw program. The City will be able to cover all the curbside solid waste and recycling services for property owners with this fee. Additionally, it will make possible the transition towards a more modern garbage/recycling management system that will ultimately provide greater operating efficiencies that lead to the long-term cost savings Cincinnati needs. The City’s historic system of collecting, hauling and disposing unlimited amounts of garbage has become neither fiscally supportable nor environmentally sustainable. Fees generated in 2011 will help defray the expense of fully transitioning in 2012 to more efficient truck and container technologies, while also continuing to fund the City’s existing recycling program. When the flat fee is replaced with a variable can rate in late 2011/ early 2012, residents will be able to directly affect their monthly garbage fees by reducing the amount of household waste through more active participation in the City’s newly launched recycling program.

The proposed fee is \$20.50 per household per month, with a transition to a variable rate fee structure in late 2011 and early 2012. This is expected to generate gross revenues of \$18,600,000 in 2011. This fee will relieve 27% of the 2011 budget shortfall. In 2012, the collection fee is projected to generate gross revenues of \$23,155,000, which represents a full twelve months of the billing and collections cycle. The fee is structured to cover the fully loaded costs associated with providing curbside collection of solid waste, yardwaste, white goods or large items, tire collection, and recycling services.

In addition, this budget proposes to reduce the Income Tax Reciprocity credit to 50% of Income Tax paid to other jurisdictions. This will impact approximately 15,000 residents and generate

\$3.2 million in additional income tax for a full year, of which \$2.4 million is in the General Fund.

The Finance Department is also proposing to use budgeted resources to be more aggressive in revenue collection. These efforts combined will generate an additional \$604,900 in all funds revenue, of which \$474,000 is in the General Fund.

In addition to these initiatives there are additional fees and fines proposed that are detailed further in the Taxes and Fees Section of this document. The Administration was also very careful to avoid cuts in areas which would have had a disparate impact on General Fund revenue collection. Examples include the Finance Department and Planning & Buildings Department.

## **USE OF ONE-TIME SOURCES**

Even with cuts, layoffs, enhanced revenue and all the other tools we have used to balance the budget, an additional gap remains. At the end of this process this government must still be able to function while maintaining the proper relationship between our check and balance system. Given the situation, the Administration is proposing to use \$7.2 million in reserve balances. Since the 2009 year end close was better than anticipated, City Council transferred the surplus revenue into the Working Capital Reserve and Emergency Reserve Fund. This budget now proposes to use \$2.4 million in Working Capital Reserve, \$2.4 million from the Emergency Reserve, and \$2.4 million from the Police Comp Time Reserve Fund to balance.

For 2011 our combined reserve level would be 6.3% of General Fund revenues. It should be noted that the 2011 budget also includes \$7.3 million in one-time expenses like layoff costs and the one-time double longevity payment for eligible union members. Therefore, while the 2011 budget relies on these one-time sources, they are matched to one-time uses leaving a structurally balanced budget in 2012. In fact, due to revenue growth picking up in 2013 and 2014, the total reserves are projected to continue to increase and we are projected to reach our goal of a minimum combined fund reserves of 10% in 2014.

## **ASSESSING TECHNOLOGY**

In 2010, City Council appropriated direct funding to implement the hybrid operating model for the Enterprise Technology Solutions Department (then the Regional Computer Center). Under this model, ETS provides “enterprise-wide services” with the goal of being the preferred vendor of all enterprise services. The Enterprise Shared Services Model (Hybrid) centralized core enterprise and IT service functions while allowing the flexibility to decentralize IT services relating to a department’s line of business if specific criteria are met. Those criteria are defined by an Enterprise Technology Services Governance Board.

This helped to move the department from an outdated charge back and overhead assessment system to an appropriated model. The appropriated model provides the stability to enable the City to leverage IT solutions across City departments. Successfully leveraging IT solutions could potentially generate savings that range between 15 to 30% once implemented. The consolidation of data centers/servers across the City will provide savings in equipment license, maintenance, energy, and will improve facility utilization. Standardizing timekeeping/payroll

across a wider range of City users of the Cincinnati Human Resource System (CHRIS) will provide efficiencies by streamlining processes and eliminating redundant manual data entry.

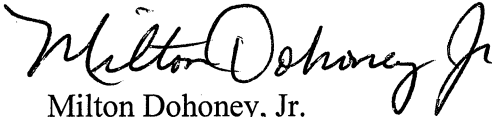
As the full implementation of the Department reorganization continues into 2011 net savings will be used to foster City-wide IT standardization, leverage IT economies of scale, and implement appropriate IT quality controls and security across City systems. Implementation of the hybrid model will ensure that IT functions are operating with maximum efficiency and will produce savings in both IT related costs and in department productivity costs long-term.

## CONCLUSION

This clearly has been one of the most difficult budgets, and the recommendations in it have not been made lightly. I am ready to work with you and the City Council to make the tough decisions in finalizing the 2011/2012 Biennial Budget.

I want to extend a special thank you to the departments in helping me craft this budget. Additionally, I wish to recognize the extraordinary efforts of the Office of Budget and Evaluation in preparing the budget documents presented today. We are fortunate to have such a highly talented and dedicated staff serving the City of Cincinnati.

Respectfully submitted,



Milton Dohoney, Jr.  
City Manager

## CITY MANAGER'S MESSAGE ADDENDUM

### ALL FUNDS BUDGET

The following sections describe the Recommended 2011/2012 All Funds Budget. Each of the three components of the all funds budgets are highlighted (Operating Budget, Capital Budget, Consolidated Plan Budget).

*Table I - Recommended 2011/2012 All Funds Budget*

(\$ in Millions)	2010	2011			2012		
	Approved Budget	Recommended Budget	\$ Change	% Change	Recommended Budget Update	\$ Change	% Change
<b>Operating Budget</b>							
General Fund	\$359.4	\$340.7	(\$18.7)	-5.2%	\$333.2	(\$7.5)	-2.2%
Restricted Funds	\$524.1	\$563.6	\$39.5	7.5%	\$579.7	\$16.1	2.9%
Subtotal Operating Budget	\$883.5	\$904.3	\$20.8	2.4%	\$912.9	\$8.6	1.0%
<b>Capital Budget</b>							
General Capital Budget	\$63.1	\$55.8	(\$7.3)	-11.6%	\$55.5	(\$0.3)	-0.5%
Restricted Funds Capital	\$200.4	\$266.0	\$65.6	32.7%	\$212.9	(\$53.1)	-20.0%
Special Revenue/Matching Capital	\$3.0	\$11.5	\$8.5	283.3%	\$7.2	(\$4.3)	-37.4%
Subtotal Capital Budget	\$266.5	\$333.3	\$66.8	25.1%	\$275.6	(\$57.7)	-17.3%
Consolidated Plan Budget	\$20.4	\$21.3	\$1.0	4.7%	\$20.3	(\$1.0)	-4.6%
<b>Total Budget</b>	<b>\$1,170.4</b>	<b>\$1,258.9</b>	<b>\$88.5</b>	<b>7.6%</b>	<b>\$1,208.8</b>	<b>(\$50.0)</b>	<b>-4.0%</b>

### OPERATING BUDGET

As shown in Table II, the recommended General Fund Operating Budget is \$340.7 million for 2011 and \$333.2 million in 2012. The 2011 General Fund Operating Budget is an \$18.7 million, or 5.2%, decrease from the 2010 Approved Budget Update. The 2012 General Fund Operating Budget is a \$7.5 million, or 2.2%, decrease from the 2011 recommendation. The 2011 Restricted Funds Operating Budget is a \$39.5 million, or 7.5% increase over the 2010 Approved Budget Update. The 2012 Restricted Funds Operating Budget is a \$16.1 million, or 2.9%, increase over the 2011 recommendation.

*Table II - Recommended 2011/2012 Operating Budget*

(\$ in Millions)	2010	2011	Change	2012	Change
	Approved Budget Update	Recommended Budget	From 2010	Recommended Budget	From 2011
General Fund	\$359.4	\$340.7	-5.2%	\$333.2	-2.2%
Restricted Funds*	\$524.1	\$563.6	7.5%	\$579.7	2.9%
<b>Total Operating Budget</b>	<b>\$883.5</b>	<b>\$904.3</b>	<b>2.4%</b>	<b>\$912.9</b>	<b>1.0%</b>

\* Community Development Block Grant funding, which is reported in a separate budget document, is not included in the amounts cited above.



While the All Funds Operating Budget is balanced for 2011, there are several Restricted Funds that required reductions to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103; the Street Construction, Maintenance & Repair Fund 301; the Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle License Tax Fund 306; the Sawyer Point Fund 318; and; the Cable Communications Fund 424. All funds are balanced to resources in 2011; however, these funds are still structurally imbalanced with expenditures exceeding revenues. In addition, additional reductions in the Stormwater Management Fund 107, the Income Tax-Infrastructure Fund 302, and the Municipal Motor Vehicle License Tax Fund 306 will need to be specifically identified in the 2012 Budget Update process. More details on the Restricted Funds changes are in the 2011/2012 Restricted Funds Resources and Expenditures section of the Operating Budget document.

*Table III - General Fund 2011 Continuation Budget / 2011 Recommended Update Comparison*

<i>(\$ in Millions)</i>	<b>2011 Continuation Budget</b>	<b>2011 Recommended Budget</b>	<b>Increase / (Decrease)</b>	<b>% Change 2011 Cont. to 2011 Rec</b>
Public Safety Total	\$183.8	\$160.0	(\$23.8)	-12.9%
Non-Public Safety Total	<u>\$98.8</u>	<u>\$75.3</u>	<u>(\$23.6)</u>	<u>-23.8%</u>
Total Departmental Budgets	\$282.6	\$235.3	(\$47.3)	-16.7%
Employee Benefits Total	\$90.6	\$94.3	\$3.7	4.1%
Non-Departmental Total	\$11.5	\$11.1	(\$0.4)	-3.3%
Total General Fund Operating Budget	<u><u>\$384.7</u></u>	<u><u>\$340.7</u></u>	<u><u>(\$44.0)</u></u>	<u><u>-11.4%</u></u>

As shown in Table III, in June of 2010, the Administration forecasted a 2011 General Fund continuation budget of \$384.7 million. The continuation budget is the budget required to provide the same level of services in 2011 as in 2010 and includes anticipated inflationary increases, assumptions for wage increases, as well as target adjustments.

Table III shows that expenditure reductions of \$44.0 million are recommended in 2011 when compared to the 2011 Continuation Budget. The analysis below and throughout the document shows the total reductions between 2010 and 2011. This decrease is primarily due to:

*- \$20.1 million: Service Reductions*

Savings related to the reduction of City services will save \$20.1 million and eliminate 370.0 FTE in 2011. Reductions include the elimination of funding for 187 sworn positions in the Police Department; the elimination of services from 11 fire trucks/engines in the Fire Department; the elimination of free concerts, movies, events, and floral displays within City parks; the implementation of “No Trash Zones” in some City parks where no garbage receptacles or pickup will be provided; the elimination of three floral shows at the Krohn Conservatory; the reduction of funding for greenspace maintenance in Public Services; reduced funding for the Neighborhood Right-of-Way Program; and the reduction of service hours for the Department of Public Services’ Dumpster Program.

*- \$17.8 million: Transfer of Expenditures to Other Funding Sources*

The transfer of expenditures to other funding sources will save \$18.2 million and transfer 164.9 FTE in 2011. Examples of the transfers include the transfer of 130.5 FTE and reimbursements to the Curbside Collection Services Fund 108 totaling \$13.7 million (this amount includes departmental expenses only); the reimbursement of \$1.06 million for emergency communications staff from the 911 Cell Phone Fees Fund 364; the reimbursement of Health Department staff in the amount of \$0.9 million from the Health Services Fund 395; the transfer of 11.0 FTE and reimbursements from the Community Development Block Grant Fund 304 totaling \$0.4 million; the transfer of \$0.4 million, split between the Recreation Special Activities Fund 323 and Armleder Projects Fund 444, to retain the operations of the Armleder Memorial Aquatics Facilities and the Mt. Auburn Indoor Pool; and the transfer of 31.0 FTE into the Income Tax-Transit Fund 759 for General Fund savings totaling \$0.2 million. Lastly, this category includes a request to the Cincinnati Public Schools to contribute an additional \$0.4 million for services provided by the School and Adolescent Health program within the Health Department starting with the 2011/2012 School Year.

*- \$5.3 million: Personnel Reductions Not Tied to Specific Program Reductions*

A total of 50.4 full-time equivalents (FTE) will be eliminated between 2010 and 2011, resulting in savings of \$5.3 million in the 2011 General Fund budget. While these personnel reductions are not tied to specific program reductions or eliminations, they have an overall impact on the ability of the government to function effectively. Many of these positions include specific eliminations of positions in Administrative departments including one in the City Manager's Office, two in the Office of Budget & Evaluation, three in Law, and two in Human Resources. This category also includes the elimination of positions and funding that were proposed in June to fully implement the OPEN Cincinnati recommendations.

*- \$1.4 million: Miscellaneous Non-Personnel Reductions*

Miscellaneous non-personnel reductions not tied to specific program eliminations or reductions will save \$1.4 million in 2011. This category includes items such as travel, training, printing, phones, reduced costs for City Hall security, and lower than anticipated costs for salt.

*- \$1.3 million: Elimination of City Services*

The elimination of certain City services will save \$1.3 million and eliminate 27.8 FTE in 2011. Service eliminations include elimination of the Private Lot Abatement Program within the Public Services Department, the closure of the Carthage and Camp Washington Recreation Centers, the closure of 19 pools, and the elimination of Landscape Maintenance and Beautification Services within the Parks Department.

*- \$1.0 million: Decreased Contributions to Outside Entities*

This includes a decrease in the Human Service Policy Funding, decrease in funding for the Cincinnati Human Relations Commission (CHRC), elimination of funding for the Poison Control Center, and a reduction of funding for Cincinnati Center City Development Corporation (3CDC) for maintenance of Fountain Square.

- \$0.9 million: *Services to Be Provided by Outside Contractor*

Eliminating the Health Department’s Central Laboratory Services, contracting those functions out to an outside contractor, and shifting remaining costs to the Health Services Fund 395 will result in \$0.9 million in General Fund savings and the elimination of 17.0 FTE in the General Fund in 2011.

- \$0.7 million: *Energy Savings*

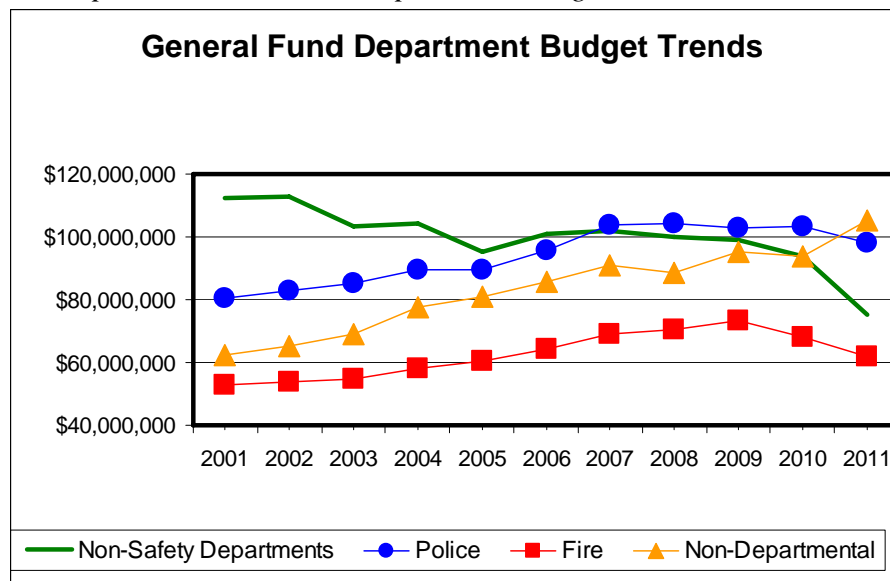
A total of \$0.7 million will be saved in the General Fund in 2011 in relation to energy costs. The majority of this amount is in relation to the new energy agreements that the City has entered into with Duke Energy. These agreements are outlined by FYI Memo #2209 that was submitted to the City Council on July 16, 2010. Additional energy savings for 2011 will be the result of energy savings measures implemented by departments.

- \$0.2 million: *Funding Through Grants*

Grant funds will support \$0.2 million in expenditures in 2011. The additional grant funding included in 2011 to defray General Fund expenditures will be primarily from the Energy Efficiency and Conservation Block Grant (EECBG) with a small amount from the U.S. Department of Justice Second Chance Grant.

The specific decreases previously noted, in addition to a net increase of \$4.7 million in other personnel and non-personnel areas of the operating budget, including employee benefits, account for the \$44.0 million decrease from the 2011 continuation budget. The net increase is primarily the result of increased healthcare and workers’ compensation costs. Healthcare funding increases by \$5.7 million in 2011, and funding for workers’ compensation increases by \$1.8 million. These increases are partially offset by employee benefits savings that will result from the staffing reductions included in 2011/2012 Recommended Operating Budget. At the end of this document, there is a comparison of each department’s continuation budget to the recommended budget.

Graph I - General Fund Department Budget Trends 2001 - 2011



Consistent with the 2010 decrease in public safety and non-public safety full-time equivalents (FTE), Graph I provides a budget history from 2001 through 2010. Note that non-public safety departmental budgets have consistently declined over the entire 10-year trend period, while the Police and Fire budgets have just started to decline in 2010 and are expected to continue this trend into 2011 because of the severe economic downturn that the City and the nation are facing. The significant increase in the non-departmental budgets in 2011 is primarily related to increased healthcare and workers' compensation insurance cited above. A table showing the 2000 to 2011 comparison for Budget and FTE by Department is included at the end of this document.

## General Fund Forecast

The 2011/2012 Biennial Budget for the General Fund is recommended in the context of a multi-year financial forecast of resources and expenditures. The initial forecast presented to the City Council in June 2010 has been updated as of November 2010. Table IV shows the June forecast and Table V shows the November forecast. The revisions are based on: 1) updated expenditures for 2010; 2) new revenue estimates for the forecast period beginning in 2011; 3) new revenue enhancements beginning in 2011, and; 4) recommended expenditure reductions for the forecast period beginning in 2011.

*Table IV – June 2010 General Fund Forecast 2009-2014*

(\$ in Thousands)	2009	2010	2011	2012	2013	2014
	Actual	Actual	Forecast		Forecast	
Resources						
Operating Revenues	\$341,750	\$334,519	\$332,383	\$335,195	\$363,692	\$374,072
Transfers-in	\$11,178	\$20,112	\$0	\$0	\$0	\$0
Total Resources	\$352,928	\$354,631	\$332,383	\$335,195	\$363,692	\$374,072
Expenditures						
Operating Expenditures	\$356,338	\$359,392	\$384,656	\$392,833	\$398,707	\$413,640
Transfers-out	\$364	\$2,578	\$0	\$0	\$0	\$0
Expenditure Changes						
Total Expenditures	\$356,702	\$361,971	\$384,656	\$392,833	\$398,707	\$413,640
Expenditure Savings	\$0	(\$1,253)	(\$1,923)	(\$1,964)	(\$1,994)	(\$2,068)
Yearly Balance	(\$3,774)	(\$6,086)	(\$50,350)	(\$55,674)	(\$33,021)	(\$37,499)
Prior Year Cancelled Encumbrances	\$2,920	\$508	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$8,432	\$7,578	\$2,000	(\$48,350)	(\$104,025)	(\$137,046)
Non-GAAP Carryover Balance	\$7,578	\$2,000	(\$48,350)	(\$104,025)	(\$137,046)	(\$174,545)

Table V – November 2010 General Fund Forecast 2009-2014

(\$ in Thousands)	2009	2010	2011	2012	2013	2014
	Actual	Actual	Forecast		Forecast	
<b>Resources</b>						
Operating Revenues	\$341,750	\$334,519	\$332,902	\$336,041	\$364,557	\$375,506
Transfers-in	\$11,178	\$20,112	\$7,176	\$0	\$0	\$0
<b>Total Resources</b>	<b>\$352,928</b>	<b>\$354,631</b>	<b>\$340,077</b>	<b>\$336,041</b>	<b>\$364,557</b>	<b>\$375,506</b>
<b>Expenditures</b>						
Operating Expenditures	\$356,338	\$359,392	\$384,656	\$392,833	\$398,707	\$413,640
Transfers-out	\$364	\$2,578	\$0	\$0	\$19,184	\$20,431
Expenditure Changes 2011/2012			(\$43,989)	(\$59,636)	(\$61,332)	(\$65,520)
<b>Total Expenditures</b>	<b>\$356,702</b>	<b>\$361,971</b>	<b>\$340,667</b>	<b>\$333,197</b>	<b>\$356,559</b>	<b>\$368,551</b>
Expenditure Savings	\$0	\$0	(\$1,703)	(\$1,666)	(\$1,783)	(\$1,843)
<b>Yearly Balance</b>	<b>(\$3,774)</b>	<b>(\$7,340)</b>	<b>\$1,114</b>	<b>\$4,510</b>	<b>\$9,781</b>	<b>\$8,798</b>
Prior Year Cancelled Encumbrances	\$2,920	\$2,575	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$8,432	\$7,578	\$2,813	\$3,927	\$8,437	\$18,218
Non-GAAP Carryover Balance	\$7,578	\$2,813	\$3,927	\$8,437	\$18,218	\$27,016

*Structural Imbalance*

The June 2010 multi-year forecast in Table IV shows an operating deficit each year during the forecast period (2010-2014). Furthermore, the size of the annual deficit increases each year through 2012. The annual deficit shrinks in 2013 due to the of addition revenue from the City’s share of the Casino Gross Revenue Distributions. In 2014 the annual deficit begins to increase again. With annual deficits increasing in most years of the forecast period, the General Fund is structurally out of balance with revenues growing at a slower pace than expenditures. Revenues were projected to grow by an average of 0.7% while the average expenditure growth rate for the same period was 2.1%. This structural imbalance resulted in a projected accumulated General Fund deficit of \$174.5 million by the end of 2014.

The City has relied on carryover and one time reductions to compensate for the structural imbalance in the General Fund for several years. These measures will not be sufficient in 2011/2012 to balance the budget. As shown in Graph II, General Fund carryover balances have fluctuated since 2002 with a decreasing trend beginning in 2005. Balances are no longer adequate to address annual operating deficits.

Graph II – General Fund Carryover Balance Trends

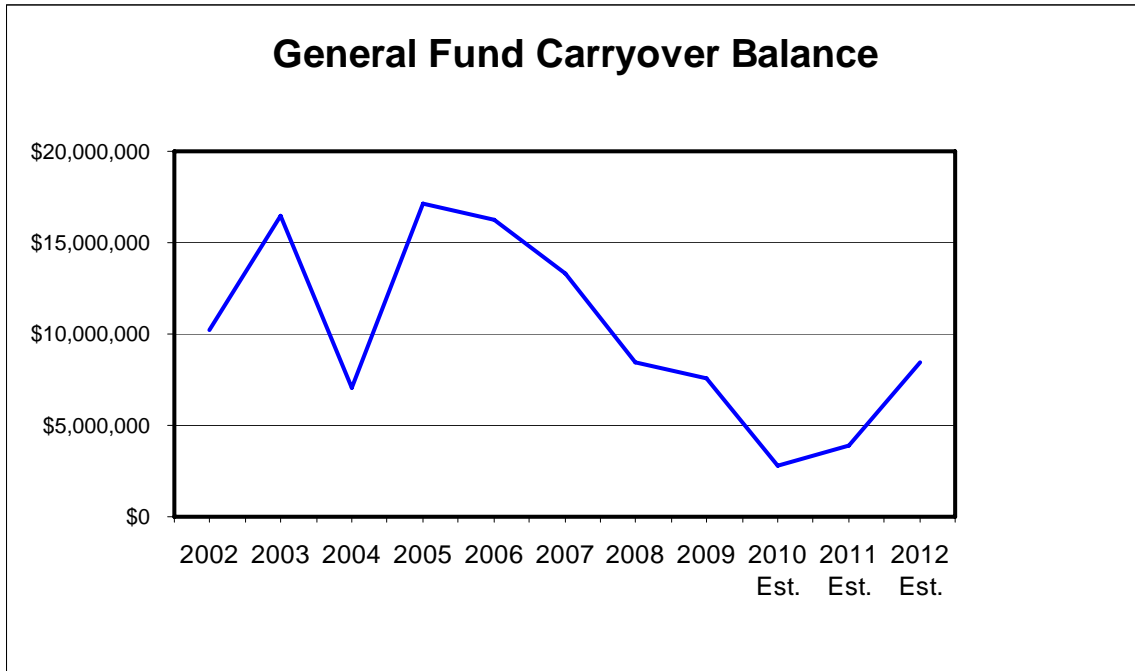
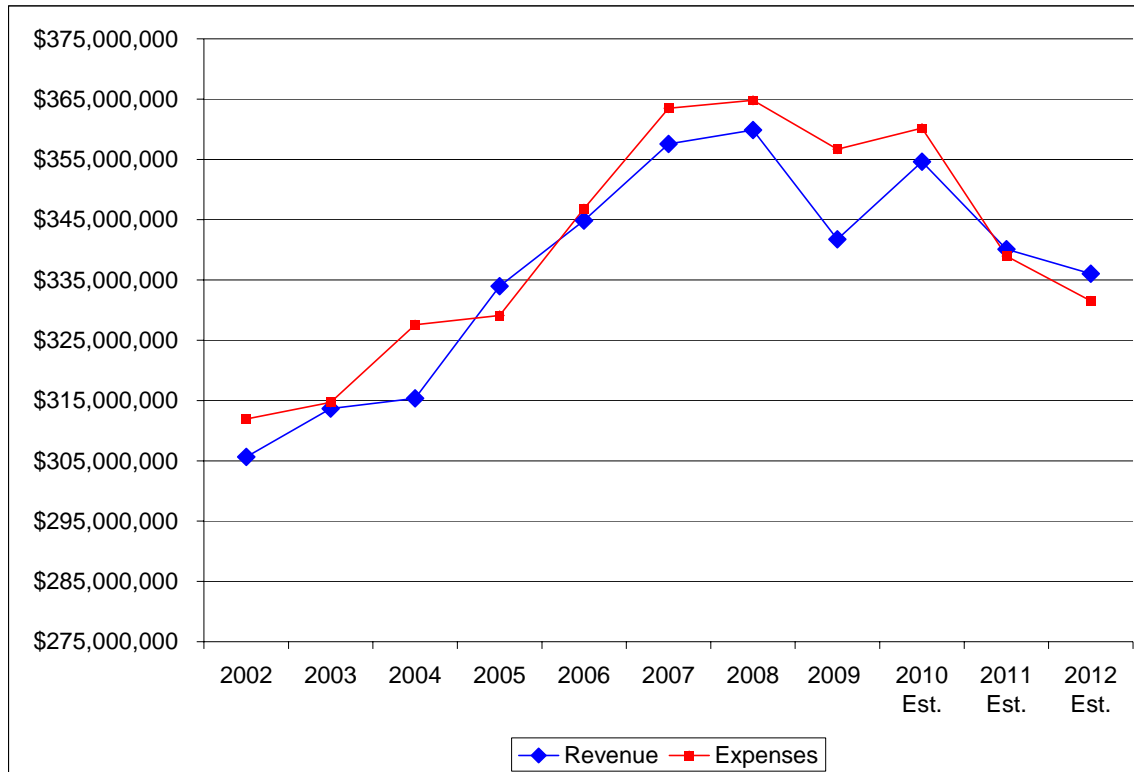


Table V on the preceding page shows the November 2010 multi-year General Fund Forecast incorporating the revised revenue and expenditure estimates for 2010 - 2014. Revenues are expected to grow by an average of 2.0% for the forecast period (2010-2014) and average expenditures are expected to decline 0.3%. The Recommended 2011/2012 General Fund Operating Budget shows a structural balance achieved in 2011 and provides for a modest but increasing carryover balance in 2011 and 2012.

As shown in Graph III, the structural imbalance is eliminated in the 2011/2012 biennium reflecting the recommended budget. Note that the revenue and expenditure lines intersect in 2011.

*Graph III – General Fund Revenue and Expenditure Trends*



NOTES: \* Trends are based on actual resources and expenditures for 1999-2009 and estimates for 2010-2012.  
 \*\* Includes Expenditure Savings

*Biennial Budget Forecast Changes (See Tables IV and V)*

For 2010, the total estimated General Fund revenues and expenditures have remained unchanged since June. In addition, prior year cancelled encumbrances of \$2.6 million are included in the forecast. The result is a carryover balance of approximately \$2.8 million.

The 2011 revenue estimate of \$332.9 million is an upward revision of \$0.5 million from the June 2010 estimate. This increase is due to proposed revenue enhancements in the recommended budget. Similarly, the 2012 revenue estimate of \$336.0 million is an upward revision of \$0.8 million.

The recommended 2011 General Fund expenditure level reflects a decrease of \$44.0 million from the original forecast. This is a result of the recommended expenditure reductions reflected in the Recommended Budget. Expenditures decrease in 2012 primarily as a result of the elimination of a one-time 2011 expenses for lump sum payments and unemployment.

*Cautions for the Multi-Year Forecast*

Based the recommended 2011/2012 biennial budget the General Fund budget is balanced in the biennium and results in an approximate \$3.9 million carryover in 2011 for 2012, and an \$8.4 million carryover in 2012 for 2013. The 2011 carryover amount provides total reserves of about 6.3% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed current assumptions or other major expenditure increases will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund.

**Budget Assumptions**

The following summary includes the major assumptions used in developing the Recommended 2011/2012 Budget.

1. In 2011 and 2012, all employees are budgeted for a 0% Cost of Living Allowance (COLA) increase. As existing labor contracts expire in 2011, the Administration will continue to negotiate with that position.
2. Step increases are funded pursuant to union contracts, which range from less than 2% to over 4% for most union positions who are not at the top of their salary range. Merit increases are equivalent to a step increase for non-represented employees. A 2% merit increase for non-represented employees who are not at the top of their salary range is also budgeted in 2011. Of all full-time City employees, over 90% are represented and less than 10% are non-represented. Table VI lists the budgeted 2011 merit and step increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds. While this represents budgeted step/merit increases the actual costs will be impacted by the actual employees who are displaced by position eliminations.

*Table VI – Step/Merit Increases*

<b>Employee Group</b>	<b>General Fund</b>	<b>Non-General Fund</b>	<b>All Funds</b>
Non-Represented	\$ 154,970	\$ 79,300	\$ 234,270
AFSCME	115,240	204,750	319,990
CODE	186,360	343,030	529,390
Fire	103,400	-	103,400
Police	112,700	-	112,700
Teamsters	-	1,580	1,580
<b>Grand Total</b>	<b>\$ 672,670</b>	<b>\$ 628,660</b>	<b>\$ 1,301,330</b>

3. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff. Table VII lists the budgeted overtime expenses for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds.



*Table VII – Budgeted Overtime*

<b>Employee Group</b>	<b>General Fund</b>	<b>Non-General Fund</b>	<b>All Funds</b>
Non-Represented	\$ -	\$ 8,060	\$ 8,060
AFSCME	769,420	3,977,010	4,746,430
Building Trades	3,000	21,000	24,000
CODE	2,500	183,290	185,790
Fire	1,022,520	-	1,022,520
Police	5,900,000	-	5,900,000
<b>Grand Total</b>	<b>\$ 7,697,440</b>	<b>\$ 4,189,360</b>	<b>\$ 11,886,800</b>

4. The Mayor and Members of City Council have not voted for a raise; therefore, the recommended budget includes a 0% increase for the Mayor and City Council.
5. The City’s pension system is funded at a 17% employer contribution rate. This is the same as 2010 and is also consistent with City Council approved Ordinance #0417-2008, which indicated the City’s intent to provide employer funding to the Cincinnati Retirement System at a rate of not less than 17%. The budget also provides for the employer’s share of participants in Ohio Public Employees Retirement System at 14%, Ohio Police Pension at 19.5%, and the Ohio Fire Pension at 24%. This budget does not address the second pension taskforce’s options pending City Council action.
6. All City employees have transitioned to the “80/20 Plan” for healthcare. Under the 80/20 Plan, the employee’s share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 35.6% in 2011 and the employee’s premium share to increase by approximately 32.3%.
7. There are no significant changes to the ratio of supervisors to employees in the Recommended Budget. Table VIII lists all the current supervisors within non-represented and CODE employee groups, regardless of funding source. Across all Funds, the supervisor-to-employee ratio is 1 supervisor to 5.6 employees; however, this ratio does not include the supervision of contractors, which would increase the ratio. Lastly, most supervisors are working supervisors with their own work product (e.g., a Principal Engineer who supervises other engineers as well as manages his/her own projects like the Waldvogel Viaduct).

Table VIII – Supervisor to Employee Ratio

Department	CODE and Non- Rep Total	Supervise?		# of Employees Supervised	Ratio of Supervisor to Employees
		Yes	NO		
Citizen Complaint & Internal Audit	11	7	4	10	2.50
City Manager Department	46	29	17	68	4.00
Community Development	38	26	12	76	6.33
Enterprise Technology Solutions	84	64	20	94	4.70
Finance	68	45	23	119	5.17
Fire	13	9	4	12	3.00
Health	142	88	54	429	7.94
Human Resources	18	14	4	21	5.25
Law	69	57	12	135	11.25
Parking	6	2	4	45	11.25
Parks	35	12	23	127	5.52
Planning & Buildings	32	21	11	61	5.55
Police	43	27	16	148	9.25
Public Services	65	19	46	478	10.39
Recreation	67	10	57	177	3.11
Retirement	7	5	2	5	2.50
Sewers	263	138	125	611	4.89
Transportation & Engineering	92	47	45	176	3.91
Water Works	199	73	126	578	4.59
<b>Grand Total</b>	<b>1,298</b>	<b>693</b>	<b>605</b>	<b>3,370</b>	<b>5.60</b>

8. Training expenditures have been reduced in the General Fund in the 2011/2012 Recommended Budget. General Fund non-local travel expenditures are increased by a total of \$12,520 in the 2011/2012 Recommended Budget. The increase is necessary to meet training requirements associated with anticipated employee turnover resulting from the Ohio Police and Fire Pension Fund’s (OP&F) Deferred Retirement Option Program (DROP). Since 2002, General Fund non-local travel and training budgets have decreased 81.5%. Table IX summarizes the budget changes for training and non-local travel in the General Fund and in All Funds. Much of the training and travel recommended is for certification and professional needs or to allow for economic development opportunities. The City Manager’s Office will carefully review travel requests that use General Fund resources.

Table IX– Training and Non-Local Travel Comparison

	2010 Approved	2011 Recommended	\$ Decrease	% Decrease
Training General Fund	\$ 160,840	\$ 109,460	\$ (51,380)	-31.9%
Training Non-General Fund	1,018,260	1,107,230	88,970	8.7%
<b>Training All Funds</b>	<b>\$ 1,179,100</b>	<b>\$ 1,216,690</b>	<b>\$ 37,590</b>	<b>3.2%</b>
Non-Local Travel General Fund	\$ 61,660	\$ 74,180	\$ 12,520	20.3%
Non-Local Travel Non-General Fund	616,190	612,910	(3,280)	-0.5%
<b>Non-Local Travel All Funds</b>	<b>\$ 677,850</b>	<b>\$ 687,090</b>	<b>\$ 9,240</b>	<b>1.4%</b>

9. Car Allowances and take home car privileges are funded in the budget; however, an administrative review has resulted in a number of vehicles being turned in during 2009 and 2010.
10. Fuel costs are budgeted at \$3.14 per gallon, and the budget for energy costs has been reduced based upon the new energy agreements between the City and Duke Energy. FYI Memo #2209 submitted to the City Council on July 16, 2010 details these new energy agreements. The Administration will be using fuel hedging as a tool to help with level budgeting for fuel purchases in 2011; however, fuel hedging is not a method to save long term since ultimately the City will pay for variances in the fuel price.
11. Snow removal and winter operations will still be focused toward the goal of treating all City streets within 24 hours of a snow event. The 2011 granular salt contract cost is \$64.23 per ton, which is a 3.6% increase over the 2010 amount of \$62.01 per ton. In addition, the City is continuing its investment in beet juice, which adheres to road surfaces longer and can reduce the need for repeated treatment trips over the same roadway.
12. The 2011/2012 Recommended Biennial Budget includes funds for the following heritage events:

<u>Event</u>	<u>Event Cost Share</u>
Black Family Reunion	10%
Opening Day Parade	10%
St. Patrick's Day Parade	10%
Juneteenth	10%

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special event funding established by City Council as part of the 2008 Approved Budget Update. However there is no funding in 2011 or 2012 for the competitive process due to the limited nature of General Fund resources.

13. The 2011/2012 Recommended Budget requests that the Cincinnati Public Schools will increase their contribution to the School Nurse program starting with the 2011/2012 School year. This would save \$365,470 in the General Fund for 2011 and \$744,090 for 2012.
14. The budgeted Human Services funding, which includes Center for Closing the Health Gap funding, is reduced from \$2.543 million in 2010 to \$1.692 million in 2011, which represents 0.5% of the 2011 estimated General Fund revenue of \$332.4 million. Funding allocations for 2011 have not been determined pending Council direction.

15. No arts funding is budgeted for 2011 or 2012 due to the limited nature of General Fund resources.

**CAPITAL BUDGET**

The Capital Budget provides funding for the improvement or purchase of City assets. The City has dedicated more than one-half of the General Capital Budget to infrastructure projects such as street repair and facility improvements. In addition, the City has used utility fees and charges for Restricted Fund Capital Budget infrastructure projects such as replacement of water and sewer lines and facilities.

*Table X – Recommended 2011/2012 Capital Budget*

(\$ in Millions)	2010	2011	%	2012	%
	Approved Budget	Recommended Budget	Change From 2010	Recommended Budget	Change From 2011
General Capital	\$63.1	\$55.8	-11.6%	\$55.5	-0.5%
Restricted Funds Capital	200.4	266.0	32.7%	212.9	-20.0%
Special Revenue Capital	1.4	1.9	35.7%	0.6	-68.4%
Federal/State Capital Matching Funds	<u>1.6</u>	<u>9.6</u>	<u>500.0%</u>	<u>6.6</u>	<u>-31.3%</u>
Total All Funds Capital Budget	\$266.5	\$333.3	25.1%	\$275.6	-17.3%

As shown in Table X, the recommended 2011/2012 Biennial All Funds Capital Budget totals \$608.9 million: \$333.3 million for 2011 and \$275.6 million for 2012. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds.

The following describes the recommended expenditure highlights in the General Capital Budget.

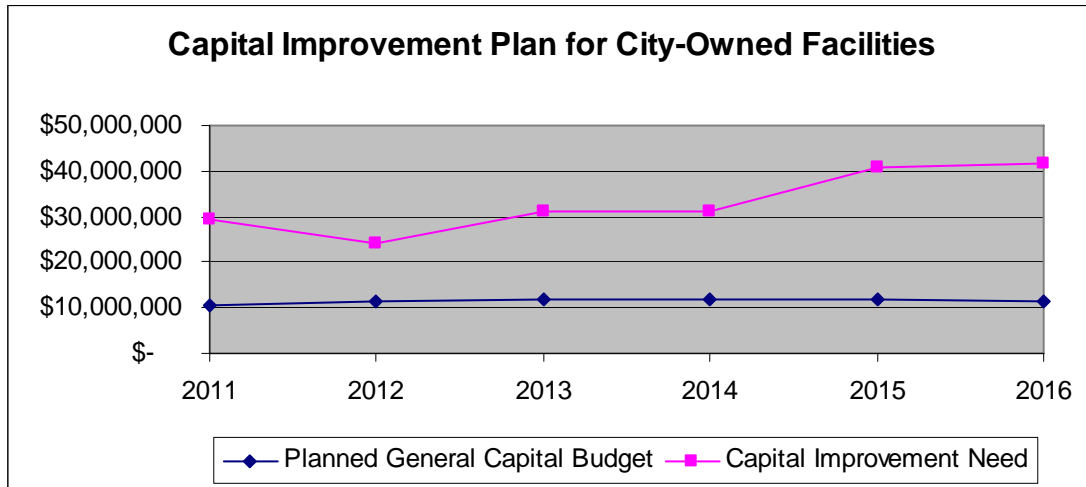
1. **\$33.8 Million to Renovate/Replace City Facilities.** The recommended 2011/2012 Capital Budget includes \$17.3 million in 2011 and \$16.6 million in 2012 to renovate or replace existing City-owned facilities. The biennial recommendation includes \$11.5 million for Park facilities (which includes \$6.0 million for the Cincinnati Riverfront Park project), \$10.1 million for Recreation facilities, and \$512,000 for Health facilities. Upgrades to other City-owned facilities are recommended at a funding level of \$5.9 million over the biennium.

The General Capital Budget recommendation includes \$5.9 over the biennium for the replacement of City facilities. Included in this recommendation is \$3.5 million for the I-75 Expansion/Public Services Relocation project and \$2.4 million for the Replacement Facilities project. This funding is expected to support the construction of a new fire station in Pleasant Ridge and either Westwood or Madisonville. Over the six-year plan, \$11.7 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements “need” for City-owned facilities for 2011-2016 totals \$197.9 million, while the planned allocation amount for improvements to City facilities is \$68.5 million, generating a shortfall of \$129.4 million. In

just the biennium, the total need is \$53.5 million, the recommendation totals \$21.9 million, and the estimated shortfall for capital improvements for City facilities is \$31.6 million. The following chart illustrates the gap between the planned General Capital Budget spending over the 2011-2016 Capital Investment Program and the need for capital improvements.

*Graph IV - Capital Improvement Plan for City-Owned Facilities*



- \$27.5 Million for Street Rehabilitation and Street Improvement Projects.** The recommended General Capital Budget for rehabilitation and improvement of existing streets and roads totals \$13.7 million in both 2011 and 2012. This recommendation includes \$9.7 million and \$10.5 million for the Street Rehabilitation Program in 2011 and 2012, respectively. Over the six-year plan, \$83.9 million is recommended for street rehabilitation and street improvements, which includes \$63.2 million for the Street Rehabilitation Program.

Also included in this recommendation is \$4.0 million in 2011 and \$3.2 million in 2012 for various street and road improvement projects. Major project recommendations include \$1.9 million for the Street Improvements project; \$1.7 million for the Western Hills Viaduct Repair/Replacement project; \$840,000 for the Curb Ramps-Street Rehabilitation project; \$800,000 for the Uptown Access Improvements West MLK Drive project; and \$500,000 for the Harrison Avenue Improvements project.

The rising cost of construction and decreasing General Capital resources will impact the Department of Transportation and Engineering’s (DOT) ability to achieve the department’s goal established by the City Council to rehabilitate 100 lane miles each year. In recent years the department has been successful in leveraging outside grants to extend resources. Nevertheless, in 2009 DOT rehabilitated 91 lane miles and the goal was not achieved. In the upcoming biennium many outside grants will not be available; therefore, the projection is only 71 and 76 lane miles to be rehabilitated in 2011 and 2012, respectively. Recommended funding for the Street Rehabilitation project is \$20.2 million over the biennium, compared to \$22.9 million that was approved for this project over the previous biennium.

In addition to the Street Rehabilitation and Street Improvement projects recommended in the 2011/2012 biennium, there is a recommendation of \$7.7 million for annual infrastructure

projects that are not related to streets and buildings. This recommendation includes the following projects: \$2.3 million for the Bridge Rehabilitation Program; \$1.7 million for the Wall Stabilization and Landslide Correction Program; \$1.8 million for the Spot Infrastructure Replacement Program; \$1.5 million for the Sidewalk Repair Program; and \$500,000 for the Hillside Stairway Rehabilitation Program.

The All Funds Biennial Capital Budget also includes \$9.6 million in 2011 and \$6.6 million in 2012 from State and Federal transportation matching funds. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Other recommended matching fund projects include the Computerized Traffic Control System project and the Ohio River Trail project.

3. **\$12.6 Million for Economic Development.** The recommendation in the General Capital Budget for economic development initiatives is \$7.1 million in 2011 and \$5.5 million in 2012. This recommendation includes \$1.5 million in 2011 for the Economic Development Opportunities project, which will provide resources to acquire land/property when access to funding is immediately needed to rapidly capitalize on an economic development opportunity. The 2011 recommendation also includes \$300,000 for the National Underground Railroad Freedom Center Permanent Exhibit project, which will support the demolition and reconfiguration of a section of the center to accommodate a new permanent exhibit titled “Invisible.”

Over the biennium, \$2.6 million is recommended for the Retail/Commercial Opportunities project. This project helps the City to attract and retain retail and commercial business downtown. Also included over the biennium is \$2.0 million for the Neighborhood Business District Public Improvements project and \$2.0 million is included for the Port Authority project. (Please see #9 below for a detailed explanation of this project.) Various other projects totaling \$4.5 million are included for economic development in 2011 and 2012. Over the six-year plan, \$30.7 million is recommended for economic development initiatives.

4. **\$10.6 Million for Equipment.** The General Capital Budget recommendation for equipment is \$4.9 million and \$5.7 million in 2011 and 2012, respectively. This recommendation includes \$9.0 million over the biennium for the Fleet Replacements project. Various other projects totaling \$1.6 million are included in this recommendation. Over the six-year plan, \$33.7 million is recommended for equipment.

The Fleet Replacements project supports the replacement of automotive and motorized equipment for City agencies supported by the General Fund. Currently, 1,685 out of 2,419 pieces of motorized equipment are out of lifecycle in General Fund agencies because they have exceeded the established standards for maximum mileage, age, or maintenance costs. An additional \$2.7 million a year for ten years would be needed to initiate a program to bring the fleet into lifecycle. Maintaining equipment beyond the recommended lifecycle increases departmental operating budgets for fleet maintenance.

5. **\$7.7 Million for Market Rate Housing Development Projects.** The recommendation for developing market rate housing throughout the City totals \$4.5 million in 2011 and \$3.2 million in 2012. Over the six-year plan, \$19.8 million is recommended for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential locations. In 2012, Special Housing Permanent Improvement Fund resources are expected to decrease significantly due to the expiration of the Westin/Star tax increment financing payments. The following table illustrates the total recommendation for market rate housing.

*Table XI– Recommended 2011/2012 Market Rate Housing*

<b>MARKET RATE HOUSING</b>			
<i>(\$ in Millions)</i>	2011	2012	Six-Year Plan
Neighborhood Market Rate Housing	\$ -	\$ 1.0	\$ 4.4
Strategic Housing Initiatives Program	1.2	0.9	5.2
Downtown Housing Development	0.6	0.7	4.0
Citirama	0.8	-	2.4
Special Housing Permanent Improv. Funds	1.9	0.6	3.8
<b>TOTAL:</b>	<b>\$ 4.5</b>	<b>\$ 3.2</b>	<b>\$ 19.8</b>

6. **\$6.0 Million for Cincinnati Riverfront Park.** The recommended 2011/2012 General Capital Budget includes \$6.0 million for the Cincinnati Riverfront Park project. In 2011 funding will be used for construction of Phase I of the project, which will cover the eastern side of the Park (east of the Roebling Bridge) and will include the Grand Fountain, Grand Stairs, Great Grand Lawn, a Tree Grove, a Play Area, and various other elements of the new park. Funding in 2012 will be used for construction of Phase II of the project, which will allow the northern edge of the park to develop in tandem with the southern edge of the Banks Development.
7. **\$3.5 Million for the I-75 Expansion/Public Services Relocation Project.** The recommended 2011/2012 General Capital Budget includes \$3.5 million for the I-75 Expansion/Public Services Relocate project. In 2007, the Ohio Department of Transportation (ODOT) started the process of redesigning the I-75 corridor. In April 2010, ODOT began the I-75 Mill Creek Expressway Phase 2 Improvement Project. This project requires the removal of the Monmouth Street overpass and pedestrian bridge. It will also require the destruction of the building located at 3241 Cormany Street and will necessitate the relocation of all functions performed at this site. This building houses Public Services Administrative offices and the Traffic and Road Operations storeroom. This project will provide funding for construction of a new facility for the Public Services Administration offices and the Traffic and Road Operations storeroom and the installation of a new ramp for the salt dome.
8. **\$2.2 Million for Information Technology Initiatives and Upgrades.** To continue to support new information technology and upgrades for existing systems, the General Capital recommendation includes \$1.0 million in 2011 and \$1.2 million in 2012 for information

technology initiatives. Over the biennium, this recommendation includes \$456,000 for the Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is recommended in the amount of \$411,700 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling \$1.4 million are included for information technology improvements over the biennium. Over the six-year plan, \$6.2 million is included for information technology projects.

9. **\$2.0 Million for the Port of Greater Cincinnati Development Authority.** The recommended 2011/2012 General Capital Budget includes \$2.0 million for the Port Authority project which will provide resources for the Port of Greater Cincinnati Development Authority to execute place-based strategies for new business and residential investment. On September 29, 2010 the City Council adopted a motion (Doc. #201001339) that directed the Administration to allocate \$1.0 million in the Capital Budget in both 2011 and 2012 for the Port of Greater Cincinnati Development Authority. This recommendation complies with the direction in the motion adopted by the City Council.

The following describes the recommended expenditures highlighted in the Restricted Funds and Matching Funds:

1. **Metropolitan Sewer District (MSD): \$362.9 Million** – The recommended Capital Budget for MSD is \$210.1 million in 2011 and \$152.8 million in 2012. The Wet Weather Improvement Program (WWIP) alone accounts for more than 50% of the recommendation over the biennium: in 2011 the WWIP is recommended for \$95.5 million and in 2012 the recommendation is \$90.1 million. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates. The MSD Capital Budget is expected to be submitted to the Hamilton County Board of Commissioners in mid-December.
2. **Greater Cincinnati Water Works Capital Improvements: \$109.3 Million** – The recommendation for capital improvements for the Greater Cincinnati Water Works is \$52.5 million in 2011 and \$56.8 million in 2012. The majority of the recommended projects are dedicated to maintaining, replacing, or rehabilitating water mains, pumping stations, and water storage vessels. Continued funding is included for the installation of Ultraviolet Disinfection treatment technology at the Richard Miller Treatment Plant. This new treatment technology is intended to maintain compliance with the next round of US EPA Safe Drinking Water regulations. Funding is also included for expansion projects related to two new wholesale customers: the City of Lebanon and South Lebanon.
3. **Stormwater Management Improvements: \$2.8 Million** – The Stormwater Management Utility Capital Budget recommendation includes \$1.7 million in 2011 and \$1.1 million in 2012. In 2011, an amount of \$874,000 is recommended to resolve drainage issues along Guerley Road in West Price Hill, which experiences flooding during heavy rain events. Over the biennium, \$500,000 is recommended for the 3674 Hillside Avenue Stormwater Intake



Improvements project to help stabilize the steep hillside and improve drainage along Hillside Avenue.

4. **Lunken Airport Improvements: \$1.1 Million** – Recommended funding for improvements at Lunken Airport totals \$555,500 in 2011 and \$577,800 in 2012. In both years of the biennium, funding is recommended for infrastructure improvements, facility improvements, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.
5. **Improvements for Parking Facilities: \$1.9 Million** – The 2011 recommended Capital Budget for improvements to City parking facilities totals \$586,500 and the recommendation for 2012 is \$1.3 million. Over the biennium, this recommendation includes \$1.8 million for structural maintenance and repairs and \$100,000 for the Gateway Garage Capital Improvements project to comply with the City’s agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of \$50,000 for improvements to the garage. Also, \$6,300 is recommended for the Parking Facilities Fund portion of the CFS Upgrade project.
6. **Convention Center Improvements: \$641,800** – Recommended funding for improvements to the Duke Energy Convention Center totals \$411,800 in 2011 and \$230,000 in 2012. Over the biennium, \$479,200 is recommended for the Capital Maintenance project, \$118,800 is recommended for the Building Equipment project, and \$43,000 is recommended for the Furniture, Fixtures, and Equipment project. Also, \$800 is recommended for the Convention Center Fund portion of the CFS Upgrade project.
7. **Special Revenue Capital: \$2.5 Million** - The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is \$1.9 million in 2011 and \$0.6 million in 2012. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2012, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire.
8. **Federal and State Capital Grant Matching Funds: \$16.2 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total \$9.6 and \$6.6 million in 2011 and 2012, respectively. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Grant funding is also expected to be received for the Computerized Traffic Control System project and the Ohio River Trail project.

## CONSOLIDATED PLAN BUDGET

The Consolidated Plan is a five-year plan for the period from 2010 to 2014 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2011 Recommended Consolidated Plan Budget Update is the Action Plan

component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

*Table XII - Recommended 2011/2012 Consolidated Plan Budget*

(\$ in Millions)	2010 Approved Budget Update	2010 Approved-Reconciliation	2011 Recommended	2012 Recommended
CDBG	\$14.7	\$15.5	\$16.8	\$15.0
HOME	\$4.4	\$5.0	\$3.2	\$4.2
ESG	\$0.6	\$0.6	\$0.6	\$0.5
HOPWA	\$0.6	\$0.6	\$0.7	\$0.6
<b>Consolidated Plan Budget Total</b>	\$20.4	\$21.7	\$21.3	\$20.3

The 2011/2012 Recommended Consolidated Plan Budget is consistent with the goals and objectives in the 2010-2014 Consolidated Plan. The focus continues on and continues to focus on high impact projects that help transform neighborhoods.

**Community Development Block Grant (CDBG)**

In 2011, the recommended budget includes \$4.07 million for housing programs, \$4.67 million for economic development programs, \$4.30 million for quality of life, and \$3.79 million for Planning and Administration. Many programs received continuation level funding. As has been the case in recent years, most program allocations include resources for project delivery costs incurred by the implementing department. The 2011 Recommended CDBG Budget includes the following highlights.

- Strategic Housing Initiatives increased by \$280,000 compared to the 2010 Approved Budget Update. This is a result of the reallocation of CDBG resources from the Homeowner Rehab Loan Program.
- The Strategic Program for Urban Redevelopment (SPUR) increase of \$125,000 compared to the 2010 Approved Budget Update. Brownfield activities are expected to increase as a result of work in the SPUR districts as well as GO Cincinnati areas.
- The Youth Employment Program funding increased by \$30,000 from the 2010 Approved Budget Update. This will fund Youth Employment programs at \$1,000,000 and allow for \$30,000 in project delivery.
- Addition of \$350,000 for the Historic Structures Stabilization Program. This program will abate public nuisance conditions and stabilize historic properties. Under Ohio Law if there is a historic building that is deemed a public nuisance, the City has the right to take

action to abate the public nuisance conditions without taking ownership of the property. The City would use this right under the law to maintain the public health, safety, and welfare while at the same time preserving the historic structures for potential future rehabilitation.

- Addition of \$450,000 for Future Blooms Program. This program focuses on enhancing the aesthetics' of Neighborhood Enhancement Program focus areas and other targeted areas by painting windows and doors on boarded up buildings, and improving vacant lots by growing grass, adding trees where appropriate, and using a fence to define the space as a "Future Blooms" project. In addition, in 2011 this program will start an Urban Farming employment training program to provide sustainable employment options to low-income individuals and encourage productive use of vacant land within the City.
- Addition of \$1,000,000 for Public Facility Improvements. Funding in this program would be used for design, acquisition, construction, and rehabilitation of public facilities, such as recreation centers, homeless shelters, or parks that service income eligible neighborhoods or populations.
- The Drug Elimination Program increased by \$100,000 from the 2010 Approved Budget Update. This program was funded with CDBG-Recovery resources in 2010.

The City's Planning and Administration costs total \$3.79 million in 2011, which includes \$2.04 million in operating support for departments, \$1.21 million for non-departmental accounts, and \$0.54 million in Section 108 Debt Service. Overall the City's Planning and Administrative costs increased by \$393,840, or 11.6%, from the 2010 Approved Budget Update due to an increase in total CDBG resources.

#### **HOME Investment Trust Fund (HOME)**

The 2011 Recommended HOME Budget totals \$3,206,576 based on \$3,056,576 in entitlement grant (2011 estimated grant less repayment), and \$150,000 in program income. The actual 2010 grant amount was \$4,219,398, a \$19,554 decrease from the 2009 HOME grant. The 2011 Recommended Budget includes a decrease of \$1,162,822 due to the repayment of HUD Office of Inspector General findings. Below are some of the significant changes that result from the decline in resources.

- The Strategic Housing Initiatives Program is not funded in 2011; this program received \$600,000 in funding in the 2010 Approved Budget Update. Funding was diverted to Tenant Based Rental Assistance and the Single Family Homeownership Development Program.
- Increase of \$165,000 in the Single Family Homeownership Development Program (formerly the TAP Program).
- Decrease of \$1,099,899 for the Rental Rehabilitation Program compared to the 2010 Approved Budget Update due to the decreased grant level.

- Inclusion of \$500,000 for Tenant Based Rental Assistance. The initial funding for this program, which was appropriated in mid-2008, will be exhausted in 2010. Starting in 2011 this program will receive an annual allocation of HOME resources.
- Decrease of \$123,235, or 28%, in funding for HOME Administration due to a decrease in overall grant resources.

### **Emergency Shelter Grant (ESG)**

Recommended 2011 funding for ESG projects is based on the recommendations provided by the Continuum of Care process. The 2011 Recommended ESG Budget totals \$563,250, which is a \$20,988 decrease from the 2010 Approved Budget Update. This decrease is in part due to expecting a 1% decline in the grant level in 2011 and no longer having prior-year unallocated resources. Funding for ESG Administration in 2011 is \$28,250, which is within the ESG regulatory limit of 5%.

### **Housing Opportunities for Persons with AIDS (HOPWA)**

The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2011 Recommended HOPWA budget totals \$720,253, which is a \$91,106 increase over the 2010 Approved Budget Update. This increase is in part due to receiving a higher grant level than projected in 2010 and carrying over \$76,609 in prior-year unallocated resources in 2011. Funding for HOPWA Administration in 2012 is \$20,253, which is within the HOPWA regulatory limit of 3%.

### **Developing the Consolidated Plan Budget**

The City offers many opportunities for citizen input and participation in budget development. Historically, the City has had a Community Development Advisory Board (CDAB), which evaluated program requests and made recommendations in coordinating City programs with service providers. Additionally, the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. City Council and the Administration have been working to revise this process throughout 2009 and 2010 and expect this to continue in 2011.

Funding requests for neighborhood business district improvements are reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services are reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs are reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs has run in several publications including a paid advertisement in the September 23, 2010, Cincinnati Enquirer. Notices ran in the City Bulletin on September 28, 2010 and October 5, 2010. The 2011/2012 Requested Budget has been posted on the City's web site since September 27, 2011. The City held a public hearing on October 7, 2010, to receive public comments on the 2011/2012 Consolidated Plan Requested

Budget. Printed copies of the 2011/2012 Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. There were no comments made at that meeting and no comments have been received since then. Any comments received would be considered and a response provided.

*Table XIII - 2011 Consolidated Plan Budget by Objectives and Major Expenditures.*  
**Major Expenditures by Category**

Major Expenditure Category	2011 Recommended				
	CDBG	HOME	ESG	HOPWA	TOTAL
<b>Housing Objectives</b>					
Homeownership Housing Development Total	\$3,296,000	\$330,000	\$0	\$0	\$3,626,000
Rental Housing Development Total	\$155,000	\$653,458	\$0	\$0	\$808,458
Homeownership Supportive Services Total	\$0	\$262,458	\$0	\$0	\$262,458
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
<b>TOTAL HOUSING DEVELOPMENT</b>	<b>\$4,067,500</b>	<b>\$1,745,916</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,813,416</b>
<b>Economic Development</b>					
Commercial and Industrial Development Total	\$1,115,000	\$0	\$0	\$0	\$1,115,000
Industrial Site Redevelopment/SPUR Total	\$750,000	\$0	\$0	\$0	\$750,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,280,000	\$200,000	\$0	\$0	\$1,480,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>\$4,668,000</b>	<b>\$340,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,008,000</b>
<b>Quality of Life</b>					
Slum & Blight Elimination Total	\$3,202,220	\$0	\$0	\$0	\$3,202,220
Services & Facility Improvements Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
<b>TOTAL QUALITY OF LIFE</b>	<b>\$4,302,220</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,302,220</b>
<b>Homeless Housing</b>					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$535,000	\$0	\$1,335,000
<b>TOTAL HOMELESS HOUSING</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$535,000</b>	<b>\$0</b>	<b>\$1,335,000</b>
<b>Special Populations Housing</b>					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$124,132	\$124,132
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$328,613	\$328,613
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$247,255	\$247,255
<b>TOTAL SPECIAL POPULATIONS HOUSING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$700,000</b>
<b>Planning, Administration &amp; Debt Service</b>					
Operating Budgets	\$3,251,960	\$320,660	\$28,250	\$20,253	\$3,621,123
Section 108 Debt Service	\$542,900	\$0	\$0	\$0	\$542,900
<b>TOTAL PLANNING, ADMIN. &amp; DEBT SERVICE</b>	<b>\$3,794,860</b>	<b>\$320,660</b>	<b>\$28,250</b>	<b>\$20,253</b>	<b>\$4,164,023</b>
<b>TOTAL</b>	<b>\$16,832,580</b>	<b>\$3,206,576</b>	<b>\$563,250</b>	<b>\$720,253</b>	<b>\$21,322,659</b>

Table XIV - 2012 Consolidated Plan Budget by Objectives and Major Expenditures.

Major Expenditure Category	2012 Recommended				
	CDBG	HOME	ESG	HOPWA	TOTAL
<b>Housing Objectives</b>					
Homeownership Housing Development Total	\$3,046,000	\$330,000	\$0	\$0	\$3,376,000
Rental Housing Development Total	\$155,000	\$1,500,000	\$0	\$0	\$1,655,000
Homeownership Supportive Services Total	\$0	\$272,585	\$0	\$0	\$272,585
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
<b>TOTAL HOUSING DEVELOPMENT</b>	<b>\$3,817,500</b>	<b>\$2,602,585</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,420,085</b>
<b>Economic Development</b>					
Commercial and Industrial Development Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Industrial Site Redevelopment/SPUR Total	\$700,000	\$0	\$0	\$0	\$700,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,270,000	\$200,000	\$0	\$0	\$1,470,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>\$4,493,000</b>	<b>\$340,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,833,000</b>
<b>Quality of Life</b>					
Slum & Blight Elimination Total	\$2,925,000	\$0	\$0	\$0	\$2,925,000
Health Services	\$0	\$0	\$0	\$0	\$0
Services & Facility Improvements Total	\$0	\$0	\$0	\$0	\$0
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
<b>TOTAL QUALITY OF LIFE</b>	<b>\$3,025,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,025,000</b>
<b>Homeless Housing</b>					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$0	\$0	\$800,000
<b>TOTAL HOMELESS HOUSING</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
<b>Special Populations Housing</b>					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$0	\$0
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$0	\$0
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$0	\$0
<b>TOTAL SPECIAL POPULATIONS HOUSING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Planning, Administration &amp; Debt Service</b>					
Operating Budgets	\$3,076,890	\$415,843	\$0	\$0	\$3,492,733
Section 108 Debt Service	\$586,390	\$0	\$0	\$0	\$586,390
<b>TOTAL PLANNING, ADMIN. &amp; DEBT SERVICE</b>	<b>\$3,663,280</b>	<b>\$415,843</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,079,123</b>
<b>TOTAL*</b>	<b>\$14,998,780</b>	<b>\$4,158,428</b>	<b>\$539,993</b>	<b>\$637,767</b>	<b>\$20,334,968</b>

\*ESG and HOPWA funded programs do not recommended funding for 2012 as part of the biennial budget process.

## EMPLOYEE BUDGET IDEAS

During the development of the 2010 Budget Update, the Administration encouraged employees to share their thoughts, ideas, and concepts to assist in the preparation of a balanced budget in the harsh economic climate faced by the City. During that time, a total of 162 budget savings ideas were obtained from employees. Since then, additional suggestions have been obtained. The Office of Budget and Evaluation has since revisited the originally submitted ideas along with the ideas submitted after the 2010 Budget Update development process and has analyzed a total of 184 budget savings ideas for possible incorporation into the 2011/2012 Biennial Budget.

The employee budget suggestions covered a wide spectrum ranging from simple in nature (e.g. elimination of specific programs) to the more complex (e.g. reviewing procurement procedures to ensure the City acquires its goods and services at the best possible price). Recurring themes include charging for solid waste pick up, going to a four day work week, and allowing employees to buy vacation time. Suggestions were divided into 12 categories listed by the total number of comments/suggestions received. The 12 categories, along with a few representative examples of each category, are included below.

- Efficiency Idea – 35 ideas; primary examples include utilizing more buildings the city currently owns instead of leasing, installing rain water collection systems in firehouses, and recycling paper and ink cartridges
- Revenue Enhancements – 37 ideas; primary examples include charging more for health care services, instituting a solid waste fee, stopping the rollback of property taxes, and increasing the collection of money owed to the City.
- Specific Program Elimination or Reduction Idea – 17 ideas; primary examples include health clinics, the Office of Environmental Quality, and the Mounted Patrol Unit within the Police Department.
- Employee Concession Idea – 24 ideas; primary examples include getting rid of Sick Use Incentive (SUI) days and suspending Sick-with-Pay (SWP) Buy Back and Deferred Compensation match.
- Miscellaneous Non-Personnel Reduction – 13 ideas; primary examples include eliminating unnecessary phone and fax lines, reducing the number of take home cars, and turning in used ink cartridges to a supplier for discounts on office supplies.
- Working Conditions Idea – 8 ideas; primary examples include allowing employees to purchase vacation time, allowing leave without pay, and working shorter work weeks.
- Employee Buyout – 6 ideas; all ideas submitted represented a variation of an early retirement incentive for employees within a certain number of years of retirement.



- Employee Type Eliminations – 3 ideas; primary examples include the elimination of contract workers, part-time employees, and some supervisors.
- Capital Investment – 4 ideas; primary examples include waste transfer improvements to save on operating costs, and costs savings on maintenance through utilizing preventive maintenance products for Fleet Services.
- Department Reorganization – 10 ideas; primary examples include combining the Parks Department with the Recreation Department and merging departments with Hamilton County.
- Privatization – 6 ideas; primary examples include contracting out for the painting of lines on city streets, for collections from parking meters, and for the operations of the Police Impound Lot and City parks.
- Other – 21 ideas; primary examples include providing employees with a residency incentive for relocating to the city, allowing budget staff to collaborate with local universities to compare the employee base of similar cities, and requiring development contracts to have a local hiring preference language. Suggestions that were classified as “Other” are ideas that can’t be categorized into the other categories listed above.

The 2011/2012 Biennial Budget Report submitted to the City Council on June 4, 2010 provided an update on the status of the outstanding employee budget ideas through the report’s compilation. That update indicated that a total of 32 ideas, or 17% of the 184 total ideas, had merit for the short term and would be explored further for inclusion within the 2011/2012 Biennial Budget. These 32 ideas were consolidated into a total of 29 ideas for the purpose of additional review. The Office of Budget and Evaluation worked with departments to determine if any of these 29 ideas could indeed be incorporated into the 2011/2012 Biennial Budget. A total of three ideas are recommended for implementation within the 2011/2012 Biennial Budget. These ideas include a trash and recycling pickup fee, a yard waste collection fee, and charging a fee for tax abatement applications. The trash and recycling pickup fee and yard waste collection fee ideas are addressed through the Administration’s proposal for a curbside collection services fee.

The remaining 26 ideas in this category were not recommended for the biennium, as the ideas were found to have implementation challenges that made the ideas either unfeasible for implementation within the biennium or indefinitely. One such idea is the elimination of paper paychecks and direct deposit slips. This particular idea requires negotiation with some of the City’s bargaining units in order for implementation to occur. These remaining 26 ideas will be added to the list of 49 ideas indicated in the 2011/2012 Biennial Budget Report as having merit for the long term with possible implementation beyond the 2011/2012 Biennial Budget. Some of these ideas include combining services with Hamilton County and eliminating longevity payments. This latter set of employee budget ideas requires more extensive review and

consultation with the Department of Human Resources, the Law Department, and the Finance Department.

## COMMUNITY PRIORITY REQUESTS

The 2011/2012 Community Priority Requests (CPR) process provides our citizens an opportunity to identify projects and services for consideration during the 2011/2012 City of Cincinnati Biennial Budget process.

Of the 67 Community Priority Requests received from 24 neighborhoods, the City was able to recommend funding, fully or partially, for 33 requests. The total number of recommended requests includes 10 projects where the funding amount is to be determined, four requests that will utilize prior-year resources, five projects that require no additional resources, and one project that will be completed in 2013. Of the projects not recommended for 2011 and 2012, seven requests were referred to other City programs and resources for possible funding.

### Funding Recommendations

Funding recommendations for the Community Priority Requests were developed concurrently with the development of the 2011/2012 Recommended Budget and were allocated by department as shown in Table XV.

*Table XV - 2011-2012 Community Priority Request Funding by Department*

<b>Department *</b>	<b>2011</b>	<b>2012</b>	<b>Total</b>
Office of Environmental Quality	\$636	\$636	\$1,272
Parks	\$22,080	\$0	\$22,080
Planning and Buildings	\$50,000	\$0	\$50,000
Transportation and Engineering	<u>\$534,000</u>	<u>\$3,360,000</u>	<u>\$3,894,000</u>
<b>Total:</b>	<b>\$606,716</b>	<b>\$3,360,636</b>	<b>\$3,967,352</b>

*\*Projects with costs to be determined are not included in the table above.*

The summary of recommended funding by neighborhood is included in Appendix B of the Recommended Operating Budget.

## TAXES & FEES

The current millage for 2010 is 4.46 mills. The 2011 millage rate for General Fund operating purposes is 4.60 mills, which the Hamilton County Auditor has determined will yield \$26,082,175 in property tax revenue to the City. This is in accordance with City Council policy to generate property tax revenue at the amount generated in 2001. The property tax revenue projection is based on the Auditor's estimated assessed valuation for 2010 property values,

which includes a reduction in the value of property due primarily to Duke Energy's property valuation appeal. Reimbursements from the State of Ohio are expected to generate \$2,905,825; the reimbursements cover local property tax revenue reductions resulting from assessment rate changes by the State for tangible personal property and electric and gas utilities. The combination of local property tax revenue and State reimbursements totals \$29,005,823. This amount is slightly higher than the \$28,988,000 approved by the City Council in the 2011 Tentative Tax Budget. The difference is due to millage rounding by the Auditor. The 2011 millage for debt service is set at 5.47 mills, which is necessary to pay principal and interest to holders of City notes and bonds. The current millage for 2010 is 5.36 mills. No other tax changes are included.

The 2011/2012 budget includes a change to the income tax reciprocity credit. Currently, City of Cincinnati residents receive full credit, or 100%, for any income taxes paid to other municipalities. Under this proposal, residents would instead receive a 50% credit on income taxes paid to other municipalities. This is estimated to impact approximately 15,000 residents. Other cities in Ohio, such as Cleveland, have a reduced credit. Locally, 11 communities have no credit and 16 have a partial credit. This proposal would generate approximately \$2.29 million in 2011 in additional income tax revenue for all funds, of which \$1.7 million is in the General Fund. After a full year of implementation it would generate \$3.25 million in 2012 for all funds, of which \$2.4 million is in the General Fund.

The 2011/2012 budget includes a curbside collection fee established under section 709-80 of the Cincinnati Municipal Code. The proposed fee is \$20.50 per household per month, with a transition to variable rate fee structure in late 2011 and early 2012. This is expected to generate net revenues of \$18,600,000 in 2011. In 2012, the collection fee is projected to generate net revenues of \$23,155,000, which represents a full twelve months of the billing and collections cycle. The fee is structured to cover the fully loaded costs associated with providing curbside collection of solid waste, yardwaste, white goods or large items, tire collection, and recycling services.

The Department of Community Development is in the process of implementing a servicing fee for processing Residential and Commercial Community Reinvestment Areas (CRAs). Estimated revenue assumes residential tax abatement applications would trend at 2009 levels of approximately 400 applications in 2011 before returning to historical levels of approximately 600 applications in 2012. This service fee is \$75.00, which would generate approximately \$30,000 annually. Additionally, based on the Ohio Revised Code section authorizing fees for commercial Community Reinvestment Area tax abatements, the fee for commercial applications and reporting is \$250, or 1%, of the taxes exempted annually, whichever is greater, not to exceed \$2,500. The department estimates receipts of approximately \$15,000 annually in service fees based on 22 active CRAs in the City.

The Department of Finance's 2011/2012 budget creates improvements in collection practices. First, the Treasury Division will place a renewed focus on auditing non-compliance of business licenses and admission taxes. Estimated revenue generated from renewed searches for unlicensed businesses and underpayment of admission taxes is \$5,000. The Department of Finance is also working to improve collections of delinquent parking ticket fines. This program

began in late 2010, and based on collections through July 2010, the Department estimates revenue of \$100,000 in 2011. Due to the reduced backlog in collections, 2012 revenue estimates total \$50,000 for the additional collections.

The Department of Finance's budget also includes a comprehensive reorganization of its auditing process through the formation of a Field Audit Team, which is comprised of three new Accountant positions. Implementation of a Field Audit Team is a two step process. First, the Department of Finance will increase utilization of off-site lockbox services for processing tax returns. This will allow the department to repurpose three clerical staff into support functions that improve efficiency in the auditing process. Second, the Field Audit Team will devote additional staff time to identifying and contacting individuals and businesses that have a potential tax liability. The Field Audit Team will also provide education and enforcement on the income tax code. Implementation effective July 1, 2011 would generate approximate total income tax revenue of \$500,000 in 2011, of which \$369,000 is in the General Fund. In 2012, a total increase in collections of \$821,260 is projected, of which \$606,200 is in the General Fund.

The Department of Finance is implementing license fee increases for 34 of its licenses. In most cases, fees involve multiple agencies for review and therefore these increases are justified by current administrative expenses. In some cases, an application fee has been proposed or increased to cover initial review costs. These proposed increases would generate estimated revenue in an amount of \$60,000.

The Department of Fire's 2011/2012 budget implements new fees for services provided. The first fee is a non-resident EMS fee. Based on 2009 data, the Fire Department anticipates approximately 1,705 cases of care and transportation services for non-residents. Implementation of a \$200 surcharge is projected to generate approximately \$104,260. The second fee is a false alarm fee. In 2009, the Fire Department responded to 1,421 false alarms resulting in the inefficient use of highly trained personnel. Based on the Cincinnati Municipal Code Chapter 807 and the Police Department's false alarm fee structure, the Fire Department would implement a similar false alarm structure in 2011 after a thorough analysis. The Department of Fire is also considering charging automobile insurance agencies the department's costs associated with responding to vehicle collisions and fires. The Fire Department will coordinate with the Law Department to ascertain the legality and feasibility of this plan, and will then establish a fee structure to be implemented in 2011.

The Department of Health's budget includes fees for services currently provided to other jurisdictions, as well as increases in litter control fines. The Health Department has operated as a regional clearinghouse to research and process disease surveillance cases and has provided this service to external agencies free-of-charge. The Health Department will now charge these external agencies their portion of the costs associated with performing these services. The Department of Health's budget also increases litter control fines by an across-the-board increase of 75%. Based on a historical average of 4,500 annual litter citations, \$150,000 in additional annual General Fund revenues is expected.

The Department of Health's budget also includes an increase in the Medicaid Federally Qualified Health Center reimbursement rate for medical and dental fee-for-service from \$121 to \$134. The

increased reimbursement rate went into effect on October 1, 2010. Based on the new rate, the Health Department projects an annual increase of \$275,000 in Medicaid revenue in 2011, and \$280,500 in 2012. This is collected in the Health Services Fund.

The Department of Planning and Buildings' 2011/2012 budget includes implementation of new application fees. The first of which establishes a de minimis variance application fee for applications that do not require a public hearing process. The de minimis variance application fee would be set at \$300, based on staff time required to review and prepare a decision. The second is a use variance application fee for applications that require only one public hearing versus three required for a zone change. The use variance application fee would be set at \$500, again based on staff time required to process the application and complete noticing requirements.

The Police Department is reestablishing an off-duty detail surcharge to recoup the administrative costs associated with police details. The 2007 Approved Budget included a \$3.75 per hour off duty detail surcharge that was later repealed by the City Council on January 31, 2007 (Document #200700130). With the current fiscal reality that the City faces for the biennium, implementing a new off duty detail surcharge is recommended. The new surcharge amount will be \$4.90 per hour and is expected to generate \$750,000 annually during the biennium. This surcharge covers the same administrative costs covered by the 2007 surcharge, but the required surcharge amount for the biennium reflects the additional amount needed to cover wage increases and increased employee benefits costs that have occurred since 2007.

The Department of Transportation and Engineering's budget increases administrative fees from \$30 to \$36 on all permits issued. Based on an average of 6,000 annual permits, an additional \$36,000 in revenue is expected.

Further, the Department of Transportation and Engineering is in the process of developing a proposal to levy an assessment for street light costs in 2012, which currently total approximately \$1,868,813 in annual energy and maintenance expenses. The Department of Transportation and Engineering will be conducting a thorough analysis in 2011 to develop an implementation plan to take effect in 2012.

The Department of Parks' budget establishes a new fee for the Holiday Show at the Krohn Conservatory. The new fee will be \$3.00 for adults, \$2.00 for seniors, \$1.00 for children (ages 7-12), and children under six will be free. The admissions fee is expected to generate \$40,000 in 2011 and would be effective for the 2011 Holiday Show.

The Greater Cincinnati Water Works' (GCWW) 2011/2012 budget includes a 2.5% rate increase for 2011 and a 4.5% increase for 2012. The revenue increases will allow the GCWW to continue its water main replacement and asset maintenance projects as well as maintain compliance with bond covenant agreements and bond rating criteria. A downgrade of bond rating for the GCWW will ultimately increase the cost of bond financing, which will result in less project funding being available and/or additional rate increases above those proposed already for the biennium. The last water rate increase was approved by the City Council on March 3, 2010 and went into effect on April 2, 2010. With the proposed rate increases, the additional cost to average City residents will be about 1.6 cents per day, which equates to an additional cost of \$0.48 per month or \$1.44

per quarter. The increases are expected to result in additional revenue of approximately \$2,444,000 in 2011 and \$7,412,000 in 2012, assuming the rate increases become effective in mid-January of each year.

The Metropolitan Sewer District' 2011/2012 budget projects an 11% increase in its wastewater rate in 2011 and 10% in 2012 based on the Comprehensive Wastewater Rate Study. This will result in approximately \$12,500,000 in projected revenues in 2011, and \$13,500,000 in 2012. The Board of County Commissioners approves these rate increases.

## STAFFING PLAN

The Recommended Budget will decrease the overall number of funded positions in 2011 by 486.8 full-time equivalents (FTE) and will decrease the overall number of funded positions by an additional 5.0 FTE in 2012. As shown in Table XVI, the total number of FTE will decrease from the 5,935.1 budgeted in 2010 to 5,448.3 in 2011. This change includes a decrease of 626.1 FTE in the General Fund and an increase of 139.3 FTE in the Restricted Funds. The total decrease of 5.0 FTE in 2012 equates to an increase of 10.6 FTE in the General Fund and a reduction of 15.6 FTE in the Restricted Funds.

*Table XVI – 2011/2012 City Staffing Plan*

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved	Recommended	From	Recommended	From
	Budget	Budget	2010	Budget	2011
General Fund	3,593.8	2,967.7	(626.1)	2,978.3	10.6
Restricted Funds	2,341.3	2,480.6	139.3	2,465.0	(15.6)
<b>Total City Staffing</b>	<b>5,935.1</b>	<b>5,448.3</b>	<b>(486.8)</b>	<b>5,443.3</b>	<b>(5.0)</b>

The 2011 Recommended Budget includes a reduction in the overall number of funded positions (full-time, part-time, and vacant). In addition to the 353.1 filled FTE reductions, 138.8 vacant FTE positions are also recommended for elimination. Of this amount, 122.1 are in the General Fund and 16.8 are in Restricted Funds as indicated in Table XVII below.

*Table XVII – 2011 Position Reductions*

<i>(in Full Time Equivalents, FTE)</i>	Filled	Vacant	Total
	Reductions	Reductions	Reductions
	from	from	from
	2010 Budget	2010 Budget	2010 Budget
<b>General Fund</b>	(342.4)	(122.1)	(464.4)
<b>Restricted Funds</b>	(10.7)	(16.8)	(27.5)
<b>Total City Staffing</b>	<b>(353.1)</b>	<b>(138.8)</b>	<b>(491.9)</b>

Table XVIII shows the total change of 486.8 FTE from 2010 to 2011 by Public Safety (sworn) and Non-Public Safety FTE counts. Public Safety FTE decreases by 359.0 FTE from 2010 to 2011 and Non-Public Safety FTE decreases by 127.8 FTE in 2011.

*Table XVIII – 2010 to 2011 All Funds Public Safety FTE / Non-Public Safety FTE*

<i>(in Full-Time Equivalents, FTE)</i>	<b>2010</b>	<b>2011</b>	<b>Change</b>	<b>2012</b>	<b>Change</b>
	<b>Approved Budget</b>	<b>Recommended Budget</b>	<b>From 2010</b>	<b>Recommended Budget</b>	<b>From 2011</b>
Public Safety FTE	1,974.0	1,615.0	(359.0)	1,615.0	-
Non-Public Safety FTE	3,961.1	3,833.3	(127.8)	3,828.3	(5.0)
<b>Total All Fund FTE</b>	<b>5,935.1</b>	<b>5,448.3</b>	<b>(486.8)</b>	<b>5,443.3</b>	<b>(5.0)</b>

As shown in Table XIX, in the General Fund in 2011, the largest work force reduction is in Public Safety FTE. Public Safety declines by 359.0 FTE as compared to the non-public safety reduction of 267.1 FTE. The Public Safety FTE decrease represents 57.3% of the total recommended General Fund reduction of 626.1 FTE.

*Table XIX – 2010 to 2011 General Fund Public Safety FTE / Non-Public Safety FTE*

<i>(in Full-Time Equivalents, FTE)</i>	<b>2010</b>	<b>2011</b>	<b>Change</b>	<b>2012</b>	<b>Change</b>
	<b>Approved Budget</b>	<b>Recommended Budget</b>	<b>From 2010</b>	<b>Recommended Budget</b>	<b>From 2011</b>
General Fund Safety	1,974.0	1,615.0	(359.0)	1,615.0	-
General Fund Non-Safety	1,619.8	1,352.7	(267.1)	1,363.3	10.6
<b>Total General Fund Staffing</b>	<b>3,593.8</b>	<b>2,967.7</b>	<b>(626.1)</b>	<b>2,978.3</b>	<b>10.6</b>

As shown in Table XX, the levels of sworn FTE within the Police and Fire Departments decline significantly in 2011. The recommended 2011 budget eliminates funding for 187.0 FTE Police Sworn staff and 172.0 FTE Fire Sworn staff.

*Table XX – 2011/2012 Sworn Authorized Strength Staffing Summary*

<i>(in Full-Time Equivalents, FTE)</i>	<b>2010</b>	<b>2011</b>	<b>Change</b>	<b>2012</b>	<b>Change</b>
	<b>Approved Budget</b>	<b>Recommended Budget</b>	<b>From 2010</b>	<b>Recommended Budget</b>	<b>From 2011</b>
Police Sworn	1,133.0	946.0	(187.0)	946.0	-
Fire Sworn	841.0	669.0	(172.0)	669.0	-
<b>Total Sworn</b>	<b>1,974.0</b>	<b>1,615.0</b>	<b>(359.0)</b>	<b>1,615.0</b>	<b>-</b>

Considering a longer perspective, Public Safety FTE decreases by 9.6% for the period 2000 through 2011. The more significant decrease in the total General Fund work force since 2000 can be attributed to the non-public safety component. Table XXI shows that Non-Public Safety FTE decreased by 1,019.4, or 43%. Total General Fund City staffing has declined by 28.6% over this period.

*Table XXI – General Fund FTE Change 2000-2011*

<i>(in Full-Time Equivalents, FTE)</i>	<b>2000</b>	<b>2011</b>	<b>FTE Change</b>	<b>Percentage Change</b>
	<b>Approved Budget</b>	<b>Recommended Budget</b>	<b>From 2000 Budget</b>	
Public Safety FTE	1,787.0	1,615.0	-172.0	-9.6%
Non-Public Safety FTE	2,372.1	1,352.7	(1,019.4)	-43.0%
<b>Total General Fund FTE</b>	<b>4,159.1</b>	<b>2,967.7</b>	<b>(1,191.4)</b>	<b>-28.6%</b>

Since a portion of the decrease in the General Fund FTE is the result of shifting General Fund FTE into other restricted funds, Table XXII shows the history for all Non-Enterprise Fund FTE between 2000 and 2011. For the purposes of this table Enterprise Funds employees include those who work for Water Works, Sewers, Parking, Convention Center and General Aviation. Table X shows that Non-Public Safety FTE decreased by 940.2 FTE, or 28.1% in this period. This therefore represents the true position eliminations.

*Table XXII – Non- Enterprise Fund FTE Change 2000-2011*

<i>(in Full-Time Equivalents, FTE)</i>	<b>2000</b>	<b>2011</b>	<b>FTE Change</b>	<b>Percentage Change</b>
	<b>Approved Budget</b>	<b>Recommended Budget</b>	<b>From 2000 Budget</b>	
Public Safety FTE	1,787.0	1,615.0	-172.0	-9.6%
Non-Public Safety FTE	3,350.6	2,410.4	(940.2)	-28.1%
<b>Total Non-Enterprise Funds FTE</b>	<b>5,137.6</b>	<b>4,025.4</b>	<b>(1,112.2)</b>	<b>-21.6%</b>

The Departmental Budgets section of the Recommended Operating Budget document provides a detailed description of each 2011 and 2012 FTE change by program.



## **SUPPLEMENTAL TABLES**

Tables containing budgetary data on the City Manager's Recommended 2011/2012 All Funds Biennial Budget follow this Addendum.



## All Funds Operating Budget

Fund	Fund Name	2009 Approved	2010 Approved	2011 Recommended	2012 Recommended
050	General Fund	370,434,400	359,392,300	340,667,120	333,218,470
<b>PRINCIPAL RESTRICTED FUNDS</b>					
101	Water Works	113,762,980	114,028,360	116,656,170	119,937,160
102	Parking Facilities	7,581,250	8,096,440	7,999,780	7,981,960
103	Convention Center	6,607,170	7,254,810	7,542,790	7,324,160
104	General Aviation	1,770,520	1,865,260	1,918,270	1,928,990
105	Municipal Golf	6,397,060	6,376,740	6,425,660	6,520,810
107	Stormwater Management	8,722,900	8,909,920	9,537,580	9,619,500
108	Curbside Collection Services		0	17,379,370	17,990,370
151	Bond Retirement	78,050,660	69,338,380	79,897,220	79,927,780
301	Street Construction	11,067,180	10,362,800	10,588,710	10,624,760
302	Income Tax-Infrastructure	16,517,920	15,850,030	15,639,610	15,476,870
303	Parking Meter	1,278,700	1,318,050	1,306,680	1,363,140
304	Community Dev Block Grant	3,583,460	3,394,720	3,265,480	3,253,150
306	Motor Vehicle License Tax	2,820,470	2,691,970	2,683,760	2,701,150
318	Sawyer Point	924,700	928,060	770,380	767,620
323	Recreation Special Activities	3,245,470	3,218,890	3,495,920	3,376,720
395	Health Services	3,482,930	4,622,400	6,093,800	5,284,670
424	Cable Communications	3,108,320	3,119,090	2,956,550	2,984,360
701	Metropolitan Sewer District	189,770,560	196,753,630	198,275,430	210,137,120
759	Income Tax Transit	47,225,930	41,096,010	42,846,470	43,595,180
<b>PRINCIPAL RESTRICTED FUNDS</b>		<b>\$505,918,180</b>	<b>\$499,225,560</b>	<b>\$535,279,630</b>	<b>\$550,795,470</b>
<b>OTHER RESTRICTED FUNDS</b>		<b>\$21,060,220</b>	<b>\$28,263,610</b>	<b>\$31,585,020</b>	<b>\$32,148,330</b>
<b>RESTRICTED FUNDS TOTAL</b>		<b>\$526,978,400</b>	<b>\$527,489,170</b>	<b>\$566,864,650</b>	<b>\$582,943,800</b>
<b>GRAND TOTAL</b>		<b>\$897,412,800</b>	<b>\$886,881,470</b>	<b>\$907,531,770</b>	<b>\$916,162,270</b>



## All Funds Operating Budget Summary

Agency/Account	2009 Approved	2010 Approved	2011 Recommended	Change 2010 to 2011	2012 Recommended	Change 2011 to 2012
City Council	1,453,560	1,463,010	1,498,560	2.4%	1,499,550	0.1%
Office of the Mayor	468,560	469,850	482,990	2.8%	483,770	0.2%
Clerk of Council	662,180	566,530	575,280	1.5%	579,990	0.8%
City Manager	7,254,190	7,390,290	7,581,020	2.6%	7,752,710	2.3%
Citizen Complaint & Int. Audit	468,870	781,910	762,850	-2.4%	763,860	0.1%
Community Development	7,487,010	6,584,160	6,113,420	-7.1%	6,175,730	1.0%
Enterprise Services						
Duke Energy Center	6,307,170	6,899,060	7,169,380	3.9%	6,952,110	-3.0%
Parking Facilities	6,327,910	6,801,960	6,336,080	-6.8%	6,350,200	0.2%
Enterprise Techn. Solutions	10,841,980	14,319,150	14,904,790	4.1%	15,172,190	1.8%
Finance	8,149,470	7,370,110	8,283,120	12.4%	8,337,130	0.7%
Fire	73,445,460	68,050,360	61,960,240	-8.9%	60,609,310	-2.2%
Health	31,831,580	32,656,030	31,457,710	-3.7%	31,884,050	1.4%
Human Resources	1,936,910	1,729,650	1,672,170	-3.3%	1,678,780	0.4%
Law	4,788,190	4,455,500	4,647,620	4.3%	4,665,490	0.4%
Parks	9,647,130	9,659,580	9,624,610	-0.4%	10,215,610	6.1%
Planning & Buildings	5,053,910	4,640,650	4,606,170	-0.7%	4,535,180	-1.5%
Police	103,617,720	106,016,110	100,169,030	-5.5%	99,425,120	-0.7%
Public Services	36,191,370	34,431,100	35,349,610	2.7%	35,563,200	0.6%
Recreation	25,653,000	24,646,490	23,186,510	-5.9%	23,352,890	0.7%
Sewers	107,399,050	105,941,790	102,012,130	-3.7%	103,156,940	1.1%
SORTA	46,491,440	40,391,660	41,280,280	2.2%	42,023,330	1.8%
Transportation and Eng.	10,393,350	9,872,360	9,375,020	-5.0%	8,410,630	-10.3%
Water Works	65,752,730	63,195,540	62,579,220	-1.0%	62,974,090	0.6%
<b>TOTAL ALL DEPARTMENTS</b>	<b>\$571,622,740</b>	<b>\$558,332,850</b>	<b>\$541,627,810</b>	<b>-3.0%</b>	<b>\$542,561,860</b>	<b>0.2%</b>
Cincinnati Public Schools	5,000,000	5,000,000	5,000,000	0.0%	5,000,000	0.0%
Debt Service	189,203,050	189,910,580	204,787,360	7.8%	218,052,330	6.5%
Employee Benefits	115,488,570	118,503,090	141,715,910	19.6%	135,370,010	-4.5%
General Fund Overhead	6,968,910	7,508,850	7,389,470	-1.6%	7,834,440	6.0%
Non Departmental Accounts	6,037,130	6,776,100	6,161,220	-9.1%	6,540,130	6.1%
Reserve for Contingencies	3,150,000	850,000	850,000	0.0%	850,000	0.0%
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$325,847,660</b>	<b>\$328,548,620</b>	<b>\$365,903,960</b>	<b>11.4%</b>	<b>\$373,646,910</b>	<b>2.1%</b>
<b>GRAND TOTAL</b>	<b>\$897,470,400</b>	<b>\$886,881,470</b>	<b>\$907,531,770</b>	<b>2.3%</b>	<b>\$916,208,770</b>	<b>1.0%</b>

## All Funds Capital Budget Summary

Department	2009 Appropriated	2010 Appropriated	2011 Recommended	Change 2010 to 2011	2012 Recommended	Change 2011 to 2012
City Manager	290,000	840,000	142,500	-83.0%	450,100	215.9%
Community Development	5,398,400	6,035,300	4,853,200	-19.6%	4,896,400	0.9%
Economic Development	845,700	1,453,400	3,755,100	158.4%	2,390,600	-36.3%
Enterprise Services	610,000	1,316,000	998,300	-24.1%	1,529,300	53.2%
Finance	97,900	152,700	78,000	-48.9%	287,400	268.5%
Fire	422,600	2,821,800	366,900	-87.0%	395,900	7.9%
Health	340,200	339,500	328,300	-3.3%	363,700	10.8%
Human Resources	1,160,000					
Parks	6,159,500	7,053,000	6,655,800	-5.6%	4,831,800	-27.4%
Planning & Buildings	775,000	\$549,000	117,800	-78.5%	\$89,200	-24.3%
Police	2,901,500					
Public Services	12,031,800	10,830,700	9,985,100	-7.8%	12,001,800	20.2%
Recreation	4,793,500	6,285,700	5,360,200	-14.7%	4,710,200	-12.1%
Enterprise Tech. Solutions	1,191,400	1,306,600	764,600	-41.5%	843,900	10.4%
Sewers	238,104,500	140,621,800	211,764,000	50.6%	153,856,300	-27.3%
Transportation & Engineering	27,801,000	26,725,300	24,038,000	-10.1%	24,946,800	3.8%
Water Works	53,324,000	57,166,000	52,527,500	-8.1%	56,786,500	8.1%
<b>TOTAL ALL DEPARTMENTS</b>	<b>\$356,247,000</b>	<b>\$263,496,800</b>	<b>\$321,735,300</b>	<b>22.1%</b>	<b>\$268,379,900</b>	<b>-16.6%</b>

## Consolidated Plan Budget Summary

	2009	2010	2011	% Change 2010	2012	% Change 2011
	Appropriated	Appropriated	Recommended	to 2011	Recommended	to 2012
Community Development	\$14,283,750	\$14,565,079	\$15,478,416	6.3%	\$14,556,712	-6.0%
Finance - Income Tax	\$8,000	\$8,000	\$8,000	0.0%	\$8,000	0.0%
Law	\$160,000	\$160,000	\$160,000	0.0%	\$160,000	0.0%
Public Services	\$585,000	\$585,000	\$585,000	0.0%	\$585,000	0.0%
Police	\$0	\$0	\$100,000	-	\$100,000	0.0%
Health	\$1,218,680	\$1,083,680	\$727,220	-32.9%	\$700,000	-3.7%
Parks	\$100,000	\$100,000	\$100,000	0.0%	\$100,000	0.0%
<b>TOTAL DEPARTMENTS</b>	<b>\$16,355,430</b>	<b>\$16,501,759</b>	<b>\$17,158,636</b>	<b>4.0%</b>	<b>\$16,209,712</b>	<b>-5.5%</b>
General Administration and Planning	\$3,497,470	\$3,362,810	\$3,621,123	7.7%	\$3,525,347	-2.6%
Section 108 Debt Service	530,490	530,490	542,900	2.3%	586,390	8.0%
<b>GRAND TOTAL</b>	<b>\$20,383,390</b>	<b>\$20,395,059</b>	<b>\$21,322,659</b>	<b>4.5%</b>	<b>\$20,321,448</b>	<b>-4.7%</b>

## Recommended Staffing Plan

	General Fund				Other Funds				All Funds			
	2009	2010	2011	2012	2009	2010	2011	2012	2009	2010	2011	2012
City Council	27.0	27.0	27.0	27.0					27.0	27.0	27.0	27.0
Office of the Mayor	8.0	8.0	8.0	8.0					8.0	8.0	8.0	8.0
Clerk of Council	7.0	7.0	7.0	7.0					7.0	7.0	7.0	7.0
City Manager	37.0	37.0	32.0	32.0	10.0	10.0	13.0	13.0	47.0	47.0	45.0	45.0
Citizen Complaint & Int. Audi	7.1	11.1	10.1	10.1					7.1	11.1	10.1	10.1
Community Development	52.0	52.5	48.5	48.5	21.0	19.0	23.0	23.0	73.0	71.5	71.5	71.5
Enterprise Services												
Parking Facilities					54.0	53.5	44.5	44.5	54.0	53.5	44.5	44.5
Enterprise Techn. Solutions	1.0	28.0	31.0	31.0	113.0	73.0	70.0	70.0	114.0	101.0	101.0	101.0
Finance	85.3	76.8	75.8	75.8	43.0	46.0	33.0	33.0	128.3	122.8	108.8	108.8
Fire	888.0	868.0	695.0	695.0					888.0	868.0	695.0	695.0
Health	301.7	272.9	246.9	252.9	179.0	185.2	181.7	181.7	480.7	458.1	428.6	434.6
Human Resources	25.1	22.1	20.1	20.1	3.0	3.0	3.0	3.0	28.1	25.1	23.1	23.1
Law	70.2	63.2	60.7	60.7	9.0	8.0	8.0	8.0	79.2	71.2	68.7	68.7
Parks	87.3	95.3	97.3	97.3	72.4	62.4	57.4	57.4	159.7	157.7	154.7	154.7
Planning & Buildings	71.0	65.0	62.0	62.0	6.0	6.0	6.0	6.0	77.0	71.0	68.0	68.0
Police	1,429.5	1,428.0	1,241.0	1,241.0					1,429.5	1,428.0	1,241.0	1,241.0
Public Services	211.0	191.5	50.0	50.0	334.8	299.0	427.5	416.5	545.8	490.5	477.5	466.5
Recreation	324.5	267.4	215.3	219.9	107.7	105.9	106.1	101.5	432.2	373.3	321.4	321.4
Department of Retirement							9.0	9.0			9.0	9.0
Sewers					750.0	750.0	753.0	753.0	750.0	750.0	753.0	753.0
Transportation and Eng.	80.0	73.0	40.0	40.0	106.0	103.0	134.0	134.0	186.0	176.0	174.0	174.0
Water Works					625.8	617.3	611.4	611.4	625.8	617.3	611.4	611.4
<b>TOTAL</b>	<b>3,712.7</b>	<b>3,593.8</b>	<b>2,967.7</b>	<b>2,978.3</b>	<b>2,434.7</b>	<b>2,341.3</b>	<b>2,480.6</b>	<b>2,465.0</b>	<b>6,147.4</b>	<b>5,935.1</b>	<b>5,448.3</b>	<b>5,443.3</b>
Police Sworn	1,135.0	1,133.0	946.0	946.0					1,135.0	1,133.0	946.0	946.0
Fire Sworn	841.0	841.0	669.0	669.0					841.0	841.0	669.0	669.0
Non-Sworn	1,736.7	1,619.8	1,352.7	1,363.3	2,434.7	2,341.3	2,480.6	2,465.0	4,171.4	3,961.1	3,833.3	3,828.3

**Comparison of 2011 General Fund Continuation Budget/ 2011 General Fund  
Recommended Budget**

	<b>2011 Continuation Budget</b>	<b>2011 Recommended Budget</b>	<b>% Change 2011 Rec to 2011 Cont</b>
Police	\$ 110,821,300	\$ 97,958,680	-11.6%
Fire	\$ 72,955,510	\$ 62,041,370	-15.0%
<b>Public Safety Sub-Total</b>	<b>\$ 183,776,810</b>	<b>\$ 160,000,050</b>	<b>-12.9%</b>
Health	\$ 17,711,370	\$ 14,853,150	-16.1%
Public Services	\$ 20,921,460	\$ 8,387,850	-59.9%
Recreation	\$ 14,809,490	\$ 12,717,350	-14.1%
Finance	\$ 5,117,970	\$ 5,244,060	2.5%
Community Development	\$ 5,833,640	\$ 4,769,620	-18.2%
Planning & Buildings	\$ 4,319,830	\$ 4,216,950	-2.4%
Parks	\$ 5,303,030	\$ 4,556,730	-14.1%
Law	\$ 4,276,620	\$ 4,499,730	5.2%
Enterprise Technology Solutions	\$ 5,638,180	\$ 4,963,430	-12.0%
Transportation & Engineering	\$ 3,254,890	\$ 2,878,990	-11.5%
Human Resources	\$ 1,613,770	\$ 1,511,210	-6.4%
City Council	\$ 1,502,250	\$ 1,498,560	-0.2%
City Manager's Office	\$ 6,701,070	\$ 3,402,850	-49.2%
Clerk of Council	\$ 573,420	\$ 575,280	0.3%
Citizen Complaint & Internal Audit	\$ 795,980	\$ 743,040	-6.7%
Office of the Mayor	\$ 484,300	\$ 482,990	-0.3%
<b>Non-Public Safety Sub-Total</b>	<b>\$ 98,857,270</b>	<b>\$ 75,301,790</b>	<b>-23.8%</b>
Total Departmental Budgets	\$ 282,634,080	\$ 235,301,840	-16.7%
<b>Employee Benefits Sub-Total</b>	<b>\$ 90,548,550</b>	<b>\$ 94,270,280</b>	<b>4.1%</b>
<b>Non-Departmental Sub-Total</b>	<b>\$ 11,473,170</b>	<b>\$ 11,095,000</b>	<b>-3.3%</b>
<b>Total General Fund Budget</b>	<b>\$ 384,655,800</b>	<b>\$ 340,667,120</b>	<b>-11.4%</b>

## 2011 General Fund Gap Plan


	<b>Original Gap</b>	<b>Revised Gap</b>
2011 Estimated Revenues	332,382,500	329,615,000
2011 Continuation Budget with 0.5% Expenditure Savings	382,732,520	388,304,520
<b>Gap</b>	<b>(50,350,020)</b>	<b>(58,689,520)</b>
<b>Expenditures</b>	<b>Budget</b>	<b>FTE</b>
Service Reductions	(20,055,180)	-370.0
Transfer of Expenses to Other Funding Sources	(17,826,210)	-164.9
Personnel Reductions Not Tied to Specific Program Reductions	(5,288,480)	-50.4
Miscellaneous Non-Personnel Reductions	(1,358,220)	0.0
Elimination of City Services	(1,288,800)	-27.8
Decreased Contribution to Outside Entities	(1,015,000)	0.0
Services to be Provided by Outside Contractor	(932,380)	-17.0
Energy Savings	(704,710)	0.0
Funding Through Grants	(230,170)	0.0
Health Care Increase (Part of Revised Gap)	5,731,870	0.0
Workers Compensation	1,818,680	0.0
Miscellaneous Net Increases*	825,280	4.0
Employee Benefit Net Savings from Position Eliminations	(1,585,150)	0.0
Transfer of Employee Benefit Expenses to Other Funding Sources	(2,080,210)	0.0
<b>Total Net Expenditure Reductions</b>	<b>(43,988,680)</b>	<b>-626.1</b>
<b>Revenue Ideas</b>		
Reduced Revenues (Part of Revised Gap)	(2,767,500)	
Reduce Income Tax Reciprocity to 50% Credit	1,691,500	
Enhance Income Tax and other Revenue Collections	474,000	
Miscellaneous Fees/Fines	1,121,000	
<b>Total Revenue Enhancements</b>	<b>519,000</b>	
<b>One-Time Transfers</b>		
Emergency Reserve Fund Transfer	2,415,000	
Police Comp Time Reserve Transfer	2,385,690	
Working Capital Reserve Transfer	2,375,000	
<b>Total One-Time Transfers</b>	<b>7,175,690</b>	
<b>Transfer to General Fund Carryover Balance</b>	<b>(1,113,410)</b>	
<b>Revised Expenditure Savings Calculation**</b>	<b>(219,940)</b>	
<b>Total Expenditure Reductions, Revenues and Transfers</b>	<b>50,350,020</b>	

\* Includes Increased contribution to the Port Authority, Funding for LULAC conference/World Choir Games, Added Field Audit Team which is covered by additional revenue; and other departmental increases which are offset by miscellaneous decreases in non-departmental accounts.

\*\* This annual calculation assumes expenditure savings based on 0.5% of total expenditures; therefore a lower expenditure budget leads to lower expenditure savings.



November 29, 2010

**TO:** Mayor Mark Mallory  
**FROM:** Milton Dohoney, Jr., City Manager   
**SUBJECT:** Recommended 2011/2012 Operating Budget Report

I am recommending a balanced 2011/2012 All Funds Biennial Budget of \$904.3 million in 2011 and \$912.9 million in 2012 for a total of \$1.8 billion in the biennium. The 2011 recommendation is a 2.4% increase from 2010, and the 2012 recommendation is a 1.0% increase from 2011.

**OPERATING BUDGET**

As shown in Table I, the recommended General Fund Operating Budget is \$340.7 million for 2011 and \$333.2 million in 2012. The 2011 General Fund Operating Budget is an \$18.7 million, or 5.2%, decrease from the 2010 Approved Budget Update. The 2012 General Fund Operating Budget is a \$7.5 million, or 2.2%, decrease from the 2011 recommendation. The 2011 Restricted Funds Operating Budget is a \$39.5 million, or 7.5% increase over the 2010 Approved Budget Update. The 2012 Restricted Funds Operating Budget is a \$16.1 million, or 2.9%, increase over the 2011 recommendation.

*Table I - Recommended 2011/2012 Operating Budget*

<i>(\$ in Millions)</i>	<b>2010 Approved Budget Update</b>	<b>2011 Recommended Budget</b>	<b>Change From 2010</b>	<b>2012 Recommended Budget</b>	<b>Change From 2011</b>
General Fund	\$359.4	\$340.7	-5.2%	\$333.2	-2.2%
Restricted Funds*	<u>\$524.1</u>	<u>\$563.6</u>	<u>7.5%</u>	<u>\$579.7</u>	<u>2.9%</u>
<b>Total Operating Budget</b>	<b>\$883.5</b>	<b>\$904.3</b>	<b>2.4%</b>	<b>\$912.9</b>	<b>1.0%</b>

\* Community Development Block Grant funding, which is reported in a separate budget document, is not included in the amounts cited above.

While the All Funds Operating Budget is balanced for 2011, there are several Restricted Funds that required reductions to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103; the Street Construction, Maintenance & Repair Fund 301; the Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle License Tax Fund 306; the Sawyer Point Fund 318; and the Cable Communications Fund 424. All funds are balanced to resources in 2011; however, these funds are still structurally imbalanced with expenditures exceeding revenues. In addition, additional reductions in the Stormwater Management Fund 107, the Income Tax-Infrastructure Fund 302, and the Municipal Motor Vehicle License Tax Fund 306 will need to be specifically identified in the 2012 Budget Update

process. More details on the Restricted Funds changes are in the 2011/2012 Restricted Funds Resources and Expenditures section of the Operating Budget document.

*Table II - General Fund 2011 Continuation Budget / 2011 Recommended Update Comparison*

<i>(\$ in Millions)</i>	<b>2011 Continuation Budget</b>	<b>2011 Recommended Budget</b>	<b>Increase / (Decrease)</b>	<b>% Change 2011 Cont. to 2011 Rec</b>
Public Safety Total	\$183.8	\$160.0	(\$23.8)	-12.9%
Non-Public Safety Total	<u>\$98.8</u>	<u>\$75.3</u>	<u>(\$23.6)</u>	<u>-23.8%</u>
Total Departmental Budgets	\$282.6	\$235.3	(\$47.3)	-16.7%
Employee Benefits Total	\$90.6	\$94.3	\$3.7	4.1%
Non-Departmental Total	\$11.5	\$11.1	(\$0.4)	-3.3%
Total General Fund Operating Budget	<u><u>\$384.7</u></u>	<u><u>\$340.7</u></u>	<u><u>(\$44.0)</u></u>	<u><u>-11.4%</u></u>

As shown in Table II, in June of 2010, the Administration forecasted a 2011 General Fund continuation budget of \$384.7 million. The continuation budget is the budget required to provide the same level of services in 2011 as in 2010 and includes anticipated inflationary increases, assumptions for wage increases, as well as target adjustments.

Table II shows that expenditure reductions of \$44.0 million are recommended in 2011 when compared to the 2011 Continuation Budget. The analysis below and throughout the document shows the total reductions between 2010 and 2011. This decrease is primarily due to:

*- \$20.1 million: Service Reductions*

Savings related to the reduction of City services will save \$20.1 million and eliminate 370.0 FTE in 2011. Reductions include the elimination of funding for 187 sworn positions in the Police Department; the elimination of services from 11 fire trucks/engines in the Fire Department; the elimination of free concerts, movies, events, and floral displays within City parks; the implementation of “No Trash Zones” in some City parks where no garbage receptacles or pickup will be provided; the elimination of three floral shows at the Krohn Conservatory; the reduction of funding for greenspace maintenance in Public Services; reduced funding for the Neighborhood Right-of-Way Program; and the reduction of service hours for the Department of Public Services’ Dumpster Program.

*- \$17.8 million: Transfer of Expenditures to Other Funding Sources*

The transfer of expenditures to other funding sources will save \$18.2 million and transfer 164.9 FTE in 2011. Examples of the transfers include the transfer of 130.5 FTE and reimbursements to the Curbside Collection Services Fund 108 totaling \$13.7 million (this amount includes departmental expenses only); the reimbursement of \$1.06 million for emergency communications staff from the 911 Cell Phone Fees Fund 364; the reimbursement of Health Department staff in the amount of \$0.9 million from the Health Services Fund 395; the transfer of 11.0 FTE and reimbursements from the Community Development Block Grant Fund 304 totaling \$0.4 million; the transfer of \$0.4 million, split between the Recreation Special Activities Fund 323 and Armleder Projects Fund 444, to retain the operations of the Armleder Memorial Aquatics Facilities and the Mt. Auburn Indoor Pool; and the transfer of 31.0 FTE into the Income

Tax-Transit Fund 759 for General Fund savings totaling \$0.2 million. Lastly, this category includes a request to the Cincinnati Public Schools to contribute an additional \$0.4 million for services provided by the School and Adolescent Health program within the Health Department starting with the 2011/2012 School Year.

*- \$5.3 million: Personnel Reductions Not Tied to Specific Program Reductions*

A total of 50.4 full-time equivalents (FTE) will be eliminated between 2010 and 2011, resulting in savings of \$5.3 million in the 2011 General Fund budget. While these personnel reductions are not tied to specific program reductions or eliminations, they have an overall impact on the ability of the government to function effectively. Many of these positions include specific eliminations of positions in Administrative departments including one in the City Manager's Office, two in the Office of Budget & Evaluation, three in Law, and two in Human Resources. This category also includes the elimination of positions and funding that were proposed in June to fully implement the OPEN Cincinnati recommendations.

*- \$1.4 million: Miscellaneous Non-Personnel Reductions*

Miscellaneous non-personnel reductions not tied to specific program eliminations or reductions will save \$1.4 million in 2011. This category includes items such as travel, training, printing, phones, reduced costs for City Hall security, and lower than anticipated costs for salt.

*- \$1.3 million: Elimination of City Services*

The elimination of certain City services will save \$1.3 million and eliminate 27.8 FTE in 2011. Service eliminations include elimination of the Private Lot Abatement Program within the Public Services Department, the closure of the Carthage and Camp Washington Recreation Centers, the closure of 19 pools, and the elimination of Landscape Maintenance and Beautification Services within the Parks Department.

*- \$1.0 million: Decreased Contributions to Outside Entities*

This includes a decrease in the Human Service Policy Funding, decrease in funding for the Cincinnati Human Relations Commission (CHRC), elimination of funding for the Poison Control Center, and a reduction of funding for Cincinnati Center City Development Corporation (3CDC) for maintenance of Fountain Square.

*- \$0.9 million: Services to Be Provided by Outside Contractor*

Eliminating the Health Department's Central Laboratory Services, contracting those functions out to an outside contractor, and shifting remaining costs to the Health Services Fund 395 will result in \$0.9 million in General Fund savings and the elimination of 17.0 FTE in the General Fund in 2011.

*- \$0.7 million: Energy Savings*

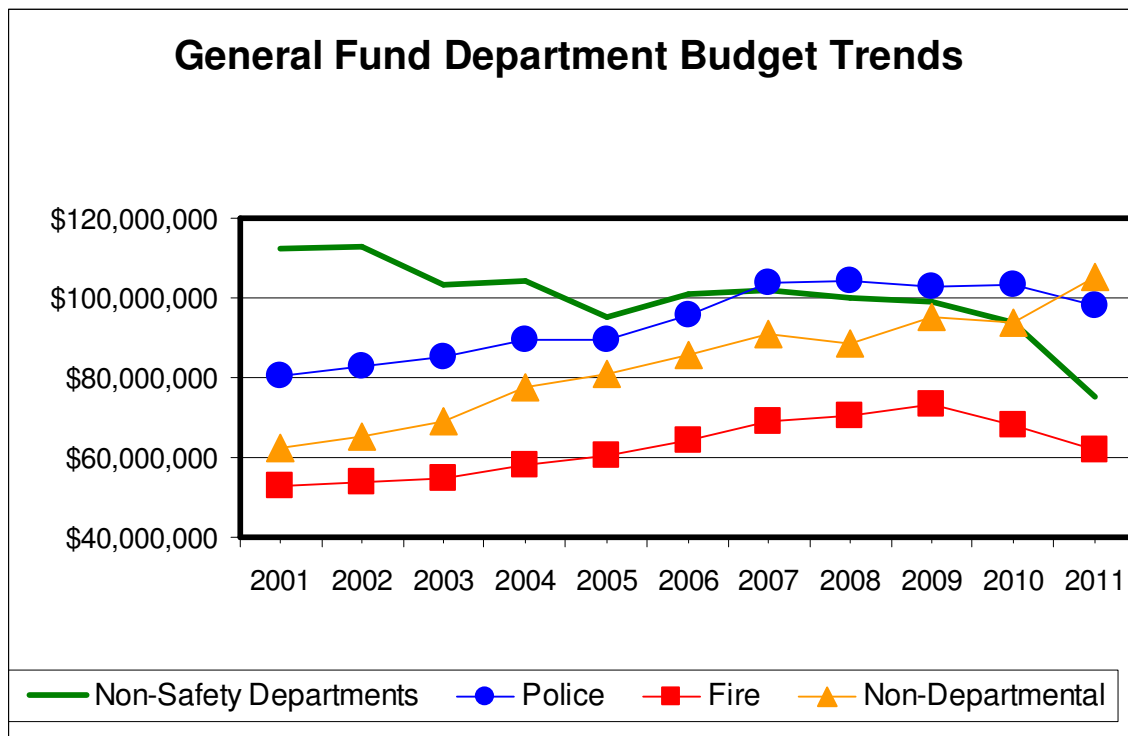
A total of \$0.7 million will be saved in the General Fund in 2011 in relation to energy costs. The majority of this amount is in relation to the new energy agreements that the City has entered into with Duke Energy. These agreements are outlined by FYI Memo #2209 that was submitted to the City Council on July 16, 2010. Additional energy savings for 2011 will be the result of energy savings measures implemented by departments.

- \$0.2 million: Funding Through Grants

Grant funds will support \$0.2 million in expenditures in 2011. The additional grant funding included in 2011 to defray General Fund expenditures will be primarily from the Energy Efficiency and Conservation Block Grant (EECBG) with a small amount from the U.S. Department of Justice Second Chance Grant.

The specific decreases previously noted, in addition to a net increase of \$4.7 million in other personnel and non-personnel areas of the operating budget, including employee benefits, account for the \$44.0 million decrease from the 2011 continuation budget. The net increase is primarily the result of increased healthcare and workers' compensation costs. Healthcare funding increases by \$5.7 million in 2011, and funding for workers' compensation increases by \$1.8 million. These increases are partially offset by employee benefits savings that will result from the staffing reductions included in 2011/2012 Recommended Operating Budget. At the end of this document, there is a comparison of each department's continuation budget to the recommended budget.

Graph I - General Fund Department Budget Trends 2001 - 2011



Consistent with the 2010 decrease in public safety and non-public safety full-time equivalents (FTE), Graph I provides a budget history from 2001 through 2010. Note that non-public safety departmental budgets have consistently declined over the entire 10-year trend period, while the Police and Fire budgets have just started to decline in 2010 and are expected to continue this trend into 2011 because of the severe economic downturn that the City and the nation are facing. The significant increase in the non-departmental budgets in 2011 is primarily related to increased healthcare and workers' compensation insurance cited above.

## BUDGET ASSUMPTIONS

The following summary includes the major assumptions used in developing the Recommended 2011/2012 Budget.

1. In 2011 and 2012, all employees are budgeted for a 0% increase. As existing labor contracts expire in 2011, the Administration will continue to negotiate with that position.
2. Step increases are funded pursuant to union contracts, which range from less than 2% to over 4% for most union positions who are not at the top of their salary range. Merit increases are equivalent to a step increase for non-represented employees. A 2% merit increase for non-represented employees who are not at the top of their salary range is also budgeted in 2011. Of all full-time City employees, over 90% are represented and less than 10% are non-represented. Table III lists the budgeted 2011 merit and step increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds. While this represents budgeted step/merit increases the actual costs will be impacted by the actual employees who are displaced by position eliminations.

*Table III – Step/Merit Increases*

<b>Employee Group</b>	<b>General Fund</b>	<b>Non-General Fund</b>	<b>All Funds</b>
Non-Represented	\$ 154,970	\$ 79,300	\$ 234,270
AFSCME	115,240	204,750	319,990
CODE	186,360	343,030	529,390
Fire	103,400	-	103,400
Police	112,700	-	112,700
Teamsters	-	1,580	1,580
<b>Grand Total</b>	<b>\$ 672,670</b>	<b>\$ 628,660</b>	<b>\$ 1,301,330</b>

3. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff. Table IV lists the budgeted overtime expenses for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds.

*Table IV – Budgeted Overtime*

<b>Employee Group</b>	<b>General Fund</b>	<b>Non-General Fund</b>	<b>All Funds</b>
Non-Represented	\$ -	\$ 8,060	\$ 8,060
AFSCME	769,420	3,977,010	4,746,430
Building Trades	3,000	21,000	24,000
CODE	2,500	183,290	185,790
Fire	1,022,520	-	1,022,520
Police	5,900,000	-	5,900,000
<b>Grand Total</b>	<b>\$ 7,697,440</b>	<b>\$ 4,189,360</b>	<b>\$ 11,886,800</b>

4. The Mayor and Members of City Council have not voted for a raise; therefore, the recommended budget includes a 0% increase for the Mayor and City Council.

5. The City's pension system is funded at a 17% employer contribution rate. This is the same as 2010 and is also consistent with City Council approved Ordinance #0417-2008, which indicated the City's intent to provide employer funding to the Cincinnati Retirement System at a rate of not less than 17%. The budget also provides for the employer's share of participants in Ohio Public Employees Retirement System at 14%, Ohio Police Pension at 19.5%, and the Ohio Fire Pension at 24%. This budget does not address the second pension taskforce's options pending City Council action.
6. All City employees have transitioned to the "80/20 Plan" for healthcare. Under the 80/20 Plan, the employee's share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 35.6% in 2011 and the employee's premium share to increase by approximately 32.3%.
7. There are no significant changes to the ratio of supervisors to employees in the Recommended Budget. Table V lists all the current supervisors within non-represented and CODE employee groups, regardless of funding source. Across all Funds, the supervisor-to-employee ratio is 1 supervisor to 5.6 employees; however, this ratio does not include the supervision of contractors, which would increase the ratio. Lastly, most supervisors are working supervisors with their own work product. (e.g., a Principal Engineer who supervises other engineers as well as manages his/her own projects like the Waldvogel Viaduct)

*Table V – Supervisor to Employee Ratio*

Department	CODE and Non- Rep Total	Supervise?		# of Employees Supervised	Ratio of Supervisor to Employees
		Yes	NO		
Citizen Complaint & Internal Audit	11	7	4	10	2.50
City Manager Department	46	29	17	68	4.00
Community Development	38	26	12	76	6.33
Enterprise Technology Solutions	84	64	20	94	4.70
Finance	68	45	23	119	5.17
Fire	13	9	4	12	3.00
Health	142	88	54	429	7.94
Human Resources	18	14	4	21	5.25
Law	69	57	12	135	11.25
Parking	6	2	4	45	11.25
Parks	35	12	23	127	5.52
Planning & Buildings	32	21	11	61	5.55
Police	43	27	16	148	9.25
Public Services	65	19	46	478	10.39
Recreation	67	10	57	177	3.11
Retirement	7	5	2	5	2.50
Sewers	263	138	125	611	4.89
Transportation & Engineering	92	47	45	176	3.91
Water Works	199	73	126	578	4.59
<b>Grand Total</b>	<b>1,298</b>	<b>693</b>	<b>605</b>	<b>3,370</b>	<b>5.60</b>

8. Training expenditures have been reduced in the General Fund in the 2011/2012 Recommended Budget. General Fund non-local travel expenditures are increased by a total of \$12,520 in the 2011/2012 Recommended Budget. The increase is necessary to meet training requirements associated with anticipated employee turnover resulting from the Ohio Police and Fire Pension Fund's (OP&F) Deferred Retirement Option Program (DROP). Since 2002, General Fund non-local travel and training budgets have decreased 81.5%. Table VI summarizes the budget changes for training and non-local travel in the General Fund and in All Funds. Much of the training and travel recommended is for certification and professional needs or to allow for economic development opportunities. The City Manager's Office will carefully review travel requests that use General Fund resources.

*Table VI– Training and Non-Local Travel Comparison*

	<b>2010 Approved</b>	<b>2011 Recommended</b>	<b>\$ Decrease</b>	<b>% Decrease</b>
Training General Fund	\$ 160,840	\$ 109,460	\$ (51,380)	-31.9%
Training Non-General Fund	1,018,260	1,107,230	88,970	8.7%
<b>Training All Funds</b>	<b>\$ 1,179,100</b>	<b>\$ 1,216,690</b>	<b>\$ 37,590</b>	<b>3.2%</b>
Non-Local Travel General Fund	\$ 61,660	\$ 74,180	\$ 12,520	20.3%
Non-Local Travel Non-General Fund	616,190	612,910	(3,280)	-0.5%
<b>Non-Local Travel All Funds</b>	<b>\$ 677,850</b>	<b>\$ 687,090</b>	<b>\$ 9,240</b>	<b>1.4%</b>

9. Car Allowances and take home car privileges are funded in the budget; however, an administrative review has resulted in a number of vehicles being turned in during 2009 and 2010.
10. Fuel costs are budgeted at \$3.14 per gallon, and the budget for energy costs has been reduced based upon the new energy agreements between the City and Duke Energy. FYI Memo #2209 submitted to the City Council on July 16, 2010 details these new energy agreements. The Administration will be using fuel hedging as a tool to help with level budgeting for fuel purchases in 2011; however, fuel hedging is not a method to save long term since ultimately the City will pay for variances in the fuel price.
11. Snow removal and winter operations will still be focused toward the goal of treating all City streets within 24 hours of a snow event. The 2011 granular salt contract cost is \$64.23 per ton, which is a 3.6% increase over the 2010 amount of \$62.01 per ton. In addition, the City is continuing its investment in beet juice, which adheres to road surfaces longer and can reduce the need for repeated treatment trips over the same roadway.
12. The 2011/2012 Recommended Biennial Budget includes funds for the following heritage events:

<b><u>Event</u></b>	<b><u>Event Cost Share</u></b>
Black Family Reunion	10%
Opening Day Parade	10%
St. Patrick's Day Parade	10%
Juneteenth	10%

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special event funding established by City Council as part of the 2008 Approved Budget Update. However there is no funding in 2011 or 2012 for the competitive process due to the limited nature of General Fund resources.

13. The 2011/2012 Recommended Budget requests that the Cincinnati Public Schools will increase their contribution to the School Nurse program starting with the 2011/2012 School year. This would save \$365,470 in the General Fund for 2011 and \$744,090 for 2012.
14. The budgeted Human Services funding, which includes Center for Closing the Health Gap funding, is reduced from \$2.543 million in 2010 to \$1.692 million in 2011, which represents 0.5% of the 2011 estimated General Fund revenue of \$332.4 million. Funding allocations for 2011 have not been determined pending Council direction.
15. No arts funding is budgeted for 2011 or 2012 due to the limited nature of General Fund resources.

## **TAXES & FEES**

The current millage for 2010 is 4.46 mills. The 2011 millage rate for General Fund operating purposes is 4.60 mills, which the Hamilton County Auditor has determined will yield \$26,082,175 in property tax revenue to the City. This is in accordance with City Council policy to generate property tax revenue at the amount generated in 2001. The property tax revenue projection is based on the Auditor's estimated assessed valuation for 2010 property values, which includes a reduction in the value of property due primarily to Duke Energy's property valuation appeal. Reimbursements from the State of Ohio are expected to generate \$2,905,825; the reimbursements cover local property tax revenue reductions resulting from assessment rate changes by the State for tangible personal property and electric and gas utilities. The combination of local property tax revenue and State reimbursements totals \$29,005,823. This amount is slightly higher than the \$28,988,000 approved by the City Council in the 2011 Tentative Tax Budget. The difference is due to millage rounding by the Auditor. The 2011 millage for debt service is set at 5.47 mills, which is necessary to pay principal and interest to holders of City notes and bonds. The current millage for 2010 is 5.36 mills. No other tax changes are included.

The 2011/2012 budget includes a change to the income tax reciprocity credit. Currently, City of Cincinnati residents receive full credit, or 100%, for any income taxes paid to other municipalities. Under this proposal, residents would instead receive a 50% credit on income taxes paid to other municipalities. This is estimated to impact approximately 15,000 residents. Other cities in Ohio, such as Cleveland, have a reduced credit. Locally, 11 communities have no



credit and 16 have a partial credit. This proposal would generate approximately \$2.29 million in 2011 in additional income tax revenue for all funds, of which \$1.7 million is in the General Fund. After a full year of implementation it would generate \$3.25 million in 2012 for all funds, of which \$2.4 million is in the General Fund.

The 2011/2012 budget includes a curbside collection fee established under section 709-80 of the Cincinnati Municipal Code. The proposed fee is \$20.50 per household per month, with a transition to variable rate fee structure in late 2011 and early 2012. This is expected to generate net revenues of \$18,600,000 in 2011. In 2012, the collection fee is projected to generate net revenues of \$23,155,000, which represents a full twelve months of the billing and collections cycle. The fee is structured to cover the fully loaded costs associated with providing curbside collection of solid waste, yardwaste, white goods or large items, tire collection, and recycling services.

The Department of Community Development is in the process of implementing a servicing fee for processing Residential and Commercial Community Reinvestment Areas (CRAs). Estimated revenue assumes residential tax abatement applications would trend at 2009 levels of approximately 400 applications in 2011 before returning to historical levels of approximately 600 applications in 2012. This service fee is \$75.00, which would generate approximately \$30,000 annually. Additionally, based on the Ohio Revised Code section authorizing fees for commercial Community Reinvestment Area tax abatements, the fee for commercial applications and reporting is \$250, or 1%, of the taxes exempted annually, whichever is greater, not to exceed \$2,500. The department estimates receipts of approximately \$15,000 annually in service fees based on 22 active CRAs in the City.

The Department of Finance's 2011/2012 budget creates improvements in collection practices. First, the Treasury Division will place a renewed focus on auditing non-compliance of business licenses and admission taxes. Estimated revenue generated from renewed searches for unlicensed businesses and underpayment of admission taxes is \$5,000. The Department of Finance is also working to improve collections of delinquent parking ticket fines. This program began in late 2010, and based on collections through July 2010, the Department estimates revenue of \$100,000 in 2011. Due to the reduced backlog in collections, 2012 revenue estimates total \$50,000 for the additional collections.

The Department of Finance's budget also includes a comprehensive reorganization of its auditing process through the formation of a Field Audit Team, which is comprised of three new Accountant positions. Implementation of a Field Audit Team is a two step process. First, the Department of Finance will increase utilization of off-site lockbox services for processing tax returns. This will allow the department to repurpose three clerical staff into support functions that improve efficiency in the auditing process. Second, the Field Audit Team will devote additional staff time to identifying and contacting individuals and businesses that have a potential tax liability. The Field Audit Team will also provide education and enforcement on the income tax code. Implementation effective July 1, 2011 would generate approximate total income tax revenue of \$500,000 in 2011, of which \$369,000 is in the General Fund. In 2012, a total increase in collections of \$821,260 is projected, of which \$606,200 is in the General Fund.

The Department of Finance is implementing license fee increases for 34 of its licenses. In most cases, fees involve multiple agencies for review and therefore these increases are justified by current administrative expenses. In some cases, an application fee has been proposed or increased to cover initial review costs. These proposed increases would generate estimated revenue in an amount of \$60,000.

The Department of Fire's 2011/2012 budget implements new fees for services provided. The first fee is a non-resident EMS fee. Based on 2009 data, the Fire Department anticipates approximately 1,705 cases of care and transportation services for non-residents. Implementation of a \$200 surcharge is projected to generate approximately \$104,260. The second fee is a false alarm fee. In 2009, the Fire Department responded to 1,421 false alarms resulting in the inefficient use of highly trained personnel. Based on the Cincinnati Municipal Code Chapter 807 and the Police Department's false alarm fee structure, the Fire Department would implement a similar false alarm structure in 2011 after a thorough analysis. The Department of Fire is also considering charging automobile insurance agencies the department's costs associated with responding to vehicle collisions and fires. The Fire Department will coordinate with the Law Department to ascertain the legality and feasibility of this plan, and will then establish a fee structure to be implemented in 2011.

The Department of Health's budget includes fees for services currently provided to other jurisdictions, as well as increases in litter control fines. The Health Department has operated as a regional clearinghouse to research and process disease surveillance cases and has provided this service to external agencies free-of-charge. The Health Department will now charge these external agencies their portion of the costs associated with performing these services. The Department of Health's budget also increases litter control fines by an across-the-board increase of 75%. Based on a historical average of 4,500 annual litter citations, \$150,000 in additional annual General Fund revenues is expected.

The Department of Health's budget also includes an increase in the Medicaid Federally Qualified Health Center reimbursement rate for medical and dental fee-for-service from \$121 to \$134. The increased reimbursement rate went into effect on October 1, 2010. Based on the new rate, the Health Department projects an annual increase of \$275,000 in Medicaid revenue in 2011, and \$280,500 in 2012. This is collected in the Health Services Fund.

The Department of Planning and Buildings' 2011/2012 budget includes implementation of new application fees. The first of which establishes a de minimis variance application fee for applications that do not require a public hearing process. The de minimis variance application fee would be set at \$300, based on staff time required to review and prepare a decision. The second is a use variance application fee for applications that require only one public hearing versus three required for a zone change. The use variance application fee would be set at \$500, again based on staff time required to process the application and complete noticing requirements.

The Police Department is reestablishing an off-duty detail surcharge to recoup the administrative costs associated with police details. The 2007 Approved Budget included a \$3.75 per hour off duty detail surcharge that was later repealed by the City Council on January 31, 2007 (Document #200700130). With the current fiscal reality that the City faces for the biennium, implementing

a new off duty detail surcharge is recommended. The new surcharge amount will be \$4.90 per hour and is expected to generate \$750,000 annually during the biennium. This surcharge covers the same administrative costs covered by the 2007 surcharge, but the required surcharge amount for the biennium reflects the additional amount needed to cover wage increases and increased employee benefits costs that have occurred since 2007.

The Department of Transportation and Engineering's budget increases administrative fees from \$30 to \$36 on all permits issued. Based on an average of 6,000 annual permits, an additional \$36,000 in revenue is expected.

Further, the Department of Transportation and Engineering is in the process of developing a proposal to levy an assessment for street light costs in 2012, which currently total approximately \$1,868,813 in annual energy and maintenance expenses. The Department of Transportation and Engineering will be conducting a thorough analysis in 2011 to develop an implementation plan to take effect in 2012.

The Department of Parks' budget establishes a new fee for the Holiday Show at the Krohn Conservatory. The new fee will be \$3.00 for adults, \$2.00 for seniors, \$1.00 for children (ages 7-12), and children under six will be free. The admissions fee is expected to generate \$40,000 in 2011 and would be effective for the 2011 Holiday Show.

The Greater Cincinnati Water Works' (GCWW) 2011/2012 budget includes a 2.5% rate increase for 2011 and a 4.5% increase for 2012. The revenue increases will allow the GCWW to continue its water main replacement and asset maintenance projects as well as maintain compliance with bond covenant agreements and bond rating criteria. A downgrade of bond rating for the GCWW will ultimately increase the cost of bond financing, which will result in less project funding being available and/or additional rate increases above those proposed already for the biennium. The last water rate increase was approved by the City Council on March 3, 2010 and went into effect on April 2, 2010. With the proposed rate increases, the additional cost to average City residents will be about 1.6 cents per day, which equates to an additional cost of \$0.48 per month or \$1.44 per quarter. The increases are expected to result in additional revenue of approximately \$2,444,000 in 2011 and \$7,412,000 in 2012, assuming the rate increases become effective in mid-January of each year.

The Metropolitan Sewer District' 2011/2012 budget projects an 11% increase in its wastewater rate in 2011 and 10% in 2012 based on the Comprehensive Wastewater Rate Study. This will result in approximately \$12,500,000 in projected revenues in 2011, and \$13,500,000 in 2012. The Board of County Commissioners approves these rate increases.

## **STAFFING PLAN**

The Recommended Budget will decrease the overall number of funded positions in 2011 by 486.8 full-time equivalents (FTE) and will decrease the overall number of funded positions by an additional 5.0 FTE in 2012. As shown in Table VII, the total number of FTE will decrease from the 5,935.1 budgeted in 2010 to 5,448.3 in 2011. This change includes a decrease of 626.1 FTE in the General Fund and an increase of 139.3 FTE in the Restricted Funds. The total decrease of 5.0 FTE in 2012

equates to an increase of 10.6 FTE in the General Fund and a reduction of 15.6 FTE in the Restricted Funds.

*Table VII – 2011/2012 City Staffing Plan*

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved	Recommended	From	Recommended	From
	Budget	Budget	2010	Budget	2011
General Fund	3,593.8	2,967.7	(626.1)	2,978.3	10.6
Restricted Funds	2,341.3	2,480.6	139.3	2,465.0	(15.6)
Total City Staffing	5,935.1	5,448.3	(486.8)	5,443.3	(5.0)

The 2011 Recommended Budget includes a reduction in the overall number of funded positions (full-time, part-time, and vacant). There are 370.6 filled FTE reductions and 130.3 vacant FTE positions recommended for elimination. Of the total reductions 465.4 FTE are in the General Fund and 35.3 FTE are in Restricted Funds as indicated in Table VIII below.

*Table VIII – 2011 Position Reductions*

<i>(in Full Time Equivalents, FTE)</i>	Filled	Vacant	Total
	Reductions	Reductions	Reductions
<b>General Fund</b>	(358.9)	(106.5)	(465.4)
<b>Restricted Funds</b>	<u>(11.7)</u>	<u>(23.7)</u>	<u>(35.5)</u>
<b>Total City Staffing</b>	(370.6)	(130.3)	(500.9)

Table IX shows the total change of 486.8 FTE from 2010 to 2011 by Public Safety (sworn) and Non-Public Safety FTE counts. Public Safety FTE decreases by 359.0 FTE from 2010 to 2011 and Non-Public Safety FTE decreases by 127.8 FTE in 2011.

*Table IX – 2010 to 2011 All Funds Public Safety FTE / Non-Public Safety FTE*

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved	Recommended	From	Recommended	From
	Budget	Budget	2010	Budget	2011
Public Safety FTE	1,974.0	1,615.0	(359.0)	1,615.0	-
Non-Public Safety FTE	<u>3,961.1</u>	<u>3,833.3</u>	<u>(127.8)</u>	<u>3,828.3</u>	<u>(5.0)</u>
Total All Fund FTE	5,935.1	5,448.3	(486.8)	5,443.3	(5.0)

As shown in Table X, in the General Fund in 2011, the largest work force reduction is in Public Safety FTE. Public Safety declines by 359.0 FTE as compared to the non-public safety reduction of 267.1 FTE. The Public Safety FTE decrease represents 57.3% of the total recommended General Fund reduction of 626.1 FTE.

Table X – 2010 to 2011 General Fund Public Safety FTE / Non-Public Safety FTE

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved Budget	Recommended Budget	From 2010	Recommended Budget	From 2011
General Fund Safety	1,974.0	1,615.0	(359.0)	1,615.0	-
General Fund Non-Safety	1,619.8	1,352.7	(267.1)	1,363.3	10.6
Total General Fund Staffing	3,593.8	2,967.7	(626.1)	2,978.3	10.6

As shown in Table XI, the levels of FTE within the Police and Fire Departments decline significantly in 2011. The recommended 2011 budget eliminates funding for 187.0 FTE Police Sworn staff and 172.0 FTE Fire Sworn staff.

Table XI – 2011/2012 Sworn Authorized Strength Staffing Summary

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved Budget	Recommended Budget	From 2010	Recommended Budget	From 2011
Police Sworn	1,133.0	946.0	(187.0)	946.0	-
Fire Sworn	841.0	669.0	(172.0)	669.0	-
Total Sworn	1,974.0	1,615.0	(359.0)	1,615.0	-

Considering a longer perspective, Public Safety FTE decreases by 9.6% for the period 2000 through 2011. The more significant decrease in the total General Fund work force since 2000 can be attributed to the non-public safety component. Table XII shows that Non-Public Safety FTE decreased by 1,019.4, or 43%. Total General Fund City staffing has declined by 28.6% over this period.

Table XII – General Fund FTE Change 2000-2011

<i>(in Full-Time Equivalents, FTE)</i>	2000	2011	FTE Change	Percentage
	Approved Budget	Recommended Budget	From 2000 Budget	Change
Public Safety FTE	1,787.0	1,615.0	-172.0	-9.6%
Non-Public Safety FTE	2,372.1	1,352.7	(1,019.4)	-43.0%
Total General Fund FTE	4,159.1	2,967.7	(1,191.4)	-28.6%

Since a portion of the decrease in the General Fund FTE is the result of shifting General Fund FTE into other restricted funds, Table XIII shows the history for all Non-Enterprise Fund FTE between 2000 and 2011. For the purposes of this table Enterprise Funds employees include those who work for Water Works, Sewers, Parking, Convention Center and General Aviation. Table XIII shows that Non-Public Safety FTE decreased by 940.2 FTE, or 28.1% in this period. This therefore represents the true position eliminations.

*Table XIII – Non- Enterprise Fund FTE Change 2000-2011*

<i>(in Full-Time Equivalents, FTE)</i>	<b>2000 Approved Budget</b>	<b>2011 Recommended Budget</b>	<b>FTE Change From 2000 Budget</b>	<b>Percentage Change</b>
Public Safety FTE	1,787.0	1,615.0	-172.0	-9.6%
Non-Public Safety FTE	<u>3,350.6</u>	<u>2,410.4</u>	<u>(940.2)</u>	<u>-28.1%</u>
Total Non-Enterprise Funds FTE	5,137.6	4,025.4	(1,112.2)	-21.6%

The Departmental Budgets section of this document provides a detailed description of each 2011 and 2012 FTE change by program.

**CONCLUSION**

My staff and I are prepared to assist the Mayor and City Council as difficult choices are made in allocating limited resources in the 2011/2012 Biennial Budget process.

cc: Lea D. Eriksen, Budget Director

## **2011/2012 ALL FUNDS RECOMMENDED OPERATING BUDGET BY FUND**

The City of Cincinnati Operating Budget is developed by fund. Each fund is projected to be balanced to resources in 2011. Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Operating Budget document. This section includes the following tables and narratives:

### **All Funds Operating Budget**

The table titled "All Funds Operating Budget Summary on the next page lists the recommended 2011 expenditures budget by fund and provides an estimated budget for 2012. It also provides the 2009 Approved Budget and the 2010 Approved Budget Update by fund.

### ***2011/2012 General Fund Resources and Expenditures***

This section beginning on page 17 includes the General Fund Multi-Year Forecast and a detailed description of the General Fund Revenue estimates for the biennium.

### ***2011/2012 Restricted Funds Resources and Expenditures***

This section beginning on page 23 starts with an overview of the Principal Restricted Funds and Other Restricted Funds. Several tables follow this overview including the "Restricted Funds Operating Budget" and the "Other Restricted Funds Operating Budget by Fund." A description and fund summary for each of the Principal Restricted Funds starts on page 29.

Other Restricted Fund expenditures discussed in this section are typically grants or single purpose funds. Examples of these funds include the Health Department's Public Health Research Fund and the Police Department's State and Federal Criminal Asset Forfeiture Funds. A description is provided of the major changes expected in the Other Restricted Funds on page 24.

### ***Financial Summaries***

Starting on page 29, this section provides a description of each Principal Restricted Fund, a list of major services, and a summary of changes in revenue and expenditures for each appropriated restricted fund for the 2011/2012 Recommended Biennial Budget compared to the 2010 Approved Budget Update.



## All Funds Operating Budget

Fund	Fund Name	2009 Approved	2010 Approved	2011 Recommended	2012 Recommended
050	General Fund	370,434,400	359,392,300	340,667,120	333,218,470
<b>PRINCIPAL RESTRICTED FUNDS</b>					
101	Water Works	113,762,980	114,028,360	116,656,170	119,937,160
102	Parking Facilities	7,581,250	8,096,440	7,999,780	7,981,960
103	Convention Center	6,607,170	7,254,810	7,542,790	7,324,160
104	General Aviation	1,770,520	1,865,260	1,918,270	1,928,990
105	Municipal Golf	6,397,060	6,376,740	6,425,660	6,520,810
107	Stormwater Management	8,722,900	8,909,920	9,537,580	9,619,500
108	Curbside Collection Services		0	17,379,370	17,990,370
151	Bond Retirement	78,050,660	69,338,380	79,897,220	79,927,780
301	Street Construction	11,067,180	10,362,800	10,588,710	10,624,760
302	Income Tax-Infrastructure	16,517,920	15,850,030	15,639,610	15,476,870
303	Parking Meter	1,278,700	1,318,050	1,306,680	1,363,140
304	Community Dev Block Grant	3,583,460	3,394,720	3,265,480	3,253,150
306	Motor Vehicle License Tax	2,820,470	2,691,970	2,683,760	2,701,150
318	Sawyer Point	924,700	928,060	770,380	767,620
323	Recreation Special Activities	3,245,470	3,218,890	3,495,920	3,376,720
395	Health Services	3,482,930	4,622,400	6,093,800	5,284,670
424	Cable Communications	3,108,320	3,119,090	2,956,550	2,984,360
701	Metropolitan Sewer District	189,770,560	196,753,630	198,275,430	210,137,120
759	Income Tax Transit	47,225,930	41,096,010	42,846,470	43,595,180
<b>PRINCIPAL RESTRICTED FUNDS</b>		<b>\$505,918,180</b>	<b>\$499,225,560</b>	<b>\$535,279,630</b>	<b>\$550,795,470</b>
<b>OTHER RESTRICTED FUNDS</b>		<b>\$21,060,220</b>	<b>\$28,263,610</b>	<b>\$31,585,020</b>	<b>\$32,148,330</b>
<b>RESTRICTED FUNDS TOTAL</b>		<b>\$526,978,400</b>	<b>\$527,489,170</b>	<b>\$566,864,650</b>	<b>\$582,943,800</b>
<b>GRAND TOTAL</b>		<b>\$897,412,800</b>	<b>\$886,881,470</b>	<b>\$907,531,770</b>	<b>\$916,162,270</b>



## 2011/2012 General Fund Resources and Expenditures

The 2011/2012 Biennial Budget for the General Fund is recommended in the context of a multi-year financial forecast of resources and expenditures. The initial forecast presented to the City Council in June 2010 has been updated as of November 2010. Table XIV shows the June forecast and Table XV shows the November forecast. The revisions are based on: 1) updated expenditures for 2010; 2) new revenue estimates for the forecast period beginning in 2011; 3) new revenue enhancements beginning in 2011, and; 4) recommended expenditure reductions for the forecast period beginning in 2011.

*Table XIV – June 2010 General Fund Forecast 2009-2014*

<i>(\$ in Thousands)</i>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
	Actual	Actual	Forecast		Forecast	
<b>Resources</b>						
Operating Revenues	\$341,750	\$334,519	\$332,383	\$335,195	\$363,692	\$374,072
Transfers-in	\$11,178	\$20,112	\$0	\$0	\$0	\$0
<b>Total Resources</b>	<b>\$352,928</b>	<b>\$354,631</b>	<b>\$332,383</b>	<b>\$335,195</b>	<b>\$363,692</b>	<b>\$374,072</b>
<b>Expenditures</b>						
Operating Expenditures	\$356,338	\$359,392	\$384,656	\$392,833	\$398,707	\$413,640
Transfers-out	\$364	\$2,578	\$0	\$0	\$0	\$0
Expenditure Changes						
<b>Total Expenditures</b>	<b>\$356,702</b>	<b>\$361,971</b>	<b>\$384,656</b>	<b>\$392,833</b>	<b>\$398,707</b>	<b>\$413,640</b>
Expenditure Savings	\$0	(\$1,253)	(\$1,923)	(\$1,964)	(\$1,994)	(\$2,068)
<b>Yearly Balance</b>	<b>(\$3,774)</b>	<b>(\$6,086)</b>	<b>(\$50,350)</b>	<b>(\$55,674)</b>	<b>(\$33,021)</b>	<b>(\$37,499)</b>
Prior Year Cancelled Encumbrances	\$2,920	\$508	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$8,432	\$7,578	\$2,000	(\$48,350)	(\$104,025)	(\$137,046)
Non-GAAP Carryover Balance	\$7,578	\$2,000	(\$48,350)	(\$104,025)	(\$137,046)	(\$174,545)

*Table XV – November 2010 General Fund Forecast 2009-2014*

<i>(\$ in Thousands)</i>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
	Actual	Actual	Forecast		Forecast	
<b>Resources</b>						
Operating Revenues	\$341,750	\$334,519	\$332,902	\$336,041	\$364,557	\$375,506
Transfers-in	\$11,178	\$20,112	\$7,176	\$0	\$0	\$0
<b>Total Resources</b>	<b>\$352,928</b>	<b>\$354,631</b>	<b>\$340,077</b>	<b>\$336,041</b>	<b>\$364,557</b>	<b>\$375,506</b>
<b>Expenditures</b>						
Operating Expenditures	\$356,338	\$359,392	\$384,656	\$392,833	\$398,707	\$413,640
Transfers-out	\$364	\$2,578	\$0	\$0	\$19,184	\$20,431
Expenditure Changes 2011/2012			(\$43,989)	(\$59,636)	(\$61,332)	(\$65,520)
<b>Total Expenditures</b>	<b>\$356,702</b>	<b>\$361,971</b>	<b>\$340,667</b>	<b>\$333,197</b>	<b>\$356,559</b>	<b>\$368,551</b>
Expenditure Savings	\$0	\$0	(\$1,703)	(\$1,666)	(\$1,783)	(\$1,843)
<b>Yearly Balance</b>	<b>(\$3,774)</b>	<b>(\$7,340)</b>	<b>\$1,114</b>	<b>\$4,510</b>	<b>\$9,781</b>	<b>\$8,798</b>
Prior Year Cancelled Encumbrances	\$2,920	\$2,575	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$8,432	\$7,578	\$2,813	\$3,927	\$8,437	\$18,218
Non-GAAP Carryover Balance	\$7,578	\$2,813	\$3,927	\$8,437	\$18,218	\$27,016

## Structural Imbalance

The June 2010 multi-year forecast in Table XIV shows an operating deficit each year during the forecast period (2010-2014). Furthermore, the size of the annual deficit increases each year through 2012. The annual deficit shrinks in 2013 due to the of addition revenue from the City's share of the Casino Gross Revenue Distributions. In 2014 the annual deficit begins to increase again. With annual deficits increasing in most years of the forecast period, the General Fund is structurally out of balance with revenues growing at a slower pace than expenditures. Revenues were projected to grow by an average of 0.7% while the average expenditure growth rate for the same period was 2.1%. This structural imbalance resulted in a projected accumulated General Fund deficit of \$174.5 million by the end of 2014.

The City has relied on carryover and one time reductions to compensate for the structural imbalance in the General Fund for several years. These measures will not be sufficient in 2011/2012 to balance the budget. As shown in Graph II, General Fund carryover balances have fluctuated since 2002 with a decreasing trend beginning in 2005. Balances are no longer adequate to address annual operating deficits.

*Graph II – General Fund Carryover Balance Trends*

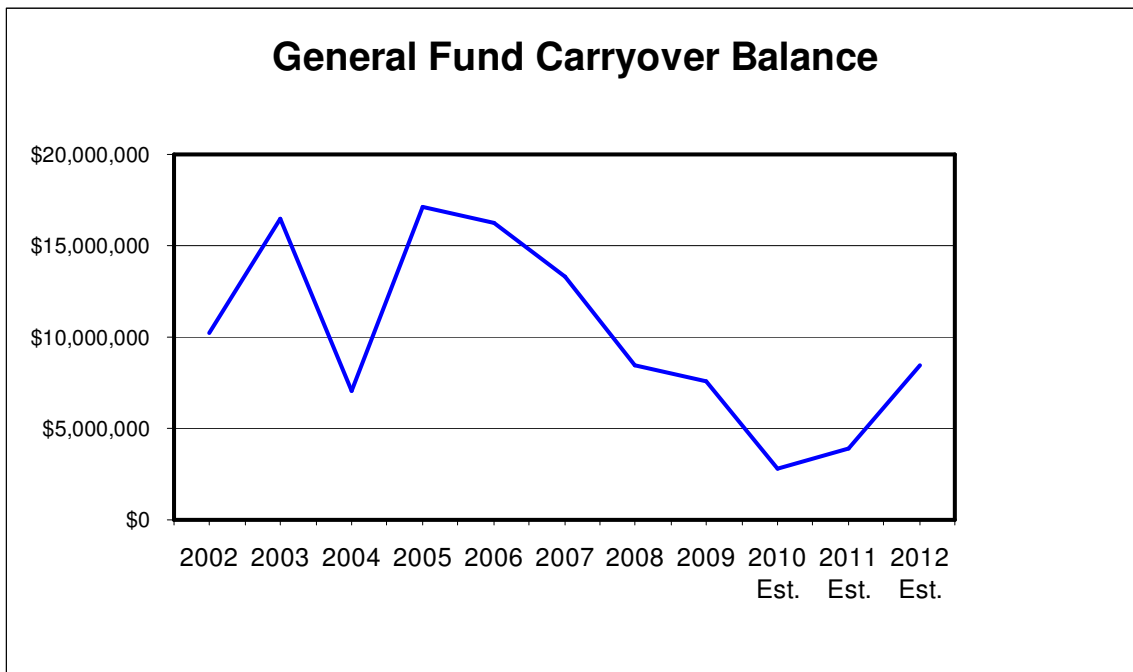
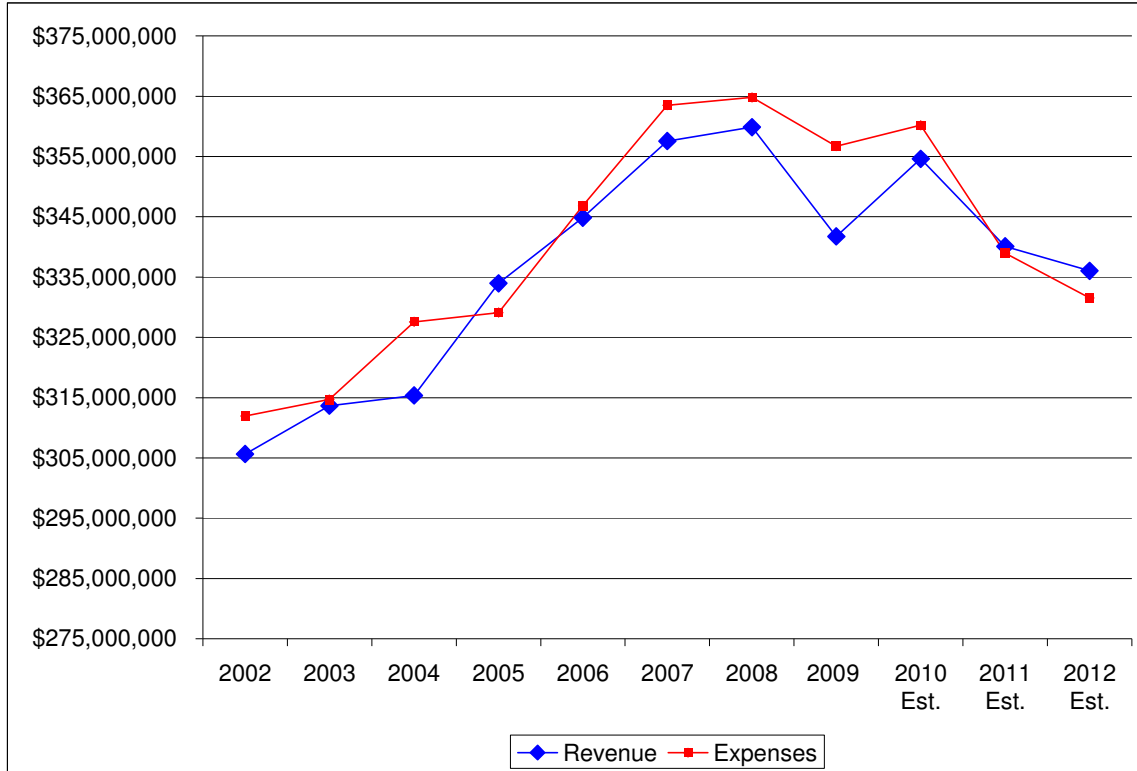


Table XV on the preceding page shows the November 2010 multi-year General Fund Forecast incorporating the revised revenue and expenditure estimates for 2010 - 2014. Revenues are expected to grow by an average of 2.0% for the forecast period (2010-2014) and average expenditures are expected to decline 0.3%. The Recommended 2011/2012 General Fund Operating Budget shows a structural balance achieved in 2011 and provides for a modest but increasing carryover balance in 2011 and 2012.

As shown in Graph III, the structural imbalance is eliminated in the 2011/2012 biennium reflecting the recommended budget. Note that the revenue and expenditure lines intersect in 2011.

*Graph III – General Fund Revenue and Expenditure Trends*



NOTES: \* Trends are based on actual resources and expenditures for 1999-2009 and estimates for 2010-2012.  
 \*\* Includes Expenditure Savings

**Biennial Budget Forecast Changes (See Tables XIV and XV)**

For 2010, the total estimated General Fund revenues and expenditures have remained unchanged since June. In addition, prior year cancelled encumbrances of \$2.6 million are included in the forecast. The result is a carryover balance of approximately \$2.8 million.

The 2011 revenue estimate of \$332.9 million is an upward revision of \$0.5 million from the June 2010 estimate. This increase is due to proposed revenue enhancements in the recommended budget. Similarly, the 2012 revenue estimate of \$336.0 million is an upward revision of \$0.8 million.

The recommended 2011 General Fund expenditure level reflects a decrease of \$44.0 million from the original forecast. This is a result of the recommended expenditure reductions reflected in the Recommended Budget. Expenditures decrease in 2012 primarily as a result of the elimination of a one-time 2011 expenses for lump sum payments and unemployment.

### **Cautions for the Multi-Year Forecast**

Based the recommended 2011/2012 biennial budget the General Fund budget is balanced in the biennium and results in an approximate \$3.9 million carryover in 2011 for 2012, and an \$8.4 million carryover in 2012 for 2013. The 2011 carryover amount provides total reserves of about 6.3% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed current assumptions or other major expenditure increases will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund.

## General Fund Revenue

The General Fund revenue estimate for 2011 in Table XVI is \$332.9 million, which is a 0.5% decrease from the 2010 estimate of \$334.5 million. The four major General Fund revenue components are City Income Tax, Property Tax, State Shared Revenues (Estate Tax and Local Government Fund), and Investments, all of which together comprise approximately 89.0% of General Fund revenue for 2011.

*Table XVI - 2011/2012 General Fund Revenue Estimates  
(in \$000's)*

<b>Category</b>	<b>2009 Actual</b>	<b>2010 Estimate</b>	<b>2011 Estimate</b>	<b>% Change</b>	<b>2012 Estimate</b>	<b>% Change</b>
City Income Tax	\$223,800	\$215,500	\$217,533	0.9%	\$219,615	1.0%
Property Tax	\$29,266	\$28,988	\$28,988	0.0%	\$28,988	0.0%
State Shared Revenues	\$38,543	\$40,166	\$38,949	-3.0%	\$40,296	3.5%
Investments	\$12,844	\$13,822	\$10,920	-21.0%	\$10,970	0.5%
Other Revenues	<u>\$37,297</u>	<u>\$36,043</u>	<u>\$36,512</u>	1.3%	<u>\$36,172</u>	-0.9%
Total Resources	\$341,750	\$334,519	\$332,902	-0.5%	\$336,041	0.9%

**City Income Tax.** City Income Tax revenue is budgeted to increase by \$2.0 million, or 0.9%, in 2011 over the estimate for 2010. It is estimated that 2010 City Income Tax revenue will be \$6.3 million, or 2.8%, less than the 2009 actual revenue. The General Fund Multi-Year Forecast presented June 4, 2010 projected no increase in City Income Tax revenues for 2011. There are two proposed changes that increase City Income Tax revenue. These changes include the creation of a Field Audit Team in the Income Tax Division of the Finance Department and changing the tax credit for income taxes paid to other municipalities from 100% to 50%. Please see Tax and Fees Section on page 8 for additional details.

The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 65.3% of those revenues.

**State Shared Revenues.** State Shared Revenues are the second largest single source of General Fund revenue accounting for 11.7%. There are two major sources of these revenues: the Local Government Fund and the Estate Tax. The forecasted revenue for 2011 for the Estate Tax is \$13.2

million. This revenue source by its nature can be volatile and accounts for 4.0% of the General Fund revenue. The Estate Tax estimate decreased by \$1.2 million from the General Fund Multi-Year Forecast presented June 4, 2010 due to continued declines in the value of the estates paying tax to the City. The revised estimate is consistent with the 2009 actual receipts and is a good basis given the unpredictable nature of estate tax.

The second source of state shared revenue is the Local Government Fund. The Local Government Fund revenues consist of portions of the State income, sales and use, public utilities, and corporate franchise taxes allocated to a fund for distribution to local governments. City revenues grow based on growth in the State revenue sources. The Local Government Fund revenue accounts for 7.7% of the General Fund revenue in 2011. It is predicted that this category will increase slightly to \$25.7 million in 2011 from \$25.2 million in 2010. This estimate is consistent the General Fund Multi-Year Forecast presented June 4, 2010 and with the State's revenue outlook.

**Property Tax.** Property taxes are levied on real property, which consists of residential, commercial, and industrial property. The City's current property tax millage is 10.07 mills – 5.47 mills for debt service and 4.60 mills for the General Fund operating budget. The City Charter authorizes a property tax levy of up to 6.1 mills for the operating budget. In recent years City Council has approved the rollback of property taxes such that the City collects \$29.0 million in property tax annually. For 2011, the Hamilton County Auditor is predicting a reduction in the value of property due primarily to the Duke Energy appeal of valuation; therefore, the rate of 4.60 mills is expected to generate \$29.0 million in 2011. The property tax is the third largest single source at 8.7% of the 2011 General Fund revenue.

**Investments.** Investment earnings which account for 3.3% of the General Fund revenue are expected to decrease by \$2.9 million in 2011, or 21.0% from the 2010 estimate. This decrease is due to the current low interest rate environment. The City uses a "laddered" approach to invest interim funds.

**Other Revenues.** This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 11.0% of the General Fund revenues in 2011, and are projected to increase 1.3% over the estimate for 2010. The projected increase is due to improved tax and fee collections, the addition of application fees for some services, and new or increased rates for some fees. Please see Tax and Fees Section on page 8 for a description of these fee increases.

# Financial Summaries

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## 2011/2012 Restricted Funds Resources and Expenditures

The 2011 Recommended Principal Restricted Funds Operating Budget totals \$532.0 million, which is an increase of 7.3% from the 2010 Principal Restricted Funds budget of \$495.8 million. (See Restricted Funds Operating Budget on page 25).

The 2011 Recommended Principal Restricted Funds expenditure amount increased \$36.2 million from the 2010 Approved Budget. This is primarily due to increases in the Bond Retirement Fund, the Health Services Fund, the Water Works Fund, and the Metropolitan Sewer District Fund. This increase is also attributable to the establishment of the new Curbside Collection Services Fund; General Fund expenses associated with providing solid waste collection and recycling services are transferred into the Curbside Collection Services Fund effective in 2011. These increases are primarily offset by expenditure decreases for the Parking Facilities Fund, The Income-Tax Infrastructure Fund, the Parking Meter Fund, the Motor Vehicle License Tax Fund, the Sawyer Point Fund, and the Cable Communications Fund.

For the Bond Retirement Fund, expenditures will vary annually depending on the amount of principal and interest to be paid and refunds. The increase of \$1.4 million in the Health Services Fund is primarily attributable to the transfer of eligible laboratory testing and personnel expenses from the General Fund. The \$2.6 million increase in the Water Works Fund is primarily attributable to increases in operating and debt service expenses. The increase of \$1.5 million in the Metropolitan Sewer District fund is attributable to a \$2.4 million increase in debt service, which is offset by an \$870,000 reduction in operating expenses.

A rate increase for the Water Works Fund of 2.5% in 2011 and 4.5% in 2012 enables the Water Works to maintain its water main replacement and asset management program, as well as required debt service coverage and days-cash-on-hand ratios. A rate increase in the Metropolitan Sewer District Fund of 11% in 2011 and 10% in 2012 supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers. The increases in the Metropolitan Sewer District fund are a result of the requirements of the Global Consent Decree.

In 2012, Restricted Funds are increased by 2.9% due to standard inflationary increases as well as additional increases in the Curbside Collection Services Fund, Water Works Fund, and the Metropolitan Sewer District Fund. Non-inflationary increases of \$611,000 in the Curbside Collection Services Fund are primarily related to the establishment of General Fund overhead and the annualization of billing and collection expenses. Increases in the Water Works Fund are attributable to a \$2,723,000 increase in debt service. In 2012, increases in the Metropolitan Sewer District Fund are primarily due to an increase of \$10,610,000 for debt service.

## Financial Summaries

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### *Principal Restricted Fund Revenue Estimates and Expenditures for 2011/2012*

A fund balance that is 10% or more of annual revenues is considered a generally accepted public financial standard. While all of the Principal Restricted Funds are balanced in 2011, several of the Principal Restricted Funds have estimated fund balances of less than 10% of annual revenues. These include: Convention Center Fund 103, Income Tax Infrastructure Fund 302, Motor Vehicle License Tax Fund 306, and the Income Tax Transit Fund 759. These funds will be monitored closely during 2011.

In 2012, six of the Principle Restricted Funds are projected to have fund balances of less than 10%. These include: Convention Center Fund 103, Stormwater Management Fund 107, Street Construction Fund 301, Income Tax Infrastructure Fund 302, Motor Vehicle License Tax Fund 306, and the Income Tax Transit Fund 759. The Income-Tax Infrastructure Fund and Motor Vehicle License Tax Fund are projected to have fund balances of less than 5% in 2012 and the Stormwater Management Fund is projected to have a negative fund balance in 2012. These funds will be monitored closely during the update year and expenditure reductions and/or revenue increases will be implemented to ensure adequate fund balances in 2012.

There are some noteworthy changes in the revenue estimates and expenditures for 2011 compared to the 2010 budget. Descriptions of the Principal Restricted Fund changes for the 2011/2012 Biennial Budget follow in the financial summaries for each fund.

### *Other Restricted Fund Expenditures for 2011/2012*

"Other Restricted Funds" are typically grants or single purpose funds, unlike Principal Restricted Funds that generally receive funding from fee-based programs or tax revenue. A detailed list of the Other Restricted Funds and their associated budgets is in the "Other Restricted Funds Operating Budget" table on page 26.

The 2011 Other Restricted Funds Recommended Budget of \$31,585,020 is \$3,321,410, or 11.8% greater than the 2010 Approved Budget Update. The increase is primarily due to increases in three funds that had no budgeted expenses in 2010, as well as increases in other funds. The funds with significant increases in 2011 include the Contributions for Recreation Fund 319 (\$251,470), Recreation Fed Grant Project Fund 324 (\$480,890), Urban Renewal Debt Retirement Fund 349 (\$445,690), Home Health Services Fund 353 (\$527,910), Woman and Infants Food Grant Program Fund 391 (\$425,520), Cincinnati Area Geographic Information Systems Fund 449 (\$546,700), and CLEAR Fund 457 (\$1,144,990).

Four funds show significant decreases in 2011. These include the Public Health Research Fund 350 (\$284,280), Criminal Activity Forfeiture Fund 367 (\$208,230), Drug Offender Fines Forfeiture Fund 370 (\$202,990), and the Sexually Transmitted Diseases Fund 378 (\$181,940).





## Restricted Funds Operating Budget

Fund	Fund Name	2009 Approved	2010 Approved	2011 Recommended	2012 Recommended
<b>PRINCIPAL RESTRICTED FUNDS</b>					
101	Water Works	113,762,980	114,028,360	116,656,170	119,937,160
102	Parking Facilities	7,581,250	8,096,440	7,999,780	7,981,960
103	Convention Center	6,607,170	7,254,810	7,542,790	7,324,160
104	General Aviation	1,770,520	1,865,260	1,918,270	1,928,990
105	Municipal Golf	6,397,060	6,376,740	6,425,660	6,520,810
107	Stormwater Management	8,722,900	8,909,920	9,537,580	9,619,500
108	Curbside Collection Services		0	17,379,370	17,990,370
151	Bond Retirement	78,050,660	69,338,380	79,897,220	79,927,780
301	Street Construction	11,067,180	10,362,800	10,588,710	10,624,760
302	Income Tax-Infrastructure	16,517,920	15,850,030	15,639,610	15,476,870
303	Parking Meter	1,278,700	1,318,050	1,306,680	1,363,140
306	Motor Vehicle License Tax	2,820,470	2,691,970	2,683,760	2,701,150
318	Sawyer Point	924,700	928,060	770,380	767,620
323	Recreation Special Activities	3,245,470	3,218,890	3,495,920	3,376,720
395	Health Services	3,482,930	4,622,400	6,093,800	5,284,670
424	Cable Communications	3,108,320	3,119,090	2,956,550	2,984,360
701	Metropolitan Sewer District	189,770,560	196,753,630	198,275,430	210,137,120
759	Income Tax Transit	47,225,930	41,096,010	42,846,470	43,595,180
<b>PRINCIPAL RESTRICTED FUNDS</b>		<b>\$502,334,720</b>	<b>\$495,830,840</b>	<b>\$532,014,150</b>	<b>\$547,542,320</b>
<b>OTHER RESTRICTED FUNDS</b>		<b>\$21,060,220</b>	<b>\$28,263,610</b>	<b>\$31,585,020</b>	<b>\$32,148,330</b>
<b>GRAND TOTAL</b>		<b>\$523,394,940</b>	<b>\$524,094,450</b>	<b>\$563,599,170</b>	<b>\$579,690,650</b>

## Other Restricted Funds Operating Budget by Fund

Fund	Fund Name	2009 Approved	2010 Approved	2011 Recommended	2012 Recommended
317	Urban Dev Property Operations	250,000	254,500	299,100	304,480
319	Contributions for Recreation	0	0	251,740	255,030
324	Recreation Fed Grant Project	0	0	480,890	485,830
326	Park Donations/Spec Activities	401,610	407,910	430,400	433,630
327	W.M. Ampt Free Concerts	12,000	15,000	15,000	15,270
328	Groesbeck Endowments	14,000	15,000	15,000	15,270
330	Park Lodge/Pavilion Deposits	171,310	231,400	235,070	237,180
332	Krohn Conservatory	511,770	513,730	588,910	597,440
333	Krohn Conservatory Trustee	20,000	20,000	20,000	20,360
349	Urban Renewal Debt Retirement	190,790	188,710	634,400	643,270
350	Public Health Research	778,590	1,400,430	1,116,150	1,130,380
353	Home Health Services	1,738,840	2,405,670	2,933,580	3,333,340
354	Household Sewage Treatment Sys		45,290	43,400	44,180
360	Blue Ash Property Operation	76,440	77,310	77,060	78,450
363	Solid Waste Disposal Control	151,670	142,670	162,550	163,880
364	911 Cell Phone Fees	0	1,348,840	1,367,000	1,368,510
367	Criminal Actv Forfeiture Fed	60,820	614,760	406,530	413,850
369	Criminal Activities Forfeiture	641,810	433,150	385,800	387,880
370	Drug Offender Fines Forfeiture	93,740	221,790	18,800	19,140
372	DUI Enforcement	28,020	1,290	12,760	12,990
378	Sexually Transmitted Diseases	770,860	877,080	695,140	703,810
379	STD/HIV Prevention Training	312,720	360,560	359,010	362,930
380	Lead Poisoning Control	99,970	102,630	91,500	91,810
381	Cincinnati Abatement Program	950,890	1,114,220	1,168,120	1,186,210
391	Women & Infants Food Grnt Prog	3,205,110	2,943,740	3,369,260	3,387,540
394	State Health Program Income	65,000	42,500	78,500	79,910
412	Food Service License Fees	1,015,110	1,058,230	982,500	982,860
413	Swimming Pool License Fees	90,150	79,830	89,680	90,630
415	Immunization Action Plan	404,270	386,000	387,650	391,400
418	Federal Health Program Income	1,588,360	1,688,900	1,761,380	1,780,770
420	Public Employee Assistance	516,020	472,190	491,130	494,810
425	Heart Health-Hamilton County	102,380	81,470	131,860	132,840
444	Armlerder Projects		0	140,340	0
446	Health Network	336,260	468,720	405,770	407,080
448	Health Care for the Homeless	219,950	200,810	211,710	212,840
449	Cinti Area Geographic Info Sys	3,770,710	3,537,570	4,084,270	4,134,690
457	Clear		3,996,650	5,141,640	5,215,870

## Other Restricted Funds Operating Budget by Fund

Fund	Fund Name	2009 Approved	2010 Approved	2011 Recommended	2012 Recommended
631	Buildings Code Sales	0	15,000	20,330	15,610
792	Forestry Assessments	1,925,360	1,948,070	1,991,250	2,019,250
793	Blem Assessment	545,690	551,990	489,840	497,110
<b>TOTAL</b>		<b>\$21,060,220</b>	<b>\$28,263,610</b>	<b>\$31,585,020</b>	<b>\$32,148,330</b>

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# Financial Summaries

## WATER WORKS FUND 101

Water Works Fund 101	2009	2010	2010	2011	2012
(In \$000s)	Actual	Budget	Estimate	Budget	Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	1,933	1,952	1,952	1,981	2,163
Revenue from Other Agencies	671	-	-	-	-
Charges for Services	117,503	122,680	122,680	127,420	133,978
Miscellaneous	444	444	444	450	450
Prior Year Cancellations	1,906	-	1,440	-	-
Transfers In	20,000	-	-	-	-
<b>Total Revenue</b>	<b>142,457</b>	<b>125,076</b>	<b>126,516</b>	<b>129,851</b>	<b>136,591</b>
<b>Expenditures:</b>					
Personnel Services	27,510	29,617	29,137	30,002	29,928
Other Expenses	46,628	46,759	47,022	47,793	48,410
Properties	1,136	829	629	837	852
Operating Expenditures	75,275	77,205	76,788	78,632	79,190
Debt Service	34,183	36,823	36,823	38,024	40,747
Transfers Out	31,102	12,645	12,645	12,253	15,670
<b>Total Expenditures</b>	<b>140,560</b>	<b>126,674</b>	<b>126,257</b>	<b>128,909</b>	<b>135,607</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>1,897</b>	<b>(1,598)</b>	<b>259</b>	<b>942</b>	<b>984</b>
<b>Fund Balance - January 1</b>	<b>47,729</b>	<b>46,964</b>	<b>49,625</b>	<b>49,885</b>	<b>50,826</b>
<b>Fund Balance - December 31</b>	<b>49,625</b>	<b>45,366</b>	<b>49,885</b>	<b>50,826</b>	<b>51,810</b>

### Description

The Water Works Fund 101 supports the operations, capital improvements, repairs, and debt service expenditures of the Greater Cincinnati Water Works without any General Fund support. The City owns and operates the entire system, which is funded mainly by water user fees paid by City residents and customers in adjacent jurisdictions.

### Major Services

- Water Works Administration
- Customer Services
- Water Supply and Distribution
- Engineering Services
- Information Technology Services
- Water Quality and Treatment

### Revenues

The revenue estimate for the Water Works Fund 101 is \$129,851,000 for 2011, which is a 2.6% increase over the 2010 estimated actual amount and a 3.8% increase over the 2010 Approved Budget Update. This increase is primarily the result of a 2.5% water rate increase that will take effect during 2011. The revenue estimate for 2012 is \$136,591,000, which is an 8.0% increase over the 2010 estimated actual amount. The increase in 2012 is also the result of the 2.5% water rate increase that will take effect in 2011 along with an additional 4.5% rate increase that will take effect during 2012. The rate increases are required in order for the Greater Cincinnati Water Works to continue its water main replacement and asset maintenance projects as well as maintain debt service coverage levels

and days-cash-on-hand ratios in line with current financial policies and bond covenants.

### **Expenditures**

The 2011 expenditure budget of \$128,909,350, including debt service and transfers to capital, is a 2.1% increase over the 2010 estimated actual amount and a 1.8% increase over the 2010 Approved Budget Update. The increase over the 2010 Approved Budget Update is due a \$1,427,210 increase in operating expenditures and a \$1,200,600 increase in debt service, which are offset by a \$392,220 reduction in transfers to capital. The \$1,427,210 increase in operating expenditures is the primarily the result of a \$2,153,790 increase in employee benefits and standard inflationary increases of \$707,340. The increase in employee benefits is primarily the result of increased healthcare costs. These increases are offset by a net reduction of \$1,323,660 to the Greater Cincinnati Water Works' operating expenditures that will be realized mainly through efforts to mitigate utility and chemical costs along with a \$110,260 decrease in General Fund Overhead. The \$1,200,600 increase in debt service is related to additional debt service anticipated from bonds that will be sold during 2011. The \$392,220 reduction in transfers to capital is the result of the 2011 Capital Budget for the Greater Cincinnati Water Works being reduced from the 2010 Capital Budget Update amount.

The 2012 expenditure budget of \$135,607,260, including debt service and transfers to capital, is a 5.2% increase from the 2011 budget. The increase from the 2011 budget is due to a \$558,020 increase in operating expenditures, a \$2,723,000 increase in debt service, and a \$3,416,920 increase in transfers to capital. The \$558,020 increase in operating expenditures is primarily due to standard inflationary increases. The \$2,723,000 increase in debt service is related to additional debt service anticipated from bonds that will be sold during 2011. The \$3,416,920 increase in transfers to capital is the result of the 2012 Capital Budget for the Greater Cincinnati Water Works being increased from the 2011 capital budget amount.

# Financial Summaries

## PARKING FACILITIES FUND 102

<b>Parking Facilities Fund 102</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	371	409	409	300	305
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	7,671	7,647	7,647	9,678	9,678
Miscellaneous	11	-	-	1	1
Prior Year Cancellations	218	-	256	-	-
Transfers In	239	-	322	-	-
<b>Total Revenue</b>	<b>8,509</b>	<b>8,055</b>	<b>8,633</b>	<b>9,979</b>	<b>9,984</b>
<b>Expenditures:</b>					
Personnel Services	1,977	2,242	1,965	1,822	1,753
Other Expenses	4,787	5,732	5,637	5,801	5,854
Properties	57	75	21	-	-
Operating Expenditures	6,821	8,049	7,623	7,623	7,607
Debt Service	47	47	4,821	377	375
Transfers Out	728	450	1,632	587	1,299
<b>Total Expenditures</b>	<b>7,596</b>	<b>8,546</b>	<b>14,076</b>	<b>8,586</b>	<b>9,281</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>913</b>	<b>(491)</b>	<b>(5,443)</b>	<b>1,393</b>	<b>703</b>
<b>Fund Balance - January 1</b>	<b>11,604</b>	<b>12,418</b>	<b>12,517</b>	<b>7,074</b>	<b>8,467</b>
<b>Fund Balance - December 31</b>	<b>12,517</b>	<b>11,927</b>	<b>7,074</b>	<b>8,467</b>	<b>9,170</b>

### Description

Parking Facilities Fund 102 supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements. Parking System Facilities operates as a system whereby the more profitable garages and parking lots support those in marginal and less profitable locations. The Parking System is self-supporting and does not receive any resources from the General Fund.

### Major Services

- Provides clean, safe parking lots
- Provides clean, safe parking garages

- Supports regional transportation goals

### Revenues

The revenue estimate for the Parking Facilities Fund 102 is \$9,979,300 for 2011, which is a 15.6% increase over the 2010 estimated actual amount and a 23.9% increase over the 2010 Approved Budget Update. The revenue estimate for 2012 is \$9,984,300, which is a 15.7% increase over the 2010 estimated actual amount. The increased revenue in the Parking Facilities Fund 102 is primarily related to an increase in parking meter, garage, and lot rates that were approved by the City Council and went into effect August 1, 2010.

## **Expenditures**

The 2011 operating expenditure budget of \$8,586,280, including debt service and transfers out, is a 39.0% decrease from the 2010 estimated actual amount of \$14,076,192 and a 0.5% increase over the 2010 Approved Budget Update. The decrease from the 2010 estimated actual amount is primarily related to the payment of the Ohio Department of Development loan for the Gateway Garage in the amount of \$4,697,550 and an increase in transfers out for capital expenditures related to energy conservation improvements to Parking facilities. The increase over the 2010 Approved Budget Update is primarily due to better aligning anticipated non-personnel expenses to actual expenditures, and personnel vacancies that will be eliminated in 2011, which is offset by an increase in debt service.

The 2012 operating expenditure budget of \$9,281,260, including debt service and transfers out, is an 8.1% increase over the 2011 budget. This increase is primarily the result of an increase in transfers out for capital expenditures and standard inflationary increases for the period. These increases are offset by a decrease for accrued leave balances that are only budgeted to occur in 2011.

The Parking Facilities Fund 102 supports transfers out for capital expenditures of \$586,500 in 2011 and \$1,299,300 in 2012. Capital projects are for structural renovation and equipment replacement and upgrades. The planned capital spending for on-street meter technology and enhancements to off-street garages are not included in this forecast.



# Financial Summaries

## CONVENTION CENTER FUND 103

Convention Center Fund 103					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
<b>Revenue:</b>					
Taxes	1,130	1,200	1,200	1,200	1,200
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	69	108	108	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	4,676	5,572	5,572	5,863	5,855
Miscellaneous	814	370	370	370	370
Prior Year Cancellations	-	-	-	-	-
Transfers In	80	-	182	-	-
<b>Total Revenue</b>	<b>6,771</b>	<b>7,250</b>	<b>7,432</b>	<b>7,433</b>	<b>7,425</b>
<b>Expenditures:</b>					
Personnel Services	-	-	-	-	-
Other Expenses	6,227	7,199	6,899	7,469	7,252
Properties	-	-	-	-	-
Operating Expenditures	6,227	7,199	6,899	7,469	7,252
Debt Service	-	56	10	73	72
Transfers Out	310	866	876	412	230
<b>Total Expenditures</b>	<b>6,537</b>	<b>8,121</b>	<b>7,785</b>	<b>7,955</b>	<b>7,554</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>234</b>	<b>(871)</b>	<b>(353)</b>	<b>(522)</b>	<b>(129)</b>
<b>Fund Balance - January 1</b>	<b>1,204</b>	<b>1,294</b>	<b>1,438</b>	<b>1,085</b>	<b>563</b>
<b>Fund Balance - December 31</b>	<b>1,438</b>	<b>423</b>	<b>1,085</b>	<b>563</b>	<b>435</b>

### Description

Convention Center Fund 103 receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, maintenance, and capital improvements. The Duke Energy Convention Center is operationally self-supporting with these funding sources and does not receive resources from the General Fund.

### Major Services

The Duke Energy Convention Center provides space and support services for the following events:

- Conventions

- Conferences
- Trade shows
- Public expositions
- Meeting rooms
- Catered events

### Revenues

The revenue estimate for the Convention Center Fund 103 is \$7,432,800 for 2011, which is a 0.01% increase over the 2010 estimated actual amount and a 2.5% increase over the 2010 Approved Budget Update. The revenue estimate for 2012 is \$7,425,400, which is a 0.1% decrease from the 2010 estimated actual amount. Revenue in the Convention Center Fund 103 will vary depending on anticipated conventions

and meetings scheduled at the Duke Energy Convention Center.

### **Expenditures**

The 2011 expenditure budget of \$7,954,590, including debt service and transfers out, is a 2.2% increase over the 2010 estimated actual amount of \$7,784,540 and a 2.0% decrease from the 2010 Approved Budget Update. The decrease from the 2010 Approved Budget Update is primarily due to a reduction in capital expenditures that is offset by an increase in operating expenditures related to anticipated conventions and meetings scheduled at the Duke Energy Convention Center.

The 2012 expenditure budget of \$7,554,160 is a 5.0% decrease from the 2011 budget. A \$398,220 decrease to the management agreement for the Duke Energy Convention Center from the 2011 budget is partially offset by standard inflationary increases for the period.

The Convention Center Fund 103 supports cash transfers for capital expenditures of \$411,800 in 2011 and \$230,000 in 2012. Capital projects provide funding for maintenance of the facility and the purchase of furniture, fixtures, and equipment.

# Financial Summaries

## GENERAL AVIATION FUND 104

<b>General Aviation Fund 104</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	71	140	140	50	50
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	1,906	2,061	2,061	2,000	2,025
Miscellaneous	3	-	-	-	-
Prior Year Cancellations	16	-	-	-	-
Transfers In	1	-	26	-	-
<b>Total Revenue</b>	<b>1,997</b>	<b>2,200</b>	<b>2,226</b>	<b>2,050</b>	<b>2,075</b>
<b>Expenditures:</b>					
Personnel Services	739	778	812	786	783
Other Expenses	888	927	931	951	964
Properties	17	103	103	106	107
Operating Expenditures	1,644	1,808	1,846	1,843	1,854
Debt Service	58	57	59	76	75
Transfers Out	520	536	538	556	578
<b>Total Expenditures</b>	<b>2,222</b>	<b>2,401</b>	<b>2,444</b>	<b>2,474</b>	<b>2,507</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(225)</b>	<b>(201)</b>	<b>(217)</b>	<b>(424)</b>	<b>(432)</b>
<b>Fund Balance - January 1</b>	<b>1,636</b>	<b>1,537</b>	<b>1,411</b>	<b>1,194</b>	<b>770</b>
<b>Fund Balance - December 31</b>	<b>1,411</b>	<b>1,336</b>	<b>1,194</b>	<b>770</b>	<b>338</b>

### Description

General Aviation Fund 104 accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport. The General Aviation Fund is self-supporting and does not receive resources from the General Fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants.

### Major Services

- Lunken Airport operation
- Facility development
- Business aircraft support
- Leisure aircraft support

### Revenues

The revenue estimate for the General Aviation Fund 104 is \$2,050,000 for 2011, which is a 7.9% decrease from the 2010 estimated actual amount and a 6.8% decrease from the 2010 Approved Budget Update. The 2012 revenue estimate is \$2,075,000, which is a 6.8% decrease from the 2010 estimated actual amount. The revenue estimates are based on current rates.

### Expenditures

The 2011 expenditure budget of \$2,473,770, including debt service and transfers out, is a 1.2% increase over the 2010 estimated actual amount and a 3.0% increase over the 2010

Approved Budget Update. The increase over the 2010 Approved Budget Update is due to standard inflationary increases and an \$18,870 increase for debt service.

The 2012 expenditure budget of \$2,506,790 is a 1.3% increase over the 2011 budget, which primarily results from standard inflationary increases.

The General Aviation Fund 104 supports transfers out for capital expenditures of \$555,500 in 2011 and \$577,800 in 2012. Capital projects provide resources for facility and infrastructure improvements as well as local matching resources for capital projects financed by the Federal Aviation Administration.

# Financial Summaries

## MUNICIPAL GOLF FUND 105

<b>Municipal Golf Fund 105</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	64	65	35	35	35
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	6,502	6,235	6,175	6,290	6,290
Miscellaneous	89	-	75	75	75
Prior Year Cancellations	136	-	237	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>6,791</b>	<b>6,300</b>	<b>6,522</b>	<b>6,400</b>	<b>6,400</b>
<b>Expenditures:</b>					
Personnel Services	197	219	212	227	227
Other Expenses	5,598	5,758	5,756	5,818	5,922
Properties	-	-	-	-	-
Operating Expenditures	5,795	5,977	5,967	6,045	6,149
Debt Service	400	400	400	381	372
Transfers Out	-	-	500	-	-
<b>Total Expenditures</b>	<b>6,195</b>	<b>6,377</b>	<b>6,867</b>	<b>6,426</b>	<b>6,521</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>596</b>	<b>(77)</b>	<b>(346)</b>	<b>(26)</b>	<b>(121)</b>
<b>Fund Balance - January 1</b>	<b>1,638</b>	<b>1,679</b>	<b>2,234</b>	<b>1,889</b>	<b>1,863</b>
<b>Fund Balance - December 31</b>	<b>2,234</b>	<b>1,602</b>	<b>1,889</b>	<b>1,863</b>	<b>1,742</b>

### Description

The Municipal Golf Fund 105 supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of golf courses, driving ranges, golf carts, and concessions purchased by golf patrons. The fund includes operations, capital improvements, and debt service.

### Major Services

- Operations and maintenance of seven golf courses
- Junior golf program
- League play

### Revenues

The revenue estimate for the Municipal Golf Fund 105 is \$6,400,000 for both 2011 and 2012, which is a 1.9% increase over the 2010 estimated actual amount and a 1.6% increase over the 2010 Approved Budget Update. The estimated increase in revenue from that estimated for the 2010 Approved Budget Update is related to more golfers choosing the City's golf courses for play. As the fees for the City's golf courses are less than the cost of memberships at private golf clubs, the City's golf courses enjoy a growing patronage from value savvy golfers.

### Expenditures

The 2011 expenditure budget of \$6,425,660, including debt service, is a 6.4% decrease from the 2010 estimated actual amount and a

0.8% increase over the 2010 Approved Budget Update. The increase from the 2010 Approved Budget Update is primarily due to standard inflationary increases in the amount of \$156,860 and an increase of \$8,040 in employee benefits in relation to increased healthcare costs. These increases are offset by an \$118,840 reduction in debt service for the period.

The 2012 expenditure budget of \$6,520,810, including debt service, is a 1.5% increase over the 2011 budget. This increase is primarily the result of \$103,500 in standard inflationary increases, which are partially offset by a \$9,420 reduction in debt service for the period.

# Financial Summaries

## STORMWATER MANAGEMENT UTILITY FUND 107

Stormwater Management Utility Fund 107					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	203	194	190	100	100
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	8,818	8,756	8,756	8,661	8,661
Miscellaneous	43	-	4	4	4
Prior Year Cancellations	26	-	626	-	-
Transfers In	89	-	117	-	-
<b>Total Revenue</b>	<b>9,179</b>	<b>8,950</b>	<b>9,694</b>	<b>8,765</b>	<b>8,765</b>
<b>Expenditures:</b>					
Personnel Services	1,674	1,852	1,816	1,917	1,914
Other Expenses	6,497	6,485	6,403	6,708	6,829
Properties	51	52	37	52	53
Operating Expenditures	8,223	8,389	8,257	8,677	8,797
Debt Service	-	521	99	861	823
Transfers Out	1,625	1,110	1,119	1,695	1,062
<b>Total Expenditures</b>	<b>9,848</b>	<b>10,020</b>	<b>9,475</b>	<b>11,233</b>	<b>10,682</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(669)</b>	<b>(1,070)</b>	<b>219</b>	<b>(2,468)</b>	<b>(1,917)</b>
<b>Fund Balance - January 1</b>	<b>3,888</b>	<b>2,424</b>	<b>3,220</b>	<b>3,438</b>	<b>971</b>
<b>Fund Balance - December 31</b>	<b>3,220</b>	<b>1,355</b>	<b>3,438</b>	<b>971</b>	<b>(946)</b>

### Description

Stormwater Management Utility Fund 107 was established by the City Council in 1985 to account for the revenues and operating expenses of the Stormwater Management Utility in Cincinnati. Revenues are generated by a user fee determined by a formula using property area and land use based on an intensity of development factor. Expenditures primarily cover capital improvements; storm sewer maintenance and repair; administrative costs of master planning, billing, regulation, and enforcement; City mechanical street sweeping; and a portion of the City parks stormwater mitigation program. The Stormwater Management Utility is self-supporting and does not receive any funding from the General Fund.

### Major Services

- Flood control
- Drainage master planning
- Capital improvement projects
- Regulation and enforcement
- Permit administration
- Routine and remedial maintenance

### Revenues

The revenue estimate for the Stormwater Management Utility Fund 107 is \$8,765,000 for 2011 and 2012, which is a 9.6% decrease from

the 2010 estimated actual amount and a 2.1% decrease from the 2010 Approved Budget Update. The primary source of revenue for the fund (charges for services) is based on current rates.

### **Expenditures**

The 2011 expenditure budget of \$11,232,580, including debt service, is an 18.5% increase over the 2010 estimated actual amount and a 12.1% increase over the 2010 Approved Budget Update. The increase over the 2010 Approved Budget Update is primarily due to a \$585,000 increase for transfers out for capital projects and an increase of \$339,790 for debt service.

The 2012 expenditure budget of \$10,681,500 is a 4.9% decrease from the 2011 budget. This decrease is primarily related to a reduction of \$633,000 for transfers out which is partially offset by the standard inflationary increases.



# Financial Summaries

## CURBSIDE COLLECTION SERVICES FUND 108

<b>Curbside Collection Services Fund 108</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	50	75
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	18,550	23,080
Miscellaneous	-	-	-	-	-
Prior Year Cancellations	-	-	-	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	-	-	-	18,600	23,155
<b>Expenditures:</b>					
Personnel Services	-	-	-	5,501	5,385
Other Expenses	-	-	-	11,798	12,527
Properties	-	-	-	-	-
Operating Expenditures	-	-	-	17,299	17,911
Debt Service	-	-	-	81	79
Transfers Out	-	-	-	-	3,635
<b>Total Expenditures</b>	-	-	-	17,379	21,625
<b>Net Increase (Decrease) in Fund Balance</b>	-	-	-	1,221	1,530
<b>Fund Balance - January 1</b>	-	-	-	-	1,221
<b>Fund Balance - December 31</b>	-	-	-	1,221	2,750

### Description

Curbside Collection Services Fund 108 receives the fees charged for the City's curbside collection services, which includes solid waste, recycling, yard waste, tire collection, and white goods.

### Major Services

- Solid waste collection
- Recycling collection
- Yard waste collection
- Tire collection
- White goods collection

### Revenues

The revenue estimate for the Curbside Collection Services Fund 108 is \$18,600,000 for 2011. The revenue estimate for 2012 is \$23,155,000, which is a 24.5% over the 2011 budget. This increase is related to a full twelve months of the billing and collections cycle.

### Expenditures

The 2011 operating expenditure budget, including debt service, is \$17,379,370. Due to cash flow considerations, the capital expenses for curbside collection services are budgeted in the General Capital Budget in 2011. The 2012 operating expenditure budget of \$21,625,140,

including debt service and transfers out, is a 24.4% increase over the 2011 budget. This increase is related to transfers out for capital expenditures, establishment of General Fund overhead, the annualization of billing and collection expenses, and standard inflationary increases for the period.

The Curbside Collection Services Fund 108 supports transfers out for capital expenditures of \$3,634,770 in 2012. Capital expenditures are for the purchase of trucks for automation, trash receptacles, and facility expenses.

# Financial Summaries

## BOND RETIREMENT FUND 151

<b>Bond Retirement Fund 151</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	28,612	29,293	29,293	30,206	29,909
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	20,698	21,191	21,090	20,834	21,215
Revenue from Other Agencies	6,897	6,769	6,769	5,288	4,621
Charges for Services	-	-	-	-	-
Miscellaneous	31,374	9,596	23,943	20,000	15,000
Prior Year Cancellations	1	-	14	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>87,582</b>	<b>66,849</b>	<b>81,109</b>	<b>76,329</b>	<b>70,745</b>
<b>Expenditures:</b>					
Personnel Services	163	185	185	200	200
Other Expenses	1,409	1,653	1,653	1,698	1,728
Properties	-	-	-	-	-
Operating Expenditures	1,572	1,838	1,838	1,897	1,928
Debt Service	89,340	67,500	80,000	78,000	78,000
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>90,912</b>	<b>69,338</b>	<b>81,838</b>	<b>79,897</b>	<b>79,928</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(3,330)</b>	<b>(2,489)</b>	<b>(730)</b>	<b>(3,568)</b>	<b>(9,183)</b>
<b>Fund Balance - January 1</b>	<b>17,524</b>	<b>7,658</b>	<b>14,194</b>	<b>13,464</b>	<b>9,896</b>
<b>Fund Balance - December 31</b>	<b>14,194</b>	<b>5,169</b>	<b>13,464</b>	<b>9,896</b>	<b>713</b>

### Description

The Bond Retirement Fund 151 is utilized to pay the debt service on general obligation bonds and notes issued to raise capital improvement funding.

### Major Services

- Maintain records of general obligation debt
- Receive taxes levied for debt service
- Bill various agencies for self-supporting debt
- Schedule and pay debt service when due

### Revenues

The revenue estimate for the Bond Retirement Fund 151 is \$76,328,740 for 2011, which is a 5.9% decrease from the 2010 estimated actual amount and a 14.2% increase from the 2010 Approved Budget Update. The revenue estimate for 2012 is \$70,744,850, which is a 12.8% decrease from the 2010 estimated actual amount. Revenue in the Bond Retirement Fund 151 will vary depending on property tax revenue and other sources of debt repayment.

The primary source of revenue for the fund is 5.47 mills of property tax (over and above the operating budget millage) levied against the assessed value of real and tangible property. By annual resolution, the City Council authorizes the levying of property tax millage to service the principal and interest on certain City bonded indebtedness

### **Expenditures**

The 2011 expenditure budget of \$79,897,220, including debt service, is a 2.4% decrease from the 2010 estimated actual amount and a 15.2% increase from the 2010 Approved Budget Update. The increase from the 2010 Approved Budget Update is due primarily to a \$10,500,000 increase in debt service, along with some smaller adjustments to personnel and non-personnel expenses.

The 2012 expenditure budget of \$79,927,780 is a 0.04% increase from the 2011 budget. Expenditures will vary annually depending on the amount of principal and interest to be paid and refunds.

# Financial Summaries

## STREET CONSTRUCTION, MAINTENANCE & REPAIR FUND 301

Street Construction, Maintenance & Repair Fund 301					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	9,675	9,200	9,200	9,736	9,736
Charges for Services	376	300	300	375	375
Miscellaneous	426	-	-	-	-
Prior Year Cancellations	191	-	243	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>10,668</b>	<b>9,500</b>	<b>9,743</b>	<b>10,111</b>	<b>10,111</b>
<b>Expenditures:</b>					
Personnel Services	4,940	5,057	5,435	5,085	5,056
Other Expenses	5,443	5,290	4,948	5,487	5,552
Properties	21	16	13	17	17
Operating Expenditures	10,403	10,363	10,395	10,589	10,625
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,403</b>	<b>10,363</b>	<b>10,395</b>	<b>10,589</b>	<b>10,625</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>265</b>	<b>(863)</b>	<b>(652)</b>	<b>(478)</b>	<b>(514)</b>
<b>Fund Balance - January 1</b>	<b>2,054</b>	<b>1,204</b>	<b>2,319</b>	<b>1,667</b>	<b>1,189</b>
<b>Fund Balance - December 31</b>	<b>2,319</b>	<b>341</b>	<b>1,667</b>	<b>1,189</b>	<b>676</b>

### Description

Street Construction, Maintenance, and Repair Fund 301 is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

### Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

### Revenues

The revenue estimate for the Street Construction, Maintenance, and Repair Fund 301 is \$10,111,000 for 2011 and 2012, which is 3.8% increase over the 2010 estimated actual amount and a 6.4% increase over the 2010 Approved Budget. These estimates are based on current rates and additional proportionally shared taxes from the State of Ohio. The tax is distributed to municipal corporations, counties, and townships according to a distribution formula to pay for local highway related purposes.

### Expenditures

The 2011 operating expenditure budget of \$10,588,710 is a 1.9% increase over the 2010

estimated actual and a 2.2% increase over the 2010 Approved Budget. The increase over the 2010 Approved Budget amount is primarily related standard inflationary increases for the period.

The 2012 expenditure budget of \$10,624,760 is a 0.3% increase over the 2011 budget. This increase is primarily related to standard inflationary increases for the period.

# Financial Summaries

## INCOME TAX-INFRASTRUCTURE FUND 302

<b>Income Tax-Infrastructure Fund 302</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	14,439	13,905	13,905	14,086	14,272
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	814	565	565	565	565
Miscellaneous	297	-	-	-	-
Prior Year Cancellations	66	-	70	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>15,616</b>	<b>14,470</b>	<b>14,540</b>	<b>14,651</b>	<b>14,837</b>
<b>Expenditures:</b>					
Personnel Services	7,806	7,387	7,553	7,282	7,168
Other Expenses	7,709	8,452	8,288	8,347	8,298
Properties	9	11	-	11	11
Operating Expenditures	15,524	15,850	15,841	15,640	15,477
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>15,524</b>	<b>15,850</b>	<b>15,841</b>	<b>15,640</b>	<b>15,477</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>92</b>	<b>(1,380)</b>	<b>(1,301)</b>	<b>(989)</b>	<b>(640)</b>
<b>Fund Balance - January 1</b>	<b>3,102</b>	<b>2,145</b>	<b>3,193</b>	<b>1,892</b>	<b>903</b>
<b>Fund Balance - December 31</b>	<b>3,193</b>	<b>765</b>	<b>1,892</b>	<b>903</b>	<b>263</b>

### Description

Income Tax-Infrastructure Fund 302 accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The Infrastructure Income Tax Ordinance requires that the City meet a commitment to appropriate at least \$64.7 million in 2009 for yearly infrastructure needs from both the Operating and Capital programs. The Ordinance requires that 90% of this funding be spent or encumbered within three years of the original appropriation or the City will lose the 0.1% Infrastructure Income Tax.

### Major Services

- Street and Bridge Maintenance
- Traffic Operations
- City Facility Maintenance
- Park and Recreation Facility Maintenance

### Revenues

The revenue estimate for the Income Tax-Infrastructure Fund 302 is \$14,650,500 for 2011, which is a 0.8% increase over the 2010 estimated actual amount and a 1.2% increase over the 2010 Approved Budget Update. The revenue estimate for 2012 is \$14,837,100, which is a 2.0% increase over the 2010 estimated actual amount. These revenue estimates are

based on current rates and enhanced income tax collections.

### **Expenditures**

The 2011 expenditure budget of \$15,639,610 is a 1.3% decrease from the 2010 estimated actual and 2010 Approved Budget Update. The decrease from the 2010 estimated actual amount and 2010 Approved Budget Update is primarily related to a decrease in personnel expenditures for landscape maintenance, position vacancies, and an increase in reimbursements. The decrease in personnel expenditures is partially offset by a net increase in non-personnel expenditures primarily related to an increase in employee benefits.

The 2012 expenditure budget of \$15,476,870 is a 1.0% decrease from the 2011 budget, which is primarily related to a decrease in personnel and non-personnel expenditures due to reimbursement of expenses from the Street Light Assessment.



# Financial Summaries

## PARKING METER FUND 303

<b>Parking Meter Fund 303</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	1,260	1,089	1,089	1,089	1,089
Miscellaneous	1	-	-	-	-
Prior Year Cancellations	34	-	-	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>1,296</b>	<b>1,089</b>	<b>1,089</b>	<b>1,089</b>	<b>1,089</b>
<b>Expenditures:</b>					
Personnel Services	423	466	432	470	470
Other Expenses	729	852	778	837	893
Properties	-	-	-	-	-
Operating Expenditures	1,152	1,318	1,210	1,307	1,363
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,152</b>	<b>1,318</b>	<b>1,210</b>	<b>1,307</b>	<b>1,363</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>144</b>	<b>(229)</b>	<b>(121)</b>	<b>(218)</b>	<b>(274)</b>
<b>Fund Balance - January 1</b>	<b>903</b>	<b>990</b>	<b>1,047</b>	<b>926</b>	<b>708</b>
<b>Fund Balance - December 31</b>	<b>1,047</b>	<b>761</b>	<b>926</b>	<b>708</b>	<b>434</b>

Parking Meter Fund 303 accounts for net receipts from the City's parking meters throughout the City, but primarily downtown. Expenditures are appropriated for selected operations in the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.

### Major Services

- Traffic light maintenance and utility costs
- Traffic enforcement/planning within the Police Department
- Special Improvement District (SID) assessments for General Fund agencies

### Revenues

The revenue estimate for the Parking Meter Fund 303 is \$1,089,000 for 2011 and 2012, which reflects no increase over the 2010 estimated actual amount or the 2010 Approved Budget Update. Resources in Fund 303 come from a transfer from the Parking Facilities Fund 102, representing the net operating margin of on-street parking enforcement (coinage from meters less parking enforcement costs).

### Expenditures

The 2011 expenditure budget of \$1,306,680 is a 8.0% increase over the 2010 estimated actual of \$1,209,510 and a 0.9% decrease from the 2010 Approved Budget Update amount of \$1,318,050. The increase over the 2010 estimated actual is primarily due to standard inflationary increases

for the period, which is offset by anticipated personnel and non-personnel expenditure savings in 2010. The decrease from the 2010 Approved Budget Update amount is primarily due to standard inflationary increases for the period, which is offset by a reduction in non-personnel expenditures.

The 2012 expenditure budget of \$1,363,140 is a 4.3% increase over the 2011 budget. The increase over the 2011 budget is primarily due to standard inflationary increases for the period and an increase in non-personnel expenditures.

# Financial Summaries

## MOTOR VEHICLE TAX FUND 306

<b>Motor Vehicle Tax Fund 306</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	2,498	2,485	2,485	2,535	2,535
Charges for Services	86	15	15	15	15
Miscellaneous	65	-	-	-	-
Prior Year Cancellations	22	-	19	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>2,671</b>	<b>2,500</b>	<b>2,519</b>	<b>2,550</b>	<b>2,550</b>
<b>Expenditures:</b>					
Personnel Services	1,318	1,210	1,264	1,209	1,203
Other Expenses	1,491	1,482	1,408	1,474	1,498
Properties	-	-	-	-	-
Operating Expenditures	2,810	2,692	2,672	2,684	2,701
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,810</b>	<b>2,692</b>	<b>2,672</b>	<b>2,684</b>	<b>2,701</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(138)</b>	<b>(192)</b>	<b>(152)</b>	<b>(134)</b>	<b>(151)</b>
<b>Fund Balance - January 1</b>	<b>656</b>	<b>290</b>	<b>518</b>	<b>365</b>	<b>232</b>
<b>Fund Balance - December 31</b>	<b>518</b>	<b>98</b>	<b>365</b>	<b>232</b>	<b>80</b>

### Description

Municipal Motor Vehicle License Tax Fund 306 accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

### Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

### Revenues

The revenue estimate for the Motor Vehicle Tax Fund 306 is \$2,550,000 for 2011 and 2012, which is a 1.2% increase over the 2010 estimated actual amount and a 2.0% increase over the 2010 Approved

Budget Update. These estimates are based on current rates.

### Expenditures

The 2011 expenditure budget of \$2,683,760 is a 0.4% increase over the 2010 estimated actual and a 0.3% decrease from the 2010 Approved Budget Update. The increase over the 2010 estimated actual amount is primarily due to personnel expenditure savings, which is partially offset by an increase in non-personnel expenditures. The decrease over the 2010 Approved Budget Update is primarily due to non-personnel expenditure savings.

The 2012 expenditure budget of \$2,701,150 is a 0.6% increase over the 2011 budget. This is primarily due to standard inflationary increases for the period.

## SAWYER POINT FUND 318

Sawyer Point Fund 318	2009	2010	2010	2011	2012
(In \$000s)	Actual	Budget	Estimate	Budget	Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	42	37	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	714	638	675	725	725
Miscellaneous	0	-	-	-	-
Prior Year Cancellations	32	-	9	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>788</b>	<b>675</b>	<b>684</b>	<b>725</b>	<b>725</b>
<b>Expenditures:</b>					
Personnel Services	137	292	135	165	165
Other Expenses	512	636	621	606	603
Properties	-	-	-	-	-
Operating Expenditures	649	928	755	770	768
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	300	-
<b>Total Expenditures</b>	<b>649</b>	<b>928</b>	<b>755</b>	<b>1,070</b>	<b>768</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>139</b>	<b>(253)</b>	<b>(71)</b>	<b>(345)</b>	<b>(43)</b>
<b>Fund Balance - January 1</b>	<b>532</b>	<b>478</b>	<b>671</b>	<b>599</b>	<b>254</b>
<b>Fund Balance - December 31</b>	<b>671</b>	<b>225</b>	<b>599</b>	<b>254</b>	<b>211</b>

### Description

Revenue to support the Sawyer Point Fund 318 is generated from waterfront fee-based programs, waterfront special activities and events, and concession purchases. In May of 1997, Jacor Broadcasting Corporation contracted with the Cincinnati Recreation Commission to produce Riverfest, Kidsfest, the All-American Birthday Party, and the Procter and Gamble Concert Series. This contractual arrangement reduces the expenses and net revenues associated with the Sawyer Point Fund 318.

### Major Services

- Operation and maintenance of Central Riverfront
- Showboat Majestic
- Special events including Riverfest, Kidsfest, and concerts

### Revenues

The revenue estimate for the Sawyer Point Fund 318 is \$725,000 for both 2011 and 2012, which is a 6.0% increase over the 2010 estimated actual amount and a 7.4% increase over the 2010 Approved Budget Update. The increase in revenue is related to an anticipated increase in events at Sawyer Point.

### Expenditures

The 2011 expenditure budget of \$1,070,380 is a 41.7% increase over the 2010 estimated actual amount and a 15.3% increase over the 2010 Approved Budget Update. The increase from the 2010 Approved Budget Update is primarily the result of an increase of \$300,000 related to a scheduled transfer to capital for

## Financial Summaries

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the replacement of the upper walkway at Yeatman's Cove, standard inflationary increases totaling \$13,180, and a \$7,380 increase in employee benefits in relation to healthcare. These increases are partially offset by a decrease of \$177,250 to align budgeted resources with projected event demand at Sawyer Point.

The 2012 expenditure budget of \$767,620 is a 28.3% decrease from the 2011 budget. The decrease from the 2011 budget is primarily the result of the \$300,000 transfer to capital in 2011 not reoccurring during 2012 and a \$10,420 reduction in General Fund Overhead. These decreases are partially offset by standard inflationary increases totaling \$9,800.

## RECREATION SPECIAL ACTIVITIES FUND 323

Recreation Special Activities Fund 323					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	113	95	95	-	-
Revenue from Other Agencies	0	3	3	-	-
Charges for Services	3,213	2,803	2,803	3,200	3,200
Miscellaneous	5	-	-	-	-
Prior Year Cancellations	31	-	31	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>3,363</b>	<b>2,900</b>	<b>2,931</b>	<b>3,200</b>	<b>3,200</b>
<b>Expenditures:</b>					
Personnel Services	1,913	1,946	1,768	2,109	1,953
Other Expenses	1,153	1,262	1,271	1,375	1,412
Properties	11	11	11	11	12
Operating Expenditures	3,077	3,219	3,050	3,496	3,377
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>3,077</b>	<b>3,219</b>	<b>3,050</b>	<b>3,496</b>	<b>3,377</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>286</b>	<b>(319)</b>	<b>(119)</b>	<b>(296)</b>	<b>(177)</b>
<b>Fund Balance - January 1</b>	<b>1,006</b>	<b>1,002</b>	<b>1,291</b>	<b>1,172</b>	<b>876</b>
<b>Fund Balance - December 31</b>	<b>1,291</b>	<b>683</b>	<b>1,172</b>	<b>876</b>	<b>700</b>

### Description

The Recreation Special Activities Fund 323 accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, the Schmidt boat ramp, concessions, and recreation center contract classes.

### Major Services

- Citywide athletic programs
- Day and summer camps
- After school programs
- Swimming pools
- Recreation centers

### Revenues

The revenue estimate for the Recreation Special Activities Fund 323 is \$3,200,000 for both 2011

and 2012, which is a 9.2% increase over the 2010 estimated actual amount and a 10.3% increase over the 2010 Approved Budget Update. The increase in revenue is based upon an increase in individuals patronizing Recreation facilities and programs for which fees are charged.

### Expenditures

The 2011 expenditure budget of \$3,495,920 is a 14.6% increase over the 2010 estimated actual amount and an 8.6% increase from the 2010 Approved Budget Update. The increase from the 2010 Approved Budget Update is primarily due to the shift of \$409,460 in eligible personnel and expenditures into the fund to offset reductions in the General Fund and a \$116,940 increase in employee benefits that is also

## Financial Summaries

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primarily the result of the aforementioned personnel shifts. These increases are partially offset by reductions in the amount of \$260,630 stemming from the closure of two recreation centers and nineteen pools.

The 2012 expenditure budget of \$3,376,720 is a 3.4% decrease from the 2011 budget. This decrease is primarily the result of the elimination of a \$156,390 funding shift that was one-time only in 2011. This decrease is partially offset by \$18,110 in standard inflationary increases, a \$13,400 increase in General Fund Overhead, and a \$5,690 increase in employee benefits.

## HEALTH SERVICES FUND 395

Health Services Fund 395 (In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	3,748	4,550	5,572	5,300	5,300
Miscellaneous	3	-	-	-	-
Prior Year Cancellations	148	-	4	-	-
Transfers In	-	-	-	-	-
<b>Total Revenue</b>	<b>3,899</b>	<b>4,550</b>	<b>5,577</b>	<b>5,300</b>	<b>5,300</b>
<b>Expenditures:</b>					
Personnel Services	1,495	1,634	1,634	2,613	1,734
Other Expenses	2,536	2,989	3,410	3,480	3,551
Properties	-	-	-	-	-
Operating Expenditures	4,032	4,622	5,044	6,094	5,285
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,032</b>	<b>4,622</b>	<b>5,044</b>	<b>6,094</b>	<b>5,285</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(132)</b>	<b>(72)</b>	<b>533</b>	<b>(794)</b>	<b>15</b>
<b>Fund Balance - January 1</b>	<b>1,114</b>	<b>627</b>	<b>982</b>	<b>1,515</b>	<b>721</b>
<b>Fund Balance - December 31</b>	<b>982</b>	<b>554</b>	<b>1,515</b>	<b>721</b>	<b>736</b>

### Description

The Health Services Fund 395 receives revenue from Medicare, Medicaid, and other third party payments for services rendered by the City's health clinics to qualifying patients. This fund supports a policy of wellness and preventative health maintenance to serve the health needs of citizens.

- Social Services

### Revenues

The revenue estimate for the Health Services Fund 395 is \$5,300,000 for 2011 and 2012, which is a 5.0% decrease from the 2010 estimated actual amount and a 16.5% increase over the 2010 Approved Budget Update.

### Expenditures

The total 2011 Recommended Operating Budget of \$6,093,800 for the Health Services Fund 395 is a 20.8% increase compared to the 2010 estimated actual amount and a 31.8% increase over the 2010 Approved Budget Update. The increase in 2011 is primarily due to budget adjustments including transferring personnel funding by \$875,000 and non-personnel funding



## Financial Summaries

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by \$224,000 from General Fund 050 to Health Services Fund 395, a \$112,000 increase in occupancy costs at the Millvale Health Center, \$272,000 to cover transferred positions and new positions, an \$81,920 increase in employee health care costs, a \$23,210 increase in worker's compensation insurance, and adjustments based on revised revenue projections. The total 2012 Recommended Operating Budget of \$5,284,670 is 13.3% under the 2011 Recommended Budget primarily due to eliminating the 2011 one-time transfer of \$875,000 in personnel expenditures from the General Fund to the Health Services Fund.

## CABLE COMMUNICATIONS FUND 424

<b>Cable Communications Fund 424</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>
(In \$000s)	<b>Actual</b>	<b>Budget</b>	<b>Estimate</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	2,970	2,495	2,495	2,495	2,495
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	17	-	-	-	-
Charges for Services	1	5	5	5	5
Miscellaneous	0	-	-	-	-
Prior Year Cancellations	427	-	0	-	-
Transfers In	86	-	-	-	-
<b>Total Revenue</b>	<b>3,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>Expenditures:</b>					
Personnel Services	1,183	1,282	1,285	1,408	1,406
Other Expenses	1,708	1,838	1,804	1,549	1,579
Properties	-	-	-	-	-
Operating Expenditures	2,890	3,119	3,089	2,957	2,984
Debt Service	-	-	-	-	-
Transfers Out	301	250	250	-	-
<b>Total Expenditures</b>	<b>3,191</b>	<b>3,369</b>	<b>3,339</b>	<b>2,957</b>	<b>2,984</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>309</b>	<b>(869)</b>	<b>(839)</b>	<b>(457)</b>	<b>(484)</b>
<b>Fund Balance - January 1</b>	<b>1,776</b>	<b>1,316</b>	<b>2,085</b>	<b>1,247</b>	<b>790</b>
<b>Fund Balance - December 31</b>	<b>2,085</b>	<b>447</b>	<b>1,247</b>	<b>790</b>	<b>306</b>

### Description

The franchise fee applied to Time Warner Cable's gross revenues from Cincinnati subscribers supports the Cable Communications Fund 424. The Fund supports the Office of Cable Communications, which monitors The Time Warner Cable franchise and provides oversight of the Public & Education Access Contract. The Office of Communications also manages, operates, and produces programming for the City's government access channel 23 and the I-Net. The Fund supports the Communication Technology Services section in the Enterprise Technology Systems, which provides general City telecommunication services such as installation and repair of telephone equipment and fiber optic cable, and public safety radio and emergency communication systems.

### Major Services

- Citywide telephone and voice mail systems
- Computer network support
- Citywide fiber optic network
- Police radio system
- Emergency communication services
- CitiCable government access channel and programs
- Monitoring of Time Warner Cable Contract
- Oversight of Public and Education Access Contract
- Administrate the I-Net
- Other general governmental services

### Revenues

## Financial Summaries

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The revenue estimate for the Cable Communications Fund 424 is \$2,500,000 for 2011 and 2012, which represents no change from the 2010 Approved Budget Update and estimated actual amount. Amend. Sub. S.B. 117 was passed by the 127<sup>th</sup> Ohio General Assembly and signed by the Governor in June 2007. This bill restricts the base the franchise fee is calculated on. The base changes contained in this bill could affect future revenues, but the degree of the affect has not yet been seen.

### **Expenditures**

The 2011 expenditure budget of \$2,956,550 including transfers out is an 11.5% decrease from both the 2010 estimated actual amount and a 12.2% decrease from the 2010 Approve Budget Update. The decrease from the 2010 Approved Budget Update is due to a reduction in the amount of \$250,000 based on the completion of the Council Chambers Video Production Systems capital project and the reduction in the amount of \$162,560 for operating expenses due to the need to maintain a sufficient balance in the Cable Communication Fund.

The 2012 expenditure budget of \$2,984,360 is a 0.9% increase to the 2011 budget. The \$27,810 increase to the 2011 Approved Budget is primarily due to inflation.

## METROPOLITAN SEWER DISTRICT FUND 701

Metropolitan Sewer District Fund 701	2009	2010	2010	2011	2012
(In \$000s)	Actual	Budget	Estimate	Budget	Budget
<b>Revenue:</b>					
Taxes	-	-	-	-	-
Licenses & Permits	38	-	-	-	-
Courts and Use of Money & Property	2,217	2,150	2,150	2,150	2,150
Revenue from Other Agencies	48	-	-	-	-
Charges for Services	198,965	223,240	216,240	228,840	241,940
Miscellaneous	1,949	300	300	500	500
Prior Year Cancellations	147	-	351	-	-
Transfers In	110	-	-	-	-
<b>Total Revenue</b>	<b>203,474</b>	<b>225,690</b>	<b>219,041</b>	<b>231,490</b>	<b>244,590</b>
<b>Expenditures:</b>					
Personnel Services	30,052	36,963	36,963	37,236	37,236
Other Expenses	72,926	74,025	74,025	73,064	74,227
Properties	7,566	5,103	5,103	4,923	5,012
Operating Expenditures	110,543	116,092	116,092	115,223	116,475
Debt Service	67,661	80,662	76,000	83,052	93,662
Transfers Out	56,408	28,936	26,949	33,215	34,453
<b>Total Expenditures</b>	<b>234,612</b>	<b>225,690</b>	<b>219,041</b>	<b>231,490</b>	<b>244,590</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(31,138)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - January 1</b>	<b>31,138</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - December 31</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Description

Metropolitan Sewer District Fund 701 supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

of 11% in 2011 and a proposed increase of 10% in 2012. MSD expects a rate increase of 11% or less in 2011.

### Major Services

- Metropolitan Sewer District Administration
- Wastewater Treatment
- Wastewater Collection
- Industrial Waste Management
- Capital Improvement Planning and Implementation
- Engineering Services

### Expenditures

The 2011 expenditure budget of \$231,490,000, including debt service, is a 5.7% increase over the 2010 estimated actual amount and a 2.6% increase over the 2010 Approved Budget Update. The increase over the 2010 Approved Budget Update is primarily due to a \$4,278,200 increase in transfers out and a \$2,390,000 increase in debt service, which are partially offset by reductions of \$868,200 in operating expenditures.

The 2012 expenditure budget of \$244,590,000 is a 5.7% increase over the 2011 budget. The additional expense is primarily due to an increase of \$10,610,000 for debt service, and standard inflationary increases.

### Revenues

The revenue estimate for the Metropolitan Sewer District Fund 701 is \$231,490,000 for 2011, which is a 5.7% increase over the 2010 estimated actual amount and a 2.6% increase over the 2010 Approved Budget Update. The revenue estimate for 2012 is \$244,590,000 which is an 11.7% increase over the 2010 estimated actual amount. The rate increase resolution approved by the County for 2010 included a proposed increase

## INCOME TAX-TRANSIT FUND 759

<b>Income Tax-Transit Fund 759</b>					
(In \$000s)	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Estimate</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
<b>Revenue:</b>					
Taxes	43,316	41,718	41,718	42,069	42,428
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	207	250	250	165	165
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Miscellaneous	16	-	-	639	639
Prior Year Cancellations	18	-	980	-	-
Transfers In	-	-	3	-	-
<b>Total Revenue</b>	<b>43,557</b>	<b>41,968</b>	<b>42,951</b>	<b>42,874</b>	<b>43,233</b>
<b>Expenditures:</b>					
Personnel Services	22	53	48	226	226
Other Expenses	48,146	41,043	41,043	42,621	43,369
Properties	-	-	-	-	-
Operating Expenditures	48,167	41,096	41,091	42,846	43,595
Debt Service	-	-	-	-	-
Transfers Out	100	100	100	100	100
<b>Total Expenditures</b>	<b>48,267</b>	<b>41,196</b>	<b>41,191</b>	<b>42,946</b>	<b>43,695</b>
<b>Net Increase (Decrease) in Fund Balance</b>	<b>(4,710)</b>	<b>772</b>	<b>1,760</b>	<b>(73)</b>	<b>(462)</b>
<b>Fund Balance - January 1</b>	<b>6,013</b>	<b>1,377</b>	<b>1,303</b>	<b>3,063</b>	<b>2,990</b>
<b>Fund Balance - December 31</b>	<b>1,303</b>	<b>2,149</b>	<b>3,063</b>	<b>2,990</b>	<b>2,528</b>

### Description

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The City's Transit Fund, along with fare box receipts, Federal and State grants, and miscellaneous revenues, provide the resources for the SORTA budget. The Transit Fund also supports transportation-related functions within City departments.

### Major Services

- Metro bus service
- Access service for the disabled

- Mass transportation administration and planning

### Revenues

The revenue estimate for the Income Tax Transit Fund 759 is \$42,873,600 for 2011, which is a 0.2% decrease from the 2010 estimated actual amount and a 2.2% increase over the 2010 Approved Budget Update. The increase in miscellaneous revenue is due to anticipated reimbursements from capital projects for employee benefits. The revenue estimate for 2012 is \$43,232,800 which is a 0.7% increase over the 2010 estimated actual amount. These revenue estimates are based on current rates and enhanced income tax collections.

# Financial Summaries

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## Expenditures

The 2011 expenditure budget of \$42,946,470, including transfers out, is a 4.3% increase over the 2010 estimated actual amount and a 4.2% increase over the 2010 Approved Budget Update. This increase over the 2010 Approved Budget Update is primarily due to an increase in transit-related expenses for the City and standard inflationary increases.

The 2012 expenditure budget of \$43,695,180 is a 1.7% increase over the 2011 budget. The 2012 expenditure budget reflects standard inflationary increases.

## Departmental Budgets

The “All Funds Operating Budget Summary” on page 16 lists, by department, the recommended 2011 All Funds Operating Budget compared to the 2010 All Funds Approved Operating Budget. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already included in the non-personnel budgets of other departments. It would be a “double count” of costs to include internal service funds within the “All Funds Operating Budget Summary.”

The “General Fund Budget Summary” on page 64 lists, by department, the recommended 2011 General Fund Operating Budget compared to the 2010 Approved General Fund Operating Budget Update.

The “Recommended Staffing Plan” on page 85 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2009, 2010, 2011 and 2012 budgets in the General Fund, Other Funds, and All Funds. Presented at the bottom of the “Staffing Plan” is a breakdown of the total number of authorized FTE for the Police Sworn, Fire Sworn, and Non-Sworn.

The "2011 Continuation Budget/2011 Recommended Budget Comparison" on page 66 lists, by department, a comparison between the Recommended Budget and the Continuation Budget. The Continuation Budget assumes continuation of the services from the 2010 Budget Update as escalated by inflation with any adjustments, such as the movement of an organization from one department to another. The difference between the Recommended Budget from the Continuation Budget shows the effect of budget increases and decreases for each department, employee benefits, as well as non-departmental accounts.

The “Departmental Information” beginning on page 67 includes the department's mission statement, organizational chart, department budget summary, list of programs, and a program summary for each program. Each program summary includes a Description of the Program, Program Goal, Funding Summary, Significant Program Changes and Program Performance Measures. The Significant Program Changes section of the program summary contains a "Title" of the program change, the "Budget Amount" recommended, FTE changes by the department, a "Description" of the program change, and a "Comment/Recommendation" regarding the program change.

This is the third budget that the City has presented Performance-Based Program Budgeting in its budget documents. Unlike traditional line-item budgeting that basically presented percent increases/decreases in the department's budget from year to year, the program budget format presents personnel and non-personnel expenditures, employee benefits, capital projects, program revenue, FTE, as well as clear descriptions, goals, and performance measures for each program.

Since this is only the third budget year for presenting Performance-Based Program Budgeting, departments continue to make changes in aligning personnel and non-personnel expenses with the appropriate programs. These significant changes are included under the title "Program Budget Realignment." The combined total of significant program changes reflects the true change amount between 2010 and 2011 net of inflation. We look forward to receiving input from the City's stakeholders about the City's Performance-Based Program Budgeting format, so that we can build upon this support and improve our future budget format presentations.



## All Funds Operating Budget Summary

Agency/Account	2009 Approved	2010 Approved	2011 Recommended	Change 2010 to 2011	2012 Recommended	Change 2011 to 2012
City Council	1,453,560	1,463,010	1,498,560	2.4%	1,499,550	0.1%
Office of the Mayor	468,560	469,850	482,990	2.8%	483,770	0.2%
Clerk of Council	662,180	566,530	575,280	1.5%	579,990	0.8%
City Manager	7,254,190	7,390,290	7,581,020	2.6%	7,752,710	2.3%
Citizen Complaint & Int. Audit	468,870	781,910	762,850	-2.4%	763,860	0.1%
Community Development	7,487,010	6,584,160	6,113,420	-7.1%	6,175,730	1.0%
Enterprise Services						
Duke Energy Center	6,307,170	6,899,060	7,169,380	3.9%	6,952,110	-3.0%
Parking Facilities	6,327,910	6,801,960	6,336,080	-6.8%	6,350,200	0.2%
Enterprise Techn. Solutions	10,841,980	14,319,150	14,904,790	4.1%	15,172,190	1.8%
Finance	8,149,470	7,370,110	8,283,120	12.4%	8,337,130	0.7%
Fire	73,445,460	68,050,360	61,960,240	-8.9%	60,609,310	-2.2%
Health	31,831,580	32,656,030	31,457,710	-3.7%	31,884,050	1.4%
Human Resources	1,936,910	1,729,650	1,672,170	-3.3%	1,678,780	0.4%
Law	4,788,190	4,455,500	4,647,620	4.3%	4,665,490	0.4%
Parks	9,647,130	9,659,580	9,624,610	-0.4%	10,215,610	6.1%
Planning & Buildings	5,053,910	4,640,650	4,606,170	-0.7%	4,535,180	-1.5%
Police	103,617,720	106,016,110	100,169,030	-5.5%	99,425,120	-0.7%
Public Services	36,191,370	34,431,100	35,349,610	2.7%	35,563,200	0.6%
Recreation	25,653,000	24,646,490	23,186,510	-5.9%	23,352,890	0.7%
Sewers	107,399,050	105,941,790	102,012,130	-3.7%	103,156,940	1.1%
SORTA	46,491,440	40,391,660	41,280,280	2.2%	42,023,330	1.8%
Transportation and Eng.	10,393,350	9,872,360	9,375,020	-5.0%	8,410,630	-10.3%
Water Works	65,752,730	63,195,540	62,579,220	-1.0%	62,974,090	0.6%
<b>TOTAL ALL DEPARTMENTS</b>	<b>\$571,622,740</b>	<b>\$558,332,850</b>	<b>\$541,627,810</b>	<b>-3.0%</b>	<b>\$542,561,860</b>	<b>0.2%</b>
Cincinnati Public Schools	5,000,000	5,000,000	5,000,000	0.0%	5,000,000	0.0%
Debt Service	189,203,050	189,910,580	204,787,360	7.8%	218,052,330	6.5%
Employee Benefits	115,488,570	118,503,090	141,715,910	19.6%	135,370,010	-4.5%
General Fund Overhead	6,968,910	7,508,850	7,389,470	-1.6%	7,834,440	6.0%
Non Departmental Accounts	6,037,130	6,776,100	6,161,220	-9.1%	6,540,130	6.1%
Reserve for Contingencies	3,150,000	850,000	850,000	0.0%	850,000	0.0%
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$325,847,660</b>	<b>\$328,548,620</b>	<b>\$365,903,960</b>	<b>11.4%</b>	<b>\$373,646,910</b>	<b>2.1%</b>
<b>GRAND TOTAL</b>	<b>\$897,470,400</b>	<b>\$886,881,470</b>	<b>\$907,531,770</b>	<b>2.3%</b>	<b>\$916,208,770</b>	<b>1.0%</b>





## General Fund Budget Summary

Agency/Account	2009 Approved	2010 Approved	2011 Recommended	Change 2010 to 2011	2012 Recommended	Change 2011 to 2012
City Council	1,453,560	1,463,010	1,498,560	2.4%	1,499,550	0.1%
Office of the Mayor	468,560	469,850	482,990	2.8%	483,770	0.2%
Clerk of Council	662,180	566,530	575,280	1.5%	579,990	0.8%
City Manager	5,759,520	5,978,840	3,402,850	-43.1%	3,515,290	3.3%
Citizen Complaint & Int. Audit	468,870	762,190	743,040	-2.5%	744,050	0.1%
Community Development	6,502,320	5,696,260	4,769,620	-16.3%	4,821,170	1.1%
Enterprise Techn. Solutions	5,298,880	5,526,880	4,963,430	-10.2%	5,120,060	3.2%
Finance	5,533,040	4,802,120	5,244,060	9.2%	5,258,560	0.3%
Fire	73,445,460	68,050,360	61,960,240	-8.9%	60,609,310	-2.2%
Health	18,935,390	17,385,160	14,727,890	-15.3%	15,540,510	5.5%
Human Resources	1,749,930	1,558,940	1,511,210	-3.1%	1,517,820	0.4%
Law	4,385,990	4,090,460	4,499,730	10.0%	4,517,480	0.4%
Parks	4,747,340	4,493,250	4,556,730	1.4%	5,117,240	12.3%
Planning & Buildings	4,583,560	4,194,230	4,142,420	-1.2%	4,075,570	-1.6%
Police	102,704,150	103,358,320	97,958,680	-5.2%	97,201,870	-0.8%
Public Services	19,599,750	19,079,650	8,230,730	-56.9%	8,634,230	4.9%
Recreation	15,561,430	14,581,050	12,322,700	-15.5%	12,648,890	2.6%
Transportation and Eng.	3,486,620	3,152,780	2,878,990	-8.7%	1,786,620	-37.9%
<b>TOTAL ALL DEPARTMENTS</b>	<b>\$275,346,550</b>	<b>\$265,209,880</b>	<b>\$234,469,150</b>	<b>-11.6%</b>	<b>\$233,671,980</b>	<b>-0.3%</b>
Cincinnati Public Schools	5,000,000	5,000,000	5,000,000	0.0%	5,000,000	0.0%
Debt Service	0	298,810	832,690	178.7%	817,070	-1.9%
Employee Benefits	81,972,850	82,288,610	94,270,280	14.6%	87,265,920	-7.4%
Non Departmental Accounts	5,315,000	6,095,000	5,595,000	-8.2%	6,010,000	7.4%
Reserve for Contingencies	2,800,000	500,000	500,000	0.0%	500,000	0.0%
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$95,087,850</b>	<b>\$94,182,420</b>	<b>\$106,197,970</b>	<b>12.8%</b>	<b>\$99,592,990</b>	<b>-6.2%</b>
<b>GRAND TOTAL</b>	<b><u>\$370,434,400</u></b>	<b><u>\$359,392,300</u></b>	<b><u>\$340,667,120</u></b>	<b><u>-5.2%</u></b>	<b><u>\$333,264,970</u></b>	<b><u>-2.2%</u></b>

## Recommended Staffing Plan

	General Fund				Other Funds				All Funds			
	2009	2010	2011	2012	2009	2010	2011	2012	2009	2010	2011	2012
City Council	27.0	27.0	27.0	27.0					27.0	27.0	27.0	27.0
Office of the Mayor	8.0	8.0	8.0	8.0					8.0	8.0	8.0	8.0
Clerk of Council	7.0	7.0	7.0	7.0					7.0	7.0	7.0	7.0
City Manager	37.0	37.0	32.0	32.0	10.0	10.0	13.0	13.0	47.0	47.0	45.0	45.0
Citizen Complaint & Int. Audi	7.1	11.1	10.1	10.1					7.1	11.1	10.1	10.1
Community Development	52.0	52.5	48.5	48.5	21.0	19.0	23.0	23.0	73.0	71.5	71.5	71.5
Enterprise Services												
Parking Facilities					54.0	53.5	44.5	44.5	54.0	53.5	44.5	44.5
Enterprise Techn. Solutions	1.0	28.0	31.0	31.0	113.0	73.0	70.0	70.0	114.0	101.0	101.0	101.0
Finance	85.3	76.8	75.8	75.8	43.0	46.0	33.0	33.0	128.3	122.8	108.8	108.8
Fire	888.0	868.0	695.0	695.0					888.0	868.0	695.0	695.0
Health	301.7	272.9	246.9	252.9	179.0	185.2	181.7	181.7	480.7	458.1	428.6	434.6
Human Resources	25.1	22.1	20.1	20.1	3.0	3.0	3.0	3.0	28.1	25.1	23.1	23.1
Law	70.2	63.2	60.7	60.7	9.0	8.0	8.0	8.0	79.2	71.2	68.7	68.7
Parks	87.3	95.3	97.3	97.3	72.4	62.4	57.4	57.4	159.7	157.7	154.7	154.7
Planning & Buildings	71.0	65.0	62.0	62.0	6.0	6.0	6.0	6.0	77.0	71.0	68.0	68.0
Police	1,429.5	1,428.0	1,241.0	1,241.0					1,429.5	1,428.0	1,241.0	1,241.0
Public Services	211.0	191.5	50.0	50.0	334.8	299.0	427.5	416.5	545.8	490.5	477.5	466.5
Recreation	324.5	267.4	215.3	219.9	107.7	105.9	106.1	101.5	432.2	373.3	321.4	321.4
Department of Retirement							9.0	9.0			9.0	9.0
Sewers					750.0	750.0	753.0	753.0	750.0	750.0	753.0	753.0
Transportation and Eng.	80.0	73.0	40.0	40.0	106.0	103.0	134.0	134.0	186.0	176.0	174.0	174.0
Water Works					625.8	617.3	611.4	611.4	625.8	617.3	611.4	611.4
<b>TOTAL</b>	<b>3,712.7</b>	<b>3,593.8</b>	<b>2,967.7</b>	<b>2,978.3</b>	<b>2,434.7</b>	<b>2,341.3</b>	<b>2,480.6</b>	<b>2,465.0</b>	<b>6,147.4</b>	<b>5,935.1</b>	<b>5,448.3</b>	<b>5,443.3</b>
Police Sworn	1,135.0	1,133.0	946.0	946.0					1,135.0	1,133.0	946.0	946.0
Fire Sworn	841.0	841.0	669.0	669.0					841.0	841.0	669.0	669.0
Non-Sworn	1,736.7	1,619.8	1,352.7	1,363.3	2,434.7	2,341.3	2,480.6	2,465.0	4,171.4	3,961.1	3,833.3	3,828.3

**Comparison of 2011 General Fund Continuation Budget/ 2011 General Fund  
Recommended Budget**

	<b>2011 Continuation Budget</b>	<b>2011 Recommended Budget</b>	<b>% Change 2011 Rec to 2011 Cont</b>
Police	\$ 110,821,300	\$ 97,958,680	-11.6%
Fire	\$ 72,955,510	\$ 62,041,370	-15.0%
<b>Public Safety Sub-Total</b>	<b>\$ 183,776,810</b>	<b>\$ 160,000,050</b>	<b>-12.9%</b>
Health	\$ 17,711,370	\$ 14,853,150	-16.1%
Public Services	\$ 20,921,460	\$ 8,387,850	-59.9%
Recreation	\$ 14,809,490	\$ 12,717,350	-14.1%
Finance	\$ 5,117,970	\$ 5,244,060	2.5%
Community Development	\$ 5,833,640	\$ 4,769,620	-18.2%
Planning & Buildings	\$ 4,319,830	\$ 4,216,950	-2.4%
Parks	\$ 5,303,030	\$ 4,556,730	-14.1%
Law	\$ 4,276,620	\$ 4,499,730	5.2%
Enterprise Technology Solutions	\$ 5,638,180	\$ 4,963,430	-12.0%
Transportation & Engineering	\$ 3,254,890	\$ 2,878,990	-11.5%
Human Resources	\$ 1,613,770	\$ 1,511,210	-6.4%
City Council	\$ 1,502,250	\$ 1,498,560	-0.2%
City Manager's Office	\$ 6,701,070	\$ 3,402,850	-49.2%
Clerk of Council	\$ 573,420	\$ 575,280	0.3%
Citizen Complaint & Internal Audit	\$ 795,980	\$ 743,040	-6.7%
Office of the Mayor	\$ 484,300	\$ 482,990	-0.3%
<b>Non-Public Safety Sub-Total</b>	<b>\$ 98,857,270</b>	<b>\$ 75,301,790</b>	<b>-23.8%</b>
Total Departmental Budgets	\$ 282,634,080	\$ 235,301,840	-16.7%
<b>Employee Benefits Sub-Total</b>	<b>\$ 90,548,550</b>	<b>\$ 94,270,280</b>	<b>4.1%</b>
<b>Non-Departmental Sub-Total</b>	<b>\$ 11,473,170</b>	<b>\$ 11,095,000</b>	<b>-3.3%</b>
<b>Total General Fund Budget</b>	<b>\$ 384,655,800</b>	<b>\$ 340,667,120</b>	<b>-11.4%</b>

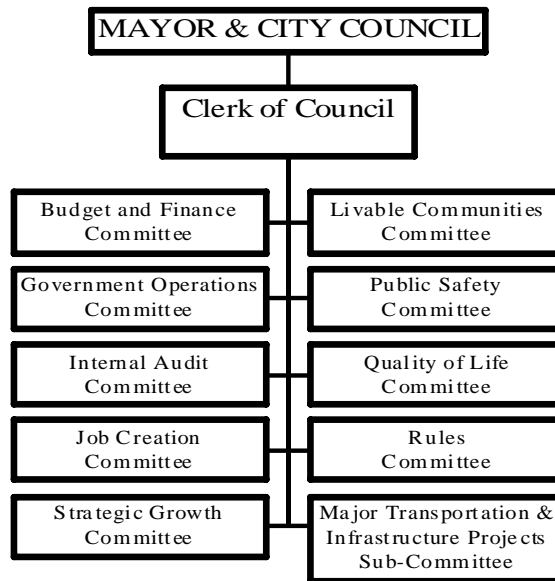
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# Departmental Budgets



## City Council

**Mission:** The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 1,428,090	\$ 1,407,120	\$ 1,441,410	\$ 34,290	\$ 1,441,410
Other Expenses	\$ 25,470	\$ 55,890	\$ 57,150	\$ 1,260	\$ 58,140
Operating Total	\$ 1,453,560	\$ 1,463,010	\$ 1,498,560	\$ 35,550	\$ 1,499,550
Employee Benefits	\$ 562,030	\$ 562,550	\$ 740,360	\$ 177,810	\$ 680,490
Total	\$ 2,015,590	\$ 2,025,560	\$ 2,238,920	\$ 213,360	\$ 2,180,040
Program Revenue	\$ 4,400	\$ -	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 27.0	27.0	27.0	-	27.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. City Councilmembers

## PROGRAM SUMMARIES

### Program 1: City Councilmembers

**Description:** Committees conduct the major portion of the work of the City Council. The committee system enables citizens to be heard on matters of particular interest to them at regularly scheduled meetings of each committee and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

**Goal:** To effectively conduct all legislative functions of the City of Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,407,120	\$ 1,441,410	\$ 34,290	\$ 1,441,410
Other Expenses	\$ 55,890	\$ 57,150	\$ 1,260	\$ 58,140
Operating Total	\$ 1,463,010	\$ 1,498,560	\$ 35,550	\$ 1,499,550
Employee Benefits	\$ 562,550	\$ 740,360	\$ 177,810	\$ 680,490
Total	\$ 2,025,560	\$ 2,238,920	\$ 213,360	\$ 2,180,040
Total Full-Time Equivalent Positions	\$ 27.0	27.0	-	27.0

## 2011 Significant Program Changes

**Title:** Cost Savings Days

**Budget Amount:** \$34,290

**Fund:** General Fund

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

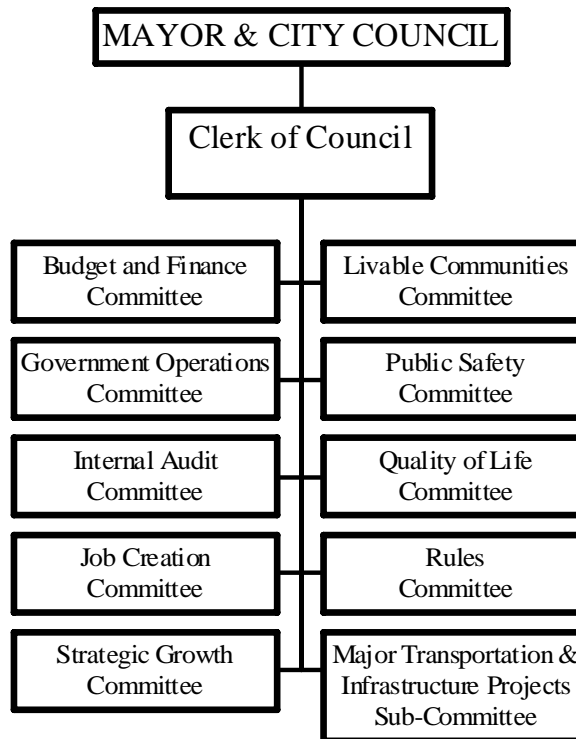
This adjustment is recommended.

# Departmental Budgets



## Office of the Mayor

**Mission:** The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 435,020	\$ 427,510	\$ 439,720	\$ 12,210	\$ 439,720
Other Expenses	\$ 33,540	\$ 42,340	\$ 43,270	\$ 930	\$ 44,050
Operating Total	\$ 468,560	\$ 469,850	\$ 482,990	\$ 13,140	\$ 483,770
Employee Benefits	\$ 170,410	\$ 170,110	\$ 224,840	\$ 54,730	\$ 206,640
Total	\$ 638,970	\$ 639,960	\$ 707,830	\$ 67,870	\$ 690,410
Total Full-Time Equivalent Positions	8.0	8.0	8.0	-	8.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

- Office of the Mayor

## PROGRAM SUMMARIES

### Program 1: Office of the Mayor

**Description:** The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

**Goal:** To serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 427,510	\$ 439,720	\$ 12,210	\$ 439,720
Other Expenses	\$ 42,340	\$ 43,270	\$ 930	\$ 44,050
Operating Total	\$ 469,850	\$ 482,990	\$ 13,140	\$ 483,770
Employee Benefits	\$ 170,110	\$ 224,840	\$ 54,730	\$ 206,640
Total	\$ 639,960	\$ 707,830	\$ 67,870	\$ 690,410
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

## 2011 Significant Program Changes

**Title:** Cost Savings Days

**Budget Amount:** \$12,210

**Fund:** General Fund

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

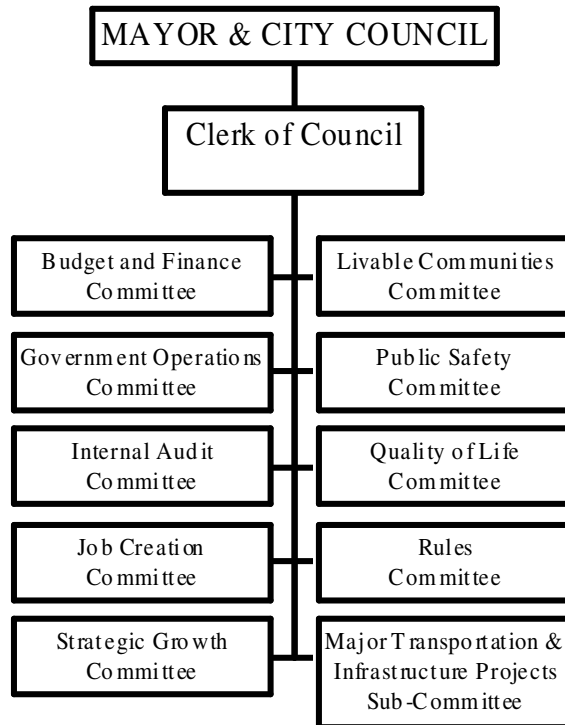


# Departmental Budgets



## Clerk of Council

**Mission:** The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 314,540	\$ 313,600	\$ 313,600	\$ -	\$ 313,600
Other Expenses	\$ 347,640	\$ 252,930	\$ 261,680	\$ 8,750	\$ 266,390
Operating Total	\$ 662,180	\$ 566,530	\$ 575,280	\$ 8,750	\$ 579,990
Employee Benefits	\$ 123,000	\$ 124,570	\$ 160,180	\$ 35,610	\$ 147,140
Total	\$ 785,180	\$ 691,100	\$ 735,460	\$ 44,360	\$ 727,130
Program Revenue	\$ 10,420	\$ 10,420	\$ 10,420	\$ -	\$ 10,420
Total Full-Time Equivalent Positions	\$ 7.0	7.0	7.0	-	7.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Clerk of Council

## PROGRAM SUMMARIES

### Program 1: Clerk of Council

**Description:** The Clerk of Council prepare the agenda for each committee and the "calendar" for the weekly session of the City Council. The Clerk is responsible for informing citizens of public hearings in which they would have a special interest. All City Council committee meetings are videotaped for broadcast on the public access channel. The City Bulletin, published weekly by the Clerk of Council, is the official publication of the City of Cincinnati. Ordinances, resolutions, motions, and various legal notices are published in the City Bulletin. Other publications available from the Clerk's Office are the Charter of the City of Cincinnati, the Cincinnati Municipal Code, a directory of City Councilmembers and committee assignments, committee agendas, and the City Council calendar.

**Goal:** Providing support to the City Council and all Council Committees. Keeping the public informed about public hearings in which they would have a special interest. Maintaining and preserving public documents.

### Funding Summary:

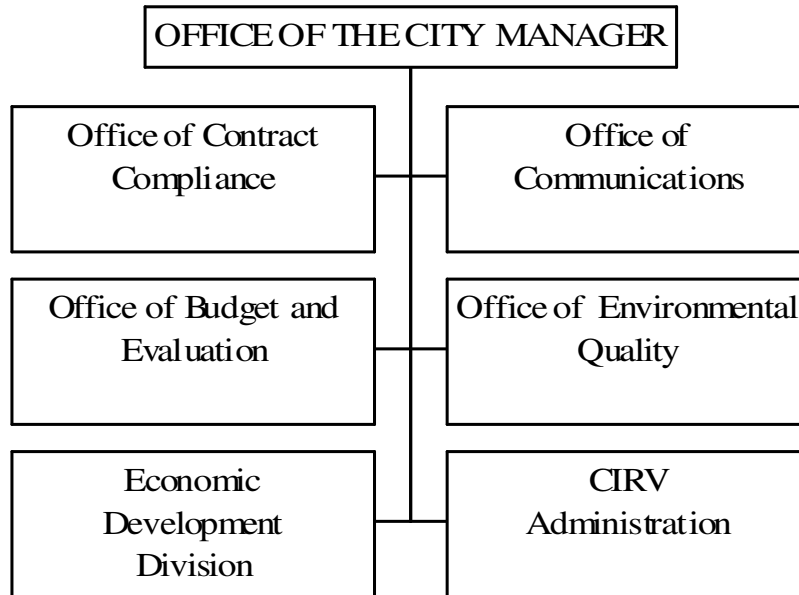
	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 313,600	\$ 313,600	\$ -	\$ 313,600
Other Expenses	\$ 252,930	\$ 261,680	\$ 8,750	\$ 266,390
Operating Total	\$ 566,530	\$ 575,280	\$ 8,750	\$ 579,990
Employee Benefits	\$ 124,570	\$ 160,180	\$ 35,610	\$ 147,140
Total	\$ 691,100	\$ 735,460	\$ 44,360	\$ 727,130
Program Revenue	\$ 10,420	\$ 10,420	\$ -	\$ 10,420
Total Full-Time Equivalent Positions	7.0	7.0	-	7.0

# Departmental Budgets



## City Manager

**Mission:** The mission of the City Manager's Office is to provide and maintain essential City services through the efficient and effective management and operation of the City.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 2,947,310	\$ 2,884,760	\$ 2,993,310	\$ 108,550	\$ 3,032,430
Other Expenses	\$ 4,306,880	\$ 4,505,530	\$ 4,587,710	\$ 82,180	\$ 4,720,280
Operating Total	\$ 7,254,190	\$ 7,390,290	\$ 7,581,020	\$ 190,730	\$ 7,752,710
Employee Benefits	\$ 1,244,870	\$ 1,218,100	\$ 1,658,060	\$ 439,960	\$ 1,529,460
General Fund Overhead	\$ 39,700	\$ 46,090	\$ 44,340	\$ (1,750)	\$ 51,530
Total	\$ 8,538,760	\$ 8,654,480	\$ 9,283,420	\$ 628,940	\$ 9,333,700
Internal Service Funds	\$ 171,290	\$ 173,740	\$ 175,070	\$ 1,330	\$ 131,030
Capital Projects	\$ 1,135,700	\$ 2,293,400	\$ 3,897,600	\$ 1,604,200	\$ 2,840,700
Program Revenue	\$ 3,185,580	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 2,500,000
Total Full-Time Equivalent Positions	\$ 47.0	47.0	45.0	(2.0)	45.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Office of the City Manager
2. Economic Development Division
3. Office of Communications
4. CIRV Administration
5. Office of Contract Compliance
6. Office of Budget and Evaluation
7. Office of Environmental Quality

## PROGRAM SUMMARIES

### Program 1: Office of the City Manager

**Description:** Chief Executive Officer providing overall leadership and top-level management of City operations.

**Goal:** To provide efficient, cost-effective, and effective leadership, and management of the City departments.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 719,380	\$ 721,490	\$ 2,110	\$ 721,490
Other Expenses	\$ 253,650	\$ 259,490	\$ 5,840	\$ 264,160
Operating Total	\$ 973,030	\$ 980,980	\$ 7,950	\$ 985,650
Employee Benefits	\$ 282,060	\$ 361,280	\$ 79,220	\$ 331,870
Total	\$ 1,255,090	\$ 1,342,260	\$ 87,170	\$ 1,317,520
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

## 2011 Significant Program Changes

### Title: Eliminate one Division Manager Position

**Budget Amount:** (\$48,170)      **Fund:** General Fund      **FTE:** (1.0)

### Description:

This represents the elimination of one Division Manager position. This position currently provides oversight to the Cincinnati Initiative to Reduce Violence (CIRV) contract, Convention Center contract, and the Division of Parking. The oversight of these contracts and the Division of Parking will transfer to remaining staff within the Office of the City Manager.

### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$34,660                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Program Budget Realignment**

**Budget Amount:** \$10,000                      **Fund:** General Fund                      **FTE:** -

**Description:**

This represents the transfer of funding for personnel from the Office of Contract Compliance to the Office of the City Manager.

**Comment/Recommendation:**

This realignment is recommended to better align personnel expenses with the appropriate program.

**Title: Addition of an Assistant to the City Manager**

**Budget Amount:** \$0                      **Fund:** General Fund                      **FTE:** 1.0

**Description:**

This increase would provide for the addition of an Assistant to the City Manager position. This position would serve as the project manager for the Cincinnati Streetcar project. The Cincinnati Streetcar Project is a \$128 million public transit project that will create 4.9 miles of a one way track system that will provide a streamlined, economical mode of public transit that will compliment Cincinnati's bus system. This position will be ninety percent reimbursed by project resources. The remaining funding is offset by a salary decrease for the resulting vacated position within the department.

**Comment/Recommendation:**

This increase is recommended to allow for the proper management of the Cincinnati Streetcar project.

# Departmental Budgets



## Program 2: Economic Development Division

**Description:** The Economic Development Division provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

**Goal:** Encourage and grow new business and economic development opportunities that will positively impact Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 317,980	\$ 320,990	\$ 3,010	\$ 320,990
Other Expenses	\$ 380,440	\$ 412,740	\$ 32,300	\$ 420,160
Operating Total	\$ 698,420	\$ 733,730	\$ 35,310	\$ 741,150
Employee Benefits	\$ 125,150	\$ 162,130	\$ 36,980	\$ 148,930
Total	\$ 823,570	\$ 895,860	\$ 72,290	\$ 890,080
Capital Projects	\$ 1,453,400	\$ 3,755,100	\$ 2,301,700	\$ 2,390,600
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

### 2011 Significant Program Changes

#### Title: Increase in Funding for Property Taxes

**Budget Amount:** \$39,000      **Fund:** Urban Dev Property Operations      **FTE:** -

#### Description:

This represents an increase in funding for property taxes for real estate held for development purposes.

#### Comment/Recommendation:

This increase is recommended to ensure tax liabilities are properly accounted for in the budget.

#### Title: Cost Savings Days

**Budget Amount:** \$17,540      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets



## Title: Cincinnati USA Regional Chamber of Commerce Reduction

**Budget Amount:** (\$15,000)      **Fund:** Cable Communications      **FTE:** -

### Description:

This represents a decrease in funding for the Cincinnati USA Regional Chamber of Commerce (CUSA). As a result, funding will be \$135,000, which is a decrease of \$15,000 from the 2010 level.

### Comment/Recommendation:

This reduction is recommended due to the limited nature of Cable Communications Fund resources.

## Title: Elimination of One Clerk Typist 3 Position

**Budget Amount:** (\$12,670)      **Fund:** General Fund      **FTE:** -

### Description:

This represents the elimination for one Clerk Typist 3 position partially funded by the Economic Development Division. Staff duties will be reassigned resulting in slower payroll processing and no front desk staff in the Office of Budget and Evaluation and the Economic Development Division.

### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

## Performance Measures

### Performance Objective:

Develop retail and commercial opportunities in the central business district.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of 25 retailers and/or developers who Economic Development met with at the International Council of Shopping Centers Trade Show and Deal Making conference.	112%	100%	100%

### Performance Objective:

Increase employment opportunities in the City of Cincinnati.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of 50 citizens/clients who Economic Development provided technical service assistance/issue resolution services to in the last year.	118%	100%	100%

# Departmental Budgets

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**Performance Objective:**

Maintain existing employment base and create new employment opportunities in the City of Cincinnati.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of 25 major (50+ employees) employers Economic Development conducted Business Retention Visits with in the past year.	136%	100%	100%

**Performance Objective:**

Promote economic growth in the City of Cincinnati.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Leverage private capital at an average ratio of 3:1 for each dollar of City funding received on projects each year.	17.1:1	3:1	3:1



# Departmental Budgets



## Program 3: Office of Communications

**Description:** The Office of Communications provides resources for disseminating strategic communications that are delivered professionally through channels that are most timely, effective, and efficient. These include multi-media outlets such as the news media, internet, Citicable, and community presentations.

**Goal:** Implement proactive, effective public communications regarding City initiatives and operations, including media relations, Citicable broadcasts, dissemination of information via the internet, and preparing communications for specific audiences.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 385,250	\$ 408,190	\$ 22,940	\$ 408,190
Other Expenses	\$ 224,080	\$ 155,020	\$ (69,060)	\$ 157,810
Operating Total	\$ 609,330	\$ 563,210	\$ (46,120)	\$ 566,000
Employee Benefits	\$ 167,670	\$ 198,000	\$ 30,330	\$ 199,760
General Fund Overhead	\$ 32,890	\$ 31,630	\$ (1,260)	\$ 33,510
Total	\$ 809,890	\$ 792,840	\$ (17,050)	\$ 799,270
Capital Projects	\$ 250,000	\$ -	\$ (250,000)	\$ -
Program Revenue	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 2,500,000
Total Full-Time Equivalent Positions	\$ 6.0	\$ 6.0	\$ -	\$ 6.0

## 2011 Significant Program Changes

**Title:** Reduce Non-Personnel Expense

**Budget Amount:** (\$62,720)

**Fund:** Cable Communications

**FTE:** -

### Description:

This represents a decrease in funding for a variety of line items, such as postage, local travel, and expert services. The most significant decrease is in expert services for the repair and replacement of Citicable equipment. Citicable will likely have to defer maintenance on equipment, which in the long run could lead to more emergency repairs and earlier equipment replacement.

### Comment/Recommendation:

This reduction is recommended due to the limited nature of Cable Communication Fund resources.

# Departmental Budgets

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**Title:** Cost Savings Days

**Budget Amount:** \$9,310

**Fund:** Cable Communications

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Improve departmental participation in the electronic communications resource center for City departments and agencies.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in agency participation.	10%	10%	10%

**Performance Objective:**

Resolve complaints received against Time Warner Cable. Review and make recommendations about basic cable rates.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of complaints received against Time Warner Cable that are resolved.	95%	95%	95%

# Departmental Budgets



## Program 4: CIRV Administration

**Description:** This program provides administrative oversight to the Cincinnati Initiative to Reduce Violence (CIRV) program, which works to reduce the frequency of gang/group-related street violence.

**Goal:** To provide effective and efficient management of the Cincinnati Initiative to Reduce Violence (CIRV) program in its efforts to reduce the frequency of gang/group-related street violence.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 57,670	\$ 68,220	\$ 10,550	\$ 68,220
Other Expenses	\$ 780,860	\$ 754,570	\$ (26,290)	\$ 768,150
Operating Total	\$ 838,530	\$ 822,790	\$ (15,740)	\$ 836,370
Employee Benefits	\$ 23,060	\$ 35,070	\$ 12,010	\$ 32,220
Total	\$ 861,590	\$ 857,860	\$ (3,730)	\$ 868,590

### 2011 Significant Program Changes

**Title:** Eliminate one Division Manager Position

**Budget Amount:** (\$33,170)      **Fund:** General Fund

**FTE:** -

**Description:**

This represents the elimination of one Division Manager position. This position currently provides oversight to the Cincinnati Initiative to Reduce Violence (CIRV) contract, Convention Center contract, and the Division of Parking. The oversight of these contracts and the Division of Parking will transfer to remaining staff within the Office of the City Manager.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets



## Program 5: Office of Contract Compliance

**Description:** The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

**Goal:** Ensure proper compliance to City contracts.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 306,500	\$ 319,490	\$ 12,990	\$ 319,240
Other Expenses	\$ 101,560	\$ 133,780	\$ 32,220	\$ 136,190
Operating Total	\$ 408,060	\$ 453,270	\$ 45,210	\$ 455,430
Employee Benefits	\$ 137,490	\$ 176,460	\$ 38,970	\$ 170,740
General Fund Overhead	\$ 8,440	\$ 8,280	\$ (160)	\$ 8,440
Total	\$ 553,990	\$ 638,010	\$ 84,020	\$ 634,610
Total Full-Time Equivalent Positions	\$ 6.0	6.0	-	6.0

## 2011 Significant Program Changes

**Title:** Additional Funding for OPEN Cincinnati

**Budget Amount:** \$269,630      **Fund:** General Fund      **FTE:** 4.0

### Description:

This represents the addition of one Division Manager position, two Contract Compliance Specialist positions, and one Clerk 2 position. These new positions were proposed in June 2010 to address the additional workload in the Office of Contract Compliance associated with the OPEN Cincinnati Task Force recommendations. The Office of Contract Compliance cannot absorb the additional OPEN Cincinnati responsibilities using current staff.

### Comment/Recommendation:

This increase was recommended in order for the Office of Contract Compliance to implement the OPEN Cincinnati Task Force recommendations.

# Departmental Budgets

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## **Title: Elimination of Four OPEN Cincinnati Positions and Non-Personnel**

**Budget Amount:** (\$269,630)      **Fund:** General Fund      **FTE:** (4.0)

### **Description:**

This represents the elimination of one Division Manager position, two Contract Compliance Specialist positions, and one Clerk 2 position. These were new positions added to accommodate the additional workload in the Office of Contract Compliance associated with the OPEN Cincinnati Task Force recommendations. The Office of Contract Compliance cannot absorb the additional OPEN Cincinnati responsibilities using current staff.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: OPEN Cincinnati Database Enhancements**

**Budget Amount:** \$30,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase would provide additional resources for the development and maintenance of the new SBE database enhancements that were initiated in 2010 as a result of the OPEN Cincinnati Task Force recommendations adopted by City Council in 2009 (Doc. #2009000873). The increased demands of implementing the OPEN Cincinnati initiatives can no longer be accomplished in a cost neutral way. This increase would provide the resources needed to facilitate the new SBE process and represents a continuation of improvements made in 2010.

### **Comment/Recommendation:**

This increase is recommended due to the need to provide resources to develop and maintain the new SBE database enhancements as part of implementing the OPEN Cincinnati Task Force recommendations.

## **Title: Increase in Personnel Expense**

**Budget Amount:** \$17,980      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase in funding for personnel. The 2010 Approved Budget Update included position vacancy savings for one contract compliance specialist position. This position is filled and this vacancy savings will no longer be available in 2011.

### **Comment/Recommendation:**

This increase is recommended due to the need to have staff to support the OPEN Cincinnati Task Force recommendations.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$10,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the transfer of funding for personnel from the Office of Contract Compliance to the Office of the City Manager.

### **Comment/Recommendation:**

This realignment is recommended to better align personnel expenses with the appropriate program.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$2,860                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$500                      **Fund:** Income Tax-Infrastructure                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)                      **Fund:** Income Tax-Infrastructure                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Administer, enforce, and monitor the Small Business Enterprise (SBE) Program; the Equal Employment Opportunity (EEO) Program; the Prevailing Wage laws; the Living Wage Program; and the Meet and Confer provisions to promote equal business opportunities.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of four Outreach Activities to SBE vendors completed.	100%	100%	100%

# Departmental Budgets

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**Performance Objective:**

Identify and determine appropriate Prevailing Wage classification(s) and rates for all City construction projects.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of vendor payroll reports submitted to Contract Compliance for examination that were reviewed.	90%	90%	90%

**Performance Objective:**

Oversee proper enforcement of Equal Employment Opportunity requirements for all City contracts over \$5,000.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all bid documents, proposals, and contracts that contain appropriate language.	95%	95%	95%

# Departmental Budgets



## Program 6: Office of Budget and Evaluation

**Description:** The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the programs funded by the U.S. Department of Housing and Urban Development.

**Goal:** Develop the operating, capital, and consolidated plan budgets for the City of Cincinnati. Provide management support to initiatives that enhance service delivery, improve responsiveness and communications, and reduce the cost of service delivery.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 826,470	\$ 902,720	\$ 76,250	\$ 913,370
Other Expenses	\$ 189,440	\$ 128,190	\$ (61,250)	\$ 180,500
Operating Total	\$ 1,015,910	\$ 1,030,910	\$ 15,000	\$ 1,093,870
Employee Benefits	\$ 332,530	\$ 530,940	\$ 198,410	\$ 515,550
General Fund Overhead	\$ 4,760	\$ 4,430	\$ (330)	\$ 4,450
Total	\$ 1,353,200	\$ 1,566,280	\$ 213,080	\$ 1,613,870
Capital Projects	\$ 400,000	\$ 30,000	\$ (370,000)	\$ -
Total Full-Time Equivalent Positions	\$ 14.0	12.0	(2.0)	12.0

### 2011 Significant Program Changes

#### Title: Personnel Transfer to Community Development Block Grant Fund

**Budget Amount:** \$69,850      **Fund:** Community Dev Block Grant      **FTE:** 3.0

#### Description:

This represents an increase in funding for personnel from the Community Development Block Grant (CDBG) Fund. This increase allows the Office of Budget and Evaluation grant management staff to dedicate additional time to the oversight of Department of Housing and Urban Development (HUD) grants.

#### Comment/Recommendation:

This increase is recommended to improve management and oversight of the City's HUD grants.



# Departmental Budgets

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**Title: Eliminate funding for Economic Forecast**

**Budget Amount:** (\$41,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for the Economic Forecast, which occurs every other year.

**Comment/Recommendation:**

This decrease is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$34,360      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Elimination of One Management Analyst Position**

**Budget Amount:** (\$17,580)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This represents the elimination of one Management Analyst position which is offset by a decline in reimbursements. Staff duties will be reassigned.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

**Title: Reduction in Miscellaneous CDBG Non-Personel Expenses**

**Budget Amount:** (\$15,950)      **Fund:** Community Dev Block Grant      **FTE:** -

**Description:**

This represents a decrease in miscellaneous non-personnel expenses in the CDBG Fund. This decrease partially offsets personnel increases in the CDBG Fund.

**Comment/Recommendation:**

This decrease is recommended to properly align resources with expenses.

# Departmental Budgets

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## **Title: Elimination of One Clerk Typist 3 Position**

**Budget Amount:** (\$12,170)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This represents the elimination of one Clerk Typist 3 position. Staff duties will be reassigned resulting in slower payroll processing and no front desk staff in the Office of Budget and Evaluation and the Economic Development Division. The salary for this position was partially offset by reimbursements from the Economic Development Division. This funding is also eliminated.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Increase Reimbursements from Capital Projects**

**Budget Amount:** (\$11,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase in reimbursements for a Supervising Management Analyst, who will serve as the project manager for the Office of Budget and Evaluation's Budget Enterprise System capital project in 2011.

### **Comment/Recommendation:**

This increase in reimbursement is recommended due to the limited nature of General Fund resources.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$700      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Transfer of Positions into Community Development Block Grant Fund**

**Budget Amount:** \$0      **Fund:** General Fund      **FTE:** (3.0)

### **Description:**

This reduction would move three positions from the General Fund to the Community Development Block Grant Fund.

### **Comment/Recommendation:**

This decrease is necessary to properly align positions with their primary workload.

## **2012 Significant Program Changes**

# Departmental Budgets



**Title: Economic Forecast Consultant**

**Budget Amount:** \$50,000      **Fund:** General Fund      **FTE:** -

**Description:**

This represents an increase in funding for the Economic Forecast. Results of the Economic Forecast guide the revenue and expenditure inflation assumptions used in development the Biennial Budget. The Economic Forecast and the associated costs occur every other year.

**Comment/Recommendation:**

This increase is recommended due to the need to have an accurate economic forecast prepared by an unbiased outside consultant.

**Title: Decrease in Reimbursement from Capital Project**

**Budget Amount:** \$11,000      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in reimbursements from the Budget Enterprise System capital project for Office of Budget and Evaluation staff. The Budget Enterprise System is expected to be substantially complete at the end of 2011 and reimbursements will no longer be warranted from this source of funding.

**Comment/Recommendation:**

This decrease in reimbursement is recommended to ensure the appropriate personnel funding is in place for the Office of Budget and Evaluation.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$350)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Attainment of the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) every two years.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage decrease in the number of "Does Not Satisfy" ratings received from GFOA.	2.5%	N/A	2.5%
Percentage increase in the number of "Outstanding" ratings received from GFOA.	-1.2%	N/A	2.5%

# Departmental Budgets



## Program 7: Office of Environmental Quality

**Description:** The Office of Environmental Quality is currently responsible for brownfield remediation, property evaluation, site-specific investigation, cleanup and redevelopment of City property, and evaluation of cut and fill permits. The Office also assists with Title X enforcement and the Energy Management Team.

**Goal:** Effectively and efficiently carry out the environmental duties charged to the Office of Environmental Quality, including the development and administration of the Energy Management Team as well as performing environmental outreach and communication.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 271,510	\$ 252,210	\$ (19,300)	\$ 280,930
Other Expenses	\$ 2,575,500	\$ 2,743,920	\$ 168,420	\$ 2,793,310
Operating Total	\$ 2,847,010	\$ 2,996,130	\$ 149,120	\$ 3,074,240
Employee Benefits	\$ 150,140	\$ 194,180	\$ 44,040	\$ 130,390
General Fund Overhead	\$ -	\$ -	\$ -	\$ 5,130
Total	\$ 2,997,150	\$ 3,190,310	\$ 193,160	\$ 3,209,760
Internal Service Funds	\$ 173,740	\$ 175,070	\$ 1,330	\$ 131,030
Capital Projects	\$ 190,000	\$ 112,500	\$ (77,500)	\$ 450,100
Total Full-Time Equivalent Positions	\$ 6.0	6.0	-	6.0

### 2011 Significant Program Changes

**Title:** Transfer of Recycling Program to Curbside Collection Services Fund

**Budget Amount:** \$2,742,900      **Fund:** Curbside Collection Services      **FTE:** -

**Description:**

This increase will transfer funding for the Recycling Program, including personnel reimbursement for oversight and management, from the General Fund to the Curbside Collection Services Fund.

**Comment/Recommendation:**

This increase is recommended in order to implement the Curbside Collection Services fee.

# Departmental Budgets

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## **Title: Transfer of Recycling Program to Curbside Collection Services Fund**

**Budget Amount:** (\$2,742,900)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease will transfer funding for the Recycling Program, including personnel reimbursement for oversight and management, from the General Fund to the Curbside Collection Services Fund.

### **Comment/Recommendation:**

This decrease is recommended in order to implement the Curbside Collection Services fee.

## **Title: Full year cost for the Enhanced Recycling Program**

**Budget Amount:** \$288,530      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase for the full year implementation costs of the enhanced Recycling Program.

### **Comment/Recommendation:**

This increase is recommended in order to fully fund the Recycling Program.

## **Title: Reduce Funding for the Recycling Program**

**Budget Amount:** (\$167,520)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a reduction in funding for the Recycling Program. This reduction is the result of moving recycling cart debt service expenses to the Capital Budget and fully reimbursing those expenses with Energy Efficiency and Conservation Block Grant (EECBG) funds in 2011.

### **Comment/Recommendation:**

This reduction in funding is recommended due to the limited nature of General Fund resources.

## **Title: Reimbursement from Energy Efficiency & Conservation Block Grant**

**Budget Amount:** (\$25,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase in reimbursements for the Director and an Administrative Specialist in Office of Environmental Quality from Energy Efficiency and Environmental Block Grant (EECBG) resources.

### **Comment/Recommendation:**

This increase in reimbursement is necessary to properly align these positions with their primary workload.

## **Title: Eliminate Funding for Temporary Services**

**Budget Amount:** (\$12,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the elimination of funding for temporary services in the Office of Environmental Quality. The Office of Environmental Quality uses temporary services to assist with grant applications.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Elimination of One Environmental/Solid Waste Program Coordinator**

**Budget Amount:** (\$7,340)      **Fund:** Employee Safety      **FTE:** (1.0)

### **Description:**

This represents the elimination of one Environmental/Solid Waste Program Coordinator position at the end of 2011 when the incumbent retires. Staff duties, such as environmental compliance, brownfield redevelopment and management, and energy management will be reassigned. As a result of this elimination, one Environmental Safety Specialist position will be transferred from the General Fund to the Employee Safety Fund. This shift results in savings in both funds due to the lower personnel costs associated with the Environmental Safety Specialist position.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of Employee Safety Fund and General Fund resources.

## **Title: Transfer of Environmental Safety Specialist to Employee Safety Fund**

**Budget Amount:** \$4,020      **Fund:** Employee Safety      **FTE:** 1.0

### **Description:**

This represents the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011 after the Environmental/Solid Waste Program Coordinator position is eliminated. This shift results in savings in both General Fund and the Employee Safety Funds due to the lower personnel costs associated with the Environmental Safety Specialist position.

### **Comment/Recommendation:**

This transfer is recommended due to the limited nature of General Fund resources.

## **Title: Transfer of One Environmental Safety Specialist from the General Fund**

**Budget Amount:** (\$4,020)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This represents the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011 after the Environmental/Solid Waste Program Coordinator position is eliminated. This shift results in savings in both General Fund and the Employee Safety Funds due to the lower personnel costs associated with the Environmental Safety Specialist position.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$3,920      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$3,790                      **Fund:** Employee Safety                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Addition of Administrative Specialist Position for Grants Management**

**Budget Amount:** \$0                      **Fund:** General Fund                      **FTE:** 1.0

**Description:**

This represents the addition of one Administrative Specialist position for the management of two Federal grants the City has received: the Energy Efficiency and Conservation Block Grant (EECBG) from the Department of Energy and the Climate Showcase Grant from the Environmental Protection Agency. This position will be completely reimbursed by grant resources.

**Comment/Recommendation:**

This increase is recommended due to the need to have effective project management for the Energy Efficiency and Conservation Block Grant and the Climate Showcase Grant.

## 2012 Significant Program Changes

**Title: Addition of Funding for an Administrative Specialist Position**

**Budget Amount:** \$52,000                      **Fund:** General Fund                      **FTE:** -

**Description:**

This represents funding for one Administrative Specialist position added in 2011 for the management of the Climate Showcase Grant from the Environmental Protection Program. This funding provides required matching funds for this Federal grant.

**Comment/Recommendation:**

This increase is recommended due to the need to provide required matching funds for the Climate Showcase Grant.

**Title: Decrease in Personnel Expense**

**Budget Amount:** (\$48,280)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This decrease is a result of the elimination of one Environmental/Solid Waste Program Coordinator and the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011. This shift results in savings in both General Fund and the Employee Safety Funds for a full year in 2012.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

# Departmental Budgets



## Title: Decrease in Personnel Expense

**Budget Amount:** (\$44,040)      **Fund:** Employee Safety      **FTE:** -

### Description:

This decrease is a result of the elimination of one Environmental/Solid Waste Program Coordinator and the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011. This shift results in savings in both General Fund and the Employee Safety Funds for a full year in 2012.

### Comment/Recommendation:

This decrease is recommended due to the limited nature Employee Safety Fund resources.

## Title: Decrease in Reimbursement from EECBG

**Budget Amount:** \$25,000      **Fund:** General Fund      **FTE:** -

### Description:

This represents a decrease in reimbursements from Energy Efficiency and Environmental Block Grant (EECBG) resources for Office of Environmental Quality staff. Most EECBG projects will be substantially complete at the end of 2011 and reimbursements will no longer be warranted from this source of funding.

### Comment/Recommendation:

This decrease in reimbursement is recommended to ensure the appropriate personnel funding is in place for the Office of Environmental Quality.

## Performance Measures

### Performance Objective:

Enhance city-wide energy management and climate protection practices by developing the City's Energy Management Plan.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Reduce energy use from non-renewable sources by City departments by 1% per year.	1%	1%	1%

### Performance Objective:

Enhance city-wide energy management and climate protection practices.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in the number of buildings in the City that are LEED certified.	110%	20%	20%
Percentage of the Climate Protection Action Plan's recommendations implemented in accordance with the schedule contained therein.	66%	80%	80%



# Departmental Budgets



## Performance Objective:

Promote environmental regulatory compliance throughout the City.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of City Facilities where an environmental compliance audit was completed in the past calendar year.	18%	50%	40%
Percentage of recommendations from audits implemented within six months.	48%	75%	75%

## Performance Objective:

Promote recycling throughout the City.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage increase in the amount of recyclable material collected as a result of the internal recycling program.	-4%	2%	2%
Percentage increase in the amount of material collected as a result of the curbside recycling program.	N/A	N/A	50%

## Performance Objective:

Provide city-wide environmental outreach and communication.

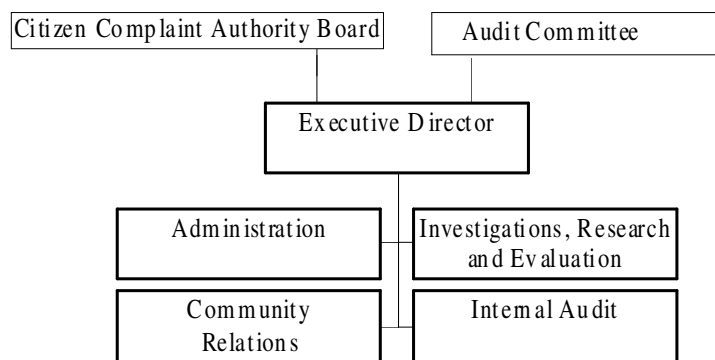
	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage increase in the number of individuals receiving OEQ communication each year.	0%	100%	100%

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## Citizen Complaint & Int. Audit

**Mission:** The mission of the Department of Citizen Complaint and Internal Audit is to investigate allegations of misconduct by police officers including, but not limited to, shots fired, death in custody, and use of force with the ultimate goal of addressing citizens' concerns and improving citizen perceptions of quality police service in the City of Cincinnati. The Department also examines and evaluates the effectiveness and efficiency of management controls in all City departments, independent boards, and commissions. The department shall act independently consistent with its duties and responsibilities.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 436,470	\$ 727,480	\$ 706,940	\$ (20,540)	\$ 706,940
Other Expenses	\$ 32,400	\$ 54,430	\$ 55,910	\$ 1,480	\$ 56,920
Operating Total	\$ 468,870	\$ 781,910	\$ 762,850	\$ (19,060)	\$ 763,860
Employee Benefits	\$ 170,590	\$ 289,130	\$ 360,050	\$ 70,920	\$ 331,880
Total	\$ 639,460	\$ 1,071,040	\$ 1,122,900	\$ 51,860	\$ 1,095,740
Total Full-Time Equivalent Positions	7.1	11.1	10.1	(1.0)	10.1

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Administration
2. Investigations, Research, and Evaluation
3. Community Relations
4. Internal Audit

## PROGRAM SUMMARIES

### Program 1: Administration

**Description:** To provide administrative support to the investigative staff.

**Goal:** To maintain agency records and files, and to ensure intake, assignment and investigation procedures are in compliance with the Collaborative Agreement.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 198,010	\$ 210,290	\$ 12,280	\$ 210,290
Other Expenses	\$ 22,930	\$ 20,110	\$ (2,820)	\$ 20,470
Operating Total	\$ 220,940	\$ 230,400	\$ 9,460	\$ 230,760
Employee Benefits	\$ 78,760	\$ 107,050	\$ 28,290	\$ 98,330
Total	\$ 299,700	\$ 337,450	\$ 37,750	\$ 329,090
Total Full-Time Equivalent Positions	\$ 3.1	3.1	-	3.1

## 2011 Significant Program Changes

**Title:** Cost Savings Days

**Budget Amount:** \$7,830

**Fund:** General Fund

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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**Title: Miscellaneous Non-Personnel Reductions**

**Budget Amount:** (\$2,200)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone and contractual services.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Program Budget Realignment**

**Budget Amount:** \$2,170      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

**Performance Objective:**

To provide administrative support to the federal court mandated investigative staff.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of investigations assigned within 48 business hours.	100%	100%	100%

# Departmental Budgets



## Program 2: Investigations, Research, and Evaluation

**Description:** To provide the community with an investigation that is clear, concise, focused, and understandable.

**Goal:** To be on call 24-7 to investigate serious interventions by police officers, including shots fired, deaths in custody, and major uses of force.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 192,220	\$ 204,340	\$ 12,120	\$ 204,340
Other Expenses	\$ 13,250	\$ 19,630	\$ 6,380	\$ 19,980
Operating Total	\$ 205,470	\$ 223,970	\$ 18,500	\$ 224,320
Employee Benefits	\$ 76,450	\$ 104,530	\$ 28,080	\$ 96,020
Total	\$ 281,920	\$ 328,500	\$ 46,580	\$ 320,340
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** \$10,680      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel and non-personnel expenses for this program budget is primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

### Title: Cost Savings Days

**Budget Amount:** \$7,600      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets

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**Title: Miscellaneous Non-Personnel Reductions**

**Budget Amount:** (\$1,690)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone and contractual services.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## Performance Measures

**Performance Objective:**

To complete complainants, officers, and witness interviews, information gathering, and analytical reports on all investigations within 60 days.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of investigations completed within 60 days.	100%	100%	100%

# Departmental Budgets



## Program 3: Community Relations

**Description:** To enhance the public's awareness of both the role and complaint process of the CCA. To initiate community dialogue and disseminate information that will educate citizens on ways to avoid negative conflict and interactions with the police.

**Goal:** To inform neighborhood councils, local community organizations, and citizens about the services CCA offers and its role within the City organization.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,650	\$ 1,620	\$ (30)	\$ 1,620
Other Expenses	\$ 3,650	\$ 1,310	\$ (2,340)	\$ 1,340
Operating Total	\$ 5,300	\$ 2,930	\$ (2,370)	\$ 2,960
Employee Benefits	\$ 660	\$ 830	\$ 170	\$ 760
Total	\$ 5,960	\$ 3,760	\$ (2,200)	\$ 3,720

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** (\$1,330)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

#### Title: Miscellaneous Non-Personnel Reductions

**Budget Amount:** (\$1,270)      **Fund:** General Fund      **FTE:** -

#### Description:

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone and contractual services.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

### Performance Measures

#### Performance Objective:

To increase the amount of Public Relations information that is distributed, which clearly explains how CCA operates and how to access its services.



# Departmental Budgets

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<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of increased Public Relations efforts.	15%	15%	15%

# Departmental Budgets



## Program 4: Internal Audit

**Description:** Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

**Goal:** To identify and recommend management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 335,600	\$ 290,690	\$ (44,910)	\$ 290,690
Other Expenses	\$ 14,600	\$ 14,860	\$ 260	\$ 15,130
Operating Total	\$ 350,200	\$ 305,550	\$ (44,650)	\$ 305,820
Employee Benefits	\$ 133,260	\$ 147,640	\$ 14,380	\$ 136,770
Total	\$ 483,460	\$ 453,190	\$ (30,270)	\$ 442,590
Total Full-Time Equivalent Positions	\$ 5.0	4.0	(1.0)	4.0

## 2011 Significant Program Changes

### Title: Elimination of Internal Auditor

**Budget Amount:** (\$37,650)      **Fund:** General Fund      **FTE:** (1.0)

#### Description:

This decrease represents the elimination of an Internal Auditor position effective March 2011.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

### Title: Program Budget Realignment

**Budget Amount:** (\$20,560)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$13,070      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Miscellaneous Non-Personnel Reductions**

**Budget Amount:** (\$1,440)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone and contractual services.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## Performance Measures

**Performance Objective:**

To perform operational audits and make well thought out recommendations that add value to the City organization.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of audit recommendations substantially agreed to by departments.	90%	90%	90%

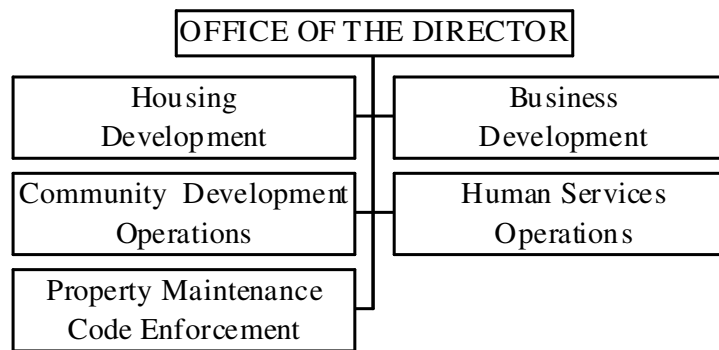
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# Departmental Budgets



## Community Development

**Mission:** The mission of the Department of Community Development is to partner in developing vibrant, safe, and healthy neighborhoods. This will be done through utilizing cutting edge programs and services in a proactive, focused, and customer-friendly manner; ensuring the quality and integrity of the City's building stock; maintaining the quality of the commercial construction; and enforcing the laws and codes established to further these goals.



### DEPARTMENT BUDGET SUMMARY

	2010 Budget	2011 Recommended	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,242,310	\$ 2,348,850	\$ 106,540	\$ 2,343,400
Other Expenses	\$ 4,341,850	\$ 3,764,570	\$ (577,280)	\$ 3,832,330
Equipment	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 6,584,160	\$ 6,113,420	\$ (470,740)	\$ 6,175,730
Employee Benefits	\$ 908,960	\$ 1,240,770	\$ 331,810	\$ 1,181,900
Total	\$ 7,493,120	\$ 7,354,190	\$ (138,930)	\$ 7,357,630
Capital Projects	\$ 6,035,300	\$ 4,853,200	\$ (1,182,100)	\$ 4,896,400
Consolidated Plan Projects	\$ 15,057,359	\$ 15,847,579	\$ 790,220	\$ 15,018,688
Program Revenue	\$ 766,500	\$ 809,500	\$ 43,000	\$ 824,500
Total Full-Time Equivalent Positions	71.5	71.5	-	71.5

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Community Development Operations
2. Housing Development
3. Business Development
4. Operations - Human Services
6. Property Maintenance Code Enforcement

## PROGRAM SUMMARIES

### Program 1: Community Development Operations

**Description:** This program includes the administrative leadership within the Department of Community Development as well as the fiscal staff.

**Goal:** Provide leadership and administrative oversight, including budget, fiscal, and human resources support, for the Department of Community Development.

### Funding Summary:

	2010 Budget	2011 Recommended	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 624,710	\$ 690,720	\$ 66,010	\$ 690,720
Other Expenses	\$ 804,820	\$ 831,980	\$ 27,160	\$ 846,960
Operating Total	\$ 1,429,530	\$ 1,522,700	\$ 93,170	\$ 1,537,680
Employee Benefits	\$ 262,680	\$ 388,620	\$ 125,940	\$ 382,990
Total	\$ 1,692,210	\$ 1,911,320	\$ 219,110	\$ 1,920,670
Program Revenue	\$ -	\$ 45,000	\$ 45,000	\$ 60,000
Total Full-Time Equivalent Positions	\$ 11.0	11.0	-	11.0

## 2011 Significant Program Changes

### Title: Transfer of Center for Closing the Health Gap Funding

**Budget Amount:** (\$200,000)      **Fund:** General Fund      **FTE:** -

#### Description:

This represents the transfer of funding for the Center for Closing the Health Gap from the Community Development Operations Program to the Human Services Program.

#### Comment/Recommendation:

This shift is recommended. The Center for Closing the Health Gap will begin to be part of the Human Services Policy allocation process in 2011.

# Departmental Budgets

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## **Title: Increase in Funding for Legal Services**

**Budget Amount:** \$116,270      **Fund:** Community Dev Block Grant      **FTE:** -

### **Description:**

This represents an increase in funding for Legal Services. The Law Department will no longer receive a direct appropriation for legal services from Community Development Block Grant (CDBG) Funds. As such, Community Development will pay for all legal services required by CDBG from projects and this additional allocation of funding.

### **Comment/Recommendation:**

This increase is recommended due to the new model for paying for legal services from CDBG funds.

## **Title: Transfer Two Sr. Community Development Analysts to the CDBG Fund**

**Budget Amount:** \$95,100      **Fund:** Community Dev Block Grant      **FTE:** 2.0

### **Description:**

This represents the transfer of two Senior Community Development Analyst positions from the General Fund to the CDBG Fund to perform monitoring of Department of Housing and Urban Development (HUD) grants.

### **Comment/Recommendation:**

This transfer is recommended to properly align current departmental responsibilities with the appropriate funding source and improve the City's ability to manage its grant resources.

## **Title: Transfer of Personnel Funding from Operations - Human Services**

**Budget Amount:** \$44,150      **Fund:** Community Dev Block Grant      **FTE:** -

### **Description:**

This represents an increase in personnel expense in the CDBG Fund.

### **Comment/Recommendation:**

This shift is recommended to properly align position responsibilities with the appropriate funding source. Funding is transferred from the Operations - Human Services Program to accomplish this increase.

## **Title: Transfer of Funding for Non-Personnel**

**Budget Amount:** \$34,150      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the transfer of funding from the Housing Development Program, the Business Development Program, and the Operations – Human Services Program to fund miscellaneous non-personnel expenses such as property maintenance, rent, and printing expenses.

### **Comment/Recommendation:**

This shift is recommended to allow the department to better manage its limited General Fund resources.

# Departmental Budgets

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**Title: Transfer Two Sr. Community Development Analysts from the General Fund**

**Budget Amount:** (\$27,370)      **Fund:** General Fund      **FTE:** (2.0)

**Description:**

This represents the transfer of two Senior Community Development Analyst positions from the General Fund to the Community Development Block Grant Fund to perform monitoring of Department of Housing and Urban Development (HUD) grants.

**Comment/Recommendation:**

This transfer is recommended to properly align current departmental responsibilities with the appropriate funding source and improve the City's ability to manage its grant resources.

**Title: Reduce Funding for Miscellaneous Expert Services**

**Budget Amount:** (\$10,410)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for miscellaneous expert services.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Cost Savings Days**

**Budget Amount:** \$8,380      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$6,400      **Fund:** Community Dev Block Grant      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.



# Departmental Budgets

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**Title:** Transfer of Miscellaneous Non-Personnel Resources

**Budget Amount:** \$5,290

**Fund:** General Fund

**FTE:** -

**Description:**

This represents the transfer of personnel savings from the elimination of one Administrative Technician position to the non-personnel budget.

**Comment/Recommendation:**

This shift is recommended to allow the department to better manage its limited General Fund resources.

## Performance Measures

**Performance Objective:**

Increase strategic external partnerships through: 1) increased leveraging of existing funds; and 2) expanded opportunities through the sharing of local, regional, and national planning information and best practices.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Ratio of leveraged funds to City funds each year.	4.82:1	4:1	4:1

# Departmental Budgets



## Program 2: Housing Development

**Description:** This program encompasses all the housing programs within the Department of Community Development including homeownership opportunities, rental, owner-occupied rehabilitation, and support programs.

**Goal:** Increase sustainable homeownership and the quality of the owner occupied and rental housing stock throughout the City.

### Funding Summary:

	2010 Budget	2011 Recommended	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 248,230	\$ 293,030	\$ 44,800	\$ 292,680
Other Expenses	\$ 483,110	\$ 604,650	\$ 121,540	\$ 615,530
Operating Total	\$ 731,340	\$ 897,680	\$ 166,340	\$ 908,210
Employee Benefits	\$ 102,030	\$ 161,080	\$ 59,050	\$ 160,090
Total	\$ 833,370	\$ 1,058,760	\$ 225,390	\$ 1,068,300
Capital Projects	\$ 2,574,600	\$ 2,575,200	\$ 600	\$ 2,543,400
Consolidated Plan Projects	\$ 10,063,837	\$ 10,032,579	\$ (31,258)	\$ 9,628,688
Program Revenue	\$ 766,500	\$ 764,500	\$ (2,000)	\$ 764,500
Total Full-Time Equivalent Positions	\$ 14.0	15.0	1.0	15.0

### 2011 Significant Program Changes

**Title:** Increase in Funding for Homeless to Homes Implementation

**Budget Amount:** \$60,000

**Fund:** Community Dev Block Grant

**FTE:** -

**Description:**

This represents an increase in funding for Homeless to Homes Implementation. The Administration will contract with the Cincinnati/Hamilton County Continuum of Care, Inc. (CoC, Inc.) to implement this plan.

**Comment/Recommendation:**

This increase is recommended due to passage of Ordinance no. 129-2009, which directed the CoC, Inc. to take immediate steps to implement the Homeless to Homes Plan.

# Departmental Budgets

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## **Title: Transfer Funding for Management of Neighborhood Support Program**

**Budget Amount:** \$60,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a shift of funding for the contract with an outside organization to manage the Neighborhood Support Program (NSP City) and the Neighborhood Business District Support Fund (NBDSF).

### **Comment/Recommendation:**

This shift is recommended to align funding with the current service provision model. Funding is transferred from the Operations - Human Services Program to accomplish this increase.

## **Title: Addition of a Community Development Analyst Position**

**Budget Amount:** \$40,400      **Fund:** Community Dev Block Grant      **FTE:** 1.0

### **Description:**

This represents the addition of one Community Development Analyst position in the Housing Development Program. Over the last five years, monitoring, record keeping and reporting requirements associated with the expenditure of federal, state and local funds has increased exponentially. This position will ensure the Housing Development Program is in compliance with all federal, state, and local regulations, as well as handle all the reporting requirements. The Department of Housing and Urban Development (HUD) has indicated in writing that the City does not have sufficient staff capacity allocated to reporting and monitoring activities. The addition of this position will address HUD's concern.

### **Comment/Recommendation:**

This addition is recommended to improve the City's ability to manage its grant resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$28,870      **Fund:** Community Dev Block Grant      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Transfer of Funding for Non-Personnel**

**Budget Amount:** (\$27,540)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the transfer of funding to the Community Development Operations Program to fund miscellaneous non-personnel expenses. This funding was used to reimburse the Community Development Block Grant (CDBG) Fund for personnel expenses in 2010.

### **Comment/Recommendation:**

This shift is recommended to allow the department to better manage its limited General Fund resources.

# Departmental Budgets

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**Title: Transfer of Funding to the Property Maintenance Code Enforcement**

**Budget Amount:** (\$27,460)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the transfer of funding to the Property Maintenance Code Enforcement Program to support increased personnel expenses in the General Fund. This funding was used to reimburse the CDBG Fund for personnel expenses in 2010.

**Comment/Recommendation:**

This shift is recommended to properly fund the Property Maintenance Code Enforcement Program.

**Title: Transfer of Personnel Funding from Operations - Human Services**

**Budget Amount:** \$25,520      **Fund:** Community Dev Block Grant      **FTE:** -

**Description:**

This represents an increase in personnel expense in the Community Development Block Grant (CDBG) Fund. This increase offsets the decrease in reimbursement from the General Fund for the Housing Development Program.

**Comment/Recommendation:**

This increase is recommended to properly align position responsibilities with the appropriate funding source. Funding is transferred from the Operations - Human Services Program to accomplish this increase.

**Title: Reduce Funding for Miscellaneous Expert Services**

**Budget Amount:** (\$7,220)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for miscellaneous expert services.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Cost Savings Days**

**Budget Amount:** \$2,030      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Title: AFSCME Longevity Pay

**Budget Amount:** \$700                      **Fund:** General Fund                      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$350)                      **Fund:** General Fund                      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Provide opportunities for new housing development throughout the City.

	2009 Actual	2010 Target	2011 Target
<b>Unit of Measure:</b> Percentage of 150 new housing units developed by the City.	60%	100%	100%

### Performance Objective:

Serve 4,550 households through programs targeted for the homeless and special needs population.

	2009 Actual	2010 Target	2011 Target
<b>Unit of Measure:</b> Percentage of 4,550 households served through Emergency Shelter Grant and Housing Persons With AIDS programs.	105%	100%	100%

### Performance Objective:

Strengthen the quality of the existing housing stock throughout the City.

	2009 Actual	2010 Target	2011 Target
<b>Unit of Measure:</b> Percentage of 1,500 owner occupied housing units rehabilitated through City programs.	109%	100%	100%
Percentage of 100 households or housing units assisted through Rental Programs.	62%	100%	100%

# Departmental Budgets



## Program 3: Business Development

**Description:** This program encompasses all the business development programs within the Department of Community Development including small business development, industrial redevelopment, neighborhood business district improvements, and tax incentive programs.

**Goal:** Increase economic activity and provide support to business in the City's fifty-two neighborhoods.

### Funding Summary:

	2010 Budget	2011 Recommended	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 152,080	\$ 211,670	\$ 59,590	\$ 211,320
Other Expenses	\$ 212,000	\$ 197,260	\$ (14,740)	\$ 200,810
Operating Total	\$ 364,080	\$ 408,930	\$ 44,850	\$ 412,130
Employee Benefits	\$ 59,380	\$ 109,930	\$ 50,550	\$ 104,980
Total	\$ 423,460	\$ 518,860	\$ 95,400	\$ 517,110
Capital Projects	\$ 3,281,900	\$ 2,053,000	\$ (1,228,900)	\$ 2,128,000
Consolidated Plan Projects	\$ 2,200,000	\$ 2,860,000	\$ 660,000	\$ 2,445,000
Total Full-Time Equivalent Positions	\$ 10.0	11.0	1.0	11.0

## 2011 Significant Program Changes

**Title:** Addition of a Community Development Analyst Position

**Budget Amount:** \$39,070      **Fund:** Community Dev Block Grant      **FTE:** 1.0

### Description:

This represents the addition of one Community Development Analyst position in the Business Development Program. Over the last five years, monitoring, record keeping and reporting requirements associated with the expenditure of federal, state and local funds has increased exponentially. This position will ensure the Business Development Program is in compliance with all federal, state, and local regulations, as well as handle all the reporting requirements. The Department of Housing and Urban Development (HUD) has indicated in writing that the City does not have sufficient staff capacity allocated to reporting and monitoring activities. The addition of this position will address HUD's concern.

### Comment/Recommendation:

This addition is recommended to improve the City's ability to manage its grant resources.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$18,310      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Reduce Funding for African American Chamber of Commerce**

**Budget Amount:** (\$15,000)      **Fund:** All Funds      **FTE:** -

**Description:**

This represents a decrease in funding for the African American Chamber of Commerce. As a result of this decrease of \$15,000 from the 2010 level, both General Fund and Cable Communications Fund resources will total \$135,000 in 2011.

**Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund and Cable Communications Fund resources.

**Title: Reduce Funding for Miscellaneous Expert Services**

**Budget Amount:** (\$4,400)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a decrease in funding for miscellaneous expert services.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Cost Savings Days**

**Budget Amount:** \$4,320      **Fund:** Community Dev Block Grant      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



**Title: Transfer of Funding for Non-Personnel**

**Budget Amount:** (\$3,750)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the transfer of funding to the Community Development Operations Program to fund miscellaneous non-personnel expenses.

**Comment/Recommendation:**

This shift is recommended to allow the department to better manage its limited General Fund resources.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$700      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$350)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Facilitate the completion of loan products for small businesses. Provide networking opportunities and assistance with marketing to existing small business through non-profit agencies. Provide direct assistance to small and emerging businesses.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of 175 businesses assisted.	258%	100%	100%

**Performance Objective:**

Identify, purchase, and prepare sites for redevelopment.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of 5 acres prepared for development each year.	0%	100%	100%



# Departmental Budgets

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## Performance Objective:

Implement 7 new neighborhood business district improvement projects, such as streetscapes and other public improvements. Also work with communities to apply and implement minor projects through the Neighborhood Business Support Program.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of 7 new Neighborhood Business District projects implemented.	300%	100%	100%

# Departmental Budgets



## Program 4: Operations - Human Services

**Description:** This program facilitates the City's Human Services Policy grant process and monitors partner agencies.

**Goal:** Collaborate with community stakeholders to improve services provided by non-profits that receive City resources.

### Funding Summary:

	2010 Budget	2011 Recommended	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 179,120	\$ 104,750	\$ (74,370)	\$ 104,750
Other Expenses	\$ 2,707,550	\$ 1,992,550	\$ (715,000)	\$ 2,028,420
Operating Total	\$ 2,886,670	\$ 2,097,300	\$ (789,370)	\$ 2,133,170
Employee Benefits	\$ 75,590	\$ 53,330	\$ (22,260)	\$ 48,990
Total	\$ 2,962,260	\$ 2,150,630	\$ (811,630)	\$ 2,182,160
Consolidated Plan Projects	\$ 1,000,000	\$ 1,030,000	\$ 30,000	\$ 1,020,000
Total Full-Time Equivalent Positions	\$ 3.0	2.0	(1.0)	2.0

## 2011 Significant Program Changes

**Title:** Reduce Funding for Human Services Agencies

**Budget Amount:** (\$850,000)      **Fund:** General Fund

**FTE:** -

### Description:

This represents a decrease in funding for the Human Services Agencies of \$850,000 or 33%. In 2010 Human Service Agencies, including the Center for Closing the Health Gap, received a total of \$2,542,550 in General Fund funding. This decrease reduces total available funding to \$1,692,550. The Center for Closing the Health Gap will begin to be part of the Human Services Policy allocation process in 2011.

### Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Transfer of Center for Closing the Health Gap Funding**

**Budget Amount:** \$200,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the transfer of funding for the Center for Closing the Health Gap from the Community Development Operations Program to the Human Services Program.

### **Comment/Recommendation:**

This shift is recommended. The Center for Closing the Health Gap will begin to be part of the Human Services Policy allocation process in 2011.

## **Title: Reduce Funding for the Cincinnati Human Relations Commission**

**Budget Amount:** (\$65,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a \$65,000, or 18%, reduction in funding for the Cincinnati Human Relations Commission (CHRC). Remaining funding for CHRC totals \$300,000.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

## **Title: Transfer of Non-Personnel Funding to Housing Development Program**

**Budget Amount:** (\$60,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the transfer of funding to the Housing Development Program to support increased non-personnel expenses associated with the administration of the Neighborhood Support Program (NSP City) and the Neighborhood Business District Support Fund (NBDSF).

### **Comment/Recommendation:**

This transfer is recommended to align funding with the current service provision model.

## **Title: Transfer of Personnel Funding to the Community Development Operations**

**Budget Amount:** (\$44,150)      **Fund:** Community Dev Block Grant      **FTE:** -

### **Description:**

This represents the transfer of funding to the Community Development Operations Program to support increased personnel expenses in the Community Development Block Grant (CDBG) Fund.

### **Comment/Recommendation:**

This shift is recommended to properly align position responsibilities with the appropriate funding source.

# Departmental Budgets



## Title: Transfer of Personnel Funding to Housing Development Program

**Budget Amount:** (\$25,520)      **Fund:** Community Dev Block Grant      **FTE:** -

### Description:

This represents the transfer of funding to the Housing Development Program to support increased personnel expenses in the Community Development Block Grant (CDBG) Fund.

### Comment/Recommendation:

This shift is recommended to properly align position responsibilities with the appropriate funding source.

## Title: Elimination of an Administrative Technician Position

**Budget Amount:** (\$5,290)      **Fund:** General Fund      **FTE:** (1.0)

### Description:

This represents the elimination of one partially funded Administrative Technician position. Funding for this position was transferred to non-personnel in the Community Development – Operations Program.

### Comment/Recommendation:

This shift is recommended to allow the department to better manage its limited General Fund resources.

## Title: Transfer of Funding for Non-Personnel

**Budget Amount:** (\$2,860)      **Fund:** General Fund      **FTE:** -

### Description:

This represents the transfer of funding to the Community Development Operations Program to fund miscellaneous non-personnel expenses.

### Comment/Recommendation:

This shift is recommended to allow the department to better manage its limited General Fund resources.

## Title: Cost Savings Days

**Budget Amount:** \$2,850      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Maximize the effectiveness of agencies supported by Human Services funding through enhanced monitoring via the United Way contract.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of Human Services agencies that meet or exceed performance goals outlined in the contract.	95%	90%	90%

# Departmental Budgets



## Program 6: Property Maintenance Code Enforcement

**Description:** This program includes all of the inspections staff that perform property maintenance and code enforcement actions for the City.

**Goal:** Inspect existing residential and commercial buildings to ensure that the buildings are safe, sanitary, and conform to the Property Maintenance and Zoning Codes.

### Funding Summary:

	2010 Budget	2011 Recommended	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,038,170	\$ 1,048,680	\$ 10,510	\$ 1,043,930
Other Expenses	\$ 134,370	\$ 138,130	\$ 3,760	\$ 140,610
Operating Total	\$ 1,172,540	\$ 1,186,810	\$ 14,270	\$ 1,184,540
Employee Benefits	\$ 409,280	\$ 527,810	\$ 118,530	\$ 484,850
Total	\$ 1,581,820	\$ 1,714,620	\$ 132,800	\$ 1,669,390
Capital Projects	\$ 178,800	\$ 225,000	\$ 46,200	\$ 225,000
Consolidated Plan Projects	\$ 1,793,522	\$ 1,925,000	\$ 131,478	\$ 1,925,000
Total Full-Time Equivalent Positions	\$ 33.5	32.5	(1.0)	32.5

### 2011 Significant Program Changes

#### Title: Elimination of Funding for an Inspector 1 Position

**Budget Amount:** (\$31,240)      **Fund:** General Fund      **FTE:** (1.0)

#### Description:

This represents the elimination of funding for one Inspector 1 position in the Property Maintenance Code Enforcement Division of the Department of Community Development. The Neighborhood Stabilization Program 1 (NSP1) work will be complete by the end of 2010. This allows funding for additional inspection staff to be eliminated.

#### Comment/Recommendation:

This reduction is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## Title: Transfer of Funding from Housing Development

**Budget Amount:** \$27,460      **Fund:** General Fund      **FTE:** -

### Description:

This represents an increase in personnel expense in the General Fund due to the decrease in funding from the NSP 1.

### Comment/Recommendation:

This increase is recommended to properly fund the Property Maintenance Code Enforcement Program. Funding is transferred from the Housing Development Program to accomplish this increase.

## Title: AFSCME Longevity Pay

**Budget Amount:** \$9,500      **Fund:** General Fund      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## Title: Cost Savings Days

**Budget Amount:** \$3,470      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$4,750)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Follow-up on orders issued and escalation of enforcement action using Administrative, Criminal, or Civil remedies, such as conduct of "Show Cause Hearings," fines, and filing of criminal and civil complaints.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
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# Departmental Budgets



Percentage decrease in the average time in calendar days for progressing from inspector's report to either voluntary compliance or the initiation of administrative or judicial action.	16%	3%	3%
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**Performance Objective:**

Re-inspection of the properties, meetings with the owner and other contact to encourage voluntary compliance with the code.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of code violations brought into voluntary compliance prior to initiation of administrative or judicial action.	36%	40%	40%

**Performance Objective:**

To barricade open vacant buildings within 15 days of the completion of the required owner's notification.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of buildings barricaded within 15 calendar days.	98%	95%	95%

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# Departmental Budgets



## ES: Convention Center

**Mission:** The Duke Energy Convention Center contributes to the economic growth and stability of Cincinnati by providing a facility to host international, national, and regional conventions and trade shows, as well as public expositions and other meetings.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Other Expenses	\$ 6,307,170	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Operating Total	\$ 6,307,170	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Debt Service	\$ -	\$ 55,750	\$ 73,410	\$ 17,660	\$ 72,050
Total	\$ 6,307,170	\$ 6,954,810	\$ 7,242,790	\$ 287,980	\$ 7,024,160
Capital Projects	\$ 230,000	\$ 866,000	\$ 411,800	\$ (454,200)	\$ 230,000
Program Revenue	\$ 200	\$ 7,250,000	\$ 7,432,800	\$ 182,800	\$ 7,425,400

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Duke Energy Convention Center

## PROGRAM SUMMARIES

### Program 1: Duke Energy Convention Center

**Description:** The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

**Goal:** To manage all contracts related to the use of the convention center and to responsibly handle all financial and administrative functions including scheduling events and developing new customers at the center.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Other Expenses	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Operating Total	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Debt Service	\$ 55,750	\$ 73,410	\$ 17,660	\$ 72,050
Total	\$ 6,954,810	\$ 7,242,790	\$ 287,980	\$ 7,024,160
Capital Projects	\$ 866,000	\$ 411,800	\$ (454,200)	\$ 230,000
Program Revenue	\$ 7,250,000	\$ 7,432,800	\$ 182,800	\$ 7,425,400

## 2011 Significant Program Changes

### Title: Increase Duke Energy Convention Center Contract Funding

**Budget Amount:** \$169,530      **Fund:** Convention Center      **FTE:** -

### Description:

This represents an increase of \$169,530 in order to provide additional resources to operate and market the Duke Energy Convention Center in 2011.

### Comment/Recommendation:

This increase is recommended in order to provide additional resources to manage, operate, and market the Duke Energy Convention Center in 2011. This increase is primarily due to an anticipated increase in convention and meeting bookings for 2011 (\$132,840) and an anticipated increase in personnel expenses related to the living wage rate adjustment of August 2010 (\$36,690).

# Departmental Budgets

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**Title: Energy Savings**

**Budget Amount:** (\$50,980)      **Fund:** Convention Center      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** \$17,660      **Fund:** Convention Center      **FTE:** -

**Description:**

This increase would provide for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

**Comment/Recommendation:**

This increase is recommended in order to provide for the required debt service payments due in 2011.

## 2012 Significant Program Changes

**Title: Decrease in Duke Energy Convention Center Contract Funding**

**Budget Amount:** (\$398,220)      **Fund:** Convention Center      **FTE:** -

**Description:**

This represents a decrease of \$398,220 in resources used to operate and market the Duke Energy Convention Center.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of Convention Center Fund resources in 2012.

**Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** (\$1,360)      **Fund:** Convention Center      **FTE:** -

**Description:**

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

**Comment/Recommendation:**

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

## Performance Measures

# Departmental Budgets



**Performance Objective:**

Increase community or intra-City partnerships that increase department efficiency and effectiveness in solving recurring problems each year.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage utilization of Small Business Enterprise firms based on contract values.	46%	30%	30%

**Performance Objective:**

Maintain program self-sufficiency by maintaining a fund balance that is 5% of revenue.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Convention Center Fund balance.	21%	5%	5%

**Performance Objective:**

Obtain a customer satisfaction rating of 4.5 from a possible 5.0 on post event customer surveys.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Customer satisfaction rating of 4.5 or more of customers surveyed.	4.57	4.5	4.5

**Performance Objective:**

Reduce the amount of energy used by the Convention Center by 4% each year by implementing the department's Energy Management Plan.

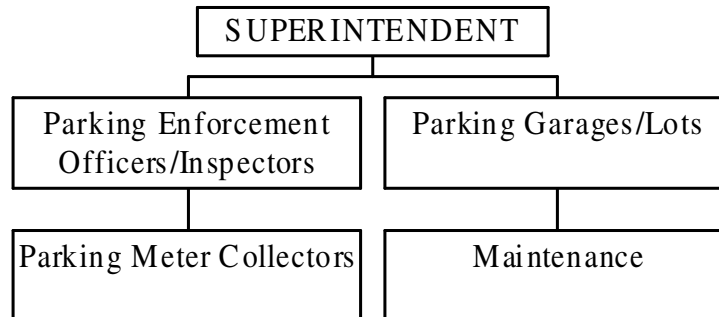
	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage reduction in the amount of energy used by the Convention Center within one year.	8.76%	4%	4%

# Departmental Budgets



## ES: Parking Facilities

**Mission:** The mission of the Parking Facilities Division of the Department of Enterprise Services is to promote a healthy downtown and local economy by providing professional facility management of the City's parking assets.



### DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 2,194,150	\$ 2,155,870	\$ 1,732,900	\$ (422,970)	\$ 1,664,160
Other Expenses	\$ 4,063,760	\$ 4,571,090	\$ 4,603,180	\$ 32,090	\$ 4,686,040
Equipment	\$ 70,000	\$ 75,000	\$ -	\$ (75,000)	\$ -
<b>Operating Total</b>	<b>\$ 6,327,910</b>	<b>\$ 6,801,960</b>	<b>\$ 6,336,080</b>	<b>\$ (465,880)</b>	<b>\$ 6,350,200</b>
Employee Benefits	\$ 733,270	\$ 758,500	\$ 796,960	\$ 38,460	\$ 798,870
General Fund Overhead	\$ 192,120	\$ 188,690	\$ 177,000	\$ (11,690)	\$ 142,280
Debt Service	\$ 46,980	\$ 46,980	\$ 376,660	\$ 329,680	\$ 374,720
<b>Total</b>	<b>\$ 7,300,280</b>	<b>\$ 7,796,130</b>	<b>\$ 7,686,700</b>	<b>\$ (109,430)</b>	<b>\$ 7,666,070</b>
Capital Projects	\$ 380,000	\$ 450,000	\$ 586,500	\$ 136,500	\$ 1,299,300
Program Revenue	\$ 9,129,300	\$ 9,144,200	\$ 11,068,300	\$ 1,924,100	\$ 11,073,300
Total Full-Time Equivalent Positions	\$ 54.0	53.5	44.5	(9.0)	44.5

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. On-Street Parking
2. Off-Street Parking
3. Parking Business Services

## PROGRAM SUMMARIES

### Program 1: On-Street Parking

**Description:** This program consists of enforcement, collection, maintenance, and management of over 5,700 single space meters located in the downtown area and neighborhood business districts, as well as twelve multi-space pay-and-display units.

**Goal:** To ensure increased mobility for the motoring public and encourage vehicle turnover that supports retail enterprise in the central and neighborhood business districts.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 936,720	\$ 956,010	\$ 19,290	\$ 951,060
Other Expenses	\$ 244,120	\$ 208,180	\$ (35,940)	\$ 211,930
Equipment	\$ 75,000	\$ -	\$ (75,000)	\$ -
Operating Total	\$ 1,255,840	\$ 1,164,190	\$ (91,650)	\$ 1,162,990
Employee Benefits	\$ 351,620	\$ 451,320	\$ 99,700	\$ 468,710
General Fund Overhead	\$ 89,050	\$ 76,910	\$ (12,140)	\$ 78,490
Total	\$ 1,696,510	\$ 1,692,420	\$ (4,090)	\$ 1,710,190
Program Revenue	\$ 2,327,900	\$ 3,350,200	\$ 1,022,300	\$ 3,350,200
Total Full-Time Equivalent Positions	\$ 24.0	25.0	1.0	25.0

## 2011 Significant Program Changes

**Title:** Increase in Position Vacancy Allowance

**Budget Amount:** (\$90,920)

**Fund:** Parking Facilities

**FTE:** -

**Description:**

This represents a reduction of \$90,920 in personnel expenses due to an increase in position vacancy allowance (PVA).

**Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated position vacancies.

# Departmental Budgets

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**Title: On-Street Parking Study**

**Budget Amount:** (\$50,000)      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This represents a decrease in one-time funding provided in 2010 for the on-street parking study.

**Comment/Recommendation:**

This adjustment is recommended due to the one-time nature of funding provided in 2010.

**Title: Transfer Parking Meter Collector from Off-Street Parking Program**

**Budget Amount:** \$37,610      **Fund:** Parking Facilities      **FTE:** 1.0

**Description:**

This represents the transfer of one Parking Meter Collector from the Off-Street Parking program to the On-Street Parking program. This transfer is necessary for the operation of the City Hall Shuttle.

**Comment/Recommendation:**

This increase is recommended in order to present this personnel expense in the appropriate program.

**Title: Increase in Non-Personnel Expenses**

**Budget Amount:** \$21,670      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This represents an increase in the amount of \$21,670 in order to provide sufficient resources for parking meter supplies and painting.

**Comment/Recommendation:**

This increase is recommended in order to provide sufficient resources for parking meter supplies and painting.

**Title: Program Budget Realignment**

**Budget Amount:** (\$19,600)      **Fund:** Parking Facilities      **FTE:** -

**Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with actual anticipated expenditures in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with actual anticipated expenditures.

**Title: Payments for Accrued Leave Balances**

**Budget Amount:** (\$12,770)      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for two employees who retired in 2010.

**Comment/Recommendation:**

This adjustment is recommended due to the one-time nature of funding provided in 2010.

# Departmental Budgets

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**Title: AFSCME Longevity Pay**

**Budget Amount:** \$9,900                      **Fund:** Parking Facilities                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**2012 Significant Program Changes**

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$4,950)                      **Fund:** Parking Facilities                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Performance Measures**

**Performance Objective:**

Increase the number of functioning parking meters by conducting quality control inspections and reducing repair cycles.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of repairs completed within 48 hours.	100%	100%	100%



# Departmental Budgets



## Program 2: Off-Street Parking

**Description:** This program consists of the operation, maintenance, and management of over 4,900 parking spaces located at seven City-owned parking garages and five surface lots throughout downtown Cincinnati.

**Goal:** To create aesthetic, safe, and efficiently operated parking facilities and increase utilization to support economic development in the downtown community.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 897,330	\$ 478,630	\$ (418,700)	\$ 414,840
Other Expenses	\$ 4,222,450	\$ 4,308,610	\$ 86,160	\$ 4,386,160
Operating Total	\$ 5,119,780	\$ 4,787,240	\$ (332,540)	\$ 4,801,000
Employee Benefits	\$ 288,500	\$ 205,920	\$ (82,580)	\$ 185,050
General Fund Overhead	\$ 75,100	\$ 73,670	\$ (1,430)	\$ 39,300
Debt Service	\$ 46,980	\$ 376,660	\$ 329,680	\$ 374,720
Total	\$ 5,530,360	\$ 5,443,490	\$ (86,870)	\$ 5,400,070
Capital Projects	\$ 450,000	\$ 586,500	\$ 136,500	\$ 1,293,000
Program Revenue	\$ 6,816,300	\$ 7,718,100	\$ 901,800	\$ 7,723,100
Total Full-Time Equivalent Positions	\$ 25.5	15.5	(10.0)	15.5

## 2011 Significant Program Changes

### Title: Increase in Debt Service Expenses

**Budget Amount:** \$329,680

**Fund:** Parking Facilities

**FTE:** -

### Description:

This represents a net increase in the amount of \$329,680 for yearly principal and interest payments for the Seventh & Broadway Garage expansion project. Resources in the amount of \$46,980 are no longer necessary due to the payment of the Ohio Department of Development loan for the Gateway Garage. However, this savings is offset by an increase in debt service expenses in the amount of \$376,660 for the 7th & Broadway Garage expansion project.

### Comment/Recommendation:

This increase is recommended in order to provide necessary resources for yearly principal and interest payments for the Seventh & Broadway Garage expansion project.

# Departmental Budgets

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## **Title: Increase in Non-Personnel Expenses**

**Budget Amount:** \$219,800      **Fund:** Parking Facilities      **FTE:** -

### **Description:**

This represents an increase in the amount of \$219,800 in order to provide sufficient resources for the increased costs of snow removal services at several parking lots. In addition, this increase will provide resources for contractual management of the Fountain Square South Garage, and the 3rd & Central, West Central, and McFarland parking lots. Lastly, this increase will provide resources for increased property tax expenses.

### **Comment/Recommendation:**

This increase is recommended in order to align the budget with actual anticipated expenditures.

## **Title: Elimination of Off-Street Parking Program Positions**

**Budget Amount:** (\$181,600)      **Fund:** Parking Facilities      **FTE:** (5.0)

### **Description:**

This represents a decrease in the amount of \$181,600 related to the elimination of one Parking Attendant, one Utility Laborer, two Electronics Technician 2, and one FTE Municipal Worker positions.

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated expenditures.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$101,470)      **Fund:** Parking Facilities      **FTE:** -

### **Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with actual anticipated expenditures in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with actual anticipated expenditures.

## **Title: Decrease in Personnel Expenses**

**Budget Amount:** (\$94,160)      **Fund:** Parking Facilities      **FTE:** -

### **Description:**

This represents a decrease in personnel expenses in the amount of \$94,160 resulting from anticipated management agreements for most of the Division's garages and lots in 2011. It should be noted that staffing will still be needed for the operation and management of the Garfield Garage and maintenance of the Renaissance Lot.

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated expenditures.

# Departmental Budgets

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**Title: Elimination of Assistant Supervisor of Parking and Utility Laborer**

**Budget Amount:** (\$90,570)      **Fund:** Parking Facilities      **FTE:** (2.0)

**Description:**

This represents a decrease in the amount of \$90,570 related to the elimination of one Assistant Supervisor of Parking position and a Utility Laborer position.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated expenditures.

**Title: Energy Savings**

**Budget Amount:** (\$75,240)      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: Payments for Accrued Leave Balances**

**Budget Amount:** \$59,990      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This represents an increase related to the anticipated payment of accrued leave balances (lump sum payments).

**Comment/Recommendation:**

This increase is recommended in order to provide the necessary resources for payment of accrued leave balances.

**Title: Elimination of an Assistant Supervisor of Parking**

**Budget Amount:** (\$47,460)      **Fund:** Parking Facilities      **FTE:** (1.0)

**Description:**

This represents a net decrease in the amount of \$47,460 related to the elimination of one full-time Assistant Supervisor of Parking position. The current incumbent is anticipated to retire within the first two-months of 2011. As a result, two-months of salary for this position has been budgeted in order to provide sufficient resources.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated expenditures.

# Departmental Budgets

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## **Title: Transfer Parking Meter Collector to On-Street Parking Program**

**Budget Amount:** (\$37,610)      **Fund:** Parking Facilities      **FTE:** (1.0)

### **Description:**

This represents the transfer of one Parking Meter Collector from the Off-Street Parking program to the On-Street Parking program. This transfer is necessary for the operation of the City Hall Shuttle.

### **Comment/Recommendation:**

This decrease is recommended in order to present this personnel expense in the appropriate program.

## **Title: Elimination of a Parking Operations Crew Leader Position**

**Budget Amount:** (\$32,280)      **Fund:** Parking Facilities      **FTE:** (1.0)

### **Description:**

This represents a net decrease in the amount of \$32,280 related to the elimination of one full-time Parking Operations Crew Leader position. The current incumbent is anticipated to retire within the first quarter of 2011. As a result, three-months of salary has been budgeted for this position in order to provide sufficient resources.

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated expenditures.

## **Title: Payments for Accrued Leave Balances**

**Budget Amount:** (\$28,780)      **Fund:** Parking Facilities      **FTE:** -

### **Description:**

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for two employees who retired in 2010.

### **Comment/Recommendation:**

This adjustment is recommended due to the one-time nature of funding provided in 2010.

## **Title: Increase in Position Vacancy Allowance**

**Budget Amount:** (\$15,910)      **Fund:** Parking Facilities      **FTE:** -

### **Description:**

This represents a reduction of \$15,910 in personnel expenses due to an increase in position vacancy allowance (PVA).

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget to anticipated position vacancies.

# Departmental Budgets



## Title: AFSCME Longevity Pay

**Budget Amount:** \$7,600      **Fund:** Parking Facilities      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: Payments for Accrued Leave Balances

**Budget Amount:** (\$59,990)      **Fund:** Parking Facilities      **FTE:** -

### Description:

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for employees who retired in 2011.

### Comment/Recommendation:

This adjustment is recommended due to the one-time nature of funding provided in 2011.

### Title: Increase in Debt Service Expenses

**Budget Amount:** \$45,040      **Fund:** Parking Facilities      **FTE:** -

### Description:

This represents an increase in the debt service expenses for yearly principal and interest payments for the Seventh & Broadway Garage expansion project.

### Comment/Recommendation:

This amount is recommended in order to provide necessary resources for yearly principal and interest payments

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$3,800)      **Fund:** Parking Facilities      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

To increase the availability of visitor parking in Downtown Cincinnati by monitoring the number of daily cars parked compared to the number of available spaces (turnover ratio).

Unit of Measure:	2009 Actual	2010 Target	2011 Target
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# Departmental Budgets

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Turnover ratio.	1.27	1.31	1.28
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# Departmental Budgets



## Program 3: Parking Business Services

**Description:** This program manages internal and external customer transactions for the Parking Facilities Division.

**Goal:** To provide timely and excellent customer service through proper stewardship of funds and assets managed by the Parking Facilities Division.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 321,820	\$ 298,260	\$ (23,560)	\$ 298,260
Other Expenses	\$ 104,520	\$ 86,390	\$ (18,130)	\$ 87,950
Operating Total	\$ 426,340	\$ 384,650	\$ (41,690)	\$ 386,210
Employee Benefits	\$ 118,380	\$ 139,720	\$ 21,340	\$ 145,110
General Fund Overhead	\$ 24,540	\$ 26,420	\$ 1,880	\$ 24,490
Total	\$ 569,260	\$ 550,790	\$ (18,470)	\$ 555,810
Capital Projects	\$ -	\$ -	\$ -	\$ 6,300
Total Full-Time Equivalent Positions	\$ 4.0	\$ 4.0	\$ -	\$ 4.0

### 2011 Significant Program Changes

#### Title: Payments for Accrued Leave Balances

**Budget Amount:** (\$24,470)      **Fund:** Parking Facilities      **FTE:** -

#### Description:

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for an employee who retired in 2010.

#### Comment/Recommendation:

This adjustment is recommended due to the one-time nature of funding provided in 2010.

#### Title: Program Budget Realignment

**Budget Amount:** (\$20,840)      **Fund:** Parking Facilities      **FTE:** -

#### Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with actual anticipated expenditures in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with actual anticipated expenditures.

# Departmental Budgets

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## Performance Measures

### Performance Objective:

Provide timely and quality customer service in response to citizen requests.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of special event parking applications processed within 24 hours of receipt.	100%	100%	100%

### Performance Objective:

Reduce the length of citizen complaint response time as reported in the customer service response system.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage response to customer service requests within 24 hours.	100%	100%	100%

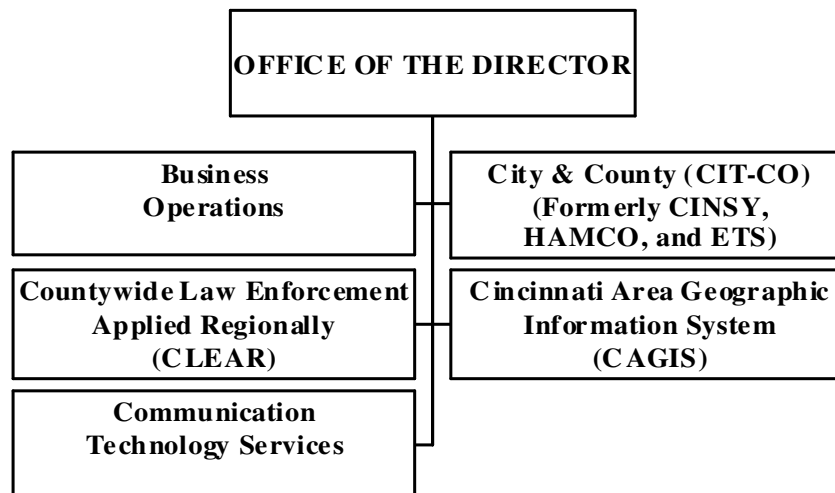


# Departmental Budgets



## Enterprise Tech. Solutions

**Mission:** The mission of the Enterprise Technology Solutions (ETS) Department is to support the City of Cincinnati and Hamilton County through excellence in design, development, and application of technology solutions that increase the efficiency and effectiveness of the various local governments, public safety, and law enforcement agencies in the region by improving service delivery and enterprise coordination.



### DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 2,217,680	\$ 5,628,780	\$ 5,494,240	\$ (134,540)	\$ 5,492,240
Other Expenses	\$ 8,421,300	\$ 8,107,570	\$ 8,982,470	\$ 874,900	\$ 9,244,170
Equipment	\$ 203,000	\$ 582,800	\$ 428,080	\$ (154,720)	\$ 435,780
Operating Total	\$ 10,841,980	\$ 14,319,150	\$ 14,904,790	\$ 585,640	\$ 15,172,190
Employee Benefits	\$ 2,807,580	\$ 2,738,430	\$ 3,185,060	\$ 446,630	\$ 1,309,840
General Fund Overhead	\$ 396,700	\$ 561,290	\$ 211,510	\$ (349,780)	\$ 216,700
Total	\$ 14,046,260	\$ 17,618,870	\$ 18,301,360	\$ 682,490	\$ 16,698,730
Internal Service Funds	\$ 13,590,760	\$ 2,191,850	\$ 2,120,990	\$ (70,860)	\$ 2,127,060
Capital Projects	\$ 1,191,400	\$ 1,306,600	\$ 764,600	\$ (542,000)	\$ 843,900
Program Revenue	\$ 17,893,760	\$ 700,000	\$ 1,078,380	\$ 378,380	\$ 1,078,380
Total Full-Time Equivalent Positions	\$ 114.0	101.0	101.0	-	101.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. ETS Administration
2. CTS Operations
3. CIT-CO Operations
4. CLEAR Operations
5. CAGIS Consortium Operations

## PROGRAM SUMMARIES

### Program 1: ETS Administration

**Description:** Provides overall policy direction, procurement, accounts payable, accounts receivable, human resources, and budget support for Enterprise Technology Solutions.

**Goal:** To assist the department with increasing productivity and lowering operational costs in the services provided to ETS's clients.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 467,070	\$ 440,770	\$ (26,300)	\$ 440,770
Other Expenses	\$ 494,710	\$ 352,180	\$ (142,530)	\$ 358,520
Operating Total	\$ 961,780	\$ 792,950	\$ (168,830)	\$ 799,290
Employee Benefits	\$ 257,430	\$ 332,460	\$ 75,030	\$ 203,880
General Fund Overhead	\$ 60,620	\$ 17,150	\$ (43,470)	\$ 21,900
Total	\$ 1,279,830	\$ 1,142,560	\$ (137,270)	\$ 1,025,070
Internal Service Funds	\$ 208,850	\$ 416,690	\$ 207,840	\$ 418,290
Capital Projects	\$ -	\$ 125,000	\$ 125,000	\$ 160,000
Program Revenue	\$ 700,000	\$ 1,078,380	\$ 378,380	\$ 1,078,380
Total Full-Time Equivalent Positions	\$ 11.0	11.0	-	11.0

## 2011 Significant Program Changes

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** \$416,690      **Fund:** Regional Computer Center      **FTE:** -

### **Description:**

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

### **Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate Fund in 2011.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$416,690)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

### **Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate Fund in 2011.

## **Title: Increase Non-Personnel Funding in Information Security**

**Budget Amount:** \$314,490      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase represents the continued centralization of staff and resources within the Enterprise Technology Solutions Administration program. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise wide IT systems and functions.

### **Comment/Recommendation:**

This adjustment is recommended to align the budget with anticipated non-personnel expenses for 2011.

## **Title: Transfer Security Section from the Regional Computer Center Fund**

**Budget Amount:** (\$226,880)      **Fund:** Regional Computer Center      **FTE:** (3.0)

### **Description:**

This reduction transfers Information Security into the General Fund. The remaining enterprise function staff was transferred as part of the 2010 Budget Update. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise wide IT systems and functions.

### **Comment/Recommendation:**

This reduction is recommended to continue the initiative to centralize ETS staff and services.

# Departmental Budgets

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## **Title: Transfer Security Staff to the General Fund**

**Budget Amount:** (\$83,490)      **Fund:** General Fund      **FTE:** 3.0

### **Description:**

This reduction would transfer the Information Security section from a chargeback status to direct funding under the General Fund. The remaining enterprise function staff was transferred as part of the 2010 Budget Update. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise wide IT systems and functions.

### **Comment/Recommendation:**

This reduction is recommended to continue the initiative to centralize ETS staff and services.

## **Title: Reductions of Travel and Training**

**Budget Amount:** (\$37,950)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the elimination of all Department travel and training in the General Fund.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources

## **Title: Program Budget Realignment**

**Budget Amount:** \$32,530      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Cost Savings Days**

**Budget Amount:** \$9,580      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$2,770                      **Fund:** Regional Computer Center                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,200                      **Fund:** Regional Computer Center                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,100)                      **Fund:** Regional Computer Center                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Implement a new cost billing system that can accommodate changing City and County needs and priorities.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of clients satisfied with the new cost billing system.	95%	100%	95%

# Departmental Budgets



## Program 2: CTS Operations

**Description:** Provide support for City's Communication Technology Services (CTS) programs, maintaining radio communications, data communications infrastructure and the City's telephone network.

**Goal:** Ensure reliable delivery for email messages to and from internal and external users. Provide one point of contact for customers to report problems or ask questions.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,121,200	\$ 709,920	\$ (411,280)	\$ 707,920
Other Expenses	\$ 1,943,540	\$ 1,970,490	\$ 26,950	\$ 2,005,960
Equipment	\$ 211,600	\$ 39,080	\$ (172,520)	\$ 39,780
Operating Total	\$ 3,276,340	\$ 2,719,490	\$ (556,850)	\$ 2,753,660
Employee Benefits	\$ 471,300	\$ 454,800	\$ (16,500)	\$ 340,980
General Fund Overhead	\$ 99,200	\$ 60,180	\$ (39,020)	\$ 69,210
Total	\$ 3,846,840	\$ 3,234,470	\$ (612,370)	\$ 3,163,850
Internal Service Funds	\$ -	\$ 405,660	\$ 405,660	\$ 408,140
Capital Projects	\$ 457,500	\$ 220,000	\$ (237,500)	\$ 316,000
Total Full-Time Equivalent Positions	\$ 22.0	21.0	(1.0)	21.0

### 2011 Significant Program Changes

**Title:** Program Budget Realignment

**Budget Amount:** \$405,660

**Fund:** Regional Computer Center

**FTE:** -

**Description:**

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

**Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate Fund in 2011.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** (\$405,660)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

### **Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate Fund in 2011.

## **Title: Cable Communications Fund Reduction**

**Budget Amount:** (\$158,310)      **Fund:** Cable Communications      **FTE:** (1.0)

### **Description:**

This reduction eliminates a Senior Computer Programmer Analyst position that became vacant in September 2010 due to a retirement. It will also reduce the Cable Communications Fund contribution to ETS administration by \$82,000.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of Cable Communications Fund resources.

## **Title: Realign Fiber Reimbursement Revenue**

**Budget Amount:** (\$98,490)      **Fund:** Cable Communications      **FTE:** -

### **Description:**

This reduction more accurately aligns revenue stemming from telephone and fiber reimbursements with work related to those items. In prior years Enterprise Technology Solutions budgeted needs based on its ability to post at least 11 billing cycles during the budget year. However, in the last few years the Department has been in a position to receive at least partial revenue for a 12th month, which enables this reduction in appropriated funding needs.

### **Comment/Recommendation:**

This decrease is recommended.

## **Title: Program Budget Realignment**

**Budget Amount:** \$80,920      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget is primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets

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**Title: Reductions of Travel and Training**

**Budget Amount:** (\$33,470)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the elimination of all Department travel and training in the General Fund.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources

**Title: Cost Savings Days**

**Budget Amount:** \$13,800      **Fund:** Cable Communications      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Energy Savings**

**Budget Amount:** (\$11,750)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$4,000      **Fund:** Cable Communications      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Energy Savings**

**Budget Amount:** (\$3,900)      **Fund:** Cable Communications      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.



# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$3,600                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$2,000)                      **Fund:** Cable Communications                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Conduct a detailed review of telecommunication expenses Citywide in order to eliminate unneeded services.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Amount of realized savings per month due to elimination of services that are no longer needed.	\$1,327.26	\$1,000	\$1,000

# Departmental Budgets



## Program 3: CIT-CO Operations

**Description:** CITCO provides information technology services and solutions for the City of Cincinnati and Hamilton County including City enterprise business systems such as Financial, Human Resources, Electronic Government and Enterprise Email, in addition to IT support services to City and Hamilton County customers.

**Goal:** The overall goal of this program is to keep expenditures as low as possible while providing necessary, no-direct billable services required for CIT-CO to operate.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,464,950	\$ 1,631,610	\$ 166,660	\$ 1,631,610
Other Expenses	\$ 1,349,260	\$ 1,147,400	\$ (201,860)	\$ 1,268,060
Equipment	\$ 20,200	\$ -	\$ (20,200)	\$ -
Operating Total	\$ 2,834,410	\$ 2,779,010	\$ (55,400)	\$ 2,899,670
Employee Benefits	\$ 1,023,660	\$ 1,178,770	\$ 155,110	\$ 764,980
General Fund Overhead	\$ 298,480	\$ 114,110	\$ (184,370)	\$ 104,900
Total	\$ 4,156,550	\$ 4,071,890	\$ (84,660)	\$ 3,769,550
Internal Service Funds	\$ 1,738,490	\$ 1,046,640	\$ (691,850)	\$ 1,049,480
Capital Projects	\$ 759,400	\$ 271,700	\$ (487,700)	\$ 220,000
Total Full-Time Equivalent Positions	\$ 29.0	30.0	1.0	30.0

### 2011 Significant Program Changes

**Title:** Eliminate Additional Pay on CIT-CO Admin

**Budget Amount:** (\$503,440)      **Fund:** Regional Computer Center      **FTE:** -

**Description:**

This reduction would eliminate Additional Pay and Department overhead budgeted in previous years in the Regional Computer Fund when all production staff was on a chargeback model. Under the new funding model most staff are directly funded through an appropriation and this amount is no longer needed.

**Comment/Recommendation:**

This decrease is recommended.

# Departmental Budgets

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## **Title: Transfer Egov Staff to Cable Communications Fund**

**Budget Amount:** (\$389,920)      **Fund:** Regional Computer Center      **FTE:** (4.0)

### **Description:**

This funding reduction would transfer the Egov section from a chargeback status to direct funding under the Cable Communications Fund, reducing the Enterprise Technology Solutions appropriation by the amount needed to fund employee benefits.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Increase Non-Personnel Funding in CIT-CO**

**Budget Amount:** \$227,700      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase represents the continued centralization of staff and resources within the Enterprise Technology Solutions Administration program. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise wide IT systems and functions.

### **Comment/Recommendation:**

This increase is recommended to align the budget with anticipated non-personnel expenses for 2011.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$129,340)      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate program.

## **Title: Program Budget Realignment**

**Budget Amount:** \$126,000      **Fund:** Regional Computer Center      **FTE:** -

### **Description:**

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

### **Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate Fund in 2011.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** (\$126,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

### **Comment/Recommendation:**

The adjustment is recommended to better align expenses with the appropriate Fund in 2011.

## **Title: Reductions of Travel and Training**

**Budget Amount:** (\$101,930)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the elimination of all Department travel and training in the General Fund.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources

## **Title: Transfer Egov Staff to Cable Communications Fund**

**Budget Amount:** (\$92,820)      **Fund:** Cable Communications      **FTE:** 4.0

### **Description:**

This represents a reduction in Cable Communications Fund needs within the Enterprise Technology Solutions appropriation. By transferring the Egov program from the Regional Computer Center Fund, the total amount needed to fund Egov will decrease. The previous amount needed to fund Egov came out of the Chargeback account; by directly paying for the personnel in the Cable Communications Fund and decreasing the Chargeback funding, \$92,820 can be centralized for employee benefit expenses.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Increase in Non-Personnel Funding**

**Budget Amount:** \$88,290      **Fund:** Cable Communications      **FTE:** -

### **Description:**

This increase would fully fund Egov non-personnel needs. In prior years this section was not fully funded and therefore depended on chargebacks to the Capital budget and other sources. This allocation more closely reflects the actual nature of work performed by this section as related to the City's web presence and the new funding model.

### **Comment/Recommendation:**

This increase is recommended to align the budget with anticipated expenses for the program.

# Departmental Budgets

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**Title: Computer Systems Analyst position in CITCO**

**Budget Amount:** \$87,740      **Fund:** Regional Computer Center      **FTE:** 1.0

**Description:**

This exception request would annualize the establishment of a Computer Systems Analyst position within CITCO. This funding increase proposal would document the net result, which is a 1.0 FTE increase in the Regional Computer Center Fund.

**Comment/Recommendation:**

This annualization is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$14,410      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Position Classification Adjustment**

**Budget Amount:** \$10,200      **Fund:** Cable Communications      **FTE:** -

**Description:**

This represents the replacement of a vacant Information Technology Coordinator position in the Egov section with an Administrative Specialist position.

**Comment/Recommendation:**

This annualization is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$3,120      **Fund:** Regional Computer Center      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

# Departmental Budgets

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**Title: Increase in Non-Personnel Funding in 2012**

**Budget Amount:** \$100,000      **Fund:** General Fund      **FTE:** -

**Description:**

This funding for 2012 is for the maintenance costs associated with the new budget software system that will be implemented during 2011.

**Comment/Recommendation:**

This increase is recommended in order to align the budget with anticipated expenditures.

## Performance Measures

**Performance Objective:**

Reorganize staffing and duties within the CINSY, ETS, and HAMCO sections into a higher efficiency model, which will result in increased service levels and lower costs.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Amount of savings due to increase in CINSY, ETS, and HAMCO model efficiencies.	\$175,500	\$50,000	\$25,000

# Departmental Budgets



## Program 4: CLEAR Operations

**Description:** To provide a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to all Hamilton County property owners.

**Goal:** Provide a system that assists all Hamilton County law enforcement personnel in the safe and successful performance of their duties.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,223,240	\$ 1,309,220	\$ 85,980	\$ 1,309,220
Other Expenses	\$ 2,031,230	\$ 2,878,380	\$ 847,150	\$ 2,930,190
Equipment	\$ 315,000	\$ 315,000	\$ -	\$ 320,670
Operating Total	\$ 3,569,470	\$ 4,502,600	\$ 933,130	\$ 4,560,080
Employee Benefits	\$ 512,350	\$ 641,950	\$ 129,600	\$ -
General Fund Overhead	\$ 102,990	\$ 20,070	\$ (82,920)	\$ 20,690
Total	\$ 4,184,810	\$ 5,164,620	\$ 979,810	\$ 4,580,770
Internal Service Funds	\$ 244,510	\$ 252,000	\$ 7,490	\$ 251,150
Total Full-Time Equivalent Positions	\$ 21.0	21.0	-	21.0

### 2011 Significant Program Changes

#### Title: Program Budget Adjustment

**Budget Amount:** \$885,438      **Fund:** Clear      **FTE:** -

#### Description:

The adjustment in personnel services and non-personnel services for this program budget is primarily due wireless network replacement costs in 2011.

#### Comment/Recommendation:

This increase is recommended in order to align the budget with anticipated expenditures.

#### Title: Cost Savings Days

**Budget Amount:** \$11,250      **Fund:** Clear      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets



**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,700                      **Fund:** Regional Computer Center                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$850)                      **Fund:** Regional Computer Center                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Maintain and ensure compliance with state and national security rules, policies, and procedures relevant to law enforcement systems, data, and networks by conducting 40 audits per year.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of audits with positive compliance findings.	98%	95%	95%



# Departmental Budgets



## Program 5: CAGIS Consortium Operations

**Description:** The Cincinnati Area Geographic Information System program represents a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery through the use of geographic information.

**Goal:** Keep the existing system upgraded to meet the needs of the organization, while providing minimal disruption to existing business operations.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,352,320	\$ 1,402,720	\$ 50,400	\$ 1,402,720
Other Expenses	\$ 2,288,830	\$ 2,634,020	\$ 345,190	\$ 2,681,440
Equipment	\$ 36,000	\$ 74,000	\$ 38,000	\$ 75,330
Operating Total	\$ 3,677,150	\$ 4,110,740	\$ 433,590	\$ 4,159,490
Employee Benefits	\$ 473,690	\$ 577,080	\$ 103,390	\$ -
Total	\$ 4,150,840	\$ 4,687,820	\$ 536,980	\$ 4,159,490
Capital Projects	\$ 89,700	\$ 147,900	\$ 58,200	\$ 147,900
Total Full-Time Equivalent Positions	\$ 18.0	18.0	-	18.0

### 2011 Significant Program Changes

#### Title: Fully implement 2011 CAGIS Budget

**Budget Amount:** \$492,000      **Fund:** Cinti Area Geographic Info Sys      **FTE:** -

#### Description:

This increase represents additional funding for the 2011 CAGIS budget including funding for ETS overhead in the amount of \$172,000 and funding in the amount of \$320,000 for the periodic aerial photographic reflight of Hamilton County.

#### Comment/Recommendation:

This increase is recommended.

#### Title: Program Budget Adjustment

**Budget Amount:** (\$131,710)      **Fund:** Cinti Area Geographic Info Sys      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning budgeted personnel and non-personnel expenses with the anticipated expenditures in 2011.

#### Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated expenditures.

# Departmental Budgets



**Title: Non-Personnel Restoration**

**Budget Amount:** \$46,670      **Fund:** Cinti Area Geographic Info Sys      **FTE:** -

**Description:**

This represents a restoration of a one-time reduction taken in 2010 for the City's contribution towards the CAGIS Consortium.

**Comment/Recommendation:**

This adjustment is recommended to reflect the City's contribution to CAGIS.

**Title: Income Tax-Infrastructure Fund Reduction**

**Budget Amount:** (\$32,730)      **Fund:** Income Tax-Infrastructure      **FTE:** -

**Description:**

This represents a reduction of the City's contribution towards the CAGIS Consortium budget.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of Income Tax Infrastructure Fund resources.

**Title: Cost Savings Days**

**Budget Amount:** \$17,510      **Fund:** Cinti Area Geographic Info Sys      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Continue to upgrade the CAGIS system to meet the needs of the organization, while providing minimal disruption to existing business operations.

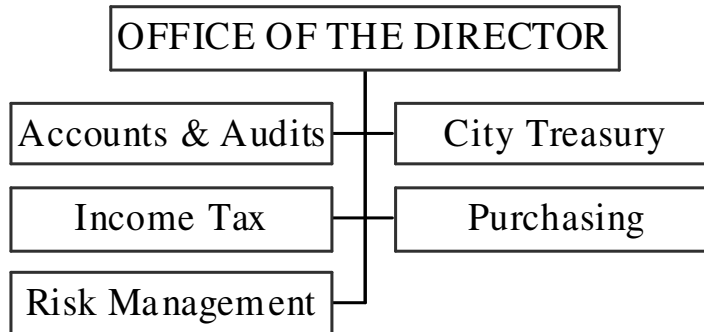
<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Implement at least 10 workflow improvements each year.	12	9	9

# Departmental Budgets



## Finance

**Mission:** The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, Purchasing, and Risk Management.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 5,184,420	\$ 4,733,630	\$ 4,993,850	\$ 260,220	\$ 4,988,650
Other Expenses	\$ 2,965,050	\$ 2,636,480	\$ 3,289,270	\$ 652,790	\$ 3,348,480
Operating Total	\$ 8,149,470	\$ 7,370,110	\$ 8,283,120	\$ 913,010	\$ 8,337,130
Employee Benefits	\$ 2,225,470	\$ 2,344,750	\$ 3,062,010	\$ 717,260	\$ 2,242,030
General Fund Overhead	\$ 29,780	\$ 38,410	\$ 42,800	\$ 4,390	\$ 43,330
Debt Service	\$ 76,227,130	\$ 67,500,000	\$ 78,000,000	\$ 10,500,000	\$ 78,000,000
Total	\$ 86,631,850	\$ 77,253,270	\$ 89,387,930	\$ 12,134,660	\$ 88,622,490
Internal Service Funds	\$ 4,157,500	\$ 4,513,420	\$ 3,863,310	\$ (650,110)	\$ 3,905,690
Capital Projects	\$ 97,900	\$ 152,700	\$ 78,000	\$ (74,700)	\$ 287,400
Consolidated Plan Projects	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Program Revenue	\$ 144,647,540	\$ 26,221,270	\$ 28,602,790	\$ 2,381,520	\$ 25,235,300
Total Full-Time Equivalent Positions	\$ 128.3	122.8	108.8	(14.0)	108.8

# Departmental Budgets



## DEPARTMENT PROGRAMS:

- |  |                                |
|--|--------------------------------|
| 1. Administration                                | 8. Parking Revenue Collections |
| 2. Financial Reporting and Monitoring            | 9. CDBG Loan Program           |
| 3. Payroll Preparation                           | 10. Risk Management            |
| 4. Debt Management                               | 11. Income Tax                 |
| 5. Cash Management/Banking                       | 12. Procurement                |
| 6. Delinquent Accounts                           | 13. Printing and Stores        |
| 7. Licensing, Adm. Tax & Transient Occupancy Tax | 14. Employee Retirement System |

## PROGRAM SUMMARIES

### Program 1: Administration

**Description:** Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

**Goal:** To contribute to the financial strength of the City by being a strong steward of public financial services and to provide quality financial services to customers.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 238,940	\$ 275,910	\$ 36,970	\$ 275,910
Other Expenses	\$ 21,030	\$ 21,490	\$ 460	\$ 21,880
Operating Total	\$ 259,970	\$ 297,400	\$ 37,430	\$ 297,790
Employee Benefits	\$ 93,180	\$ 139,830	\$ 46,650	\$ 128,440
Total	\$ 353,150	\$ 437,230	\$ 84,080	\$ 426,230
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

## 2011 Significant Program Changes

# Departmental Budgets



**Title: Increase in Funding for Personnel**

**Budget Amount:** \$23,630      **Fund:** General Fund      **FTE:** -

**Description:**

This represents an increase in funding for personnel. The 2010 Approved Budget Update included position vacancy savings for the Finance Director position. The Finance Director position is filled and this vacancy savings will no longer be available in 2011. In addition, the Office of the Director received reimbursement for its oversight of the Retirement Division in 2010. As a result of the Ordinance no. 325-2010 the Department of Retirement was created. The Office of the Director will not receive reimbursements from the Department of Retirement in 2011.

**Comment/Recommendation:**

This increase is recommended to ensure personnel costs for this program are properly budgeted.

**Title: Cost Savings Days**

**Budget Amount:** \$12,080      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To maintain general obligation bond ratings of Aa1/AA+ or better each year. Aa1 and AA+ are Moody's and Standard & Poor's rating symbols, respectively, for "high quality."

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
General Obligation Bond ratings of Aa1/AA+ or better.	Aa1/AA+	Aa1/AA+	Aa1/AA+

# Departmental Budgets



## Program 2: Financial Reporting and Monitoring

**Description:** Prepares revenue estimates and financial analyses. Maintains records and prepares reports on the financial position of each fund and project. Monitors expenditures. Disburses payments to vendors. Prepares the City's Comprehensive Annual Financial Report (CAFR) and the Tentative Tax Budget. Coordinates the preparation of the annual Cost Allocation Plan and indirect cost rates for Federal grants. Reconciles property tax revenue from Hamilton County.

**Goal:** To strengthen City government by providing financial information to stakeholders and to be responsible financial stewards through the monitoring of certain revenues and expenditures and through the reporting of the City's financial information.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,015,210	\$ 1,086,400	\$ 71,190	\$ 1,085,100
Other Expenses	\$ 79,830	\$ 513,450	\$ 433,620	\$ 522,690
Operating Total	\$ 1,095,040	\$ 1,599,850	\$ 504,810	\$ 1,607,790
Employee Benefits	\$ 422,490	\$ 572,170	\$ 149,680	\$ 490,840
General Fund Overhead	\$ 14,980	\$ 14,790	\$ (190)	\$ 14,880
Total	\$ 1,532,510	\$ 2,186,810	\$ 654,300	\$ 2,113,510
Capital Projects	\$ 75,000	-	\$ (75,000)	\$ 237,400
Program Revenue	\$ 750	\$ 750	\$ -	\$ 750
Total Full-Time Equivalent Positions	\$ 18.0	18.0	-	18.0

### 2011 Significant Program Changes

#### Title: Board of Education Tax Increment Financing Fees

**Budget Amount:** \$400,000      **Fund:** Urban Renewal Debt Retirement      **FTE:** -

#### Description:

This represents funding for fees to the Board of Education for miscellaneous Tax Increment Financing (TIF) projects. In 2010 this expense was incurred but not included in the budget. In 2011 the budget properly accounts for this cost in the Urban Renewal Debt Retirement Fund.

#### Comment/Recommendation:

The inclusion of this expense is recommended in order to properly account for all costs associated with the Urban Renewal Debt Retirement Fund.

# Departmental Budgets

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## **Title: Increase in Community Development Block Grant Funding**

**Budget Amount:** \$32,060      **Fund:** Community Dev Block Grant      **FTE:** -

### **Description:**

This represents an increase in Community Development Block Grant (CDBG) funding. Additional funding will allow this program to devote more staff time to the Department of Housing and Urban Development (HUD) grant programs with particular emphasis on staff closing out old projects.

### **Comment/Recommendation:**

This increase is recommended in order to improve the City's ability to manage its grant resources.

## **Title: Funding for Banking Fees**

**Budget Amount:** \$30,000      **Fund:** Urban Renewal Debt Retirement      **FTE:** -

### **Description:**

This represents funding for banking fees associated with the Urban Renewal Debt Retirement Fund. In 2010 this expense was incurred but not included in the budget. In 2011 the budget properly accounts for this cost in the Urban Renewal Debt Retirement Fund.

### **Comment/Recommendation:**

The inclusion of this expense is recommended in order to properly account for all costs associated with the Urban Renewal Debt Retirement Fund.

## **Title: Program Budget Realignment of Personnel Funding**

**Budget Amount:** \$18,580      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the transfer of funding for personnel services to the Financial Reporting and Monitoring Program from the Payroll Preparation Program.

### **Comment/Recommendation:**

This realignment is recommended to better align expenses with the appropriate program.

## **Title: Cost Savings Days**

**Budget Amount:** \$10,120      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$3,330      **Fund:** Urban Renewal Debt Retirement      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,600      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,300)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To annually receive an Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review (CAFR).	Received	Receive	Receive



# Departmental Budgets



## Program 3: Payroll Preparation

**Description:** Processes biweekly payroll for approximately 6,500 employees, interprets and implements government regulations, and reconciles all employee deductions and tax deposits.

**Goal:** To provide professional accounting support to agencies to allow for timely processing of payroll.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 150,350	\$ 135,610	\$ (14,740)	\$ 135,610
Other Expenses	\$ 6,420	\$ 6,560	\$ 140	\$ 6,680
Operating Total	\$ 156,770	\$ 142,170	\$ (14,600)	\$ 142,290
Employee Benefits	\$ 58,620	\$ 69,200	\$ 10,580	\$ 63,560
Total	\$ 215,390	\$ 211,370	\$ (4,020)	\$ 205,850
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment of Personnel Funding

**Budget Amount:** \$18,580      **Fund:** General Fund      **FTE:** -

#### Description:

This represents the transfer of funding for personnel services to the Financial Reporting and Monitoring Program from the Payroll Preparation Program.

#### Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

### Title: Cost Savings Days

**Budget Amount:** \$3,030      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

To issue all payroll checks on the established pay dates.

# Departmental Budgets

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<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of payroll checks issued on established pay dates.	100%	100%	100%

# Departmental Budgets



## Program 4: Debt Management

**Description:** Manages general obligation debt repayment.

**Goal:** To maintain all records related to bonds and notes issued by the City of Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 185,420	\$ 199,720	\$ 14,300	\$ 199,720
Other Expenses	\$ 1,652,960	\$ 1,697,500	\$ 44,540	\$ 1,728,060
Operating Total	\$ 1,838,380	\$ 1,897,220	\$ 58,840	\$ 1,927,780
Debt Service	\$ 67,500,000	\$ 78,000,000	\$ 10,500,000	\$ 78,000,000
Total	\$ 69,338,380	\$ 79,897,220	\$ 10,558,840	\$ 79,927,780
Program Revenue	\$ 20,438,000	\$ 20,636,000	\$ 198,000	\$ 20,835,000
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

## 2011 Significant Program Changes

### Title: Increase in Debt Service

**Budget Amount:** \$10,500,000      **Fund:** Bond Retirement      **FTE:** -

#### Description:

This adjustment in the Bond Retirement Fund is necessary to align the debt service budget with principal payments due on debt issues in 2010 and bond anticipation notes due in 2011.

#### Comment/Recommendation:

This adjustment is recommended to align the budget with the appropriate level of debt service payments.

### Title: Increase in Health Care Costs for 2011

**Budget Amount:** \$17,370      **Fund:** Bond Retirement      **FTE:** -

#### Description:

In order to adequately fund the City's medical insurance plan, the total amount needed in 2011 for healthcare across all funds will increase by approximately \$15.55 million over the 2010 all funds healthcare requirement. For the 2011 healthcare appropriation within the Bond Retirement Fund, this increase translates to an increase of \$17,380 over the 2010 budget amount for health care costs of \$11,270.

#### Comment/Recommendation:

This increase is recommended in order to properly fund the City's healthcare.

# Departmental Budgets

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**Title:** Cost Savings Days

**Budget Amount:** \$2,630

**Fund:** Bond Retirement

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To ensure that all debt service payments for City notes and bonds are paid on the date that the payment is due.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of debt service payments remitted on time.	100%	100%	100%

# Departmental Budgets



## Program 5: Cash Management/Banking

**Description:** Provides assistance to all City agencies to facilitate prompt deposit of all money due to or belonging to the City of Cincinnati.

**Goal:** To enhance City revenues by earning investment returns in excess of the U.S. Treasury benchmark and improve operating efficiencies by increased use of electronic payments.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 164,190	\$ 220,670	\$ 56,480	\$ 219,970
Other Expenses	\$ 68,760	\$ 101,190	\$ 32,430	\$ 103,010
Operating Total	\$ 232,950	\$ 321,860	\$ 88,910	\$ 322,980
Employee Benefits	\$ 64,200	\$ 111,900	\$ 47,700	\$ 102,780
Total	\$ 297,150	\$ 433,760	\$ 136,610	\$ 425,760
Total Full-Time Equivalent Positions	4.0	5.0	1.0	5.0

## 2011 Significant Program Changes

### Title: Transfer Senior Accountant to Cash Management from Licensing

**Budget Amount:** \$63,410      **Fund:** General Fund      **FTE:** 1.0

#### Description:

This represents the transfer of one Senior Accountant position to the Cash Management/Banking Program from the Licensing/Admission Program. This transfer is necessary due to the decrease in funding for the Community Development Block Grant (CDBG) Loan Program.

#### Comment/Recommendation:

This adjustment is recommended to align the position with the appropriate fund.

### Title: Increase Postage

**Budget Amount:** \$30,000      **Fund:** General Fund      **FTE:** -

#### Description:

This represents the restoration of funding for postage. The additional non-personnel reductions imposed in 2010 could not be absorbed by the Treasury Division due to the need to fund postage for the mailing of general warrant checks, flex checks, and income tax refund checks. An additional appropriation was required in 2010. This restores the postage budget in Treasury to the level required for the above activities in 2011.

#### Comment/Recommendation:

This increase is recommended to ensure the budget for postage is sufficient for the mailing of checks.

# Departmental Budgets

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## Title: Program Budget Realignment

**Budget Amount:** (\$14,820)      **Fund:** General Fund      **FTE:** -

### Description:

This represents the transfer of funding for personnel and non-personnel services from the Cash Management/Banking Program to the Delinquent Accounts Program and the Licensing/Admissions Program.

### Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

## Title: Cost Savings Days

**Budget Amount:** \$6,660      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Title: AFSCME Longevity Pay

**Budget Amount:** \$1,400      **Fund:** General Fund      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$700)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

To earn a return equivalent to or exceeding the moving average return on two-year U.S. Treasury Notes (benchmark).

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
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# Departmental Budgets

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Rate of return on invested City funds verses benchmark (BM) rate of return on U.S. Treasury Notes.

BM+      BM or BM+      BM or BM+

**Performance Objective:**

To increase the number of vendor payments made electronically.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all payments made electronically.	23.44%	25%	30%

# Departmental Budgets



## Program 6: Delinquent Accounts

**Description:** Pursues delinquent collections after City agencies have been unsuccessful in collecting for provided services.

**Goal:** To improve collections by more promptly referring delinquent accounts to the Law Department or outside collection agencies.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 51,300	\$ 51,380	\$ 80	\$ 51,380
Other Expenses	\$ 23,640	\$ 25,670	\$ 2,030	\$ 26,130
Operating Total	\$ 74,940	\$ 77,050	\$ 2,110	\$ 77,510
Employee Benefits	\$ 19,900	\$ 26,150	\$ 6,250	\$ 24,030
Total	\$ 94,840	\$ 103,200	\$ 8,360	\$ 101,540
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** \$1,260

**Fund:** General Fund

**FTE:** -

### Description:

This represents the transfer of funding for non-personnel services from the Cash Management/Banking Program to the Delinquent Accounts Program.

### Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

### Performance Objective:

To obtain City agency approval to refer past due collections prior to 120 days past due.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Ratio of past due accounts referred between 120 and 130 days to the total number of past due accounts.	65%	75%	75%



# Departmental Budgets



## Program 7: Licensing, Adm. Tax & Transient Occupancy Tax

**Description:** Provides for the accurate and timely collection of approximately 56 licenses issued by the City.

**Goal:** To improve renewal rates for business licensing.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 33,560	\$ 42,350	\$ 8,790	\$ 42,350
Other Expenses	\$ 9,310	\$ 9,510	\$ 200	\$ 9,680
Operating Total	\$ 42,870	\$ 51,860	\$ 8,990	\$ 52,030
Employee Benefits	\$ 13,210	\$ 21,520	\$ 8,310	\$ 19,760
Total	\$ 56,080	\$ 73,380	\$ 17,300	\$ 71,790
Capital Projects	\$ -	\$ -	\$ -	\$ 50,000
Program Revenue	\$ 4,942,520	\$ 4,394,550	\$ (547,970)	\$ 4,399,550
Total Full-Time Equivalent Positions	\$ 1.0	\$ 1.0	\$ -	\$ 1.0

### 2011 Significant Program Changes

#### Title: Transfer Senior Accountant from Licensing to Cash Management

**Budget Amount:** (\$63,410)      **Fund:** General Fund      **FTE:** (1.0)

#### Description:

This represents the transfer of one Senior Accountant position from the Licensing/Admission Program to the Cash Management/Banking Program. This transfer is necessary due to the decrease in funding for the Community Development Block Grant (CDBG) Loan Program.

#### Comment/Recommendation:

This adjustment is recommended to align the position with the appropriate program.

#### Title: Transfer Senior Accountant to Licensing from CDBG Loan Program

**Budget Amount:** \$58,270      **Fund:** General Fund      **FTE:** 1.0

#### Description:

This represents the transfer of one Senior Accountant position to the Licensing/Admission Program from the CDBG Loan Program. This transfer is necessary due to the decrease in funding for the CDBG Loan Program.

#### Comment/Recommendation:

This adjustment is recommended to align the position with the appropriate program and fund.

# Departmental Budgets

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**Title: Program Budget Realignment**

**Budget Amount:** \$13,560      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the transfer of funding for personnel services from the Cash Management/Banking Program to the Licensing/Admissions Program.

**Comment/Recommendation:**

This realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

**Performance Objective:**

To forward 98% of all renewal applications 30 days prior to license expiration.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of license applications mailed 30 days prior to license expiration.	99%	98%	98%

# Departmental Budgets



## Program 8: Parking Revenue Collections

**Description:** Collects and receipts parking revenues.

**Goal:** To ensure parking revenues are collected and receipted securely and accurately and delivered by armored car contractor in a timely manner.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 86,610	\$ 89,080	\$ 2,470	\$ 88,730
Other Expenses	\$ 74,830	\$ 74,720	\$ (110)	\$ 76,060
Operating Total	\$ 161,440	\$ 163,800	\$ 2,360	\$ 164,790
Employee Benefits	\$ 32,490	\$ 42,170	\$ 9,680	\$ 43,790
General Fund Overhead	\$ 6,380	\$ 7,110	\$ 730	\$ 7,310
Total	\$ 200,310	\$ 213,080	\$ 12,770	\$ 215,890
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

### 2011 Significant Program Changes

**Title:** AFSCME Longevity Pay

**Budget Amount:** \$700      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

### 2012 Significant Program Changes

**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$350)      **Fund:** Parking Facilities      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

### Performance Measures

# Departmental Budgets

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## Performance Objective:

To ensure parking meter revenues are accurately counted and delivered by armored car contractor to bank within one business day from the date of collection.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of days deposits are delivered within one day relative to total number of business days.	97%	97%	97%

# Departmental Budgets



## Program 9: CDBG Loan Program

**Description:** Monitors loan repayments and escrow payments of the City's Community Development Block Grant.

**Goal:** To accurately and timely monitor loan and escrow payments of the Community Development Block Grant.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 77,400	\$ 18,160	\$ (59,240)	\$ 18,160
Other Expenses	\$ 900	\$ -	\$ (900)	\$ -
Operating Total	\$ 78,300	\$ 18,160	\$ (60,140)	\$ 18,160
Employee Benefits	\$ 35,780	\$ 10,810	\$ (24,970)	\$ 10,980
Total	\$ 114,080	\$ 28,970	\$ (85,110)	\$ 29,140
Total Full-Time Equivalent Positions	\$ 1.0	\$ -	\$ (1.0)	\$ -

## 2011 Significant Program Changes

**Title:** Transfer Senior Accountant from CDBG Loan Program to Licensing

**Budget Amount:** (\$58,270)      **Fund:** Community Dev Block Grant      **FTE:** (1.0)

### Description:

This represents the transfer of one Senior Accountant position from the Community Development Block Grant (CDBG) Loan Program to the Licensing/Admission Program. This transfer is necessary due to the decrease in funding for the CDBG Loan Program.

### Comment/Recommendation:

This adjustment is recommended as the cost is reflected in the appropriate fund.

## Performance Measures

### Performance Objective:

To review bank reconciliations prepared by loan servicing contractor, update individual loan payment records, and prepare internal loan reports no later than the last day of the month.

### Unit of Measure:

Percentage of months that work is completed in a timely manner.

	2009 Actual	2010 Target	2011 Target
	95%	92%	92%

# Departmental Budgets



## Program 10: Risk Management

**Description:** Monitors the City's insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers' compensation rates.

**Goal:** To maintain current levels of insurance protection, to continue the employee safety program, to provide medical management services to all injured City employees, to seek ways to improve employee health, and to manage workers' compensation costs.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Other Expenses	\$ 126,610	\$ 129,400	\$ 2,790	\$ 131,730
Operating Total	\$ 126,610	\$ 129,400	\$ 2,790	\$ 131,730
Employee Benefits	\$ 306,010	\$ 393,370	\$ 87,360	\$ -
General Fund Overhead	\$ 9,970	\$ 14,180	\$ 4,210	\$ 14,370
Total	\$ 442,590	\$ 536,950	\$ 94,360	\$ 146,100
Internal Service Funds	\$ 1,371,110	\$ 1,328,640	\$ (42,470)	\$ 1,335,370
Program Revenue	\$ 740,000	\$ 700,000	\$ (40,000)	\$ -
Total Full-Time Equivalent Positions	\$ 15.0	14.0	(1.0)	14.0

## 2011 Significant Program Changes

**Title:** Elimination of a Supervising Environmental Safety Specialist

**Budget Amount:** (\$61,400)      **Fund:** Employee Safety      **FTE:** (1.0)

**Description:**

This represents the elimination of one Supervising Environmental Safety Specialist position. This position, along with two others were added in the 2010 Approved Budget Update in order to improve the Employee Safety Program. It has been determined that this position is no longer needed.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of Employee Safety Fund resources.

# Departmental Budgets



**Title:** Cost Savings Days

**Budget Amount:** \$15,060

**Fund:** Employee Safety

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To effectively manage the City's Commercial Insurance Program by renewing insurance policies at the same or lower premiums.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of renewals where premium amount remained the same or was reduced.	90%	50%	50%

**Performance Objective:**

To effectively manage the City's Workers Compensation Program.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Workers compensation rate per \$100 of payroll.	\$1.67	\$2.00	2.00

**Performance Objective:**

To implement and maintain an incentive based employee health and wellness program.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of employees participating in health and wellness program (an intra-City partnership).	48%	60%	60%

# Departmental Budgets



## Program 11: Income Tax

**Description:** Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

**Goal:** To ensure taxpayer compliance through education and service excellence.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,143,750	\$ 2,278,780	\$ 135,030	\$ 2,276,630
Other Expenses	\$ 457,770	\$ 592,840	\$ 135,070	\$ 603,510
Operating Total	\$ 2,601,520	\$ 2,871,620	\$ 270,100	\$ 2,880,140
Employee Benefits	\$ 846,710	\$ 1,157,010	\$ 310,300	\$ 1,062,810
Total	\$ 3,448,230	\$ 4,028,630	\$ 580,400	\$ 3,942,950
Consolidated Plan Projects	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Total Full-Time Equivalent Positions	\$ 42.8	40.8	(2.0)	40.8

## 2011 Significant Program Changes

**Title:** Addition of Income Tax Field Audit Team

**Budget Amount:** \$270,110      **Fund:** General Fund      **FTE:** 3.0

### Description:

This represents an increased use of lock-box services and the addition of three Accountant positions. The increased use of lock-box services will free up current staff. This, in addition to the three new Accountant positions, will create a Field Audit Team that is projected to generate \$500,000 in income tax revenue for all funds in 2011. Of this \$500,000 in additional income tax revenue, the General Fund portion totals \$369,000.

### Comment/Recommendation:

This increase in funding is recommended to improve income tax collections, which will generate additional General Fund revenue.



# Departmental Budgets

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## **Title: Elimination of One Administrative Technician Position**

**Budget Amount:** (\$36,250)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This represents the elimination of one Administrative Technician position. Staff duties will be reassigned resulting in accounting and income tax extension processing to be slower but manageable.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$10,730      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$4,300      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Elimination of Unfunded Vacant Positions**

**Budget Amount:** \$0      **Fund:** General Fund      **FTE:** (4.0)

### **Description:**

This represents the elimination of four positions that are unfunded as a result of the department's position vacancy allowance (PVA) plan.

### **Comment/Recommendation:**

This decrease is recommended as a means to eliminate positions for which no funding exists.

## **2012 Significant Program Changes**

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$2,150)      **Fund:** General Fund      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## Performance Measures

### Performance Objective:

To provide timely and effective customer service.

### Unit of Measure:

Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey.

Percentage of incoming calls answered within 30 seconds.

	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey.	96%	85%	85%
Percentage of incoming calls answered within 30 seconds.	94%	90%	90%

# Departmental Budgets



## Program 12: Procurement

**Description:** Performs procurement functions including the competitive bid process, reverse auctions, the demolition bid process, the professional services proposal process, procurement cards, the citywide vendor registration process, and record management for all City contracts.

**Goal:** To assist all City agencies in the procurement of products and services by using appropriate management techniques, best price policy implementation, and monitoring of purchases in accordance with City of Cincinnati Municipal Code and State statutes.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 586,900	\$ 595,790	\$ 8,890	\$ 595,090
Other Expenses	\$ 114,420	\$ 116,940	\$ 2,520	\$ 119,050
Operating Total	\$ 701,320	\$ 712,730	\$ 11,410	\$ 714,140
Employee Benefits	\$ 257,930	\$ 315,090	\$ 57,160	\$ 295,040
General Fund Overhead	\$ 7,080	\$ 6,720	\$ (360)	\$ 6,770
Total	\$ 966,330	\$ 1,034,540	\$ 68,210	\$ 1,015,950
Internal Service Funds	\$ 36,320	\$ -	\$ (36,320)	\$ -
Capital Projects	\$ 77,700	\$ 78,000	\$ 300	\$ -
Program Revenue	\$ 100,000	\$ 100,000	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 12.0	11.0	(1.0)	11.0

### 2011 Significant Program Changes

**Title:** Additional Funding for OPEN Cincinnati

**Budget Amount:** \$189,870

**Fund:** General Fund

**FTE:** 3.0

**Description:**

This represents the addition of two Buyer positions and one Administrative Technician position. These new positions were proposed in June 2010 to address the additional workload in the Purchasing Division associated with the OPEN Cincinnati Task Force recommendations. The Purchasing Division cannot absorb the additional OPEN Cincinnati responsibilities using current staff.

**Comment/Recommendation:**

This increase was recommended in order for the Purchasing Division to implement the OPEN Cincinnati Task Force recommendations.

# Departmental Budgets

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## **Title: Elimination of Three OPEN Cincinnati Positions**

**Budget Amount:** (\$189,870)      **Fund:** General Fund      **FTE:** (3.0)

### **Description:**

This represents the elimination of two Buyer positions and one Administrative Technician position. These were new positions added to accommodate the additional workload in the Purchasing Division associated with the OPEN Cincinnati Task Force recommendations. The Purchasing Division cannot absorb the additional OPEN Cincinnati responsibilities using current staff.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: Elimination of an Administrative Technician Position**

**Budget Amount:** (\$36,320)      **Fund:** Reproduction Services      **FTE:** (1.0)

### **Description:**

This represents the elimination of one Administrative Technician position due to the decreased demand for services provided by the Printing and Stores Program.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of Reproductive Services Fund resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$4,370      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,400      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$700)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To affect procedures related to the purchasing operation that promote the timely handling of all purchasing requisitions for supplies, services, and equipment and implement the SBE Task Force Recommendations.

**Unit of Measure:**

Percentage of contracts awarded within 90 days from start of bid process.

	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
	89%	80%	90%

# Departmental Budgets



## Program 13: Printing and Stores

**Description:** Provides printing, mail, and store services to all City agencies.

**Goal:** To effectively manage the City's printing, mail, and stores operations.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Employee Benefits	\$ 194,230	\$ 202,790	\$ 8,560	\$ -
Total	\$ 194,230	\$ 202,790	\$ 8,560	\$ -
Internal Service Funds	\$ 3,105,990	\$ 2,534,670	\$ (571,320)	\$ 2,570,320
Program Revenue	\$ -	\$ 2,771,490	\$ 2,771,490	\$ -
Total Full-Time Equivalent Positions	\$ 9.0	8.0	(1.0)	8.0

### 2011 Significant Program Changes

#### Title: Decrease in Non-Personnel Expenses

**Budget Amount:** (\$588,520)      **Fund:** Reproduction Services      **FTE:** -

#### Description:

This represents a decrease in non-personnel expenses. The most significant decreases are in the supplies for resale, printing services, and office drafting line items.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of Reproductive Services Fund resources.

#### Title: Elimination of a Reproduction Machine Operator 2 Position

**Budget Amount:** (\$34,240)      **Fund:** Reproduction Services      **FTE:** (1.0)

#### Description:

This represents the elimination of one Reproduction Machine Operator 2 position due to the decreased demand for services provided by the Printing and Stores Program.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of Reproductive Services Fund resources.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$3,110                      **Fund:** Reproduction Services                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,200                      **Fund:** Reproduction Services                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,100)                      **Fund:** Reproduction Services                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To provide high quality efficient supply ordering services to all City departments.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of office supply orders delivered within two business days of the purchase.	96%	95%	95%

# Departmental Budgets



## Program 14: Employee Retirement System

**Description:** The Department of Retirement is governed by an eleven member Board of Trustees. Six members are appointed by the Mayor and must have extensive expertise in certain fields. Five members are elected by active and retired members of the Cincinnati Retirement System (CRS). The Executive Director of CRS implements policies and manages daily operations. The Cincinnati Retirement System is funded by employee and employer contributions, and investment gains from assets. The department's operating budget is approved by the CRS Board of Trustees, is funded by the assets of CRS, and is not part of the City Budget. The department oversees and administers all benefits provided by the CRS as follows: Administers pension and healthcare benefits for retirees; Manages the enrollment, eligibility and accrual of benefits for active employees; Maintains and administers accrued benefits for terminated vested members; Provides education, communication, and counseling to all members of CRS, retired and active; Manages the financial operations of the pension and healthcare trusts; and Administers and assists in the development and execution of the benefits, funding and investment strategies of the CRS Board of Trustees.

**Goal:** To promote long-term financial security for members of the Cincinnati Retirement System and maintain the financial health of the pension and healthcare trusts.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Total Full-Time Equivalent Positions	\$ 9.0	-	(9.0)	-

## 2011 Significant Program Changes

**Title:** Transfer of Employee Retirement System Personnel

**Budget Amount:** \$0                      **Fund:** Retirement System                      **FTE:** (9.0)

**Description:**

This represents the shift of staff from the Employee Retirement System Program in the Department of Finance to the Department of Retirement as prescribed by ordinance number 325-2010 passed by City Council on August 4, 2010.

**Comment/Recommendation:**

Elimination of staff for this program is recommended due to the reallocation of staff to the Department of Retirement.

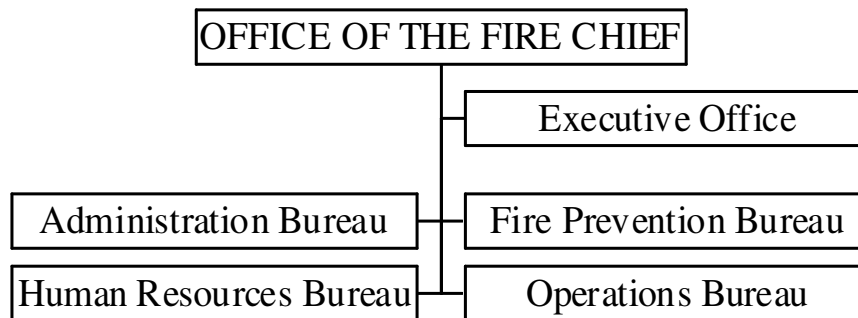


# Departmental Budgets



## Fire

**Mission:** The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 65,557,400	\$ 61,845,130	\$ 54,201,750	\$ (7,643,380)	\$ 52,711,170
Other Expenses	\$ 7,714,420	\$ 6,127,870	\$ 7,662,230	\$ 1,534,360	\$ 7,800,150
Equipment	\$ 173,640	\$ 77,360	\$ 96,260	\$ 18,900	\$ 97,990
Operating Total	\$ 73,445,460	\$ 68,050,360	\$ 61,960,240	\$ (6,090,120)	\$ 60,609,310
Employee Benefits	\$ 25,512,160	\$ 24,720,460	\$ 27,503,320	\$ 2,782,860	\$ 25,282,080
Debt Service	\$ -	\$ 61,620	\$ 81,130	\$ 19,510	\$ 79,630
Total	\$ 98,957,620	\$ 92,832,440	\$ 89,544,690	\$ (3,287,750)	\$ 85,971,020
Capital Projects	\$ 422,600	\$ 2,821,800	\$ 366,900	\$ (2,454,900)	\$ 395,900
Program Revenue	\$ 744,700	\$ 5,648,000	\$ 5,728,000	\$ 80,000	\$ 5,728,000
Total Full-Time Equivalent Positions	\$ 888.0	868.0	695.0	(173.0)	695.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Response
2. Human Resources
3. Support Services
4. Prevention and Community Education
5. Financial Management and Planning

## PROGRAM SUMMARIES

### Program 1: Response

**Description:** This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

**Goal:** To minimize the loss of life and property due to emergency events.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 56,324,320	\$ 48,462,110	\$ (7,862,210)	\$ 46,978,930
Other Expenses	\$ 5,206,150	\$ 6,498,950	\$ 1,292,800	\$ 6,615,930
Equipment	\$ 9,530	\$ 16,140	\$ 6,610	\$ 16,430
Operating Total	\$ 61,540,000	\$ 54,977,200	\$ (6,562,800)	\$ 53,611,290
Employee Benefits	\$ 22,545,570	\$ 24,619,430	\$ 2,073,860	\$ 22,639,740
Debt Service	\$ 61,620	\$ 81,130	\$ 19,510	\$ 79,630
Total	\$ 84,147,190	\$ 79,677,760	\$ (4,469,430)	\$ 76,330,660
Capital Projects	\$ 2,821,800	\$ 366,900	\$ (2,454,900)	\$ 395,900
Program Revenue	\$ 5,440,000	\$ 5,520,000	\$ 80,000	\$ 5,520,000
Total Full-Time Equivalent Positions	\$ 800.0	628.0	(172.0)	628.0

## 2011 Significant Program Changes

# Departmental Budgets

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## **Title: Elimination of Service from 11 Fire Trucks/Engines**

**Budget Amount:** (\$9,850,830)      **Fund:** General Fund      **FTE:** (172.0)

### **Description:**

This decrease represents the elimination of service from 11 fire trucks/engines, which equates to a reduction of 172 positions including 11 Captains, 22 Lieutenants, 33 Fire Apparatus Operators and 106 Fire Fighters. The decrease also includes reductions to longevity, service requirement allowance, step-up payments, additional pay and quartermaster wearing apparel as a result of the reduced staffing level. In addition, this reduction includes the elimination of any position vacancy allowance (PVA) associated with sworn positions so that laid off employees can be recalled to address normal attrition in 2011.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Restoration of Longevity Payments and SRA for IAFF Employees**

**Budget Amount:** \$2,795,020      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Lump sum for DROP Retirements**

**Budget Amount:** \$1,500,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase would adjust the lump sum payments budgeted for 2011 in relation to sworn employees scheduled to retire under the Ohio Police & Fire Pension System's (OP&F) Deferred Retirement Option Program (DROP) during 2011.

### **Comment/Recommendation:**

This increase is recommended in order to adequately provide for the projected lump sum payment need for 2011.

## **Title: Reduction of Fire Overtime**

**Budget Amount:** (\$824,850)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would more closely align the overtime budget to the budgeted level of overtime approved for 2010.

### **Comment/Recommendation:**

This decrease is recommended and will be achievable if current overtime policies are continued by the Fire Department in 2011.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** (\$323,280)      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Energy Savings**

**Budget Amount:** (\$94,050)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

### **Comment/Recommendation:**

This reduction is recommended in order to more accurately reflect anticipated energy costs.

## **Title: Reduction in Longevity Payments**

**Budget Amount:** (\$31,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would adjust the longevity payments budgeted for sworn employees scheduled to retire under the Ohio Police & Fire Pension System's (OP&F) Deferred Retirement Option Program (DROP) during 2011. Sworn employees are entitled to a pro-rated portion of their scheduled longevity payment for the year they leave City retirement. As such, the full longevity payment amounts for these employees retiring during 2011 need only reflect the portion of the scheduled 2011 longevity payment amount prorated through the scheduled month of retirement. Longevity payments are paid in December of each year.

### **Comment/Recommendation:**

This decrease is recommended, as the full longevity payments scheduled for 2011 are not necessary for employees retiring prior to December 2011.

## **Title: Miscellaneous Non-Personnel Decreases**

**Budget Amount:** (\$19,510)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduces funding for miscellaneous non-personnel items including contractual services, furniture and fleet repair.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

# Departmental Budgets



**Title: Restoration of Equipment Expenses**

**Budget Amount:** \$6,260      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a restoration of a one-time reduction taken in 2010 for equipment expenses.

**Comment/Recommendation:**

This adjustment is recommended to cover the full equipment costs in 2011.

## 2012 Significant Program Changes

**Title: Longevity and Service Requirement Allowance Adjustments**

**Budget Amount:** (\$1,483,180)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Maintain an effective level of fire protection to all citizens of Cincinnati by arriving at the scene of an emergency quickly.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of occurrences where fire response time is five minutes or less.	82%	90%	90%
Percentage of time 14 firefighters are on the scene of initial alarm in less than 9 minutes.	83%	90%	90%

# Departmental Budgets



## Program 2: Human Resources

**Description:** This program ensures that the Fire Department institutionalizes its customer service philosophy into every level of the organization related to internal and external customers.

**Goal:** To build individual capacity, increase professionalism, and enhance personal skill sets by employing leadership development and team building.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,494,220	\$ 1,222,000	\$ (272,220)	\$ 1,221,400
Other Expenses	\$ 242,220	\$ 326,060	\$ 83,840	\$ 331,930
Operating Total	\$ 1,736,440	\$ 1,548,060	\$ (188,380)	\$ 1,553,330
Employee Benefits	\$ 590,680	\$ 616,650	\$ 25,970	\$ 565,880
Total	\$ 2,327,120	\$ 2,164,710	\$ (162,410)	\$ 2,119,210
Total Full-Time Equivalent Positions	\$ 14.0	14.0	-	14.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** (\$247,480)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

### Title: Restoration of Longevity Payments and SRA for IAFF Employees

**Budget Amount:** \$47,280      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets



**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,200      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Longevity and Service Requirement Allowance Adjustments**

**Budget Amount:** (\$600)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Maintain a low employee injury rate.

**Unit of Measure:**

Percentage change in recordable injuries based upon National Fire Protection Association (NFPA) standards.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
	-21%	-18%	-22%

# Departmental Budgets



## Program 3: Support Services

**Description:** This program utilizes technological advancements to ensure the highest level of safety and equipment for Fire Department employees.

**Goal:** To remain progressive in providing quality products and services to the Fire Department while adhering to sound budgetary practices.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,263,890	\$ 1,416,040	\$ 152,150	\$ 1,411,240
Other Expenses	\$ 365,190	\$ 457,280	\$ 92,090	\$ 465,510
Equipment	\$ 7,040	\$ 7,200	\$ 160	\$ 7,330
Operating Total	\$ 1,636,120	\$ 1,880,520	\$ 244,400	\$ 1,884,080
Employee Benefits	\$ 495,930	\$ 711,580	\$ 215,650	\$ 649,100
Total	\$ 2,132,050	\$ 2,592,100	\$ 460,050	\$ 2,533,180
Total Full-Time Equivalent Positions	\$ 17.0	17.0	-	17.0

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** \$190,600      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

#### Title: Restoration of Longevity Payments and SRA for IAFF Employees

**Budget Amount:** \$22,980      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

#### Comment/Recommendation:

This adjustment is recommended.



# Departmental Budgets



**Title: AFSCME Longevity Pay**

**Budget Amount:** \$9,600      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$3,570      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Longevity and Service Requirement Allowance Adjustments**

**Budget Amount:** (\$4,800)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Maintain an effective level of Emergency Medical Service (EMS) to the citizens of Cincinnati by arriving at the scene of service request quickly.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less.	86%	90%	90%

# Departmental Budgets

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## Performance Objective:

Maintain an effective level of Emergency Medical Service (EMS) to the citizens of Cincinnati by quickly responding at the scene of service.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of Basic Life Support (BLS) runs responded to within five minutes or less.	75%	90%	90%

# Departmental Budgets



## Program 4: Prevention and Community Education

**Description:** This program provides fire prevention inspections and enforcement of the Fire Prevention Code. This program also provides fire education programs and safety information to the public.

**Goal:** To anticipate, prepare for, and prevent future emergency events.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,992,030	\$ 2,306,720	\$ 314,690	\$ 2,305,670
Other Expenses	\$ 252,750	\$ 290,490	\$ 37,740	\$ 295,720
Operating Total	\$ 2,244,780	\$ 2,597,210	\$ 352,430	\$ 2,601,390
Employee Benefits	\$ 782,630	\$ 1,152,800	\$ 370,170	\$ 1,057,960
Total	\$ 3,027,410	\$ 3,750,010	\$ 722,600	\$ 3,659,350
Program Revenue	\$ 208,000	\$ 208,000	\$ -	\$ 208,000
Total Full-Time Equivalent Positions	\$ 26.0	26.0	-	26.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** \$248,400      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

### Title: Restoration of Longevity Payments and SRA for IAFF Employees

**Budget Amount:** \$95,680      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets



**Title: Miscellaneous Non-Personnel Decreases**

**Budget Amount:** (\$10,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduces funding for miscellaneous non-personnel items including contractual services, furniture and fleet repair.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,100      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Longevity and Service Requirement Allowance Adjustments**

**Budget Amount:** (\$1,050)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of Fire Prevention Bureau structure inspection goals completed (goal is 92,000).	100%	100%	100%
Percentage of requests met for the education of school children (goal is 8,000 children).	100%	100%	100%

# Departmental Budgets



## Program 5: Financial Management and Planning

**Description:** This program sustains departmental functions through prudent oversight of available funding and management of activities necessary to meet financial obligations. This program also pursues resources through grants administration.

**Goal:** To follow financial practices that support long-term goals and commit the Fire Department to fiscal responsibility.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 770,670	\$ 794,880	\$ 24,210	\$ 793,930
Other Expenses	\$ 61,560	\$ 89,450	\$ 27,890	\$ 91,060
Equipment	\$ 60,790	\$ 72,920	\$ 12,130	\$ 74,230
Operating Total	\$ 893,020	\$ 957,250	\$ 64,230	\$ 959,220
Employee Benefits	\$ 305,650	\$ 402,860	\$ 97,210	\$ 369,400
Total	\$ 1,198,670	\$ 1,360,110	\$ 161,440	\$ 1,328,620
Total Full-Time Equivalent Positions	\$ 11.0	10.0	(1.0)	10.0

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** \$141,080      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

#### Title: Elimination of Supervising Accountant position

**Budget Amount:** (\$87,760)      **Fund:** General Fund      **FTE:** (1.0)

#### Description:

This decrease represents the elimination of one Supervising Accountant position in the Financial Management & Planning program. This position reduction will result in the reassignment of duties within the Fire Department's executive office.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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**Title: Miscellaneous Non-Personnel Decreases**

**Budget Amount:** (\$25,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduces funding for miscellaneous non-personnel items including contractual services, furniture and fleet repair.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Restoration of Equipment Expenses**

**Budget Amount:** \$11,740      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a restoration of a one-time reduction taken in 2010 for equipment expenses.

**Comment/Recommendation:**

This adjustment is recommended to cover the full equipment costs in 2011.

**Title: Cost Savings Days**

**Budget Amount:** \$10,070      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Restoration of Longevity Payments and SRA for IAFF Employees**

**Budget Amount:** \$5,400      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,900      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

# Departmental Budgets

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**Title:** Longevity and Service Requirement Allowance Adjustments

**Budget Amount:** (\$950)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To increase alternate funding sources for the Fire Department, allowing the department to do more without an increased reliance on the General Fund.

**Unit of Measure:**

Percentage of grants applied for that do not require matching funds.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
	62%	60%	80%

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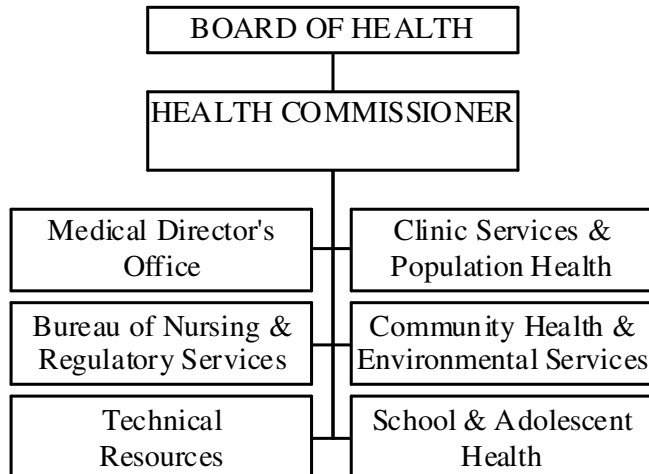


# Departmental Budgets



## Health

**Mission:** To assist in achieving and sustaining people's highest levels of health, and healthy communities throughout the City of Cincinnati. To provide public health services which promote health, well being and prevent disease and injury.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 23,021,460	\$ 24,148,960	\$ 23,296,280	\$ (852,680)	\$ 23,557,770
Other Expenses	\$ 8,790,370	\$ 8,504,070	\$ 8,158,430	\$ (345,640)	\$ 8,323,230
Equipment	\$ 19,750	\$ 3,000	\$ 3,000	\$ -	\$ 3,050
Operating Total	\$ 31,831,580	\$ 32,656,030	\$ 31,457,710	\$ (1,198,320)	\$ 31,884,050
Employee Benefits	\$ 8,829,620	\$ 9,157,640	\$ 10,527,440	\$ 1,369,800	\$ 7,441,220
General Fund Overhead	\$ 260,940	\$ 227,520	\$ 276,430	\$ 48,910	\$ 361,020
Debt Service	\$ -	\$ -	\$ 125,260	\$ 125,260	\$ 122,890
Total	\$ 40,922,140	\$ 42,041,190	\$ 42,386,840	\$ 345,650	\$ 39,809,180
Capital Projects	\$ 340,200	\$ 339,500	\$ 328,300	\$ (11,200)	\$ 363,700
Consolidated Plan Projects	\$ 1,218,680	\$ 1,083,680	\$ 727,220	\$ (356,460)	\$ 700,000
Program Revenue	\$ 17,776,770	\$ 19,004,944	\$ 20,020,500	\$ 1,015,556	\$ 20,345,000
Total Full-Time Equivalent Positions	\$ 480.7	458.1	428.6	(29.5)	434.6

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Health Administration
2. Health Centers
3. Home Health Nursing Services & Comm. Nursing
4. School & Adolescent Health
5. Dental Hygiene

## PROGRAM SUMMARIES

### Program 1: Health Administration

**Description:** Provides professional, technical, and administrative support to the Board of Health and staff.

**Goal:** To assist the Board of Health and staff through providing professional, technical, and administrative support to manage operational and program needs.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,717,710	\$ 2,777,420	\$ 59,710	\$ 2,773,670
Other Expenses	\$ 1,368,670	\$ 1,259,780	\$ (108,890)	\$ 1,282,460
Equipment	\$ 3,000	\$ 3,000	\$ -	\$ 3,050
Operating Total	\$ 4,089,380	\$ 4,040,200	\$ (49,180)	\$ 4,059,180
Employee Benefits	\$ 1,063,000	\$ 1,386,480	\$ 323,480	\$ 1,192,230
Debt Service	\$ -	\$ 125,260	\$ 125,260	\$ 122,890
Total	\$ 5,152,380	\$ 5,551,940	\$ 399,560	\$ 5,374,300
Capital Projects	\$ 339,500	\$ 238,300	\$ (101,200)	\$ 273,700
Program Revenue	\$ 772,000	\$ 735,000	\$ (37,000)	\$ 735,000
Total Full-Time Equivalent Positions	\$ 44.0	45.0	1.0	45.0

## 2011 Significant Program Changes

# Departmental Budgets

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**Title: Restoration of Information Technology Coordinator Position**

**Budget Amount:** \$37,670      **Fund:** General Fund      **FTE:** 1.0

**Description:**

This represents the restoration of one Information Technology Coordinator position in the Information Systems division.

**Comment/Recommendation:**

This restoration is recommended to provide sufficient personnel resources in the Information Systems division to meet IT needs in the Health Department.

**Title: Cost Savings Days**

**Budget Amount:** \$35,140      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Energy Savings**

**Budget Amount:** (\$26,780)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: Program Budget Realignment**

**Budget Amount:** \$20,250      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets

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## **Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** \$12,640      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase would provide for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

### **Comment/Recommendation:**

This increase is recommended in order to provide for the required debt service payments due in 2011.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$7,500      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Restoration of Equipment Expenses**

**Budget Amount:** \$2,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a restoration of a one-time reduction taken in 2010 for equipment expenses.

### **Comment/Recommendation:**

This adjustment is recommended to cover the full equipment costs in 2011.

## **Title: Move Funding for Electric to Energy Services Performance Contracting**

**Budget Amount:** \$0      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a funding transfer from non-personnel electric savings in the amount of \$112,620 to non-personnel debt service energy services performance contracting expenses in the amount of \$112,620.

### **Comment/Recommendation:**

This transfer is recommended to better align funding with non-personnel costs.

## **2012 Significant Program Changes**

# Departmental Budgets



## Title: Debt Service Adjustment for Performance Contracting Projects

**Budget Amount:** (\$2,370)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

### Comment/Recommendation:

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

## Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$1,900)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$1,850)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Provide timely and quality customer service in response to citizen complaints regarding Health Department Services.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of customer service complaints responded to within 72 hours of receipt.	100%	100%	100%

# Departmental Budgets



## Program 2: Health Centers

**Description:** Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

**Goal:** Provide safety net preventive and primary health care services to uninsured and underinsured Cincinnatians who otherwise do not have access to primary care services.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 10,259,770	\$ 9,733,150	\$ (526,620)	\$ 9,716,600
Other Expenses	\$ 4,444,050	\$ 4,077,770	\$ (366,280)	\$ 4,151,190
Operating Total	\$ 14,703,820	\$ 13,810,920	\$ (892,900)	\$ 13,867,790
Employee Benefits	\$ 3,900,170	\$ 4,211,970	\$ 311,800	\$ 3,749,350
General Fund Overhead	\$ 128,170	\$ 182,170	\$ 54,000	\$ 257,360
Total	\$ 18,732,160	\$ 18,205,060	\$ (527,100)	\$ 17,874,500
Capital Projects	\$ -	\$ -	\$ -	\$ 90,000
Program Revenue	\$ 8,196,000	\$ 8,985,000	\$ 789,000	\$ 9,184,000
Total Full-Time Equivalent Positions	\$ 174.6	154.6	(20.0)	154.6

### 2011 Significant Program Changes

**Title:** Elimination of Funding for Central Lab Services

**Budget Amount:** (\$932,380)      **Fund:** General Fund      **FTE:** (17.0)

**Description:**

This reduction would eliminate funding for the Health Centers Central Laboratory services effective February 1, 2011. Central Lab services would be provided by an outside vendor. Contracting costs would be funded through Health Services Fund and Federal Health Program Income Fund. This reduction would eliminate 17 General Fund positions.

**Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** \$875,000      **Fund:** Health Services      **FTE:** -

### **Description:**

This one-time increase shifts personnel expenses from the General Fund to Health Services Fund. This increase represents an increase in reimbursements from the Health Services Fund to the General Fund.

### **Comment/Recommendation:**

This increase is recommended due to the limited nature of General Fund resources.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$875,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This one-time reduction would shift personnel expenses from the General Fund to Health Services Fund. This reduction represents an increase to reimbursements from the Health Services Fund to the General Fund.

### **Comment/Recommendation:**

This reimbursement is recommended due to the limited nature of General Fund resources.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$224,030)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction would shift non-personnel expenses from the General Fund to the Health Services Fund to cover miscellaneous non-personnel costs in the Central Laboratory program.

### **Comment/Recommendation:**

This adjustment is recommended due to the limited nature of General Fund resources.

## **Title: Program Budget Realignment**

**Budget Amount:** \$224,030      **Fund:** Health Services      **FTE:** -

### **Description:**

This increase would shift non-personnel expenses from the General Fund to the Health Services Fund to cover miscellaneous non-personnel costs in the Central Laboratory program.

### **Comment/Recommendation:**

This adjustment is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** (\$128,760)      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. This adjustment is primarily due to a decrease in Public Health Research Fund and Sexually Transmitted Diseases Fund for this program.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Cost Savings Days**

**Budget Amount:** \$114,290      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Increase in Non-personnel Expenses in Health Services Fund**

**Budget Amount:** \$111,830      **Fund:** Health Services      **FTE:** -

### **Description:**

This represents an increase in non-personnel expenses representing a full-year of occupancy costs at the Millvale Health Center starting in 2011.

### **Comment/Recommendation:**

This increase is recommended in order to align the budget with anticipated expenditures.

## **Title: Reorganization Price Hill Health Center Pharmacy Staffing**

**Budget Amount:** (\$63,130)      **Fund:** General Fund      **FTE:** -

### **Description:**

There are currently two Pharmacists at the Price Hill Health Center. This reduction would replace a Pharmacist retiring on May 1, 2011 with a Pharmacy Technician at the Price Hill Health Center. The Health Department anticipates the Pharmacy Technician would start employment on October 1, 2011. The service impact would be minimal since a Pharmacist would still be available at the Price Hill Health Center year-round.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.



# Departmental Budgets

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## **Title: Increase Funding for Central Lab Services**

**Budget Amount:** \$49,960      **Fund:** Federal Health Program Income      **FTE:** -

### **Description:**

This increase would increase funding for the Health Centers Central Laboratory services effective February 1, 2011. Central Lab services would be provided by an outside vendor. Contracting costs would be funded through Federal Health Program Income Fund in an amount of \$49,960.

### **Comment/Recommendation:**

This increase is recommended due to the limited nature of General Fund resources.

## **Title: Program Budget Realignment**

**Budget Amount:** \$47,750      **Fund:** Health Services      **FTE:** 1.0

### **Description:**

This represents a transfer of a Customer Relations Representative position from Public Health Research Fund to Health Services Fund.

### **Comment/Recommendation:**

This transfer is recommended to better align personnel costs with funding resources.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$47,750)      **Fund:** Public Health Research      **FTE:** (1.0)

### **Description:**

This represents a transfer of a Customer Relations Representative position from Public Health Research Fund to Health Services Fund.

### **Comment/Recommendation:**

This transfer is recommended to better align personnel costs with funding resources.

## **Title: Elimination of Clinic Medical Laboratory Technician Position**

**Budget Amount:** (\$43,440)      **Fund:** Health Services      **FTE:** (1.0)

### **Description:**

This represents the elimination of a Clinic Medical Laboratory Technician position at the Price Hill Health Center due to a decrease in funding for the Health Centers Central Laboratory services effective February 1, 2011.

### **Comment/Recommendation:**

This reduction is recommended.

# Departmental Budgets

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## **Title: Elimination of Clinic Medical Laboratory Technician Position**

**Budget Amount:** (\$43,440)      **Fund:** Health Network      **FTE:** (1.0)

### **Description:**

This represents the elimination of a Clinic Medical Laboratory Technician position at the Elm Street Health Center due to a decrease in funding for the Health Centers Central Laboratory services effective February 1, 2011.

### **Comment/Recommendation:**

This reduction is recommended.

## **Title: Elimination of Clerk Typist 2 Position**

**Budget Amount:** (\$32,900)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This reduction would eliminate a vacant Clerk Typist 2 position in the Primary Health Care Central Pharmacy division.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

## **Title: Energy Savings**

**Budget Amount:** (\$29,140)      **Fund:** Federal Health Program Income      **FTE:** -

### **Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

## **Title: Transfer of Funding for Central Lab Services**

**Budget Amount:** (\$23,840)      **Fund:** Health Services      **FTE:** -

### **Description:**

This represents a reduction in funding for the Health Centers Central Laboratory services effective February 1, 2011. Central Lab services would be provided by an outside vendor at a cost of \$251,160. As a result of contracting, lab supplies would be reduced by \$275,000, resulting in a net reduction of \$23,840.

### **Comment/Recommendation:**

This reduction is recommended.

# Departmental Budgets

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**Title: AFSCME Longevity Pay**

**Budget Amount:** \$19,800      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Program Budget Realignment**

**Budget Amount:** \$14,200      **Fund:** General Fund      **FTE:** -

**Description:**

The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$9,000      **Fund:** Health Services      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,100      **Fund:** Health Network      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,700      **Fund:** Federal Health Program Income      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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**Title: AFSCME Longevity Pay**

**Budget Amount:** \$500                      **Fund:** Sexually Transmitted Diseases                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**2012 Significant Program Changes****Title: Program Budget Realignment**

**Budget Amount:** (\$875,000)                      **Fund:** Health Services                      **FTE:** -

**Description:**

This represents the restoration of personnel expenses from the Health Services Fund to the General Fund.

**Comment/Recommendation:**

This restoration is recommended.

**Title: Program Budget Realignment**

**Budget Amount:** \$875,000                      **Fund:** General Fund                      **FTE:** -

**Description:**

This represents the restoration of personnel expenses from the Health Services Fund to the General Fund.

**Comment/Recommendation:**

This restoration is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$7,800)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$4,500)                      **Fund:** Health Services                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$2,100)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,050)      **Fund:** Health Network      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$850)      **Fund:** Federal Health Program Income      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)      **Fund:** Sexually Transmitted Diseases      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of patients rating Nurses and Medical Assistants as Friendly and Helpful at the good or excellent level on the Patient Satisfaction Survey.	95%	95%	95%

# Departmental Budgets



## Program 3: Home Health Nursing Services & Comm. Nursing

**Description:** Home Health Nursing Services provide home care and inspection services to facilities caring for uninsured and underinsured residents of the City of Cincinnati. Community Nursing Services provide community programs including swimming pool licensing, food service licensing, bed bug inspections, and the Women and Infants Food Grant Program (WIC).

**Goal:** Improve the health of elderly residents and the Cincinnati community by providing home nursing and rehabilitation services, inspections, and maternal care to new mothers and their babies.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 8,185,010	\$ 7,789,920	\$ (395,090)	\$ 8,076,860
Other Expenses	\$ 2,208,400	\$ 2,278,280	\$ 69,880	\$ 2,337,210
Operating Total	\$ 10,393,410	\$ 10,068,200	\$ (325,210)	\$ 10,414,070
Employee Benefits	\$ 3,054,540	\$ 3,560,140	\$ 505,600	\$ 1,857,590
General Fund Overhead	\$ 93,120	\$ 87,630	\$ (5,490)	\$ 89,880
Total	\$ 13,541,070	\$ 13,715,970	\$ 174,900	\$ 12,361,540
Consolidated Plan Projects	\$ 1,083,680	\$ 727,220	\$ (356,460)	\$ 700,000
Program Revenue	\$ 8,218,444	\$ 8,420,500	\$ 202,056	\$ 8,506,000
Total Full-Time Equivalent Positions	\$ 182.4	171.9	(10.5)	177.9

### 2011 Significant Program Changes

**Title:** Expansion Lead Inspection Program

**Budget Amount:** (\$330,000)      **Fund:** General Fund

**FTE:** (6.0)

**Description:**

This reduction would transfer six General Fund Sanitarians from the Community Health Services Environmental Group to the Community Development Block Grant Fund. This transfer would provide the Health Department the necessary personnel to expand its efforts in implementing HUD's Healthy Homes initiative, which is a comprehensive approach to eliminating all safety and health hazards occurring in homes.

**Comment/Recommendation:**

This reduction is recommended in order to more properly align funding with the responsibilities of the positions. Expanding the Healthy Homes initiative would not result in a negative service impact since nuisance complaints would still be handled only under a more comprehensive approach.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** \$175,900      **Fund:** All Funds      **FTE:** (2.5)

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. This adjustment includes a decrease in funding in Food Service License Fees Fund, Home Health Services Fund, and Lead Poisoning Control Fund; and it includes an increase in funding in Women's & Infants Food Grant Program Fund, Cincinnati Abatement Program Fund, and Heart Health-Hamilton County Fund. Increases and decreases in Health's multiple non-appropriated funds are due to reorganization. The (2.5) FTE decrease results from the elimination of 2.0 FTE Clerk Typist 2 vacant positions, 1.0 FTE Public Health Educator position, and 1.0 FTE Public Health Nurse vacant position in Public Health Research Fund; and the addition of 1.0 FTE Sanitarian in the Cincinnati Abatement Program Fund, and 0.5 FTE Public Health Educator in Heart Health-Hamilton County Fund.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Reorganization Quality Assurance Program**

**Budget Amount:** (\$121,530)      **Fund:** General Fund      **FTE:** (2.0)

### **Description:**

This represents the reorganization of the Nursing Administration and Quality Assurance group within the Health Department. The reorganization would result in the elimination of two positions. All duties of these positions would be assumed by other staff members, which would increase their workload.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

## **Title: Eliminate Poison Control Center Funding**

**Budget Amount:** (\$70,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction would eliminate the annual subsidy to the Children's Hospital Poison Control Center operation.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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**Title: Reimbursement from Metropolitan Sewer District**

**Budget Amount:** (\$51,740)      **Fund:** General Fund      **FTE:** -

**Description:**

The Health Department's Community Services Environmental Group has performed rodent control in City sewers and covered the related personnel and non-personnel costs associated with this service from its General Fund budget. The continued pressure on limited General Fund resources require that either the Metropolitan Sewer District reimburse the Health Department for the related costs or the service will need to be eliminated.

**Comment/Recommendation:**

This reimbursement is recommended due to the limited nature of General Fund resources.

**Title: Sanitarian for Curbside Collection Services Program Enforcement**

**Budget Amount:** \$46,820      **Fund:** Curbside Collection Services      **FTE:** 1.0

**Description:**

This increase represents the addition of one Sanitarian position in the Health Department to manage anticipated workload increases associated with the implementation of the Curbside Collection Services fee.

**Comment/Recommendation:**

This increase is recommended to provide sufficient personnel resources in the Health Department to enforce the Curbside Collection Services Program.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$34,720      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$14,820      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.



# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** (\$13,790)      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$5,700      **Fund:** Women & Infants Food Grnt Prog      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$4,800      **Fund:** Food Service License Fees      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,900      **Fund:** Home Health Services      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$2,750                      **Fund:** Public Employee Assistance                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$2,490                      **Fund:** Cincinnati Abatement Program                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Energy Savings**

**Budget Amount:** (\$1,930)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: Cost Savings Days**

**Budget Amount:** \$1,480                      **Fund:** Home Health Services                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,200                      **Fund:** Public Health Research                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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**Title: AFSCME Longevity Pay**

**Budget Amount:** \$600                      **Fund:** Solid Waste Disposal Control                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Energy Savings**

**Budget Amount:** (\$570)                      **Fund:** Public Employee Assistance                      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$500                      **Fund:** Immunization Action Plan                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$500                      **Fund:** Lead Poisoning Control                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Restoration of General Fund Sanitarian Positions**

**Budget Amount:** \$330,000                      **Fund:** General Fund                      **FTE:** 6.0

**Description:**

This represents the restoration of six Sanitarian positions from the Community Development Block Grant Fund to the General Fund.

**Comment/Recommendation:**

This restoration is recommended.

# Departmental Budgets

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**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$11,900)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$5,460)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$2,850)      **Fund:** Women & Infants Food Grnt Prog      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$2,400)      **Fund:** Food Service License Fees      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,450)      **Fund:** Home Health Services      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$600)                      **Fund:** Public Health Research                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$300)                      **Fund:** Solid Waste Disposal Control                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)                      **Fund:** Immunization Action Plan                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)                      **Fund:** Lead Poisoning Control                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Provide home health care services and inspection services to facilities caring for uninsured and underinsured City of Cincinnati residents.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in the number of home health care visits.	0%	2%	2%

# Departmental Budgets

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## Performance Objective:

To provide lead screening of children residing in high-risk neighborhoods or in housing containing lead based paint; provide nursing case management for children with elevated blood levels; and provide environmental assessment of their homes.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in blood lead level screenings.	-9%	2%	1%

# Departmental Budgets



## Program 4: School & Adolescent Health

**Description:** School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

**Goal:** Delivery of health services and health education, which directly contribute to a student's education, as well as the health of the family and community.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,343,040	\$ 2,323,390	\$ (19,650)	\$ 2,318,240
Other Expenses	\$ 259,200	\$ 311,700	\$ 52,500	\$ 317,310
Operating Total	\$ 2,602,240	\$ 2,635,090	\$ 32,850	\$ 2,635,550
Employee Benefits	\$ 891,480	\$ 1,065,050	\$ 173,570	\$ 334,560
Total	\$ 3,493,720	\$ 3,700,140	\$ 206,420	\$ 2,970,110
Program Revenue	\$ 1,405,000	\$ 1,500,000	\$ 95,000	\$ 1,525,000
Total Full-Time Equivalent Positions	\$ 46.1	46.1	-	46.1

### 2011 Significant Program Changes

**Title:** Increased Contribution from Cincinnati Public Schools

**Budget Amount:** \$365,470      **Fund:** Home Health Services      **FTE:** -

**Description:**

The Health Department's School and Adolescent Health program provides Cincinnati Public Schools with health services. This increase represents an increase in contributions from the Cincinnati Public Schools effective July 1, 2011. The continued pressure on limited General Fund resources require that either the Cincinnati Public Schools increase its contribution or funding will need to be eliminated.

**Comment/Recommendation:**

This increase is recommended.

# Departmental Budgets

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## **Title: Increased Reimbursement from Cincinnati Public Schools**

**Budget Amount:** (\$365,470)      **Fund:** General Fund      **FTE:** -

### **Description:**

The Health Department's School and Adolescent Health program provides Cincinnati Public Schools with health services. This reduction to the General Fund assumes an increase in contributions from the Cincinnati Public Schools to the General Fund effective July 1, 2011. The continued pressure on General Fund resources require that either the Cincinnati Public Schools increase its contribution or funding will need to be eliminated.

### **Comment/Recommendation:**

This reimbursement is recommended due to the limited nature of General Fund resources.

## **Title: Program Budget Realignment**

**Budget Amount:** \$50,790      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. This adjustment is primarily due to an increase in Home Health Services Fund for this program.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$31,390)      **Fund:** General Fund      **FTE:** -

### **Description:**

The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$8,700      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.



# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$2,350      **Fund:** Home Health Services      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,600      **Fund:** Home Health Services      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Increased Contribution from Cincinnati Public Schools**

**Budget Amount:** \$378,620      **Fund:** Home Health Services      **FTE:** -

**Description:**

The Health Department's School and Adolescent Health program provides Cincinnati Public Schools with health services. This increase represents a full year increase in contributions from the Cincinnati Public Schools.

**Comment/Recommendation:**

This reimbursement is a continuation of the 2011 recommendation to represent a full year of funding and is due to the limited nature of General Fund resources.

**Title: Increased Reimbursement from Cincinnati Public Schools**

**Budget Amount:** (\$378,620)      **Fund:** General Fund      **FTE:** -

**Description:**

The Health Department's School and Adolescent Health program provides Cincinnati Public Schools with health services. This reduction to the General Fund assumes a full year increase in contributions from the Cincinnati Public Schools to the General Fund.

**Comment/Recommendation:**

This reimbursement is a continuation of the 2011 recommendation to represent a full year and is due to the limited nature of General Fund resources.

# Departmental Budgets



**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$4,350)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$800)      **Fund:** Home Health Services      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Provide immunizations for children who attend 43 targeted Cincinnati Public Schools.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of children receiving the recommended immunizations.	95%	95%	95%

**Performance Objective:**

Provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of referrals resolved or in process.	92%	93%	93%

# Departmental Budgets



## Program 5: Dental Hygiene

**Description:** Dental Hygiene services are provided to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant.

**Goal:** Provide primary dental services to uninsured and undersinsured Cincinnatians who otherwise do not have access to dental care services.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 643,430	\$ 672,400	\$ 28,970	\$ 672,400
Other Expenses	\$ 223,750	\$ 230,900	\$ 7,150	\$ 235,060
Operating Total	\$ 867,180	\$ 903,300	\$ 36,120	\$ 907,460
Employee Benefits	\$ 248,450	\$ 303,800	\$ 55,350	\$ 307,490
General Fund Overhead	\$ 6,230	\$ 6,630	\$ 400	\$ 13,780
Total	\$ 1,121,860	\$ 1,213,730	\$ 91,870	\$ 1,228,730
Capital Projects	\$ -	\$ 90,000	\$ 90,000	\$ -
Program Revenue	\$ 413,500	\$ 380,000	\$ (33,500)	\$ 395,000
Total Full-Time Equivalent Positions	\$ 11.0	11.0	-	11.0

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** \$83,430      **Fund:** Health Services      **FTE:** 2.0

#### Description:

This represents a transfer of two Customer Relations Representative positions from Public Health Research Fund to Health Services Fund.

#### Comment/Recommendation:

This transfer is recommended to better align personnel costs with funding resources.

#### Title: Program Budget Realignment

**Budget Amount:** (\$83,430)      **Fund:** Public Health Research      **FTE:** (2.0)

#### Description:

This represents a transfer of two Customer Relations Representative positions from Public Health Research Fund to Health Services Fund.

#### Comment/Recommendation:

This transfer is recommended to better align personnel costs with funding resources.

# Departmental Budgets

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## Title: Program Budget Realignment

**Budget Amount:** \$10,730      **Fund:** General Fund      **FTE:** -

### Description:

The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## Title: Cost Savings Days

**Budget Amount:** \$10,130      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Title: Program Budget Realignment

**Budget Amount:** \$7,900      **Fund:** All Funds      **FTE:** -

### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## Title: Cost Savings Days

**Budget Amount:** \$3,140      **Fund:** Health Services      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Provide dental hygiene services to all Cincinnatians who are uninsured or underinsured including 4,000 children.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
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# Departmental Budgets

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Percentage of patients satisfied or very satisfied with dental services according to Health Department Client Satisfaction Survey results.	97%	95%	95%
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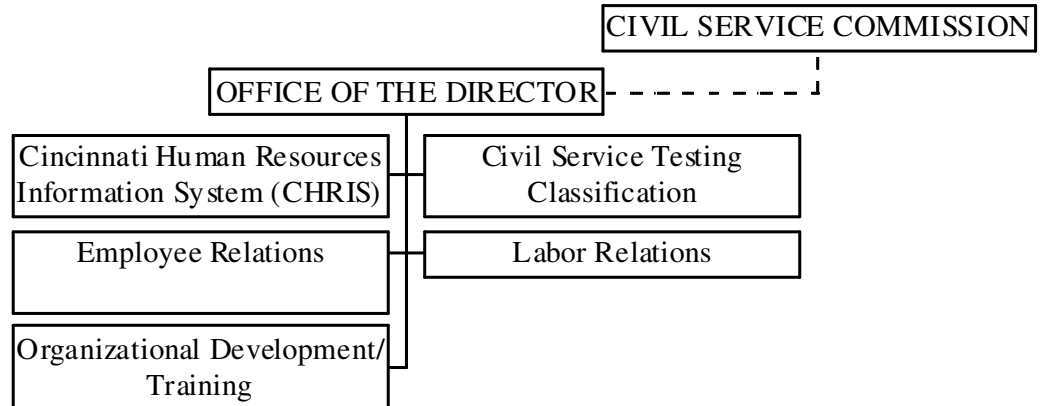
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# Departmental Budgets



## Human Resources

**Mission:** The mission of the Department of Human Resources is to provide excellent and timely human resources support and services and to provide a positive and diversified environment.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 1,501,210	\$ 1,316,400	\$ 1,291,160	\$ (25,240)	\$ 1,290,910
Other Expenses	\$ 435,700	\$ 413,250	\$ 381,010	\$ (32,240)	\$ 387,870
Operating Total	\$ 1,936,910	\$ 1,729,650	\$ 1,672,170	\$ (57,480)	\$ 1,678,780
Employee Benefits	\$ 603,580	\$ 548,460	\$ 679,770	\$ 131,310	\$ 635,350
General Fund Overhead	\$ 15,470	\$ 16,080	\$ 14,020	\$ (2,060)	\$ 13,210
Total	\$ 2,555,960	\$ 2,294,190	\$ 2,365,960	\$ 71,770	\$ 2,327,340
Capital Projects	\$ 1,160,000	\$ -	\$ -	\$ -	\$ -
Program Revenue	\$ 2,690	\$ -	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 28.1	25.1	23.1	(2.0)	23.1

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Administration
2. Human Resources Information System
3. Civil Service/Testing
4. Employee Relations
5. Labor Relations
6. Professional/Staff Development

## PROGRAM SUMMARIES

### Program 1: Administration

**Description:** Responsible for the leadership of the Human Resources Department.

**Goal:** To lead the department in the performance of program goals.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 192,590	\$ 193,500	\$ 910	\$ 193,500
Other Expenses	\$ 78,530	\$ 66,720	\$ (11,810)	\$ 67,920
Operating Total	\$ 271,120	\$ 260,220	\$ (10,900)	\$ 261,420
Employee Benefits	\$ 76,790	\$ 98,960	\$ 22,170	\$ 90,890
Total	\$ 347,910	\$ 359,180	\$ 11,270	\$ 352,310
Total Full-Time Equivalent Positions	\$ 3.0	2.0	(1.0)	2.0

## 2011 Significant Program Changes

**Title:** Elimination of Senior Human Resources Analyst

**Budget Amount:** (\$48,700)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This decrease eliminates a Senior Human Resources Analyst in the Administration program.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.



# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** \$32,500      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011. This increase also includes a reduction in position vacancy allowance.

### **Comment/Recommendation:**

This personnel realignment is recommended to better align expenses with the appropriate program.

## **Title: Cost Savings Days**

**Budget Amount:** \$8,970      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Program Budget Adjustment**

**Budget Amount:** (\$6,370)      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

This non-personnel adjustment is recommended to better align expenses.

# Departmental Budgets



## Program 2: Human Resources Information System

**Description:** The Cincinnati Human Resource Information System (CHRIS) is responsible for human resources information processing as well as providing reports and information as requested. Cincinnati Human Resource Information System (CHRIS) is also responsible for developing new human resources systems and administering the City's compensation program.

**Goal:** To ensure accurate reporting within the Cincinnati Human Resource Information System (CHRIS), monitor departmental compliance with policies and procedures, and provide reports and information as needed.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 53,750	\$ 57,250	\$ 3,500	\$ 57,250
Other Expenses	\$ 227,460	\$ 231,830	\$ 4,370	\$ 236,000
Operating Total	\$ 281,210	\$ 289,080	\$ 7,870	\$ 293,250
Employee Benefits	\$ 21,490	\$ 29,170	\$ 7,680	\$ 26,800
Total	\$ 302,700	\$ 318,250	\$ 15,550	\$ 320,050
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

### 2011 Significant Program Changes

#### Title: Cost Savings Days

**Budget Amount:** \$2,140      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

#### Title: Program Budget Realignment

**Budget Amount:** \$460      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses.

### Performance Measures

# Departmental Budgets

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## Performance Objective:

Identify source/cause of reporting errors in the Cincinnati Human Resource Information System and inform agencies of correct policies and procedures.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage decrease in number of CHRIS reporting errors.	50%	50%	50%

# Departmental Budgets



## Program 3: Civil Service/Testing

**Description:** Prepare and administer civil service exams, maintain the classification plan and provide support to the Civil Service Commission.

**Goal:** Work effectively with departments to perform job analyses, determine appropriate skills, develop and administer exams, and develop study guides.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 547,310	\$ 606,260	\$ 58,950	\$ 606,010
Other Expenses	\$ 64,570	\$ 51,080	\$ (13,490)	\$ 52,000
Operating Total	\$ 611,880	\$ 657,340	\$ 45,460	\$ 658,010
Employee Benefits	\$ 242,000	\$ 329,760	\$ 87,760	\$ 313,840
General Fund Overhead	\$ 16,080	\$ 14,020	\$ (2,060)	\$ 13,210
Total	\$ 869,960	\$ 1,001,120	\$ 131,160	\$ 985,060
Total Full-Time Equivalent Positions	\$ 14.1	14.1	-	14.1

## 2011 Significant Program Changes

### Title: Program Budget Adjustment

**Budget Amount:** \$38,640      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011. This increase includes a reduction in position vacancy allowance.

#### Comment/Recommendation:

This personnel adjustment is recommended to better align expenses with the appropriate program.

### Title: Reimbursements from General Fund

**Budget Amount:** (\$19,330)      **Fund:** Income Tax-Infrastructure      **FTE:** -

#### Description:

This decrease represents an increase in reimbursements from the General Fund for Civil Service testing and classification work performed by the Human Resources Department.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets

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**Title: Reimbursements to Income-Tax Infrastructure Fund**

**Budget Amount:** \$19,330      **Fund:** General Fund      **FTE:** -

**Description:**

This represents an increase in reimbursements to the Income-Tax Infrastructure Fund for Civil Service testing and classification work performed by the Human Resources Department.

**Comment/Recommendation:**

This increase is recommended.

**Title: Program Budget Adjustment**

**Budget Amount:** (\$13,500)      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

This non-personnel adjustment is recommended to better align expenses.

**Title: Cost Savings Days**

**Budget Amount:** \$9,030      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$7,370      **Fund:** Income Tax-Infrastructure      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$500      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## 2012 Significant Program Changes

**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$250)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Develop a process to streamline the examination process to decrease the backlog of requested examinations to be administered for Open to the Public and Promotional exams.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of exams that have been administered within 180 days of request.	75%	75%	75%

**Performance Objective:**

Develop current classification specifications on-line with suggested feedback capabilities.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of classification specifications posted online.	0%	25%	25%

# Departmental Budgets



## Program 4: Employee Relations

**Description:** Responsible for investigating and mediating employee complaints of discrimination and complaints more general in nature when the respective department is not able to resolve the issues. Assists departments in complying with the Americans with Disabilities Act (ADA) and Family Medical Leave Act (FMLA).

**Goal:** To improve the relationship between employees and management.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 258,720	\$ 222,150	\$ (36,570)	\$ 222,150
Other Expenses	\$ 6,710	\$ 4,780	\$ (1,930)	\$ 4,870
Operating Total	\$ 265,430	\$ 226,930	\$ (38,500)	\$ 227,020
Employee Benefits	\$ 103,030	\$ 113,420	\$ 10,390	\$ 104,190
Total	\$ 368,460	\$ 340,350	\$ (28,110)	\$ 331,210
Total Full-Time Equivalent Positions	\$ 4.0	3.0	(1.0)	3.0

## 2011 Significant Program Changes

**Title:** Elimination of an Administrative Specialist

**Budget Amount:** (\$53,860)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This decrease eliminates an Administrative Specialist in the Employee Relations Program.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title:** Cost Savings Days

**Budget Amount:** \$10,260      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



**Title: Program Budget Realignment**

**Budget Amount:** \$3,700      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

This personnel realignment is recommended to better align expenses with the appropriate program.

**Performance Measures**

**Performance Objective:**

Increase the percentage of employee complaints of discrimination deemed appropriate for investigation by Human Resources to be addressed within 90 days.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of complaints investigated within 90 days.	43.6%	100%	100%

**Performance Objective:**

Increase the percentage of employees satisfied with the complaint resolution process.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of employees satisfied with complaint resolution process.	Not known.	50%	50%



# Departmental Budgets



## Program 5: Labor Relations

**Description:** Responsible for negotiating and administering five labor contracts and maintaining and administering the City's Personnel Policies and Procedures.

**Goal:** To improve relationship between labor unions and management.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 197,160	\$ 152,180	\$ (44,980)	\$ 152,180
Other Expenses	\$ 26,240	\$ 20,420	\$ (5,820)	\$ 20,790
Operating Total	\$ 223,400	\$ 172,600	\$ (50,800)	\$ 172,970
Employee Benefits	\$ 78,620	\$ 77,970	\$ (650)	\$ 71,620
Total	\$ 302,020	\$ 250,570	\$ (51,450)	\$ 244,590
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** (\$54,400)      **Fund:** General Fund      **FTE:** -

#### Description:

This personnel decrease represents a program realignment. The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.

### Title: Cost Savings Days

**Budget Amount:** \$7,830      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets

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**Title: Program Budget Adjustment**

**Budget Amount:** (\$5,820)      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning budgeted non-personnel expenses with anticipated expenses in this program.

**Comment/Recommendation:**

This non-personnel adjustment is recommended to better align expenses.

## Performance Measures

**Performance Objective:**

Increase the number of grievances resolved prior to Arbitration.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of grievances resolved prior to arbitration.	93%	75%	75%

# Departmental Budgets



## Program 6: Professional/Staff Development

**Description:** Facilitates city-wide training by providing registration, course offerings, and reporting.

**Goal:** Provide effective training and development opportunities for executive, management, mid-management, and union represented employee groups.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 66,870	\$ 59,820	\$ (7,050)	\$ 59,820
Other Expenses	\$ 9,740	\$ 6,180	\$ (3,560)	\$ 6,290
Operating Total	\$ 76,610	\$ 66,000	\$ (10,610)	\$ 66,110
Employee Benefits	\$ 26,530	\$ 30,490	\$ 3,960	\$ 28,010
Total	\$ 103,140	\$ 96,490	\$ (6,650)	\$ 94,120
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** (\$7,190)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.

#### Title: Program Budget Adjustment

**Budget Amount:** (\$6,620)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning budgeted non-personnel expenses with anticipated expenses in this program.

#### Comment/Recommendation:

This non-personnel adjustment is recommended to better align expenses.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$2,640      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Increase percentage of overall workforce receiving training.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Average number of training events/sessions completed per employee.	3.2	2.5	2.5

**Performance Objective:**

Increase percentage of supervisors who attended Effective Supervisory Skill Building who advance to the next intermediate supervisory skill building courses.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of managers attending intermediate supervisory skill building courses.	7.4%	30%	30%

**Performance Objective:**

Increase the number of employees rating the training or development opportunity as effective.

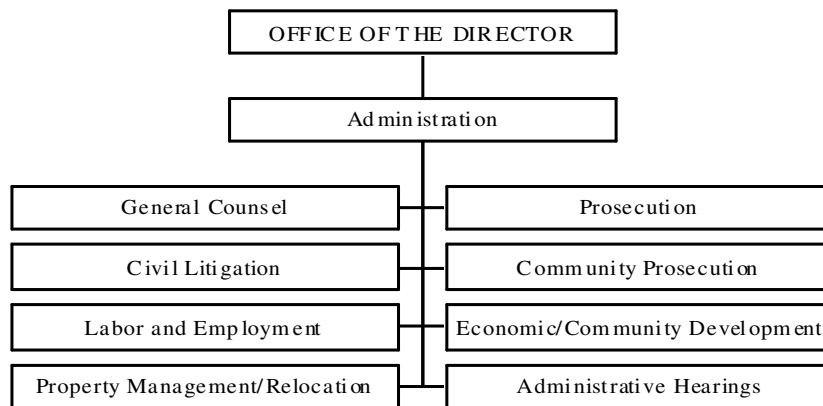
<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of employees that rate the training or development opportunity as effective in an exit survey.	90%	90%	90%

# Departmental Budgets



## Law

**Mission:** The mission of the Law Department of the City of Cincinnati is to provide effective and efficient legal services to the City of Cincinnati by representing the Council, officers, departments and boards of the City as legal counsel and attorney, representing the City in all proceedings in which the City is a party before any court or adjudicatory body, serving as prosecuting attorney in the municipal court, and providing all services in connection with the acquisition, management, and sale of real property, business and family relocation, and the levying of assessments.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 3,479,950	\$ 3,197,370	\$ 3,560,210	\$ 362,840	\$ 3,558,510
Other Expenses	\$ 1,308,240	\$ 1,258,130	\$ 1,087,410	\$ (170,720)	\$ 1,106,980
Operating Total	\$ 4,788,190	\$ 4,455,500	\$ 4,647,620	\$ 192,120	\$ 4,665,490
Employee Benefits	\$ 1,463,440	\$ 1,403,800	\$ 1,953,570	\$ 549,770	\$ 1,688,920
General Fund Overhead	\$ 14,660	\$ 14,110	\$ 11,700	\$ (2,410)	\$ 11,630
Total	\$ 6,266,290	\$ 5,873,410	\$ 6,612,890	\$ 739,480	\$ 6,366,040
Internal Service Funds	\$ 429,650	\$ 444,250	\$ 445,560	\$ 1,310	\$ 448,100
Consolidated Plan Projects	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
Program Revenue	\$ 1,409,320	\$ 1,327,500	\$ 1,312,500	\$ (15,000)	\$ 1,312,500
Total Full-Time Equivalent Positions	\$ 79.2	71.2	68.7	(2.5)	68.7

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. General Counsel
2. Administration
3. Prosecution
4. Economic and Community Development
5. Community Prosecution
6. Civil Litigation
7. Labor and Employment
8. Administrative Hearings
9. Property Management and Real Estate/Relocation

## PROGRAM SUMMARIES

### Program 1: General Counsel

**Description:** Provide legal advice, opinions, and legislation to the City Administration, to all departments under the City Manager, and to City Boards and Commissions. This section also provides legal services to City Council, including committee staff coverage.

**Goal:** Provide timely legal advice and legislation to Council and all City departments; ensure all City agencies receive training regarding City's legal responsibility and liability; explain role of Solicitor's Office to citizens and City agencies.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 155,690	\$ 512,210	\$ 356,520	\$ 512,210
Other Expenses	\$ 57,660	\$ 58,940	\$ 1,280	\$ 60,000
Operating Total	\$ 213,350	\$ 571,150	\$ 357,800	\$ 572,210
Employee Benefits	\$ 61,440	\$ 262,280	\$ 200,840	\$ 240,920
Total	\$ 274,790	\$ 833,430	\$ 558,640	\$ 813,130
Program Revenue	\$ 1,000	\$ 1,000	\$ -	\$ 1,000
Total Full-Time Equivalent Positions	7.0	8.0	1.0	8.0

## 2011 Significant Program Changes

# Departmental Budgets

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**Title: Reduction in Reimbursements**

**Budget Amount:** \$252,360      **Fund:** General Fund      **FTE:** -

**Description:**

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

**Comment/Recommendation:**

This increase is recommended to align the budget with anticipated expenditures.

**Title: Program Budget Realignment**

**Budget Amount:** \$159,240      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. The changes are the result of exchanging personnel with varying salaries between programs, increases in miscellaneous wage items and offsetting reductions in non-personnel items.

**Comment/Recommendation:**

These personnel and non-personnel realignments are recommended to better align expenses with the appropriate program.

**Title: Increase in Position Vacancy Allowance**

**Budget Amount:** (\$88,060)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Cost Savings Days**

**Budget Amount:** \$16,690      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



**Title: Realign General Counsel and Prosecution**

**Budget Amount:** \$15,300      **Fund:** General Fund      **FTE:** 1.0

**Description:**

This represents a transfer of one Assistant City Solicitor from the Prosecution program to the General Counsel program to accurately reflect the department's current FTE in each Program.

**Comment/Recommendation:**

This program budget realignment is recommended.

## Performance Measures

**Performance Objective:**

Conduct 5 training sessions: including one session on Council Rules and parliamentary procedure with Law, Council and Clerk of Council; 2 presentations to the Citizens' Government Academy or similar agencies to inform about the role of Solicitor's Office or other legal topics.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of 5 yearly presentations and training sessions conducted for City agencies and citizens groups regarding the functions and role of the Solicitor's Office and other legal topics..	100%	80%	80%

**Performance Objective:**

Ensure a clear and transparent City government to all citizens by responding to Public Record requests from the general public, the media and public agencies.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of 3 yearly Ohio Public Records Act training sessions conducted for City departments and agencies.	100%	100%	100%

**Performance Objective:**

Provide timely legal advice, opinions, and legislation to City Council and all City departments and agencies.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all requests for legal services completed by the promised due date.	80%	70%	70%



# Departmental Budgets



## Program 2: Administration

**Description:** The Administration and Support Services Division provides all non-attorney support to the department including clerical, personnel, claims, assessment, and budget matters.

**Goal:** Enhance communications with neighborhoods and City departments by publishing annual newsletter that reports on Law's previous year's accomplishments in efforts to assist in building stronger communities.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 23,740	\$ 415,650	\$ 391,910	\$ 415,650
Other Expenses	\$ 454,950	\$ 8,920	\$ (446,030)	\$ 9,080
Operating Total	\$ 478,690	\$ 424,570	\$ (54,120)	\$ 424,730
Employee Benefits	\$ 9,100	\$ 211,870	\$ 202,770	\$ 194,620
Total	\$ 487,790	\$ 636,440	\$ 148,650	\$ 619,350
Total Full-Time Equivalent Positions	\$ 4.0	4.0	-	4.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** (\$460,900)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in non-personnel services for this program budget is primarily due to the department better aligning actual non-personnel expense with the appropriate programs in 2011. This decrease is the result of the transfer of the EMS billing non-personnel budget from the Administration program to the Administrative Hearings program.

#### Comment/Recommendation:

This realignment is recommended to better align expenses with the appropriate program.

### Title: Reduction in Reimbursements

**Budget Amount:** \$380,350      **Fund:** General Fund      **FTE:** -

#### Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

#### Comment/Recommendation:

This increase is recommended to align the budget with anticipated expenditures.

# Departmental Budgets

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**Title:** Cost Savings Days

**Budget Amount:** \$16,220

**Fund:** General Fund

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Program 3: Prosecution

**Description:** Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City.

**Goal:** Ensure safe neighborhoods by effectively prosecuting misdemeanor cases and facilitate positive communication between communities and Police by providing training to Police Department and advising community councils on Police training programs.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,266,740	\$ 1,083,370	\$ (183,370)	\$ 1,082,520
Other Expenses	\$ 182,910	\$ 186,940	\$ 4,030	\$ 190,300
Operating Total	\$ 1,449,650	\$ 1,270,310	\$ (179,340)	\$ 1,272,820
Employee Benefits	\$ 505,000	\$ 553,310	\$ 48,310	\$ 508,260
Total	\$ 1,954,650	\$ 1,823,620	\$ (131,030)	\$ 1,781,080
Total Full-Time Equivalent Positions	\$ 21.0	19.0	(2.0)	19.0

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** (\$109,450)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.

#### Title: Increase in Position Vacancy Allowance

**Budget Amount:** (\$80,000)      **Fund:** General Fund      **FTE:** -

#### Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$45,150      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Elimination of Clerk Typist 3**

**Budget Amount:** (\$31,300)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This reduction eliminates one Clerk Typist 3 in the Prosecution program.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Realign General Counsel and Prosecution**

**Budget Amount:** (\$15,300)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This represents a transfer of one Assistant City Solicitor from the Prosecution program to the General Counsel program to accurately reflect the department's current FTE in each Program.

**Comment/Recommendation:**

This program budget realignment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,700      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**2012 Significant Program Changes****Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$850)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## Performance Measures

### Performance Objective:

Enhance Police staff awareness of targeted crime reduction strategies.

### Unit of Measure:

Percentage of 30 yearly training sessions conducted for Police and community groups in target crime reductions areas.

	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
	100%	100%	100%

# Departmental Budgets



## Program 4: Economic and Community Development

**Description:** Provide City agencies with legal advice and consultation related to publicly assisted economic development activities and provide legal services for the acquisition and disposition of City-owned real estate.

**Goal:** Support community initiatives by providing timely legal advice, opinions, and contracts to the Economic Development and Community Development departments. Provide experienced staff to the City Planning and Zoning Board of Appeals.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 309,850	\$ 135,840	\$ (174,010)	\$ 135,840
Other Expenses	\$ 111,070	\$ 67,690	\$ (43,380)	\$ 68,910
Operating Total	\$ 420,920	\$ 203,530	\$ (217,390)	\$ 204,750
Employee Benefits	\$ 150,320	\$ 81,530	\$ (68,790)	\$ 83,100
General Fund Overhead	\$ 10,150	\$ 9,500	\$ (650)	\$ 10,080
Total	\$ 581,390	\$ 294,560	\$ (286,830)	\$ 297,930
Program Revenue	\$ 37,000	\$ 37,000	\$ -	\$ 37,000
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

### 2011 Significant Program Changes

#### Title: Adjustments to CDBG Targets

**Budget Amount:** (\$218,140)      **Fund:** Community Dev Block Grant      **FTE:** -

#### Description:

This decrease represents the elimination of the Community Development Block Grant administrative fund allocation to the Law Department in 2011.

#### Comment/Recommendation:

This decrease is recommended as the funds are transferred to the Community Development Department.

#### Title: Increase in Position Vacancy Allowance

**Budget Amount:** (\$30,000)      **Fund:** General Fund      **FTE:** -

#### Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$13,060      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Program Budget Realignment**

**Budget Amount:** \$6,950      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

This personnel realignment is recommended to better align expenses with the appropriate program.

**Title: Cost Savings Days**

**Budget Amount:** \$6,540      **Fund:** Income Tax-Infrastructure      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Complete Request for Legal Services from Community Development, Economic Development, and Transportation & Engineering by due date to timely assist the departments with development initiatives for neighborhoods.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all requests for legal services, from stated departments, completed by the promised due date.	80%	70%	70%

# Departmental Budgets



## Program 5: Community Prosecution

**Description:** Coordinates issues among City departments actively involved in addressing safety and quality of life issues critical to the stability of the community.

**Goal:** Assure decent, safe and sanitary housing by aggressively prosecuting negligent property owners for building code, safety, and health violations that negatively impact neighborhoods; assist in training community groups to address blighted communities.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 142,820	\$ 130,100	\$ (12,720)	\$ 130,100
Other Expenses	\$ 8,460	\$ 8,640	\$ 180	\$ 8,800
Operating Total	\$ 151,280	\$ 138,740	\$ (12,540)	\$ 138,900
Employee Benefits	\$ 56,900	\$ 66,880	\$ 9,980	\$ 61,430
Total	\$ 208,180	\$ 205,620	\$ (2,560)	\$ 200,330
Program Revenue	\$ 18,950	\$ 18,950	\$ -	\$ 18,950
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

### 2011 Significant Program Changes

#### Title: Increase in Position Vacancy Allowance

**Budget Amount:** (\$50,000)      **Fund:** General Fund      **FTE:** -

#### Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

#### Title: Program Budget Realignment

**Budget Amount:** \$30,700      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services for this program budget is primarily due to the department better aligning actual personnel expense with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.



# Departmental Budgets



**Title:** Cost Savings Days

**Budget Amount:** \$5,840

**Fund:** General Fund

**FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Participate in City Manager's "Neighborhood Enhancement Program" initiatives and Council's Vibrant Neighborhood Committee's "Community Walks" to engage community participation in abatement of blighting conditions.

**Unit of Measure:**

An on-site neighborhood training program on community participation with blight abatement will be completed in 2010 as necessary.

	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
	1	1	1

**Performance Objective:**

Process all court filings for blight and building code violations in a timely manner and aggressively prosecute building, health and fire code violations in Housing Court; and aggressively defend contested public nuisance appeals and equity actions.

**Unit of Measure:**

Percentage of criminal review filings completed by Law within 24 hours after notification by the inspectors from Community Development, Fire and Health.

	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
	80%	80%	80%

# Departmental Budgets



## Program 6: Civil Litigation

**Description:** The Civil Litigation Section represents the City in civil litigation in Federal and State Courts, defends against and prosecutes claims on behalf of the City, and investigates and processes claims related to damages to property filed by citizens.

**Goal:** To improve the delivery of service to citizens, conserve City expenditures, and increase City revenues by competently and expeditiously reviewing and processing all claims against the City and collecting all debts due the City.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 678,440	\$ 707,840	\$ 29,400	\$ 707,840
Other Expenses	\$ 286,550	\$ 183,410	\$ (103,140)	\$ 186,710
Operating Total	\$ 964,990	\$ 891,250	\$ (73,740)	\$ 894,550
Employee Benefits	\$ 269,360	\$ 357,950	\$ 88,590	\$ 328,810
Total	\$ 1,234,350	\$ 1,249,200	\$ 14,850	\$ 1,223,360
Program Revenue	\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Total Full-Time Equivalent Positions	\$ 12.2	12.2	-	12.2

### 2011 Significant Program Changes

#### Title: Outside Legal Counsel/Expert Services

**Budget Amount:** (\$111,070)      **Fund:** General Fund      **FTE:** -

#### Description:

This decrease represents a reduction of the Law Department's outside legal counsel/expert services budget.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

#### Title: Reduction in Reimbursements

**Budget Amount:** \$40,520      **Fund:** General Fund      **FTE:** -

#### Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

#### Comment/Recommendation:

This increase is recommended to align the budget with anticipated expenditures.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$26,390      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Increase in Position Vacancy Allowance**

**Budget Amount:** (\$20,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

**Title: Program Budget Realignment**

**Budget Amount:** (\$17,900)      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

This personnel realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

**Performance Objective:**

To efficiently and fairly resolve citizen's claims within 90 days of receipt of the claim.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all claims resolved within 90 days of receipt.	80%	80%	80%

# Departmental Budgets



## Program 7: Labor and Employment

**Description:** Represent all City departments on charges filed before the Equal Opportunity Commission and the Ohio Civil Rights Commission, and provide legal staffing for the Civil Service Commission and the City's collective bargaining team.

**Goal:** Effectively represent all City departments on charges filed before the Equal Employment Opportunity Commission (EEOC) and the Ohio Civil Rights Commission (OCRC).

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 238,200	\$ 261,380	\$ 23,180	\$ 261,380
Other Expenses	\$ 66,230	\$ 67,690	\$ 1,460	\$ 68,910
Operating Total	\$ 304,430	\$ 329,070	\$ 24,640	\$ 330,290
Employee Benefits	\$ 94,030	\$ 132,310	\$ 38,280	\$ 121,530
Total	\$ 398,460	\$ 461,380	\$ 62,920	\$ 451,820
Program Revenue	\$ 60	\$ 60	\$ -	\$ 60
Total Full-Time Equivalent Positions	\$ 3.0	\$ 3.0	\$ -	\$ 3.0

### 2011 Significant Program Changes

#### Title: Reduction in Reimbursements

**Budget Amount:** \$20,000      **Fund:** General Fund      **FTE:** -

#### Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

#### Comment/Recommendation:

This increase is recommended to align the budget with anticipated expenditures.

#### Title: Cost Savings Days

**Budget Amount:** \$9,480      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets

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**Title: Program Budget Realignment**

**Budget Amount:** (\$7,150)      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

This non-personnel realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

**Performance Objective:**

Enhance the awareness of employees regarding EEOC and OCRC rules, regulations and procedures in the departments or agencies experiencing the highest incidents of EEOC or ORCR filings.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of 5 yearly training sessions conducted for City agencies and departments on best employment practices, including employee rights and employee obligations.	600%	50%	50%

# Departmental Budgets



## Program 8: Administrative Hearings

**Description:** To ensure that municipal civil code violations are effectively enforced by conducting fair and impartial administrative hearings based on the Notices of Civil Offense issued by City departments.

**Goal:** Address neighborhood blight issues by increasing compliance of civil code and environmental regulations through the use of administrative hearings, thereby providing due process for those charged with civil violations.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 316,950	\$ 294,940	\$ (22,010)	\$ 294,090
Other Expenses	\$ 45,080	\$ 502,110	\$ 457,030	\$ 511,140
Operating Total	\$ 362,030	\$ 797,050	\$ 435,020	\$ 805,230
Employee Benefits	\$ 126,400	\$ 150,840	\$ 24,440	\$ 138,570
Total	\$ 488,430	\$ 947,890	\$ 459,460	\$ 943,800
Program Revenue	\$ 687,490	\$ 687,490	\$ -	\$ 687,490
Total Full-Time Equivalent Positions	6.0	6.5	0.5	6.5

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** \$460,900

**Fund:** General Fund

**FTE:** -

### Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011. This increase is the result of the transfer of the EMS billing nonpersonnel budget from the Administration program to the Administrative Hearings program.

### Comment/Recommendation:

This program realignment is recommended.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** (\$44,900)      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2011.

### **Comment/Recommendation:**

This personnel and non-personnel realignment is recommended to better align expenses with the appropriate program.

## **Title: Administrative Hearing Officer**

**Budget Amount:** \$10,870      **Fund:** General Fund      **FTE:** 0.5

### **Description:**

The increase will fund additional administrative hearing expenses associated with implementation of a solid waste collection fee.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: Cost Savings Days**

**Budget Amount:** \$6,300      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,700      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$850)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Process civil code and environmental violations within 90 days of receipt of the violation.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all civil code and environmental violations resolved within 90 days of receipt.	70%	60%	60%



# Departmental Budgets



## Program 9: Property Management and Real Estate/Relocation

**Description:** Responsible for the acquisition, disposal, and property management of all City-owned or leased real property, and for administering City programs on code enforcement, family, and business relocation.

**Goal:** Assist in the provision of decent, safe and sanitary housing for Cincinnati's citizens by providing service to citizens displaced due to building and health code violations, or other emergency situations, through Relocation's Normal Code Program.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 64,940	\$ 18,880	\$ (46,060)	\$ 18,880
Other Expenses	\$ 45,220	\$ 3,070	\$ (42,150)	\$ 3,130
Operating Total	\$ 110,160	\$ 21,950	\$ (88,210)	\$ 22,010
Employee Benefits	\$ 131,250	\$ 136,600	\$ 5,350	\$ 11,680
General Fund Overhead	\$ 3,960	\$ 2,200	\$ (1,760)	\$ 1,550
Total	\$ 245,370	\$ 160,750	\$ (84,620)	\$ 35,240
Internal Service Funds	\$ 444,250	\$ 445,560	\$ 1,310	\$ 448,100
Consolidated Plan Projects	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
Program Revenue	\$ 580,000	\$ 565,000	\$ (15,000)	\$ 565,000
Total Full-Time Equivalent Positions	\$ 8.0	6.0	(2.0)	6.0

### 2011 Significant Program Changes

**Title:** Tenant Assistance and Relocation

**Budget Amount:** \$123,500      **Fund:** General Fund

**FTE:** -

**Description:**

This increase represents the reduction of Community Development Block Grant project reimbursements for the Tenant Assistance and Relocation programs. These programs are being moved out of the Law Department.

**Comment/Recommendation:**

This increase is recommended.

# Departmental Budgets

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## **Title: Elimination of Real Estate Positions**

**Budget Amount:** (\$107,530)      **Fund:** General Fund      **FTE:** (2.0)

### **Description:**

This decrease represents the elimination of a Support Specialist position and a Real Estate Specialist position.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$72,800)      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

This personnel and non-personnel realignment is recommended to better align expenses with the appropriate program.

## **Title: Real Estate Non-personnel Decrease**

**Budget Amount:** (\$41,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease represents the net reduction of non-personnel budget after the elimination of Community Development Block Grant project reimbursements.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Income Tax Infrastructure Fund Reduction**

**Budget Amount:** (\$15,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

The Law Department will reduce the salary of a position. This will not have a negative impact on the department.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of Income Tax Infrastructure Fund resources.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$11,270      **Fund:** Property Management Unit      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$6,890      **Fund:** Income Tax-Infrastructure      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$5,030      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Assist citizens to relocate from blighted property, including properties with health code violations, by ensuring timely financial assistance and referrals to secure housing by referring citizens to landlords, and to property management firms.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in the number of households receiving financial assistance in relocating to decent, safe, and sanitary housing.	0%	1%	1%

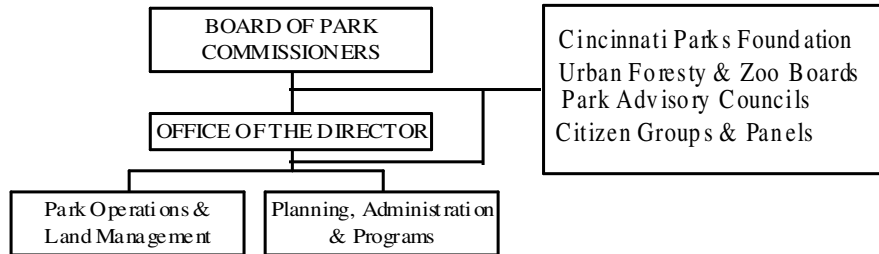
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# Departmental Budgets



## Parks

**Mission:** The mission of the Parks Department is to conserve, manage, sustain, and enhance Parks' natural and cultural resources and public greenspaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 5,533,190	\$ 5,580,350	\$ 5,563,860	\$ (16,490)	\$ 5,961,760
Other Expenses	\$ 4,078,940	\$ 4,043,880	\$ 4,060,750	\$ 16,870	\$ 4,253,850
Equipment	\$ 35,000	\$ 35,350	\$ -	\$ (35,350)	\$ -
Operating Total	\$ 9,647,130	\$ 9,659,580	\$ 9,624,610	\$ (34,970)	\$ 10,215,610
Employee Benefits	\$ 2,021,300	\$ 2,022,720	\$ 2,565,550	\$ 542,830	\$ 2,223,860
General Fund Overhead	\$ 215,630	\$ 244,820	\$ 258,930	\$ 14,110	\$ 252,870
Total	\$ 11,884,060	\$ 11,927,120	\$ 12,449,090	\$ 521,970	\$ 12,692,340
Capital Projects	\$ 6,159,500	\$ 7,053,000	\$ 6,655,800	\$ (397,200)	\$ 4,831,800
Consolidated Plan Projects	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Program Revenue	\$ 1,032,930	\$ 2,800,760	\$ 2,849,820	\$ 49,060	\$ 2,849,820
Total Full-Time Equivalent Positions	\$ 159.7	157.7	154.7	(3.0)	154.7

# Departmental Budgets



## DEPARTMENT PROGRAMS:

- |                                     |                      |
|-------------------------------------|----------------------|
| 1. Customer Service                 | 8. Planning & Design |
| 2. Director's Office                | 9. Urban Forestry    |
| 3. Facility Maintenance             |                      |
| 4. Financial & Business Services    |                      |
| 5. Krohn Conservatory               |                      |
| 6. Nature Education & Centers       |                      |
| 7. Operations & Facility Management |                      |

## PROGRAM SUMMARIES

### Program 1: Customer Service

**Description:** This program provides oversight of customer service requests and special permitting, manages the rental process of park sites including premier facilities, and provides staffing at park concerts and events.

**Goal:** To provide rock solid customer service, manage park concerts and events, and manage contracts and special permit requests.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 118,680	\$ 111,390	\$ (7,290)	\$ 111,390
Other Expenses	\$ 196,450	\$ 188,120	\$ (8,330)	\$ 191,510
Operating Total	\$ 315,130	\$ 299,510	\$ (15,620)	\$ 302,900
Employee Benefits	\$ 47,050	\$ 56,750	\$ 9,700	\$ 52,130
Total	\$ 362,180	\$ 356,260	\$ (5,920)	\$ 355,030
Program Revenue	\$ 549,580	\$ 553,820	\$ 4,240	\$ 553,820
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

## 2011 Significant Program Changes

# Departmental Budgets



## Title: Eliminate Support of Free Concert, Movies, and Events

**Budget Amount:** (\$12,000)      **Fund:** General Fund      **FTE:** -

### Description:

This would eliminate over 50 free community concerts and events each year throughout the park system. In addition, this reduction would eliminate approximately \$40,000 of additional funding that is leveraged through public/private partnerships.

### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

## Title: Program Budget Realignment

**Budget Amount:** (\$10,050)      **Fund:** All Funds      **FTE:** -

### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## Title: Cost Savings Days

**Budget Amount:** \$2,670      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Provide timely and quality customer service in response to citizen requests for service, facility reservations, and special use permits.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of reservation and permit application forms issued within 24 hours of request.	100%	100%	100%
Percentage of service requests, complaints, and referrals responded to within five days of receipt.	100%	100%	100%
Percentage of applications for reservations processed within 10 days of receipt.	95%	95%	95%

# Departmental Budgets



## Program 2: Director's Office

**Description:** The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

**Goal:** To manage and direct all departmental functions of the City's park system and serve as secretary to the Cincinnati Board of Park Commissioners.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 174,010	\$ 158,170	\$ (15,840)	\$ 158,170
Other Expenses	\$ 640	\$ 650	\$ 10	\$ 660
Operating Total	\$ 174,650	\$ 158,820	\$ (15,830)	\$ 158,830
Employee Benefits	\$ 69,160	\$ 80,790	\$ 11,630	\$ 74,220
Total	\$ 243,810	\$ 239,610	\$ (4,200)	\$ 233,050
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

## 2011 Significant Program Changes

### Title: Increase in Reimbursements from the Green Infrastructure Program

**Budget Amount:** (\$25,500)      **Fund:** General Fund      **FTE:** -

#### Description:

This reduction would increase reimbursements to the General Fund for all eligible administrative costs related to providing green infrastructure work on Consent Decree projects. The Department of Parks and Metropolitan Sewer District (MSD) signed a Memorandum of Understanding (MOU) that will provide resources to the Department of Parks to assist MSD in carrying out the Green Infrastructure Program. The Green Infrastructure Program is a part of the Wet Weather Improvement Program, which reduces or prevents overflows from combined and separate sanitary sewers as required under the Federal Court Consent Decree.

#### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

### Title: Cost Savings Days

**Budget Amount:** \$7,500      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.



# Departmental Budgets

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**Title: Program Budget Realignment**

**Budget Amount:** \$1,260      **Fund:** General Fund      **FTE:** -

**Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

**Performance Objective:**

Prepare an annual business plan that establishes performance targets that are reported quarterly.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of business plan performance targets met annually.	98%	80%	80%

# Departmental Budgets



## Program 3: Facility Maintenance

**Description:** This program provides for reliable facilities and structures throughout the park system. This program performs over 1,300 preventive maintenance tasks each year, addresses emergency maintenance issues, and provides contractual oversight when needed.

**Goal:** To provide for reliable park structures, buildings, and playgrounds that are safe and enjoyable.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 102,650	\$ 37,610	\$ (65,040)	\$ 36,260
Other Expenses	\$ 83,260	\$ 85,090	\$ 1,830	\$ 86,620
Operating Total	\$ 185,910	\$ 122,700	\$ (63,210)	\$ 122,880
Employee Benefits	\$ 41,580	\$ 19,330	\$ (22,250)	\$ 17,750
Total	\$ 227,490	\$ 142,030	\$ (85,460)	\$ 140,630
Total Full-Time Equivalent Positions	\$ 6.0	5.0	(1.0)	5.0

## 2011 Significant Program Changes

### Title: Eliminate Volunteer Program Liaison

**Budget Amount:** (\$74,230)      **Fund:** General Fund      **FTE:** (1.0)

### Description:

This reduction would eliminate the Department's designated volunteer liaison. The Department currently has one staff person designated to coordinate between the Department and volunteers. The Department uses volunteers to provide maintenance and capital replacement throughout the park system. In 2009, volunteers served approximately 93,400 hours in City parks, which equates to approximately 44.7 FTE. The Department will continue to manage volunteer outings without the assistance of a designated liaison; however, this expenditure reduction is expected to reduce the number of volunteer events that the Department will offer in 2011.

### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets



## Title: Program Budget Realignment

**Budget Amount:** \$3,430      **Fund:** General Fund      **FTE:** -

### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## Title: Cost Savings Days

**Budget Amount:** \$2,710      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Title: AFSCME Longevity Pay

**Budget Amount:** \$2,700      **Fund:** General Fund      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$1,350)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Perform 1,300 maintenance tasks on a yearly basis to Park's infrastructure including buildings, trails, overlooks, playgrounds, sidewalks, and retaining walls.

Unit of Measure:	2009 Actual	2010 Target	2011 Target

# Departmental Budgets

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Percentage of the 1,300 maintenance tasks goal completed.

100%

100%

100%

# Departmental Budgets



## Program 4: Financial & Business Services

**Description:** This program provides for the financial and business oversight for the entire Park Board, which includes budgeting, finance, human resources, safety, training, procurement, technology, and oversight of the department's utilities, phones, and sewer charges.

**Goal:** To manage all financial and business services for the department.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 467,260	\$ 441,980	\$ (25,280)	\$ 441,980
Other Expenses	\$ 656,050	\$ 641,660	\$ (14,390)	\$ 653,210
Operating Total	\$ 1,123,310	\$ 1,083,640	\$ (39,670)	\$ 1,095,190
Employee Benefits	\$ 191,000	\$ 230,290	\$ 39,290	\$ 214,240
General Fund Overhead	\$ 100	\$ 3,280	\$ 3,180	\$ 3,300
Total	\$ 1,314,410	\$ 1,317,210	\$ 2,800	\$ 1,312,730
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

## 2011 Significant Program Changes

### Title: Increase in Reimbursements from the Green Infrastructure Program

**Budget Amount:** (\$29,750)      **Fund:** General Fund      **FTE:** -

#### Description:

This reduction would increase reimbursements to the General Fund for all eligible administrative costs related to providing green infrastructure work on Consent Decree projects. The Department of Parks and Metropolitan Sewer District (MSD) signed a Memorandum of Understanding (MOU) that will provide resources to the Department of Parks to assist MSD in carrying out the Green Infrastructure Program. The Green Infrastructure Program is a part of the Wet Weather Improvement Program, which reduces or prevents overflows from combined and separate sanitary sewers as required under the Federal Court Consent Decree.

#### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets



## Title: Decrease in Utility Expenses Related to Energy Saving Measures

**Budget Amount:** (\$20,000)      **Fund:** General Fund      **FTE:** -

### Description:

This reduction would reduce utility expenses related to the implementation of energy saving measures. The Department has implemented the following green energy projects: the installation of solar panels at 13 park sites; the installation of a wind turbine; solar garbage cans; and energy saving measures throughout multiple park facilities.

### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

## Title: Cost Savings Days

**Budget Amount:** \$9,150      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Title: Program Budget Realignment

**Budget Amount:** (\$7,340)      **Fund:** General Fund      **FTE:** -

### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

### Performance Objective:

Administer in-house training programs related to safety, communication, and finances by providing at least 10 hours of yearly training to each employee.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of employees receiving at least 10 hours of training each year.	100%	100%	100%

# Departmental Budgets



## Program 5: Krohn Conservatory

**Description:** This program manages the ongoing operations of the Krohn Conservatory, which includes over 5,000 plants, and multiple events annually including six unique floral shows each year.

**Goal:** To provide a regional destination, which generates more than \$25 million a year to the region.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 518,960	\$ 581,940	\$ 62,980	\$ 580,840
Other Expenses	\$ 203,350	\$ 207,380	\$ 4,030	\$ 211,120
Operating Total	\$ 722,310	\$ 789,320	\$ 67,010	\$ 791,960
Employee Benefits	\$ 179,010	\$ 275,700	\$ 96,690	\$ 150,700
General Fund Overhead	\$ 20,800	\$ 19,660	\$ (1,140)	\$ 26,880
Total	\$ 922,120	\$ 1,084,680	\$ 162,560	\$ 969,540
Program Revenue	\$ 451,180	\$ 496,000	\$ 44,820	\$ 496,000
Total Full-Time Equivalent Positions	\$ 14.5	15.5	1.0	15.5

### 2011 Significant Program Changes

**Title:** Transfer Greenspace Manager Position from Highway Greenspace Program

**Budget Amount:** \$47,680      **Fund:** Income Tax-Infrastructure      **FTE:** 1.0

**Description:**

This represents the transfer of a Greenspace Manager position to the Krohn Conservatory Program. This position was transferred in 2010 to oversee the permanent and green infrastructure of the Krohn Conservatory.

**Comment/Recommendation:**

This increase is recommended in order to align this personnel expense with the appropriate program.

# Departmental Budgets

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**Title: Increase in Reimbursements from the Krohn Conservatory Holiday Show**

**Budget Amount:** (\$40,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduction would implement a new admission fee for the Holiday Show at the Krohn Conservatory that will be used as a reimbursement to the General Fund to offset the Krohn Conservatory seasonal workforce expenses. The admission fee would be \$3.00 for Adults, \$2.00 for Seniors, \$1.00 for Children (ages 7-12), and Children six and under will be free. This is the first time an admission fee will be imposed at the Holiday Show.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

**Title: Increase in Reimbursements to the General Fund**

**Budget Amount:** \$40,000      **Fund:** Krohn Conservatory      **FTE:** -

**Description:**

This increase is related to a new admission fee for the Holiday Show at the Krohn Conservatory that will be used as a reimbursement to the General Fund to offset the Krohn Conservatory seasonal workforce expenses. The admission fee would be \$3.00 for Adults, \$2.00 for Seniors, \$1.00 for Children (ages 7-12), and Children six and under will be free. This is the first time an admission fee will be imposed at the Holiday Show.

**Comment/Recommendation:**

This increase in funding is recommended in order to provide resources for reimbursable work in the General Fund.

**Title: Program Budget Realignment**

**Budget Amount:** \$11,440      **Fund:** All Funds      **FTE:** -

**Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

**Title: Cost Savings Days**

**Budget Amount:** \$2,250      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.



# Departmental Budgets

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**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,200                      **Fund:** General Fund                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,100)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Sustain high customer satisfaction for the Krohn Conservatory.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Krohn Conservatory attendee rating of satisfied or very satisfied by 90% of customers surveyed.	98%	90%	90%

# Departmental Budgets



## Program 6: Nature Education & Centers

**Description:** This program provides more than 1,500 nature programs to the citizens of Cincinnati each year. The programs are a combination of free and paid and reach all social economic levels within the city. The program also provides for enhanced awareness of nature.

**Goal:** To educate the public on the benefits of parks and greenspaces within our park system and to build awareness of those benefits.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 448,070	\$ 465,590	\$ 17,520	\$ 465,590
Other Expenses	\$ 17,560	\$ 17,950	\$ 390	\$ 18,270
Operating Total	\$ 465,630	\$ 483,540	\$ 17,910	\$ 483,860
Employee Benefits	\$ 80,720	\$ 112,790	\$ 32,070	\$ 103,610
General Fund Overhead	\$ 13,970	\$ 12,940	\$ (1,030)	\$ 12,940
Total	\$ 560,320	\$ 609,270	\$ 48,950	\$ 600,410
Total Full-Time Equivalent Positions	\$ 15.1	15.1	-	15.1

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** \$14,710      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

### Title: Cost Savings Days

**Budget Amount:** \$2,420      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets

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## Performance Measures

### Performance Objective:

Sustain high customer satisfaction for Nature Education Programs.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Nature Education participant rating of satisfied or very satisfied by 90% of customers surveyed.	99%	90%	90%

# Departmental Budgets



## Program 7: Operations & Facility Management

**Description:** This program provides the ongoing maintenance of the park system, which includes mowing, trimming, weeding, planting, watering, litter control and pruning according to the Park Board's maintenance standard guidelines.

**Goal:** To manage the City's park system within the resources allocated according to the Park Board's established maintenance schedules.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 3,220,750	\$ 3,220,340	\$ (410)	\$ 3,621,640
Other Expenses	\$ 1,618,460	\$ 1,632,210	\$ 13,750	\$ 1,781,590
Operating Total	\$ 4,839,210	\$ 4,852,550	\$ 13,340	\$ 5,403,230
Employee Benefits	\$ 1,235,450	\$ 1,570,380	\$ 334,930	\$ 1,588,400
General Fund Overhead	\$ 175,910	\$ 185,800	\$ 9,890	\$ 170,900
Total	\$ 6,250,570	\$ 6,608,730	\$ 358,160	\$ 7,162,530
Total Full-Time Equivalent Positions	\$ 95.0	92.0	(3.0)	92.0

### 2011 Significant Program Changes

**Title:** Operation and Maintenance Costs for Cincinnati Riverfront Park

**Budget Amount:** \$520,000

**Fund:** General Fund

**FTE:** -

**Description:**

This represents an increase in operation and maintenance funding for Cincinnati Riverfront Park, which is expected to open in September 2011.

**Comment/Recommendation:**

This increase in funding is recommended in order to align the budget to actual anticipated expenditures.

# Departmental Budgets

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## **Title: Eliminate Landscape Maintenance and Beautification Services**

**Budget Amount:** (\$459,270)      **Fund:** All Funds      **FTE:** (7.0)

### **Description:**

This reduction would reduce gateway greenspace, streetscape, and business district maintenance performed by the Department. The following decreases are recommended: \$331,400 (General Fund); \$7,130 (Street Construction Fund); and \$120,740 (Income Tax-Infrastructure Fund). The Highway Greenspace program supports landscape maintenance such as mowing, trimming, mulching, watering, weeding, and litter removal. In addition, the Highway Greenspace program provides for landscape beautification, including horticultural displays and seasonal change out of materials. This reduction would eliminate a total of 7.0 FTE.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund, Street Construction Fund, and Income Tax-Infrastructure Fund resources.

## **Title: Operation and Maintenance Costs for Washington Park**

**Budget Amount:** \$100,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase in operation and maintenance funding for Washington Park, which is expected to open in the fourth quarter of 2011.

### **Comment/Recommendation:**

This increase in funding is recommended in order to align the budget to actual anticipated expenditures.

## **Title: Implement Department of Justice Second Chance Grant**

**Budget Amount:** (\$84,120)      **Fund:** All Funds      **FTE:** -

### **Description:**

This reduction would implement the Department of Justice Second Chance Grant, allowing the Department to increase reimbursements to the General Fund for the Department's seasonal workforce. The following decreases are recommended: \$37,650 (General Fund) and \$46,470 (Income Tax-Infrastructure Fund). The Department is currently developing a Memorandum of Understanding (MOU) with Hamilton County to utilize a grant the County received from the Department of Justice to reintroduce newly released individuals back into the work force. The Department would hire up to 40 seasonal employees from this transitional workforce instead of hiring from the general workforce. It should be noted that the completion date of the MOU is unknown at this time; however, in order to fully realize the anticipated savings, the MOU will need to be completed no later than April 2011 when the Department traditionally begins spring park maintenance.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund and Income Tax-Infrastructure Fund resources.

# Departmental Budgets

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**Title: Implement "No Trash Zone" sites**

**Budget Amount:** (\$48,250)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This reduction would eliminate one trash route in the east district and designate certain parks as "no trash zone" sites where patrons will be asked to take their trash with them when they leave. This reduction includes personnel savings in the amount of \$38,050 (elimination of one Truck Driver position) and \$10,200 in non-personnel savings associated with the fuel and maintenance of a trash truck.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

**Title: Transfer Greenspace Manager Position to Krohn Conservatory Program**

**Budget Amount:** (\$47,680)      **Fund:** Income Tax-Infrastructure      **FTE:** (1.0)

**Description:**

This represents the transfer of a Greenspace Manager position to the Krohn Conservatory Program. This position was transferred in 2010 to oversee the permanent and green infrastructure of the Krohn Conservatory.

**Comment/Recommendation:**

This increase is recommended in order to align this personnel expense with the appropriate program.

**Title: Increase in Reimbursements from the Green Infrastructure Program**

**Budget Amount:** (\$29,750)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduction would increase reimbursements to the General Fund for all eligible administrative costs related to providing green infrastructure work on Consent Decree projects. The Department of Parks and Metropolitan Sewer District (MSD) signed a Memorandum of Understanding (MOU) that will provide resources to the Department of Parks to assist MSD in carrying out the Green Infrastructure Program. The Green Infrastructure Program is a part of the Wet Weather Improvement Program, which reduces or prevents overflows from combined and separate sanitary sewers as required under the Federal Court Consent Decree.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

**Title: Eliminate 500 Floral Displays Within Park System**

**Budget Amount:** (\$20,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduction would eliminate 500 floral displays throughout the park system. The Department provides floral displays at the following locations: Torrence Parkway, Ft. Washington Way Bridge Planters, Clarke's Point, Annwood Park, and Holiday displays for City Hall.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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**Title: Eliminate Three Annual Krohn Conservatory Floral Shows**

**Budget Amount:** (\$20,000)      **Fund:** General Fund      **FTE:** -

**Description:**

This reduction would eliminate the Pre-Spring, Summer, and Fall shows at the Krohn Conservatory. The staff support of the Krohn Conservatory floral shows are provided by overtime personnel in the Operations Support program.

**Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$17,400      **Fund:** All Funds      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$11,030      **Fund:** All Funds      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Reduction in Street Tree Assessment Expenses**

**Budget Amount:** (\$10,120)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a reduction of \$10,120 in Street Tree Assessment expenses.

**Comment/Recommendation:**

This reduction is recommended in order to align the budget with anticipated expenditures.

# Departmental Budgets

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## **Title: Program Budget Realignment**

**Budget Amount:** \$4,080                      **Fund:** All Funds                      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Metropolitan Sewer District Memorandum of Understanding**

**Budget Amount:** \$0                      **Fund:** General Fund                      **FTE:** 6.0

### **Description:**

This represents an increase of 6.0 FTE, which is related to the Department of Parks and Metropolitan Sewer District's Memorandum of Understanding (MOU) that was signed in April 2010. The MOU agreement will provide resources for the Department of Parks to assist the Metropolitan Sewer District in carrying out the Federal Consent Decree. The Department of Parks received approval in May 2010 to add six positions that will be fully reimbursed by the Metropolitan Sewer District. These positions include one Supervisor of Parks/Recreation Maintenance and Construction, one Civil Engineering Technician 1, one Florist, two Greenspace Managers, and one Information Technology Coordinator.

### **Comment/Recommendation:**

This increase is recommended in order to provide adequate Department of Parks staff to assist the Metropolitan Sewer District in carrying out the Federal Consent Decree.

## **2012 Significant Program Changes**

### **Title: Operating and Maintenance Costs of Washington Park**

**Budget Amount:** \$350,000                      **Fund:** General Fund                      **FTE:** -

### **Description:**

This represents an increase of \$350,000 in order to provide for the operating costs associated with the renovation of Washington Park. The total additional annual operating costs associated with the renovation of the park are \$450,000. The Department of Parks is recommended to receive \$100,000 in the 2011 Operating Budget to reflect a partial year of operation. This increase of \$350,000 will provide the Department with the amount necessary to operate and maintain the park for a full year in 2012.

### **Comment/Recommendation:**

This increase is recommended in order to provide resources for the full operation and maintenance of Washington Park in 2012.



# Departmental Budgets

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## **Title: Operating and Maintenance Costs of Cincinnati Riverfront Park**

**Budget Amount:** \$180,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase of \$180,000 in order to provide for the operating costs associated with Phase I of the Cincinnati Riverfront Park. The total annual operating costs associated with Phase I of the new park are \$700,000, which provides for the green infrastructure and maintenance to the park. The Department of Parks is recommended to receive \$520,000 in the 2011 Operating Budget to reflect a partial year of operation. This increase of \$180,000 will provide the Department with the amount necessary to operate and maintain the park for a full year in 2012. It should be noted that the annual operating costs when the park is fully constructed are expected to be \$1.4 million.

### **Comment/Recommendation:**

This increase is recommended in order to provide resources for the full operation and maintenance of Cincinnati Riverfront Park in 2012.

## **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$3,650)      **Fund:** General Fund      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$3,600)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,450)      **Fund:** Stormwater Management      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Performance Measures**

### **Performance Objective:**

Meet the weekly maintenance schedules for litter collection, mowing, facility cleaning, playground inspections, trail maintenance, and floral bed maintenance.

# Departmental Budgets

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<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of park maintenance according to weekly maintenance schedules.	100%	100%	100%

# Departmental Budgets



## Program 8: Planning & Design

**Description:** This program provides for ongoing capital improvements to all park infrastructure assets. It also is responsible for implementing the Park Board's overall Master Plan.

**Goal:** To provide for capital replacement, new park construction, and implementation of the Park Board's Master Plan through the management of capital construction and renovation contracts/projects at multiple Park Board sites.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 76,230	\$ 73,610	\$ (2,620)	\$ 72,910
Other Expenses	\$ 1,590	\$ 1,620	\$ 30	\$ 1,650
Operating Total	\$ 77,820	\$ 75,230	\$ (2,590)	\$ 74,560
Employee Benefits	\$ 20,330	\$ 24,830	\$ 4,500	\$ 22,810
Total	\$ 98,150	\$ 100,060	\$ 1,910	\$ 97,370
Capital Projects	\$ 7,053,000	\$ 6,655,800	\$ (397,200)	\$ 4,831,800
Consolidated Plan Projects	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Total Full-Time Equivalent Positions	\$ 7.5	7.5	-	7.5

## 2011 Significant Program Changes

**Title:** Program Budget Realignment

**Budget Amount:** (\$11,760)

**Fund:** General Fund

**FTE:** -

### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$7,640                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,400                      **Fund:** General Fund                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$700)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Complete on a yearly basis at least 70 construction, renovation, or replacement projects.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of the 70 construction, renovation, or replacement projects goal completed.	100%	100%	100%

# Departmental Budgets



## Program 9: Urban Forestry

**Description:** This program manages the City's Street Tree program. There are over 80,000 street trees between the curb and the sidewalk throughout the city. This program manages the annual assessment collected and spent to maintain these trees on a six-year cycle.

**Goal:** To build a healthy urban tree canopy in all Cincinnati neighborhoods.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 453,740	\$ 473,230	\$ 19,490	\$ 472,980
Other Expenses	\$ 1,266,520	\$ 1,286,070	\$ 19,550	\$ 1,309,220
Equipment	\$ 35,350	\$ -	\$ (35,350)	\$ -
Operating Total	\$ 1,755,610	\$ 1,759,300	\$ 3,690	\$ 1,782,200
Employee Benefits	\$ 158,420	\$ 194,690	\$ 36,270	\$ -
General Fund Overhead	\$ 34,040	\$ 37,250	\$ 3,210	\$ 38,850
Total	\$ 1,948,070	\$ 1,991,240	\$ 43,170	\$ 1,821,050
Program Revenue	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 1,800,000
Total Full-Time Equivalent Positions	\$ 8.5	8.5	-	8.5

## 2011 Significant Program Changes

### Title: Program Budget Adjustment

**Budget Amount:** (\$28,600)      **Fund:** Forestry Assessments      **FTE:** -

#### Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with actual anticipated expenditures in 2011.

#### Comment/Recommendation:

The adjustment is recommended in order to align the budget to actual anticipated expenditures.

### Title: Cost Savings Days

**Budget Amount:** \$3,140      **Fund:** Forestry Assessments      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets



**Title: AFSCME Longevity Pay**

**Budget Amount:** \$500                      **Fund:** Forestry Assessments                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)                      **Fund:** Forestry Assessments                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Sustain and enhance the urban forest in an environmentally appropriate manner by maintaining 1/6 of City trees annually on a six-year cycle.

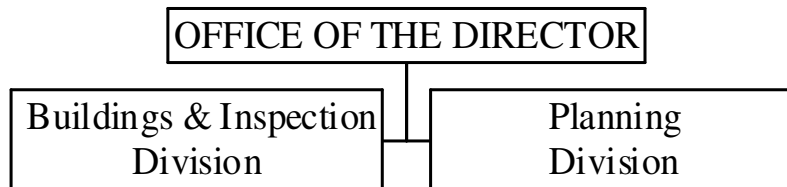
<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of City trees inspected and maintained each year.	16.5%	16.5%	16.5%

# Departmental Budgets



## Planning and Buildings

**Mission:** The mission of the Department of Planning and Buildings is to plan the ideal urban environment, identify ways to achieve it, and provide the zoning and permitting resources to help plans become reality.



### DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 4,297,190	\$ 4,101,250	\$ 3,989,690	\$ (111,560)	\$ 3,983,940
Other Expenses	\$ 756,720	\$ 539,400	\$ 616,480	\$ 77,080	\$ 551,240
Operating Total	\$ 5,053,910	\$ 4,640,650	\$ 4,606,170	\$ (34,480)	\$ 4,535,180
Employee Benefits	\$ 1,683,820	\$ 1,651,400	\$ 2,063,800	\$ 412,400	\$ 1,920,020
General Fund Overhead	\$ 3,180	\$ 3,270	\$ 2,910	\$ (360)	\$ 5,540
Debt Service	\$ -	\$ 56,600	\$ 74,530	\$ 17,930	\$ 73,150
Total	\$ 6,740,910	\$ 6,351,920	\$ 6,747,410	\$ 395,490	\$ 6,533,890
Capital Projects	\$ 775,000	\$ 549,000	\$ 117,800	\$ (431,200)	\$ 89,200
Program Revenue	\$ 6,083,700	\$ -	\$ 6,074,600	\$ 6,074,600	\$ 30,000
Total Full-Time Equivalent Positions	\$ 77.0	71.0	68.0	(3.0)	68.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Administration
2. Land Use
3. Historic Conservation
4. Customer Services
5. Plan Examination
6. Building Construction Inspections
7. Elevator Inspection

## PROGRAM SUMMARIES

### Program 1: Administration

**Description:** This program includes all leadership and administrative staff for the Department of Planning and Buildings.

**Goal:** Ensure that all administrative needs of the Department of Planning and Buildings are met in a smooth and efficient manner.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 431,670	\$ 411,030	\$ (20,640)	\$ 410,730
Other Expenses	\$ 296,690	\$ 278,590	\$ (18,100)	\$ 278,530
Operating Total	\$ 728,360	\$ 689,620	\$ (38,740)	\$ 689,260
Employee Benefits	\$ 170,010	\$ 208,830	\$ 38,820	\$ 191,830
Debt Service	\$ 56,600	\$ 74,530	\$ 17,930	\$ 73,150
Total	\$ 954,970	\$ 972,980	\$ 18,010	\$ 954,240
Capital Projects	\$ 499,000	\$ 80,600	\$ (418,400)	\$ 89,200
Program Revenue	\$ -	\$ 667,000	\$ 667,000	\$ -
Total Full-Time Equivalent Positions	\$ 6.0	5.0	(1.0)	5.0

## 2011 Significant Program Changes

**Title:** Elimination of Secretary Position

**Budget Amount:** (\$32,180)      **Fund:** General Fund

**FTE:** (1.0)

**Description:**

This decrease would eliminate one Secretary position.

**Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.



# Departmental Budgets

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## **Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** \$17,930      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase would provide for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

### **Comment/Recommendation:**

This increase is recommended in order to provide for the required debt service payments due in 2011.

## **Title: Cost Savings Days**

**Budget Amount:** \$13,290      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Program Budget Adjustment**

**Budget Amount:** (\$12,210)      **Fund:** Community Dev Block Grant      **FTE:** -

### **Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning budgeted non-personnel expenses with anticipated expenditures for the program.

### **Comment/Recommendation:**

This non-personnel realignment is recommended to better align expenses.

## **Title: Energy Savings**

**Budget Amount:** (\$9,820)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

# Departmental Budgets

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**Title: Non-Personnel Budget Reduction**

**Budget Amount:** (\$9,740)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents a miscellaneous non-personnel reduction.

**Comment/Recommendation:**

This decrease in the non-personnel budget is recommended due to the limited nature of General Fund resources.

**Title: Replace Code Books**

**Budget Amount:** \$5,000      **Fund:** Buildings Code Sales      **FTE:** -

**Description:**

The current code books used at the center by the Plans Examiners and Inspectors need to be replaced.

**Comment/Recommendation:**

This non-personnel addition is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$600      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** (\$1,380)      **Fund:** General Fund      **FTE:** -

**Description:**

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

**Comment/Recommendation:**

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$300)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Respond to all customer calls within one business day.

**Unit of Measure:**

Percent of customer calls responded to within one business day.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
	95%	90%	90%

# Departmental Budgets



## Program 2: Land Use

**Description:** This program maintains efficient review for subdivisions, zone changes, text changes, planned developments, conditional uses, variance special exceptions, hillsides, design review districts, and the sale or lease of city owned property.

**Goal:** Ensure that all processes and procedures stated in the Zoning Code for zoning hearings are followed.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 522,750	\$ 499,820	\$ (22,930)	\$ 499,820
Operating Total	\$ 522,750	\$ 499,820	\$ (22,930)	\$ 499,820
Employee Benefits	\$ 219,860	\$ 266,770	\$ 46,910	\$ 254,830
Total	\$ 742,610	\$ 766,590	\$ 23,980	\$ 754,650
Capital Projects	\$ 50,000	\$ -	\$ (50,000)	\$ -
Program Revenue	\$ -	\$ 52,600	\$ 52,600	\$ 30,000
Total Full-Time Equivalent Positions	\$ 8.0	7.0	(1.0)	7.0

### 2011 Significant Program Changes

#### Title: Elimination of a Planner

**Budget Amount:** (\$27,160)      **Fund:** General Fund      **FTE:** (1.0)

#### Description:

The reduction eliminates one Planner position which is offset by the elimination of associated position vacancy allowance.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

#### Title: Program Budget Realignment

**Budget Amount:** (\$19,760)      **Fund:** All Funds      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$12,590      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$8,740      **Fund:** Community Dev Block Grant      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Provide timely disposition of land use casework.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of zone change requests submitted to City Planning Commission in 90 days and percentage of casework completed in 60 days or less.	95%	90%	90%

**Performance Objective:**

To provide timely and effective customer service and to provide an added value through premium customer service whenever possible.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of hearings where a decision is issued within five days of the close of the hearing, when ten days is the standard requirement.	95%	80%	80%

# Departmental Budgets



## Program 3: Historic Conservation

**Description:** This program maintains local historic districts, and provides environmental reviews of activities, particularly Section 106 federally funded program reviews for historic properties, manages federal tax credits for historic preservation, and conducts heritage & historic research.

**Goal:** Maintain effectiveness of Historic Preservation functions and the work of the Historic Preservation Board.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 158,040	\$ 171,960	\$ 13,920	\$ 171,960
Operating Total	\$ 158,040	\$ 171,960	\$ 13,920	\$ 171,960
Employee Benefits	\$ 71,300	\$ 101,450	\$ 30,150	\$ 103,050
Total	\$ 229,340	\$ 273,410	\$ 44,070	\$ 275,010
Program Revenue	\$ -	\$ 15,000	\$ 15,000	\$ -
Total Full-Time Equivalent Positions	3.0	3.0	-	3.0

### 2011 Significant Program Changes

#### Title: Program Budget Realignment

**Budget Amount:** \$31,940      **Fund:** Community Dev Block Grant      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.

#### Title: Program Budget Realignment

**Budget Amount:** (\$26,210)      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

This personnel realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$5,300                      **Fund:** Community Dev Block Grant                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$2,070                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Conduct all historic preservation reviews in a timely manner.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of reviews for Certificates of Appropriateness processed in fifteen days or less.	100%	95%	95%

# Departmental Budgets



## Program 4: Customer Services

**Description:** This program manages permit issuance and customer service for the Permit Center.

**Goal:** To provide the highest level of customer service by providing a fully-trained team dedicated to serving the public.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 534,910	\$ 506,160	\$ (28,750)	\$ 505,910
Other Expenses	\$ 71,840	\$ 72,900	\$ 1,060	\$ 74,210
Operating Total	\$ 606,750	\$ 579,060	\$ (27,690)	\$ 580,120
Employee Benefits	\$ 211,300	\$ 256,340	\$ 45,040	\$ 235,470
Total	\$ 818,050	\$ 835,400	\$ 17,350	\$ 815,590
Capital Projects	\$ -	\$ 37,200	\$ 37,200	\$ -
Program Revenue	\$ -	\$ 1,020,000	\$ 1,020,000	\$ -
Total Full-Time Equivalent Positions	\$ 11.0	10.0	(1.0)	10.0

### 2011 Significant Program Changes

#### Title: Elimination of a Clerk 2 Position

**Budget Amount:** (\$33,630)      **Fund:** General Fund      **FTE:** (1.0)

#### Description:

This decrease eliminates a Clerk 2 position.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund Resources.

#### Title: Cost Savings Days

**Budget Amount:** \$2,140      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

#### Comment/Recommendation:

This adjustment is recommended.



# Departmental Budgets



## Title: AFSCME Longevity Pay

**Budget Amount:** \$500      **Fund:** General Fund      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$250)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Meet targeted processing time of three days after final review approval of plans.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of plans completed within three days for final approval.	70%	65%	65%

### Performance Objective:

Scan and route applications, plans, and specifications within two days of plan submittal.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of plans scanned and routed within two days of plan submittal.	75%	75%	75%

# Departmental Budgets



## Program 5: Plan Examination

**Description:** This program reviews applications, plans, and specifications for residential and commercial buildings to ensure code compliance.

**Goal:** Enforce state-mandated building codes and standards in order to provide a safer community, encourage economic development, and provide excellent customer-oriented services.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 548,820	\$ 587,560	\$ 38,740	\$ 587,560
Other Expenses	\$ 18,520	\$ 97,930	\$ 79,410	\$ 28,430
Operating Total	\$ 567,340	\$ 685,490	\$ 118,150	\$ 615,990
Employee Benefits	\$ 216,970	\$ 298,800	\$ 81,830	\$ 274,470
Total	\$ 784,310	\$ 984,290	\$ 199,980	\$ 890,460
Program Revenue	\$ -	\$ 960,000	\$ 960,000	\$ -
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

### 2011 Significant Program Changes

#### Title: Plans Examiner for Casino Project

**Budget Amount:** \$70,000      **Fund:** General Fund      **FTE:** -

#### Description:

The Department will need to hire a Plans Examiner to assist with the Casino Project. This will be done with temporary help. The funding for this position is to be added to the budget due to the desire of the administration to complete this project in a timely manner. Permit revenue from the casino project will offset this cost.

#### Comment/Recommendation:

This one-time non-personnel increase is recommended.

#### Title: Decrease in Reimbursements

**Budget Amount:** \$31,850      **Fund:** General Fund      **FTE:** -

#### Description:

This increase is the result of a decrease in reimbursements and an adjustment in miscellaneous wage items.

#### Comment/Recommendation:

This increase is recommended.

# Departmental Budgets



## Title: Increase for ADA Program

**Budget Amount:** \$9,000      **Fund:** Community Dev Block Grant      **FTE:** -

### Description:

This increase provides additional support for the ADA accessibility training program.

### Comment/Recommendation:

This increase is recommended.

## Title: Cost Savings Days

**Budget Amount:** \$3,310      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: Elimination of Temporary Plans Examiner

**Budget Amount:** (\$70,000)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease reduces funding for a temporary plans examiner for the casino project.

### Comment/Recommendation:

This decrease in the non-personnel budget is recommended due to the limited nature of General Fund resources.

## Performance Measures

### Performance Objective:

Complete requests for zoning verification/rebuild letters within three business days.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of zoning requests completed in three business days or less.	80%	80%	70%

### Performance Objective:

Complete residential plan review in seven days or less.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of plan reviews completed in seven days or less.	100%	80%	70%

# Departmental Budgets

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## Performance Objective:

To maintain a maximum of fifteen working days for completion of all other projects not exceeding \$1,000,000 in valuation.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of plan reviews completed in fifteen working days or less.	90%	80%	70%

## Performance Objective:

To maintain a maximum of ten working days for completion of residential plans with twenty-one or fewer dwellings.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of plan reviews completed in ten working days or less.	90%	80%	70%

# Departmental Budgets



## Program 6: Building Construction Inspections

**Description:** This program performs all new construction inspections, including HVAC, mechanical, and plumbing.

**Goal:** To successfully manage the risks associated with the built environment by utilizing the best inspection practices, education, and investigative policing as controlling tools.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,557,160	\$ 1,466,160	\$ (91,000)	\$ 1,461,860
Other Expenses	\$ 118,770	\$ 132,740	\$ 13,970	\$ 135,130
Operating Total	\$ 1,675,930	\$ 1,598,900	\$ (77,030)	\$ 1,596,990
Employee Benefits	\$ 624,360	\$ 755,290	\$ 130,930	\$ 698,410
General Fund Overhead	\$ 3,270	\$ 2,910	\$ (360)	\$ 5,540
Total	\$ 2,303,560	\$ 2,357,100	\$ 53,540	\$ 2,300,940
Program Revenue	\$ -	\$ 2,730,000	\$ 2,730,000	\$ -
Total Full-Time Equivalent Positions	\$ 29.0	29.0	-	29.0

### 2011 Significant Program Changes

#### Title: Increase Position Vacancy Allowance

**Budget Amount:** (\$116,220)      **Fund:** General Fund      **FTE:** -

#### Description:

This decrease represents an increase of position vacancy allowance for the department to represent the savings from natural turnover in personnel throughout the year.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

#### Title: Increase in Reimbursements for Inspections of City Facilities

**Budget Amount:** \$32,000      **Fund:** Income Tax-Infrastructure      **FTE:** -

#### Description:

This increase provides a reimbursement to the General Fund for inspection services for City owned facilities.

#### Comment/Recommendation:

This increase is recommended in order to adequately cover the cost of inspections of city facilities.

# Departmental Budgets

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## **Title: Increase in Reimbursements for Inspections of City Facilities**

**Budget Amount:** (\$32,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease provides a reimbursement from the Income Tax Infrastructure Fund for inspection services for City owned facilities.

### **Comment/Recommendation:**

This reimbursement is recommended due to the limited nature of General Fund resources.

## **Title: Reduction in Reimbursements**

**Budget Amount:** \$22,300      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase results from a \$22,300 reduction in reimbursements from the Community Action Agency.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$8,600      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Cost Savings Days**

**Budget Amount:** \$3,290      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$4,300)      **Fund:** General Fund      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Performance Measures

### Performance Objective:

To perform five new construction inspections, per inspector, per day.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of inspectors performing five new construction inspections per day.	100%	100%	100%

### Performance Objective:

To respond to all building, plumbing, and mechanical complaints within two business days.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of complaints responded to within two business days.	78%	90%	90%

### Performance Objective:

To respond to all mechanical inspection requests within 48 hours.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of mechanical inspections performed within 48 hours of request.	98%	90%	90%

# Departmental Budgets



## Program 7: Elevator Inspection

**Description:** This program provides for the inspection of all elevators, escalators, and other assorted equipment within the City of Cincinnati.

**Goal:** Protect the public safety as it relates to lifts, elevators, and escalators.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 347,900	\$ 347,000	\$ (900)	\$ 346,100
Other Expenses	\$ 33,580	\$ 34,320	\$ 740	\$ 34,940
Operating Total	\$ 381,480	\$ 381,320	\$ (160)	\$ 381,040
Employee Benefits	\$ 137,600	\$ 176,320	\$ 38,720	\$ 161,960
Total	\$ 519,080	\$ 557,640	\$ 38,560	\$ 543,000
Program Revenue	\$ -	\$ 630,000	\$ 630,000	\$ -
Total Full-Time Equivalent Positions	\$ 6.0	6.0	-	6.0

## 2011 Significant Program Changes

### Title: Personnel Reduction

**Budget Amount:** (\$3,130)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease is the result of budgeting an Inspector I at a lower pay grade in 2011.

### Comment/Recommendation:

This decrease is recommended.

### Title: AFSCME Longevity Pay

**Budget Amount:** \$1,800      **Fund:** General Fund      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes



# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$900)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Perform plan exam functions and inspections for new installations, modernizations, and repairs of elevators, escalators, and other assorted equipment.

**Unit of Measure:**

Percentage of inspections completed within one day of a request for permits issued for all new elevators, escalators and other assorted equipment.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
	100%	75%	75%

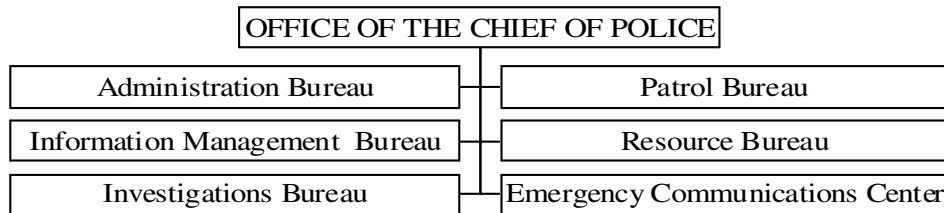
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# Departmental Budgets



## Police

**Mission:** The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 89,289,040	\$ 91,401,790	\$ 85,962,920	\$ (5,438,870)	\$ 84,963,310
Other Expenses	\$ 14,328,680	\$ 14,614,320	\$ 14,181,110	\$ (433,210)	\$ 14,436,360
Equipment	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,450
Operating Total	\$ 103,617,720	\$ 106,016,110	\$ 100,169,030	\$ (5,847,080)	\$ 99,425,120
Employee Benefits	\$ 34,587,450	\$ 35,802,160	\$ 42,723,600	\$ 6,921,440	\$ 39,265,630
Debt Service	\$ 269,980	\$ 328,390	\$ 346,890	\$ 18,500	\$ 345,470
Total	\$ 138,475,150	\$ 142,146,660	\$ 143,239,520	\$ 1,092,860	\$ 139,036,220
Capital Projects	\$ 2,901,500	\$ -	\$ -	\$ -	\$ -
Consolidated Plan Projects	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Program Revenue	\$ 3,443,370	\$ 2,600,000	\$ 2,600,000	\$ -	\$ 2,600,000
Total Full-Time Equivalent Positions	\$ 1,429.5	1,428.0	1,241.0	(187.0)	1241.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Public Safety
2. Community Partnerships
3. Personnel Development
4. Resource Management
5. Technological Advancement
6. Emergency Communications Center

## PROGRAM SUMMARIES

### Program 1: Public Safety

**Description:** Public Safety is the primary focus of the Police Department and includes reducing crime, disaster planning, and homeland security.

**Goal:** Make Cincinnati safer by utilizing resources and strategies to reduce traffic violations and congestion, reduce violent crime and vice, apprehend fugitives, and to prevent, protect, and recover from terrorist attacks, natural disasters, and hazardous events.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 77,015,930	\$ 71,991,290	\$ (5,024,640)	\$ 71,960,740
Other Expenses	\$ 13,433,690	\$ 12,608,950	\$ (824,740)	\$ 12,835,910
Operating Total	\$ 90,449,620	\$ 84,600,240	\$ (5,849,380)	\$ 84,796,650
Employee Benefits	\$ 30,442,770	\$ 36,244,050	\$ 5,801,280	\$ 33,334,970
Debt Service	\$ 328,390	\$ 346,890	\$ 18,500	\$ 345,470
Total	\$ 121,220,780	\$ 121,191,180	\$ (29,600)	\$ 118,477,090
Consolidated Plan Projects	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Total Full-Time Equivalent Positions	\$ 1,181.6	1,001.7	(179.9)	1,001.7

## 2011 Significant Program Changes

# Departmental Budgets

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## **Title: Reduction of Funding for Sworn Positions**

**Budget Amount:** (\$9,026,230)      **Fund:** General Fund      **FTE:** (182.4)

### **Description:**

This decrease represents the elimination of funding for 187 sworn positions. As part of this decrease, funding for the Police Specialist classification would be eliminated, as well as funding for 27 Police Officer positions and 22 Police Sergeant positions. The reduction also includes reductions to wearing apparel, ammunition, uniform allowance, and overtime as a result of the reduced staffing level. The Police Department may opt to change how each program is impacted by the reduction post-implementation to ensure that core services maintain adequate service levels. In addition, this reduction includes the elimination of any position vacancy allowance (PVA) associated with sworn positions so that laid off employees can be recalled to address normal attrition. This will allow the department to maintain compliance with the COPS Hiring Recovery Program (CHRP) Grant the City received in 2009. As a result of this decrease, funding for a total of 182.4 FTE will be eliminated from the Public Safety program.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Lump Sum Payment Adjustment for DROP-Related Retirements**

**Budget Amount:** \$2,147,760      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase would adjust the lump sum payments budgeted for 2011 in relation to sworn employees scheduled to retire under the Ohio Police & Fire Pension System's (OP&F) Deferred Retirement Option Program (DROP) during 2011. An additional need of \$3,300,000 was initially estimated; however, more current estimates of the department's lump sum requirements shows that the lump sum payment requirement for 2011 in relation to DROP enrollees is \$2,147,760.

### **Comment/Recommendation:**

This increase is recommended in order to adequately provide for the projected lump sum payment need for 2011.

## **Title: FOP Longevity Pay**

**Budget Amount:** \$1,549,110      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount needed for longevity payments for Police sworn employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## **Title: Reduction in Overtime**

**Budget Amount:** (\$500,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would more closely align the overtime budget for sworn employees to the budgeted level of overtime approved for 2010.

### **Comment/Recommendation:**

This decrease is recommended and will be achievable if current overtime mitigation practices are continued by the Police Department.

## **Title: Program Transfer Realignment**

**Budget Amount:** (\$350,000)      **Fund:** Criminal Actv Forfeiture Fed      **FTE:** -

### **Description:**

This decrease would transfer \$350,000 in Federal Criminal Activity Forfeiture resources for non-local travel and training to the Personnel Development program. The Personnel Development program is the program responsible for overseeing the training of the Police Department's staff.

### **Comment/Recommendation:**

This transfer is recommended.

## **Title: Program Transfer Realignment**

**Budget Amount:** \$269,650      **Fund:** General Fund      **FTE:** 2.5

### **Description:**

This realignment represents a net increase of \$233,190 in personnel, a net increase of \$36,460 in non-personnel, and a net increase of 2.47 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

### **Comment/Recommendation:**

This realignment is recommended in order to align budgeted resources with the department's current organizational structure.

## **Title: Reduction in Non-Personnel**

**Budget Amount:** (\$221,750)      **Fund:** Criminal Actv Forfeiture Fed      **FTE:** -

### **Description:**

This decrease would reduce funding for expert services within the Federal Criminal Activity Forfeiture Fund.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

# Departmental Budgets

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## **Title: Reduction in Non-Personnel**

**Budget Amount:** (\$207,870)      **Fund:** Drug Offender Fines Forfeiture      **FTE:** -

### **Description:**

This decrease would reduce funding for sundry supplies and equipment within the Drug Offender Fines Fund.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Energy Savings**

**Budget Amount:** (\$172,300)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Elimination of the Blue Wave Newsletter**

**Budget Amount:** (\$96,950)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would terminate the department's contract with a vendor to produce the Blue Wave newsletter. The Blue Wave is the departmental newsletter that is mailed to active and retired Police Department personnel and serves as an important communication tool for the Police Chief and the rest of the department's administration to update employees on current departmental issues and activities.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$61,100      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## **Title: Reduction in Non-Personnel**

**Budget Amount:** (\$50,940)      **Fund:** Criminal Activities Forfeiture      **FTE:** -

### **Description:**

This decrease would reduce funding for the pursuit of criminals within the State Criminal Activity Forfeiture Fund.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Postage and Telephone Savings**

**Budget Amount:** (\$38,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease is related to postage and telephone savings that will be garnered in 2011 due to cost saving measures the department implemented in 2010.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Reduction in Fleet Services**

**Budget Amount:** (\$21,560)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would align the budgeted values for municipal garage services and fuel with the expenditure estimates developed by the Division of Fleet Services.

### **Comment/Recommendation:**

This decrease is recommended in order to align resources with current expenditure estimates.

## **Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** \$18,500      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase would provide for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

### **Comment/Recommendation:**

This increase is recommended in order to provide for the required debt service payments due in 2011.



# Departmental Budgets

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## **Title: Increase in Non-Personnel**

**Budget Amount:** \$11,440      **Fund:** DUI Enforcement      **FTE:** -

### **Description:**

This increase would increase funding for tools and testing instruments within the Driving Under the Influence Enforcement Fund.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Cost Savings Days**

**Budget Amount:** \$1,690      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$30,550)      **Fund:** General Fund      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

### **Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** (\$1,420)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

### **Comment/Recommendation:**

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

## **Performance Measures**

### **Performance Objective:**

IMPROVE PATROL FUNCTION - Utilize personnel, resources, and information analysis to improve the Patrol Function in order to optimize deployment, response time, and traffic safety.

# Departmental Budgets



<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage reduction in Auto Accidents.	6.4%	4%	4%

**Performance Objective:**

REDUCE CRIME - Implement strategies including the formation/continuation of partnerships and emphasis on enforcement, prior offenders, and offenses using firearms that will facilitate in the reduction of overall crime and specifically violent crime.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage reduction in violent crime from prior year.	5.94%	5%	5%

**Performance Objective:**

REDUCE ILLEGAL DRUG TRAFFICKING - Utilize new organization structure, partnerships, and techniques to reduce illegal drug trafficking.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage reduction from prior year in calls for service related to drug offenses.	11.58%	4%	4%

**Performance Objective:**

REDUCE VICE RELATED OFFENSES - Utilize civil penalties, reverse prostitution stings and liquor license enforcement to reduce vice related offenses and increase neighborhood peace and safety.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage reduction in complaints for prostitution from prior year.	33%	5%	5%

# Departmental Budgets



## Program 2: Community Partnerships

**Description:** Community Partnerships is directed at strengthening the community's role in safety and the on-going improvement of Police/Community relationships.

**Goal:** The goal of the Community Partnerships program is to strengthen the community's role in safety and to improve Police/Community relationships on an on-going basis.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,701,970	\$ 2,537,740	\$ (164,230)	\$ 2,537,440
Other Expenses	\$ 750	\$ 780	\$ 30	\$ 790
Operating Total	\$ 2,702,720	\$ 2,538,520	\$ (164,200)	\$ 2,538,230
Employee Benefits	\$ 1,089,120	\$ 1,302,620	\$ 213,500	\$ 1,196,290
Total	\$ 3,791,840	\$ 3,841,140	\$ 49,300	\$ 3,734,520
Total Full-Time Equivalent Positions	\$ 40.7	37.7	(2.9)	37.7

## 2011 Significant Program Changes

### Title: Program Transfer Realignment

**Budget Amount:** (\$221,130)      **Fund:** General Fund      **FTE:** (3.0)

#### Description:

This realignment represents a net decrease of \$221,160 in personnel, a net increase of \$30 in non-personnel, and a net decrease of 2.95 FTE. This realignment is required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

#### Comment/Recommendation:

This realignment is recommended in order to align budgeted resources with the department's current organizational structure.

### Title: FOP Longevity Pay

**Budget Amount:** \$51,260      **Fund:** General Fund      **FTE:** -

#### Description:

This adjustment represents the amount needed for longevity payments for Police sworn employees who deferred their 2010 payment to 2011.

#### Comment/Recommendation:

This adjustment is recommended.

# Departmental Budgets



**Title: Cost Savings Days**

**Budget Amount:** \$4,180      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$600      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$300)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

AUGMENT POLICE-COMMUNITY INVOLVEMENT IN PROBLEM SOLVING PROJECTS - Increase citizen participation in public safety by expanding community involvement in Courtwatch, and CPOP programs and increase Police-Citizen communication.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of community problems resolved.	58%	52%	45%

**Performance Objective:**

ENHANCE PUBLIC EDUCATION ON POLICE OPERATIONS - Improve Community/Police relationships by expanding educational efforts for public understanding of Police Operations.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Increase in citizens trained in Police-related curriculum.	N/A	N/A	2%

# Departmental Budgets



## Program 3: Personnel Development

**Description:** The Personnel Development program recognizes that the men and women of the Cincinnati Police Department are its most valuable resource and strives to develop and manage that resource to promote service excellence.

**Goal:** The goal of the Personnel Development program is to insure the department's standards for professionalism and efficiency are maintained or expanded.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,836,640	\$ 1,526,750	\$ (1,309,890)	\$ 1,524,500
Other Expenses	\$ 267,000	\$ 591,310	\$ 324,310	\$ 601,950
Operating Total	\$ 3,103,640	\$ 2,118,060	\$ (985,580)	\$ 2,126,450
Employee Benefits	\$ 1,162,280	\$ 784,310	\$ (377,970)	\$ 718,450
Total	\$ 4,265,920	\$ 2,902,370	\$ (1,363,550)	\$ 2,844,900
Total Full-Time Equivalent Positions	\$ 38.9	21.8	(17.1)	21.8

## 2011 Significant Program Changes

### Title: Program Transfer Realignment

**Budget Amount:** (\$1,079,790)      **Fund:** General Fund      **FTE:** (16.0)

#### Description:

This realignment represents a net decrease of \$1,048,240 in personnel, a net decrease of \$31,550 in non-personnel, and a net decrease of 15.96 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

#### Comment/Recommendation:

This realignment is recommended in order to align budgeted resources with the department's current organizational structure.

### Title: Reduction of Funding for Sworn Positions

**Budget Amount:** (\$408,400)      **Fund:** General Fund      **FTE:** (1.1)

#### Description:

This decrease represents the reduction of funding for sworn positions in the Police Department. As part of this decrease, funding for the Police Specialist classification will be eliminated, along with funding for 27 Police Officer positions and 22 Police Sergeant positions. As a result of this decrease, funding for a total of 1.1 FTE will be eliminated from the Personnel Development program.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Program Transfer Realignment**

**Budget Amount:** \$350,000      **Fund:** Criminal Actv Forfeiture Fed      **FTE:** -

### **Description:**

This increase would transfer \$350,000 in Federal Criminal Activity Forfeiture resources for non-local travel and training from the Public Safety program. The Personnel Development program is the program responsible for overseeing the training of the Police Department's staff.

### **Comment/Recommendation:**

This transfer is recommended.

## **Title: FOP Longevity Pay**

**Budget Amount:** \$139,840      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount needed for longevity payments for Police sworn employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$4,500      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Cost Savings Days**

**Budget Amount:** \$1,760      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets



**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$2,250)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

CREATE A MORE EFFICIENT WORK FORCE -Utilize training, cross-training, evaluation, and communication to facilitate organizational changes directed at continued improvement in department efficiency.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of recruits successfully completing probation.	100%	97%	N/A

**Performance Objective:**

INCREASE PROFESSIONAL STANDARD - Facilitate and encourage department members to increase professionalism through completion of certification and higher education programs.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of CALEA professional standards obtained.	100%	100%	100%

# Departmental Budgets



## Program 4: Resource Management

**Description:** Resource Management includes the cost of routine financial and asset management but strives to go beyond routine functions to seek new or increased funding or savings in the search for service excellence.

**Goal:** The goal of Resource Management is to secure, allocate, and account for the financial and material resources necessary for department operations. This includes strategies to reduce costs and increase funding from outside sources.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,330,610	\$ 1,888,810	\$ 558,200	\$ 1,884,360
Other Expenses	\$ 750	\$ 780	\$ 30	\$ 790
Operating Total	\$ 1,331,360	\$ 1,889,590	\$ 558,230	\$ 1,885,150
Employee Benefits	\$ 543,870	\$ 968,700	\$ 424,830	\$ 886,840
Total	\$ 1,875,230	\$ 2,858,290	\$ 983,060	\$ 2,771,990
Program Revenue	\$ 1,400,000	\$ 1,400,000	\$ -	\$ 1,400,000
Total Full-Time Equivalent Positions	\$ 21.9	29.1	7.2	29.1

## 2011 Significant Program Changes

### Title: Program Transfer Realignment

**Budget Amount:** \$690,000      **Fund:** General Fund      **FTE:** 10.2

### Description:

This realignment represents a net increase of \$689,970 in personnel, a net increase of \$30 in non-personnel, and a net increase of 10.24 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

### Comment/Recommendation:

This realignment is recommended in order to align budgeted resources with the department's current organizational structure.



# Departmental Budgets

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## **Title: Reduction of Funding for Sworn Positions**

**Budget Amount:** (\$205,410)      **Fund:** General Fund      **FTE:** (3.0)

### **Description:**

This decrease represents the reduction of funding for sworn positions in the Police Department. As part of this decrease, funding for the Police Specialist classification will be eliminated, along with funding for 27 Police Officer positions and 22 Police Sergeant positions. As a result of this decrease, funding for a total of 3.0 FTE will be eliminated from the Resource Management program.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: FOP Longevity Pay**

**Budget Amount:** \$60,980      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount needed for longevity payments for Police sworn employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$8,900      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Cost Savings Days**

**Budget Amount:** \$1,760      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$4,450)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

INCREASE ASSETS AND REDUCE COSTS - Increase revenues generated by department activities, decrease department costs and find alternative funding sources.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in total of revenue and outside funding secured.	21.6%	12%	10%

# Departmental Budgets



## Program 5: Technological Advancement

**Description:** Technological Advancement acknowledges the importance of technology to the Police Department and identifies the magnitude of the investment the department is making in technology.

**Goal:** The Police Department strives to utilize technology to improve public safety and enhance public service while balancing cost to insure efficiency.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 998,050	\$ 1,268,310	\$ 270,260	\$ 306,250
Other Expenses	\$ 390,040	\$ 393,640	\$ 3,600	\$ 400,730
Operating Total	\$ 1,388,090	\$ 1,661,950	\$ 273,860	\$ 706,980
Employee Benefits	\$ 401,790	\$ 650,430	\$ 248,640	\$ 597,150
Total	\$ 1,789,880	\$ 2,312,380	\$ 522,500	\$ 1,304,130
Total Full-Time Equivalent Positions	\$ 14.0	17.7	3.7	17.7

## 2011 Significant Program Changes

### Title: Program Transfer Realignment

**Budget Amount:** \$307,040      **Fund:** General Fund      **FTE:** 3.7

### Description:

This realignment represents a net increase of \$312,010 in personnel, a net decrease of \$4,970 in non-personnel, and a net increase of 3.7 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

### Comment/Recommendation:

This realignment is recommended in order to align budgeted resources with the department's current organizational structure.

# Departmental Budgets

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## **Title: Elimination of a Proposed Position**

**Budget Amount:** (\$65,830)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease would eliminate the funding for a Senior Computer Programmer/Analyst position proposed to be added to the Police Department for 2011. The Police Department had a total of six Senior Computer Programmer/Analyst positions in 2009. As part of the recommendation to create the Emergency Communications section, one of these positions was transferred to the Emergency Communications Center in the 2010 Approved Budget. The Police Department had hoped to replace this transferred position and proposed the position without requiring the need for additional funding. The funding for the position represents savings that the department was able to garner in other areas.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources. The requested position is not currently filled, and its elimination is preferable to the layoff of current employees.

## **Title: Reduction of Funding for Sworn Positions**

**Budget Amount:** (\$34,230)      **Fund:** General Fund      **FTE:** (0.5)

### **Description:**

This decrease represents the reduction of funding for sworn positions in the Police Department. As part of this decrease, funding for the Police Specialist classification will be eliminated, along with funding for 27 Police Officer positions and 22 Police Sergeant positions. As a result of this decrease, funding for a total of 0.5 FTE will be eliminated from the Technological Advancement program.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: FOP Longevity Pay**

**Budget Amount:** \$20,260      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount needed for longevity payments for Police sworn employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$700      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets



**Title: Longevity Payment Adjustment**

**Budget Amount:** (\$961,710)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust longevity payments for sworn employees back to one payment in 2012

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$350)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

DEVELOP TECHNOLOGY FOR MORE EFFICIENT DAILY OPERATIONS - Implement solutions for technology issues in daily operations.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of paper process eliminated or replaced with electronic data collection.	10%	10%	10%

**Performance Objective:**

UTILIZE TECHNOLOGICAL ADVANCES FOR PUBLIC SAFETY - Implement innovative programs utilizing technology to improve public safety such as surveillance cameras, information websites, and cellular identification.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage completion of the Real Time Crime Center Project.	30%	50%	100%

# Departmental Budgets



## Program 6: Emergency Communications Center

**Description:** The Emergency Communications Center's responsibilities focus on public safety by directly supporting the mission of emergency responders, including law enforcement, fire, and emergency medical services.

**Goal:** The goal of the Emergency Communications Center is to enhance safety for residents, visitors, and businesses of Cincinnati and emergency response personnel through better utilization of resources via strategy implementation designed to prioritize, process, and disseminate information in a timely manner to appropriate units responsible for resolution of emergencies.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 6,518,590	\$ 6,750,020	\$ 231,430	\$ 6,750,020
Other Expenses	\$ 522,090	\$ 585,650	\$ 63,560	\$ 596,190
Equipment	\$ -	\$ 25,000	\$ 25,000	\$ 25,450
Operating Total	\$ 7,040,680	\$ 7,360,670	\$ 319,990	\$ 7,371,660
Employee Benefits	\$ 2,162,330	\$ 2,773,490	\$ 611,160	\$ 2,531,930
Total	\$ 9,203,010	\$ 10,134,160	\$ 931,150	\$ 9,903,590
Program Revenue	\$ 1,200,000	\$ 1,200,000	\$ -	\$ 1,200,000
Total Full-Time Equivalent Positions	\$ 131.0	133.0	2.0	133.0

### 2011 Significant Program Changes

**Title:** Funding from the 911 Cell Phone Fees Fund

**Budget Amount:** \$1,367,000

**Fund:** 911 Cell Phone Fees

**FTE:** -

**Description:**

This increase would transfer \$1,058,000 in eligible personnel costs from the General Fund through reimbursements and provide for an additional \$309,000 in non-personnel that is needed within the Emergency Communications Center.

**Comment/Recommendation:**

This increase is recommended in order to adequately fund the operations of the Emergency Communications Center.

# Departmental Budgets



## Title: Reimbursement from the 911 Cell Phone Fees Fund

**Budget Amount:** (\$1,058,000)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease would be achieved through increasing personnel reimbursements from the 911 Cell Phone Fees Fund.

### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources. Reimbursements for emergency communications personnel is an eligible use of the 911 Cell Phone Fees Fund.

## Title: Program Transfer Realignment

**Budget Amount:** \$0      **Fund:** General Fund      **FTE:** 2.0

### Description:

This realignment represents a net increase of \$0 in personnel and in non-personnel and a net increase of 2.0 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

### Comment/Recommendation:

This realignment is recommended in order to align budgeted resources with the department's current organizational structure.

## Performance Measures

### Performance Objective:

Maintain an effective level of fire protection to all citizens of Cincinnati by quickly processing incoming calls.

	2009 Actual	2010 Target	2011 Target
<b>Unit of Measure:</b> Percentage of fire requests, from call to dispatch, with processing times of less than 50 seconds.	83%	90%	90%

### Performance Objective:

Maintain an effective processing time for emergency police, fire, and medical incoming calls to dispatch.

	2009 Actual	2010 Target	2011 Target
<b>Unit of Measure:</b> Percentage of police calls, from call received to dispatch, processed in less than 90 seconds.	N/A	N/A	90%
Percentage of fire/medical calls, from call received to dispatch, processed in less than 90 seconds.	74%	90%	90%

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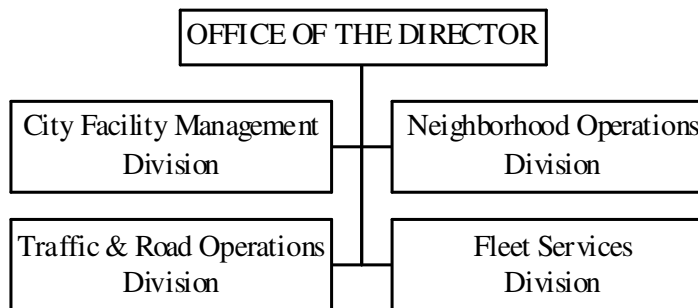


# Departmental Budgets



## Public Services

**Mission:** The mission of the Public Services Department is to be a public service organization that promotes partnership of City employees with local neighborhood residents and businesses, delivers the most economical service, solves problems, provides our citizens with the highest quality of service and leadership, and provides a clean, safe, reliable, and productive environment for City workers.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 17,532,320	\$ 16,443,990	\$ 16,165,220	\$ (278,770)	\$ 15,907,350
Other Expenses	\$ 18,621,580	\$ 17,960,120	\$ 19,156,800	\$ 1,196,680	\$ 19,627,760
Equipment	\$ 37,470	\$ 26,990	\$ 27,590	\$ 600	\$ 28,090
Operating Total	\$ 36,191,370	\$ 34,431,100	\$ 35,349,610	\$ 918,510	\$ 35,563,200
Employee Benefits	\$ 8,530,690	\$ 8,441,580	\$ 9,648,590	\$ 1,207,010	\$ 8,257,720
General Fund Overhead	\$ 318,620	\$ 322,110	\$ 270,120	\$ (51,990)	\$ 715,340
Debt Service	\$ 105,480	\$ 286,070	\$ 237,780	\$ (48,290)	\$ 233,390
Total	\$ 45,146,160	\$ 43,480,860	\$ 45,506,100	\$ 2,025,240	\$ 44,769,650
Internal Service Funds	\$ 14,831,670	\$ 14,235,770	\$ 15,463,980	\$ 1,228,210	\$ 15,669,820
Capital Projects	\$ 12,031,800	\$ 10,830,700	\$ 9,985,100	\$ (845,600)	\$ 12,001,800
Consolidated Plan Projects	\$ 585,000	\$ 585,000	\$ 585,000	\$ -	\$ 585,000
Program Revenue	\$ 14,414,560	\$ 15,947,781	\$ 16,269,180	\$ 321,399	\$ -
Total Full-Time Equivalent Positions	\$ 545.8	490.5	477.5	(13.0)	466.5

# Departmental Budgets



## DEPARTMENT PROGRAMS:

- |   |                        |
|---|------------------------|
| 1. Director's Office                            | 5. Property Management |
| 2. Traffic Control, Pavement & Structure Maint. | 6. Fleet Services      |
| 3. Waste Collections                            | 7. Winter Maintenance  |
| 4. Neighborhood Investment Services             | 8. Energy Management   |

## PROGRAM SUMMARIES

### Program 1: Director's Office

**Description:** This project provides administrative support to the Public Services Department including human resources, accounting, safety, and communications.

**Goal:** To promote service excellence through effective administration, structured processes, and improved management systems.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 465,470	\$ 408,060	\$ (57,410)	\$ 467,050
Other Expenses	\$ 94,820	\$ 304,730	\$ 209,910	\$ 555,860
Operating Total	\$ 560,290	\$ 712,790	\$ 152,500	\$ 1,022,910
Employee Benefits	\$ 194,250	\$ 213,580	\$ 19,330	\$ 228,660
General Fund Overhead	\$ 14,130	\$ 5,450	\$ (8,680)	\$ 5,450
Total	\$ 768,670	\$ 931,820	\$ 163,150	\$ 1,257,020
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

## 2011 Significant Program Changes

# Departmental Budgets

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## **Title: Preparation for LULAC and World Choir Games**

**Budget Amount:** \$252,730      **Fund:** General Fund      **FTE:** -

### **Description:**

In 2011 and 2012, the City will be in the spotlight when hosting the League of United Latin American Citizens (LULAC) and the World Choir Games, respectively. This one-time increase will provide resources for operations necessary to showcase the Cincinnati Business District and surrounding areas. In 2011 LULAC will be holding their 82nd annual National Convention and Exposition. In 2012, the City will be hosting the World Choir Games. The City will be serving an estimated 20,000 participants and tens of thousands of spectators from more than 70 countries.

### **Comment/Recommendation:**

This increase is recommended in order to adequately meet the needs associated with these one-time events.

## **Title: Increase Reimbursements from Curbside Collection Services Program**

**Budget Amount:** (\$115,080)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction would increase personnel reimbursements to the General Fund related to the Curbside Collection Services Program.

### **Comment/Recommendation:**

This decrease is recommended in order to implement the Curbside Collection Services fee.

## **Title: Cost Savings Days**

**Budget Amount:** \$9,830      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$500      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title: Preparation for the World Choir Games**

**Budget Amount:** \$308,850      **Fund:** General Fund      **FTE:** -

**Description:**

This one-time increase will provide resources for operations necessary to host the World Choir Games.

**Comment/Recommendation:**

This increase is recommended in order to adequately meet the needs associated with this one-time event.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Achieve a citizens' satisfaction rating of good or better for 75% of the services provided by the department in the next Citizen Attitude Survey through increased service efficiency.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Customer satisfaction rating of "good" or "very good" by 75% or more of citizens surveyed.	N/A	N/A	N/A

# Departmental Budgets



## Program 2: Traffic Control, Pavement & Structure Maint.

**Description:** This program provides repair and maintenance for all roadway signal, and lighting, potholes, pavement, curbs and other asphalt and concrete structures.

**Goal:** To promote neighborhood investment, public safety and economic development through effective traffic control, pavement, and structure maintenance programs.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 4,922,550	\$ 5,050,840	\$ 128,290	\$ 4,871,030
Other Expenses	\$ 3,481,530	\$ 3,318,990	\$ (162,540)	\$ 3,228,730
Equipment	\$ 26,990	\$ 27,590	\$ 600	\$ 28,090
Operating Total	\$ 8,431,070	\$ 8,397,420	\$ (33,650)	\$ 8,127,850
Employee Benefits	\$ 2,433,090	\$ 2,885,300	\$ 452,210	\$ 2,802,650
General Fund Overhead	\$ 204,540	\$ 175,130	\$ (29,410)	\$ 176,190
Total	\$ 11,068,700	\$ 11,457,850	\$ 389,150	\$ 11,106,690
Capital Projects	\$ 208,700	\$ 200,000	\$ (8,700)	\$ 358,400
Total Full-Time Equivalent Positions	\$ 158.0	159.5	1.5	159.5

### 2011 Significant Program Changes

#### Title: Decrease Non-Personnel Expenses for Traffic and Road Operations

**Budget Amount:** (\$216,700)      **Fund:** Income Tax-Infrastructure      **FTE:** -

#### Description:

This reduction decreases the non-personnel budget for traffic and road operations. Assuming no unusually large fleet repairs or increases in fuel prices, there should be no service impact.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

# Departmental Budgets

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## **Title: Decrease Expenses for Traffic and Road Operations**

**Budget Amount:** (\$214,930)      **Fund:** Motor Vehicle License Tax      **FTE:** (1.0)

### **Description:**

This represents the elimination of one Administrative Specialist position and a decrease in non-personnel resources for materials and supplies. This decrease will limit the replacement of traffic control devices that have been stolen or vandalized. In addition, there will be a reduction in electrical supplies needed for preventative maintenance on traffic signals.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of Motor Vehicle License Tax Fund resources.

## **Title: Personnel Transfer to Traffic and Road Operations Division**

**Budget Amount:** \$153,180      **Fund:** Street Construction      **FTE:** 3.0

### **Description:**

This transfer will move three Structure Maintenance Workers from the Neighborhood Operations Division (NOD) to the Traffic and Road Operations Division (TROD).

### **Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program.

## **Title: Reallocation of Existing Personnel to Capital Project Assignments**

**Budget Amount:** \$91,620      **Fund:** Motor Vehicle License Tax      **FTE:** -

### **Description:**

This represents a restoration of a one-time reduction taken in 2010 in the Motor Vehicle License Tax Fund.

### **Comment/Recommendation:**

This adjustment is recommended to cover the full costs in 2011.

## **Title: Personnel Transfer from Traffic and Road Operations**

**Budget Amount:** (\$74,480)      **Fund:** Street Construction      **FTE:** (1.0)

### **Description:**

This transfer will move the Public Works Operation Supervisor from the Traffic and Road Operations Division (TROD) to the Neighborhood Operations Division (NOD). This individual supervises the Greenspace, Neighborhood Right-of-Way, Code Enforcement, and Street Sweeping programs.

### **Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program.

# Departmental Budgets

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**Title: AFSCME Longevity Pay**

**Budget Amount:** \$59,620      **Fund:** All Funds      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Program Budget Realignment**

**Budget Amount:** (\$49,720)      **Fund:** All Funds      **FTE:** 0.5

**Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

**Title: Cost Savings Days**

**Budget Amount:** \$3,580      **Fund:** Street Construction      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Reimbursement from Street Light Assessment**

**Budget Amount:** (\$300,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

**Description:**

This represents an increase in personnel and non-personnel reimbursements for expenses related to maintenance costs for street lighting. The reimbursement will come from a new street light assessment.

**Comment/Recommendation:**

This increased reimbursement resulting from a new street light assessment is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

# Departmental Budgets



**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$17,500)      **Fund:** Street Construction      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$6,200)      **Fund:** Motor Vehicle License Tax      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$6,110)      **Fund:** Income Tax-Infrastructure      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Promptly correct reported traffic signal outages within 48 hours.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of traffic signal outages made safe within 48 hours.	99%	90%	90%

**Performance Objective:**

Repair critical potholes in the pavement within 48 hours.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of critical potholes repaired within 48 hours.	62.30%	50%	50%



# Departmental Budgets



## Program 3: Waste Collections

**Description:** This program provides curbside collection of solid waste, yard waste, tire collection, and white goods.

**Goal:** To promote neighborhood investment, public safety and service excellence by managing the City's many waste collection efforts in an environmentally and cost effective manner.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 5,659,650	\$ 5,643,540	\$ (16,110)	\$ 5,527,440
Other Expenses	\$ 5,553,630	\$ 6,692,560	\$ 1,138,930	\$ 7,043,020
Operating Total	\$ 11,213,280	\$ 12,336,100	\$ 1,122,820	\$ 12,570,460
Employee Benefits	\$ 2,075,540	\$ 2,289,230	\$ 213,690	\$ 2,373,110
General Fund Overhead	\$ -	\$ -	\$ -	\$ 417,100
Debt Service	\$ 61,260	\$ 80,660	\$ 19,400	\$ 79,170
Total	\$ 13,350,080	\$ 14,705,990	\$ 1,355,910	\$ 15,439,840
Total Full-Time Equivalent Positions	\$ 141.5	135.0	(6.5)	124.0

### 2011 Significant Program Changes

#### Title: Transfer Waste Collections to Curbside Collection Services Fund

**Budget Amount:** (\$10,697,770)    **Fund:** General Fund    **FTE:** (130.0)

#### Description:

This reduction will transfer funding for the Waste Collections program from the General Fund to the Curbside Collection Services Fund.

#### Comment/Recommendation:

This decrease is recommended in order to implement the Curbside Collection Services fee.

#### Title: Transfer Waste Collections to the Curbside Collection Services Fund

**Budget Amount:** \$10,697,770    **Fund:** Curbside Collection Services    **FTE:** 130.0

#### Description:

This increase will transfer funding for the Waste Collections program from the General Fund to the Curbside Collection Services Fund.

#### Comment/Recommendation:

This increase is recommended in order to implement the Curbside Collection Services fee.

# Departmental Budgets

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## **Title: Curbside Collection Services Fee Billing Expenses**

**Budget Amount:** \$950,000      **Fund:** Curbside Collection Services      **FTE:** -

### **Description:**

This increase covers the Greater Cincinnati Water Works' billing and collection costs associated with the Curbside Collection Services fee. The cost of billing is covered by the Curbside Collection Services fee.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Implement Solid Waste Route Optimization Study**

**Budget Amount:** (\$344,690)      **Fund:** General Fund      **FTE:** (7.0)

### **Description:**

This reduction would allow the Department to implement a route optimization study, which indicated that the Department can restructure its collection plan to allow for a reduction of three routes. With the reduction of three routes, three Sanitation Helper and three Sanitation Specialist positions can be eliminated. In addition, one Service Area Coordinator position can be eliminated. The remaining resources for solid waste collections were transferred to the Curbside Collection Services Fund.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: Curbside Collection Services Program Reimbursements**

**Budget Amount:** \$115,080      **Fund:** Curbside Collection Services      **FTE:** -

### **Description:**

This increase will provide reimbursements to the Director of Public Service's Office for administrative services rendered to the Curbside Collection Services Program.

### **Comment/Recommendation:**

This increase is recommended in order to implement the Curbside Collection Services fee.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$43,800      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## **Title: Pay as You Throw Tag Costs**

**Budget Amount:** \$39,550      **Fund:** Curbside Collection Services      **FTE:** -

### **Description:**

This increase represents the cost to purchase 300,000 solid waste tags for the Pay as You Throw program.

### **Comment/Recommendation:**

This increase is recommended in order to implement the Curbside Collection Services fee.

## **Title: Personnel Transfer from Dumpster Program to Waste Collections Program**

**Budget Amount:** \$37,080      **Fund:** Curbside Collection Services      **FTE:** 1.0

### **Description:**

This transfer will convert one Cleaner position in the City Wide Dumpster program to one Sanitation Helper position in the Waste Collections program.

### **Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program, and to align position titles with job duties.

## **Title: Program Budget Realignment**

**Budget Amount:** (\$28,610)      **Fund:** General Fund      **FTE:** (0.5)

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Debt Service Adjustment for Performance Contracting Projects**

**Budget Amount:** \$19,400      **Fund:** Curbside Collection Services      **FTE:** -

### **Description:**

This increase would provide for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

### **Comment/Recommendation:**

This increase is recommended in order to provide for the required debt service payments due in 2011.

# Departmental Budgets

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**Title: Energy Savings**

**Budget Amount:** (\$16,080)      **Fund:** Curbside Collection Services      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

**Title: Increase in Reimbursement for an Administrative Hearing Officer**

**Budget Amount:** \$10,860      **Fund:** Curbside Collection Services      **FTE:** -

**Description:**

This represents an increase in reimbursement for additional administrative hearing expenses associated with the Curbside Collection Services Program.

**Comment/Recommendation:**

This increase is recommended in order to implement the Curbside Collection Services fee.

**Title: Cost Savings Days**

**Budget Amount:** \$4,000      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: Curbside Collection Services Fee Billing Expenses**

**Budget Amount:** \$230,000      **Fund:** Curbside Collection Services      **FTE:** -

**Description:**

This increase annualizes funding for the Greater Cincinnati Water Works' billing and collection costs associated with the Curbside Collection Services fee. The cost of billing is covered by the Curbside Collection Services fee.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Title: Solid Waste Route Optimization

**Budget Amount:** (\$94,200)      **Fund:** Curbside Collection Services      **FTE:** (11.0)

### Description:

This decrease represents the efficiency savings realized through route automation in calendar year 2011. This represents a reduction of 33 Sanitation Helper positions and the addition of 22 Motor Equipment Operator positions, for a net reduction of 11 positions. This adjustment is necessary to allow for the automated routes to be staffed by one employee.

### Comment/Recommendation:

This decrease is recommended in order to align the budget to anticipated expenditures.

## Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$21,900)      **Fund:** Curbside Collection Services      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Title: Debt Service Adjustment for Performance Contracting Projects

**Budget Amount:** (\$1,490)      **Fund:** Curbside Collection Services      **FTE:** -

### Description:

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

### Comment/Recommendation:

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

## Performance Measures

### Performance Objective:

Maintain the annual refuse collection and disposal operations cost per account below the national average most recently reported by the ICMA.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
The cost per account for waste collection efforts will be at or below the ICMA national average.	\$152.33	N/A	N/A

# Departmental Budgets



## Program 4: Neighborhood Investment Services

**Description:** This program provides clean, safe and aesthetically pleasing neighborhoods, streets and green space.

**Goal:** To promote neighborhood investment, economic development, and public safety by providing an aesthetically pleasing appearance throughout the community by maintaining clean right-of-ways, green spaces, streets, gateways, and thoroughfares.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 3,788,870	\$ 3,435,660	\$ (353,210)	\$ 3,416,260
Other Expenses	\$ 2,608,060	\$ 2,733,840	\$ 125,780	\$ 2,583,560
Operating Total	\$ 6,396,930	\$ 6,169,500	\$ (227,430)	\$ 5,999,820
Employee Benefits	\$ 1,763,770	\$ 1,908,750	\$ 144,980	\$ 1,897,050
General Fund Overhead	\$ 2,960	\$ 2,850	\$ (110)	\$ 28,430
Total	\$ 8,163,660	\$ 8,081,100	\$ (82,560)	\$ 7,925,300
Capital Projects	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Total Full-Time Equivalent Positions	\$ 89.0	81.0	(8.0)	81.0

### 2011 Significant Program Changes

#### Title: Clean Cities Public Information Expenses

**Budget Amount:** \$250,000      **Fund:** Curbside Collection Services      **FTE:** -

#### Description:

This increase funds the one-time public information campaign costs associated with implementing a Curbside Collection Services fee in 2011.

#### Comment/Recommendation:

This increase is recommended in order to implement the Curbside Collection Services fee.

#### Title: Reduce Dumpster Program Service Hours

**Budget Amount:** (\$243,220)      **Fund:** General Fund      **FTE:** (7.0)

#### Description:

This reduction would reduce funding for the Dumpster Program in the Neighborhood Operations Division (NOD), which will require a reduction in service hours. This reduction includes the elimination of four Cleaner and three Laborer positions.

#### Comment/Recommendation:

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Reduce Greenspace Maintenance Services**

**Budget Amount:** (\$189,860)      **Fund:** Street Construction      **FTE:** (1.0)

### **Description:**

This decrease includes the elimination of one Laborer position and a decrease in associated non-personnel costs. This reduction will further impede the Department's ability to maintain its greenspace maintenance schedule of three cuts per year.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of Street Construction Fund resources.

## **Title: Increase Customer Service Personnel for Curbside Collection Services**

**Budget Amount:** \$172,790      **Fund:** Curbside Collection Services      **FTE:** 5.0

### **Description:**

The increase represents the addition three Customer Relations Representatives, one Senior Customer Relations Representative, and one Administrative Specialist position in the Customer Service Communications program. This increase is necessary to account for increased customer service requirements associated with the Curbside Collection Services fee; the cost of the additional personnel will be covered through the fee.

### **Comment/Recommendation:**

This increase is recommended in order to implement the Curbside Collection Services fee.

## **Title: Personnel Transfer From Neighborhood Operations Division**

**Budget Amount:** (\$153,180)      **Fund:** Street Construction      **FTE:** (3.0)

### **Description:**

This transfer will move three Structure Maintenance Workers from the Neighborhood Operations Division (NOD) to the Traffic and Road Operations Division (TROD).

### **Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program.

## **Title: Curbside Collection Services Program Reimbursements**

**Budget Amount:** (\$148,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction would increase personnel and non-personnel reimbursements to the General Fund related to the Curbside Collection Services Program within the Waste Collections program.

### **Comment/Recommendation:**

This decrease is recommended in order to implement the Curbside Collection Services fee.

# Departmental Budgets

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## **Title: Curbside Collection Services Program Reimbursements**

**Budget Amount:** \$148,000      **Fund:** Curbside Collection Services      **FTE:** -

### **Description:**

This increase will provide reimbursements to the Customer Service Communications Center for personnel and non-personnel services rendered to the Curbside Collection Services Program within the Waste Collections program.

### **Comment/Recommendation:**

This increase is recommended in order to implement the Curbside Collection Services fee.

## **Title: Reduce Funding for the Neighborhood Right-of-Way Program**

**Budget Amount:** (\$142,250)      **Fund:** General Fund      **FTE:** (2.0)

### **Description:**

This decrease would reduce funding for the Neighborhood Right of Way program. The Neighborhood Right of Way program is responsible for ensuring that neighborhood right of ways remain clear of debris, litter and dumped materials. This reduction includes the elimination of one Cleaner and one Laborer position.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: Eliminate the Private Lot Abatement Program**

**Budget Amount:** (\$100,800)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction would eliminate funding for the Private Lot Abatement program in the Neighborhood Operations Division (NOD). The Private Lot Abatement program is responsible for cleaning up private lots when private property owners fail to maintain their property in accordance with the standards defined in the Cincinnati Municipal Code.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: Transfer Public Works Operation Supervisor to Neighborhood Operations**

**Budget Amount:** \$74,480      **Fund:** Street Construction      **FTE:** 1.0

### **Description:**

This transfer will move the Public Works Operations Supervisor from the Traffic and Road Operations Division (TROD) to the Neighborhood Operations Division (NOD). This individual supervises the Greenspace Program in NOD.

### **Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program.



# Departmental Budgets

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## **Title: Eliminate Funding for Greenspace Maintenance Program**

**Budget Amount:** (\$44,360)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This reduction would eliminate General Fund resources for the Greenspace Maintenance Program in the Neighborhood Operations Division (NOD). This reduction would also eliminate one Structures Maintenance Worker position. This reduction will further elongate the maintenance schedule.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$38,800      **Fund:** All Funds      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Personnel Transfer from Dumpster Program to Waste Collections Program**

**Budget Amount:** (\$37,080)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This transfer will convert one Cleaner position in the City Wide Dumpster program to one Sanitation Helper position in the Waste Collections program.

### **Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program.

## **Title: Program Budget Realignment**

**Budget Amount:** \$14,790      **Fund:** All Funds      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets

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**Title: Personnel Transfer from TROD to NOD**

**Budget Amount:** \$0                      **Fund:** Street Construction                      **FTE:** 1.0

**Description:**

This transfer will move an Administrative Specialist Position from the Traffic and Road Operations Division (TROD) to the Neighborhood Operations Division (NOD).

**Comment/Recommendation:**

This transfer is recommended to align personnel with the appropriate program.

## 2012 Significant Program Changes

**Title: Curbside Collection Services Program Public Information Expenses**

**Budget Amount:** (\$195,000)                      **Fund:** Curbside Collection Services                      **FTE:** -

**Description:**

This reduction represents a decrease in resources for the ongoing public information campaign associated with implementing a Curbside Collection Services fee and Pay To Throw program.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget to actual anticipated expenditures.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$11,900)                      **Fund:** Street Construction                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$7,150)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$350)                      **Fund:** Cable Communications                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## Performance Measures

### Performance Objective:

Maintain clean aesthetically pleasing right-of-ways and green space by maintaining a quality rating of 2.0 for high visibility routes including certain gateways and thoroughfares.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
A litter index rating of 2.0 or lower.	1.26	2.0	2.0

### Performance Objective:

Maintain clean right-of-ways, green spaces, streets, gateways, and thoroughfares throughout the community.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage improvement in the litter index rating.	22%	5%	5%

### Performance Objective:

Provide efficient customer service to the citizens utilizing the Customer Service Communication Center.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of phone calls answered by the Customer Service Communication Center employees within 35 seconds or less.	42%	90%	90%

# Departmental Budgets



## Program 5: Property Management

**Description:** This program provides management, architectural services and maintenance of all city-owned buildings.

**Goal:** To manage City assets as long term investments in order to achieve service excellence.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,279,600	\$ 1,299,270	\$ 19,670	\$ 1,297,720
Other Expenses	\$ 3,290,190	\$ 3,043,960	\$ (246,230)	\$ 3,098,730
Operating Total	\$ 4,569,790	\$ 4,343,230	\$ (226,560)	\$ 4,396,450
Employee Benefits	\$ 660,070	\$ 793,400	\$ 133,330	\$ 801,440
General Fund Overhead	\$ 100,480	\$ 86,690	\$ (13,790)	\$ 88,170
Total	\$ 5,330,340	\$ 5,223,320	\$ (107,020)	\$ 5,286,060
Capital Projects	\$ 5,537,400	\$ 5,333,200	\$ (204,200)	\$ 6,747,200
Consolidated Plan Projects	\$ 585,000	\$ 585,000	\$ -	\$ 585,000
Total Full-Time Equivalent Positions	\$ 29.0	29.0	-	29.0

### 2011 Significant Program Changes

**Title:** Reduce Non-Personnel Expenses for Building Maintenance

**Budget Amount:** (\$76,950)

**Fund:** Income Tax-Infrastructure

**FTE:** -

**Description:**

This represents a partial reduction of long-term maintenance of three facilities: Radcliff 911 Communication Center, the One Stop Permit Center, and the Spinney Field Police complex. The replacement and upgrade of mechanical systems in each building through the performance contracting process in 2010 will reduce the need for daily maintenance, equipment replacement, and other work necessary to keep these buildings operating.

**Comment/Recommendation:**

This reduction is recommended as the budgetary needs for this program have decreased.

# Departmental Budgets

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## **Title: Reduce Expenses for the Building Rehabilitation Program**

**Budget Amount:** (\$72,240)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This represents a decrease in expenses for the Building Rehabilitation Program, which was established in 1997 after completion of the Facility Asset Management Report of 1996. The report stipulated immediate replacement or repair of out of life cycle equipment. As the report stipulated, immediate facility needs have been addressed over the past decade resulting in the need to focus mainly on monitoring and maintenance.

### **Comment/Recommendation:**

The reduction is recommended due to the limited resources in the Income Tax-Infrastructure Fund and reduced demand for facility maintenance services.

## **Title: Reduce Expenses for City Hall Security Contract**

**Budget Amount:** (\$56,700)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease is associated with a reorganization of City Hall and Centennial II building security to utilize a campus security model outside of normal business hours.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Reduce Non-Personnel Expenses for Materials and Supplies**

**Budget Amount:** (\$52,500)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This decrease will reduce resources for materials and supplies used by staff in the Maintenance Services Section. Over the last four budget cycles the City Facility Management (CFM) trade staff have been greatly reduced as retired or transferred employees were not replaced. As a result, the materials and supplies that were provided for these employees are no longer required.

### **Comment/Recommendation:**

The reduction is recommended as the need for materials and supplies has decreased.

## **Title: Reduce Funding to 3CDC for Maintenance of Fountain Square**

**Budget Amount:** (\$30,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction would reduce funding to the Cincinnati Center City Development Corporation (3CDC) for maintenance of Fountain Square in the amount of \$30,000.

### **Comment/Recommendation:**

This decrease in funding is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Reduce Non-Personnel Expenses for Architecture Design Section**

**Budget Amount:** (\$27,200)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction will decrease resources for office supplies, training and travel, equipment, and other support materials utilized by the Architecture Design Section. The Architecture Design section is sharing office space with maintenance and administrative staff, which permits the sharing of office equipment and supplies.

### **Comment/Recommendation:**

This reduction is recommended as improved utilization of office space has decreased office equipment and supply needs.

## **Title: Cost Savings Days**

**Budget Amount:** \$9,560      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Energy Savings**

**Budget Amount:** (\$6,930)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

### **Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$3,100      **Fund:** All Funds      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Title: Program Budget Realignment

**Budget Amount:** (\$2,490)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$1,250)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$300)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

To oversee the management of City Facility assets used by private organizations, arts groups, markets and non-general funded agencies.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of customers satisfied with CFM's management of their facilities.	90%	90%	90%

# Departmental Budgets



## Program 6: Fleet Services

**Description:** This core focus program is dedicated to public safety and service excellence by providing to all City agencies the necessary equipment to perform their core service functions.

**Goal:** To provide outstanding automotive and other motorized equipment service to all City agencies that supports public health and safety for the citizens of Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Employee Benefits	\$ 1,183,790	\$ 1,389,800	\$ 206,010	\$ -
Debt Service	\$ 105,480	\$ -	\$ (105,480)	\$ -
<b>Total</b>	<b>\$ 1,289,270</b>	<b>\$ 1,389,800</b>	<b>\$ 100,530</b>	<b>\$ -</b>
Internal Service Funds	\$ 14,235,770	\$ 15,463,980	\$ 1,228,210	\$ 15,669,820
Capital Projects	\$ 4,934,600	\$ 4,301,900	\$ (632,700)	\$ 4,746,200
Program Revenue	\$ 15,947,781	\$ 16,269,180	\$ 321,399	\$ -
Total Full-Time Equivalent Positions	\$ 65.0	65.0	-	65.0

### 2011 Significant Program Changes

#### Title: Program Budget Adjustment

**Budget Amount:** (\$36,540)      **Fund:** Fleet Services      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with actual anticipated expenditures in 2011.

#### Comment/Recommendation:

This adjustment is recommended to better align the budget with actual anticipated expenditures.

#### Title: Energy Savings

**Budget Amount:** (\$23,780)      **Fund:** Fleet Services      **FTE:** -

#### Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

#### Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated expenditures.



# Departmental Budgets



**Title: AFSCME Longevity Pay**

**Budget Amount:** \$23,400      **Fund:** Fleet Services      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Cost Savings Days**

**Budget Amount:** \$3,680      **Fund:** Fleet Services      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$11,700)      **Fund:** Fleet Services      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Maintain operation of essential Police, Fire and Public Service equipment at full capacity.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of ambulances available for operation at full capacity.	100%	100%	100%
Percentage of fire fighting equipment available for operation at full capacity.	100%	100%	100%
Percentage of solid waste equipment available for operation at full capacity.	91.5%	100%	100%
Percentage of police beat cars available for operation at full capacity.	98%	100%	100%

# Departmental Budgets

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## Performance Objective:

Reduce the amount of energy used by the Fleet Services Division by 4% each year by implementing the department's Energy Management Plan.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage reduction in the amount of energy used by the Fleet Services Division within one year.	23%	4.5%	4%

# Departmental Budgets



## Program 7: Winter Maintenance

**Description:** Clear streets following winter snowstorms by application of road salt and calcium chloride and, if necessary, by plowing the roads. This program pays for incremental cost increases resulting from snowstorms: overtime, materials, and contractual service.

**Goal:** To promote public safety for travelers of city streets during winter storms.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 327,850	\$ 327,850	\$ -	\$ 327,850
Other Expenses	\$ 2,522,050	\$ 2,734,980	\$ 212,930	\$ 2,784,220
Operating Total	\$ 2,849,900	\$ 3,062,830	\$ 212,930	\$ 3,112,070
Employee Benefits	\$ 131,070	\$ 168,530	\$ 37,460	\$ 154,810
Total	\$ 2,980,970	\$ 3,231,360	\$ 250,390	\$ 3,266,880

## 2011 Significant Program Changes

### Title: Adjust Non-Personnel Expenses for Snow and Ice Control

**Budget Amount:** \$132,910      **Fund:** All Funds      **FTE:** -

#### Description:

This represents the net increase for snow and ice control materials and supplies. The 2011 cost of granular salt is \$64.23 per ton, which is a 3.6% increase over the 2010 amount of \$62.01 per ton. This amount represents an increase of \$334,410 in the General Fund, which is offset by a decrease of \$201,500 in the Street Construction Fund.

#### Comment/Recommendation:

This increase is recommended in order to align the budget to anticipated expenditures, which compared to prior estimates represents a savings of \$785,190.

### Title: Program Budget Realignment

**Budget Amount:** \$4,340      **Fund:** Street Construction      **FTE:** -

#### Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## Performance Measures

# Departmental Budgets

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## Performance Objective:

To make all streets passable from snow and ice within 24 hours after an ordinary snowstorm.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of all streets passable within 24 hours.	100%	90%	90%
Percentage increase of residents who rate snow and ice removal as "good" or "very good".	N/A	N/A	N/A

# Departmental Budgets



## Program 8: Energy Management

**Description:** Complete energy audits for City Hall and Centennial Two and report all methods available to reduce energy expenditures.

**Goal:** To achieve service excellence by protecting the environment and conserving natural resources and following the precepts of the Kyoto Protocol.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Other Expenses	\$ 409,840	\$ 327,740	\$ (82,100)	\$ 333,640
Operating Total	\$ 409,840	\$ 327,740	\$ (82,100)	\$ 333,640
Debt Service	\$ 119,330	\$ 157,120	\$ 37,790	\$ 154,220
Total	\$ 529,170	\$ 484,860	\$ (44,310)	\$ 487,860

### 2011 Significant Program Changes

#### Title: Energy Savings

**Budget Amount:** (\$82,920)      **Fund:** General Fund      **FTE:** -

#### Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

#### Comment/Recommendation:

This decrease is recommended in order to align the budget with anticipated expenditures.

#### Title: Debt Service Adjustment for Performance Contracting Projects

**Budget Amount:** \$37,790      **Fund:** General Fund      **FTE:** -

#### Description:

This increase would provide for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

#### Comment/Recommendation:

This increase is recommended in order to provide for the required debt service payments due in 2011.

### 2012 Significant Program Changes

# Departmental Budgets



## Title: Debt Service Adjustment for Performance Contracting Projects

**Budget Amount:** (\$2,900)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

### Comment/Recommendation:

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

## Performance Measures

### Performance Objective:

Achieve reduction in energy use in all renovation and new construction facility projects by following LEED guidelines.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Achieve LEED green building standards in the design and construction of all new City buildings and major renovations.	100%	100%	100%

### Performance Objective:

Assist the department with lowering operational costs by establishing procedures for staff to reduce energy consumption through various conservation methods.

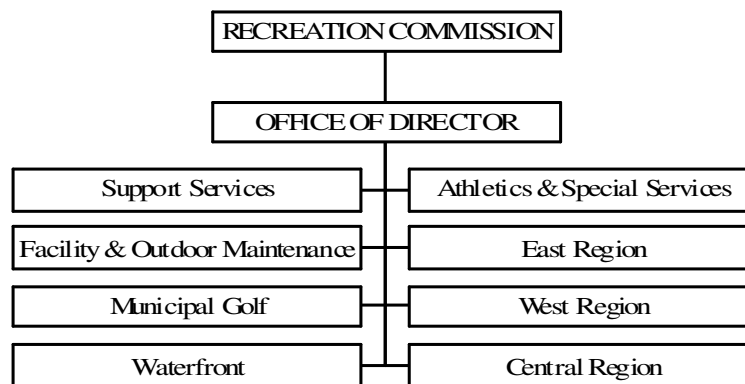
<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Achieve a 4% reduction in the amount of energy used by Public Services within one year.	4%	2%	2%

# Departmental Budgets



## Recreation

**Mission:** The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people's personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 14,072,140	\$ 13,259,450	\$ 12,268,130	\$ (991,320)	\$ 12,238,020
Other Expenses	\$ 11,547,110	\$ 11,352,950	\$ 10,883,540	\$ (469,410)	\$ 11,079,410
Equipment	\$ 33,750	\$ 34,090	\$ 34,840	\$ 750	\$ 35,460
Operating Total	\$ 25,653,000	\$ 24,646,490	\$ 23,186,510	\$ (1,459,980)	\$ 23,352,890
Employee Benefits	\$ 3,436,050	\$ 3,583,180	\$ 4,511,340	\$ 928,160	\$ 4,190,380
General Fund Overhead	\$ 231,710	\$ 244,730	\$ 228,870	\$ (15,860)	\$ 235,370
Debt Service	\$ 400,010	\$ 400,010	\$ 775,810	\$ 375,800	\$ 758,920
Total	\$ 29,720,770	\$ 28,874,410	\$ 28,702,530	\$ (171,880)	\$ 28,537,560
Capital Projects	\$ 4,793,500	\$ 6,285,700	\$ 5,360,200	\$ (925,500)	\$ 4,710,200
Program Revenue	\$ 4,202,420	\$ 9,855,000	\$ 10,946,870	\$ 1,091,870	\$ 10,946,870
Total Full-Time Equivalent Positions	\$ 432.3	373.3	321.4	(51.9)	321.4

# Departmental Budgets



## DEPARTMENT PROGRAMS:

- |                                |                                 |
|--------------------------------|---------------------------------|
| 1. Aquatics                    | 7. Planning & Development       |
| 2. Athletics                   | 8. Seniors                      |
| 3. Community Center Operations | 9. Support Services             |
| 4. Golf                        | 10. Therapeutic Recreation      |
| 5. Indoor/Facility Maintenance | 11. Waterfront & Special Events |
| 6. Outdoor Maintenance         | 12. Youth & Family Services     |

## PROGRAM SUMMARIES

### Program 1: Aquatics

**Description:** The Aquatics Division not only provides open swimming at our neighborhood pools, but also a variety of diverse programs including swim team, water aerobics, swim lessons, and youth lifeguard training.

**Goal:** The Aquatics Division provides safe and clean aquatic facilities for the enjoyment of the citizens of Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,081,420	\$ 525,460	\$ (555,960)	\$ 525,210
Other Expenses	\$ 213,720	\$ 82,350	\$ (131,370)	\$ 83,830
Operating Total	\$ 1,295,140	\$ 607,810	\$ (687,330)	\$ 609,040
Employee Benefits	\$ 91,510	\$ 173,700	\$ 82,190	\$ 171,390
General Fund Overhead	\$ 12,040	\$ 11,490	\$ (550)	\$ 27,220
Total	\$ 1,398,690	\$ 793,000	\$ (605,690)	\$ 807,650
Capital Projects	\$ 3,600,000	\$ 1,650,000	\$ (1,950,000)	\$ 2,000,000
Program Revenue	\$ 188,125	\$ 290,600	\$ 102,475	\$ 290,600
Total Full-Time Equivalent Positions	\$ 31.4	7.1	(24.3)	7.1

## 2011 Significant Program Changes



# Departmental Budgets

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## **Title: Closure of Nineteen Pools**

**Budget Amount:** (\$793,770)      **Fund:** All Funds      **FTE:** (21.3)

### **Description:**

This decrease will eliminate the funding for nineteen pools across the city. The nineteen pools consist of the following: Bond Hill, Bush, Camp Washington, Dempsey, Dickman, Evanston, Fairview, Hartwell, Lincoln, Madisonville, McKie, Millvale, Mount Adams, Mount Washington, Oakley, Pleasant Ridge, Ryan, Winton Hills, and Ziegler. With the closure of the nineteen pools, only the four Armleder Memorial Aquatics Facilities, the Mt. Auburn indoor pool, and six spraygrounds will remain open during the biennium to serve the public. The department will explore other funding mechanisms to allow for the possibility of reopening some or all of these pools in the future without requiring General Fund resources. The decrease includes \$587,220 and 21.3 FTE within the General Fund, \$201,550 within the Recreation Special Activities Fund, and \$5,000 within the Contributions for Recreation Purposes Fund.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Program Transfer Realignment**

**Budget Amount:** \$56,550      **Fund:** Recreation Special Activities      **FTE:** (3.0)

### **Description:**

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Funding from the Contributions for Recreation Purposes Fund**

**Budget Amount:** \$45,000      **Fund:** Contributions for Recreation      **FTE:** -

### **Description:**

This increase represents \$20,000 in personnel and \$25,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$500      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## **Title: Shift Funding Source for Armleder Memorial Aquatics Facilities**

**Budget Amount:** \$0                      **Fund:** All Funds                      **FTE:** -

### **Description:**

This transfer will result in the shift of funding source for the Armleder Memorial Aquatics Facilities from the General Fund to the Armleder Projects Fund and the Recreation Special Activities Fund. The Armleder Memorial Aquatics Facilities consist of Hanna Pool in Over-the-Rhine, Dunham Pool in West Price Hill, Hirsch Pool in Avondale, and the Concourse Fountain at Sawyer Point. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will reduce the department's General Fund need by \$262,420. The funding amount transferred to the Armleder Projects Fund totals \$106,030, and the amount transferred to the Recreation Special Activities Fund totals \$156,390.

### **Comment/Recommendation:**

This transfer is recommended due to the limited nature of General Fund resources.

## **Title: Shift Funding Source for Mt. Auburn Pool**

**Budget Amount:** \$0                      **Fund:** All Funds                      **FTE:** -

### **Description:**

This transfer will result in the shift of funding source for the Mt. Auburn indoor pool from the General Fund to the Recreation Special Activities Fund. Due to its year-round operations and its accessibility to individuals with physical limitations, the Mt. Auburn pool generates sufficient revenues from memberships and special programming to support the funding shift to the Recreation Special Activities Fund. The shift in funding will reduce the department's General Fund need by \$139,120.

### **Comment/Recommendation:**

This transfer is recommended due to the limited nature of General Fund resources.

## **2012 Significant Program Changes**

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$250)                      **Fund:** General Fund                      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## Title: Shift Funding Source for Armleder Memorial Aquatics Facilities

**Budget Amount:** \$0

**Fund:** All Funds

**FTE:** -

### Description:

This transfer will result in the shift of funding source for the Armleder Memorial Aquatics Facilities from the Armleder Projects Fund and the Recreation Special Activities Fund back into the General Fund. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will increase the department's General Fund need by \$263,050 for 2012. The funding amount transferred back into the General Fund from the Armleder Projects Fund totals \$106,660, and the amount transferred from the Recreation Special Activities Fund totals \$156,390.

### Comment/Recommendation:

This transfer is recommended.

## Performance Measures

### Performance Objective:

To offer clean, safe, and well-maintained aquatic facilities for the citizens of Cincinnati.

	2009	2010	2011
Unit of Measure:	Actual	Target	Target
Percentage of customers rating facilities good to excellent.	97%	90%	95%

# Departmental Budgets



## Program 2: Athletics

**Description:** The Athletics Division provides Cincinnati residents with fun, safe, and quality athletic programs.

**Goal:** The Athletics Division is dedicated to providing customer friendly environments and affordable and diverse activities.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 239,740	\$ 312,180	\$ 72,440	\$ 311,480
Other Expenses	\$ 520,400	\$ 532,690	\$ 12,290	\$ 542,280
Operating Total	\$ 760,140	\$ 844,870	\$ 84,730	\$ 853,760
Employee Benefits	\$ 74,910	\$ 142,750	\$ 67,840	\$ 135,950
General Fund Overhead	\$ 8,600	\$ 4,100	\$ (4,500)	\$ 9,680
Total	\$ 843,650	\$ 991,720	\$ 148,070	\$ 999,390
Capital Projects	\$ 950,700	\$ 760,200	\$ (190,500)	\$ 1,254,700
Program Revenue	\$ 363,735	\$ 494,670	\$ 130,935	\$ 494,670
Total Full-Time Equivalent Positions	\$ 5.9	5.9	-	5.9

### 2011 Significant Program Changes

#### Title: Program Transfer Realignment

**Budget Amount:** \$42,910      **Fund:** Recreation Special Activities      **FTE:** -

#### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

#### Title: Funding from the Contributions for Recreation Purposes Fund

**Budget Amount:** \$40,000      **Fund:** Contributions for Recreation      **FTE:** -

#### Description:

This increase represents \$25,000 in personnel and \$15,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

#### Comment/Recommendation:

This increase is recommended.

# Departmental Budgets



**Title: Energy Savings**

**Budget Amount:** (\$11,670)      **Fund:** General Fund      **FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

**Title: Cost Savings Days**

**Budget Amount:** \$2,600      **Fund:** General Fund      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,400      **Fund:** General Fund      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$700)      **Fund:** General Fund      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To expand the youth athletic program by offering additional youth athletic opportunities.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in the number of youth athletic programs over previous year statistics.	4.3%	2%	2%

# Departmental Budgets

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## Performance Objective:

To offer affordable and quality adult athletic programs for the citizens of Cincinnati as measured by a 2.5% increase in adult registrations.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage increase in adult program registrations.	3.3%	2%	2%

# Departmental Budgets



## Program 3: Community Center Operations

**Description:** The Community Center Operations Division is committed to the effective and efficient management of the City's recreation resources in order to provide residents with a variety of social, athletic, cultural, educational, and recreational activities.

**Goal:** Increasing the quality of life by providing both quality and affordable recreation programs for citizens citywide.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 6,865,580	\$ 5,680,890	\$ (1,184,690)	\$ 5,664,240
Other Expenses	\$ 2,481,430	\$ 2,005,800	\$ (475,630)	\$ 2,041,880
Operating Total	\$ 9,347,010	\$ 7,686,690	\$ (1,660,320)	\$ 7,706,120
Employee Benefits	\$ 1,759,720	\$ 1,938,850	\$ 179,130	\$ 1,778,370
General Fund Overhead	\$ 141,630	\$ 135,210	\$ (6,420)	\$ 125,290
Debt Service	\$ -	\$ 394,650	\$ 394,650	\$ 387,180
Total	\$ 11,248,360	\$ 10,155,400	\$ (1,092,960)	\$ 9,996,960
Capital Projects	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Program Revenue	\$ 2,263,240	\$ 2,440,130	\$ 176,890	\$ 2,440,130
Total Full-Time Equivalent Positions	\$ 207.5	173.4	(34.1)	173.4

### 2011 Significant Program Changes

**Title:** Program Realignment Due to Accounting Change

**Budget Amount:** (\$561,570)      **Fund:** General Fund      **FTE:** (10.8)

**Description:**

This decrease reconciles the 2010 Approved Budget to the new accounting methodology used by the Department of Recreation for 2011. This change in methodology switched two units that belonged to the Community Center Operations programs with the units that comprise the Therapeutic Recreation program and the Seniors program. The change in accounting methodology results in a shift of \$436,030 and 7.0 FTE to the Therapeutic Recreation program and a shift of \$125,540 and 3.75 FTE to the Seniors program.

**Comment/Recommendation:**

This decrease is recommended.

# Departmental Budgets

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## **Title: Energy Savings**

**Budget Amount:** (\$493,980)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease represents \$126,510 in energy cost savings related to the new Duke Energy Agreement and \$367,470 in energy cost savings that will be result of performance contracting projects implemented in 2010. The savings resulting from the implementation of performance contracting projects will offset the debt service necessary to pay for the projects.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Debt Service for Performance Contracting Projects**

**Budget Amount:** \$394,650      **Fund:** General Fund      **FTE:** -

### **Description:**

This increase represents the debt service requirement for 2011 that is associated with performance contracting projects implemented in 2010. The debt service requirement is offset by energy cost savings that the projects will garner for the department.

### **Comment/Recommendation:**

This increase is recommended in order to adequately provide for the department's debt service requirement in 2011.

## **Title: Elimination of Positions Vacated Due to Retirements**

**Budget Amount:** (\$208,730)      **Fund:** General Fund      **FTE:** (2.0)

### **Description:**

This decrease would eliminate a two Supervising Recreation Coordinator positions and one Recreation Service Area Coordinator position that will be vacated due to the retirement of the incumbents. One of the Supervising Recreation Coordinator positions will become vacant effective February 1, 2011. The other two positions will become vacant effective January 1, 2011. Where possible, the duties performed by these positions will be reassigned to remaining personnel. As one of the positions was eliminated in the 2010 Approved Budget since the incumbent then thought their retirement would be effective January 1, 2010, this decrease represents only a 2.0 FTE decrease.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.



# Departmental Budgets

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## **Title: Part-Time Staffing Reduction**

**Budget Amount:** (\$186,280)      **Fund:** General Fund      **FTE:** (10.4)

### **Description:**

This decrease will reduce part-time Municipal Worker positions and/or hours at recreation centers throughout the East, West, and Central Regions. The reduction in staffing will result in deferred cleaning and trash pickup at the impacted recreation centers. Where possible, these tasks will be reassigned to remaining personnel.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Funding from the Contributions for Recreation Purposes Fund**

**Budget Amount:** \$107,000      **Fund:** Contributions for Recreation      **FTE:** -

### **Description:**

This increase represents \$107,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: Closure of the Carthage Recreation Center**

**Budget Amount:** (\$104,140)      **Fund:** All Funds      **FTE:** (3.3)

### **Description:**

This decrease would result in the closure of the Carthage Recreation Center, which is one of the department's least attended recreation centers in comparison to other recreation centers across the city. The decrease will result in the elimination of \$59,180 and 1.75 FTE within the General Fund and \$44,960 and 1.5 FTE within the Recreation Special Activities Fund. The FTE eliminations include one Community Center Director position, with the remaining 2.25 FTE consisting of part-time positions.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Program Transfer Realignment**

**Budget Amount:** (\$91,910)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets

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## **Title: Closure of the Camp Washington Recreation Center**

**Budget Amount:** (\$90,320)      **Fund:** All Funds      **FTE:** (3.8)

### **Description:**

This decrease would result in the closure of the Camp Washington Recreation Center, which is one of the department's least attended recreation centers in comparison to other recreation centers across the city. The decrease will result in the elimination of \$76,200 and 2.75 FTE within the General Fund and \$14,120 and 1.0 FTE within the Recreation Special Activities Fund. The FTE eliminations consist of one Community Center Director position and one Recreation Service Area Coordinator position, with the remaining 1.75 FTE consisting of part-time positions.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Eliminate Two Community Center Director Positions**

**Budget Amount:** (\$61,410)      **Fund:** General Fund      **FTE:** (2.0)

### **Description:**

This decrease would eliminate two Community Center Director positions. One position is currently vacant, and the incumbent in the other position has tendered their resignation effective January 1, 2011. Each position is responsible for over thirty hours of programs and services to youths, teens, adults, and senior citizens weekly, along with over 4,000 hours of direct programs and services annually. One of the two positions is partially offset by position vacancy allowance (PVA) that would have required filling the position no sooner than June 1, 2011.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Program Transfer Realignment**

**Budget Amount:** (\$55,890)      **Fund:** Recreation Special Activities      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$22,100      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets

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## **Title: Funding from the Recreation Federal Grant Projects Fund**

**Budget Amount:** \$10,000      **Fund:** Recreation Fed Grant Project      **FTE:** -

### **Description:**

This increase represents \$10,000 in non-personnel that will be funded by the Recreation Federal Grant Projects Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: Cost Savings Days**

**Budget Amount:** \$5,300      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Elimination of Unfunded Vacant Position**

**Budget Amount:** \$0      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This decrease would eliminate one Community Center Director position for which the budgeted salary is fully offset by position vacancy allowance (PVA). As a result, the position is not actually funded for 2011.

### **Comment/Recommendation:**

This decrease is recommended as a position control mechanism for 2011.

## **2012 Significant Program Changes**

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$11,050)      **Fund:** General Fund      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Title: Debt Service Adjustment for Performance Contracting Projects

**Budget Amount:** (\$7,470)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

### Comment/Recommendation:

This decrease is recommended in order to properly align resources with the required debt service payments due in 2012.

## Title: Eliminate Position Vacated Due to Retirement

**Budget Amount:** (\$5,600)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease would eliminate the 2.1 pay periods of funding required in 2011 to fund the Supervising Recreation Coordinator position that will be eliminated after the February 1, 2011 effective date of the incumbent's retirement.

### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

## Performance Measures

### Performance Objective:

Implement the FISH customer service program to improve staff professionalism and friendliness.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customers rating staff friendliness and courteousness good to excellent.	98%	95%	95%

### Performance Objective:

To offer quality programs at an affordable price.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of participants who rate good or excellent program value for the money.	96%	90%	90%

### Performance Objective:

To provide both quality and affordable before and after-school care programs for youth and teens citywide.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customers rating after-school programs good to excellent.	97%	90%	90%

# Departmental Budgets



## Program 4: Golf

**Description:** The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

**Goal:** To offer fun and affordable golf course programs for the citizens of Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 218,700	\$ 226,650	\$ 7,950	\$ 226,650
Other Expenses	\$ 5,697,810	\$ 5,750,030	\$ 52,220	\$ 5,853,530
Operating Total	\$ 5,916,510	\$ 5,976,680	\$ 60,170	\$ 6,080,180
Employee Benefits	\$ 41,820	\$ 49,860	\$ 8,040	\$ 50,280
General Fund Overhead	\$ 18,400	\$ 17,960	\$ (440)	\$ 18,610
Debt Service	\$ 400,010	\$ 381,160	\$ (18,850)	\$ 371,740
Total	\$ 6,376,740	\$ 6,425,660	\$ 48,920	\$ 6,520,810
Program Revenue	\$ 6,300,000	\$ 6,400,000	\$ 100,000	\$ 6,400,000
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

### 2011 Significant Program Changes

#### Title: Funding Adjustment for Golf Contract

**Budget Amount:** (\$100,000)      **Fund:** Municipal Golf      **FTE:** -

#### Description:

This decrease would adjust the amount budgeted for the vendor contract related to the operation of the City's golf courses to align with the actual amount needed to fund the contract.

#### Comment/Recommendation:

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

#### Title: Reduction in Debt Service

**Budget Amount:** (\$18,850)      **Fund:** Municipal Golf      **FTE:** -

#### Description:

This decrease will reduce the debt service amount budgeted for 2011 to align with the scheduled debt service for the period.

#### Comment/Recommendation:

This decrease is recommended in order to align budgeted resources to projected expenditures.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$3,350                      **Fund:** Municipal Golf                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**2012 Significant Program Changes****Title: Reduction in Debt Service**

**Budget Amount:** (\$9,420)                      **Fund:** Municipal Golf                      **FTE:** -

**Description:**

This decrease will reduce the debt service amount budgeted for 2012 to align with the scheduled debt service for the period.

**Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources to projected expenditures.

**Performance Measures****Performance Objective:**

To offer clean, well-maintained, quality golf courses for the citizens of Cincinnati.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customers rating golf facilities good to excellent.	92%	90%	90%

# Departmental Budgets



## Program 5: Indoor/Facility Maintenance

**Description:** The purpose of the Facility Maintenance Division is to maintain the infrastructure of the Cincinnati Recreation Commission recreation centers and facilities in safe, comfortable, and aesthetically attractive conditions.

**Goal:** The Indoor/Facility Maintenance Division is dedicated to keep all of the Department's facilities operating in a safe and efficient manner.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 775,320	\$ 807,880	\$ 32,560	\$ 806,830
Other Expenses	\$ 676,870	\$ 511,310	\$ (165,560)	\$ 520,520
Operating Total	\$ 1,452,190	\$ 1,319,190	\$ (133,000)	\$ 1,327,350
Employee Benefits	\$ 354,870	\$ 449,660	\$ 94,790	\$ 433,550
General Fund Overhead	\$ 30,450	\$ 27,230	\$ (3,220)	\$ 24,740
Total	\$ 1,837,510	\$ 1,796,080	\$ (41,430)	\$ 1,785,640
Program Revenue	\$ -	\$ 3,500	\$ 3,500	\$ 3,500
Total Full-Time Equivalent Positions	\$ 15.0	15.0	-	15.0

### 2011 Significant Program Changes

#### Title: Closure of Nineteen Pools

**Budget Amount:** (\$134,000)      **Fund:** General Fund      **FTE:** -

#### Description:

This decrease will eliminate the funding for chlorine and other maintenance supplies and materials associated with the nineteen pools that will be closed due to fiscal constraints.

#### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

#### Title: Reduction of Personnel Reimbursements for General Fund Staff

**Budget Amount:** (\$33,480)      **Fund:** Income Tax-Infrastructure      **FTE:** -

#### Description:

This reduction would eliminate \$33,480 in personnel funding that would reimburse personnel within the General Fund who provide services eligible for funding from the Income Tax-Infrastructure Fund.

#### Comment/Recommendation:

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$2,550                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: AFSCME Longevity Pay**

**Budget Amount:** \$2,100                      **Fund:** All Funds                      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011. Of the \$2,100 increase, \$1,400 is within the Income Tax-Infrastructure Fund and \$700 is within the General Fund.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Shift Funding Source for Armleder Memorial Aquatics Facilities**

**Budget Amount:** \$0                      **Fund:** All Funds                      **FTE:** -

**Description:**

This transfer will result in the shift of funding source for chlorine and other maintenance supplies for the Armleder Memorial Aquatics Facilities from the General Fund to the Armleder Projects Fund. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will reduce the department's General Fund need by \$34,310.

**Comment/Recommendation:**

This transfer is recommended due to the limited nature of General Fund resources.

**Title: Shift Funding Source for Mt. Auburn Pool**

**Budget Amount:** \$0                      **Fund:** All Funds                      **FTE:** -

**Description:**

This transfer will result in the shift of funding source for chlorine for the Mt. Auburn indoor pool from the General Fund to the Recreation Special Activities Fund. Due to its year-round operations and its accessibility to individuals with physical limitations, the Mt. Auburn pool generates sufficient revenues from memberships and special programming to support the funding shift to the Recreation Special Activities Fund. The shift in funding will reduce the department's General Fund need by \$1,000.

**Comment/Recommendation:**

This transfer is recommended due to the limited nature of General Fund resources.

## 2012 Significant Program Changes



# Departmental Budgets



**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$1,050)      **Fund:** All Funds      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012. Of the \$1,050 decrease, \$700 is within the Income Tax-Infrastructure Fund and \$350 is within the General Fund.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Shift Funding Source for Armleder Memorial Aquatics Facilities**

**Budget Amount:** \$0      **Fund:** All Funds      **FTE:** -

**Description:**

This transfer will result in the shift of funding source for chlorine and other maintenance supplies for the Armleder Memorial Aquatics Facilities from the Armleder Projects Fund back into the General Fund. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will increase the department's General Fund need by \$34,930.

**Comment/Recommendation:**

This transfer is recommended.

**Performance Measures**

**Performance Objective:**

To complete work orders related to indoor maintenance in a timely manner.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customers rating facilities good to excellent.	95%	90%	95%

**Performance Objective:**

To offer clean, safe and well-maintained facilities for public use.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of completed work orders.	97%	97%	100%

# Departmental Budgets



## Program 6: Outdoor Maintenance

**Description:** Outdoor Maintenance provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

**Goal:** The Outdoor Maintenance Division is dedicated to keep all of the Department's grounds and properties cleaned, mowed and safe.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,813,890	\$ 1,868,500	\$ 54,610	\$ 1,862,200
Other Expenses	\$ 660,990	\$ 672,690	\$ 11,700	\$ 684,800
Operating Total	\$ 2,474,880	\$ 2,541,190	\$ 66,310	\$ 2,547,000
Employee Benefits	\$ 487,760	\$ 652,800	\$ 165,040	\$ 599,660
Total	\$ 2,962,640	\$ 3,193,990	\$ 231,350	\$ 3,146,660
Program Revenue	\$ -	\$ 300	\$ 300	\$ 300
Total Full-Time Equivalent Positions	\$ 49.9	49.9	-	49.9

### 2011 Significant Program Changes

#### Title: AFSCME Longevity Pay

**Budget Amount:** \$12,600      **Fund:** General Fund      **FTE:** -

#### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

#### Comment/Recommendation:

This adjustment is recommended.

#### Title: Energy Savings

**Budget Amount:** (\$3,550)      **Fund:** General Fund      **FTE:** -

#### Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

#### Comment/Recommendation:

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$2,550                      **Fund:** General Fund                      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

## 2012 Significant Program Changes

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$6,300)                      **Fund:** General Fund                      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To complete work orders related to outdoor maintenance in a timely manner.

<b>Unit of Measure:</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of customers rating outdoor facilities good to excellent.	94%	90%	95%

# Departmental Budgets



## Program 7: Planning & Development

**Description:** The purpose of the Technical Services Division is to guide and administer the Capital Improvement Program for the Cincinnati Recreation Commission, and to provide safe and attractive recreation facilities.

**Goal:** Administer the Capital Improvement Program by prioritizing capital needs of the City's assets and improving the sites as allowed within the approved capital budget target.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 6,700	\$ 7,230	\$ 530	\$ 6,980
Other Expenses	\$ 17,280	\$ 23,510	\$ 6,230	\$ 23,930
Operating Total	\$ 23,980	\$ 30,740	\$ 6,760	\$ 30,910
Employee Benefits	\$ 100	\$ 320	\$ 220	\$ 290
Total	\$ 24,080	\$ 31,060	\$ 6,980	\$ 31,200
Capital Projects	\$ 1,635,000	\$ 1,850,000	\$ 215,000	\$ 1,355,500
Total Full-Time Equivalent Positions	\$ 8.5	8.5	-	8.5

### 2011 Significant Program Changes

#### Title: Program Transfer Realignment

**Budget Amount:** \$5,310      **Fund:** General Fund      **FTE:** -

#### Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

#### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

#### Title: AFSCME Longevity Pay

**Budget Amount:** \$500      **Fund:** General Fund      **FTE:** -

#### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

#### Comment/Recommendation:

This adjustment is recommended.

### 2012 Significant Program Changes

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$250)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To complete capital projects within budget and capital program time frame.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of capital projects completed on time and within budget.	100%	100%	100%

# Departmental Budgets



## Program 8: Seniors

**Description:** The Senior Division seeks to provide high quality recreation and leisure experiences to senior citizens of Cincinnati. These activities include a variety of social, athletic, cultural, educational, and recreational activities.

**Goal:** The Senior Division partners with the Department's community centers to offer excellent senior programs directly in the neighborhoods where participants live.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 119,550	\$ 379,200	\$ 259,650	\$ 379,200
Other Expenses	\$ 16,150	\$ 123,000	\$ 106,850	\$ 125,210
Operating Total	\$ 135,700	\$ 502,200	\$ 366,500	\$ 504,410
Employee Benefits	\$ 37,760	\$ 95,800	\$ 58,040	\$ 88,000
General Fund Overhead	\$ 860	\$ 820	\$ (40)	\$ -
Total	\$ 174,320	\$ 598,820	\$ 424,500	\$ 592,410
Program Revenue	\$ -	\$ 285,500	\$ 285,500	\$ 285,500
Total Full-Time Equivalent Positions	\$ 3.8	7.5	3.8	7.5

### 2011 Significant Program Changes

#### Title: Funding from the Recreation Federal Grant Projects Fund

**Budget Amount:** \$275,000      **Fund:** Recreation Fed Grant Project      **FTE:** -

#### Description:

This increase represents \$190,000 in personnel and \$85,000 in non-personnel that will be funded by the Recreation Federal Grant Projects Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

#### Comment/Recommendation:

This increase is recommended.

# Departmental Budgets

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## **Title: Program Realignment Due to Accounting Change**

**Budget Amount:** \$125,540      **Fund:** General Fund      **FTE:** 3.8

### **Description:**

This increase reconciles the 2010 Approved Budget to the new accounting methodology used by the Department of Recreation for 2011. This change in methodology switched a unit that belonged to the Community Center Operations programs with the unit that comprises the Seniors program. The change in accounting methodology results in a shift of \$125,540 and 3.75 FTE from the Community Center Operations program.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: Program Transfer Realignment**

**Budget Amount:** (\$44,960)      **Fund:** Recreation Special Activities      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Funding from the Contributions for Recreation Purposes Fund**

**Budget Amount:** \$5,000      **Fund:** Contributions for Recreation      **FTE:** -

### **Description:**

This increase represents \$5,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: Program Transfer Realignment**

**Budget Amount:** \$4,030      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Performance Measures**

# Departmental Budgets

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**Performance Objective:**

To expand senior program opportunities in recreation centers.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of customers rating all Senior programs good to excellent.	97%	90%	90%



# Departmental Budgets



## Program 9: Support Services

**Description:** The Support Services Division sets the policies under which the overall mission of the department is carried out and is responsible for public relations and master planning related to department programs and services, addressing the department's information technology issues and needs, providing a comprehensive financial management program, facilitating the employment and training of a diversified and qualified staff, providing equal opportunities for advancement, and providing oversight and training of all personnel records. All sections of the Support Services Division work cohesively to support the goals and objectives of the department.

**Goal:** The Support Service Division develops services that will promote a positive department and City image, enhance credibility, and encourage greater private sector financial support and neighborhood volunteer support of the department's programs.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,057,370	\$ 1,027,510	\$ (29,860)	\$ 1,023,500
Other Expenses	\$ 203,570	\$ 308,120	\$ 104,550	\$ 313,660
Equipment	\$ 34,090	\$ 34,840	\$ 750	\$ 35,460
Operating Total	\$ 1,295,030	\$ 1,370,470	\$ 75,440	\$ 1,372,620
Employee Benefits	\$ 464,940	\$ 523,500	\$ 58,560	\$ 487,290
General Fund Overhead	\$ 5,140	\$ 5,170	\$ 30	\$ 5,320
Total	\$ 1,765,110	\$ 1,899,140	\$ 134,030	\$ 1,865,230
Program Revenue	\$ 40,120	\$ 151,470	\$ 111,350	\$ 151,470
Total Full-Time Equivalent Positions	\$ 24.5	22.5	(2.0)	22.5

### 2011 Significant Program Changes

**Title:** Funding from the Recreation Federal Grant Projects Fund

**Budget Amount:** \$100,000

**Fund:** Recreation Fed Grant Project

**FTE:** -

**Description:**

This increase represents \$5,280 in personnel and \$94,720 in non-personnel that will be funded by the Recreation Federal Grant Projects Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

**Comment/Recommendation:**

This increase is recommended.

# Departmental Budgets

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## **Title: Part-Time Staffing Reduction**

**Budget Amount:** (\$36,080)      **Fund:** General Fund      **FTE:** (1.3)

### **Description:**

This decrease will eliminate the funding for three part-time positions within the Support Services program. One of the positions is a Recreation Specialist position that will be shifted into the Recreation Federal Grant Projects Fund due to the position's oversight of the After School At Risk Snack Program. The other two positions are Recreation Program Leader positions. One of the positions is responsible for customer service and answering telephone calls. The other position provides support to two full-time information technology staff members by performing software upgrades and troubleshooting IT issues at recreation facilities. The elimination of the other two positions will result in delayed issue resolution, and the duties of the positions will be assumed by remaining staff.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Eliminate Position Vacated Due to Retirement**

**Budget Amount:** (\$32,380)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This decrease would eliminate a Clerk Typist 2 position that will be vacated effective February 1, 2011 due to the retirement of the incumbent. The duties performed by this position will be reassigned to remaining personnel.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$21,980      **Fund:** General Fund      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Shift of Recreation Specialist Position from General Fund**

**Budget Amount:** \$11,020      **Fund:** Recreation Fed Grant Project      **FTE:** 0.3

### **Description:**

This increase will shift a Recreation Specialist position from the General Fund into the Recreation Federal Grant Projects Fund. The position is responsible for oversight of the After School At Risk Snack Program. The Ohio Department of Education reimburses the department for snacks served at the recreation centers, and it is allowable to use a portion of the reimbursement to cover administrative staff cost.

### **Comment/Recommendation:**

This increase is recommended due to the limited nature of General Fund resources.

# Departmental Budgets

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## **Title: Funding from the Contributions for Recreation Purposes Fund**

**Budget Amount:** \$10,000      **Fund:** Contributions for Recreation      **FTE:** -

### **Description:**

This increase represents \$10,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: Reduce Salary for Administrative Specialist Position**

**Budget Amount:** (\$9,130)      **Fund:** General Fund      **FTE:** -

### **Description:**

This decrease will reduce the salary for an Administrative Specialist position that will be vacated effective December 1, 2010 due to the retirement of the incumbent. The amount being decreased represents the salary savings anticipated by hiring a new employee at the minimum salary for the classification.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Program Transfer Realignment**

**Budget Amount:** (\$5,310)      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$3,800      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Title: Program Transfer Realignment

**Budget Amount:** \$1,390      **Fund:** Recreation Special Activities      **FTE:** -

### Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

### Comment/Recommendation:

The realignment is recommended to better align expenses with the appropriate program.

## 2012 Significant Program Changes

### Title: Eliminate Position Vacated Due to Retirement

**Budget Amount:** (\$2,870)      **Fund:** General Fund      **FTE:** -

### Description:

This decrease would eliminate the 2.1 pay periods of funding and prorated longevity payment required in 2011 to fund the Clerk Typist 2 position that will be eliminated after the February 1, 2011 effective date of the incumbent's retirement.

### Comment/Recommendation:

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$1,900)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

To respond effectively and efficiently to interdepartmental inquiries and requests.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of staff who responded that they were satisfied or extremely satisfied with the services provided by the Support Services Program in a biannual survey.	N/A	90%	90%

# Departmental Budgets



## Program 10: Therapeutic Recreation

**Description:** The Division is dedicated to providing high quality support services, training, and advocacy. Therapeutic recreation programs include both specialized and inclusive programming for adults and youth.

**Goal:** These programs provide the individual with the opportunity for self-expression and encourage social interaction.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 184,410	\$ 616,430	\$ 432,020	\$ 615,780
Other Expenses	\$ 20,160	\$ 78,870	\$ 58,710	\$ 80,290
Operating Total	\$ 204,570	\$ 695,300	\$ 490,730	\$ 696,070
Employee Benefits	\$ 55,900	\$ 186,420	\$ 130,520	\$ 171,240
General Fund Overhead	\$ 860	\$ 1,230	\$ 370	\$ 9,270
Total	\$ 261,330	\$ 882,950	\$ 621,620	\$ 876,580
Program Revenue	\$ -	\$ 83,100	\$ 83,100	\$ 83,100
Total Full-Time Equivalent Positions	\$ 5.0	12.0	7.0	12.0

### 2011 Significant Program Changes

#### Title: Program Realignment Due to Accounting Change

**Budget Amount:** \$436,030

**Fund:** General Fund

**FTE:** 7.0

#### Description:

This increase reconciles the 2010 Approved Budget to the new accounting methodology used by the Department of Recreation for 2011. This change in methodology switched a unit that belonged to the Community Center Operations programs with the unit that comprises the Therapeutic Recreation program. The change in accounting methodology results in a shift of \$436,030 and 7.0 FTE from the Community Center Operations program.

#### Comment/Recommendation:

This increase is recommended.

# Departmental Budgets

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## **Title: Program Transfer Realignment**

**Budget Amount:** \$42,240      **Fund:** General Fund      **FTE:** -

### **Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

### **Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

## **Title: Funding from the Contributions for Recreation Purposes Fund**

**Budget Amount:** \$10,000      **Fund:** Contributions for Recreation      **FTE:** -

### **Description:**

This increase represents \$10,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### **Comment/Recommendation:**

This increase is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$1,300      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Shift of Funding Source for Part-Time Therapeutic Recreation Staff**

**Budget Amount:** \$0      **Fund:** All Funds      **FTE:** -

### **Description:**

This transfer will shift the funding source for some of the part-time staffing for the Therapeutic Recreation program from the General Fund into the Recreation Special Activities Fund. The shift in funding will reduce the department's General Fund need by \$112,950.

### **Comment/Recommendation:**

This decrease is recommended due to the limited nature of General Fund resources.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$650)

**Fund:** General Fund

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

To provide high quality recreational programs designed to meet the needs and interests of individuals with disabilities.

**Unit of Measure:**

Program evaluation and percent of participant satisfaction.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
	<b>Actual</b>	<b>Target</b>	<b>Target</b>
	90%	90%	90%

# Departmental Budgets



## Program 11: Waterfront & Special Events

**Description:** The Division of Waterfront and Special Events provides recreational and cultural activities for the Greater Cincinnati community.

**Goal:** By providing a venue for citizens to enhance their personal health and cultural awareness, we bring residents together to enrich and improve their quality of life.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 759,930	\$ 637,530	\$ (122,400)	\$ 637,280
Other Expenses	\$ 812,660	\$ 757,460	\$ (55,200)	\$ 771,100
Operating Total	\$ 1,572,590	\$ 1,394,990	\$ (177,600)	\$ 1,408,380
Employee Benefits	\$ 173,710	\$ 223,750	\$ 50,040	\$ 206,450
General Fund Overhead	\$ 24,940	\$ 23,940	\$ (1,000)	\$ 13,520
Total	\$ 1,771,240	\$ 1,642,680	\$ (128,560)	\$ 1,628,350
Capital Projects	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -
Program Revenue	\$ 675,000	\$ 737,900	\$ 62,900	\$ 737,900
Total Full-Time Equivalent Positions	\$ 16.0	13.0	(3.0)	13.0

### 2011 Significant Program Changes

#### Title: Alignment of Resources with Projected Demand

**Budget Amount:** (\$177,250)      **Fund:** Sawyer Point      **FTE:** (3.0)

#### Description:

This reduction would align personnel and non-personnel resources with projected event demand and revenue for Sawyer Point and Yeatman's Cove. Due to the alignment with projected event demand, this reduction will not impact service delivery.

#### Comment/Recommendation:

This reduction is recommended in order to better align resources with projected demand.

#### Title: Energy Savings

**Budget Amount:** (\$35,120)      **Fund:** General Fund      **FTE:** -

#### Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

#### Comment/Recommendation:

This decrease is recommended in order to align budgeted resources with anticipated expenditures.



# Departmental Budgets



## Title: Funding from the Contributions for Recreation Purposes Fund

**Budget Amount:** \$10,000      **Fund:** Contributions for Recreation      **FTE:** -

### Description:

This increase represents \$10,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### Comment/Recommendation:

This increase is recommended.

## Title: Cost Savings Days

**Budget Amount:** \$2,700      **Fund:** General Fund      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Title: AFSCME Longevity Pay

**Budget Amount:** \$500      **Fund:** General Fund      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$250)      **Fund:** General Fund      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

To offer clean, safe, and well-maintained venue for special events and general enjoyment.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
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# Departmental Budgets

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Percentage increase in Park attendance over previous year statistics.	-25.9%	3%	2%
Percentage of customers rating facilities good to excellent.	97%	90%	95%

# Departmental Budgets



## Program 12: Youth & Family Services

**Description:** The Youth and Family Services Division works with the Cincinnati Recreation Commission's staff and neighborhood youth to identify trends in recreation, to seek out alternative sources of revenue, and to identify and develop youth serving community partnerships.

**Goal:** Through the Youth & Family Services Division attention is given to the creation and maintenance of leadership and development opportunities for youth.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 136,840	\$ 178,670	\$ 41,830	\$ 178,670
Other Expenses	\$ 31,910	\$ 37,710	\$ 5,800	\$ 38,380
Operating Total	\$ 168,750	\$ 216,380	\$ 47,630	\$ 217,050
Employee Benefits	\$ 40,180	\$ 73,930	\$ 33,750	\$ 67,910
General Fund Overhead	\$ 1,810	\$ 1,720	\$ (90)	\$ 1,720
Total	\$ 210,740	\$ 292,030	\$ 81,290	\$ 286,680
Program Revenue	\$ 24,780	\$ 59,700	\$ 34,920	\$ 59,700
Total Full-Time Equivalent Positions	\$ 3.8	4.5	0.8	4.5

### 2011 Significant Program Changes

**Title:** Program Transfer Realignment

**Budget Amount:** \$45,640

**Fund:** General Fund

**FTE:** 1.0

**Description:**

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

**Comment/Recommendation:**

The realignment is recommended to better align expenses with the appropriate program.

# Departmental Budgets



## Title: Funding from the Contributions for Recreation Purposes Fund

**Budget Amount:** \$3,000      **Fund:** Contributions for Recreation      **FTE:** -

### Description:

This increase represents \$3,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund. The department has utilized this fund in prior years; however, there was no requirement to include this fund in the budget.

### Comment/Recommendation:

This increase is recommended.

## Title: Part-Time Staffing Reduction

**Budget Amount:** (\$2,060)      **Fund:** General Fund      **FTE:** (0.3)

### Description:

This decrease will reduce part-time Municipal Worker positions and/or hours at the LeBlond Recreation Center, which serves as the base of operations for the Youth & Family Services program. The reduction will result in deferred cleaning and trash pickup at the impacted recreation centers. Where possible, these tasks will be reassigned to remaining personnel.

### Comment/Recommendation:

This decrease is recommended due to the limited nature of General Fund resources.

## Performance Measures

### Performance Objective:

To expand participation of teen programming within community center activities and citywide teen social events.

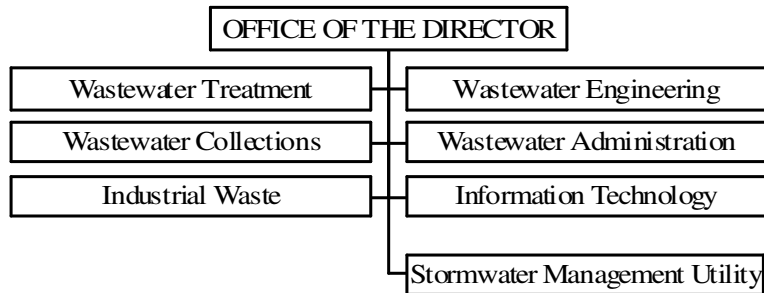
Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of teen participation over previous year statistics.	-23.7%	3%	2%



## Sewers

**Mission:** The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers. We will provide our customers and the community with quality, cost effective collection and treatment of wastewater, and "on-time" engineering, regulatory, and administrative services. We will do this by:

- Ensuring the public health by continuing to comply with and increasing our participation in the development of regulations;
- Maintaining, expanding, and enhancing our processes and facilities;
- Continuing to build the confidence of our customers, local government officials, and regulators;
- Using innovative technology; and
- Building a cooperative environment that values the employee and supports MSD's vision.



# Departmental Budgets



## DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 34,796,400	\$ 37,980,560	\$ 38,314,910	\$ 334,350	\$ 38,313,160
Other Expenses	\$ 67,647,270	\$ 62,805,740	\$ 58,721,930	\$ (4,083,810)	\$ 59,778,930
Equipment	\$ 4,955,380	\$ 5,155,490	\$ 4,975,290	\$ (180,200)	\$ 5,064,850
Operating Total	\$ 107,399,050	\$ 105,941,790	\$ 102,012,130	\$ (3,929,660)	\$ 103,156,940
Employee Benefits	\$ 12,617,850	\$ 13,549,460	\$ 16,810,260	\$ 3,260,800	\$ 17,004,920
General Fund Overhead	\$ 2,157,580	\$ 2,350,710	\$ 2,560,090	\$ 209,380	\$ 2,583,380
Debt Service	\$ 74,175,840	\$ 81,182,840	\$ 83,912,630	\$ 2,729,790	\$ 94,485,000
Total	\$ 196,350,320	\$ 203,024,800	\$ 205,295,110	\$ 2,270,310	\$ 217,230,240
Capital Projects	\$ 238,104,500	\$ 140,621,800	\$ 211,764,000	\$ 71,142,200	\$ 153,856,300
Program Revenue	\$ 8,931,760	\$ 234,640,000	\$ 240,255,000	\$ 5,615,000	\$ 253,355,000
Total Full-Time Equivalent Positions	\$ 750.0	750.0	753.0	3.0	753.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Office of the Director/Administration
2. Wastewater Engineering
3. Information Technology
4. Wastewater Treatment
5. Wastewater Collection
6. Industrial Waste
7. Water-In-Basement
8. Stormwater - Admin. & Financial Management
9. Stormwater - Planning/Design
10. Stormwater - Operations & Maintenance
11. Stormwater - NPDES Compliance
12. Stormwater - Flood Control

## PROGRAM SUMMARIES

### Program 1: Office of the Director/Administration

**Description:** Manage the department's centralized support services along with the overall leadership of the organization.

**Goal:** Provide excellent internal and external customer service, and human resources development.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 4,124,900	\$ 4,418,650	\$ 293,750	\$ 4,418,650
Other Expenses	\$ 9,343,240	\$ 8,885,220	\$ (458,020)	\$ 9,045,150
Equipment	\$ 5,103,490	\$ 4,923,290	\$ (180,200)	\$ 5,011,910
Operating Total	\$ 18,571,630	\$ 18,227,160	\$ (344,470)	\$ 18,475,710
Employee Benefits	\$ 1,491,980	\$ 1,964,700	\$ 472,720	\$ 1,987,380
General Fund Overhead	\$ 244,230	\$ 276,370	\$ 32,140	\$ 296,050
Total	\$ 20,307,840	\$ 20,468,230	\$ 160,390	\$ 20,759,140
Program Revenue	\$ 225,690,000	\$ 231,490,000	\$ 5,800,000	\$ 244,590,000
Total Full-Time Equivalent Positions	\$ 56.0	63.0	7.0	63.0

## 2011 Significant Program Changes

### Title: Reduction in the Non-Personnel Budget

**Budget Amount:** (\$802,300)      **Fund:** Metropolitan Sewer District      **FTE:** -

### Description:

This reduction in the non-personnel budget is primarily associated with a reduction in anticipated expenses for automotive equipment, bill collection services, and other services.

### Comment/Recommendation:

This reduction is recommended to align the budget with the anticipated non-personnel expenses in 2011.

# Departmental Budgets

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**Title: Increase in the Personnel Budget**

**Budget Amount:** \$293,750      **Fund:** Metropolitan Sewer District      **FTE:** 7.0

**Description:**

This increase in the personnel budget would support the addition of seven full-time positions to establish an Environmental Program Management section for implementation of the Consent Decree Wet Weather Improvement Program.

**Comment/Recommendation:**

This funding is recommended to align the budget with the anticipated personnel expenses in 2011.

## Performance Measures

**Performance Objective:**

Provide timely service to external customers.

**Unit of Measure:**

Average time in minutes from when a MSD crew arrives at customer property to the time the MSD crew finishes the water-in-basement investigation.  
Percentage of water-in-basement responses within four hours of request.

	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Average time in minutes from when a MSD crew arrives at customer property to the time the MSD crew finishes the water-in-basement investigation.	56.00	100.00	100.00
Percentage of water-in-basement responses within four hours of request.	97%	95%	95%



# Departmental Budgets



## Program 2: Wastewater Engineering

**Description:** Provide quality and on-time engineering services to internal and external customers.

**Goal:** Ensure timely compliance with the Consent Decree, which requires meeting the project milestones set by the Department of Justice.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 4,770,010	\$ 4,629,430	\$ (140,580)	\$ 4,629,430
Other Expenses	\$ 883,440	\$ 891,330	\$ 7,890	\$ 907,370
Operating Total	\$ 5,653,450	\$ 5,520,760	\$ (132,690)	\$ 5,536,800
Employee Benefits	\$ 1,710,720	\$ 2,042,620	\$ 331,900	\$ 2,066,200
General Fund Overhead	\$ 291,400	\$ 319,590	\$ 28,190	\$ 310,150
Debt Service	\$ 80,662,000	\$ 83,052,000	\$ 2,390,000	\$ 93,662,000
Total	\$ 88,317,570	\$ 90,934,970	\$ 2,617,400	\$ 101,575,150
Capital Projects	\$ 137,386,800	\$ 210,069,000	\$ 72,682,200	\$ 152,794,300
Total Full-Time Equivalent Positions	\$ 150.0	150.0	-	150.0

## 2011 Significant Program Changes

### Title: Increase in Debt Service Expenses

**Budget Amount:** \$2,390,000      **Fund:** Metropolitan Sewer District      **FTE:** -

#### Description:

This represents an increase in the amount of \$2,390,000 in order to provide the necessary resources for yearly principal and interest payments.

#### Comment/Recommendation:

This increase is recommended.

### Title: Reduction in the Personnel Budget

**Budget Amount:** (\$232,250)      **Fund:** Metropolitan Sewer District      **FTE:** -

#### Description:

This reduction in the personnel budget represents an increase of reimbursements from capital projects, which is partially offset by increases for lump sum payments.

#### Comment/Recommendation:

This reduction is recommended.

## 2012 Significant Program Changes

# Departmental Budgets

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**Title: Increase in Debt Service Expenses**

**Budget Amount:** \$10,610,000      **Fund:** Metropolitan Sewer District      **FTE:** -

**Description:**

This represents an increase in the amount of \$10,610,000 in order to provide the necessary resources for yearly principal and interest payments.

**Comment/Recommendation:**

This increase is recommended.

## Performance Measures

**Performance Objective:**

Comply with approved and established capital project and program scopes, schedules, and budgets.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of capital improvement construction projects completed on schedule.	100%	90%	90%

# Departmental Budgets



## Program 3: Information Technology

**Description:** Provide Information Systems planning, implementation, and support services.

**Goal:** Provide a reliable and secure network environment to improve MSD's business efficiency.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,092,690	\$ 2,229,270	\$ 136,580	\$ 2,229,270
Other Expenses	\$ 3,078,790	\$ 3,169,320	\$ 90,530	\$ 3,226,370
Operating Total	\$ 5,171,480	\$ 5,398,590	\$ 227,110	\$ 5,455,640
Employee Benefits	\$ 756,540	\$ 993,000	\$ 236,460	\$ 1,004,460
General Fund Overhead	\$ 120,400	\$ 140,210	\$ 19,810	\$ 149,360
Total	\$ 6,048,420	\$ 6,531,800	\$ 483,380	\$ 6,609,460
Total Full-Time Equivalent Positions	\$ 32.0	32.0	-	32.0

### 2011 Significant Program Changes

#### Title: Increase in the Non-Personnel Budget

**Budget Amount:** \$70,500      **Fund:** Metropolitan Sewer District      **FTE:** -

#### Description:

This represents increased costs associated with subscriptions and memberships, which are partially offset by reductions in software and license fees.

#### Comment/Recommendation:

These non-personnel budget adjustments are recommended.

#### Title: Increase in the Personnel Budget

**Budget Amount:** \$50,250      **Fund:** Metropolitan Sewer District      **FTE:** -

#### Description:

This increase in the personnel budget is due to increases in merit-step pay that were not budgeted in 2010.

#### Comment/Recommendation:

These personnel budget increases are recommended.

### Performance Measures

#### Performance Objective:

Provide a highly reliable information technology system infrastructure for managing MSD business.

# Departmental Budgets

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<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage availability of critical business systems maintained by the IT division.	99.99%	99.90%	99.90%

# Departmental Budgets



## Program 4: Wastewater Treatment

**Description:** Reclaim wastewater and return it to the environment.

**Goal:** Operate and maintain seven water reclamation facilities (WRFs) and associated pump stations.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 14,993,170	\$ 15,231,930	\$ 238,760	\$ 15,231,930
Other Expenses	\$ 30,568,800	\$ 27,344,400	\$ (3,224,400)	\$ 27,836,600
Operating Total	\$ 45,561,970	\$ 42,576,330	\$ (2,985,640)	\$ 43,068,530
Employee Benefits	\$ 5,425,140	\$ 6,798,410	\$ 1,373,270	\$ 6,876,890
General Fund Overhead	\$ 943,740	\$ 1,004,550	\$ 60,810	\$ 1,020,560
Total	\$ 51,930,850	\$ 50,379,290	\$ (1,551,560)	\$ 50,965,980
Total Full-Time Equivalent Positions	\$ 276.0	280.0	4.0	280.0

## 2011 Significant Program Changes

### Title: Reduction in the Non-Personnel Budget

**Budget Amount:** (\$4,077,550)      **Fund:** Metropolitan Sewer District      **FTE:** -

#### Description:

This reduction in the non-personnel budget is primarily due to reductions in contractual services, materials, supplies, and other various services. This decrease also includes a reduction in anticipated chemical costs due to increased operating efficiencies.

#### Comment/Recommendation:

These adjustments are recommended.

### Title: Increase in the Personnel Budget

**Budget Amount:** \$238,760      **Fund:** Metropolitan Sewer District      **FTE:** 4.0

#### Description:

This increase in the personnel budget is necessary to support asset management, data management, human resources, and administration.

#### Comment/Recommendation:

These personnel adjustments are recommended.

## Performance Measures

# Departmental Budgets

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## Performance Objective:

Meet or exceed the regulatory compliance established through National Pollutant Discharge Elimination System (NPDES) permit.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of NPDES reporting data met or performed better than the limits set by Environmental Protection Agency (EPA).	99.8%	99.8%	99.8%

# Departmental Budgets



## Program 5: Wastewater Collection

**Description:** Collect wastewater and convey it to the regional wastewater reclamation facilities.

**Goal:** Operate and maintain 3,100 miles of pipe proactively.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 8,095,470	\$ 7,482,380	\$ (613,090)	\$ 7,482,380
Other Expenses	\$ 9,072,880	\$ 8,622,880	\$ (450,000)	\$ 8,778,090
Operating Total	\$ 17,168,350	\$ 16,105,260	\$ (1,063,090)	\$ 16,260,470
Employee Benefits	\$ 2,931,870	\$ 3,341,400	\$ 409,530	\$ 3,379,970
General Fund Overhead	\$ 490,160	\$ 542,400	\$ 52,240	\$ 501,320
Total	\$ 20,590,380	\$ 19,989,060	\$ (601,320)	\$ 20,141,760
Total Full-Time Equivalent Positions	\$ 166.0	158.0	(8.0)	158.0

## 2011 Significant Program Changes

### Title: Reduction in the Non-Personnel Budget

**Budget Amount:** (\$773,000)      **Fund:** Metropolitan Sewer District      **FTE:** -

#### Description:

This reduction decreases expenses for various non-personnel budget items including fuel, automotive repair, expert services, and other services.

#### Comment/Recommendation:

These non-personnel budget adjustments are recommended.

### Title: Reduction in the Personnel Budget

**Budget Amount:** (\$613,090)      **Fund:** Metropolitan Sewer District      **FTE:** (8.0)

#### Description:

This decrease in the personnel budget is primarily due to the elimination of eight vacant Utility Laborer positions and increased reimbursements from capital projects.

#### Comment/Recommendation:

These personnel budget adjustments are recommended.

## Performance Measures

### Performance Objective:

Minimize sewer overflows and deterioration with a systematic preventive maintenance program.

# Departmental Budgets

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<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of collection system assets (including a total of 90,000 sewer segments and 90,000 manholes by 12/2009) to which criticality rankings are assigned.	100%	100%	100%



# Departmental Budgets



## Program 6: Industrial Waste

**Description:** Monitor and regulate industrial and commercial customers, and provide analytical laboratory services.

**Goal:** Protect MSD assets through industry surveillance, and provide lab analysis support.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 2,886,440	\$ 3,244,530	\$ 358,090	\$ 3,244,530
Other Expenses	\$ 1,592,740	\$ 1,642,290	\$ 49,550	\$ 1,671,850
Operating Total	\$ 4,479,180	\$ 4,886,820	\$ 407,640	\$ 4,916,380
Employee Benefits	\$ 1,041,810	\$ 1,442,850	\$ 401,040	\$ 1,459,500
General Fund Overhead	\$ 173,120	\$ 193,390	\$ 20,270	\$ 217,380
Total	\$ 5,694,110	\$ 6,523,060	\$ 828,950	\$ 6,593,260
Total Full-Time Equivalent Positions	\$ 53.0	53.0	-	53.0

## 2011 Significant Program Changes

### Title: Program Budget Realignment

**Budget Amount:** \$367,680      **Fund:** Metropolitan Sewer District      **FTE:** -

### Description:

The increase in personnel services is primarily due to the department better aligning actual personnel expenses with the appropriate program in 2011.

### Comment/Recommendation:

This realignment is recommended.

## Performance Measures

### Performance Objective:

Provide lab analysis support to internal customers.

### Unit of Measure:

Average total cost per analysis performed by Division of Industrial Waste (Total laboratory costs include salaries, wages, benefits, chemicals, equipment, and supplies.)

	2009 Actual	2010 Target	2011 Target
	\$21.01	\$22.00	\$22.00

# Departmental Budgets



## Program 7: Water-In-Basement

**Description:** Provide customer relief for capacity related sewer water-in-basement (WIB).

**Goal:** Comply with Consent Decree requirements for response and assistance to Water-In-Basement (WIB) customers.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Other Expenses	\$ 3,627,500	\$ 3,425,500	\$ (202,000)	\$ 3,487,160
Operating Total	\$ 3,627,500	\$ 3,425,500	\$ (202,000)	\$ 3,487,160
Total	\$ 3,627,500	\$ 3,425,500	\$ (202,000)	\$ 3,487,160

### 2011 Significant Program Changes

**Title:** Reduction in the Non-Personnel Budget

**Budget Amount:** (\$260,000)      **Fund:** Metropolitan Sewer District      **FTE:** -

**Description:**

This reduction primarily results from decreases in property claims, legal services, and other services.

**Comment/Recommendation:**

This reduction is recommended to align the budget with the anticipated non-personnel expenses.

### Performance Measures

**Performance Objective:**

Respond with WIB service in compliance with the Consent Decree to minimize sewerage outflow into basements.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Average cost for each water-in-basement cleanup that is the responsibility of MSD.	\$3,034	\$3,400	\$3,500

# Departmental Budgets



## Program 8: Stormwater - Admin. & Financial Management

**Description:** Oversee the operational and financial functions of the Stormwater Management Utility (SMU).

**Goal:** Economically maintain, expand, and enhance our processes and facilities to provide quality services.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 167,320	\$ 172,960	\$ 5,640	\$ 172,960
Other Expenses	\$ 781,910	\$ 658,700	\$ (123,210)	\$ 670,560
Operating Total	\$ 949,230	\$ 831,660	\$ (117,570)	\$ 843,520
Employee Benefits	\$ 31,160	\$ 35,860	\$ 4,700	\$ 36,370
General Fund Overhead	\$ 18,390	\$ 13,740	\$ (4,650)	\$ 14,200
Total	\$ 998,780	\$ 881,260	\$ (117,520)	\$ 894,090
Program Revenue	\$ 8,950,000	\$ 8,765,000	\$ (185,000)	\$ 8,765,000
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

### 2011 Significant Program Changes

**Title:** Reduction in Data Processing

**Budget Amount:** (\$124,210)      **Fund:** Stormwater Management      **FTE:** -

**Description:**

This reduction represents a decrease in data processing services.

**Comment/Recommendation:**

This non-personnel budget reduction is recommended.

### Performance Measures

**Performance Objective:**

Ensure the accuracy of all Stormwater Management Utility billing accounts.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customer billing inquiries investigated and resolved with feedback provided to the customer within five working days.	99%	99%	99%

# Departmental Budgets



## Program 9: Stormwater - Planning/Design

**Description:** This program includes Capital Improvement Project planning and design in the Stormwater Management Utility (SMU).

**Goal:** Ensure a safe public right-of-way and reduce receiving stream flooding and erosion, and improve water quality of receiving streams.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 103,290	\$ 123,420	\$ 20,130	\$ 123,420
Other Expenses	\$ 215,310	\$ 292,570	\$ 77,260	\$ 297,840
Operating Total	\$ 318,600	\$ 415,990	\$ 97,390	\$ 421,260
Employee Benefits	\$ 19,430	\$ 26,150	\$ 6,720	\$ 26,520
General Fund Overhead	\$ 8,950	\$ 8,480	\$ (470)	\$ 10,130
Total	\$ 346,980	\$ 450,620	\$ 103,640	\$ 457,910
Capital Projects	\$ 840,000	\$ 1,595,000	\$ 755,000	\$ 962,000
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

### 2011 Significant Program Changes

#### Title: Increase in Data Processing

**Budget Amount:** \$73,530      **Fund:** Stormwater Management      **FTE:** -

#### Description:

This increase in data processing is due to the actual costs of data processing being significantly over budget in 2010.

#### Comment/Recommendation:

This non-personnel budget adjustment is recommended to align the budget with the anticipated non-personnel expenses.

#### Title: Increase in the Personnel Budget

**Budget Amount:** \$20,000      **Fund:** Stormwater Management      **FTE:** -

#### Description:

This increase in the personnel budget is due to an increase in lump sum payments.

#### Comment/Recommendation:

This personnel budget adjustment is recommended to align the budget the anticipated personnel expenses.

# Departmental Budgets

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## Performance Measures

### Performance Objective:

Incorporate sustainable infrastructure into drainage projects where feasible.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of projects where environmentally friendly strategies were evaluated for sustainable infrastructure solutions.	50%	10%	10%

# Departmental Budgets



## Program 10: Stormwater - Operations & Maintenance

**Description:** Conduct routine maintenance, remedial maintenance, and customer service in the Stormwater Management Utility (SMU).

**Goal:** Clean and maintain public stormwater related infrastructure.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 428,080	\$ 444,290	\$ 16,210	\$ 442,840
Other Expenses	\$ 2,759,500	\$ 2,908,580	\$ 149,080	\$ 2,960,930
Equipment	\$ 52,000	\$ 52,000	\$ -	\$ 52,940
Operating Total	\$ 3,239,580	\$ 3,404,870	\$ 165,290	\$ 3,456,710
Employee Benefits	\$ 80,710	\$ 93,990	\$ 13,280	\$ 95,330
General Fund Overhead	\$ 36,320	\$ 35,150	\$ (1,170)	\$ 36,480
Total	\$ 3,356,610	\$ 3,534,010	\$ 177,400	\$ 3,588,520
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

### 2011 Significant Program Changes

#### Title: Increase in the Non-Personnel Budget

**Budget Amount:** \$130,760      **Fund:** Stormwater Management      **FTE:** -

#### Description:

This increase in the non-personnel budget is due to anticipated increases in building repair and sewer repair.

#### Comment/Recommendation:

This increase is recommended to align the budget with anticipated non-personnel expenses.

#### Title: AFSCME Longevity Pay

**Budget Amount:** \$2,900      **Fund:** Stormwater Management      **FTE:** -

#### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

#### Comment/Recommendation:

This adjustment is recommended.

### 2012 Significant Program Changes

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$1,450)

**Fund:** Stormwater Management

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Minimize the occurrence of street flooding due to blocked inlets through inlet inspection.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of total inlets inspected and cleaned annually.	49%	50%	50%

# Departmental Budgets



## Program 11: Stormwater - NPDES Compliance

**Description:** This program includes regulation, permitting, and enforcement services in the Stormwater Management Utility (SMU).

**Goal:** The Stormwater Management Utility will meet and exceed all Federal standards under their National Pollutant Discharge Elimination System (NPDES) Permit and all requirements under the Clean Water Act (goal is 100% of requirement met).

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 240,260	\$ 255,050	\$ 14,790	\$ 254,750
Other Expenses	\$ 361,610	\$ 362,130	\$ 520	\$ 368,650
Operating Total	\$ 601,870	\$ 617,180	\$ 15,310	\$ 623,400
Employee Benefits	\$ 45,280	\$ 54,050	\$ 8,770	\$ 54,820
General Fund Overhead	\$ 16,330	\$ 19,730	\$ 3,400	\$ 20,940
Total	\$ 663,480	\$ 690,960	\$ 27,480	\$ 699,160
Total Full-Time Equivalent Positions	\$ 4.0	4.0	-	4.0

### 2011 Significant Program Changes

**Title:** AFSCME Longevity Pay

**Budget Amount:** \$600      **Fund:** Stormwater Management      **FTE:** -

**Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

**Comment/Recommendation:**

This adjustment is recommended.

### 2012 Significant Program Changes

**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$300)      **Fund:** Stormwater Management      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

### Performance Measures



# Departmental Budgets

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## Performance Objective:

Comply with NPDES permit requirements of the Illicit Discharge Detection and Elimination Program.

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Inspect City-owned properties to identify and implement Stormwater pollution prevention techniques.	33 sites	30 sites	30 sites

# Departmental Budgets



## Program 12: Stormwater - Flood Control

**Description:** This program includes facility planning, major improvements, rehabilitation, repair, and facility operations and maintenance for the Stormwater Management Utility (SMU).

**Goal:** Maintain critical flood control facilities and ensure that flood control levees, walls, gates, valves, and pumps are ready for an emergency.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 78,930	\$ 83,000	\$ 4,070	\$ 83,000
Other Expenses	\$ 520,020	\$ 519,010	\$ (1,010)	\$ 528,360
Operating Total	\$ 598,950	\$ 602,010	\$ 3,060	\$ 611,360
Employee Benefits	\$ 14,820	\$ 17,230	\$ 2,410	\$ 17,480
General Fund Overhead	\$ 7,670	\$ 6,480	\$ (1,190)	\$ 6,810
Debt Service	\$ 520,840	\$ 860,630	\$ 339,790	\$ 823,000
Total	\$ 1,142,280	\$ 1,486,350	\$ 344,070	\$ 1,458,650
Capital Projects	\$ 2,395,000	\$ 100,000	\$ (2,295,000)	\$ 100,000
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

### 2011 Significant Program Changes

**Title:** Energy Savings

**Budget Amount:** (\$8,610)

**Fund:** Stormwater Management

**FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This reduction is recommended in order to align budgeted resources to projected expenditures.

### 2012 Significant Program Changes

# Departmental Budgets

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**Title: Decrease in Debt Service Expenses**

**Budget Amount:** (\$37,630)      **Fund:** Stormwater Management      **FTE:** -

**Description:**

This represents a decrease in the amount of \$37,630 in order to provide the necessary resources for yearly principal and interest payments.

**Comment/Recommendation:**

This decrease is recommended in order to provide the necessary resources for yearly principal and interest payments.

## Performance Measures

**Performance Objective:**

Receive an acceptable rating for all items inspected by the USACE during annual inspection.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of critical maintenance work and capital improvements projects identified and completed each year.	99%	99%	99%

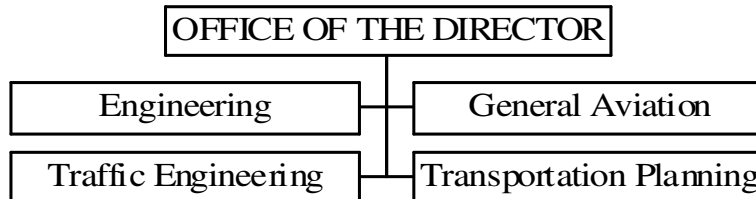
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# Departmental Budgets



## Transportation and Engineering

**Mission:** The mission of the Department of Transportation and Engineering is to plan, build, and manage a safe, efficient and progressive transportation system that supports the environment, neighborhood vitality and economic development. This is accomplished through innovation, effective partnerships and exceptional customer service.



### DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 5,044,290	\$ 4,700,950	\$ 4,797,510	\$ 96,560	\$ 4,734,710
Other Expenses	\$ 5,246,770	\$ 5,068,100	\$ 4,471,920	\$ (596,180)	\$ 3,568,430
Equipment	\$ 102,290	\$ 103,310	\$ 105,590	\$ 2,280	\$ 107,490
Operating Total	\$ 10,393,350	\$ 9,872,360	\$ 9,375,020	\$ (497,340)	\$ 8,410,630
Employee Benefits	\$ 2,121,490	\$ 2,162,530	\$ 3,192,560	\$ 1,030,030	\$ 3,191,630
General Fund Overhead	\$ 330,630	\$ 336,350	\$ 311,540	\$ (24,810)	\$ 327,070
Debt Service	\$ 58,140	\$ 56,840	\$ 75,710	\$ 18,870	\$ 75,360
Total	\$ 12,903,610	\$ 12,428,080	\$ 12,954,830	\$ 526,750	\$ 12,004,690
Capital Projects	\$ 27,801,000	\$ 26,725,300	\$ 24,038,000	\$ (2,687,300)	\$ 24,946,800
Program Revenue	\$ 3,610,080	\$ 4,000,400	\$ 4,753,500	\$ 753,100	\$ 4,753,500
Total Full-Time Equivalent Positions	\$ 186.0	176.0	174.0	(2.0)	174.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Director's Office
2. Transportation Planning and Urban Design
3. Engineering
4. Traffic Engineering
5. General Aviation

## PROGRAM SUMMARIES

### Program 1: Director's Office

**Description:** This program ensures that the Department of Transportation and Engineering is run effectively, efficiently, and responsibly, focusing on economic development, public safety, service excellence, and neighborhood investment. Work includes providing leadership; establishing and managing relationships with citizens, City Council, community and political leaders, other City departments, and relevant local and regional organizations; establishing and managing the budget for the department; and responding to customer and City Council requests.

**Goal:** Lead, manage, and oversee the work of the Department of Transportation and Engineering to accomplish the departmental Business Plan consistent with the vision of the City Manager and policy direction received from the City Council.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 722,310	\$ 741,600	\$ 19,290	\$ 740,700
Other Expenses	\$ 106,200	\$ 108,560	\$ 2,360	\$ 110,510
Operating Total	\$ 828,510	\$ 850,160	\$ 21,650	\$ 851,210
Employee Benefits	\$ 337,680	\$ 495,150	\$ 157,470	\$ 489,620
General Fund Overhead	\$ 30,630	\$ 31,310	\$ 680	\$ 33,660
Total	\$ 1,196,820	\$ 1,376,620	\$ 179,800	\$ 1,374,490
Capital Projects	\$ 150,000	\$ 130,000	\$ (20,000)	\$ 150,000
Program Revenue	\$ 17,500	\$ 33,000	\$ 15,500	\$ 33,000
Total Full-Time Equivalent Positions	\$ 16.0	16.0	-	16.0

## 2011 Significant Program Changes

# Departmental Budgets



## Title: Transfer of Position from General Fund

**Budget Amount:** \$24,470      **Fund:** Income Tax Transit      **FTE:** 1.0

### Description:

This increase represents the transfer of an Accounting Technician 3 position from the General Fund to the Income Tax-Transit Fund.

### Comment/Recommendation:

This transfer is recommended in order to more properly align funding with the responsibilities of this position.

## Title: Transfer of Position to Income Tax-Transit Fund

**Budget Amount:** (\$24,470)      **Fund:** General Fund      **FTE:** (1.0)

### Description:

This reduction represents the transfer of an Accounting Technician 3 position from the General Fund to the Income Tax-Transit Fund.

### Comment/Recommendation:

This reduction is recommended in order to more properly align the funding with the responsibilities of this position.

## Title: Cost Savings Days

**Budget Amount:** \$14,020      **Fund:** All Funds      **FTE:** -

### Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### Comment/Recommendation:

This adjustment is recommended.

## Title: AFSCME Longevity Pay

**Budget Amount:** \$1,800      **Fund:** All Funds      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Implement the Departmental Business Plan.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
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# Departmental Budgets

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Percentage of Business Plan Implemented.

84.6%

80%

80%



# Departmental Budgets



## Program 2: Transportation Planning and Urban Design

**Description:** This program is responsible for leading programs that improve citizens' mobility and quality of life, and that encourage neighborhood investment by improving and enhancing the infrastructure, which includes the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program includes all operating and capital costs required to plan, coordinate, prioritize, design, review and prepare documents for short-term and long-term plans, and for infrastructure and building improvements. Program personnel administer and manage these activities according to the Department Business Plan and the vision of the Director.

**Goal:** Improve safety, mobility, and appearance of Cincinnati's transportation system consistent with available resources.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 293,710	\$ 298,480	\$ 4,770	\$ 298,180
Other Expenses	\$ 164,240	\$ 142,820	\$ (21,420)	\$ 145,410
Operating Total	\$ 457,950	\$ 441,300	\$ (16,650)	\$ 443,590
Employee Benefits	\$ 114,960	\$ 268,030	\$ 153,070	\$ 270,270
General Fund Overhead	\$ 23,240	\$ 12,340	\$ (10,900)	\$ 12,920
Total	\$ 596,150	\$ 721,670	\$ 125,520	\$ 726,780
Capital Projects	\$ 3,492,600	\$ 4,000,000	\$ 507,400	\$ 3,675,000
Program Revenue	\$ 197,040	\$ 215,000	\$ 17,960	\$ 215,000
Total Full-Time Equivalent Positions	\$ 17.0	16.0	(1.0)	16.0

### 2011 Significant Program Changes

**Title:** Decrease in the Non-Personnel Budget

**Budget Amount:** (\$25,460)

**Fund:** Income Tax Transit

**FTE:** -

**Description:**

This reduction is primarily due to a decrease in expert services.

**Comment/Recommendation:**

This reduction is recommended to properly align the budget with anticipated expenditures.

# Departmental Budgets

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**Title: Cost Savings Days**

**Budget Amount:** \$18,060      **Fund:** All Funds      **FTE:** -

**Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

**Comment/Recommendation:**

This adjustment is recommended.

**Title: Elimination of Administrative Technician Position**

**Budget Amount:** (\$15,000)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This reduction will eliminate an Administrative Technician position. The position is currently providing support to the Transportation Planning and Urban Design Division. Due to the elimination of this position, the Administrative Technician position in the Highway Design Section will provide support for both the Transportation Planning and Urban Design Division and the Highway Design Section. The reduction for this position represents the salary net of reimbursements.

**Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

**Title: Transfer of Position from General Fund**

**Budget Amount:** \$730      **Fund:** Income Tax Transit      **FTE:** 1.0

**Description:**

This represents the transfer of a Supervising City Planner position from the General Fund to the Income Tax-Transit Fund. This increase is net of reimbursements from capital projects and a decrease in additional pay which is no longer reimbursing the General Fund for this position.

**Comment/Recommendation:**

This transfer is recommended in order to more properly align funding with the responsibilities of this position.

**Title: Transfer of Position to Income Tax-Transit Fund**

**Budget Amount:** (\$730)      **Fund:** General Fund      **FTE:** (1.0)

**Description:**

This represents the transfer of a Supervising City Planner position from the General Fund to the Income Tax-Transit Fund. This decrease is net of reimbursements from capital projects and the Income Tax-Transit Fund.

**Comment/Recommendation:**

This transfer is recommended in order to more properly align funding with the responsibilities of this position.

## Performance Measures

# Departmental Budgets

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**Performance Objective:**

Complete downtown and neighborhood gateway projects that meet the needs of the stakeholders (workgroup participants).

	<b>2009</b>	<b>2010</b>	<b>2011</b>
<b>Unit of Measure:</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
Percentage of stakeholder group satisfaction with downtown, business district streetscape, and neighborhood gateway projects.	90%	80%	80%

# Departmental Budgets



## Program 3: Engineering

**Description:** This program preserves, improves, and enhances the City's \$2.53 billion multimodal transportation system, including public roadways, bridges, retaining walls, and hillside stairways so they are safe, accessible, and in the best condition possible. The program includes high-quality professional design, project management, construction contract review, and administration for the Department's internal and external customers. This program also preserves the City's public sidewalk system and oversees private use of and construction in the right-of-way to promote safety and convenience to the public.

**Goal:** Preserve the condition of Cincinnati's transportation system assets, including pavements, curbs, bridges, retaining walls, sidewalks, and stairways.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,568,080	\$ 1,605,660	\$ 37,580	\$ 1,548,810
Other Expenses	\$ 803,750	\$ 553,780	\$ (249,970)	\$ 564,220
Operating Total	\$ 2,371,830	\$ 2,159,440	\$ (212,390)	\$ 2,113,030
Employee Benefits	\$ 792,830	\$ 1,331,150	\$ 538,320	\$ 1,332,520
General Fund Overhead	\$ 128,980	\$ 109,920	\$ (19,060)	\$ 120,480
Total	\$ 3,293,640	\$ 3,600,510	\$ 306,870	\$ 3,566,030
Capital Projects	\$ 20,817,000	\$ 17,860,000	\$ (2,957,000)	\$ 18,876,500
Program Revenue	\$ 1,538,620	\$ 2,128,500	\$ 589,880	\$ 2,128,500
Total Full-Time Equivalent Positions	\$ 103.0	102.0	(1.0)	102.0

### 2011 Significant Program Changes

**Title:** Transfer of Positions to Income Tax-Transit Fund

**Budget Amount:** (\$139,740)      **Fund:** General Fund      **FTE:** (29.0)

**Description:**

This reduction represents the transfer of multiple positions from the General Fund to the Income Tax-Transit Fund.

**Comment/Recommendation:**

This reduction is recommended in order to more properly align the funding with the responsibilities of these positions.

# Departmental Budgets

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## **Title: Transfer of Positions from General Fund**

**Budget Amount:** \$139,640      **Fund:** Income Tax Transit      **FTE:** 29.0

### **Description:**

This increase represents the transfer of multiple positions from the General Fund to the Income Tax-Transit Fund.

### **Comment/Recommendation:**

This transfer is recommended in order to more properly align funding with the responsibilities of these positions.

## **Title: Decrease in Expert Services**

**Budget Amount:** (\$125,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction will reduce funding for expert services in the Structures Section of the Engineering Division by 67.0%. This decrease will reduce funding for bridge, wall, or landslide maintenance.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

## **Title: Decrease in Expert Services**

**Budget Amount:** (\$121,690)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction will reduce funding for expert services in the Roadway Section of the Engineering Division by 43.6%. This decrease will reduce funding for preventive maintenance, which may lead to deterioration of city streets.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

## **Title: Program Budget Realignment for Cash Flow**

**Budget Amount:** \$100,000      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents an increase in funding for personnel in the Engineering Division to resolve cash flow issues that result from high levels of reimbursement. This increase has an offsetting decrease in funding for energy costs in the Traffic Engineering Division, which will be returned later in 2011.

### **Comment/Recommendation:**

This realignment is recommended to provide funding for personnel to resolve cash flow issues.

# Departmental Budgets

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## **Title: Elimination of Engineering Technical Supervisor Position**

**Budget Amount:** (\$50,000)      **Fund:** General Fund      **FTE:** (1.0)

### **Description:**

This reduction would eliminate an Engineering Technical Supervisor (ETS) position that has become vacant due to retirement. The ETS position oversees subdivision reviews. This workload will be distributed among remaining staff. The reduction for this position represents the salary net of reimbursements.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of General Fund resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$48,490      **Fund:** All Funds      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: Increased Reimbursement from Permit Administrative Fees**

**Budget Amount:** (\$36,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This reduction represents an increase in reimbursements from administrative fees charged by the department for the issuance of permits. The administrative fee on permits will be raised from \$30 to \$36.

### **Comment/Recommendation:**

This increase is recommended due to the increased costs associated with the issuance of permits by the department.

## **Title: Decrease in Expert Services**

**Budget Amount:** (\$35,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction will reduce funding for expert services in the City Engineer's Office by 63.2%. This decrease will reduce funding for various testing and/or unplanned maintenance items, such as street safety testing and cleaning of inlets on bridges.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

# Departmental Budgets

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## **Title: Position Vacancy Allowance Increase**

**Budget Amount:** (\$30,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction represents an increase in Position Vacancy Allowance (PVA) in the City Engineer's Office, which results from the anticipated six-month vacancy of a Principal Engineer position.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

## **Title: Position Vacancy Allowance Increase**

**Budget Amount:** (\$25,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Roadway Section of the Engineering Division, which results from the anticipated six-month vacancy of an Administrative Technician position.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$23,700      **Fund:** All Funds      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$6,350)      **Fund:** General Fund      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

### **Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$5,500)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

### **Comment/Recommendation:**

This adjustment is recommended.

# Departmental Budgets



## Performance Measures

### Performance Objective:

Maintain the condition of all transportation assets (pavement, bridges, and retaining walls) at a standard consistent with public safety, preservation, and available resources.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of transportation assets in good or better condition based on industry standard criteria.	61%	60%	60%

### Performance Objective:

Maintain the condition of bridges for which Transportation and Engineering is responsible at a standard consistent with public safety and available funding.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of bridges that are open with no load restrictions. (Indicates that bridge is at least in "fair" condition meaning that all primary structural elements are sound.)	98%	95%	95%

### Performance Objective:

Maximize the amount of roadway rehabilitated with appropriated resources to meet or exceed the City Council approved goal of rehabilitating 100 lane miles.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of the 100 lane-mile goal completed.	91%	75%	67%

### Performance Objective:

Review permit applications (e.g., street openings, sidewalk barricades, etc.) and issue permits within specified timeframe.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of permits issued within three weeks after application date.	95%	80%	80%



# Departmental Budgets



## Program 4: Traffic Engineering

**Description:** This program is responsible for the design, review, and supervision of traffic control services, street lighting services, and traffic signal systems. This program includes event and construction maintenance of traffic and detours; public requests for additional street lighting; and the operation and expansion of the Computerized Traffic Signal System.

**Goal:** To manage the City's traffic signal, traffic control, and street lighting systems to encourage safe and efficient travel, enhance the quality of life for residents, and encourage and sustain economic development.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 1,339,020	\$ 1,366,020	\$ 27,000	\$ 1,364,470
Other Expenses	\$ 3,303,250	\$ 3,002,440	\$ (300,810)	\$ 2,072,000
Operating Total	\$ 4,642,270	\$ 4,368,460	\$ (273,810)	\$ 3,436,470
Employee Benefits	\$ 664,320	\$ 798,140	\$ 133,820	\$ 797,990
General Fund Overhead	\$ 92,310	\$ 94,110	\$ 1,800	\$ 95,500
Total	\$ 5,398,900	\$ 5,260,710	\$ (138,190)	\$ 4,329,960
Capital Projects	\$ 1,730,000	\$ 1,492,500	\$ (237,500)	\$ 1,667,500
Program Revenue	\$ 47,240	\$ 132,000	\$ 84,760	\$ 132,000
Total Full-Time Equivalent Positions	\$ 26.0	26.0	-	26.0

### 2011 Significant Program Changes

**Title:** Energy Savings

**Budget Amount:** (\$168,440)

**Fund:** All Funds

**FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

# Departmental Budgets

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## **Title: Program Budget Realignment for Cash Flow**

**Budget Amount:** (\$100,000)      **Fund:** General Fund      **FTE:** -

### **Description:**

This represents a decrease in non-personnel funding for energy costs in the Traffic Engineering Division to provide resources in the Engineering Division personnel budget to resolve cash flow issues that result from high levels of reimbursements. Funding for energy costs will be returned to the Traffic Engineering Division later in 2011.

### **Comment/Recommendation:**

This realignment is recommended to provide funding for personnel in the Engineering Division to resolve cash flow issues.

## **Title: Decrease in Expert Services**

**Budget Amount:** (\$55,000)      **Fund:** Income Tax-Infrastructure      **FTE:** -

### **Description:**

This reduction will reduce funding for expert services in the City Traffic Engineer's Office by 72.5%. This decrease will reduce funding for testing and/or unplanned maintenance, such as street safety testing and cleaning of inlets on bridges.

### **Comment/Recommendation:**

This reduction is recommended due to the limited nature of Income Tax-Infrastructure Fund resources.

## **Title: Cost Savings Days**

**Budget Amount:** \$16,780      **Fund:** All Funds      **FTE:** -

### **Description:**

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

### **Comment/Recommendation:**

This adjustment is recommended.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$3,100      **Fund:** All Funds      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title:** Reimbursement from Street Light Assessment

**Budget Amount:** (\$1,230,000)    **Fund:** General Fund

**FTE:** -

**Description:**

This represents an increase in non-personnel reimbursements for expenses related to electricity costs for street lighting. The reimbursement will come from a new street light assessment.

**Comment/Recommendation:**

This increased reimbursement resulting from a new street light assessment is recommended due to the limited nature of General Fund resources.

## Performance Measures

**Performance Objective:**

Make prompt and accurate billing record changes to ensure that the City is not over-charged for energy when units are upgraded or removed.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of tickets, representing changes to street lighting, processed within 60 days of change.	100%	90%	90%

# Departmental Budgets



## Program 5: General Aviation

**Description:** This program includes the operational, maintenance, and administrative oversight of the Cincinnati Municipal Lunken Airport and the Blue Ash Airport, and manages their strategic placement and use in the national aviation system plan.

**Goal:** Maintain aviation facilities that are an integral part of a national transportation system providing for the safe and efficient movement of people and property enhancing the economic opportunities and well being of the City of Cincinnati.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 777,830	\$ 785,750	\$ 7,920	\$ 782,550
Other Expenses	\$ 690,660	\$ 664,320	\$ (26,340)	\$ 676,290
Equipment	\$ 103,310	\$ 105,590	\$ 2,280	\$ 107,490
Operating Total	\$ 1,571,800	\$ 1,555,660	\$ (16,140)	\$ 1,566,330
Employee Benefits	\$ 252,740	\$ 300,090	\$ 47,350	\$ 301,230
General Fund Overhead	\$ 61,190	\$ 63,860	\$ 2,670	\$ 64,510
Debt Service	\$ 56,840	\$ 75,710	\$ 18,870	\$ 75,360
Total	\$ 1,942,570	\$ 1,995,320	\$ 52,750	\$ 2,007,430
Capital Projects	\$ 535,700	\$ 555,500	\$ 19,800	\$ 577,800
Program Revenue	\$ 2,200,000	\$ 2,245,000	\$ 45,000	\$ 2,245,000
Total Full-Time Equivalent Positions	\$ 14.0	14.0	-	14.0

### 2011 Significant Program Changes

**Title:** Energy Savings

**Budget Amount:** (\$42,560)

**Fund:** All Funds

**FTE:** -

**Description:**

This represents savings in energy costs related to the new Duke Energy Agreement and energy efficiency upgrades to be realized from performance contracting.

**Comment/Recommendation:**

This decrease is recommended in order to align the budget with anticipated expenditures.

# Departmental Budgets



## Title: Performance Contracting Debt Service

**Budget Amount:** \$18,870      **Fund:** General Aviation      **FTE:** -

### Description:

This increase is for debt service payments related to performance contracting, which will support energy conservation measures at Lunken Airport.

### Comment/Recommendation:

This increase is recommended. It should be noted that a commensurate decrease is recommended for energy savings that are expected to be realized from energy conservation measures.

## Title: AFSCME Longevity Pay

**Budget Amount:** \$6,400      **Fund:** General Aviation      **FTE:** -

### Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### Comment/Recommendation:

This adjustment is recommended.

## 2012 Significant Program Changes

### Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$3,200)      **Fund:** General Aviation      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Operate Lunken Airport as a self sufficient operation.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
Percentage of annual revenues compared to annual expenditures.	121%	100%	100%

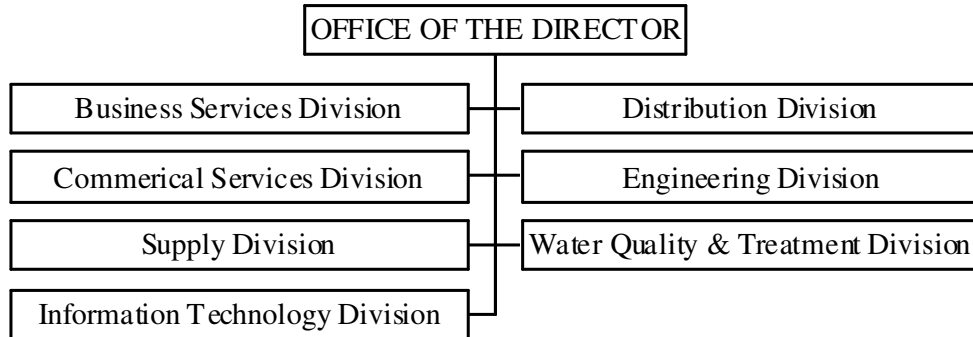
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# Departmental Budgets



## Water Works

**Mission:** The mission of the Greater Cincinnati Water Works is to provide its customers with a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.



### DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Personnel Services	\$ 29,556,090	\$ 29,617,050	\$ 30,001,860	\$ 384,810	\$ 29,928,210
Other Expenses	\$ 35,227,240	\$ 32,749,490	\$ 31,739,960	\$ (1,009,530)	\$ 32,193,410
Equipment	\$ 969,400	\$ 829,000	\$ 837,400	\$ 8,400	\$ 852,470
Operating Total	\$ 65,752,730	\$ 63,195,540	\$ 62,579,220	\$ (616,320)	\$ 62,974,090
Employee Benefits	\$ 10,763,460	\$ 11,467,720	\$ 13,621,470	\$ 2,153,750	\$ 13,753,010
General Fund Overhead	\$ 2,424,890	\$ 2,541,820	\$ 2,431,560	\$ (110,260)	\$ 2,463,150
Debt Service	\$ 34,821,900	\$ 36,823,300	\$ 38,023,900	\$ 1,200,600	\$ 40,746,900
Total	\$ 113,762,980	\$ 114,028,380	\$ 116,656,150	\$ 2,627,770	\$ 119,937,150
Capital Projects	\$ 53,324,000	\$ 57,166,000	\$ 52,527,500	\$ (4,638,500)	\$ 56,786,500
Program Revenue	\$ 650	\$ -	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 625.8	617.3	611.4	(6.0)	611.4

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Departmental Support Services
2. Commercial Services
3. Water Supply, Treatment and Distribution

## PROGRAM SUMMARIES

### Program 1: Departmental Support Services

**Description:** This core focus area/program is dedicated to managing the Department's central support services. These include financial management, information technology resources, procuring and maintaining the fleet, managing inventory, securing new customers, employee safety, personnel, and overall leadership.

**Goal:** Optimize the use of fiscal resources; develop a workforce and work environment; provide customer focused services to the region; and provide overall leadership and direction to the organization.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 4,295,150	\$ 4,423,900	\$ 128,750	\$ 4,418,650
Other Expenses	\$ 3,395,630	\$ 3,655,870	\$ 260,240	\$ 3,603,830
Equipment	\$ 829,000	\$ 837,400	\$ 8,400	\$ 852,470
Operating Total	\$ 8,519,780	\$ 8,917,170	\$ 397,390	\$ 8,874,950
Employee Benefits	\$ 1,650,270	\$ 2,000,760	\$ 350,490	\$ 2,020,070
General Fund Overhead	\$ 368,070	\$ 352,640	\$ (15,430)	\$ 363,200
Debt Service	\$ 36,823,300	\$ 38,023,900	\$ 1,200,600	\$ 40,746,900
Total	\$ 47,361,420	\$ 49,294,470	\$ 1,933,050	\$ 52,005,120
Capital Projects	\$ 543,000	\$ -	\$ (543,000)	\$ 715,000
Total Full-Time Equivalent Positions	\$ 73.0	73.0	-	73.0

## 2011 Significant Program Changes



# Departmental Budgets

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## **Title: Debt Service Adjustment for 2011**

**Budget Amount:** \$1,200,600      **Fund:** Water Works      **FTE:** -

### **Description:**

This increase would provide for the debt service interest associated with the Greater Cincinnati Water Works' projected bond sale in 2011. The bonds associated with the interest are expected to be issued on approximately July 1, 2011 with a 4.75% interest rate.

### **Comment/Recommendation:**

This increase is recommended in order to align budgeted resources with anticipated debt service requirements for 2011.

## **Title: Enterprise Budget System**

**Budget Amount:** \$162,710      **Fund:** Water Works      **FTE:** -

### **Description:**

This one-time increase would provide for the Greater Cincinnati Water Works' portion of the City's Enterprise Budget System project costs. The new Enterprise Budget System will be an upgrade from the City's current Budget Development System (BDS) and Capital Budget System (CBS).

### **Comment/Recommendation:**

This increase is recommended in order to appropriately fund the Enterprise Budget System project.

## **Title: Elimination of Reimbursements from Capital Projects**

**Budget Amount:** \$99,640      **Fund:** Water Works      **FTE:** -

### **Description:**

This increase represents the elimination of personnel reimbursements from eligible capital projects due to either project conclusion or no additional need for employees to work on the projects.

### **Comment/Recommendation:**

This increase is recommended in order to adequately fund the required personnel complement for the Departmental Support Services program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$10,500      **Fund:** Water Works      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets



## Title: Debt Service Adjustment for 2012

**Budget Amount:** \$2,723,000      **Fund:** Water Works      **FTE:** -

### Description:

This increase would provide for the debt service principal and interest due in 2012 that is associated with the Greater Cincinnati Water Works' projected bond sale in 2011.

### Comment/Recommendation:

This increase is recommended in order to align budgeted resources with anticipated debt service requirements for 2012.

## Title: Enterprise Budget System

**Budget Amount:** (\$162,710)      **Fund:** Water Works      **FTE:** -

### Description:

This decrease represents the one-time funding amount required in 2011 for the Enterprise Budget System. This funding is no longer necessary for 2012.

### Comment/Recommendation:

This decrease is recommended in order to align resources with anticipated expenditures in 2012.

## Title: Cincinnati Financial System Upgrade

**Budget Amount:** \$47,800      **Fund:** Water Works      **FTE:** -

### Description:

This one-time increase would provide for the Greater Cincinnati Water Works' portion of the cost to upgrade the City's Cincinnati Financial System (CFS) application in 2012.

### Comment/Recommendation:

This increase is recommended in order to appropriately fund the CFS upgrade.

## Title: AFSCME Longevity Adjustment

**Budget Amount:** (\$5,250)      **Fund:** Water Works      **FTE:** -

### Description:

This would adjust the AFSCME longevity pay back to one payment in 2012.

### Comment/Recommendation:

This adjustment is recommended.

## Performance Measures

### Performance Objective:

Maintain (or upgrade) bond ratings.

Unit of Measure:	2009 Actual	2010 Target	2011 Target
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# Departmental Budgets

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Current bond ratings from Standard & Poor's (AA+) and Moody's (Aa1). Each bond rating represents "high quality."      AAA & Aa1      AA+ & Aa1      AAA & Aaa

**Performance Objective:**

Promote a safe work environment for GCWW employees by achieving 100% participation in the annual Safety Action Plan.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage completion of safety goals.	93%	100%	100%

# Departmental Budgets



## Program 2: Commercial Services

**Description:** This core focus area/program is dedicated to reading all meters, billing, collecting, and recording all payments. This includes operating a customer call center to address questions and concerns by telephone or in person at a specific location.

**Goal:** Provide outstanding customer service and build positive relationships between the public and GCWW.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 5,762,260	\$ 5,746,550	\$ (15,710)	\$ 5,732,800
Other Expenses	\$ 3,495,130	\$ 3,397,530	\$ (97,600)	\$ 3,458,670
Operating Total	\$ 9,257,390	\$ 9,144,080	\$ (113,310)	\$ 9,191,470
Employee Benefits	\$ 2,242,750	\$ 2,621,860	\$ 379,110	\$ 2,647,190
General Fund Overhead	\$ 494,500	\$ 473,080	\$ (21,420)	\$ 471,790
Total	\$ 11,994,640	\$ 12,239,020	\$ 244,380	\$ 12,310,450
Capital Projects	\$ 550,000	\$ -	\$ (550,000)	\$ 829,000
Total Full-Time Equivalent Positions	\$ 120.3	114.4	(6.0)	114.4

## 2011 Significant Program Changes

### Title: Rightsizing of Customer Service Staffing

**Budget Amount:** (\$199,000)      **Fund:** Water Works      **FTE:** (6.0)

#### Description:

This decrease represents the reduction of the department's customer service staffing to better align staffing levels with the current demand for the department's billing services. The department has eliminated one Administrative Specialist position, one Accounting Technician 2 position, one Clerk 3 position, and 2.96 FTE within the Customer Relations Representative classification during 2010.

#### Comment/Recommendation:

This decrease is recommended in order to align budgeted resources with anticipated expenditures for 2011, as the department has already implemented this reduction.

# Departmental Budgets

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## **Title: Reduction in Non-Personnel**

**Budget Amount:** (\$191,480)      **Fund:** Water Works      **FTE:** -

### **Description:**

This decrease is primarily related to a reduction in postage due to the department's increased usage of electronic correspondence. Other miscellaneous non-personnel items are also reduced.

### **Comment/Recommendation:**

This increase is recommended in order to align budgeted resources with anticipated expenditures for 2011.

## **Title: Miscellaneous Personnel Adjustments**

**Budget Amount:** \$88,870      **Fund:** Water Works      **FTE:** -

### **Description:**

This increase would provide for miscellaneous personnel adjustments required for 2011, such as an increase in lump sum payments and salaries. These adjustments are required based on expected turnover and staffing requirements for the Commercial Services program in 2011.

### **Comment/Recommendation:**

This increase is recommended in order to adequately fund the required personnel complement for the Commercial Services program.

## **Title: Elimination of Reimbursements from Capital Projects**

**Budget Amount:** \$55,000      **Fund:** Water Works      **FTE:** -

### **Description:**

This increase represents the elimination of personnel reimbursements from eligible capital projects due to either project conclusion or no additional need for employees to work on the projects.

### **Comment/Recommendation:**

This increase is recommended in order to adequately fund the required personnel complement for the Commercial Services program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$27,500      **Fund:** Water Works      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.

## **2012 Significant Program Changes**

# Departmental Budgets

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**Title:** AFSCME Longevity Adjustment

**Budget Amount:** (\$13,750)

**Fund:** Water Works

**FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Maximize the number of customers satisfied with the way GCWW handles questions or problems.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of customers who have had dealings with GCWW that are very satisfied or somewhat satisfied with the way their question or problem was handled.	N/A	90%	90%

**Performance Objective:**

To optimize the customer experience by providing prompt service.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of calls answered within 35 seconds.	62%	80%	80%

# Departmental Budgets



## Program 3: Water Supply, Treatment and Distribution

**Description:** This core focus area/program is dedicated to providing high quality finished water to meet the maximum demands and fire flow; and to maintain, repair and rehabilitate all facilities, equipment, and infrastructure without interruption to GCWW customers.

**Goal:** To protect public health, support and promote economic development, and provide sufficient fire flow by optimizing our water treatment and distribution system to provide high quality water to all our customers.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Personnel Services	\$ 19,559,640	\$ 19,831,410	\$ 271,770	\$ 19,776,760
Other Expenses	\$ 25,858,730	\$ 24,686,560	\$ (1,172,170)	\$ 25,130,910
Operating Total	\$ 45,418,370	\$ 44,517,970	\$ (900,400)	\$ 44,907,670
Employee Benefits	\$ 7,574,700	\$ 8,998,850	\$ 1,424,150	\$ 9,085,750
General Fund Overhead	\$ 1,679,250	\$ 1,605,840	\$ (73,410)	\$ 1,628,160
Total	\$ 54,672,320	\$ 55,122,660	\$ 450,340	\$ 55,621,580
Capital Projects	\$ 56,073,000	\$ 52,527,500	\$ (3,545,500)	\$ 55,242,500
Total Full-Time Equivalent Positions	\$ 424.0	424.0	-	424.0

### 2011 Significant Program Changes

**Title:** Reduction Due to Anticipated Utility Savings

**Budget Amount:** (\$1,514,900)      **Fund:** Water Works

**FTE:** -

**Description:**

This non-personnel decrease is primarily related to anticipated reductions in natural gas and energy expenditures. These reductions are related to the new Duke Energy agreement along with the department's use of alternative energy sources.

**Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

# Departmental Budgets

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## **Title: Reduction Due to Chemical Cost Mitigation Efforts**

**Budget Amount:** (\$148,030)      **Fund:** Water Works      **FTE:** -

### **Description:**

This non-personnel decrease is primarily related to anticipated reductions in chemical costs. These reductions are the result of the department's implementation of various methods to control chemical costs, such as utilizing computer controlled flow pacing, structuring bids to encourage vendor competition, and the use of alternative, lower cost chemicals when possible.

### **Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

## **Title: Funding for the CAGIS Consortium**

**Budget Amount:** \$124,430      **Fund:** Water Works      **FTE:** -

### **Description:**

This increase would provide for the incremental increase in the Greater Cincinnati Water Works' portion of funding for the Cincinnati Area Geographic Information System (CAGIS) Consortium for 2011.

### **Comment/Recommendation:**

This increase is recommended in order to appropriately fund the CAGIS Consortium.

## **Title: Miscellaneous Personnel Adjustments**

**Budget Amount:** \$112,930      **Fund:** Water Works      **FTE:** -

### **Description:**

This increase would provide for miscellaneous personnel adjustments required for 2011, such as an increase in lump sum payments and other personnel items. These adjustments are required based on expected turnover and staffing requirements for the Water Supply, Treatment, and Distribution program in 2011.

### **Comment/Recommendation:**

This increase is recommended in order to adequately fund the required personnel complement for the Water Supply, Treatment, and Distribution program.

## **Title: AFSCME Longevity Pay**

**Budget Amount:** \$109,300      **Fund:** Water Works      **FTE:** -

### **Description:**

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

### **Comment/Recommendation:**

This adjustment is recommended.



# Departmental Budgets



**Title: Miscellaneous Non-Personnel Reductions**

**Budget Amount:** (\$67,010)      **Fund:** Water Works      **FTE:** -

**Description:**

This decrease represents decreases in miscellaneous non-personnel line items, such as office machinery leases, that are the result of department's cost reducing efforts.

**Comment/Recommendation:**

This decrease is recommended in order to align budgeted resources with anticipated expenditures.

**Title: AFSCME Longevity Adjustment**

**Budget Amount:** (\$54,650)      **Fund:** Water Works      **FTE:** -

**Description:**

This would adjust the AFSCME longevity pay back to one payment in 2012.

**Comment/Recommendation:**

This adjustment is recommended.

## Performance Measures

**Performance Objective:**

Achieve the highest level of regulatory compliance in water quality assurance.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Percentage of water quality samples taken from the treatment plants that meet regulatory compliance.	100%	100%	100%

**Performance Objective:**

To minimize the amount of time a customer is without water services during maintenance and repair activities.

<b>Unit of Measure:</b>	<b>2009 Actual</b>	<b>2010 Target</b>	<b>2011 Target</b>
Average number of hours a customer is without water service during maintenance and repair activities.	4.1 hrs.	<6.0 hrs	<6.0 hrs

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## 2011 All Funds Operating Budget Summary - by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
City Council	City Councilmembers	2,187,560	0	2,187,560	27.0	0.0	27.0
Office of the Mayor	Office of the Mayor	689,510	0	689,510	8.0	0.0	8.0
Clerk of Council	Clerk of Council	735,460	0	735,460	7.0	0.0	7.0
City Manager	Office of the City Manager	1,342,260	0	1,342,260	8.0	0.0	8.0
	Economic Development Division	513,370	382,490	895,860	7.0	0.0	7.0
	Office of Communications	0	792,840	792,840	0.0	6.0	6.0
	CIRV Administration	857,860	0	857,860	0.0	0.0	0.0
	Office of Contract Compliance	390,310	247,700	638,010	4.0	2.0	6.0
	Office of Budget and Evaluation	1,001,030	565,250	1,566,280	9.0	3.0	12.0
	Office of Environmental Quality	366,470	2,998,910	3,365,380	4.0	2.0	6.0
	Department Total:	4,471,300	4,987,190	9,458,490	32.0	13.0	45.0
Citizen Complaint & Int. Audit	Administration	337,450	0	337,450	3.1	0.0	3.1
	Investigations, Research, and Evaluation	328,500	0	328,500	3.0	0.0	3.0
	Community Relations	3,760	0	3,760	0.0	0.0	0.0
	Internal Audit	421,590	31,600	453,190	4.0	0.0	4.0
	Department Total:	1,091,300	31,600	1,122,900	10.1	0.0	10.1
Community Development	Community Development Operations	898,640	1,012,680	1,911,320	3.0	8.0	11.0
	Housing Development	515,180	543,580	1,058,760	3.0	12.0	15.0
	Business Development	297,890	220,970	518,860	8.0	3.0	11.0
	Operations - Human Services	2,150,630	0	2,150,630	2.0	0.0	2.0
	Property Maintenance Code Enforcement	1,714,620	0	1,714,620	32.5	0.0	32.5
	Department Total:	5,576,960	1,777,230	7,354,190	48.5	23.0	71.5
Enterprise Tech. Solutions	ETS Administration	1,014,900	544,350	1,559,250	11.0	0.0	11.0
	CTS Operations	1,989,540	1,650,590	3,640,130	5.0	16.0	21.0
	CIT-CO Operations	2,874,160	2,244,370	5,118,530	15.0	15.0	30.0
	CLEAR Operations	0	5,416,620	5,416,620	0.0	21.0	21.0
	CAGIS Consortium Operations	0	4,687,820	4,687,820	0.0	18.0	18.0
	Department Total:	5,878,600	14,543,750	20,422,350	31.0	70.0	101.0
ES: Convention Center	Duke Energy Convention Center	0	7,242,790	7,242,790	0.0	0.0	0.0

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
ES: Parking Facilities	On-Street Parking	0	1,692,420	1,692,420	0.0	25.0	25.0
	Off-Street Parking	0	5,443,490	5,443,490	0.0	15.5	15.5
	Parking Business Services	0	550,790	550,790	0.0	4.0	4.0
	Department Total:	0	7,686,700	7,686,700	0.0	44.5	44.5
Finance	Administration	437,230	0	437,230	3.0	0.0	3.0
	Financial Reporting and Monitoring	1,055,080	1,131,730	2,186,810	13.0	5.0	18.0
	Payroll Preparation	211,370	0	211,370	2.0	0.0	2.0
	Debt Management	0	79,897,220	79,897,220	0.0	3.0	3.0
	Cash Management/Banking	433,760	0	433,760	5.0	0.0	5.0
	Delinquent Accounts	103,200	0	103,200	1.0	0.0	1.0
	Licensing, Adm. Tax & Transient Occupancy Tax	73,380	0	73,380	1.0	0.0	1.0
	Parking Revenue Collections	0	213,080	213,080	0.0	2.0	2.0
	CDBG Loan Program	0	28,970	28,970	0.0	0.0	0.0
	Risk Management	129,400	1,736,190	1,865,590	0.0	14.0	14.0
	Income Tax	4,028,630	0	4,028,630	40.8	0.0	40.8
	Procurement	893,210	141,330	1,034,540	10.0	1.0	11.0
	Printing and Stores	0	2,737,460	2,737,460	0.0	8.0	8.0
	Department Total:	7,365,260	85,885,980	93,251,240	75.8	33.0	108.8
Fire	Response	79,677,760	0	79,677,760	628.0	0.0	628.0
	Human Resources	2,164,710	0	2,164,710	14.0	0.0	14.0
	Support Services	2,592,100	0	2,592,100	17.0	0.0	17.0
	Prevention and Community Education	3,750,010	0	3,750,010	26.0	0.0	26.0
	Financial Management and Planning	1,360,110	0	1,360,110	10.0	0.0	10.0
	Department Total:	89,544,690	0	89,544,690	695.0	0.0	695.0
Health	Health Administration	4,840,030	711,910	5,551,940	41.0	4.0	45.0
	Health Centers	8,755,910	9,449,150	18,205,060	88.9	65.7	154.6
	Home Health Nursing Services & Comm. Nursing	5,704,460	8,011,510	13,715,970	78.0	93.9	171.9
	School & Adolescent Health	1,655,250	2,044,890	3,700,140	31.0	15.1	46.1
	Dental Hygiene	763,140	450,590	1,213,730	8.0	3.0	11.0
	Department Total:	21,718,790	20,668,050	42,386,840	246.9	181.7	428.6
Human Resources	Administration	359,180	0	359,180	2.0	0.0	2.0
	Human Resources Information System	318,250	0	318,250	1.0	0.0	1.0

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
Human Resources	Civil Service/Testing	724,260	276,860	1,001,120	11.1	3.0	14.1
	Employee Relations	340,350	0	340,350	3.0	0.0	3.0
	Labor Relations	250,570	0	250,570	2.0	0.0	2.0
	Professional/Staff Development	96,490	0	96,490	1.0	0.0	1.0
	Department Total:	2,089,100	276,860	2,365,960	20.1	3.0	23.1
Law	General Counsel	833,430	0	833,430	8.0	0.0	8.0
	Administration	636,440	0	636,440	4.0	0.0	4.0
	Prosecution	1,823,620	0	1,823,620	19.0	0.0	19.0
	Economic and Community Development	82,490	212,070	294,560	5.0	2.0	7.0
	Community Prosecution	205,620	0	205,620	3.0	0.0	3.0
	Civil Litigation	1,249,200	0	1,249,200	12.2	0.0	12.2
	Labor and Employment	461,380	0	461,380	3.0	0.0	3.0
	Administrative Hearings	947,890	0	947,890	6.5	0.0	6.5
	Property Management and Real Estate/Relocation	0	606,310	606,310	0.0	6.0	6.0
Department Total:	6,240,070	818,380	7,058,450	60.7	8.0	68.7	
Parks	Customer Service	180,420	175,840	356,260	2.0	0.0	2.0
	Director's Office	239,610	0	239,610	2.0	0.0	2.0
	Facility Maintenance	142,030	0	142,030	5.0	0.0	5.0
	Financial & Business Services	1,248,410	68,800	1,317,210	6.0	1.0	7.0
	Krohn Conservatory	398,040	686,640	1,084,680	9.5	6.0	15.5
	Nature Education & Centers	438,660	170,610	609,270	11.8	3.3	15.1
	Operations & Facility Management	3,067,490	3,541,240	6,608,730	53.5	38.6	92.0
	Planning & Design	100,060	0	100,060	7.5	0.0	7.5
	Urban Forestry	0	1,991,240	1,991,240	0.0	8.5	8.5
Department Total:	5,814,720	6,634,370	12,449,090	97.3	57.4	154.7	
Planning and Buildings	Administration	929,060	43,920	972,980	5.0	0.0	5.0
	Land Use	494,720	271,870	766,590	4.0	3.0	7.0
	Historic Conservation	0	273,410	273,410	0.0	3.0	3.0
	Customer Services	835,400	0	835,400	10.0	0.0	10.0
	Plan Examination	975,290	9,000	984,290	8.0	0.0	8.0
	Building Construction Inspections	2,243,700	113,400	2,357,100	29.0	0.0	29.0
	Elevator Inspection	557,640	0	557,640	6.0	0.0	6.0

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
	Department Total:	6,035,810	711,600	6,747,410	62.0	6.0	68.0
Police	Public Safety	120,288,290	902,890	121,191,180	1,001.7	0.0	1,001.7
	Community Partnerships	3,841,140	0	3,841,140	37.7	0.0	37.7
	Personnel Development	2,552,370	350,000	2,902,370	21.8	0.0	21.8
	Resource Management	2,858,290	0	2,858,290	29.1	0.0	29.1
	Technological Advancement	2,312,380	0	2,312,380	17.7	0.0	17.7
	Emergency Communications Center	8,767,160	1,367,000	10,134,160	133.0	0.0	133.0
	Department Total:	140,619,630	2,619,890	143,239,520	1,241.0	0.0	1,241.0
Public Services	Director's Office	774,610	157,210	931,820	7.0	1.0	8.0
	Traffic Control, Pavement & Structure Maint.	98,160	11,359,690	11,457,850	1.0	158.5	159.5
	Waste Collections	852,560	13,853,430	14,705,990	11.0	124.0	135.0
	Neighborhood Investment Services	2,018,240	6,062,860	8,081,100	24.0	57.0	81.0
	Property Management	2,452,220	2,771,100	5,223,320	7.0	22.0	29.0
	Fleet Services	0	16,853,780	16,853,780	0.0	65.0	65.0
	Winter Maintenance	2,894,340	337,020	3,231,360	0.0	0.0	0.0
	Energy Management	484,860	0	484,860	0.0	0.0	0.0
Department Total:	9,574,990	51,395,090	60,970,080	50.0	427.5	477.5	
Recreation	Aquatics	185,860	607,140	793,000	0.0	7.1	7.1
	Athletics	445,710	546,010	991,720	4.0	1.9	5.9
	Community Center Operations	7,915,740	2,239,660	10,155,400	91.9	81.5	173.4
	Golf	0	6,425,660	6,425,660	0.0	2.0	2.0
	Indoor/Facility Maintenance	1,240,990	555,090	1,796,080	10.0	5.0	15.0
	Outdoor Maintenance	3,193,990	0	3,193,990	49.9	0.0	49.9
	Planning & Development	31,060	0	31,060	8.5	0.0	8.5
	Seniors	298,000	300,820	598,820	7.5	0.0	7.5
	Support Services	1,595,430	303,710	1,899,140	21.2	1.3	22.5
	Therapeutic Recreation	707,480	175,470	882,950	9.8	2.3	12.0
	Waterfront & Special Events	862,310	780,370	1,642,680	9.0	4.0	13.0
	Youth & Family Services	252,900	39,130	292,030	3.5	1.0	4.5
Department Total:	16,729,470	11,973,060	28,702,530	215.3	106.1	321.4	
Retirement	Employee Retirement System	0	0	0	0.0	9.0	9.0
Sewers	Office of the Director/Administration	0	20,468,230	20,468,230	0.0	63.0	63.0

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
Sewers	Wastewater Engineering	0	90,934,970	90,934,970	0.0	150.0	150.0
	Information Technology	0	6,531,800	6,531,800	0.0	32.0	32.0
	Wastewater Treatment	0	50,379,290	50,379,290	0.0	280.0	280.0
	Wastewater Collection	0	19,989,060	19,989,060	0.0	158.0	158.0
	Industrial Waste	0	6,523,060	6,523,060	0.0	53.0	53.0
	Water-In-Basement	0	3,425,500	3,425,500	0.0	0.0	0.0
	Stormwater - Admin. & Financial Management	0	881,260	881,260	0.0	3.0	3.0
	Stormwater - Planning/Design	0	450,620	450,620	0.0	1.0	1.0
	Stormwater - Operations & Maintenance	0	3,534,010	3,534,010	0.0	8.0	8.0
	Stormwater - NPDES Compliance	0	690,960	690,960	0.0	4.0	4.0
	Stormwater - Flood Control	0	1,486,350	1,486,350	0.0	1.0	1.0
	Department Total:	0	205,295,110	205,295,110	0.0	753.0	753.0
SORTA	SORTA Operations	0	41,280,280	41,280,280	0.0	0.0	0.0
Transportation and Engineering	Director's Office	571,480	805,140	1,376,620	8.0	8.0	16.0
	Transportation Planning and Urban Design	240,560	481,110	721,670	9.0	7.0	16.0
	Engineering	359,360	3,241,150	3,600,510	22.0	80.0	102.0
	Traffic Engineering	2,037,450	3,223,260	5,260,710	1.0	25.0	26.0
	General Aviation	0	1,995,320	1,995,320	0.0	14.0	14.0
	Department Total:	3,208,850	9,745,980	12,954,830	40.0	134.0	174.0
Water Works	Departmental Support Services	0	49,294,470	49,294,470	0.0	73.0	73.0
	Commercial Services	0	12,239,020	12,239,020	0.0	114.4	114.4
	Water Supply, Treatment and Distribution	0	55,122,660	55,122,660	0.0	424.0	424.0
	Department Total:	0	116,656,150	116,656,150	0.0	611.4	611.4

APPENDIX B

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
<b>Bond Hill</b>							
1	Work with the City Community Development and Planning Departments to develop a comprehensive community plan.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended. The Comprehensive Plan may address this need.
2	California and Reading Rd. streetscape improvement.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
3	Develop four gateway sign projects to welcome people into Bond Hill.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
<b>Camp Washington</b>							
1	Curb and street paving on Henshaw Ave. between Stock and Bates.	Yes	\$50,000	\$0	\$50,000	Transportation and Engineering	The Street Rehabilitation Program will be working in Camp Washington during the 2011 Program year. The requested streets will be given high priority.
2	New curb and sidewalk between Colerain and Henshaw on Stock Ave.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
3	Removal of speed humps on Bates Ave.	Yes	TBD	\$0	TBD	Transportation and Engineering	The City will look into using Street Calming funds to remove speed humps, but will first conduct a survey of residents to determine support.
<b>Clifton</b>							
1	Improvements for the area in front of Trailside Nature Center and adjacent to the lake in Burnet Woods.	Yes	TBD	\$0	TBD	Parks	Funding is recommended in the 2012 Park Infrastructure Rehabilitation capital project.
2	Street paving and curb work as per list attached as Exhibit. A.	Yes	\$0	\$1,350,000	\$1,350,000	Transportation and Engineering	The Street Rehabilitation Program will be working in Clifton during the 2012 Program year. The requested streets will be given high priority. Glenmary will be held off until 2013 due to utility work.
3	Signage for the Clifton Merchants' Lot.	No	\$0	\$0	\$0	Community Development	Clifton was awarded \$30,000 in 2010 for improvements to the Merchant's lot through the Neighborhood Business District Improvement Program (NBDIP). Additional funding is not recommended due to limited resources. It is recommended that the community submit a proposal into the next NBDIP funding round.
<b>Columbia Tusculum</b>							
1	Improve Eastern Ave. streetscape from Delta Ave. to Airport Rd.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. The suggested improvement could be funded in conjunction with private redevelopment investments along Eastern Avenue as they occur.
2	Clean up and re-landscape Eastern Ave. along the Oasis railroad line between Delta Ave. and Congress Ave. pedestrian walkway.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources. Additionally, some of the land referenced in this request is owned by SORTA, not the City.
3	Facilitate resolving contested boundaries between Columbia Tusculum and East End neighborhoods regarding Walworth Ave. and the south side of Eastern Ave.	No	\$0	\$0	\$0	Planning & Buildings	The City uses Statistical Neighborhood Approximation (SNA) which is based on Census Tracts. The Department of Planning & Buildings cannot mandate that a neighborhood adopt certain boundaries.
<b>Corryville</b>							
1	Additional security cameras along Short Vine	Yes	\$0	\$0	\$0	Police	As part of the Citywide Neighborhood Public Safety Camera (CNPSC) Project, two cameras have been installed at 2616 and 2718 Vine Street. The cameras installed cover the areas addressed in this request.



APPENDIX B

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
2	A fence around the Corryville Recreation Center and the adjacent green space	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended due to limited resources. Fences at the site separate the play areas from adjacent streets except for approximately 150 feet of play area along Eden Ave. To fence this section would cost approximately \$6,000.
3	Painting and beautification of utility poles along Jefferson Ave.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources.
<b>Downtown</b>							
1	A communal recycling container to be placed in the northern sector of the Central Business District.	Yes	\$636	\$636	\$636	Office of Environmental Quality	Funding is recommended from the Office of Environmental Quality's operating budget. The Downtown Residence Council needs to identify the address(es) intended to use the container and determine the location. Cart service may be a better option.
2	Provide lighting for the "Path to the Taft".	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The proposed project is on property that is being considered for a parking lot. Concept plans have been developed for alternate pedestrian access. The City will evaluate lighting needs as plans are further developed.
3	Create a comprehensive plan to improve pedestrian way finding downtown.	Yes	\$2,500	\$0	\$2,500	Transportation and Engineering	Funding is recommended for design work. The City is creating a removal inventory and considering pole-mounted panels for pedestrian wayfinding. Locations will be determined with community input. Major work will be funded in the future.
<b>East Price Hill</b>							
1	Upgrades to Wilson Commons Park	Yes	\$0	\$0	TBD	Parks	Funding is recommended in the 2010 Park Infrastructure Rehabilitation capital project.
2	Provide gateway and corridor improvements and amenities.	Yes	\$0	\$0	\$10,000	Transportation and Engineering	The City will be completing part of this work in 2010 with Neighborhood Gateways funds. Funding is not recommended due to limited resources for the remaining gateway requests or the request for green corner cans.
3	Assume city ownership of and perform maintenance, repair and rehabilitation work upon mortared stone retaining wall on north side of Glenway Ave.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The stone retaining wall is outside of the Right-of-Way. The wall is on the private property of Cincinnati Christian University and it is their responsibility to maintain it.
<b>Evanston</b>							
1	Repair the Evanston Clock so that it is operable	Yes	\$0	\$0	\$0	Cincinnati Recreation Commission	The clock is not working due to the power being turned off for renovation of the Evanston Recreation Center. The City is planning on restoring power to the clock by the end of September 2010.
2	Improvements to Evanston Recreation Center Playground and Park	Yes	\$0	\$0	\$0	Cincinnati Recreation Commission	The City is currently renovating the Evanston Recreation Center and has just completed the construction of the Evanston Family Aquatic Center. As a part of these two projects, the City is completing this request.
3	Renovation to Evanston park in conjunction with Neyer Properties	Yes	\$0	\$0	\$0	Cincinnati Recreation Commission	The City is currently renovating the Evanston Recreation Area in partnership with volunteer groups. The baseball field will be renovated this year. Plans are in place to complete more renovations with the volunteer groups.
<b>Hartwell</b>							
1	Walking trail around ball fields and the Galbraith Recreation Center	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. Walking paths in recreation areas are generally supported by the City, a trail at the Hartwell Recreation Center is not recommended due to the large investment recently made in the Hartwell Recreation Center.
2	Curbs, storm water drainage and street rehab for Mace, Decamp, Woodbine, Parkway Circle and Parkway, Monan and Wildwood streets.	Yes	\$0	TBD	TBD	Metropolitan Sewer District	Funding is recommended in the Capital Budget in 2012, 2015, and 2016. The lack of substantial infrastructure traditionally limited the long term benefit of maintenance projects in Hartwell.

APPENDIX B

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
3	Street Study to re-design intersection of Galbraith, Hartwell Ave. and Woodbine.	Yes	\$0	\$10,000	\$10,000	Transportation and Engineering	Funding is recommended from 2012 capital resources. The City agrees there is a problem at the intersection of Galbraith, Hartwell, and Woodbine. Further plans must wait until final design work is completed for the I-75/Galbraith interchange.
<b>Hyde Park</b>							
1	Install a traffic signal at Observatory and Michigan.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The City investigated the request and found that the safety record of the intersection has been good and that there was not enough traffic on Michigan to warrant a stoplight.
2	Improve entry point to Hyde Park at Edwards and Wasson Roads.	Yes	\$500	\$0	\$500	Transportation and Engineering	Funding is recommended from the Neighborhood Gateway project. The City will consider the request in the 2011 budget following investigation in 2010.
3	Improve usability and appearance of Madison Park.	Yes	TBD	\$0	TBD	Parks	Funding is recommended in the 2011 Park Infrastructure Rehabilitation capital project.
<b>Kennedy Heights</b>							
1	Kennedy Heights Cultural Center Proposal	No	\$0	\$0	\$0	Community Development	Funding is not recommended at this time due to limited resources. The project has also been funded from the past rounds of the Neighborhood Business District Improvement Program (NBDIP) and it is recommended that the community request funding for this project through the next NBDIP funding round.
<b>Madisonville</b>							
1	Replace or repaint street signs and repaint fire hydrants.	Yes	\$0	\$0	TBD	Transportation and Engineering	Funding is recommended. The City has completed an inventory of traffic signs to be replaced. The work orders will be sent to Public Services shortly and should be installed in the fall of 2010.
2	Restoration and Improvement of the trail along Little Duck Creek in the Madisonville Nature Preserve	Yes	\$0	TBD	TBD	Parks	Funding is recommended in the 2012 Park Infrastructure Rehabilitation capital project.
<b>Mt. Adams</b>							
1	Renovations to the Mt. Adams "Bath House" adjacent to the Mt. Adams Pool	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. The City does not have programming uses for the building beyond the use of a bathhouse. The second floor is not accessible to mobility-impaired patrons. The renovation would add operating costs.
2	Mt. Adams will partner with DCI to bring a "Community Ambassador" to the business district.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended due to limited resources.
3	Install a drinking fountain at the Hill Street Garden.	Yes	\$15,000	\$0	\$15,000	Parks	Funding is recommended in the 2011 Park Infrastructure Rehabilitation capital project.
<b>Mt. Auburn</b>							
1	City steps repair.	Yes	\$475,000	\$0	\$475,000	Transportation and Engineering	Funding is recommended from two projects: Hillside Stairway Rehabilitation Program and Wall Stabilization and Landslide Correction. Funding supports plans for the complete replacement of the stairway, including retaining structures and railings.
2	Cut back overhanging branches and trees on the stairs from Jackson Hill Park to Seitz and repair steps from Goethe to Seitz.	Yes	\$0	\$0	\$10,000	Transportation and Engineering	Funding is recommended. The steps were inspected May 2010. Public Services has been contacted to clear the brush, repair the steps, and reconstruct the retaining wall in the summer of 2010.
3	Cut back overhanging branches and trees on the McGregor Place stairs and install a fence at Earshaw Street end and along the stairs and sidewalk leading to McGregor Place (or develop alternative solution to keep trash from collecting on the hillside).	Yes	\$0	\$0	TBD	Transportation and Engineering	Funding is recommended. In May 2010, limbs obstructing the walkway and street lights were removed. Installation of a fence is not the solution to litter prevention - alternate ideas will be explored.
<b>Mt. Lookout</b>							

APPENDIX B

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
1	Funds to complete infrastructure improvements to the parking island in Mt. Lookout Square.	Yes	\$0	\$0	\$50,000	Transportation and Engineering	The City is installing electrical outlets, street trees, and a parking kiosk as part of the Mt. Lookout Streetscape '08 project. Since the plan calls for the removal of the parking island, there are no plans to replace the area's wall and fencing.
2	Funds to install poles with pulley systems to string temporary banners across streets in the business district to communicate major events and meetings to the community and outside residents.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended due to limited resources. It is recommended that the community request \$25,000 in funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
<b>Mt. Washington</b>							
1	Implement traffic calming measures along Beechmont Ave. to reduce the speed of traffic and increase the pedestrian experience.	Yes	\$0	\$0	\$0	Transportation and Engineering	Funding is recommended. The City worked with the neighborhood to plan improvements and will perform the work in stages using resources from the 2009 Mt. Washington Street Calming project. The community and City are working on finding a solution to traffic calming and bike lanes.
2	To conduct a study that would investigate Mt. Washington's undeveloped residential land in relation to future development, and regulations for residential subdivisions with a shared driveway.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended due to limited resources. The Comprehensive Plan may address these issues.
3	Street rehabilitation and improvements.	Yes/No	\$0	\$1,600,000	\$1,600,000	Transportation and Engineering	Funding is recommended through the Street Rehabilitation Program in 2012. The streets requested will be given high priority at that time. The priority is maintaining existing streets, therefore the uncurbed street improvements are not included.
<b>North Avondale</b>							
1	Install game tables and stools at Seasongood and Martin Luther King Parks	Yes	\$7,080	\$0	\$7,080	Parks	Funding is recommended in the 2011 Park Infrastructure Rehabilitation capital project.
2	Curb repair and re-pavement of Leyman Dr.	Yes	\$0	\$0	\$100,000	Transportation and Engineering	Funding is recommended. New curbs were installed under the 2010 Spot Improvement Program. After new gas mains are installed, the Street Rehabilitation Program will grind and pave the street. This work is expected to be done in 2013.
3	Revisit and update the North Avondale Community Master Plan.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended. The Comprehensive Plan may address this need.
<b>North Fairmont</b>							
1	Installation of speed bumps on Denham St. at Linden St.	Yes	TBD	\$0	TBD	Transportation and Engineering	Funding for this project is available through the Street Calming Program. City staff will work with the community to help them initiate a request.
2	Installation of traffic light on Cummins St. at Beekman Ave.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. Upon review of the request, it was determined that the volume of traffic was too low to warrant a traffic signal. The City is looking into improving the alignment of the streets to improve sight distance.
3	Installation of a crosswalk with a flashing overhang sign at Denham St. and Beekman St.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. Upon review of the request, it was found that there have been no pedestrian accidents listed since 2004 and pedestrian crossings were too few to warrant a crosswalk.
<b>Northside</b>							
1A	Surveillance cameras for Northside alleys	No	\$0	\$0	\$0	Police	Funding is not recommended at this time. The City has a grant funded program that will install 45 cameras throughout the city, of which 32 have already been allocated. Sites in Northside could be selected as additional resources become available.

APPENDIX B

<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
<b>1B</b> Service lights for Northside alleys.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The City does not light alleys due to difficulties with maintenance, locations and cost, and solar power street lighting is not yet a viable technology. Owners can attach fixtures to their buildings to provide lighting.
<b>2</b> West Fork Creek Restoration	No	\$0	\$0	\$0	Metropolitan Sewer District	Funding is not recommended at this time due to limited resources. However, the Northside project request is consistent with the long range plan for West Fork Creek and the watershed evaluation that was completed last year.
<b>3</b> Add an outdoor acoustic performance amphitheater to Hoffner Park	No	\$0	\$0	\$0	Parks	Funding is not recommended due to limited resources.
<b>Over-the-Rhine</b>						
<b>1</b> New site plan and streetscape renovations for the Hub at 19 W Elder.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
<b>2</b> Provide assistance to developing the large industrial warehouses that lay vacant, and explore ways to be supportive of creative concepts for re-use.	Yes	\$50,000	\$0	\$50,000	Planning & Buildings	Funding is recommended from the 2011 Neighborhood Studies capital project. This project is supported by the approved neighborhood plan.
<b>3</b> Consider supporting a Main Street Program serving local business districts.	No	\$0	\$0	\$0	Community Development	Funding is not recommended at this time due to limited resources and the potential duplication of effort with the following existing organizations: the Central Vine St Business Association, Merchants of Main Street, and Over-the-Rhine Chamber of Commerce.
<b>Pleasant Ridge</b>						
<b>1</b> Funds to hire a development planning advisor to coordinate the commitments of the three organizations interested in moving the redevelopment of Pleasant Ridge's center square forward.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended. The Comprehensive Plan may address this need.
<b>2</b> Install recycling and trash receptacles at the intersection of Montgomery and Lester.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources.
<b>3</b> Create a path around the perimeter of the recreation center park	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. The Pleasant Ridge Recreation Center is a densely used urban recreation area. Various routings for the walking trail through the facility have been reviewed, but all options eliminate existing recreation opportunities.
<b>Riverside</b>						
<b>1</b> Continuation of the installation of concrete gutters along Hillside Ave.	Yes	TBD	TBD	TBD	Metropolitan Sewer District	The Stormwater Management Utility (SMU) cleans the existing ditches as needed annually, but did not find justification to spend the maintenance budget building out the concrete gutter/retaining wall. SMU will get bids from our contingency contractors for various sections. SMU does not think the entire section from River Road to Anderson Ferry needs a concrete gutter.
<b>2</b> Further stabilization of the intersection of Hillside Ave. and Henrietta Ave.	Yes	\$0	\$0	\$275,000	Transportation and Engineering	Funding is recommended. Plans are being made for drilled pier walls to be constructed in the requested areas. The project is expected to be out for bid in the fall of 2010. To eliminate current pavement cross-slope conditions, temporary road repairs will occur by fall 2010.
<b>3</b> Addition of gateway signage at the eastern and western boundaries of Riverside along River Rd.	Yes	\$6,000	\$0	\$6,000	Transportation and Engineering	Funding is recommended from the 2011 Neighborhood Gateway project. The City will work with the Civic Club to install two gateway signs in 2011.
<b>South Cumminsville</b>						

APPENDIX B

<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
1 Installation of bathroom facility and sprayground at Wayne Field.	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. The City completed an Aquatic Plan in 2007 that was approved by the commission and presented to the City Council. The current plan calls for consolidation of aquatic facilities, in order to meet the operating budget of the City.
2 Clean up and repair of the alley between Herron Ave. and Cass Ave. and the alley between Cass Ave. and Tappan Ave.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources.
3 Renovation of the football and baseball fields at Wayne Field and Playground.	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. A track around the football field would eliminate the use of the baseball field on which the football field is located. A track would also require reducing the football field's size to ensure 10 yards of space between the field and track for safety.
<b>Spring Grove Village</b>						
1 Installation of bollards and shrubbery at the end of Orient where the cul-de-sac adjoins Chickering and Este Avenue to prevent vehicular traffic from jumping the curb.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended for this project. A barricade or guardrail is not recommended at this location. In addition, landscaping will not stop vehicles. Traffic Engineering can be contacted if there are other locations where a citizen feels a guardrail is warranted.
2 (a) renovation of sidewalks on every street in Spring Grove Village. (b) Add sidewalks on every street in Spring Grove Village.	(a) Yes; (b) No	\$0	\$400,000	\$400,000	Transportation and Engineering	Funding is recommended for sidewalk repair through the Sidewalk Safety Program (SSP). Sidewalks are the responsibility of abutting property owners. Through SSP the City inspects and notifies owners of needed repairs and will implement a replacement project for some of the neighborhood's streets in 2012. Funding is not recommended for new sidewalks due to limited resources.

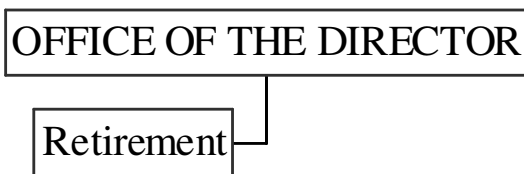
# Departmental Budgets

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## Retirement

**Mission:** The mission of the Department of Retirement is to promote long-term financial security for members of the Cincinnati Retirement System and maintain the financial health of the pension and healthcare trusts.



### DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget					
Total Full-Time Equivalent Positions	\$ -	-	9.0	9.0	9.0

# Departmental Budgets



## DEPARTMENT PROGRAMS:

1. Employee Retirement System

## PROGRAM SUMMARIES

### Program 1: Employee Retirement System

**Description:** The Department of Retirement is governed by an eleven member Board of Trustees. Six members are appointed by the Mayor and must have extensive expertise in certain fields. Five members are elected by active and retired members of the Cincinnati Retirement System (CRS). The Executive Director of CRS implements policies and manages daily operations. The Cincinnati Retirement System is funded by employee and employer contributions, and investment gains from assets. The department's operating budget is approved by the CRS Board of Trustees, is funded by the assets of CRS, and is not part of the City Budget. The department oversees and administers all benefits provided by the CRS as follows: Administers pension and healthcare benefits for retirees; Manages the enrollment, eligibility and accrual of benefits for active employees; Maintains and administers accrued benefits for terminated vested members; Provides education, communication, and counseling to all members of CRS, retired and active; Manages the financial operations of the pension and healthcare trusts; and Administers and assists in the development and execution of the benefits, funding and investment strategies of the CRS Board of Trustees.

**Goal:** To promote long-term financial security for members of the Cincinnati Retirement System and maintain the financial health of the pension and healthcare trusts.

### Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Recommended
Operating Budget				
Total Full-Time Equivalent Positions	\$ -	9.0	9.0	9.0

## 2011 Significant Program Changes

**Title:** Transfer of Employee Retirement System Personnel

**Budget Amount:** \$0                      **Fund:** Retirement System                      **FTE:** 9.0

**Description:**

This represents the shift of staff from the Employee Retirement System Program in the Department of Finance to the Department of Retirement as prescribed by ordinance number 325-2010 passed by City Council on August 4, 2010.

**Comment/Recommendation:**

This shift is recommended to align City services with approved legislation.



## GLOSSARY OF TERMS



**ARRA:** See American Recovery and Reinvestment Act.

**ACCRUAL BASIS:** Refers to the timing of the recognition (recording) of revenues and expenditures or expenses. Revenues are recognized in the period in which they are earned, and expenses are recognized in the period in which they are incurred in earning the revenue.

**AGENCY:** An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Police, or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division.

**AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA):** Legislation designed to stimulate the economy through significant investments by the federal government in state and local projects.

**APPROPRIATION:** Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

**ASSET:** Includes items that normally last more than one year and cost more than a predetermined dollar amount. The predetermined amount established for this City is \$10,000. Items not meeting both criteria should be classified as operating expenditures.

**BALANCED BUDGET:** A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year. See also Structurally Balanced Budget.

**BASE BUDGET:** See Continuation Services Budget.

**BDS:** See Budget Development System.

**BIENNIAL BUDGET:** A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 2009/2010, 2011/2012, and so on.

**BOND:** A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

**BOND (CREDIT) RATING:** The grading of a debt security with respect to the issuer's ability to meet interest and principal requirements in a timely manner. The three major rating services Fitch, Moody's, and Standard & Poor's use AAA as their highest rating and grade down through Bs and Cs. (D is used only by Fitch.) Debts rated AAA, AA, A, and BBB are considered investment-grade. Higher rated bonds provide lower returns, the price an investor pays for greater safety.



**BUDGET DEVELOPMENT SYSTEM (BDS):** An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

**CAPITAL BUDGET COMMITTEE:** A committee chaired by Assistant City Managers, the Finance Director, Assistant Finance Director, and comprised of various department heads. This committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager.

**CAPITAL INVESTMENT PROGRAM (CIP):** The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

**CAPITAL PROJECT FUND:** Account for receipt and disbursement of resources used to acquire major capital assets through purchase or construction. Generally requires long-term financing such as a new city hall or the construction of a bridge. A Capital Project Fund would not be used to purchase automobiles, furniture, and minor equipment.

**CAPITAL OUTLAY:** Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

**CARRYOVER BALANCE:** The net balance in a fund at the end of the fiscal year due to prior year net balance, savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

**CDBG:** See Community Development Block Grant.

**CHRIS:** See Cincinnati Human Resources Information System

**CINCINNATI FINANCIAL SYSTEM (CFS):** An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).

**CINCINNATI HUMAN RESOURCES INFORMATION SYSTEM (CHRIS):** Cincinnati Human Resources Information System- A citywide Web-based application used to manage and control personnel information and to process the City's payroll.

**CIP:** See Capital Investment Program.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG):** The Federal grant which supports housing, economic development, health and human services, and planning and administration.

**CONSOLIDATED PLAN:** The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.

**CONTINUATION SERVICES BUDGET:** A budget in which the City provides nearly the same level of services which were provided in the previous year. Referred to as a base budget.

**CONTRACT AGENCIES:** The City contracts with some agencies to provide services, such as the Cincinnati Human Relations Commission (CHRC) and the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

**DEBT:** A debt is created when a creditor agrees to lend a sum of assets to a debtor. Repayment includes interest.

**DEBT SERVICE:** Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

**DEPARTMENT:** A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

**EARLY RETIRMENT INCENTIVE PLAN (ERIP):** The City Manager's Early Retirement Incentive Program (ERIP) was offered in 2007 to employees with 28 years or more of service prior to January 1, 2008 and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. This program was developed due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs.

**EBC:** See Executive Budget Committee.

**EFFECTIVENESS MEASURE:** Effectiveness or outcome measures are designed to report the results and accomplishments (including quality) of services provided. Examples could include the percentage of lane miles in good condition, or the number of residents rating City parks and recreation facilities as good or excellent.

**EFFICIENCY MEASURE:** Indicators measures productivity. They are defined as indicators that measure the cost (whether in dollars or employee-hours) per unit of output or outcome. Indicates how well the organization is using its resources when compared to benchmarks. Examples could include the cost per million gallons of drinking water delivered to consumers, or the unit cost of each fire inspection.

**ELECTRONIC GOVERNMENT:** (E-Government) refers to a government that uses information and communication technology to provide and improve government services, transactions and interactions with citizens, businesses, and other arms of government.

**EMERGENCY RESERVE ACCOUNT:** Monies which are set aside within the General Fund to provide a reserve in case of a disaster or fiscal emergency.

**EMERGENCY SHELTER GRANT (ESG):** Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless individuals and families.

**EMPLOYEE BENEFITS:** City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, deferred compensation, and the Public Employees Assistance Program (PEAP).

**ENCUMBRANCE:** An amount of money committed for the payment of goods or services ordered but not yet received.

**ENTERPRISE FUNDS:** A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

**EQUIPMENT ACCOUNTS:** Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

**ERIP:** See Early Retirement Incentive Plan.

**ESG:** See Emergency Shelter Grant.

**ESTIMATED ACTUAL:** Represents final adjustments made to the current year resources and expenditures based on actual prior year carryover balances, actual prior year cancellations, revised revenue estimates, and actual adjustments to current year appropriations. These current year adjustments are usually made in the final quarter of the year with the most current information available to be used to help project resources and expenditures for future years.

**ESTIMATED PERSONNEL COSTS:** This term is used in the Capital Budget to represent the estimated amount of personnel expenses in a capital project that will be used to reimburse the Operating Budget. Examples of personnel expenses that are reimbursable include, but are not limited to capital project management, management of outside contractors, and liaison work with grant organizations.

**EXCEPTION REQUEST:** Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

**EXECUTIVE BUDGET COMMITTEE (EBC):** The members of this committee are the City Manager, Assistant City Managers, the Director of Finance, Assistant Director of Finance, and the Manager of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

**EXPENDITURE:** The cost for the personnel, materials, and equipment required for a department to function.

**FINANCIAL STATEMENTS:** Formal records of an entity's financial activities. Includes a balance sheet (Assets minus liabilities = fund balance), and a statement of revenues and expenditures, and a statement of cash flows.

**FISCAL YEAR (FY):** Cincinnati's fiscal year runs from January 1 through December 31.

**FTE:** See Full-Time Equivalent.

**FULL-TIME EQUIVALENT (FTE):** FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

**FUND ACCOUNTING:** Accounting method of providing information on City receipts and disbursements in separate categories or “funds”. Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

**FUND BALANCE:** A Budgetary Fund Balance is the difference between estimated revenues and appropriations. It represents the anticipated change in fund balance as a result of the budget. A nonbudgetary fund balance is a residual account whose balance is the difference between the assets and liabilities of the organization. At the end of the fiscal year, revenues and expenditures are closed out to this account. The balance in the account is carried forward into the next budget year.

**GAAP:** See Generally Accepted Accounting Principles.

**GASB:** See Governmental Accounting Standards Board.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):** Generally Accepted Accounting Principles - Include the measurement and disclosure principles that apply to financial statement reporting. They govern the recognition of transactions (that is, they specify when a transaction will be recorded and the amounts to be recorded) and dictate the numbers and other information that must be presented in financial statements.

**GENERAL FUND:** This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

**GENERAL OBLIGATION BOND -** Debt that is secured by the "full faith and credit" of the governmental unit. The payment of principal and interest on the debt is called servicing the debt.

**GFOA:** See Government Finance Officers Association.

**GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB):** The mission of the Governmental Accounting Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA):** The purpose of the Government Finance Officers Association is to enhance and promote the professional management

of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

**GOVERNMENTAL FUNDS:** Established to account for the receipt and disbursement of financial resources to provide services to the general public.

**GRANT:** Represents contributions or gifts of cash or other assets that must be used or expended for specified purposes, activities, or facilities.

**HOME:** HOME Investment Partnerships Program. A Federal grant program to provide housing for low-income persons.

**HOPWA:** See Housing Opportunities for Persons With Aids.

**HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA):** A Federal grant program to provide housing for persons with AIDS.

**INDEPENDENT AUDIT:** An examination of financial statements conducted by an outside CPA (one not employed by the firm being examined) according to generally accepted auditing standards (GAAS) for the purpose of expressing an opinion as to whether the statements are a fair presentation in accordance with generally accepted accounting principles (GAAP).

**INFRASTRUCTURE:** Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the “infrastructure mandate.”

**INTERDEPARTMENTAL CHARGES:** Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

**INTERFUND TRANSFER:** The reallocation of an existing appropriation within the fund based on renewing operational plans or need.

**INTERNAL SERVICE FUNDS:** A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

**MERIT INCREASE:** An increase to an individual's base pay rate based on performance.

**MILL/MILLAGE:** A tax that an owner pays based on the value of real estate or personal property being taxed. The tax rate on property is expressed in mills per dollar of the property's assessed value.

**MISSION:** The Mission Statement of an organization is a short but complete description of the overall purpose and intentions of that organization. It states what is to be achieved, but not how this should be done.

**MODIFIED ACCRUAL BASIS:** Revenues are recognized either when they are received in cash (licenses, fines, and so on) or when collection of the amount can be reasonably estimated to be received in the near future (such as property taxes). Expenditures are recognized in the period in which goods or services are received or a liability is incurred.

**NON-DEPARTMENTAL:** Accounts for expenditures that do not relate to any one specific department or activity. Instead, they benefit the organization as a whole.

**NON-PERSONNEL SERVICES:** Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

**OPERATING BUDGET:** The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

**OPERATING BUDGET IMPACT:** The anticipated personnel or non-personnel costs and/or savings in the Operating Budget that can be attributed to a capital investment.

**OTHER RESTRICTED FUNDS:** Category typically represents grants or single purpose funds which are restricted to meeting the operational requirements of grants and contributions.

**PERFORMANCE MEASURE:** A quantifiable measure to assess how well the organization carries out specific functions or processes.

**PERFORMANCE-BASED PROGRAM BUDGETING:** Is a system of planning, budgeting, and evaluation that emphasizes the relationship between money budgeted and results expected.

**PERSONNEL SERVICES:** Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

**POSITION VACANCY ALLOWANCE (PVA):** An estimate of salaries that are not expected to be spent in a budgeted program due to employee retirements, terminations, and transfers to other City programs during the year. PVA is budgeted as a reduction from gross salaries.

**PRINCIPAL RESTRICTED FUNDS:** Category includes major governmental and proprietary funds established to account for the revenue generated by the funds and expenses incurred from the operations of the funds.

**PRIOR YEAR ENCUMBRANCES:** Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**PROGRAM:** A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

**RESERVE FOR CONTINGENCIES:** An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

**PROGRAM BUDGET:** A budget grouped by similar activities, or type of service, which is organized as a sub-unit of a department for budgeting, planning, and performance measurement purposes.

**PROPRIETARY FUNDS:** Funds established to account for the delivery of goods and services to the general public (Enterprise Funds) or to other departments or agencies of the government (Internal Service Funds).

**RESOURCES:** Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

**RESTRICTED FUNDS:** Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

**REVENUE BOND** - A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds. Unlike general obligation bonds, only the revenues specified in the legal contract between the bond holder and bond issuer are required to be used for repayment of the principal and interest of the bonds.

**REVENUES:** The annual income or receipts of the City from taxes, charges, and investments.

**SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES:** Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

**SPECIAL REVENUE FUND:** Used to account for the proceeds of revenue sources (other than expendable trusts, or those used for major capital projects) that must be spent for a particular purpose. These funds should be used only when required by law, charter, or other commitment. The main purpose of separating these types of activities from those of the General Fund is to maintain control over the collection and use of specific sources of revenue.

**STAFFING LEVELS:** Estimated number of FTE needed to perform the work at a stated level of service.

**STEP INCREASE:** Periodic within grade increases of an employee's basic pay by advancing from one step of the grade to the next higher step of that grade, after meeting requirements for length of service and satisfactory performance.

**STRUCTURALLY BALANCED BUDGET:** A budget that provides for annual total expenditures and encumbrances which are equal to or less than the annual revenue estimate for the fund. See also Balanced Budget.

**TAXING AUTHORITY:** A statutory authority given to a governmental body to levy and collect taxes for public purposes.

**TRANSIENT OCCUPANCY TAX:** The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's Duke Energy Convention Center, and to help finance the expansion of the Duke Energy Convention Center.

**TRUST FUND:** A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

**UNAPPROPRIATED SURPLUS:** The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

**USER CHARGES/FEES:** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**WORKING CAPITAL RESERVE:** Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

**UNFUNDED ACTUARIAL ACCRUED LIABILITY:** Results from a variety of factors, such as previous underfunding and benefit increases attributable to earlier years of service that have not yet been fully funded.



# Recommended 2011/2012 Biennial Budget

VOLUME II:

Capital Investment Program  
Consolidated Plan Budget



# City of Cincinnati

## 2011/2012 All Funds Biennial Budget



### **Volume II: Recommended Capital Investment Program Recommended Consolidated Plan Budget**

#### **Mayor**

Mark Mallory

#### **Members of City Council**

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Chris Bortz

Leslie Ghiz

Chris Monzel

Roxanne Qualls (Vice Mayor)

Laure Quinlivan

Cecil Thomas

Charlie Winburn

Wendell Young

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Mary Moore, Administrative Specialist





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Ohio

**For the Biennium Beginning**

January 1, 2009

  
President

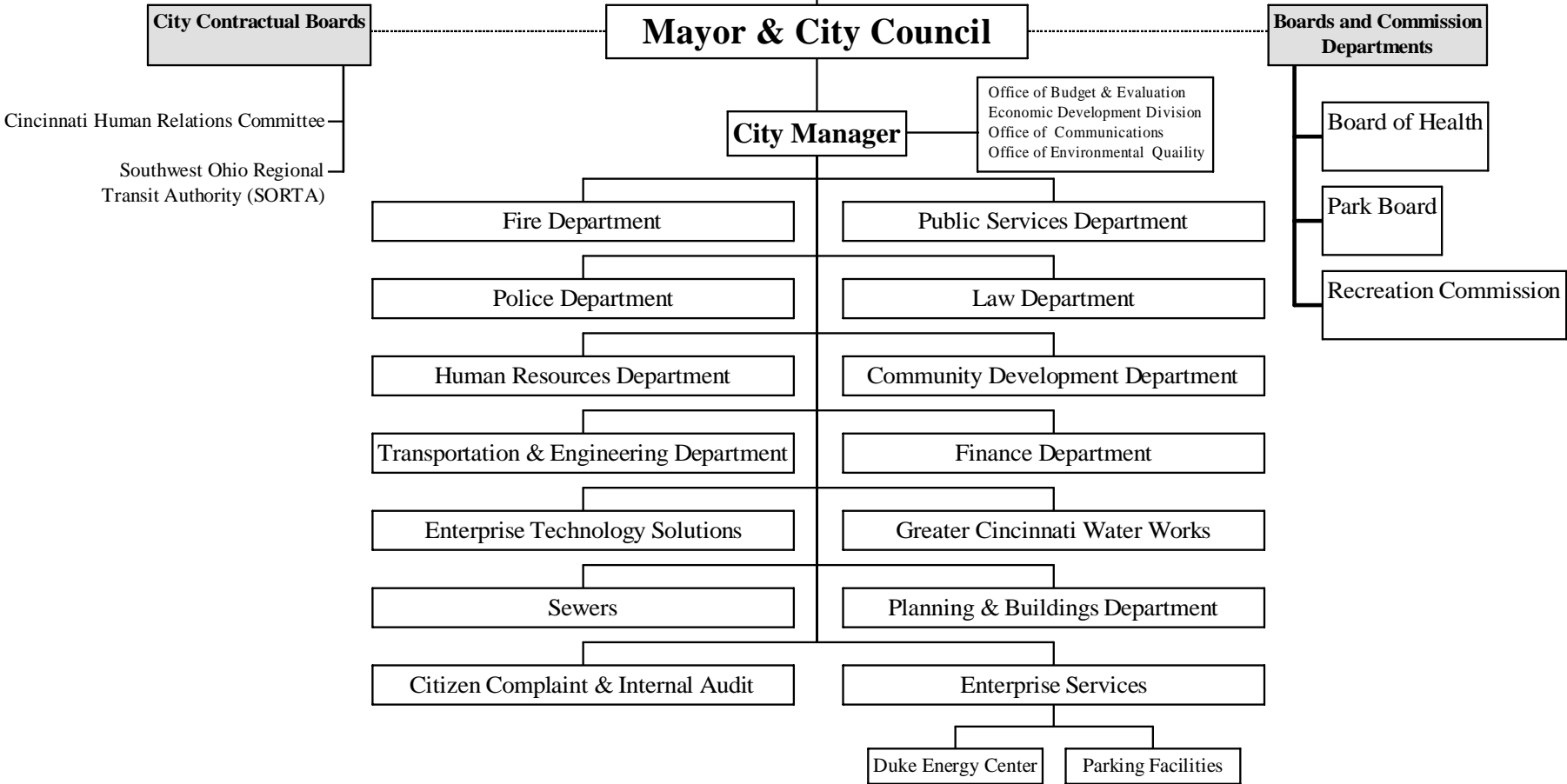
  
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# Citizens of Cincinnati



City of Cincinnati

2011/2012 RECOMMENDED BIENNIAL BUDGET

Volume II

TABLE OF CONTENTS

**Recommended Capital Budget Transmittal..... 1**

Executive Overview ..... 12

    Introduction ..... 12

    Analysis of Available Resources ..... 15

    Analysis of Recommended Expenditures ..... 19

Summary of Reports..... 40

    Section I: Recommended Projects by Program..... 40

    Section II: Recommended Projects by Neighborhood ..... 53

Departments: Summaries and Recommended Project Descriptions ..... 70

    City Manager ..... 70

    Community Development ..... 74

    Enterprise Technology Solutions ..... 79

    Enterprise Services..... 83

    Finance ..... 87

    Fire ..... 89

    Health ..... 92

    Parks..... 94

    Planning and Buildings ..... 96

    Public Services..... 98

    Recreation ..... 103

    Sewers ..... 107

    Transportation and Engineering..... 169

    Water Works ..... 188

**Recommended Consolidated Plan Transmittal ..... 1**

    Consolidated Plan Program Limits and Regulations ..... 7

    Recommended Consolidated Plan Highlights..... 8

    Developing the Consolidated Plan Budget ..... 12

Summary Tables by Goals and Objective ..... 13

    Community Development Block Grant ..... 13

    HOME Investment Partnerships ..... 16

    Emergency Shelter Grants ..... 17

    Housing Opportunities for Persons with AIDS..... 17

Consolidated Plan Program Descriptions by Objective ..... 18

    Housing Objectives ..... 19

    Other Community Needs ..... 22

    Quality of Life..... 25

    Homeless Housing/Special Populations Housing ..... 27

November 29, 2010

**TO:** Mayor Mark Mallory

**FROM:** Milton Dohoney, Jr., City Manager 

**SUBJECT: Recommended 2011/2012 Capital Budget**

(In \$ Millions)

<b>Recommended All Funds Capital Budget Summary</b>					
	<b>2010</b>	<b>2011</b>	<b>% Change 2010 to 2011</b>	<b>2012</b>	<b>% Change 2011 to 2012</b>
General Capital	\$ 63.1	\$ 55.8	-11.6%	\$ 55.5	-0.5%
Restricted Funds Capital	200.4	266.0	32.7%	212.9	-20.0%
Special Revenue Capital	1.4	1.9	35.7%	0.6	-68.4%
Federal/State Capital Matching Funds	1.6	9.6	500.0%	6.6	-31.3%
<b>Total All Funds:</b>	<b>\$ 266.5</b>	<b>\$ 333.3</b>	<b>25.1%</b>	<b>\$ 275.6</b>	<b>-17.3%</b>

I am submitting my recommended 2011/2012 Capital Budget and 2011-2016 Capital Investment Program for the City of Cincinnati. The recommended 2011/2012 Biennial All Funds Capital Budget totals \$608.9 million: \$333.3 million for 2011 and \$275.6 million for 2012. The recommended 2011-2016 Capital Investment Program totals \$2.1 billion. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds. When compared to the 2010 All Funds Capital Budget, the 2011 recommendation increases by 25.1%. In 2012, the recommended budget decreases by 17.3% compared to 2011. The capital budgets will vary somewhat from year-to-year to reflect the timing of projects and changes in resources.

For 2011, the \$66.8 million net increase over the 2010 All Funds Capital Budget occurs primarily because of the following changes:

- An \$65.6 million net increase in Restricted Funds Capital due to a \$72.7 million increase in Metropolitan Sewer District projects, a \$4.6 million decrease in Greater Cincinnati Water Works projects, a \$1.5 million decrease in Stormwater Management Utility projects, and a net decrease of \$1.0 million in other restricted funds;
- A General Capital net decrease of \$7.3 million due to a decrease of \$4.0 million in Income Tax Proceeds; a decrease of \$2.0 million in the Property Tax Supported Bonds resource; a decrease of \$2.0 million in the Income Tax Supported Bonds resource; and the elimination of the Blue Ash Airport Sale Proceeds as a resource (\$250,000). These decreases are offset by a net increase of \$0.9 million in Southern Railway Note Proceeds and Reprogramming resources;

## 2011/2012 Recommended Capital Budget

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- A net increase in Federal and State Capital Grant Matching Funds of \$8.0 million, which is primarily due to an increase of \$4.6 million in Federal and State grant funds for improvements to Hamilton Avenue and an increase of \$2.1 million in American Recovery and Reinvestment Act resources for the Waldvogel Viaduct Replacement project; and
- An increase of \$0.5 million Special Revenue Capital funding.

For 2012, the \$57.7 million net decrease from the 2011 recommended All Funds Capital Budget occurs primarily because of the following changes:

- A \$53.1 million net decrease in Restricted Funds Capital due to a reduction of \$57.3 million in Metropolitan Sewer District projects, an increase of \$4.3 million in Greater Cincinnati Water Works projects, and a net decrease of \$0.1 million in other restricted funds;
- A net decrease of \$0.3 million in General Capital resources;
- A net decrease of \$3.0 million in Federal and State Capital Grant Matching Funds; and
- A decrease of \$1.3 million in Special Revenue Capital funding due to the expiration of tax increment financing payments from the Westin/Star TIF.

### GENERAL CAPITAL INVESTMENT HIGHLIGHTS

#### *Resources*

The following table provides the recommended General Capital Resources for 2011 and 2012.

<b>Resource Category</b>	<b>2011</b>	<b>2012</b>
Property Tax Supported Bonds	\$20,000,000	\$18,000,000
Southern Railway Note Proceeds	17,900,000	18,340,000
City Income Tax	8,660,000	8,660,000
Income Tax Supported Debt	8,000,000	10,000,000
Reprogramming	1,200,000	500,000
<b>Total Recommended Resources:</b>	<b>\$55,760,000</b>	<b>\$55,500,000</b>

The 2011/2012 General Capital Budget is balanced to estimated resources. For 2011, the estimated General Capital Budget resources total \$55.8 million, while the estimated resources for 2012 total \$55.5 million. General Capital resources include Property Tax



## 2011/2012 Recommended Capital Budget

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Supported Bonds (2011 - \$20.0 million; 2012 - \$18.0 million), Southern Railway Note Proceeds (2011 - \$17.9 million; 2012 - \$18.3 million), the City Income Tax that is not used to support Income Tax Supported Debt (\$8.7 million in 2011 and 2012), Income Tax Supported Debt (2011 - \$8.0 million; 2012 - \$10.0 million), and Reprogramming Resources (2011 - \$1.2 million; 2012 - \$0.5 million). Please refer to the Executive Overview of this document for a detailed description of the General Capital resources.

### *Expenditures*

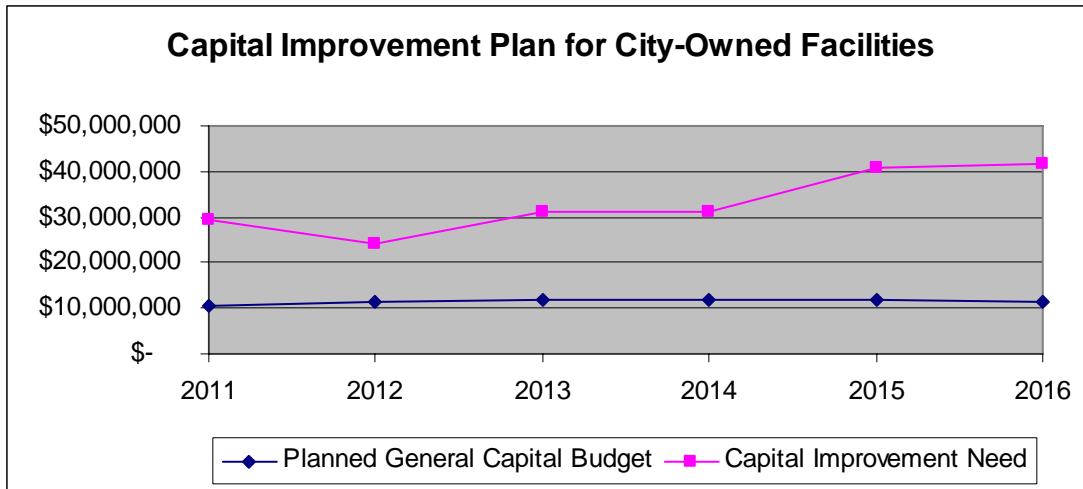
#### **GENERAL CAPITAL BUDGET HIGHLIGHTS**

1. **\$33.8 Million to Renovate/Replace City Facilities.** The recommended 2011/2012 Capital Budget includes \$17.3 million in 2011 and \$16.6 million in 2012 to renovate or replace existing City-owned facilities. The biennial recommendation includes \$11.5 million for Park facilities (which includes \$6.0 million for the Cincinnati Riverfront Park project), \$10.1 million for Recreation facilities, and \$512,000 for Health facilities. Upgrades to other City-owned facilities are recommended at a funding level of \$5.9 million over the biennium.

The General Capital Budget recommendation includes \$5.9 over the biennium for the replacement of City facilities. Included in this recommendation is \$3.5 million for the I-75 Expansion/Public Services Relocation project. (Please see #7 below for a detailed explanation of this project.) Also, \$2.4 million is included for the Replacement Facilities project, which will support the construction of a new fire station in Pleasant Ridge and either Westwood or Madisonville. Over the six-year plan, \$11.7 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements “need” for City-owned facilities for 2011-2016 totals \$197.9 million, while the planned allocation amount for improvements to City facilities is \$68.5 million, generating a shortfall of \$129.4 million. In just the biennium, the total need is \$53.5 million, the recommendation totals \$21.9 million, and the estimated shortfall for capital improvements for City facilities is \$31.6 million. The following chart illustrates the gap between the planned General Capital Budget spending over the 2011-2016 Capital Investment Program and the need for capital improvements.

## 2011/2012 Recommended Capital Budget



2. **\$27.5 Million for Street Rehabilitation and Street Improvement Projects.** The recommended General Capital Budget for rehabilitation and improvement of existing streets and roads totals \$13.7 million in both 2011 and 2012. This recommendation includes \$9.7 million and \$10.5 million for the Street Rehabilitation Program in 2011 and 2012, respectively. Over the six-year plan, \$83.9 million is recommended for street rehabilitation and street improvements, which includes \$63.2 million for the Street Rehabilitation Program.

Also included in this recommendation is \$4.0 million in 2011 and \$3.2 million in 2012 for various street and road improvement projects. Major project recommendations include \$1.9 million for the Street Improvements project; \$1.7 million for the Western Hills Viaduct Repair/Replacement project; \$840,000 for the Curb Ramps-Street Rehabilitation project; \$800,000 for the Uptown Access Improvements West MLK Drive project; and \$500,000 for the Harrison Avenue Improvements project.

The rising cost of construction and decreasing General Capital resources will impact the Department of Transportation and Engineering's (DOTE) ability to achieve the department's goal established by the City Council to rehabilitate 100 lane miles each year. In recent years the department has been successful in leveraging outside grants to extend resources. Nevertheless, in 2009 DOTE rehabilitated 91 lane miles and the goal was not achieved. In the upcoming biennium many outside grants will not be available; therefore, the projection is only 71 and 76 lane miles to be rehabilitated in 2011 and 2012, respectively. Recommended funding for the Street Rehabilitation project is \$20.2 million over the biennium, compared to \$22.9 million that was approved for this project over the previous biennium.

In addition to the Street Rehabilitation and Street Improvement projects recommended in the 2011/2012 biennium, there is a recommendation of \$7.7 million for annual infrastructure projects that are not related to streets and buildings. This recommendation includes the following projects: \$2.3 million for the Bridge

## 2011/2012 Recommended Capital Budget

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Rehabilitation Program; \$1.7 million for the Wall Stabilization and Landslide Correction Program; \$1.8 million for the Spot Infrastructure Replacement Program; \$1.5 million for the Sidewalk Repair Program; and \$500,000 for the Hillside Stairway Rehabilitation Program.

The All Funds Biennial Capital Budget also includes \$9.6 million in 2011 and \$6.6 million in 2012 from State and Federal transportation matching funds. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Other recommended matching fund projects include the Computerized Traffic Control System project and the Ohio River Trail project.

- 3. \$12.6 Million for Economic Development.** The recommendation in the General Capital Budget for economic development initiatives is \$7.1 million in 2011 and \$5.5 million in 2012. This recommendation includes \$1.5 million in 2011 for the Economic Development Opportunities project, which will provide resources to acquire land/property when access to funding is immediately needed to rapidly capitalize on an economic development opportunity. The 2011 recommendation also includes \$300,000 for the National Underground Railroad Freedom Center Permanent Exhibit project, which will support the demolition and reconfiguration of a section of the center to accommodate a new permanent exhibit titled "Invisible."

Over the biennium, \$2.6 million is recommended for the Retail/Commercial Opportunities project. This project helps the City to attract and retain retail and commercial business downtown. Also included over the biennium is \$2.0 million for the Neighborhood Business District Public Improvements project and \$2.0 million is included for the Port Authority project. (Please see #9 below for a detailed explanation of this project.) Various other projects totaling \$4.5 million are included for economic development in 2011 and 2012. Over the six-year plan, \$30.7 million is recommended for economic development initiatives.

- 4. \$10.6 Million for Equipment.** The General Capital Budget recommendation for equipment is \$4.9 million and \$5.7 million in 2011 and 2012, respectively. This recommendation includes \$9.0 million over the biennium for the Fleet Replacements project. Various other projects totaling \$1.6 million are included in this recommendation. Over the six-year plan, \$33.7 million is recommended for equipment.

The Fleet Replacements project supports the replacement of automotive and motorized equipment for City agencies supported by the General Fund. Currently, 1,685 out of 2,419 pieces of motorized equipment are out of lifecycle in General Fund agencies because they have exceeded the established standards for maximum mileage, age, or maintenance costs. An additional \$2.7 million a year for ten years would be needed to initiate a program to bring the fleet into lifecycle. Maintaining

2011/2012 Recommended Capital Budget

equipment beyond the recommended lifecycle increases departmental operating budgets for fleet maintenance.

5. **\$7.7 Million for Market Rate Housing Development Projects.** The recommendation for developing market rate housing throughout the City totals \$4.5 million in 2011 and \$3.2 million in 2012. Over the six-year plan, \$19.8 million is recommended for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential locations. In 2012, Special Housing Permanent Improvement Fund resources are expected to decrease significantly due to the expiration of the Westin/Star tax increment financing payments. The following table illustrates the total recommendation for market rate housing.

(In \$ Millions)

MARKET RATE HOUSING			
	2011	2012	Six-Year Plan
Neighborhood Market Rate Housing	\$ -	\$ 1.0	\$ 4.4
Strategic Housing Initiatives Program	1.2	0.9	5.2
Downtown Housing Development	0.6	0.7	4.0
Citirama	0.8	-	2.4
Special Housing Permanent Improv. Funds	1.9	0.6	3.8
TOTAL:	\$ 4.5	\$ 3.2	\$ 19.8

6. **\$6.0 Million for Cincinnati Riverfront Park.** The recommended 2011/2012 General Capital Budget includes \$6.0 million for the Cincinnati Riverfront Park project. In 2011 funding will be used for construction of Phase I of the project, which will cover the eastern side of the Park (east of the Roebling Bridge) and will include the Grand Fountain, Grand Stairs, Great Grand Lawn, a Tree Grove, a Play Area, and various other elements of the new park. Funding in 2012 will be used for construction of Phase II of the project, which will allow the northern edge of the park to develop in tandem with the southern edge of the Banks Development.
7. **\$3.5 Million for the I-75 Expansion/Public Services Relocation Project.** The recommended 2011/2012 General Capital Budget includes \$3.5 million for the I-75 Expansion/Public Services Relocate project. In 2007, the Ohio Department of Transportation (ODOT) started the process of redesigning the I-75 corridor. In April 2010, ODOT began the I-75 Mill Creek Expressway Phase 2 Improvement Project. This project requires the removal of the Monmouth Street overpass and pedestrian bridge. It will also require the destruction of the building located at 3241 Cormany Street and will necessitate the relocation of all functions performed at this site. This building houses Public Services Administrative offices and the Traffic and Road Operations storeroom. This project will provide funding for construction of a new facility for the Public Services Administration offices and the Traffic and Road Operations storeroom and the installation of a new ramp for the salt dome.

8. **\$2.2 Million for Information Technology Initiatives and Upgrades.** To continue to support new information technology and upgrades for existing systems, the General Capital recommendation includes \$1.0 million in 2011 and \$1.2 million in 2012 for information technology initiatives. Over the biennium, this recommendation includes \$456,000 for the Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is recommended in the amount of \$411,700 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling \$1.4 million are included for information technology improvements over the biennium. Over the six-year plan, \$6.2 million is included for information technology projects.
9. **\$2.0 Million for the Port of Greater Cincinnati Development Authority.** The recommended 2011/2012 General Capital Budget includes \$2.0 million for the Port Authority project which will provide resources for the Port of Greater Cincinnati Development Authority to execute place-based strategies for new business and residential investment. On September 29, 2010 the City Council adopted a motion (Doc. #201001339) that directed the Administration to allocate \$1.0 million in the Capital Budget in both 2011 and 2012 for the Port of Greater Cincinnati Development Authority. This recommendation complies with the direction in the motion adopted by the City Council.

#### **RESTRICTED/SPECIAL REVENUE/MATCHING FUND HIGHLIGHTS**

1. **Metropolitan Sewer District (MSD) Improvements: \$362.9 Million** – The recommended Capital Budget for MSD is \$210.1 million in 2011 and \$152.8 million in 2012. The Wet Weather Improvement Program (WWIP) alone accounts for more than 50% of the recommendation over the biennium: in 2011 the WWIP is recommended for \$95.5 million and in 2012 the recommendation is \$90.1 million. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates. The MSD Capital Budget is expected to be submitted to the Hamilton County Board of Commissioners in mid-December.
2. **Greater Cincinnati Water Works Capital Improvements: \$109.3 Million** – The recommendation for capital improvements for the Greater Cincinnati Water Works is \$52.5 million in 2011 and \$56.8 million in 2012. The majority of the recommended projects are dedicated to maintaining, replacing, or rehabilitating water mains, pumping stations, and water storage vessels. Continued funding is included for the installation of Ultraviolet Disinfection treatment technology at the Richard Miller Treatment Plant. This new treatment technology is intended to maintain compliance with the next round of US Environmental Protection Agency (EPA) Safe Drinking

## 2011/2012 Recommended Capital Budget

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Water regulations. Funding is also included for expansion projects related to two new wholesale customers: the City of Lebanon and South Lebanon.

3. **Stormwater Management Improvements: \$2.8 Million** – The Stormwater Management Utility Capital Budget recommendation includes \$1.7 million in 2011 and \$1.1 million in 2012. In 2011, an amount of \$874,000 is recommended to resolve drainage issues along Guerley Road in West Price Hill, which experiences flooding during heavy rain events. Over the biennium, \$500,000 is recommended for the 3674 Hillside Avenue Stormwater Intake Improvements project to help stabilize the steep hillside and improve drainage along Hillside Avenue.
4. **Improvements for Parking Facilities: \$1.9 Million** – The 2011 recommended Capital Budget for improvements to City parking facilities totals \$586,500 and the recommendation for 2012 is \$1.3 million. Over the biennium, this recommendation includes \$1.8 million for structural maintenance and repairs and \$100,000 for the Gateway Garage Capital Improvements project to comply with the City's agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of \$50,000 for improvements to the garage. Also, \$6,300 is recommended for the Parking Facilities Fund portion of the CFS Upgrade project.
5. **Lunken Airport Improvements: \$1.1 Million** – Recommended funding for improvements at Lunken Airport totals \$555,500 in 2011 and \$577,800 in 2012. In both years of the biennium, funding is recommended for infrastructure improvements, facility improvements, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.
6. **Convention Center Improvements: \$641,800** – Recommended funding for improvements to the Duke Energy Convention Center totals \$411,800 in 2011 and \$230,000 in 2012. Over the biennium, \$479,200 is recommended for the Capital Maintenance project, \$118,800 is recommended for the Building Equipment project, and \$43,000 is recommended for the Furniture, Fixtures, and Equipment project. Also, \$800 is recommended for the Convention Center Fund portion of the CFS Upgrade project.
7. **Special Revenue Capital: \$2.5 Million** - The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is \$1.9 million in 2011 and \$0.6 million in 2012. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2012, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire.
8. **Federal and State Capital Grant Matching Funds: \$16.2 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal

2011/2012 Recommended Capital Budget

and State Capital Matching Funds total \$9.6 and \$6.6 million in 2011 and 2012, respectively. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Grant funding is also expected to be received for the Computerized Traffic Control System project and the Ohio River Trail project.

**SMALE INFRASTRUCTURE APPROPRIATION REQUIREMENTS MET**

The recommended 2011/2012 Biennial General Capital Budget includes \$39.0 million in 2011, \$39.1 million in 2012, and \$219.9 million over the six-year plan for the renovation and/or replacement of existing City infrastructure assets. The recommended biennial Capital Budget amounts, combined with estimated Operating Budget infrastructure maintenance commitments of approximately \$28.3 million in both 2011 and 2012, provide the City with sufficient coverage to meet the legal spending requirements needed to maintain the 0.1% portion of the income tax dedicated to infrastructure. The estimated Smale coverage for 2011 and 2012 is 108.0% and 108.2%, respectively. The following is a list of recommended Capital Budget expenditure highlights for Smale Infrastructure projects:

(In \$ Millions)

<b>SMALE INFRASTRUCTURE RECOMMENDATIONS</b>		
	Biennial	Six-Year
Neighborhood Street Rehabilitation	\$20.2	\$63.2
City Facility Renovations/Replacements	\$33.8	\$83.2
Street and Road Improvements	\$7.3	\$20.7
Annual Infrastructure Programs	\$7.7	\$22.3
Miscellaneous Smale Programs	\$9.1	\$30.5
<b>TOTAL:</b>	<b>\$78.1</b>	<b>\$219.9</b>

**CONCLUSION**

This recommended 2011/2012 Capital Budget represents the most prudent allocation of resources to preserve the City’s assets. However, declining General Capital resources, most notably Income Tax Proceeds, drastically limits our ability to address City facility needs, rehabilitate streets, provide infrastructure improvements to promote investment, and furnish our employees with up-to-date equipment to work efficiently. Facing these challenges, the Administration has devoted many months of careful review and analysis of the City’s ever-growing infrastructure demands. This recommended 2011/2012 General Capital Budget maintains the City’s assets while also providing adequate coverage to meet the legal spending requirements to maintain the 0.1% portion of the income tax dedicated to infrastructure.

## 2011/2012 Recommended Capital Budget

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This document contains an Executive Overview and two summary reports (Projects by Program and Projects by Neighborhood) to assist in your review of my recommended Capital Budget. Additionally, a description of each recommended capital project in the 2011-2016 Capital Investment Program is provided by City department. I look forward to working with you, the City Council, and with our Citizens as we deliberate these recommendations.

  
cc: Lea D. Eriksen, Budget Director



2011/2012 Recommended Capital Budget

Exhibit 1

**2011/2012  
All Funds Capital Budget Summary**

	<b>Approved 2010</b>	<b>Recomm. 2011</b>	<b>Recomm. 2012</b>	<b>Recomm. 2011-2016</b>
<b>Capital Budget</b>				
<b>General Capital</b>	<b>\$63,077,300</b>	<b>\$55,760,000</b>	<b>\$55,500,000</b>	<b>\$315,315,000</b>
<b>Enterprise Capital</b>				
Cable Communications	250,000	0	0	0
Convention Center	866,000	411,800	230,000	1,561,800
General Aviation	535,700	555,500	577,800	3,663,700
Income Tax Transit	100,000	100,000	100,000	600,000
Metropolitan Sewer District	137,386,800	210,069,000	152,794,300	1,409,182,900
Parking System Facilities	450,000	586,500	1,299,300	6,281,800
Stormwater Management Utility	3,235,000	1,695,000	1,062,000	5,317,000
Telecommunications Services	430,000	30,000	30,000	180,000
Water Works	57,166,000	52,527,500	56,786,500	332,080,000
<b>Total Enterprise Funds</b>	<b>\$200,419,500</b>	<b>\$265,975,300</b>	<b>\$212,879,900</b>	<b>\$1,758,867,200</b>
<b>Special Revenue Funds Capital</b>				
Special Housing Perm. Imprv. Fund	<b>\$1,389,900</b>	<b>\$1,887,500</b>	<b>\$621,900</b>	<b>\$2,509,400</b>
<b>Matching Capital Funds</b>				
State-Federal-County Roads & Bridges	\$1,494,560	\$9,467,500	\$6,411,000	\$15,878,500
Federal Aviation Administration	150,000	150,000	150,000	300,000
<b>Total Matching Funds</b>	<b>\$1,644,560</b>	<b>\$9,617,500</b>	<b>\$6,561,000</b>	<b>\$16,178,500</b>
<b>Total All Funds Capital Budget</b>	<b>\$266,531,260</b>	<b>\$333,240,300</b>	<b>\$275,562,800</b>	<b>\$2,092,870,100</b>

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## **EXECUTIVE OVERVIEW**

### **I. INTRODUCTION**

A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. The City Council may also designate a capital improvement through its authority to establish public policy and identify a public purpose when making capital improvement expenditures. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.

The nature of a capital improvement lends itself to long-term planning and a combination of financing mechanisms. In Cincinnati, General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, and Southern Railway note proceeds. The necessary lead time involved in engineering a project, acquiring and clearing sites, or in securing State or Federal funds may require the funding of project phases over several years. Enterprise and Special Revenue capital projects are generally funded by user fees to operate and maintain facilities, such as the Water Works system.

A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2011-2016 CIP coordinates the financing and timing of improvements to maximize the value to the public.

This Capital Budget process began with city departments making requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. All department capital project requests were reviewed by the Capital Committee, which is a group of department directors and an Assistant City Manager, chaired by an Assistant City Manager and the Finance Director. The City Manager reviewed the recommendations of the Capital Committee and, in turn, developed the Capital Budget recommendations which are then submitted to the Mayor.

In addition to other review considerations, the Capital Committee used the criteria listed below in developing the Capital Budget. The criteria in descending priority sequence are as follows:

1. Hazard Elimination: to eliminate or reduce definite and immediate health and safety hazards;

2. Legal Mandates: to comply with a court order or other specific legal directive (consent decree, etc.);
3. Regulatory Compliance: self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
4. Project Completion: to finish phased projects with related and already committed or expended funding;
5. Prevent Failure: to systematically, and according to schedule, improve assets which if not periodically improved would fail;
6. Extend Useful Life: to improve an asset by making a capital investment to increase the asset's service life;
7. Cost-Benefit Justified: to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
8. Service Betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

**EXHIBIT 2**

**2011-2016 GENERAL CAPITAL INVESTMENT PROGRAM**

<u>General Capital</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b>PROGRAM RESOURCES</b>								
Income Tax	\$12,628,000	\$8,660,000	\$8,660,000	\$8,660,000	\$8,660,000	\$8,660,000	\$7,000,000	\$50,300,000
Tax-Supported Bonds	\$22,000,000	\$20,000,000	\$18,000,000	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000	\$98,000,000
Southern Railway Note Proc.	\$17,646,000	\$17,900,000	\$18,340,000	\$18,700,000	\$19,075,000	\$19,450,000	\$19,850,000	\$113,315,000
Reprogramming	\$553,300	\$1,200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,700,000
Income Tax Supported Debt	\$10,000,000	\$8,000,000	\$10,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$50,000,000
Blue Ash Airport Sale Proc.	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL RESOURCES:</b>	<b>\$63,077,300</b>	<b>\$55,760,000</b>	<b>\$55,500,000</b>	<b>\$50,860,000</b>	<b>\$51,235,000</b>	<b>\$51,610,000</b>	<b>\$50,350,000</b>	<b>\$315,315,000</b>
<b>PROGRAM EXPENSE</b>								
Debt Service Payments	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,000,000
Economic Development	\$5,268,600	\$6,108,100	\$4,518,600	\$3,350,800	\$3,664,300	\$3,524,900	\$3,489,500	\$24,656,200
Environment	\$190,000	\$112,500	\$124,600	\$128,100	\$129,000	\$130,000	\$126,800	\$751,000
Equipment	\$9,485,700	\$5,918,600	\$6,958,900	\$6,991,400	\$6,965,700	\$6,647,000	\$6,434,200	\$39,915,800
Housing & Neigh. Dev.	\$2,753,400	\$2,880,800	\$2,857,600	\$3,200,600	\$2,935,300	\$3,122,900	\$2,996,300	\$17,993,500
Infrastructure (Smale)	\$39,046,000	\$38,975,000	\$39,115,300	\$35,010,600	\$35,515,700	\$36,060,200	\$35,178,200	\$219,855,000
New Infrastructure	\$5,333,600	\$765,000	\$925,000	\$1,178,500	\$1,025,000	\$1,125,000	\$1,125,000	\$6,143,500
<b>TOTAL EXPENSES:</b>	<b>\$63,077,300</b>	<b>\$55,760,000</b>	<b>\$55,500,000</b>	<b>\$50,860,000</b>	<b>\$51,235,000</b>	<b>\$51,610,000</b>	<b>\$50,350,000</b>	<b>\$315,315,000</b>
<b>AVAILABLE BALANCE:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **II. ANALYSIS OF AVAILABLE RESOURCES**

### **GENERAL CAPITAL RESOURCES**

The total 2011-2016 General Capital Investment Program forecast is \$315.3 million in available resources over six years (see Exhibit 2, page 14). For the six-year period, program resources equal the recommended program expenses for all projects in the amount of \$315.3 million. Estimated resources for 2011 are \$55.8 million and for 2012 are \$55.5 million, which match the recommended project amounts for 2011 and 2012. What follows in this section is a description of each resource category for the General Capital Budget.

#### **City Income Tax**

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance. These resources will be presented for the City Council's review in the biennial Operating Budget.

As shown in Exhibit 2, City Income Tax resources for 2011 and 2012 are \$8.7 million in each year. The 2011-2016 total City Income Tax resource is \$50.3 million. (Exhibit 3, page 18 provides a percentage breakdown of total program resources for 2011-2012.)

#### **Property Tax Supported Bonds**

The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) in Exhibit 2 reflects property tax millage of 5.47 mills to meet the debt service requirements. The City is well within the unvoted statutory debt limitation of 5 ½% of assessed value in the City.

As shown in Exhibit 2, Property Tax Supported Bonds resource for 2011 is \$20.0 million and for 2012 is \$18.0 million. The 2011-2016 total Property Tax Supported Bonds resource is \$98.0 million, with \$15.0 million each year from 2013 through 2016.

Approximately 78% of the City's current outstanding general obligation property tax and self-supported debt of \$421.7 million will be retired by December 31, 2020. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The per capita debt of \$2,706 and debt outstanding of 5.46% of the market value of taxable property are two examples.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt. Beginning in 2000, the City Council approved a policy to use revenue bonds to support future Water Works capital projects.

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funds for special projects such as emerging development opportunities. The City uses this strategy sparingly, in order to have funds available for pay-as-you go (cash) projects.

### **Southern Railway Note Proceeds**

Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for a more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provides a resource for infrastructure projects.

As shown in Exhibit 2, the Southern Railway Note Proceeds resource for 2011 is \$17.9 million and for 2012 is \$18.3 million. The 2011-2016 Southern Railway Note Proceeds resource totals \$113.3 million.

### **Income Tax Supported Debt**

The recommended 2011/2012 Biennial Capital Budget and the 2011-2016 Capital Investment Program includes the use of City Income Tax Supported Debt as a resource for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

As shown in Exhibit 2, the Income Tax Supported Debt resource is \$8.0 million in 2011 and \$10.0 million in 2012. The 2011-2016 total Income Tax Supported Debt resource is \$50.0 million.

### **Reprogramming Resources**

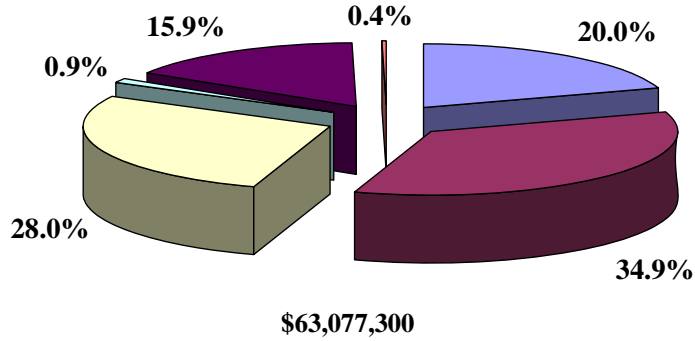
Reprogramming resources are unused funds recaptured from projects that are completed. The remaining balances are available and recommended for use in new projects. As shown in Exhibit 2, the 2011 Reprogramming resource amount is \$1.2 million and the 2012 resource amount is \$500,000. For 2011-2016, Reprogramming Resources total \$3.7 million.



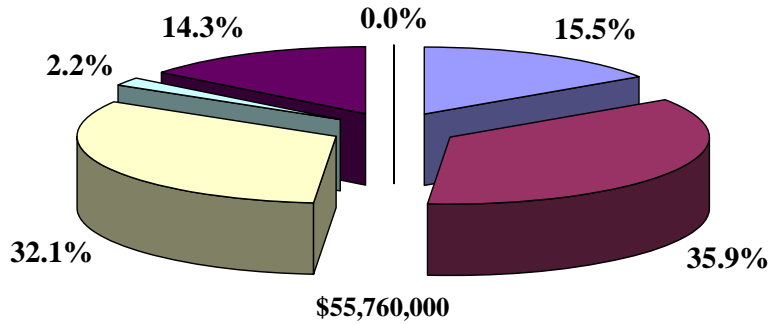
**EXHIBIT 3**

**CITY OF CINCINNATI  
2010 – 2012 GENERAL CAPITAL INVESTMENT PROGRAM  
TOTAL PROGRAM RESOURCES**

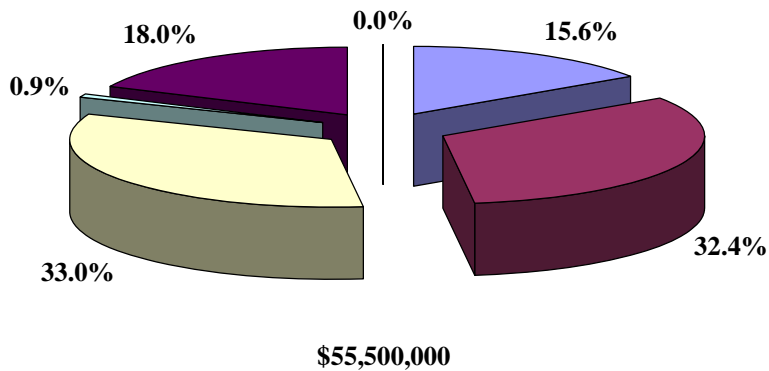
**2010**



**2011**



**2012**



City Income Tax	Property Tax Supported Bonds
Southern Railway Note Proceeds	Reprogramming
Income Tax Supported Debt	Blue Ash Airport Sale Proceeds

### **III. ANALYSIS OF RECOMMENDED EXPENDITURES**

#### **RECOMMENDED GENERAL CAPITAL FUND EXPENDITURES**

Planned General Capital projects for the 2011-2016 Capital Investment Program total \$315.3 million, which matches the total estimated resources for 2011-2016 of \$315.3 million. For the 2011/2012 General Capital Budget, recommended projects total \$111.3 million (\$55.8 million in 2011 and \$55.5 million in 2012) which is balanced to resources.

The following table illustrates the recommended General Capital projects over the 2011/2012 biennium by Expenditure Category in each department. (Please see Exhibit 4, page 20.) The table also shows the total recommendation in each department for the 2011-2016 six-year plan for each Expenditure Category. These categories include: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. The Debt Service Payments category was added in 2002. This category includes a project related to the City's commitment for the expansion of the Duke Energy Convention Center. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Exhibit 5 on page 25 provides a percentage breakdown of recommended expenditures in the General Capital Budget by expenditure category for 2011 and 2012.

For a complete description of the recommended General Capital projects, please refer to the separate departmental sections in this document.

## 2011-2016 Capital Improvement Program Recommended Projects by Expenditure Category

### General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Expenditure Category: Debt Service Payments</b>					
<b>Department: Transportation &amp; Eng.</b>					
	55 Convention Center Expansion	1,000,000	1,000,000	2,000,000	\$6,000,000
	Debt Service Payments Total:	1,000,000	1,000,000	2,000,000	\$6,000,000
<b>Expenditure Category: Economic Development</b>					
<b>Department: City Manager</b>					
	1 Retail/Commercial Opportunities	1,255,100	1,390,600	2,645,700	\$8,378,200
	2 Economic Development Opportunities	1,500,000		1,500,000	\$1,500,000
	6 Port Authority	1,000,000	1,000,000	2,000,000	\$2,000,000
<b>Department: Community Development</b>					
	6 NBD Public Improvements	1,000,000	1,000,000	2,000,000	\$6,000,000
	7 SPUR	243,000	260,000	503,000	\$1,503,000
	8 Community Development Focus District	300,000	350,000	650,000	\$1,850,000
	9 Commercial & Industrial Public Imprvts	400,000	400,000	800,000	\$2,400,000
	10 Tax Incentive/Enterprize Zone	100,000	100,000	200,000	\$600,000
	11 NBD Property Holding	10,000	18,000	28,000	\$125,000
<b>Department: Public Services</b>					
	8 NURFC Permanent Exhibit	300,000		300,000	\$300,000
	Economic Development Total:	6,108,100	4,518,600	10,626,700	\$24,656,200
<b>Expenditure Category: Environment</b>					
<b>Department: City Manager</b>					
	1 Center Hill Gas & Leachate	101,100	104,200	205,300	\$653,700
	2 Regulatory Compl. & Energy Conservation	11,400	20,400	31,800	\$97,300
	Environment Total:	112,500	124,600	237,100	\$751,000
<b>Expenditure Category: Equipment</b>					
<b>Department: City Manager</b>					
	5 Enterprise Budget System	30,000		30,000	\$30,000
	4 Wheeled Recycling Carts		325,500	325,500	\$2,191,100
<b>Department: Enterprise Tech. Solutions</b>					
	1 Communications Master Plan	190,000	266,000	456,000	\$1,469,000
	2 Data Infrastructure Security	125,000	160,000	285,000	\$894,600

## 2011-2016 Capital Improvement Program Recommended Projects by Expenditure Category

### General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Expenditure Category: Equipment</b>					
3	Cincinnati Financial System Upgrades	40,000	40,000	80,000	\$337,000
4	CAGIS Infrastructure	147,900	147,900	295,800	\$603,200
5	Electronic Gov't (eGov) Web Enhancement	231,700	180,000	411,700	\$1,331,700
6	800 MHz Radios		20,000	20,000	\$68,300
8	Active Directory / Server Consolidation			0	\$200,000
<b>Department: Finance</b>					
1	AMS-CFS Procurement Software Upgrade	78,000		78,000	\$78,000
2	CFS Upgrade		237,400	237,400	\$237,400
3	Licensing Software & A/R Collection Sys.		50,000	50,000	\$144,700
<b>Department: Fire</b>					
2	Fire Clothing Replacement	228,300	152,100	380,400	\$380,400
4	Defibrillator - Replacement	138,600		138,600	\$138,600
3	Apparatus Door Closers		145,000	145,000	\$145,000
7	Air Compressor Replacement		98,800	98,800	\$98,800
6	Hand Held Computer Based System			0	\$721,500
9	Appliances For Existing Firehouses			0	\$124,300
<b>Department: Health</b>					
1	Dental Equipment Replacement	90,000	90,000	180,000	\$180,000
<b>Department: Planning &amp; Buildings</b>					
5	Permit Center IT Replacement & Upgrade	37,200		37,200	\$37,200
<b>Department: Public Services</b>					
2	Fleet Replacements	4,301,900	4,746,200	9,048,100	\$28,725,000
5	Trash Receptacles	150,000	150,000	300,000	\$900,000
<b>Department: Transportation &amp; Eng.</b>					
1	Information Systems Acquisition	130,000	150,000	280,000	\$880,000
	Equipment Total:	5,918,600	6,958,900	12,877,500	\$39,915,800
<b>Expenditure Category: Housing &amp; Neighborhood Development</b>					
<b>Department: Community Development</b>					
1	Hazard Abatement/Demolition Program	225,000	225,000	450,000	\$1,500,000
2	Strategic Housing Initiatives Program	1,160,200	863,400	2,023,600	\$5,182,200

## 2011-2016 Capital Improvement Program Recommended Projects by Expenditure Category

### General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Expenditure Category: Housing &amp; Neighborhood Development</b>					
3	Downtown Housing Development	615,000	680,000	1,295,000	\$3,969,000
4	Citirama	800,000		800,000	\$2,400,000
5	Neighborhood Market Rate Housing		1,000,000	1,000,000	\$4,405,100
<b>Department: Planning &amp; Buildings</b>					
1	Neighborhood Studies	80,600	89,200	169,800	\$537,200
Housing & Neighborhood Development Total:		2,880,800	2,857,600	5,738,400	\$17,993,500
<b>Expenditure Category: Infrastructure (Smale Comm'n.)</b>					
<b>Department: Health</b>					
2	Facilities Renovation & Repairs	238,300	273,700	512,000	\$2,011,500
<b>Department: Parks</b>					
1	Park Infrastructure Rehabilitation	2,655,800	2,831,800	5,487,600	\$17,161,200
2	Cincinnati Riverfront Park	4,000,000	2,000,000	6,000,000	\$6,000,000
<b>Department: Public Services</b>					
1	I-75 Expansion/Public Services Relocate	1,000,000	2,500,000	3,500,000	\$3,500,000
3	City Facility Renovation and Repairs	2,234,000	2,200,000	4,434,000	\$13,234,000
4	Replacement Facilities	1,048,600	1,338,400	2,387,000	\$8,188,000
6	Sign Replacement	200,000	358,400	558,400	\$3,978,500
7	Community Facility Improvements	600,000	600,000	1,200,000	\$3,600,000
9	District Two Garage Repair	50,000		50,000	\$50,000
10	Findlay Market Improvements	100,600	108,800	209,400	\$609,400
<b>Department: Recreation</b>					
1	Recreation Facilities Renovation	1,850,000	1,355,500	3,205,500	\$9,020,100
2	Aquatics Facilities Renovation	1,650,000	2,000,000	3,650,000	\$11,650,000
3	Athletics Facilities Renovation	287,000	721,500	1,008,500	\$3,514,700
4	Compliance with ADA	100,000	100,000	200,000	\$600,000
5	Outdoor Facilities Renovation	473,200	533,200	1,006,400	\$3,126,400
6	Yeatman's Cove Upper Walkway	1,000,000		1,000,000	\$1,000,000
<b>Department: Transportation &amp; Eng.</b>					
2	SCIP Loan Repayment	215,000	215,000	430,000	\$1,290,000
3	Innovative Transportation Strategies	500,000	500,000	1,000,000	\$3,000,000

## 2011-2016 Capital Improvement Program Recommended Projects by Expenditure Category

### General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Expenditure Category: Infrastructure (Smale Comm'n.)</b>					
4	Street Rehabilitation	9,700,000	10,500,000	20,200,000	\$63,175,000
5	Street Improvements	900,000	1,000,000	1,900,000	\$6,000,000
6	Traffic Signal Installation & Renov.	830,000	830,000	1,660,000	\$4,980,000
7	OKI Corridor Studies	200,000	200,000	400,000	\$1,400,000
8	Bridge Rehabilitation Program	900,000	1,400,000	2,300,000	\$6,600,000
9	Computerized Traffic Signal System	200,000	200,000	400,000	\$1,200,000
11	Wall Stab. & Landslide Correction	650,000	1,000,000	1,650,000	\$5,250,000
13	LED Traffic and Pedestrian Signals	337,500	337,500	675,000	\$2,362,500
15	Sidewalk Repair Program	700,000	750,000	1,450,000	\$4,350,000
16	Curb Ramps - Street Rehab	400,000	440,000	840,000	\$2,660,000
17	Safety Improvements	100,000	100,000	200,000	\$600,000
19	Traffic Signal Controllers & Detectors	75,000	75,000	150,000	\$550,000
22	Bicycle Transportation Program	600,000	600,000	1,200,000	\$3,600,000
23	Hillside Stairway Rehab. Program	250,000	250,000	500,000	\$1,400,000
26	Spot Infrastructure Replacement	1,025,000	740,000	1,765,000	\$4,665,000
29	Street Calming Program	200,000	200,000	400,000	\$1,200,000
34	Pavement Management	170,000	170,000	340,000	\$1,020,000
41	Colerain Ave. Virginia to Leeper Impr.	100,000	100,000	200,000	\$200,000
43	Over-the-Rhine Streetscape Imprv.	600,000	700,000	1,300,000	\$3,300,000
44	Columbia Parkway Enhancements	185,000	50,000	235,000	\$1,485,000
45	Downtown Infrastrctr. Coord. & Implmntn.	550,000	400,000	950,000	\$2,312,500
46	Uptown Access Improvements West MLK Dr.	400,000	400,000	800,000	\$1,200,000
47	Harrison Avenue Improvements	500,000		500,000	\$500,000
48	Colerain Corr. Imp. I-74 to Spring Grv	100,000	100,000	200,000	\$600,000
56	Western Hills Viaduct Repair/Replmnt.	1,000,000	661,500	1,661,500	\$4,422,000
58	ROW Ordinance Implementation	100,000	100,000	200,000	\$600,000
27	Street Light Replacement Project		75,000	75,000	\$475,000
51	Duke Street Light Replmnt. Proj.		100,000	100,000	\$700,000
31	Second and Third Street Improvements			0	\$802,200
57	Transit Center Reconstruction			0	\$712,000
	Infrastructure (Smale Comm'n.) Total:	38,975,000	39,115,300	78,090,300	\$219,855,000

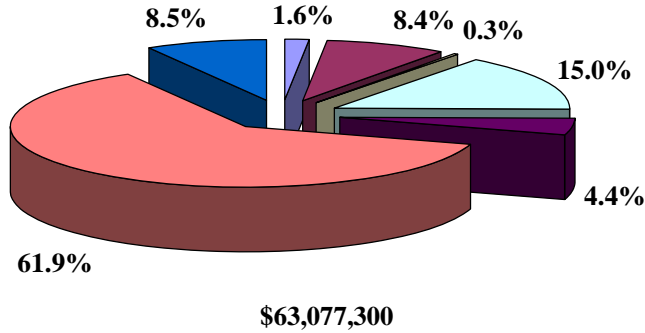
## 2011-2016 Capital Improvement Program Recommended Projects by Expenditure Category

### General Capital

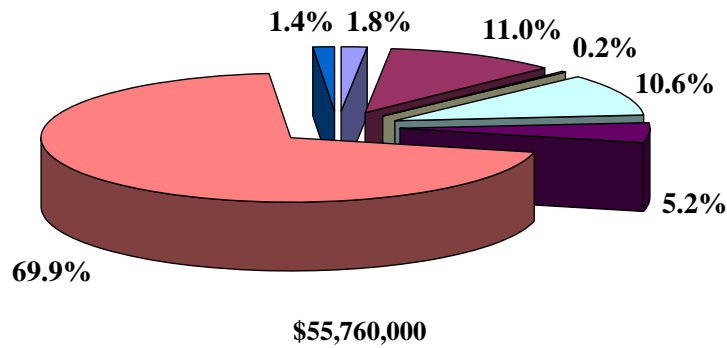
<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Expenditure Category: New Infrastructure</b>					
<b>Department: Transportation &amp; Eng.</b>					
14	Gateways/Greenways Improvement	465,000	400,000	865,000	\$2,765,000
20	Downtown Public Paver Replacement	50,000	50,000	100,000	\$300,000
35	Ohio River Trail - Downtown to Salem	100,000	400,000	500,000	\$2,100,000
40	Riverfront Infrastctr. Coord. & Impl.	100,000	25,000	125,000	\$225,000
49	Raised Pavement Markers	50,000	50,000	100,000	\$300,000
59	Kennedy Connector			0	\$253,500
53	ML King/I-71 Interchange			0	\$200,000
	New Infrastructure Total:	765,000	925,000	1,690,000	\$6,143,500
	Total: General Capital	55,760,000	55,500,000	111,260,000	\$315,315,000

**EXHIBIT 5**  
**CITY OF CINCINNATI**  
**2010 – 2012 GENERAL CAPITAL INVESTMENT PROGRAM**  
**RECOMMENDED EXPENDITURES**

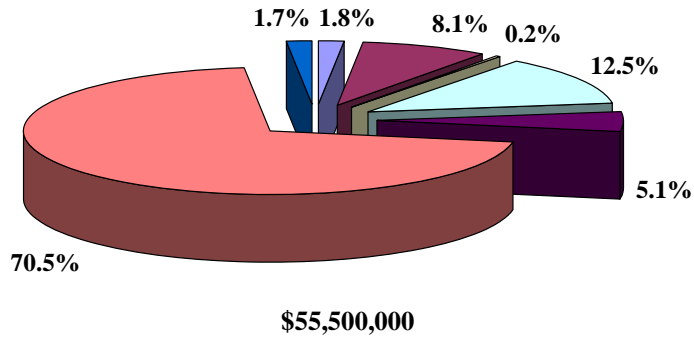
**2010**



**2011**



**2012**



Debt Service Payments	Economic Development
Environment	Equipment
Housing & Neighborhood Development	Infrastructure (Small)
New Infrastructure	



## **RECOMMENDED RESTRICTED FUND EXPENDITURES**

The resources for Restricted Fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. Fund forecast information, including projected fund balance information, may be found in the 2011/2012 Operating Budget document. As shown in Exhibit 1, page 11, the Restricted Funds Capital Budget totals \$266.0 million in 2011 and \$212.9 million in 2012. For the six-year Capital Investment Program, the total recommendation is \$1.8 billion.

The following table illustrates the recommended projects over the 2011/2012 biennium in Restricted Funds in each department. (Please see Exhibit 6, page 27.) The table also shows the total recommendation in each department for the 2011-2016 six-year plan for each Restricted Fund. These Restricted Funds include: Parking Facilities; Convention Center; General Aviation; Stormwater Management; Telecommunications Services; MSD Capital Improvements; Water Works; and Income Tax Transit.

For a complete description of the recommended projects in the Restricted Funds, please refer to the separate departmental sections in this document.

## **SPECIAL REVENUE FUNDS**

The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is \$2.5 million in the biennium (\$1.9 million in 2011 and \$0.6 million in 2012). This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development. This program supports the development of new market-rate housing.

## **FEDERAL and STATE CAPITAL GRANTS**

The City receives Federal and State grants and matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funds granted by the FAA varies from year to year. Once grants are received, the resulting projects are budgeted and matching City funds will be recommended to the City Council for approval. As shown in Exhibit 1, page 11, Federal and State Capital Grants total \$9.6 million in 2011 and \$6.6 million in 2012.

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 102 Parking Facilities

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: ES: Parking Facilities</b>					
1	Structural Maintenance & Repair	536,500	1,243,000	1,779,500	\$5,975,500
2	Gateway Garage Capital Improvements	50,000	50,000	100,000	\$300,000
3	CFS Upgrade		6,300	6,300	\$6,300
	Total: Parking Facilities	<u>586,500</u>	<u>1,299,300</u>	<u>478,855,200</u>	<u>\$6,281,800</u>

### Fund: 103 Convention Center

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: ES: Convention Center</b>					
1	Furniture, Fixtures, and Equipment	43,000		43,000	\$443,000
2	Capital Maintenance	250,000	229,200	479,200	\$639,200
3	Building Equipment	118,800		118,800	\$478,800
4	CFS Upgrade		800	800	\$800
	Total: Convention Center	<u>411,800</u>	<u>230,000</u>	<u>478,855,200</u>	<u>\$1,561,800</u>

### Fund: 104 General Aviation

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: Transportation &amp; Eng.</b>					
61	Airport Infrastructure Improvements	140,000	140,000	280,000	\$840,000
62	FAA/ODOT Local Match	200,000	200,000	400,000	\$1,200,000
63	Facility Improvements	215,500	236,100	451,600	\$1,622,000
99	CFS Upgrade		1,700	1,700	\$1,700
	Total: General Aviation	<u>555,500</u>	<u>577,800</u>	<u>478,855,200</u>	<u>\$3,663,700</u>

### Fund: 107 Stormwater Management

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: Sewers</b>					
1	Barrier Dam Facility Repairs	100,000	100,000	200,000	\$700,000
2	Guerley Rd. Outlet to Sunset Drain Imp.	874,000		874,000	\$874,000
3	3674 Hillside Ave. Stormwtr. Intake Imp.	270,000	230,000	500,000	\$500,000
4	Hillside Avenue Drainage Improvements	100,000	100,000	200,000	\$500,000

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 107 Stormwater Management

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
5	St. Leo Place Drainage Correction	50,000	250,000	300,000	\$300,000
8	Dyer Street Drainage Improvements	301,000		301,000	\$301,000
6	Hartwell Community Drainage Imprvmnts.		100,000	100,000	\$300,000
7	Eatondale Stormwater Intake Imprvmnts.		250,000	250,000	\$250,000
12	Settle - Madison to Roe		32,000	32,000	\$240,000
9	Winton 84-inch Sewer Elimination				\$70,000
13	Orlando Pl - Stewert to Peabody				\$189,000
14	Stewert Avenue - Madison Rd. to Orla				\$94,000
10	West Fork Channel Repair				\$300,000
11	Moorehead St. to Swift Ave. Drainage Imp				\$300,000
15	Haley Ave. at Settle St.				\$218,000
16	Dunaway Ct.				\$128,000
17	Osgood St.				\$53,000
	Total: Stormwater Management	1,695,000	1,062,000	478,855,200	\$5,317,000

### Fund: 336 Telecommunications Services

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: Enterprise Tech. Solutions</b>					
7	Radio Communications Equipment	30,000	30,000	60,000	\$180,000
	Total: Telecommunications Services	30,000	30,000	478,855,200	\$180,000

### Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: Sewers</b>					
1	Towers East PS Elimination	2,154,100		2,154,100	\$2,154,100
3	Werk and Westbourne EHRT Facility	709,000		709,000	\$39,191,900
27	CSO 194 High Point Sewer Separation	480,000		480,000	\$4,639,900
28	CSO 195 Westwood Northern Sewer Separ.	120,000		120,000	\$3,475,000
29	CSO 525 Mt. Airy Grating Sewer Separ.	192,000		192,000	\$3,598,800
33	Lower Mill Creek Partial Remedy	10,500,000	7,500,000	18,000,000	\$322,056,600
34	SSO 1000 Elimination	268,000		268,000	\$2,291,600

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
35	SSO 228 Elimination	201,200		201,200	\$1,701,000
43	LMWWTP Planning Bundle	1,033,700	5,582,800	6,616,500	\$6,616,500
47	CSO 135 Improvements	43,400		43,400	\$43,400
48	CSO 43 Improvements	44,400		44,400	\$44,400
49	CSO 54 Improvements	40,200		40,200	\$354,900
50	CSO 170 Improvements	42,400		42,400	\$42,400
51	CSO 187 Improvements	39,100		39,100	\$334,200
52	CSO 214 Storage Facility	2,505,200	218,800	2,724,000	\$2,724,000
53	CSO 500 Improvements	42,900		42,900	\$42,900
54	CSO 501 Improvements	43,400		43,400	\$43,400
55	CSO 549 Improvements	43,900		43,900	\$43,900
56	CSO 550 Improvements	44,400		44,400	\$44,400
57	CSO 551 Sewer Separation	567,100	59,800	626,900	\$4,752,800
58	CSO 552 Improvements	41,900		41,900	\$41,900
59	CSO 553 Sewer Separation	293,000	59,800	352,800	\$352,800
60	Upper Duck Creek HRT Facility	2,700,100	648,800	3,348,900	\$3,348,900
63	Eastern/Delta Sewer Separation Ph 3	11,447,100		11,447,100	\$11,447,100
66	Sewer Relining Program	7,858,200	8,133,200	15,991,400	\$51,249,100
67	Manhole Rehabilitation Program	1,309,800	1,355,600	2,665,400	\$8,542,200
68	Water in Basement Prevention Program	2,750,000	2,750,000	5,500,000	\$16,500,000
69	RDI/I Program	4,003,800	4,166,100	8,169,900	\$26,275,000
70	WWIP Development Studies and Reports	1,684,600	1,730,400	3,415,000	\$9,801,000
71	MSD Sustainable Infrastructure Program	27,000,000	34,000,000	61,000,000	\$239,627,200
72	Urgent Capacity Response	2,619,500	2,711,200	5,330,700	\$17,083,700
73	Home Sewer Treatment System Extensions	1,833,700	1,897,900	3,731,600	\$11,959,100
74	WWIP Mangement and Suppoprt Services	12,800,000	13,000,000	25,800,000	\$78,445,000
75	Spring Leaf Pump Station Elimination	675,200		675,200	\$2,857,000
76	Homelawn Estates PS Elimination	131,900		131,900	\$488,100
77	White Oak Pump Station Elimination	174,100		174,100	\$752,700
78	Wesselman Sewer Phase II-A	3,937,500		3,937,500	\$3,937,500
80	CSO 410 Stream Separation	1,459,700		1,459,700	\$1,459,700

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
81	MUCRWWTP Electrical Upgrades	7,067,500		7,067,500	\$7,067,500
83	Dellers Glen PS Elimination	467,000		467,000	\$467,000
84	Bender Rd Aerial Sewer Crossing	129,000		129,000	\$129,000
85	Country Club Estates PS Elimination	1,444,900		1,444,900	\$1,444,900
86	Wastewater Engineering Building Lease	1,200,000	1,200,000	2,400,000	\$7,200,000
87	Dellway Ave Sewer Replacement	2,592,600		2,592,600	\$2,592,600
93	CSO 483 Sewer Separation	5,618,500		5,618,500	\$5,618,500
94	Cora Avenue Sewer Replacement	189,500		189,500	\$707,500
95	North Avondale Basin Study	698,000		698,000	\$698,000
96	German Cemetery Sewer Replacement	191,500		191,500	\$651,900
97	Benson St. Sewer Replacement	2,859,000		2,859,000	\$2,859,000
98	Badgeley RTC Reloc and Grit Pit	1,873,000		1,873,000	\$1,873,000
99	Macauley St. Sewer Replacement	100,700		100,700	\$410,800
101	Mt. Airy Forest Sewer Replacement	3,527,000		3,527,000	\$3,527,000
102	Diehl Road Sewer Replacement	630,300		630,300	\$630,300
103	Shasta Place Sewer Replacement	227,600		227,600	\$227,600
105	Lynnhaven Drive Sewer Replacement	145,900		145,900	\$145,900
106	MCWWTP Raw Sewage PS Upgrade	3,420,600	7,944,200	11,364,800	\$11,364,800
109	SSO 603 and 704 Improvements	3,824,400		3,824,400	\$3,824,400
110	MCWWTP Anaerobic Digester Conv	18,803,100		18,803,100	\$18,803,100
111	Ardmore Ave. Sewer Replacement	1,470,200		1,470,200	\$1,470,200
112	Wilder Avenue Sewer Replacement	238,000		238,000	\$238,000
118	Beckman Pump Station Elimination	101,800		101,800	\$418,200
119	LMWWTP-Four Mile PS Improv	2,035,800		2,035,800	\$2,035,800
120	Moeller Avenue Sewer Replacement	989,800		989,800	\$989,800
121	Fairfax Avenue Sewer Replacement	333,500		333,500	\$333,500
123	Land Acquisition	1,500,000	1,500,000	3,000,000	\$6,000,000
124	Emergency Sewer Repairs 2011	8,150,000		8,150,000	\$8,150,000
129	SCADA System Installs and Upgrades	11,802,600		11,802,600	\$11,802,600
130	CIP Project Planning 2011	2,500,000		2,500,000	\$2,500,000
135	WWT Roofing and Paving Rehab/Replmt.	209,200	209,200	418,400	\$1,259,300

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
136	Asset Rehab and Replacement Plan	1,000,000	500,000	1,500,000	\$2,500,000
137	Reliability Services	1,348,500		1,348,500	\$1,348,500
140	Flow Monitoring and Rain Gauges 2011	3,800,000		3,800,000	\$3,800,000
145	Flow Modeling 2011	2,100,000		2,100,000	\$2,100,000
150	High Risk Asset Renewal 2011	5,150,000		5,150,000	\$5,150,000
155	MSD-DUKE Sewer Televising Partnershp	10,000,000	10,000,000	20,000,000	\$40,000,000
157	Value Engineering	375,000	375,000	750,000	\$1,500,000
163	Indef. Delivery/Indef. Quantity 2011	120,000		120,000	\$120,000
12	Ludlow and Lafayette Parallel Sewer		126,100	126,100	\$934,700
13	SSO 700 Storage Facility		5,639,200	5,639,200	\$18,906,300
15	CSO 512 Improvements		20,000	20,000	\$65,300
16	CSO 513 Sewer Separation		198,900	198,900	\$653,100
17	CSO 514 Sewer Separation		105,300	105,300	\$344,300
26	CSO 179 Sewer Separation		198,400	198,400	\$1,687,800
79	Westchase Park Pump Station Elim		322,700	322,700	\$322,700
82	Barringtnhls BLKF GVOLZ/KAK		5,004,700	5,004,700	\$5,004,700
100	Millbrook [#]2 PS Upgrade		1,570,200	1,570,200	\$1,570,200
104	Fairmount Avenue Sewer Replacement		592,800	592,800	\$592,800
108	E. Mitchell Avenue Sewer Replacement		1,065,400	1,065,400	\$1,065,400
116	Wasson Road Sewer Replacement		338,300	338,300	\$338,300
117	Beverly Hill Drive Sewer Replacement		274,700	274,700	\$274,700
122	Linwood Avenue Sewer Replacement		801,100	801,100	\$801,100
125	Emergency Sewer Repairs 2012		8,150,000	8,150,000	\$8,150,000
131	CIP Project Planning 2012		2,000,000	2,000,000	\$2,000,000
138	Remaining Asset Allowance 2012		9,673,700	9,673,700	\$9,673,700
141	Flow Monitoring and Rain Gauges 2012		3,800,000	3,800,000	\$3,800,000
146	Flow Modeling 2012		2,100,000	2,100,000	\$2,100,000
151	High Risk System Asset Renewal 2012		5,150,000	5,150,000	\$5,150,000
164	Indef. Delivery/Indef. Quantity 2012		120,000	120,000	\$120,000
4	MuCrWWTP Ad New Belt Filter Press				\$1,334,000
5	MuCrWWTP Grit Replacement				\$4,747,800

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
6	SSO 1048 Conveyance Sewer				\$190,800
7	SSO 1048 CONVEYANCE SEWER PHASE 2				\$251,900
8	SSO 587 Conveyance Sewer				\$128,400
9	SSO 700 Influent Trunk Sewer				\$3,441,800
10	Lockland Sewer Separation				\$256,800
11	Pleasant Run Sewer - Kem. To JG				\$133,700
18	Blue Rock Rd Sewer Separation				\$1,952,000
19	CSO 226 Improvements				\$66,900
20	CSO 559 Improvements				\$66,900
21	CSO 515 Improvements				\$68,600
22	CSO 516 Improvements				\$69,000
23	CSO 538 Improvements				\$66,900
24	CSO 539 Improvements				\$66,900
25	CSO 562 Improvements				\$66,900
30	MCWWTP Auxillary Outfall Imprv.				\$16,240,900
31	MCWWTP Secondary Bypass Weir				\$151,800
32	MCWWTP Addl. Primary Sludge Pumping				\$1,408,500
36	Little Miami Four Mile PS Upgrade				\$374,200
37	LMWWTP Pump Sta. Reconfig.				\$319,500
38	LMWWTP Grit Station Upgrade				\$790,700
39	LMWWTP 4 Mile PS HYD Improv.				\$199,000
40	LMWWTP Prim to Sec Hyd Improv.				\$183,100
41	LMWWTP Chem. Enhanced Prim Treat.				\$628,400
42	LMWWTP Secondary Trmt. Modifications				\$952,700
44	LMWWTP Chemical Feed Sys. Upgrades				\$377,300
45	LMWWTP Sludge Receiving Fac. Improv.				\$45,600
46	LMWWTP Dual Feed/Standby Power				\$752,500
61	CSO 471 Grandin Rd Regulator Improvement				\$290,000
62	CSO 470 Eastern Ave Sewer Separation				\$1,635,100
64	LMWWTP Wet Weather P.S.				\$3,570,400
65	LMWWTP 4 Mile Dry Weather Pumps				\$162,100

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
	88 Ohio Avenue Sewer Replacement				\$234,700
	89 Sharon Industrial Park PS Replacement				\$1,489,100
	90 Blair Avenue Sewer Replacement				\$285,800
	91 Stover Avenue Sewer Replacement				\$364,600
	92 CSO 125 Sewer Enhancements				\$3,687,000
	107 3934 Winding Way Sewer Replacement				\$522,100
	113 Polk Run TP Reliab. And Serv. Upg.				\$8,257,900
	114 Dry Run Area Sewers Phase 1				\$11,974,700
	115 Dry Run Area Sewers Ph 2				\$8,474,400
	126 Emergency Sewer Repairs 2013				\$8,150,000
	132 CIP Project Planning 2013				\$2,000,000
	142 Flow Monitoring and Rain Gauges 2013				\$3,800,000
	147 Flow Modeling 2013				\$2,100,000
	152 High Risk System Asset Renewal 2013				\$5,150,000
	14 Daly Road Sewer Replacement				\$13,649,000
	127 Emergency Sewer Repairs 2014				\$8,150,000
	133 CIP Project Planning 2014				\$2,000,000
	139 Remaining Asset Allowance				\$126,908,300
	143 Flow Monitoring and Rain Gauges 2014				\$3,800,000
	148 Flow Modeling 2014				\$2,100,000
	153 High Risk System Asset Renewal 2014				\$5,150,000
	2 Upper Muddy Lower Planning				\$3,242,300
	128 Emergency Sewer Repairs 2015				\$16,463,000
	134 CIP Project Planning 2015				\$4,040,000
	144 Flow Monitoring and Rain Gauges 2015				\$7,676,000
	149 Flow Modeling 2015				\$4,242,000
	154 High Risk System Asset Renewal 2015				\$10,403,000
	Total: MSD Capital Improvements	210,069,000	152,794,300	478,855,200	\$1,409,182,900

### Fund: 756 Water Works



## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: Water Works</b>					
1	Ultraviolet Disinfection - Miller Plant	12,723,000	8,250,000	20,973,000	\$22,973,000
2	Replacement Water Mains T1201	15,923,000	16,248,000	32,171,000	\$116,577,000
3	Street Improvements T1401	5,500,000	6,100,000	11,600,000	\$45,900,000
4	Valve Replacement Program	275,000	275,000	550,000	\$1,650,000
5	Backup Power Generator - Eden Park	900,000	2,550,000	3,450,000	\$3,450,000
6	Lebanon Pump Station	650,000	920,000	1,570,000	\$1,570,000
7	Kings Island Drive	2,400,000	350,000	2,750,000	\$2,750,000
8	Kings Mills/Columbia - Lebanon Phase II	2,000,000	200,000	2,200,000	\$2,200,000
9	Columbia/Turtlecreek - Lebanon Phase IV	1,000,000	2,200,000	3,200,000	\$3,200,000
10	Mason/Morrow/Millgrove Road-Lebanon Ph 3	1,200,000		1,200,000	\$1,200,000
11	Private Development T1501	400,000	400,000	800,000	\$2,420,000
12	Castings/Street Improvements	354,000	365,000	719,000	\$2,314,000
14	Station Valve Equipment	90,000	70,000	160,000	\$540,000
16	Secondary Basin Drive - Bolton Plant	515,000		515,000	\$515,000
17	Mack Tank Interior Coating 2011	249,000	351,000	600,000	\$600,000
18	Concrete Rehabilitation 2011	201,000		201,000	\$201,000
19	Masonry Rehabilitation 2011	175,000		175,000	\$175,000
20	Roof Replacement 2011	130,000		130,000	\$130,000
21	Regeneration Furnace Equipment	60,000	60,000	120,000	\$360,000
22	Eden Park Feeder 2 - Parsons Martin	800,000	1,650,000	2,450,000	\$2,450,000
23	Greenhills Tank	600,000		600,000	\$600,000
24	Motor Control Center Equipment	100,000	100,000	200,000	\$840,000
25	Electrical Transformers	85,000	85,000	170,000	\$510,000
26	Contamination Warning System	336,000	348,000	684,000	\$778,000
27	Kemper Road Tank	200,000	3,500,000	3,700,000	\$3,700,000
28	Battery, Charger, and DC Panel	75,000	50,000	125,000	\$350,000
29	Total Organic Carbon Analyzer	40,000		40,000	\$40,000
30	Backup Power Generator - Constance	350,000	600,000	950,000	\$3,250,000
32	Field App Replacement on Large GCWW Pump	100,000	125,000	225,000	\$535,000
34	Continuous WQ Monitors Dist System 2011	65,000		65,000	\$65,000
35	Survey GPS Rover and Base Station	120,000		120,000	\$120,000

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
36	Main Station Trans Switch Controls	60,000	60,000	120,000	\$120,000
37	Water Main Relocation - Street Imprvmnts	4,537,500	1,512,500	6,050,000	\$6,050,000
57	All Pipes Model	300,000		300,000	\$300,000
66	Carbon Transfer Pump - Miller Plant	14,000		14,000	\$201,000
13	Rehabilitate Water Mains T1301		1,300,000	1,300,000	\$7,399,000
15	Computers, Servers, and Software		415,000	415,000	\$2,277,000
31	Budd-Eighth - Dalton to Evans		1,946,000	1,946,000	\$5,500,000
33	Storage Area Network Equipment		300,000	300,000	\$500,000
38	Madison - Observatory to Isabella		1,850,000	1,850,000	\$4,904,000
39	Brecon Tank Coating		50,000	50,000	\$500,000
40	Critical Backup Power Projects		600,000	600,000	\$600,000
41	Fume Hood Controllers		466,000	466,000	\$466,000
42	Montgomery and Kennedy Avenues		500,000	500,000	\$500,000
43	Tank Coating 2012		600,000	600,000	\$600,000
44	Roof Replacement 2012		350,000	350,000	\$350,000
45	Duke, Socialville Foster		703,000	703,000	\$1,984,000
46	Continuous WQ Monitors Dist System		60,000	60,000	\$350,000
47	Concrete Pavement Replacement		96,000	96,000	\$1,601,000
48	Turbidimeters - Bolton Plant		102,000	102,000	\$115,000
49	Masonry Replacement		150,000	150,000	\$750,000
50	SCADA Remote Terminal Units		100,000	100,000	\$500,000
67	Meter Interface Units (MIU) 2012		829,000	829,000	\$829,000
51	Billing System Replacement				\$4,658,000
52	Well Pumps - Bolton Plant				\$156,000
53	New Water Mains T1101				\$7,677,000
54	Wellfield Expansion II - Bolton Plant				\$4,880,000
55	Tank Coating 2013				\$750,000
56	Roof Replacement 2013				\$350,000
58	Lab Upgrade & Expansion - Bolton Plant				\$1,897,000
59	INOVAH Payment System Upgrade				\$216,000
60	Clifton - Woolper to Dixmyth				\$2,500,000

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
61	Delhi Water Tank Painting				\$389,000
62	Cherry Grove Elevated Interior Coating				\$400,000
63	Crane Equipment Improvements				\$152,000
64	Filter Backwash Turbidimeters				\$100,000
65	Intake Pier Access Bridge Painting				\$200,000
68	Autoclave				\$50,000
70	Meter Interface Units (MIU) 2013				\$1,043,000
71	Mt. Airy Exterior Renovation				\$5,404,000
69	Kennedy Heights Pump Station Mods				\$1,000,000
72	Tennyson Pump Discharge Valve Upgrade				\$600,000
73	Wesselman Road PRV				\$1,300,000
74	Tank Coating 2014				\$550,000
75	Roof Replacement 2014				\$400,000
76	Delhi PRV				\$500,000
77	Dehumidification System - Miller Plant				\$300,000
78	Convergence Infrastructure (VoIP)				\$1,216,000
83	Wash Water Recovery Pumps				\$48,000
84	Meter Interface Units (MIU) 2014				\$1,043,000
85	Operating System Upgrade				\$427,000
86	Gas Chromatograph w/MS for VOC Analysis				\$165,000
87	On-line Chlorine Monitors - Miller Plant				\$120,000
88	Reporting Application Server Replacement				\$106,000
89	Software Management System (SMS) Replace				\$148,000
90	Remote Terminal Units (RTUs) Equipment				\$300,000
91	Chester Park Complex Virtual Environment				\$150,000
103	Solar Recording Charts				\$126,000
104	Fields Ertel Road Check Valve				\$100,000
105	Constance Dosing & Monitoring				\$26,000
106	IT Service Management				\$1,432,000
107	SCADA Communications Front End (CFE)				\$122,000
79	Document Management Upgrade				\$200,000

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
80	Enterprise Asset Management System				\$5,467,000
81	Call Center Equipment				\$2,721,000
82	PeopleSoft Upgrade				\$550,000
92	Filter Automation - Bolton Plant				\$240,000
93	Gas Chromatograph w/MS for SOC Analysis				\$150,000
94	Gas Chromatograph w/Mass Spectromter-3				\$115,000
95	Network Upgrade-Chester Park and Miller				\$591,000
96	Iron Feeder Upgrade - Miller Plant				\$300,000
97	Lime Feeder #1 & 4 Upgrade- Miller Plant				\$200,000
98	Lamella Sludge Pumps #2-9 -Miller Plant				\$300,000
99	Security Fence and Camera Upgrades				\$300,000
100	Lime Feeder #1 & 4 - Bolton Plant				\$308,000
101	Sand Filter Valves - Miller Plant				\$1,200,000
102	Building Security System Upgrade				\$300,000
108	Powered Activated Carbon Storage & Feed				\$1,431,000
109	Total Organic Halide (TOC) Analyzer				\$60,000
110	HVAC - AHU Upgrades - Miller Plant				\$400,000
111	Electric Panel and Lighting Upgrades				\$100,000
112	Meter Interface Units (MIU) 2015				\$1,043,000
113	Plainfield/Montgomery				\$3,350,000
114	Tank Coating 2015				\$1,350,000
115	Roof Replacement 2015				\$400,000
118	Chem East Concrete Repair				\$740,000
119	Madison/Ridge-Isabella to Duck Creek				\$700,000
120	Filter Building Boiler - Miller Plant				\$82,000
121	Lamella Rapid Mix Pump - Miller Plant				\$120,000
122	Tapered Screw Conveyor - Miller Plant				\$75,000
123	HVAC Dehumidifier Upgrade - Miller Plant				\$180,000
124	Fluoride Feeder Upgrade				\$60,000
125	Lamella Sludge Collectors - Miller Plant				\$150,000
126	Caustic Soda Storage Tank - Miller Plant				\$120,000

## 2011-2016 Capital Improvement Program Restricted Funds Recommended Projects

### Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
127	Furnace Air Compressor - Miller Plant				\$50,000
128	Contamination Warning System Replacement				\$694,000
129	Wellhead Protection Monitoring Wells				\$75,000
130	Influent Flume Bypass - Bolton Plant				\$1,019,000
140	Electric Heater Upgrades - Miller Plant				\$100,000
141	HVAC Air Conditioners - Miller Plant				\$90,000
142	Chester Park Complex Carpet Upgrade				\$200,000
143	Innovation Way				\$305,000
147	Reservoir #1 Cascade Repair-Miller Plant				\$75,000
148	SCADA Remote Site Communications				\$643,000
149	Early Detection of Algae				\$500,000
150	All Pipe Model Water Quality Validation				\$300,000
116	Granular Activated Carbon Storage				\$467,000
117	Spring Grove and Western				\$50,000
131	Eden Park Feeder 4				\$200,000
132	McMillan Avenue-Essex to Clifton				\$500,000
133	Eggleston and 9th Streets				\$100,000
134	Pete Rose Way/Eggleston-Broadway				\$200,000
135	Winton Road - Froome to Reservoir				\$150,000
136	Glenway - Warsaw to Rapid Run				\$300,000
137	McMillan and May Streets				\$150,000
138	Kennedy and Highland Avenues				\$269,000
139	Backup Power Generator - Western Hills				\$331,000
144	Meter Interface Units (MIU) 2016				\$842,000
145	HVAC - AHU Upgrades - Bolton Plant				\$80,000
146	Wash Water Pump Upgrades - Miller Plant				\$50,000
151	Tank Coating 2016				\$250,000
152	Roof Replacement 2016				\$600,000
153	Lime Residual Sitework - Bolton Plant				\$230,000
154	Comprehensive Reliability - Bolton Plant				\$597,000
	Total: Water Works	52,527,500	56,786,500	478,855,200	\$332,080,000

**2011-2016 Capital Improvement Program  
Restricted Funds Recommended Projects**

**Fund: 759 Income Tax Transit**

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
<b>Department: Transportation &amp; Eng.</b>					
	71 Transit/Rail Corridor Preservation Acq.	100,000	100,000	200,000	\$600,000
	Total: Income Tax Transit	<u>100,000</u>	<u>100,000</u>	<u>478,855,200</u>	<u>\$600,000</u>
	Restricted Funds Total:	<u>265,975,300</u>	<u>212,879,900</u>	<u>478,855,200</u>	<u>\$1,758,867,200</u>

**READER'S GUIDE (Section 1)**

**ALL FUNDS**

**2011-2012 CAPITAL IMPROVEMENT PROGRAM  
PROJECTS by PROGRAM**

This report shows all projects in the 2011/2012 Recommended Capital Budget. The recommended amount for each year in the biennium is included, as well as the total for the biennium. The projects are identified by Department and each Program within a Department. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list. The capital project total for each Program is included with this report.

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>City Manager</b>				
<b>Program:</b>	<u>Economic Development Division</u>			
	Economic Development Opportunities	\$1,500,000		\$1,500,000
	Port Authority	\$1,000,000	\$1,000,000	\$2,000,000
	Retail/Commercial Opportunities	\$1,255,100	\$1,390,600	\$2,645,700
	<b>Program Total:</b>	\$3,755,100	\$2,390,600	\$6,145,700
<b>Program:</b>	<u>Office of Budget and Evaluation</u>			
	Enterprise Budget System	\$30,000		\$30,000
	<b>Program Total:</b>	\$30,000		\$30,000
<b>Program:</b>	<u>Office of Environmental Quality</u>			
	Center Hill Gas & Leachate	\$101,100	\$104,200	\$205,300
	Regulatory Compl. & Energy Conservation	\$11,400	\$20,400	\$31,800
	Wheeled Recycling Carts		\$325,500	\$325,500
	<b>Program Total:</b>	\$112,500	\$450,100	\$562,600
<b>Community Development</b>				
<b>Program:</b>	<u>Housing Development</u>			
	Citirama	\$800,000		\$800,000
	Downtown Housing Development	\$615,000	\$680,000	\$1,295,000
	Neighborhood Market Rate Housing		\$1,000,000	\$1,000,000
	Strategic Housing Initiatives Program	\$1,160,200	\$863,400	\$2,023,600
	<b>Program Total:</b>	\$2,575,200	\$2,543,400	\$5,118,600
<b>Program:</b>	<u>Business Development</u>			
	Commercial & Industrial Public Imprvts	\$400,000	\$400,000	\$800,000
	Community Development Focus District	\$300,000	\$350,000	\$650,000
	NBD Property Holding	\$10,000	\$18,000	\$28,000
	NBD Public Improvements	\$1,000,000	\$1,000,000	\$2,000,000
	SPUR	\$243,000	\$260,000	\$503,000
	Tax Incentive/Enterprize Zone	\$100,000	\$100,000	\$200,000
	<b>Program Total:</b>	\$2,053,000	\$2,128,000	\$4,181,000
<b>Program:</b>	<u>Property Maintenance Code Enforcement</u>			
	Hazard Abatement/Demolition Program	\$225,000	\$225,000	\$450,000
	<b>Program Total:</b>	\$225,000	\$225,000	\$450,000



## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Enterprise Tech. Solutions</b>				
<b>Program:</b>	<u>ETS Administration</u>			
	Data Infrastructure Security	\$125,000	\$160,000	\$285,000
	<b>Program Total:</b>	\$125,000	\$160,000	\$285,000
<b>Program:</b>	<u>CTS Operations</u>			
	800 MHz Radios		\$20,000	\$20,000
	Communications Master Plan	\$190,000	\$266,000	\$456,000
	Radio Communications Equipment	\$30,000	\$30,000	\$60,000
	<b>Program Total:</b>	\$220,000	\$316,000	\$536,000
<b>Program:</b>	<u>CIT-CO Operations</u>			
	Cincinnati Financial System Upgrades	\$40,000	\$40,000	\$80,000
	Electronic Gov't (eGov) Web Enhancement	\$231,700	\$180,000	\$411,700
	<b>Program Total:</b>	\$271,700	\$220,000	\$491,700
<b>Program:</b>	<u>CAGIS Consortium Operations</u>			
	CAGIS Infrastructure	\$147,900	\$147,900	\$295,800
	<b>Program Total:</b>	\$147,900	\$147,900	\$295,800
<b>ES: Convention Center</b>				
<b>Program:</b>	<u>Duke Energy Convention Center</u>			
	Building Equipment	\$118,800		\$118,800
	Capital Maintenance	\$250,000	\$229,200	\$479,200
	CFS Upgrade		\$800	\$800
	Furniture, Fixtures, and Equipment	\$43,000		\$43,000
	<b>Program Total:</b>	\$411,800	\$230,000	\$641,800
<b>ES: Parking Facilities</b>				
<b>Program:</b>	<u>Off-Street Parking</u>			
	Gateway Garage Capital Improvements	\$50,000	\$50,000	\$100,000
	Structural Maintenance & Repair	\$536,500	\$1,243,000	\$1,779,500
	<b>Program Total:</b>	\$586,500	\$1,293,000	\$1,879,500
<b>Program:</b>	<u>Parking Business Services</u>			
	CFS Upgrade		\$6,300	\$6,300
	<b>Program Total:</b>		\$6,300	\$6,300

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Finance</b>				
<b>Program:</b>	<u>Financial Reporting and Monitoring</u>			
	CFS Upgrade		\$237,400	\$237,400
	<b>Program Total:</b>		\$237,400	\$237,400
<b>Program:</b>	<u>Licensing, Adm. Tax &amp; Transient Occupancy Tax</u>			
	Licensing Software & A/R Collection Sys.		\$50,000	\$50,000
	<b>Program Total:</b>		\$50,000	\$50,000
<b>Program:</b>	<u>Procurement</u>			
	AMS-CFS Procurement Software Upgrade	\$78,000		\$78,000
	<b>Program Total:</b>	\$78,000		\$78,000
<b>Fire</b>				
<b>Program:</b>	<u>Response</u>			
	Air Compressor Replacement		\$98,800	\$98,800
	Apparatus Door Closers		\$145,000	\$145,000
	Defibrillator - Replacement	\$138,600		\$138,600
	Fire Clothing Replacement	\$228,300	\$152,100	\$380,400
	<b>Program Total:</b>	\$366,900	\$395,900	\$762,800
<b>Health</b>				
<b>Program:</b>	<u>Health Administration</u>			
	Facilities Renovation & Repairs	\$238,300	\$273,700	\$512,000
	<b>Program Total:</b>	\$238,300	\$273,700	\$512,000
<b>Program:</b>	<u>Health Centers</u>			
	Dental Equipment Replacement		\$90,000	\$90,000
	<b>Program Total:</b>	\$0	\$90,000	\$90,000
<b>Program:</b>	<u>Dental Hygiene</u>			
	Dental Equipment Replacement	\$90,000		\$90,000
	<b>Program Total:</b>	\$90,000	\$0	\$90,000
<b>Parks</b>				
<b>Program:</b>	<u>Planning &amp; Design</u>			
	Cincinnati Riverfront Park	\$4,000,000	\$2,000,000	\$6,000,000
	Park Infrastructure Rehabilitation	\$2,655,800	\$2,831,800	\$5,487,600

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Parks-(Continued)</b>				
<b>Program:</b>	<u>Planning &amp; Design</u>			
		\$6,655,800	\$4,831,800	\$11,487,600
	<b>Program Total:</b>	\$6,655,800	\$4,831,800	\$11,487,600
<b>Planning &amp; Buildings</b>				
<b>Program:</b>	<u>Administration</u>			
	Neighborhood Studies	\$80,600	\$89,200	\$169,800
	<b>Program Total:</b>	\$80,600	\$89,200	\$169,800
<b>Program:</b>	<u>Customer Services</u>			
	Permit Center IT Replacement & Upgrade	\$37,200		\$37,200
	<b>Program Total:</b>	\$37,200		\$37,200
<b>Public Services</b>				
<b>Program:</b>	<u>Traffic Control, Pavement &amp; Structure Maint.</u>			
	Sign Replacement	\$200,000	\$358,400	\$558,400
	<b>Program Total:</b>	\$200,000	\$358,400	\$558,400
<b>Program:</b>	<u>Neighborhood Investment Services</u>			
	Trash Receptacles	\$150,000	\$150,000	\$300,000
	<b>Program Total:</b>	\$150,000	\$150,000	\$300,000
<b>Program:</b>	<u>Property Management</u>			
	City Facility Renovation and Repairs	\$2,234,000	\$2,200,000	\$4,434,000
	Community Facility Improvements	\$600,000	\$600,000	\$1,200,000
	District Two Garage Repair	\$50,000		\$50,000
	Findlay Market Improvements	\$100,600	\$108,800	\$209,400
	I-75 Expansion/Public Services Relocate	\$1,000,000	\$2,500,000	\$3,500,000
	NURFC Permanent Exhibit	\$300,000		\$300,000
	Replacement Facilities	\$1,048,600	\$1,338,400	\$2,387,000
	<b>Program Total:</b>	\$5,333,200	\$6,747,200	\$12,080,400
<b>Program:</b>	<u>Fleet Services</u>			
	Fleet Replacements	\$4,301,900	\$4,746,200	\$9,048,100
	<b>Program Total:</b>	\$4,301,900	\$4,746,200	\$9,048,100
<b>Recreation</b>				
<b>Program:</b>	<u>Aquatics</u>			

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Recreation-(Continued)</b>				
<b>Program:</b>	<u>Aquatics</u>			
	Aquatics Facilities Renovation	\$1,650,000	\$2,000,000	\$3,650,000
	<b>Program Total:</b>	\$1,650,000	\$2,000,000	\$3,650,000
<b>Program:</b>	<u>Athletics</u>			
	Athletics Facilities Renovation	\$287,000	\$721,500	\$1,008,500
	Outdoor Facilities Renovation	\$473,200	\$533,200	\$1,006,400
	<b>Program Total:</b>	\$760,200	\$1,254,700	\$2,014,900
<b>Program:</b>	<u>Community Center Operations</u>			
	Compliance with ADA	\$100,000	\$100,000	\$200,000
	<b>Program Total:</b>	\$100,000	\$100,000	\$200,000
<b>Program:</b>	<u>Planning &amp; Development</u>			
	Recreation Facilities Renovation	\$1,850,000	\$1,355,500	\$3,205,500
	<b>Program Total:</b>	\$1,850,000	\$1,355,500	\$3,205,500
<b>Program:</b>	<u>Waterfront &amp; Special Events</u>			
	Yeatman's Cove Upper Walkway	\$1,000,000		\$1,000,000
	<b>Program Total:</b>	\$1,000,000		\$1,000,000
<b>Sewers</b>				
<b>Program:</b>	<u>Wastewater Engineering</u>			
	Ardmore Ave. Sewer Replacement	\$1,470,200		\$1,470,200
	Asset Rehab and Replacement Plan	\$1,000,000	\$500,000	\$1,500,000
	Badgeley RTC Reloc and Grit Pit	\$1,873,000		\$1,873,000
	Barringtonhls BLKF GVOLZ/KAK		\$5,004,700	\$5,004,700
	Beckman Pump Station Elimination	\$101,800		\$101,800
	Bender Rd Aerial Sewer Crossing	\$129,000		\$129,000
	Benson St. Sewer Replacement	\$2,859,000		\$2,859,000
	Beverly Hill Drive Sewer Replacement		\$274,700	\$274,700
	CIP Project Planning 2011	\$2,500,000		\$2,500,000
	CIP Project Planning 2012		\$2,000,000	\$2,000,000
	Cora Avenue Sewer Replacement	\$189,500		\$189,500
	Country Club Estates PS Elimination	\$1,444,900		\$1,444,900
	CSO 135 Improvements	\$43,400		\$43,400

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Sewers-(Continued)</b>				
<b>Program:</b>	<u>Wastewater Engineering</u>			
	CSO 170 Improvements	\$42,400		\$42,400
	CSO 179 Sewer Separation		\$198,400	\$198,400
	CSO 187 Improvements	\$39,100		\$39,100
	CSO 194 High Point Sewer Separation	\$480,000		\$480,000
	CSO 195 Westwood Northern Sewer Separ.	\$120,000		\$120,000
	CSO 214 Storage Facility	\$2,505,200	\$218,800	\$2,724,000
	CSO 410 Stream Separation	\$1,459,700		\$1,459,700
	CSO 43 Improvements	\$44,400		\$44,400
	CSO 483 Sewer Separation	\$5,618,500		\$5,618,500
	CSO 500 Improvements	\$42,900		\$42,900
	CSO 501 Improvements	\$43,400		\$43,400
	CSO 512 Improvements		\$20,000	\$20,000
	CSO 513 Sewer Separation		\$198,900	\$198,900
	CSO 514 Sewer Separation		\$105,300	\$105,300
	CSO 525 Mt. Airy Grating Sewer Separ.	\$192,000		\$192,000
	CSO 54 Improvements	\$40,200		\$40,200
	CSO 549 Improvements	\$43,900		\$43,900
	CSO 550 Improvements	\$44,400		\$44,400
	CSO 551 Sewer Separation	\$567,100	\$59,800	\$626,900
	CSO 552 Improvements	\$41,900		\$41,900
	CSO 553 Sewer Separation	\$293,000	\$59,800	\$352,800
	Dellers Glen PS Elimination	\$467,000		\$467,000
	Dellway Ave Sewer Replacement	\$2,592,600		\$2,592,600
	Diehl Road Sewer Replacement	\$630,300		\$630,300
	E. Mitchell Avenue Sewer Replacement		\$1,065,400	\$1,065,400
	Eastern/Delta Sewer Separation Ph 3	\$11,447,100		\$11,447,100
	Emergency Sewer Repairs 2011	\$8,150,000		\$8,150,000
	Emergency Sewer Repairs 2012		\$8,150,000	\$8,150,000
	Fairfax Avenue Sewer Replacement	\$333,500		\$333,500
	Fairmount Avenue Sewer Replacement		\$592,800	\$592,800
	Flow Modeling 2011	\$2,100,000		\$2,100,000

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Sewers-(Continued)</b>				
<b>Program:</b>	<u>Wastewater Engineering</u>			
	Flow Modeling 2012		\$2,100,000	\$2,100,000
	Flow Monitoring and Rain Gauges 2011	\$3,800,000		\$3,800,000
	Flow Monitoring and Rain Gauges 2012		\$3,800,000	\$3,800,000
	German Cemetery Sewer Replacement	\$191,500		\$191,500
	High Risk Asset Renewal 2011	\$5,150,000		\$5,150,000
	High Risk System Asset Renewal 2012		\$5,150,000	\$5,150,000
	Home Sewer Treatment System Extensions	\$1,833,700	\$1,897,900	\$3,731,600
	Homelawn Estates PS Elimination	\$131,900		\$131,900
	Indef. Delivery/Indef. Quantity 2011	\$120,000		\$120,000
	Indef. Delivery/Indef. Quantity 2012		\$120,000	\$120,000
	Land Acquisition	\$1,500,000	\$1,500,000	\$3,000,000
	Linwood Avenue Sewer Replacement		\$801,100	\$801,100
	LMWWTP Planning Bundle	\$1,033,700	\$5,582,800	\$6,616,500
	LMWWTP-Four Mile PS Improv	\$2,035,800		\$2,035,800
	Lower Mill Creek Partial Remedy	\$10,500,000	\$7,500,000	\$18,000,000
	Ludlow and Lafayette Parallel Sewer		\$126,100	\$126,100
	Lynnehaven Drive Sewer Replacement	\$145,900		\$145,900
	Macauley St. Sewer Replacement	\$100,700		\$100,700
	Manhole Rehabilitation Program	\$1,309,800	\$1,355,600	\$2,665,400
	MCWWTP Anaerobic Digester Conv	\$18,803,100		\$18,803,100
	MCWWTP Raw Sewage PS Upgrade	\$3,420,600	\$7,944,200	\$11,364,800
	Millbrook [#]2 PS Upgrade		\$1,570,200	\$1,570,200
	Moeller Avenue Sewer Replacement	\$989,800		\$989,800
	MSD Sustainable Infrastructure Program	\$27,000,000	\$34,000,000	\$61,000,000
	MSD-DUKE Sewer Televising Partnership	\$10,000,000	\$10,000,000	\$20,000,000
	Mt. Airy Forest Sewer Replacement	\$3,527,000		\$3,527,000
	MUCRWWTP Electrical Upgrades	\$7,067,500		\$7,067,500
	North Avondale Basin Study	\$698,000		\$698,000
	RDI/I Program	\$4,003,800	\$4,166,100	\$8,169,900
	Reliability Services	\$1,348,500		\$1,348,500
	Remaining Asset Allowance 2012		\$9,673,700	\$9,673,700

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Sewers-(Continued)</b>				
<b>Program:</b>	<u>Wastewater Engineering</u>			
	SCADA System Installs and Upgrades	\$11,802,600		\$11,802,600
	Sewer Relining Program	\$7,858,200	\$8,133,200	\$15,991,400
	Shasta Place Sewer Replacement	\$227,600		\$227,600
	Spring Leaf Pump Station Elimination	\$675,200		\$675,200
	SSO 1000 Elimination	\$268,000		\$268,000
	SSO 228 Elimination	\$201,200		\$201,200
	SSO 603 and 704 Improvements	\$3,824,400		\$3,824,400
	SSO 700 Storage Facility		\$5,639,200	\$5,639,200
	Towers East PS Elimination	\$2,154,100		\$2,154,100
	Upper Duck Creek HRT Facility	\$2,700,100	\$648,800	\$3,348,900
	Urgent Capacity Response	\$2,619,500	\$2,711,200	\$5,330,700
	Value Engineering	\$375,000	\$375,000	\$750,000
	Wasson Road Sewer Replacement		\$338,300	\$338,300
	Wastewater Engineering Building Lease	\$1,200,000	\$1,200,000	\$2,400,000
	Water in Basement Prevention Program	\$2,750,000	\$2,750,000	\$5,500,000
	Werk and Westbourne EHRT Facility	\$709,000		\$709,000
	Wesselman Sewer Phase II-A	\$3,937,500		\$3,937,500
	Westchase Park Pump Station Elim		\$322,700	\$322,700
	White Oak Pump Station Elimination	\$174,100		\$174,100
	Wilder Avenue Sewer Replacement	\$238,000		\$238,000
	WWIP Development Studies and Reports	\$1,684,600	\$1,730,400	\$3,415,000
	WWIP Mangement and Suppopt Services	\$12,800,000	\$13,000,000	\$25,800,000
	WWT Roofing and Paving Rehab/Replmt.	\$209,200	\$209,200	\$418,400
	<b>Program Total:</b>	\$210,069,000	\$152,794,300	\$362,863,300
<b>Program:</b>	<u>Stormwater - Planning/Design</u>			
	3674 Hillside Ave. Stormwtr. Intake Imp.	\$270,000	\$230,000	\$500,000
	Dyer Street Drainage Improvements	\$301,000		\$301,000
	Eatondale Stormwater Intake Imprvmnts.		\$250,000	\$250,000
	Guerley Rd. Outlet to Sunset Drain Imp.	\$874,000		\$874,000
	Hartwell Community Drainage Imprvmnts.		\$100,000	\$100,000
	Hillside Avenue Drainage Improvements	\$100,000	\$100,000	\$200,000

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Sewers-(Continued)</b>				
<b>Program:</b>	<u>Stormwater - Planning/Design</u>			
	Settle - Madison to Roe		\$32,000	\$32,000
	St. Leo Place Drainage Correction	\$50,000	\$250,000	\$300,000
	<b>Program Total:</b>	\$1,595,000	\$962,000	\$2,557,000
<b>Program:</b>	<u>Stormwater - Flood Control</u>			
	Barrier Dam Facility Repairs	\$100,000	\$100,000	\$200,000
	<b>Program Total:</b>	\$100,000	\$100,000	\$200,000
<b>Transportation &amp; Eng.</b>				
<b>Program:</b>	<u>Director's Office</u>			
	Information Systems Acquisition	\$130,000	\$150,000	\$280,000
	<b>Program Total:</b>	\$130,000	\$150,000	\$280,000
<b>Program:</b>	<u>Transportation Planning and Urban Design</u>			
	Columbia Parkway Enhancements	\$185,000	\$50,000	\$235,000
	Convention Center Expansion	\$1,000,000	\$1,000,000	\$2,000,000
	Downtown Infrastrctr. Coord. & Implmntn.	\$550,000	\$400,000	\$950,000
	Gateways/Greenways Improvement	\$465,000	\$400,000	\$865,000
	Innovative Transportation Strategies	\$500,000	\$500,000	\$1,000,000
	OKI Corridor Studies	\$200,000	\$200,000	\$400,000
	Over-the-Rhine Streetscape Imprv.	\$600,000	\$700,000	\$1,300,000
	Riverfront Infrastrctr. Coord. & Impl.	\$100,000	\$25,000	\$125,000
	Safety Improvements	\$100,000	\$100,000	\$200,000
	Street Calming Program	\$200,000	\$200,000	\$400,000
	Transit/Rail Corridor Preservation Acq.	\$100,000	\$100,000	\$200,000
	<b>Program Total:</b>	\$4,000,000	\$3,675,000	\$7,675,000
<b>Program:</b>	<u>Engineering</u>			
	Bicycle Transportation Program	\$600,000	\$600,000	\$1,200,000
	Bridge Rehabilitation Program	\$900,000	\$1,400,000	\$2,300,000
	Colerain Ave. Virginia to Leeper Impr.	\$100,000	\$100,000	\$200,000
	Colerain Corr. Imp. I-74 to Spring Grv	\$100,000	\$100,000	\$200,000
	Curb Ramps - Street Rehab	\$400,000	\$440,000	\$840,000
	Downtown Public Paver Replacement	\$50,000	\$50,000	\$100,000



## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Transportation &amp; Eng.-(Continued)</b>				
<b>Program:</b>	<u>Engineering</u>			
	Harrison Avenue Improvements	\$500,000		\$500,000
	Hillside Stairway Rehab. Program	\$250,000	\$250,000	\$500,000
	Ohio River Trail - Downtown to Salem	\$100,000	\$400,000	\$500,000
	Pavement Management	\$170,000	\$170,000	\$340,000
	ROW Ordinance Implementation	\$100,000	\$100,000	\$200,000
	SCIP Loan Repayment	\$215,000	\$215,000	\$430,000
	Sidewalk Repair Program	\$700,000	\$750,000	\$1,450,000
	Spot Infrastructure Replacement	\$1,025,000	\$740,000	\$1,765,000
	Street Improvements	\$900,000	\$1,000,000	\$1,900,000
	Street Rehabilitation	\$9,700,000	\$10,500,000	\$20,200,000
	Uptown Access Improvements West MLK Dr.	\$400,000	\$400,000	\$800,000
	Wall Stab. & Landslide Correction	\$650,000	\$1,000,000	\$1,650,000
	Western Hills Viaduct Repair/Replmnt.	\$1,000,000	\$661,500	\$1,661,500
	<b>Program Total:</b>	\$17,860,000	\$18,876,500	\$36,736,500
<b>Program:</b>	<u>Traffic Engineering</u>			
	Computerized Traffic Signal System	\$200,000	\$200,000	\$400,000
	Duke Street Light Replmnt. Proj.		\$100,000	\$100,000
	LED Traffic and Pedestrian Signals	\$337,500	\$337,500	\$675,000
	Raised Pavement Markers	\$50,000	\$50,000	\$100,000
	Street Light Replacement Project		\$75,000	\$75,000
	Traffic Signal Controllers & Detectors	\$75,000	\$75,000	\$150,000
	Traffic Signal Installation & Renov.	\$830,000	\$830,000	\$1,660,000
	<b>Program Total:</b>	\$1,492,500	\$1,667,500	\$3,160,000
<b>Program:</b>	<u>General Aviation</u>			
	Airport Infrastructure Improvements	\$140,000	\$140,000	\$280,000
	CFS Upgrade		\$1,700	\$1,700
	FAA/ODOT Local Match	\$200,000	\$200,000	\$400,000
	Facility Improvements	\$215,500	\$236,100	\$451,600
	<b>Program Total:</b>	\$555,500	\$577,800	\$1,133,300
<b>Water Works</b>				
<b>Program:</b>	<u>Departmental Support Services</u>			

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Water Works-(Continued)</b>				
<b>Program:</b>	<u>Departmental Support Services</u>			
	Computers, Servers, and Software		\$415,000	\$415,000
	Storage Area Network Equipment		\$300,000	\$300,000
	<b>Program Total:</b>		\$715,000	\$715,000
<b>Program:</b>	<u>Commercial Services</u>			
	Meter Interface Units (MIU) 2012		\$829,000	\$829,000
	<b>Program Total:</b>		\$829,000	\$829,000
<b>Program:</b>	<u>Water Supply, Treatment and Distribution</u>			
	All Pipes Model	\$300,000		\$300,000
	Backup Power Generator - Constance	\$350,000	\$600,000	\$950,000
	Backup Power Generator - Eden Park	\$900,000	\$2,550,000	\$3,450,000
	Battery, Charger, and DC Panel	\$75,000	\$50,000	\$125,000
	Brecon Tank Coating		\$50,000	\$50,000
	Budd-Eighth - Dalton to Evans		\$1,946,000	\$1,946,000
	Carbon Transfer Pump - Miller Plant	\$14,000		\$14,000
	Castings/Street Improvements	\$354,000	\$365,000	\$719,000
	Columbia/Turtlecreek - Lebanon Phase IV	\$1,000,000	\$2,200,000	\$3,200,000
	Concrete Pavement Replacement		\$96,000	\$96,000
	Concrete Rehabilitation 2011	\$201,000		\$201,000
	Contamination Warning System	\$336,000	\$348,000	\$684,000
	Continuous WQ Monitors Dist System		\$60,000	\$60,000
	Continuous WQ Monitors Dist System 2011	\$65,000		\$65,000
	Critical Backup Power Projects		\$600,000	\$600,000
	Duke, Socialville Foster		\$703,000	\$703,000
	Eden Park Feeder 2 - Parsons Martin	\$800,000	\$1,650,000	\$2,450,000
	Electrical Transformers	\$85,000	\$85,000	\$170,000
	Field App Replacement on Large GCWW Pump	\$100,000	\$125,000	\$225,000
	Fume Hood Controllers		\$466,000	\$466,000
	Greenhills Tank	\$600,000		\$600,000
	Kemper Road Tank	\$200,000	\$3,500,000	\$3,700,000
	Kings Island Drive	\$2,400,000	\$350,000	\$2,750,000
	Kings Mills/Columbia - Lebanon Phase II	\$2,000,000	\$200,000	\$2,200,000

## 2011-2012 Recommended All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
<b>Water Works-(Continued)</b>				
<b>Program:</b>	<u>Water Supply, Treatment and Distribution</u>			
	Lebanon Pump Station	\$650,000	\$920,000	\$1,570,000
	Mack Tank Interior Coating 2011	\$249,000	\$351,000	\$600,000
	Madison - Observatory to Isabella		\$1,850,000	\$1,850,000
	Main Station Trans Switch Controls	\$60,000	\$60,000	\$120,000
	Mason/Morrow/Millgrove Road-Lebanon Ph 3	\$1,200,000		\$1,200,000
	Masonry Rehabilitation 2011	\$175,000		\$175,000
	Masonry Replacement		\$150,000	\$150,000
	Montgomery and Kennedy Avenues		\$500,000	\$500,000
	Motor Control Center Equipment	\$100,000	\$100,000	\$200,000
	Private Development T1501	\$400,000	\$400,000	\$800,000
	Regeneration Furnace Equipment	\$60,000	\$60,000	\$120,000
	Rehabilitate Water Mains T1301		\$1,300,000	\$1,300,000
	Replacement Water Mains T1201	\$15,923,000	\$16,248,000	\$32,171,000
	Roof Replacement 2011	\$130,000		\$130,000
	Roof Replacement 2012		\$350,000	\$350,000
	SCADA Remote Terminal Units		\$100,000	\$100,000
	Secondary Basin Drive - Bolton Plant	\$515,000		\$515,000
	Station Valve Equipment	\$90,000	\$70,000	\$160,000
	Street Improvements T1401	\$5,500,000	\$6,100,000	\$11,600,000
	Survey GPS Rover and Base Station	\$120,000		\$120,000
	Tank Coating 2012		\$600,000	\$600,000
	Total Organic Carbon Analyzer	\$40,000		\$40,000
	Turbidimeters - Bolton Plant		\$102,000	\$102,000
	Ultraviolet Disinfection - Miller Plant	\$12,723,000	\$8,250,000	\$20,973,000
	Valve Replacement Program	\$275,000	\$275,000	\$550,000
	Water Main Relocation - Street Imprvmnts	\$4,537,500	\$1,512,500	\$6,050,000
	<b>Program Total:</b>	\$52,527,500	\$55,242,500	\$107,770,000
	<b>Grand Total</b>	\$321,735,300	\$268,379,900	\$590,115,200

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**READER'S GUIDE (Section 2)**

**ALL FUNDS**

**2011-2012 CAPITAL IMPROVEMENT PROGRAM  
PROJECTS by NEIGHBORHOOD**

This report provides the budget amounts for all the projects approved for each of the City's 52 recognized neighborhoods, as well as project allocations that are Citywide or Systemwide for all funds. Citywide projects are those projects which benefit all 52 neighborhoods, while the Systemwide projects are those that benefit all 52 neighborhoods, as well as areas in Hamilton County. Additional categories describe if a project is inside or outside of the City or Hamilton County. These designations are assigned to each project by the departments. Projects are for the 2011/2012 Biennial Capital Budget and are identified by Department and the project departmental priority. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list.

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Agency</b>					
<b>Avondale</b>					
Health	1	Dental Equipment Replacement	90,000		\$90,000
Recreation	3	Athletics Facilities Renovation		50,000	\$50,000
		General Capital Total:	90,000	50,000	\$140,000
Sewers	87	Dellway Ave Sewer Replacement	2,592,600		\$2,592,600
		MSD Capital Improvements Total:	2,592,600		\$2,592,600
		Avondale Total:	2,682,600	50,000	\$2,732,600
<b>Bond Hill</b>					
Community Development	8	Community Development Focus District	45,000	52,500	\$97,500
		General Capital Total:	45,000	52,500	\$97,500
		Bond Hill Total:	45,000	52,500	\$97,500
<b>Camp Washington</b>					
Community Development	7	SPUR	60,750	65,000	\$125,750
Public Services	1	I-75 Expansion/Public Services Relocate	1,000,000	2,500,000	\$3,500,000
Recreation	1	Recreation Facilities Renovation	150,035		\$150,035
		General Capital Total:	1,210,785	2,565,000	\$3,775,785
		Camp Washington Total:	1,210,785	2,565,000	\$3,775,785
<b>Carthage</b>					
Recreation	5	Outdoor Facilities Renovation	75,002		\$75,002
		General Capital Total:	75,002		\$75,002
		Carthage Total:	75,002		\$75,002
<b>Clifton</b>					
Recreation	1	Recreation Facilities Renovation		500,044	\$500,044
Recreation	4	Compliance with ADA		100,000	\$100,000
		General Capital Total:		600,044	\$600,044
Sewers	12	Ludlow and Lafayette Parallel Sewer		126,100	\$126,100
Sewers	26	CSO 179 Sewer Separation		198,400	\$198,400
		MSD Capital Improvements Total:		324,500	\$324,500
		Clifton Total:		924,544	\$924,544
<b>College Hill</b>					
Community Development	8	Community Development Focus District	60,000	70,000	\$130,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>College Hill</b>					
Recreation	5	Outdoor Facilities Renovation		75,021	\$75,021
		General Capital Total:	60,000	145,021	\$205,021
		College Hill Total:	60,000	145,021	\$205,021
<b>Columbia Tusculum</b>					
Transportation & Eng.	44	Columbia Parkway Enhancements	185,000	50,000	\$235,000
		General Capital Total:	185,000	50,000	\$235,000
		Columbia Tusculum Total:	185,000	50,000	\$235,000
<b>Corryville</b>					
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	400,000	400,000	\$800,000
		General Capital Total:	400,000	400,000	\$800,000
		Corryville Total:	400,000	400,000	\$800,000
<b>Downtown</b>					
ES: Convention Center	1	Furniture, Fixtures, and Equipment	43,000		\$43,000
ES: Convention Center	2	Capital Maintenance	250,000	229,200	\$479,200
ES: Convention Center	3	Building Equipment	118,800		\$118,800
		Convention Center Total:	411,800	229,200	\$641,000
Community Development	3	Downtown Housing Development	615,000	680,000	\$1,295,000
Parks	2	Cincinnati Riverfront Park	4,000,000	2,000,000	\$6,000,000
Public Services	8	NURFC Permanent Exhibit	300,000		\$300,000
Recreation	6	Yeatman's Cove Upper Walkway	1,000,000		\$1,000,000
Transportation & Eng.	20	Downtown Public Paver Replacement	50,000	50,000	\$100,000
Transportation & Eng.	40	Riverfront Infrastrctr. Coord. & Impl.	100,000	25,000	\$125,000
Transportation & Eng.	45	Downtown Infrastrctr. Coord. & Implmntn.	550,000	400,000	\$950,000
Transportation & Eng.	55	Convention Center Expansion	1,000,000	1,000,000	\$2,000,000
		General Capital Total:	7,615,000	4,155,000	\$11,770,000
ES: Parking Facilities	1	Structural Maintenance & Repair	536,500	1,243,000	\$1,779,500
ES: Parking Facilities	2	Gateway Garage Capital Improvements	50,000	50,000	\$100,000
		Parking Facilities Total:	586,500	1,293,000	\$1,879,500
Water Works	37	Water Main Relocation - Street Imprvmnts	2,268,750	756,250	\$3,025,000
		Water Works Total:	2,268,750	756,250	\$3,025,000
		Downtown Total:	10,882,050	6,433,450	\$17,315,500

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>East End</b>					
Transportation & Eng.	61	Airport Infrastructure Improvements	140,000	140,000	\$280,000
Transportation & Eng.	62	FAA/ODOT Local Match	200,000	200,000	\$400,000
Transportation & Eng.	63	Facility Improvements	215,500	236,100	\$451,600
		General Aviation Total:	555,500	576,100	\$1,131,600
Recreation	5	Outdoor Facilities Renovation	150,004		\$150,004
Transportation & Eng.	35	Ohio River Trail - Downtown to Salem	100,000	400,000	\$500,000
		General Capital Total:	250,004	400,000	\$650,004
Sewers	43	LMWWTP Planning Bundle	1,033,700	5,582,800	\$6,616,500
Sewers	63	Eastern/Delta Sewer Separation Ph 3	11,447,100		\$11,447,100
Sewers	119	LMWWTP-Four Mile PS Improv	2,035,800		\$2,035,800
		MSD Capital Improvements Total:	14,516,600	5,582,800	\$20,099,400
		East End Total:	15,322,104	6,558,900	\$21,881,004
<b>East Price Hill</b>					
Recreation	1	Recreation Facilities Renovation		199,936	\$199,936
Recreation	2	Aquatics Facilities Renovation		600,000	\$600,000
Recreation	3	Athletics Facilities Renovation	90,003		\$90,003
		General Capital Total:	90,003	799,936	\$889,939
		East Price Hill Total:	90,003	799,936	\$889,939
<b>Evanston</b>					
Sewers	121	Fairfax Avenue Sewer Replacement	333,500		\$333,500
		MSD Capital Improvements Total:	333,500		\$333,500
		Evanston Total:	333,500		\$333,500
<b>Hartwell</b>					
Recreation	2	Aquatics Facilities Renovation	1,500,015		\$1,500,015
		General Capital Total:	1,500,015		\$1,500,015
Sewers	6	Hartwell Community Drainage Imprvmnts.		100,000	\$100,000
		Stormwater Management Total:		100,000	\$100,000
		Hartwell Total:	1,500,015	100,000	\$1,600,015
<b>Hyde Park</b>					
Public Services	9	District Two Garage Repair	50,000		\$50,000



## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Hyde Park</b>					
		General Capital Total:	50,000		\$50,000
Water Works	38	Madison - Observatory to Isabella		1,295,000	\$1,295,000
		Water Works Total:		1,295,000	\$1,295,000
		Hyde Park Total:	50,000	1,295,000	\$1,345,000
<b>Kennedy Heights</b>					
Recreation	5	Outdoor Facilities Renovation		75,021	\$75,021
		General Capital Total:		75,021	\$75,021
Sewers	35	SSO 228 Elimination	201,200		\$201,200
		MSD Capital Improvements Total:	201,200		\$201,200
Water Works	42	Montgomery and Kennedy Avenues		125,000	\$125,000
		Water Works Total:		125,000	\$125,000
		Kennedy Heights Total:	201,200	200,021	\$401,221
<b>Linwood</b>					
Recreation	5	Outdoor Facilities Renovation	60,002	75,021	\$135,023
		General Capital Total:	60,002	75,021	\$135,023
		Linwood Total:	60,002	75,021	\$135,023
<b>Lower Price Hill</b>					
Community Development	7	SPUR	60,750	65,000	\$125,750
		General Capital Total:	60,750	65,000	\$125,750
Sewers	33	Lower Mill Creek Partial Remedy	5,250,000	3,750,000	\$9,000,000
Sewers	86	Wastewater Engineering Building Lease	1,200,000	1,200,000	\$2,400,000
Sewers	106	MCWWTP Raw Sewage PS Upgrade	3,420,600	7,944,200	\$11,364,800
Sewers	110	MCWWTP Anaerobic Digester Conv	18,803,100		\$18,803,100
Sewers	112	Wilder Avenue Sewer Replacement	238,000		\$238,000
		MSD Capital Improvements Total:	28,911,700	12,894,200	\$41,805,900
		Lower Price Hill Total:	28,972,450	12,959,200	\$41,931,650
<b>Madisonville</b>					
Community Development	8	Community Development Focus District	90,000	105,000	\$195,000
Recreation	5	Outdoor Facilities Renovation		75,021	\$75,021
		General Capital Total:	90,000	180,021	\$270,021

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Madisonville</b>					
Sewers	48	CSO 43 Improvements	44,400		\$44,400
		MSD Capital Improvements Total:	44,400		\$44,400
Sewers	12	Settle - Madison to Roe		32,000	\$32,000
		Stormwater Management Total:		32,000	\$32,000
		Madisonville Total:	134,400	212,021	\$346,421
<b>Millvale</b>					
Recreation	2	Aquatics Facilities Renovation		600,000	\$600,000
		General Capital Total:		600,000	\$600,000
		Millvale Total:		600,000	\$600,000
<b>Mt. Adams</b>					
Public Services	7	Community Facility Improvements	150,000	201,000	\$351,000
		General Capital Total:	150,000	201,000	\$351,000
		Mt. Adams Total:	150,000	201,000	\$351,000
<b>Mt. Auburn</b>					
Sewers	99	Macauley St. Sewer Replacement	100,700		\$100,700
		MSD Capital Improvements Total:	100,700		\$100,700
		Mt. Auburn Total:	100,700		\$100,700
<b>Mt. Lookout</b>					
Sewers	117	Beverly Hill Drive Sewer Replacement		274,700	\$274,700
Sewers	122	Linwood Avenue Sewer Replacement		801,100	\$801,100
		MSD Capital Improvements Total:		1,075,800	\$1,075,800
		Mt. Lookout Total:		1,075,800	\$1,075,800
<b>Mt. Washington</b>					
Sewers	8	Dyer Street Drainage Improvements	301,000		\$301,000
		Stormwater Management Total:	301,000		\$301,000
		Mt. Washington Total:	301,000		\$301,000
<b>North Avondale</b>					
Sewers	95	North Avondale Basin Study	698,000		\$698,000
Sewers	111	Ardmore Ave. Sewer Replacement	1,470,200		\$1,470,200
		MSD Capital Improvements Total:	2,168,200		\$2,168,200

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>North Avondale</b>					
		North Avondale Total:	2,168,200		\$2,168,200
<b>North Fairmount</b>					
Transportation & Eng.	47	Harrison Avenue Improvements	250,000		\$250,000
		General Capital Total:	250,000		\$250,000
Sewers	5	St. Leo Place Drainage Correction	50,000	250,000	\$300,000
		Stormwater Management Total:	50,000	250,000	\$300,000
		North Fairmount Total:	300,000	250,000	\$550,000
<b>Northside</b>					
Community Development	8	Community Development Focus District	60,000	70,000	\$130,000
Health	1	Dental Equipment Replacement		90,000	\$90,000
Recreation	1	Recreation Facilities Renovation	1,600,065		\$1,600,065
Recreation	4	Compliance with ADA	100,000		\$100,000
Transportation & Eng.	41	Colerain Ave. Virginia to Leeper Impr.	100,000	100,000	\$200,000
Transportation & Eng.	48	Colerain Corr. Imp. I-74 to Spring Grv	100,000	100,000	\$200,000
		General Capital Total:	1,960,065	360,000	\$2,320,065
Sewers	98	Badgeley RTC Reloc and Grit Pit	1,873,000		\$1,873,000
Sewers	108	E. Mitchell Avenue Sewer Replacement		1,065,400	\$1,065,400
		MSD Capital Improvements Total:	1,873,000	1,065,400	\$2,938,400
		Northside Total:	3,833,065	1,425,400	\$5,258,465
<b>Oakley</b>					
Recreation	1	Recreation Facilities Renovation		555,484	\$555,484
		General Capital Total:		555,484	\$555,484
Sewers	53	CSO 500 Improvements	42,900		\$42,900
Sewers	54	CSO 501 Improvements	43,400		\$43,400
Sewers	57	CSO 551 Sewer Separation	567,100	59,800	\$626,900
Sewers	58	CSO 552 Improvements	41,900		\$41,900
Sewers	59	CSO 553 Sewer Separation	293,000	59,800	\$352,800
Sewers	116	Wasson Road Sewer Replacement		338,300	\$338,300
		MSD Capital Improvements Total:	988,300	457,900	\$1,446,200
Water Works	38	Madison - Observatory to Isabella		555,000	\$555,000
		Water Works Total:		555,000	\$555,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Agency</b>					
<b>Oakley</b>					
		Oakley Total:	988,300	1,568,384	\$2,556,684
<b>Over-the-Rhine</b>					
Public Services	7	Community Facility Improvements	300,000	201,000	\$501,000
Public Services	10	Findlay Market Improvements	100,600	108,800	\$209,400
Transportation & Eng.	43	Over-the-Rhine Streetscape Imprv.	600,000	700,000	\$1,300,000
		General Capital Total:	1,000,600	1,009,800	\$2,010,400
Water Works	37	Water Main Relocation - Street Imprvmnts	2,268,750	756,250	\$3,025,000
		Water Works Total:	2,268,750	756,250	\$3,025,000
		Over-the-Rhine Total:	3,269,350	1,766,050	\$5,035,400
<b>Pleasant Ridge</b>					
Public Services	4	Replacement Facilities	1,048,600	803,040	\$1,851,640
Recreation	2	Aquatics Facilities Renovation		750,000	\$750,000
		General Capital Total:	1,048,600	1,553,040	\$2,601,640
Sewers	34	SSO 1000 Elimination	268,000		\$268,000
Sewers	49	CSO 54 Improvements	40,200		\$40,200
Sewers	51	CSO 187 Improvements	39,100		\$39,100
		MSD Capital Improvements Total:	347,300		\$347,300
		Pleasant Ridge Total:	1,395,900	1,553,040	\$2,948,940
<b>Queensgate</b>					
Public Services	7	Community Facility Improvements	150,000	198,000	\$348,000
		General Capital Total:	150,000	198,000	\$348,000
Water Works	31	Budd-Eighth - Dalton to Evans		1,946,000	\$1,946,000
		Water Works Total:		1,946,000	\$1,946,000
		Queensgate Total:	150,000	2,144,000	\$2,294,000
<b>Riverside</b>					
Recreation	3	Athletics Facilities Renovation		150,000	\$150,000
Recreation	5	Outdoor Facilities Renovation		99,975	\$99,975
		General Capital Total:		249,975	\$249,975
Sewers	80	CSO 410 Stream Separation	1,459,700		\$1,459,700
Sewers	84	Bender Rd Aerial Sewer Crossing	129,000		\$129,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Riverside</b>					
		MSD Capital Improvements Total:	1,588,700		\$1,588,700
Sewers	3	3674 Hillside Ave. Stormwtr. Intake Imp.	270,000	230,000	\$500,000
Sewers	4	Hillside Avenue Drainage Improvements	100,000	100,000	\$200,000
		Stormwater Management Total:	370,000	330,000	\$700,000
		Riverside Total:	1,958,700	579,975	\$2,538,675
<b>Roselawn</b>					
Community Development	8	Community Development Focus District	45,000	52,500	\$97,500
Recreation	3	Athletics Facilities Renovation	117,010		\$117,010
		General Capital Total:	162,010	52,500	\$214,510
		Roselawn Total:	162,010	52,500	\$214,510
<b>Sayler Park</b>					
Sewers	81	MUCRWWTP Electrical Upgrades	7,067,500		\$7,067,500
		MSD Capital Improvements Total:	7,067,500		\$7,067,500
		Sayler Park Total:	7,067,500		\$7,067,500
<b>Sedamsville</b>					
Sewers	7	Eatondale Stormwater Intake Imprvmnts.		250,000	\$250,000
		Stormwater Management Total:		250,000	\$250,000
		Sedamsville Total:		250,000	\$250,000
<b>South Cumminsville</b>					
Community Development	7	SPUR	60,750	65,000	\$125,750
		General Capital Total:	60,750	65,000	\$125,750
		South Cumminsville Total:	60,750	65,000	\$125,750
<b>South Fairmount</b>					
Community Development	7	SPUR	60,750	65,000	\$125,750
Transportation & Eng.	47	Harrison Avenue Improvements	250,000		\$250,000
Transportation & Eng.	56	Western Hills Viaduct Repair/Replmnt.	1,000,000	661,500	\$1,661,500
		General Capital Total:	1,310,750	726,500	\$2,037,250
Sewers	33	Lower Mill Creek Partial Remedy	5,250,000	3,750,000	\$9,000,000
Sewers	104	Fairmount Avenue Sewer Replacement		592,800	\$592,800
		MSD Capital Improvements Total:	5,250,000	4,342,800	\$9,592,800

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>South Fairmount</b>					
		South Fairmount Total:	6,560,750	5,069,300	\$11,630,050
<b>Spring Grove Village</b>					
Water Works	19	Masonry Rehabilitation 2011	87,500		\$87,500
		Water Works Total:	87,500		\$87,500
		Spring Grove Village Total:	87,500		\$87,500
<b>Walnut Hills</b>					
Sewers	96	German Cemetery Sewer Replacement	191,500		\$191,500
		MSD Capital Improvements Total:	191,500		\$191,500
		Walnut Hills Total:	191,500		\$191,500
<b>West End</b>					
Recreation	3	Athletics Facilities Renovation		75,036	\$75,036
		General Capital Total:		75,036	\$75,036
		West End Total:		75,036	\$75,036
<b>West Price Hill</b>					
Recreation	3	Athletics Facilities Renovation		300,000	\$300,000
		General Capital Total:		300,000	\$300,000
Sewers	2	Guerley Rd. Outlet to Sunset Drain Imp.	874,000		\$874,000
		Stormwater Management Total:	874,000		\$874,000
		West Price Hill Total:	874,000	300,000	\$1,174,000
<b>Westwood</b>					
Sewers	27	CSO 194 High Point Sewer Separation	480,000		\$480,000
Sewers	94	Cora Avenue Sewer Replacement	189,500		\$189,500
Sewers	101	Mt. Airy Forest Sewer Replacement	3,527,000		\$3,527,000
Sewers	102	Diehl Road Sewer Replacement	630,300		\$630,300
Sewers	103	Shasta Place Sewer Replacement	227,600		\$227,600
		MSD Capital Improvements Total:	5,054,400		\$5,054,400
		Westwood Total:	5,054,400		\$5,054,400
<b>Winton Hills</b>					
City Manager	1	Center Hill Gas & Leachate	101,100	104,200	\$205,300
Recreation	5	Outdoor Facilities Renovation	65,018		\$65,018

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Winton Hills</b>					
		General Capital Total:	166,118	104,200	\$270,318
Sewers	93	CSO 483 Sewer Separation	5,618,500		\$5,618,500
		MSD Capital Improvements Total:	5,618,500		\$5,618,500
		Winton Hills Total:	5,784,618	104,200	\$5,888,818
<b>Citywide</b>					
ES: Convention Center	4	CFS Upgrade		800	\$800
		Convention Center Total:		800	\$800
City Manager	1	Retail/Commercial Opportunities	1,255,100	1,390,600	\$2,645,700
City Manager	2	Regulatory Compl. & Energy Conservation	11,400	20,400	\$31,800
City Manager	2	Economic Development Opportunities	1,500,000		\$1,500,000
City Manager	4	Wheeled Recycling Carts		325,500	\$325,500
City Manager	5	Enterprise Budget System	30,000		\$30,000
City Manager	6	Port Authority	1,000,000	1,000,000	\$2,000,000
Community Development	1	Hazard Abatement/Demolition Program	225,000	225,000	\$450,000
Community Development	2	Strategic Housing Initiatives Program	1,160,200	863,400	\$2,023,600
Community Development	4	Citirama	800,000		\$800,000
Community Development	5	Neighborhood Market Rate Housing		1,000,000	\$1,000,000
Community Development	6	NBD Public Improvements	1,000,000	1,000,000	\$2,000,000
Community Development	9	Commercial & Industrial Public Imprvts	400,000	400,000	\$800,000
Community Development	10	Tax Incentive/Enterprize Zone	100,000	100,000	\$200,000
Community Development	11	NBD Property Holding	10,000	18,000	\$28,000
Finance	1	AMS-CFS Procurement Software Upgrade	78,000		\$78,000
Finance	3	Licensing Software & A/R Collection Sys.		50,000	\$50,000
Fire	2	Fire Clothing Replacement	228,300	152,100	\$380,400
Fire	3	Apparatus Door Closers		145,000	\$145,000
Fire	4	Defibrillator - Replacement	138,600		\$138,600
Fire	7	Air Compressor Replacement		98,800	\$98,800
Health	2	Facilities Renovation & Repairs	238,300	273,700	\$512,000
Parks	1	Park Infrastructure Rehabilitation	2,655,800	2,831,800	\$5,487,600
Planning & Buildings	1	Neighborhood Studies	80,600	89,200	\$169,800
Planning & Buildings	5	Permit Center IT Replacement & Upgrade	37,200		\$37,200
Public Services	3	City Facility Renovation and Repairs	2,234,000	2,200,000	\$4,434,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Citywide</b>					
Public Services	4	Replacement Facilities		535,360	\$535,360
Public Services	5	Trash Receptacles	150,000	150,000	\$300,000
Public Services	6	Sign Replacement	200,000	358,400	\$558,400
Recreation	1	Recreation Facilities Renovation	99,900	100,036	\$199,936
Recreation	2	Aquatics Facilities Renovation	149,985	50,000	\$199,985
Recreation	3	Athletics Facilities Renovation	79,987	146,465	\$226,451
Recreation	5	Outdoor Facilities Renovation	123,174	133,140	\$256,314
Transportation & Eng.	1	Information Systems Acquisition	130,000	150,000	\$280,000
Transportation & Eng.	2	SCIP Loan Repayment	215,000	215,000	\$430,000
Transportation & Eng.	3	Innovative Transportation Strategies	500,000	500,000	\$1,000,000
Transportation & Eng.	4	Street Rehabilitation	9,700,000	10,500,000	\$20,200,000
Transportation & Eng.	5	Street Improvements	900,000	1,000,000	\$1,900,000
Transportation & Eng.	6	Traffic Signal Installation & Renov.	830,000	830,000	\$1,660,000
Transportation & Eng.	7	OKI Corridor Studies	200,000	200,000	\$400,000
Transportation & Eng.	8	Bridge Rehabilitation Program	900,000	1,400,000	\$2,300,000
Transportation & Eng.	9	Computerized Traffic Signal System	200,000	200,000	\$400,000
Transportation & Eng.	11	Wall Stab. & Landslide Correction	650,000	1,000,000	\$1,650,000
Transportation & Eng.	13	LED Traffic and Pedestrian Signals	337,500	337,500	\$675,000
Transportation & Eng.	14	Gateways/Greenways Improvement	465,000	400,000	\$865,000
Transportation & Eng.	15	Sidewalk Repair Program	700,000	750,000	\$1,450,000
Transportation & Eng.	16	Curb Ramps - Street Rehab	400,000	440,000	\$840,000
Transportation & Eng.	17	Safety Improvements	100,000	100,000	\$200,000
Transportation & Eng.	19	Traffic Signal Controllers & Detectors	75,000	75,000	\$150,000
Transportation & Eng.	22	Bicycle Transportation Program	600,000	600,000	\$1,200,000
Transportation & Eng.	23	Hillside Stairway Rehab. Program	250,000	250,000	\$500,000
Transportation & Eng.	26	Spot Infrastructure Replacement	1,025,000	740,000	\$1,765,000
Transportation & Eng.	27	Street Light Replacement Project		75,000	\$75,000
Transportation & Eng.	29	Street Calming Program	200,000	200,000	\$400,000
Transportation & Eng.	34	Pavement Management	170,000	170,000	\$340,000
Transportation & Eng.	49	Raised Pavement Markers	50,000	50,000	\$100,000
Transportation & Eng.	51	Duke Street Light Replmnt. Proj.		100,000	\$100,000
Transportation & Eng.	58	ROW Ordinance Implementation	100,000	100,000	\$200,000
General Capital Total:			32,683,046	34,039,400	\$66,722,446



## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Citywide</b>					
Transportation & Eng.	71	Transit/Rail Corridor Preservation Acq.	100,000	100,000	\$200,000
		Income Tax Transit Total:	100,000	100,000	\$200,000
ES: Parking Facilities	3	CFS Upgrade		6,300	\$6,300
		Parking Facilities Total:		6,300	\$6,300
Sewers	1	Barrier Dam Facility Repairs	100,000	100,000	\$200,000
		Stormwater Management Total:	100,000	100,000	\$200,000
Water Works	2	Replacement Water Mains T1201	7,961,500	8,124,000	\$16,085,500
Water Works	3	Street Improvements T1401	2,750,000	3,050,000	\$5,800,000
Water Works	12	Castings/Street Improvements	354,000	365,000	\$719,000
		Water Works Total:	11,065,500	11,539,000	\$22,604,500
		Citywide Total:	43,948,546	45,785,500	\$89,734,046
<b>Inside Ham Cty/Inside &amp; Outside City</b>					
Water Works	5	Backup Power Generator - Eden Park	900,000	2,550,000	\$3,450,000
Water Works	43	Tank Coating 2012		600,000	\$600,000
		Water Works Total:	900,000	3,150,000	\$4,050,000
		Inside Ham Cty/Inside & Outside City Total:	900,000	3,150,000	\$4,050,000
<b>Inside Ham Cty/Outside City</b>					
Sewers	1	Towers East PS Elimination	2,154,100		\$2,154,100
Sewers	3	Werk and Westbourne EHRT Facility	709,000		\$709,000
Sewers	13	SSO 700 Storage Facility		5,639,200	\$5,639,200
Sewers	15	CSO 512 Improvements		20,000	\$20,000
Sewers	16	CSO 513 Sewer Separation		198,900	\$198,900
Sewers	17	CSO 514 Sewer Separation		105,300	\$105,300
Sewers	28	CSO 195 Westwood Northern Sewer Separ.	120,000		\$120,000
Sewers	29	CSO 525 Mt. Airy Grating Sewer Separ.	192,000		\$192,000
Sewers	47	CSO 135 Improvements	43,400		\$43,400
Sewers	50	CSO 170 Improvements	42,400		\$42,400
Sewers	52	CSO 214 Storage Facility	2,505,200	218,800	\$2,724,000
Sewers	55	CSO 549 Improvements	43,900		\$43,900
Sewers	56	CSO 550 Improvements	44,400		\$44,400
Sewers	60	Upper Duck Creek HRT Facility	2,700,100	648,800	\$3,348,900
Sewers	75	Spring Leaf Pump Station Elimination	675,200		\$675,200

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Inside Ham Cty/Outside City</b>					
Sewers	76	Homelawn Estates PS Elimination	131,900		\$131,900
Sewers	77	White Oak Pump Station Elimination	174,100		\$174,100
Sewers	78	Wesselman Sewer Phase II-A	3,937,500		\$3,937,500
Sewers	79	Westchase Park Pump Station Elim		322,700	\$322,700
Sewers	82	Barringtnhls BLKF GVOLZ/KAK		5,004,700	\$5,004,700
Sewers	83	Dellers Glen PS Elimination	467,000		\$467,000
Sewers	85	Country Club Estates PS Elimination	1,444,900		\$1,444,900
Sewers	97	Benson St. Sewer Replacement	2,859,000		\$2,859,000
Sewers	100	Millbrook [#]2 PS Upgrade		1,570,200	\$1,570,200
Sewers	105	Lynnehaven Drive Sewer Replacement	145,900		\$145,900
Sewers	109	SSO 603 and 704 Improvements	3,824,400		\$3,824,400
Sewers	118	Beckman Pump Station Elimination	101,800		\$101,800
Sewers	120	Moeller Avenue Sewer Replacement	989,800		\$989,800
		MSD Capital Improvements Total:	23,306,000	13,728,600	\$37,034,600
Water Works	2	Replacement Water Mains T1201	7,961,500	8,124,000	\$16,085,500
Water Works	3	Street Improvements T1401	2,750,000	3,050,000	\$5,800,000
Water Works	17	Mack Tank Interior Coating 2011	249,000	351,000	\$600,000
Water Works	23	Greenhills Tank	600,000		\$600,000
Water Works	27	Kemper Road Tank	200,000	3,500,000	\$3,700,000
Water Works	39	Brecon Tank Coating		50,000	\$50,000
Water Works	42	Montgomery and Kennedy Avenues		375,000	\$375,000
		Water Works Total:	11,760,500	15,450,000	\$27,210,500
		Inside Ham Cty/Outside City Total:	35,066,500	29,178,600	\$64,245,100
<b>Outside Ham Cty/Outside City</b>					
Water Works	6	Lebanon Pump Station	650,000	920,000	\$1,570,000
Water Works	7	Kings Island Drive	2,400,000	350,000	\$2,750,000
Water Works	8	Kings Mills/Columbia - Lebanon Phase II	2,000,000	200,000	\$2,200,000
Water Works	9	Columbia/Turtlecreek - Lebanon Phase IV	1,000,000	2,200,000	\$3,200,000
Water Works	10	Mason/Morrow/Millgrove Road-Lebanon Ph 3	1,200,000		\$1,200,000
Water Works	16	Secondary Basin Drive - Bolton Plant	515,000		\$515,000
Water Works	18	Concrete Rehabilitation 2011	201,000		\$201,000
Water Works	19	Masonry Rehabilitation 2011	87,500		\$87,500
Water Works	30	Backup Power Generator - Constance	350,000	600,000	\$950,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Outside Ham Cty/Outside City</b>					
Water Works	45	Duke, Socialville Foster		703,000	\$703,000
		Water Works Total:	8,403,500	4,973,000	\$13,376,500
		Outside Ham Cty/Outside City Total:	8,403,500	4,973,000	\$13,376,500
<b>Systemwide</b>					
Transportation & Eng.	99	CFS Upgrade		1,700	\$1,700
		General Aviation Total:		1,700	\$1,700
Enterprise Tech. Solutions	1	Communications Master Plan	190,000	266,000	\$456,000
Enterprise Tech. Solutions	2	Data Infrastructure Security	125,000	160,000	\$285,000
Enterprise Tech. Solutions	3	Cincinnati Financial System Upgrades	40,000	40,000	\$80,000
Enterprise Tech. Solutions	4	CAGIS Infrastructure	147,900	147,900	\$295,800
Enterprise Tech. Solutions	5	Electronic Gov't (eGov) Web Enhancement	231,700	180,000	\$411,700
Enterprise Tech. Solutions	6	800 MHz Radios		20,000	\$20,000
Finance	2	CFS Upgrade		237,400	\$237,400
Public Services	2	Fleet Replacements	4,301,900	4,746,200	\$9,048,100
		General Capital Total:	5,036,500	5,797,500	\$10,834,000
Sewers	66	Sewer Relining Program	7,858,200	8,133,200	\$15,991,400
Sewers	67	Manhole Rehabilitation Program	1,309,800	1,355,600	\$2,665,400
Sewers	68	Water in Basement Prevention Program	2,750,000	2,750,000	\$5,500,000
Sewers	69	RDI/I Program	4,003,800	4,166,100	\$8,169,900
Sewers	70	WWIP Development Studies and Reports	1,684,600	1,730,400	\$3,415,000
Sewers	71	MSD Sustainable Infrastructure Program	27,000,000	34,000,000	\$61,000,000
Sewers	72	Urgent Capacity Response	2,619,500	2,711,200	\$5,330,700
Sewers	73	Home Sewer Treatment System Extensions	1,833,700	1,897,900	\$3,731,600
Sewers	74	WWIP Mangement and Suppoprt Services	12,800,000	13,000,000	\$25,800,000
Sewers	123	Land Acquisition	1,500,000	1,500,000	\$3,000,000
Sewers	124	Emergency Sewer Repairs 2011	8,150,000		\$8,150,000
Sewers	125	Emergency Sewer Repairs 2012		8,150,000	\$8,150,000
Sewers	129	SCADA System Installs and Upgrades	11,802,600		\$11,802,600
Sewers	130	CIP Project Planning 2011	2,500,000		\$2,500,000
Sewers	131	CIP Project Planning 2012		2,000,000	\$2,000,000
Sewers	135	WWT Roofing and Paving Rehab/Replmt.	209,200	209,200	\$418,400
Sewers	136	Asset Rehab and Replacement Plan	1,000,000	500,000	\$1,500,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Systemwide</b>					
Sewers	137	Reliability Services	1,348,500		\$1,348,500
Sewers	138	Remaining Asset Allowance 2012		9,673,700	\$9,673,700
Sewers	140	Flow Monitoring and Rain Gauges 2011	3,800,000		\$3,800,000
Sewers	141	Flow Monitoring and Rain Gauges 2012		3,800,000	\$3,800,000
Sewers	145	Flow Modeling 2011	2,100,000		\$2,100,000
Sewers	146	Flow Modeling 2012		2,100,000	\$2,100,000
Sewers	150	High Risk Asset Renewal 2011	5,150,000		\$5,150,000
Sewers	151	High Risk System Asset Renewal 2012		5,150,000	\$5,150,000
Sewers	155	MSD-DUKE Sewer Televising Partnershp	10,000,000	10,000,000	\$20,000,000
Sewers	157	Value Engineering	375,000	375,000	\$750,000
Sewers	163	Indef. Delivery/Indef. Quantity 2011	120,000		\$120,000
Sewers	164	Indef. Delivery/Indef. Quantity 2012		120,000	\$120,000
		MSD Capital Improvements Total:	109,914,900	113,322,300	\$223,237,200
Enterprise Tech. Solutions	7	Radio Communications Equipment	30,000	30,000	\$60,000
		Telecommunications Services Total:	30,000	30,000	\$60,000
Water Works	1	Ultraviolet Disinfection - Miller Plant	12,723,000	8,250,000	\$20,973,000
Water Works	4	Valve Replacement Program	275,000	275,000	\$550,000
Water Works	11	Private Development T1501	400,000	400,000	\$800,000
Water Works	13	Rehabilitate Water Mains T1301		1,300,000	\$1,300,000
Water Works	14	Station Valve Equipment	90,000	70,000	\$160,000
Water Works	15	Computers, Servers, and Software		415,000	\$415,000
Water Works	20	Roof Replacement 2011	130,000		\$130,000
Water Works	21	Regeneration Furnace Equipment	60,000	60,000	\$120,000
Water Works	22	Eden Park Feeder 2 - Parsons Martin	800,000	1,650,000	\$2,450,000
Water Works	24	Motor Control Center Equipment	100,000	100,000	\$200,000
Water Works	25	Electrical Transformers	85,000	85,000	\$170,000
Water Works	26	Contamination Warning System	336,000	348,000	\$684,000
Water Works	28	Battery, Charger, and DC Panel	75,000	50,000	\$125,000
Water Works	29	Total Organic Carbon Analyzer	40,000		\$40,000
Water Works	32	Field App Replacement on Large GCWW Pump	100,000	125,000	\$225,000
Water Works	33	Storage Area Network Equipment		300,000	\$300,000
Water Works	34	Continuous WQ Monitors Dist System 2011	65,000		\$65,000
Water Works	35	Survey GPS Rover and Base Station	120,000		\$120,000

## 2011-2012 Recommended All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
<b>Systemwide</b>					
Water Works	36	Main Station Trans Switch Controls	60,000	60,000	\$120,000
Water Works	40	Critical Backup Power Projects		600,000	\$600,000
Water Works	41	Fume Hood Controllers		466,000	\$466,000
Water Works	44	Roof Replacement 2012		350,000	\$350,000
Water Works	46	Continuous WQ Monitors Dist System		60,000	\$60,000
Water Works	47	Concrete Pavement Replacement		96,000	\$96,000
Water Works	48	Turbidimeters - Bolton Plant		102,000	\$102,000
Water Works	49	Masonry Replacement		150,000	\$150,000
Water Works	50	SCADA Remote Terminal Units		100,000	\$100,000
Water Works	57	All Pipes Model	300,000		\$300,000
Water Works	66	Carbon Transfer Pump - Miller Plant	14,000		\$14,000
Water Works	67	Meter Interface Units (MIU) 2012		829,000	\$829,000
		Water Works Total:	15,773,000	16,241,000	\$32,014,000
		Systemwide Total:	130,754,400	135,392,500	\$266,146,900
		Total All Neighborhoods	321,735,300	268,379,900	\$590,115,200

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## Capital Improvement Plan - City Manager

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b>General Capital Fund</b>								
1	Center Hill Gas & Leachate	101,100	104,200	109,500	112,100	110,000	116,800	\$653,700
1	Retail/Commercial Opportunities	1,255,100	1,390,600	1,428,800	1,439,300	1,449,900	1,414,500	\$8,378,200
2	Economic Development Opportunities	1,500,000						\$1,500,000
2	Regulatory Compl. & Energy Conservation	11,400	20,400	18,600	16,900	20,000	10,000	\$97,300
5	Enterprise Budget System	30,000						\$30,000
6	Port Authority	1,000,000	1,000,000					\$2,000,000
4	Wheeled Recycling Carts		325,500	483,000	471,900	459,600	451,100	\$2,191,100
General Capital Total:		3,897,600	2,840,700	2,039,900	2,040,200	2,039,500	1,992,400	\$14,850,300
Department of City Manager Total:		3,897,600	2,840,700	2,039,900	2,040,200	2,039,500	1,992,400	\$14,850,300

**General Capital Fund**

**Center Hill Gas & Leachate**

**Dept. Priority:** 1

**Description:** This project would provide funding for the continued operation and maintenance of the methane gas and leachate collection systems at the former Center Hill Landfill, and support compliance with State and Federal solid waste regulations.

**Purpose:** The purpose of this project is to maintain compliance with State and Federal solid waste regulations. The City must control, collect, and dispose of all leachate and methane gas until the Ohio Environmental Protection Agency decides that no further action is necessary.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		101,100	104,200	109,500	112,100	110,000	116,800	\$653,700
Total	105,000	101,100	104,200	109,500	112,100	110,000	116,800	\$653,700
Estimated Personnel Cost								\$0

**Retail/Commercial Opportunities**

**Dept. Priority:** 1

**Description:** This project would provide funding to enable the City to pursue retail and commercial tenants by offering incentives to leverage private investment. Project funding would also be used for project administration costs, predevelopment work, and to cover carrying costs (i.e., property taxes) on City-owned sites overseen by the Economic Development Division of the City Manager's Office.

**Purpose:** The purpose of this project is to create new employment opportunities while retaining existing jobs. The project would also foster positive business relationships, encourage business growth and investment, facilitate property development for commercial purposes, and cover carrying costs (i.e., real estate taxes) for City-owned properties overseen by the Economic Development Division of the City Manager's Office.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,255,100	1,390,600	1,428,800	1,439,300	1,449,900	1,414,500	\$8,378,200
Total	703,400	1,255,100	1,390,600	1,428,800	1,439,300	1,449,900	1,414,500	\$8,378,200
Estimated Personnel Cost		125,510	139,060	142,880	143,930	144,990	141,450	\$837,820

**Economic Development Opportunities**

**Dept. Priority:** 2

**Description:** This project would provide funding to enable the City to pursue economic development opportunities. Project funding would provide for site acquisition and related expenses.

**Purpose:** The purpose of this project is to create new employment opportunities while retaining existing jobs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		1,500,000						\$1,500,000
Total		1,500,000						\$1,500,000
Estimated Personnel Cost								\$0



**Regulatory Compl. & Energy Conservation**

**Dept. Priority:** 2

**Description:** This project provides funding to address regulatory compliance issues and energy efficiency projects. Project funding would also provide for feasibility and design activities necessary to support budget requests for larger capital projects addressing regulatory compliance or energy conservation. These resources would be available to assist any General Fund operation in any City department. Examples of projects include, but are not limited to, the purchase of a storage unit for hazardous waste prior to off-site shipment and the installation of occupancy sensors in City facilities to reduce lighting expenses.

**Purpose:** The purpose of this project is to assist City departments in achieving and maintaining compliance with environmental regulations, and conserving energy resources.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		11,400	20,400	18,600	16,900	20,000	10,000	\$97,300
Total	65,000	11,400	20,400	18,600	16,900	20,000	10,000	\$97,300
Estimated Personnel Cost								\$0

**Enterprise Budget System**

**Dept. Priority:** 5

**Description:** This project will provide resources to invest in information technology improvements in the Office of Budget and Evaluation related to planning and budgeting business processes. Resources will be used to purchase a contemporary business platform to support and integrate existing budget, financial, and personnel systems. This completes the remaining funding of this project.

**Purpose:** The purpose of this project is to enhance the Office of Budget and Evaluation's ability to store and retrieve the City's budget, financial, and personnel information so that business practices are streamlined, creating internal efficiencies and improved customer service. The enhancements will also provide improved and more streamlined processes for personnel in other City departments when performing budgeting tasks such as budget development and budget monitoring.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		30,000						\$30,000
Total		30,000						\$30,000
Estimated Personnel Cost		3,000						\$3,000

**Port Authority**

**Dept. Priority:** 6

**Description:** Funding for this project will be used by the Port of Greater Cincinnati Development Authority to provide the structure necessary to execute place-based strategies for new business and residential investment.

**Purpose:** The purpose of this project is to improve economic development opportunities throughout Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,000,000	1,000,000					\$2,000,000
Total		1,000,000	1,000,000					\$2,000,000
Estimated Personnel Cost								\$0

**Wheeled Recycling Carts**

**Dept. Priority:** 4

**Description:** This project would provide funding to cover the debt service on City bonds used to finance the purchase of wheeled recycling carts for all eligible Cincinnati households.

**Purpose:** The purpose of this project is to maximize citizen participation in the curbside recycling program, and maximize diversion of solid waste from the landfill.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			325,500	483,000	471,900	459,600	451,100	\$2,191,100
Total			325,500	483,000	471,900	459,600	451,100	\$2,191,100
Estimated Personnel Cost								\$0

## Capital Improvement Plan - Community Development

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>General Capital Fund</u></b>								
1	Hazard Abatement/Demolition Program	225,000	225,000	250,000	250,000	275,000	275,000	\$1,500,000
2	Strategic Housing Initiatives Program	1,160,200	863,400	620,000	908,100	650,000	980,500	\$5,182,200
3	Downtown Housing Development	615,000	680,000	689,000	685,000	650,000	650,000	\$3,969,000
4	Citirama	800,000		800,000		800,000		\$2,400,000
6	NBD Public Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
7	SPUR	243,000	260,000	100,000	400,000	250,000	250,000	\$1,503,000
8	Community Development Focus District	300,000	350,000	300,000	300,000	300,000	300,000	\$1,850,000
9	Commercial & Industrial Public Imprvts	400,000	400,000	400,000	400,000	400,000	400,000	\$2,400,000
10	Tax Incentive/Enterprize Zone	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
11	NBD Property Holding	10,000	18,000	22,000	25,000	25,000	25,000	\$125,000
5	Neighborhood Market Rate Housing		1,000,000	750,000	1,000,000	655,100	1,000,000	\$4,405,100
General Capital Total:		4,853,200	4,896,400	5,031,000	5,068,100	5,105,100	4,980,500	\$29,934,300
Department of Community Development Total:		4,853,200	4,896,400	5,031,000	5,068,100	5,105,100	4,980,500	\$29,934,300

**General Capital Fund**

**Hazard Abatement/Demolition Program**

**Dept. Priority:** 1

**Description:** This project would provide funding for the demolition of unsafe and public nuisance buildings and is targeted for areas where Community Development Block Grant (CDBG) funding is impractical, usually in commercial or historical districts.

**Purpose:** The purpose of this project is to address public safety concerns of existing structures and to reduce the number of unsafe and blighted buildings in the City.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		225,000	225,000	250,000	250,000	275,000	275,000	\$1,500,000
Total	178,800	225,000	225,000	250,000	250,000	275,000	275,000	\$1,500,000
Estimated Personnel Cost								\$0

**Strategic Housing Initiatives Program**

**Dept. Priority:** 2

**Description:** This project would fund the Strategic Housing Initiatives Program (SHIP), which provides for strategic investments in housing projects throughout the City's neighborhoods, with a primary emphasis on homeownership opportunities. The program will support rehabilitation or new construction of units for homeownership and maintenance of property during the pre-development phase.

**Purpose:** The purpose of this project is to support the Strategic Housing Initiatives Program (SHIP), which will provide funding for housing projects with an emphasis on homeownership.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,010,200	753,400	540,000	790,100	565,000	855,500	\$4,514,200
Other		150,000	110,000	80,000	118,000	85,000	125,000	\$668,000
Total	750,000	1,160,200	863,400	620,000	908,100	650,000	980,500	\$5,182,200
Estimated Personnel Cost		116,000	86,000	62,000	90,000	65,000	98,000	\$517,000

**Downtown Housing Development**

**Dept. Priority:** 3

**Description:** This project would provide funding to support housing development in the downtown area.

**Purpose:** The purpose of this project is to increase the number of residential units in the downtown area to provide a greater number of housing choices within the City. The project would also improve the physical environment of the downtown area by rehabilitating and developing vacant and underutilized buildings/sites. New downtown residents would grow the market base for retail/commercial activities in downtown Cincinnati, which would ultimately increase the City's income tax revenue.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		555,000	612,000	620,000	617,000	585,000	585,000	\$3,574,000
Other		60,000	68,000	69,000	68,000	65,000	65,000	\$395,000
Total	993,000	615,000	680,000	689,000	685,000	650,000	650,000	\$3,969,000
Estimated Personnel Cost		60,000	68,000	69,000	68,000	65,000	65,000	\$395,000

**Citirama**

**Dept. Priority:** 4

**Description:** This project would provide funding for new market rate homes over a six-year period. Resources would be used for site and public improvements incidental to new housing construction at future Citirama development sites. Citirama is a joint development partnership between the City and the Homebuilders Association of Greater Cincinnati.

**Purpose:** The purpose of this project is to demonstrate the viability and desirability of developing housing in the City. The project will also increase the level of homeownership in the City, and expand the City's real estate and income tax base.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		40,000		40,000		40,000		\$120,000
Construction		680,000		680,000		680,000		\$2,040,000
Other		80,000		80,000		80,000		\$240,000
Total		800,000		800,000		800,000		\$2,400,000
Estimated Personnel Cost		80,000		80,000		80,000		\$240,000

**NBD Public Improvements**

**Dept. Priority:** 6

**Description:** This project would provide funding for the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts. Project funding would also be used for property acquisition for public improvements and additional parking.

**Purpose:** The purpose of this project is to enhance the economic viability of each Neighborhood Business District (NBD) and the communities they serve. This project would also increase employment opportunities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Construction		870,000	870,000	870,000	870,000	870,000	870,000	\$5,220,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	1,813,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

**SPUR**

**Dept. Priority:** 7

**Description:** This project would provide funding for the Strategic Program for Urban Redevelopment (SPUR) and will facilitate the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where the expansion or redevelopment may be complicated by environmental contamination. The funds sought will be used to assess property, acquire property, remediate contamination, construct public improvements, and perform predevelopment activities needed to redevelop Brownfield sites. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

**Purpose:** The purpose of this project is to achieve the redevelopment of Brownfield sites.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		62,500	65,000	25,000	100,000	62,500	62,500	\$377,500
Construction		155,500	169,000	65,000	260,000	162,500	162,500	\$974,500
Other		25,000	26,000	10,000	40,000	25,000	25,000	\$151,000
Total	200,000	243,000	260,000	100,000	400,000	250,000	250,000	\$1,503,000
Estimated Personnel Cost		25,000	26,000	10,000	40,000	25,000	25,000	\$151,000

**Community Development Focus District**

**Dept. Priority:** 8

**Description:** This project would provide funding for projects in neighborhoods that are identified in the City's Consolidated Plan as Strategic Investment Areas. Projects would include development and predevelopment activities, as well as gap financing and public improvements.

**Purpose:** The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		300,000	350,000	300,000	300,000	300,000	300,000	\$1,850,000
Total	475,000	300,000	350,000	300,000	300,000	300,000	300,000	\$1,850,000
Estimated Personnel Cost		30,000	35,000	30,000	30,000	30,000	30,000	\$185,000

**Commercial & Industrial Public Imprvts**

**Dept. Priority:** 9

**Description:** This project would provide funding for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and predevelopment activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

**Purpose:** The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		40,000	40,000	40,000	40,000	40,000	40,000	\$240,000
Construction		340,000	340,000	340,000	340,000	340,000	340,000	\$2,040,000
Other		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Total	400,000	400,000	400,000	400,000	400,000	400,000	400,000	\$2,400,000
Estimated Personnel Cost		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000

**Tax Incentive/Enterprize Zone**

**Dept. Priority:** 10

**Description:** This project would provide funding to operate the State of Ohio designated Enterprise Zone Program and other State and City tax incentive programs, including outreach and coordination activities with the community and the State. This project would also provide funding for public improvements necessary to support business expansion, renovation, and relocation within an Enterprise Zone. The Urban Enterprise Zone Program is authorized by the Ohio Revised Code and allows cities to offer tax exemptions to businesses that expand, renovate, or occupy facilities located in State Certified distressed sections of the City or Zones.

**Purpose:** The purpose of this project is to encourage businesses to remain, expand, or relocate in the City of Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

**NBD Property Holding**

**Dept. Priority:** 11

**Description:** This project would provide resources for the rehabilitation and maintenance of City owned property by providing for necessary upkeep of land. The intent of owning this property is to create land banks for future development sites.

**Purpose:** The purpose of this project is to keep City owned property in good condition in order to keep up the standards in the neighborhood where the property is located and to avoid property code violations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		10,000	18,000	22,000	25,000	25,000	25,000	\$125,000
Total	10,000	10,000	18,000	22,000	25,000	25,000	25,000	\$125,000
Estimated Personnel Cost								\$0

**Neighborhood Market Rate Housing**

**Dept. Priority:** 5

**Description:** This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for construction or rehabilitation. Project funding would also be available to assist projects that will be recommended in the Strategic Housing Initiatives Program (SHIP).

**Purpose:** The purpose of this project is to increase market-rate housing in City neighborhoods. This program is designed to improve the City's competitive edge in retaining and attracting middle income residents by increasing the supply and variety of available market rate housing.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			870,000	653,000	870,000	570,100	870,000	\$3,833,100
Other			130,000	97,000	130,000	85,000	130,000	\$572,000
Total	701,000		1,000,000	750,000	1,000,000	655,100	1,000,000	\$4,405,100
Estimated Personnel Cost			100,000	75,000	100,000	65,000	100,000	\$440,000

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## Capital Improvement Plan - Enterprise Tech. Solutions

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>General Capital Fund</u></b>								
1	Communications Master Plan	190,000	266,000	350,000	217,200	300,000	145,800	\$1,469,000
2	Data Infrastructure Security	125,000	160,000	180,000	156,100	173,500	100,000	\$894,600
3	Cincinnati Financial System Upgrades	40,000	40,000	40,000	127,000	50,000	40,000	\$337,000
4	CAGIS Infrastructure	147,900	147,900	55,100	55,100	55,100	142,100	\$603,200
5	Electronic Gov't (eGov) Web Enhancement	231,700	180,000	211,200	258,800	250,000	200,000	\$1,331,700
6	800 MHz Radios		20,000		28,300	20,000		\$68,300
8	Active Directory / Server Consolidation						200,000	\$200,000
General Capital Total:		734,600	813,900	836,300	842,500	848,600	827,900	\$4,903,800
<b><u>Telecommunications Services Fund</u></b>								
7	Radio Communications Equipment	30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Telecommunications Services Total:		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Department of Enterprise Tech. Solutions Total:		764,600	843,900	866,300	872,500	878,600	857,900	\$5,083,800

**General Capital Fund**

**Communications Master Plan**

**Dept. Priority:** 1

**Description:** This project would provide funding to update and implement a multi-year strategy for upgrading the City's communications network including, but not limited to, updating the Communications Master Plan, replacing obsolete and unsupported hardware, and upgrading the fiber network facilities to support voice, data, and video.

**Purpose:** The purpose of this project is to continue to address the current issues with the City's Metropolitan Area Network (MAN). The current issues include the following: 1) impending technological obsolescence; 2) known and predicted service bottlenecks; and 3) the lack of capacity for future growth. The project will follow five high level recommendations: 1) upgrade core electronics to support ring and customer traffic by addressing technological obsolescence; 2) upgrade electronics at customer sites to eliminate bottlenecks; 3) construct new fiber facilities where feasible to lower leased line costs; 4) centralize management, planning, and standardization of MAN equipment; and 5) plan for voice over internet protocol (VOIP) communications.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		190,000	266,000	350,000	217,200	300,000	145,800	\$1,469,000
Total	234,000	190,000	266,000	350,000	217,200	300,000	145,800	\$1,469,000
Estimated Personnel Cost								\$0

**Data Infrastructure Security**

**Dept. Priority:** 2

**Description:** This project would provide the funding for the continued development and protection of the City's information, data infrastructure, and information technology assets. Tasks to be completed include to define, measure, and report on the compliance of the City's information assets with the City security policy as well as compliance with external mandates such as HIPPA, LEADS, IRS, and financial information security requirements.

**Purpose:** The purpose of this project is to define, measure, and report on the compliance of the City's information assets with corporate security policies, industry-standard security polices, and government regulations. This compliance is critical in protecting the City's physical and financial resources, legal position, employees, and other tangible assets against an increasing set of security threats. In addition to assuring compliance, this initiative will help facilitate the City's planning and prioritization of security risk in order to maximize the security posture of the City's infrastructure.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		125,000	160,000	180,000	156,100	173,500	100,000	\$894,600
Total	153,500	125,000	160,000	180,000	156,100	173,500	100,000	\$894,600
Estimated Personnel Cost								\$0

**Cincinnati Financial System Upgrades**

**Dept. Priority:** 3

**Description:** This project would provide funding for the continued development of the Cincinnati Financial System (CFS). Project funding could include server replacement and could be used to address audit findings associated with disaster recovery and system backup.

**Purpose:** The purpose of this project is to provide funding for the maintenance of CFS and Executive Information System (EIS) to expand capacity to allow for public access to the systems. Trends in the development of e-government applications for the City require maintenance of the current systems coupled with the ability to expand capacity to handle public access to the systems.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		40,000	40,000	40,000	127,000	50,000	40,000	\$337,000
Total	38,900	40,000	40,000	40,000	127,000	50,000	40,000	\$337,000
Estimated Personnel Cost								\$0

**CAGIS Infrastructure**

**Dept. Priority:** 4

**Description:** This project would provide funding to support and maintain the City's digital database map. The CAGIS Infrastructure Project is a joint effort between the City, Duke Energy, and Hamilton County to provide a common real time Geographical Information System (GIS) which enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises.

**Purpose:** The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right-of-way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses of support business processes. Departments will have the ability to perform time sequence environmental and economic analyses on GIS datasets, as well as gain the ability to view easement and right-of-way features on database parcels.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		147,900	147,900	55,100	55,100	55,100	142,100	\$603,200
Total	89,700	147,900	147,900	55,100	55,100	55,100	142,100	\$603,200
Estimated Personnel Cost								\$0

**Electronic Gov't (eGov) Web Enhancement**

**Dept. Priority:** 5

**Description:** This project would provide funding to implement electronic payments/transactions and interactive forms, enhance the City's web sites to reflect the City's new Brand image, upgrade hardware, and enforce information security policies. These enhancements are fundamental to improving service, quality, efficiency, and convenience for citizens, visitors, and businesses. This project will also fund web site improvements to meet the requirements and guidelines set forth by the following organizations: 1) American Disabilities Act (ADA); 2) Digital Signatures; 3) MasterCard Site Data Protection Program, and; 3) the National Automated Clearing House Association (NACHA).

**Purpose:** The purpose of this project is to improve and enhance government responsiveness to citizens by:

- 1) Reduced costs for administration, web content, and infrastructure maintenance
- 2) Use of Internet technology to improve customer satisfaction and interaction
- 3) Consistent web site design, navigation, and update of information.

This project aims to improve citizen's ability to conduct business online while enhancing security. Savings would occur through server and workflow consolidations by reducing duplicate functions.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		231,700	180,000	211,200	258,800	250,000	200,000	\$1,331,700
Total	288,500	231,700	180,000	211,200	258,800	250,000	200,000	\$1,331,700
Estimated Personnel Cost								\$0

**800 MHz Radios**

**Dept. Priority:** 6

**Description:** This project would provide funding for capital improvements to the 800 MHz radio system, which will be in use by all City Departments in need of radio-communications technology. In 2012 funding could also be used to purchase radio testing equipment and to dismantle the obsolete UHF/VHF radio systems.

**Purpose:** The purpose of this project is to provide equipment so that the City's investment in the Citywide Communications System and the Civil Defense siren network can be maintained.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			20,000		28,300	20,000		\$68,300
Total	40,000		20,000		28,300	20,000		\$68,300
Estimated Personnel Cost								\$0

**Active Directory / Server Consolidation**

**Dept. Priority:** 8

**Description:** This project would provide funding for upgrades to the City's existing Active Directory infrastructure to include: 1) continued installation and implementation of the Active Directory; 2) provision of redundant storage at strategic points on the Metropolitan Area Network (MAN), and 3) the upgrade of existing MAN monitoring equipment.

**Purpose:** The purpose of this project is to provide for the purchase of hardware and software to make the network faster, more reliable, more secure, and in compliance with financial audit recommendations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment							200,000	\$200,000
Total							200,000	\$200,000
Estimated Personnel Cost								\$0

**Telecommunications Services Fund**

**Radio Communications Equipment**

**Dept. Priority:** 7

**Description:** This project would provide funding to replace equipment used by the Radio Services Section to maintain radio communications equipment and the outdoor warning siren network. During 2011 and 2012 funding may also be used to dismantle the UHF/VHF radio system as it gets replaced by the 800 MHz system.

**Purpose:** The purpose of this project is to provide equipment so that the City's investment in the Citywide Communications System and the Civil Defense siren network can be maintained.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Total	30,000	30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Estimated Personnel Cost								\$0

## Capital Improvement Plan - ES: Convention Center

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>Convention Center Fund</u></b>								
1	Furniture, Fixtures, and Equipment	43,000		100,000	100,000	100,000	100,000	\$443,000
2	Capital Maintenance	250,000	229,200	40,000	40,000	40,000	40,000	\$639,200
3	Building Equipment	118,800		90,000	90,000	90,000	90,000	\$478,800
4	CFS Upgrade		800					\$800
Convention Center Total:		411,800	230,000	230,000	230,000	230,000	230,000	\$1,561,800
Department of ES: Convention Center Total:		411,800	230,000	230,000	230,000	230,000	230,000	\$1,561,800

**Convention Center Fund**

**Furniture, Fixtures, and Equipment**

**Dept. Priority:** 1

**Description:** This project would provide funding for the purchase of additional and replacement furniture, fixtures, and equipment necessary to provide an appealing venue for conventions and visitors coming to the convention center. Furniture, fixtures, and equipment would include, but not be limited to, meeting room risers, trash receptacles, recycling stations, pre-function furniture, and carpet extractors.

**Purpose:** The purpose of this project is to purchase furniture, fixtures, and equipment necessary to maintain a first class convention center.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		43,000		100,000	100,000	100,000	100,000	\$443,000
Total	35,000	43,000		100,000	100,000	100,000	100,000	\$443,000
Estimated Personnel Cost								\$0

**Capital Maintenance**

**Dept. Priority:** 2

**Description:** This project would provide funding for capital improvements at the convention center including, but not limited to, carpet and tile replacement; repair of water leaks and damage; and repair, replacement and/or upgrade of exhibit, corridor, and kitchen floors.

**Purpose:** The purpose of this project is to provide for the capital maintenance of the newly expanded convention center facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		250,000	229,200	40,000	40,000	40,000	40,000	\$639,200
Total	225,000	250,000	229,200	40,000	40,000	40,000	40,000	\$639,200
Estimated Personnel Cost								\$0

**Building Equipment**

**Dept. Priority:** 3

**Description:** This project would provide funding for the replacement or repair of major equipment at the convention center including, but not limited to, escalators, HVAC equipment, garage doors, lighting, security cameras and equipment, emergency systems monitoring equipment, electrical circuits, and expansion joint replacement.

**Purpose:** The purpose of this project is to repair or replace equipment at the convention center to maintain the current standard of excellence in providing a top rated convention facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		118,800		90,000	90,000	90,000	90,000	\$478,800
Total	606,000	118,800		90,000	90,000	90,000	90,000	\$478,800
Estimated Personnel Cost								\$0

## Capital Improvement Plan - ES: Parking Facilities

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>Parking Facilities Fund</u></b>								
1	Structural Maintenance & Repair	536,500	1,243,000	1,894,000	150,500	1,674,500	477,000	\$5,975,500
2	Gateway Garage Capital Improvements	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
3	CFS Upgrade		6,300					\$6,300
Parking Facilities Total:		586,500	1,299,300	1,944,000	200,500	1,724,500	527,000	\$6,281,800
Department of ES: Parking Facilities Total:		586,500	1,299,300	1,944,000	200,500	1,724,500	527,000	\$6,281,800

**Parking Facilities Fund**

**Structural Maintenance & Repair**

**Dept. Priority:** 1

**Description:** This project would provide funding for the labor and materials needed to design and construct improvements to City Parking assets. This project would also provide funding to maintain and repair City Parking assets.

**Purpose:** The purpose of this project is to maintain, repair, and improve City Parking assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		35,000	243,000	194,000	25,000	174,500	77,000	\$748,500
Construction		501,500	1,000,000	1,700,000	125,500			\$3,327,000
Other						1,500,000	400,000	\$1,900,000
Total	200,000	536,500	1,243,000	1,894,000	150,500	1,674,500	477,000	\$5,975,500
Estimated Personnel Cost								\$0

**Gateway Garage Capital Improvements**

**Dept. Priority:** 2

**Description:** This project would provide funding to comply with the City's agreement with the Kroger Company to allocate \$50,000 annually for capital improvements at the Gateway Garage.

**Purpose:** The purpose of this project is to provide funding for capital improvements to the Gateway Garage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Estimated Personnel Cost								\$0

**CFS Upgrade**

**Dept. Priority:** 3

**Description:** CFS is upgraded every three years to remain up to date on all rules and regulations as well utilizing the enhancements of the newer version. Version 3.10 will address the Federal 3% Withholding regulation and has enhancements for the disbursement function. The user interface will be redesigned with many improvements suggested by users. In addition, version 3.10 supports the Linux operating system which the City could utilize to allow us to consolidate servers and run the Financial System on a shared server farm.

**Purpose:** This project is to upgrade the Cincinnati Financial System to the latest version in 2012, projected to be 3.10. CFS is upgraded about every three years due to the evolution of the software and the lack of support by the vendor for the previous versions. The City last upgraded the software in 2009 and this upgrade will keep the City consistent with the proper version of the software. Expenses include consulting services, staff time and equipment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			6,300					\$6,300
Total			6,300					\$6,300
Estimated Personnel Cost								\$0



## Capital Improvement Plan - Finance

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>General Capital Fund</u></b>								
1	AMS-CFS Procurement Software Upgrade	78,000						\$78,000
2	CFS Upgrade		237,400					\$237,400
3	Licensing Software & A/R Collection Sys.		50,000	50,000	44,700			\$144,700
General Capital Total:		78,000	287,400	50,000	44,700	0	0	\$460,100
Department of Finance Total:		78,000	287,400	50,000	44,700	0	0	\$460,100

**General Capital Fund**

**AMS-CFS Procurement Software Upgrade**

**Dept. Priority:** 1

**Description:** This project would provide funding to complete the implementation of the AMS-CFS procurement software upgrade, which would include the addition of bid solicitation and auction capability to the existing system. The entire purchasing component of the CFS upgrade provides a seamless Web based procurement system that is user friendly across the spectrum of purchasing functions -- from the solicitation of the bid to the evaluation and awards process. The system also includes an on-line contract management component, which will require additional service and follow-up during the implementation process.

**Purpose:** The purpose of this project is to enhance the procurement process by improving production, reducing labor costs, and providing more information through a user-friendly application for both Purchasing employees and vendors doing business with the City of Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		78,000						\$78,000
Total	77,700	78,000						\$78,000
Estimated Personnel Cost								\$0

**CFS Upgrade**

**Dept. Priority:** 2

**Description:** This project would upgrade the Cincinnati Financial System to the latest version in 2012, projected to be 3.10. CFS is upgraded about every three years due to the evolution of the software and the lack of support by the vendor for the previous versions. The City last upgraded the software in 2009 and this upgrade will keep the City consistent with the proper version of the software. Expenses include consulting services, staff time and equipment.

**Purpose:** CFS is upgraded every three years to remain up to date on all rules and regulations as well utilizing the enhancements of the newer version. Version 3.10 will address the Federal 3% Withholding regulation and has enhancements for the disbursement function. The user interface will be redesigned with many improvements suggested by users. In addition, version 3.10 supports the Linux operating system which the City could utilize to allow us to consolidate servers and run the Financial System on a shared server farm.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			237,400					\$237,400
Total			237,400					\$237,400
Estimated Personnel Cost			50,000					\$50,000

**Licensing Software & A/R Collection Sys.**

**Dept. Priority:** 3

**Description:** This project would provide funding to implement licensing software and accounts receivable collection systems. This project would tie in the receiving and licensing processes with back-end financial systems and databases. In addition, less manual data entry would be necessary.

**Purpose:** This purpose of this project is to allow for the licensing process to be automated, to allow for the scanning of existing documents to create a complete licensing database, and to improve the collection of the City's accounts receivable. Service levels and the efficiency of collections would thereby be improved.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			50,000	50,000	44,700			\$144,700
Total			50,000	50,000	44,700			\$144,700
Estimated Personnel Cost								\$0

## Capital Improvement Plan - Fire

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b>General Capital Fund</b>								
2	Fire Clothing Replacement	228,300	152,100					\$380,400
4	Defibrillator - Replacement	138,600						\$138,600
3	Apparatus Door Closers		145,000					\$145,000
7	Air Compressor Replacement		98,800					\$98,800
6	Hand Held Computer Based System			417,700	303,800			\$721,500
9	Appliances For Existing Firehouses				62,200	62,100		\$124,300
General Capital Total:		366,900	395,900	417,700	366,000	62,100	0	\$1,608,600
Department of Fire Total:		366,900	395,900	417,700	366,000	62,100	0	\$1,608,600

**General Capital Fund**

**Fire Clothing Replacement**

**Dept. Priority:** 2

**Description:** This project would provide for the purchase of personal protective equipment (PPE) to protect firefighters while firefighting. A set of PPE consists of a fire resistant coat and a pair of fire resistant pants.

**Purpose:** The purpose of this project is to ensure firefighter safety and to allow the Department of Fire to comply with its labor contract with International Association of Fire Fighters (IAFF) Local 48, which requires that the City provides each firefighter with two (2) sets of PPE. This project will also allow the Department of Fire to attempt to meet National Fire Protection Association (NFPA) Standard 1851, which recommends that no firefighters have gear that exceeds ten (10) years of age beyond the manufacture date for any reserve gear and that frontline fire protective clothing does not exceed five (5) years of age beyond the manufacture date.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		228,300	152,100					\$380,400
Total		228,300	152,100					\$380,400
Estimated Personnel Cost								\$0

**Defibrillator - Replacement**

**Dept. Priority:** 4

**Description:** This project would provide funding for the replacement of 12-lead monitors and automatic external defibrillators (AEDs), which are used by paramedics to provide a three dimensional view of the heart and to transmit this view to the receiving emergency room physicians. The AEDs also have the capability to monitor carbon monoxide levels in the blood stream, which will greatly improve patient care and allow the department to closely monitor firefighters at a fire scene.

**Purpose:** The purpose of this project is to enhance the medical services provided by the Department of Fire and also to better ensure firefighter safety at fire scenes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		138,600						\$138,600
Total	69,300	138,600						\$138,600
Estimated Personnel Cost								\$0

**Apparatus Door Closers**

**Dept. Priority:** 3

**Description:** This project would provide funding for the purchase of apparatus garage door closers for all garage doors throughout the Department of Fire. The apparatus garage door closers will allow for the automatic retraction of garage doors in the event that a person or object is obstructing the doorway.

**Purpose:** The purpose of this project is to reduce the City's liability and maintain firehouse security. The current closures are not equipped for automatic retraction in the event that a person or object is obstructing the path. The updated closures will monitor the presence of an apparatus and will time the closing of the garage door to eliminate possible accidental/premature closure. In addition, the updated closures will allow the door to stop and/or reverse, if necessary. Lastly, the new door closure will ensure proper closure, thereby enhancing the security of the firehouses.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			145,000					\$145,000
Total			145,000					\$145,000
Estimated Personnel Cost								\$0

**Air Compressor Replacement**

**Dept. Priority:** 7

**Description:** This project would provide funding for rehabilitation or replacement of existing air compressor systems. These systems are strategically placed at various fire companies for efficiently refilling the self-contained breathing apparatuses (SCBAs) used by firefighters.

**Purpose:** The purpose of this project is to add and rehabilitate air compressor systems, which will maintain a higher quality of safe breathing air for firefighters. The self-contained breathing apparatuses (SCBAs) that these compressors refill are used in fires as well as other hazardous situations that a firefighter faces. New compressors ensure that the air supply for firefighters during hazardous instances is safe and is in compliance with State and Federal regulations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			98,800					\$98,800
Total			98,800					\$98,800
Estimated Personnel Cost								\$0

**Hand Held Computer Based System**

**Dept. Priority:** 6

**Description:** This project would provide funding for the replacement of the General Mobilized Data Collection devices (hand held computer system) originally purchased with capital funds in 2000 and replaced with funds from an Urban Area Strategic Initiative (UASI) grant in 2006. This project includes hardware, software, setup, configuration and training.

**Purpose:** The purpose of this project is to enhance the data collection related to emergency medical services (EMS) transports. The hand held devices are also utilized for incidents related to Weapons of Mass Destruction (WMD) and hazardous materials (HAZ). This project would provide for the replacement, installation, setup and system training of existing EMS/WMD/HAZ handheld computer units that have reached the end of their useful life. This project includes the purchase, upgrade, installation and system training of all hardware/software systems used with the devices. The system upgrade will ensure that the Department of Fire continues reporting state mandated information, water sentinel Environmental Protection Agency/Greater Cincinnati Water Works data analysis, and data to billing agencies for City reimbursement.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment				417,700	303,800			\$721,500
Total				417,700	303,800			\$721,500
Estimated Personnel Cost								\$0

**Appliances For Existing Firehouses**

**Dept. Priority:** 9

**Description:** This project would provide funding for the replacement of aging appliances in the City's firehouses and establish a replacement cycle. The project would also include the installation of additional cooking hoods with fire suppression systems in those firehouses that do not meet current building codes.

**Purpose:** The purpose of this project is to reduce the Department of Fire's appliance repair costs, reduce the department's energy consumption by installing more efficient appliances, and upgrade the living conditions of the firefighters. By installing appliances that are properly sized, the department plans to reduce the number of appliances operated at each location.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment					62,200	62,100		\$124,300
Total					62,200	62,100		\$124,300
Estimated Personnel Cost								\$0

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## Capital Improvement Plan - Health

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>General Capital Fund</u></b>								
1	Dental Equipment Replacement	90,000	90,000					\$180,000
2	Facilities Renovation & Repairs	238,300	273,700	373,700	376,500	379,300	370,000	\$2,011,500
General Capital Total:		328,300	363,700	373,700	376,500	379,300	370,000	\$2,191,500
Department of Health Total:		328,300	363,700	373,700	376,500	379,300	370,000	\$2,191,500

**General Capital Fund**

**Dental Equipment Replacement**

**Dept. Priority:** 1

**Description:** This project would provide funding for the replacement of dental equipment at the Crest Smile Shoppe in 2011 and the Northside Health Center in 2012. The equipment includes a digital panoramic X-ray machine, Computed Digital Radiography, Computed Digital Radiography elite sensors, a Computer Digital Radiography elite remote module, Computed Digital Radiography elite starter kits, and a universal sensor holster. This project would include on-site training for the equipment.

**Purpose:** The purpose of this project is to provide newer, more effective equipment to better serve our patients at the Crest Smile Shoppe and the Northside Health Center. In addition, digital equipment is necessary in order to make the transition to electronic medical records.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		90,000	90,000					\$180,000
Total		90,000	90,000					\$180,000
Estimated Personnel Cost								\$0

**Facilities Renovation & Repairs**

**Dept. Priority:** 2

**Description:** This project would provide funding for major repairs at various Primary Health Care Clinic sites and other Health Department facilities. The projects considered in 2011 for funding include: 1) replacing heat pumps at the Elm Street Health Center; and 2) sealing and patching the black top parking lots at various health facilities. The projects considered for 2012 include: 1) replacing additional heat pumps in the Elm Street Health Center; and 2) replacing two boilers at the Elm Street Health Center.

**Purpose:** The purpose of this project is to protect and extend the life of the respective Primary Health Care Clinic sites and various Health Department facilities. The needed renovations will maintain compliance with clinic facility accreditation standards, as well as present a more visually appealing facility for customers.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		238,300	273,700	373,700	376,500	379,300	370,000	\$2,011,500
Total	279,500	238,300	273,700	373,700	376,500	379,300	370,000	\$2,011,500
Estimated Personnel Cost								\$0



## Capital Improvement Plan - Parks

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>General Capital Fund</u></b>								
1	Park Infrastructure Rehabilitation	2,655,800	2,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$17,161,200
2	Cincinnati Riverfront Park	4,000,000	2,000,000					\$6,000,000
General Capital Total:		6,655,800	4,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$23,161,200
Department of Parks Total:		6,655,800	4,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$23,161,200

**General Capital Fund**

**Park Infrastructure Rehabilitation**

**Dept. Priority:** 1

**Description:** This project would provide funding for general upgrades (electrical, HVAC, lighting, and plumbing) at Park facilities, as well as infrastructure improvements to roadways, walks, retaining walls, and other structures. Renovation of deteriorated or out-of-code structures would also be included.

**Purpose:** The purpose of this project is to provide for the renovation of basic infrastructures in the city's parks. It also provides resources to upgrade facilities to remain in compliance with codes and regulations. Projects are designed to complete American Disability Act compliance projects, and to retrofit utilities to improve efficiency to provide a clean, safe, reliable, green, and beautiful park system.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		531,200	566,400	581,900	586,200	590,500	576,000	\$3,432,200
Construction		2,124,600	2,265,400	2,327,700	2,344,900	2,362,000	2,304,400	\$13,729,000
Total	3,053,000	2,655,800	2,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$17,161,200
Estimated Personnel Cost		580,000	600,000	600,000	600,000	600,000	600,000	\$3,580,000

**Cincinnati Riverfront Park**

**Dept. Priority:** 2

**Description:** This project would provide funding for the Cincinnati Riverfront Park. The new park will create a new regional park on the Cincinnati Riverfront, connecting the stadiums, the Underground Railroad Freedom Center, and the Banks development. The Park will cost approximately \$120 million and will be funded from Federal, State, Local, and private donors over the next 8-10 years. The 40 acre park will provide citizens with a place of respite, reflection, and will provide many unique features such as fountains, play areas, floral gardens, family size swings, and a venue for concerts, festivals and events.

**Purpose:** The purpose of this project is to stabilize the Ohio River's banks to prevent further erosion and provide for flood mitigation, as well as provide a new world class park that will become the city's 53rd neighborhood and be recognized as the city's front yard. The park will become the home of all the city's major events and festivals and will generate tremendous economic development for the region, which translates into increased revenues for the city and the region.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		800,000	400,000					\$1,200,000
Construction		3,200,000	1,600,000					\$4,800,000
Total	4,000,000	4,000,000	2,000,000					\$6,000,000
Estimated Personnel Cost		200,000	200,000					\$400,000

## Capital Improvement Plan - Planning & Buildings

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>General Capital Fund</u></b>								
1	Neighborhood Studies	80,600	89,200	91,600	92,200	92,800	90,800	\$537,200
5	Permit Center IT Replacement & Upgrade	37,200						\$37,200
General Capital Total:		117,800	89,200	91,600	92,200	92,800	90,800	\$574,400
Department of Planning & Buildings Total:		117,800	89,200	91,600	92,200	92,800	90,800	\$574,400

**General Capital Fund**

**Neighborhood Studies**

**Dept. Priority:** 1

**Description:** This project would provide funding to prepare neighborhood requests for plans which will lead to actual capital investments and to respond to Council referred planning studies and projects. These plans and studies may include, but are not limited to, the Streetcar and Transit Oriented Study and Casino Area Planning.

**Purpose:** The purpose of this project is to allow the Department of Planning and Buildings to respond to both immediate neighborhood planning needs as it relates to upcoming capital investments by the City and to respond to requests made by City Council.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		80,600	89,200	91,600	92,200	92,800	90,800	\$537,200
Total		80,600	89,200	91,600	92,200	92,800	90,800	\$537,200
Estimated Personnel Cost								\$0

**Permit Center IT Replacement & Upgrade**

**Dept. Priority:** 5

**Description:** This project would provide funding to replace equipment in the Customer Service area of the Permit Center including, but not limited to, upgrading the conference room to wireless and replacing outdated computer equipment used for hearing presentations.

**Purpose:** The purpose of this project is to replace Permit Center Customer Service computer equipment that is currently out of life cycle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		37,200						\$37,200
Total		37,200						\$37,200
Estimated Personnel Cost								\$0

## Capital Improvement Plan - Public Services

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>General Capital Fund</u></b>								
1	I-75 Expansion/Public Services Relocate	1,000,000	2,500,000					\$3,500,000
2	Fleet Replacements	4,301,900	4,746,200	4,904,400	4,940,600	4,976,700	4,855,200	\$28,725,000
3	City Facility Renovation and Repairs	2,234,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	\$13,234,000
4	Replacement Facilities	1,048,600	1,338,400	1,473,500	1,458,300	1,493,100	1,376,100	\$8,188,000
5	Trash Receptacles	150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
6	Sign Replacement	200,000	358,400	550,100	712,600	1,117,900	1,039,500	\$3,978,500
7	Community Facility Improvements	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
8	NURFC Permanent Exhibit	300,000						\$300,000
9	District Two Garage Repair	50,000						\$50,000
10	Findlay Market Improvements	100,600	108,800	100,000	100,000	100,000	100,000	\$609,400
General Capital Total:		9,985,100	12,001,800	9,978,000	10,161,500	10,637,700	10,320,800	\$63,084,900
Department of Public Services Total:		9,985,100	12,001,800	9,978,000	10,161,500	10,637,700	10,320,800	\$63,084,900

**General Capital Fund**

**I-75 Expansion/Public Services Relocate**

**Dept. Priority:** 1

**Description:** In April 2010, ODOT began I-75 Mill Creek Expressway Phase 2 Improvement Project. This phase required the removal of the Monmouth Street overpass and pedestrian bridge. It will also require the destruction of the building located at 3241 Cormany Street and will necessitate the relocation of all functions performed at this site. This building houses Public Services Administration offices and the Traffic and Road Operations storeroom. This capital project will provide funding for construction of a new facility for the Public Services Administration Offices and the Traffic and Road Operations storeroom and the installation of a new ramp for the salt dome. This project must be funded in 2012 to allow for completion of this work prior to the demolition of the Cormany building.

**Purpose:** The purpose of this project is to implement a plan to relocate and reorganize various functions within Public Services Department which will be severely impacted by the Interstate 75 expansion by Ohio Department of Transportation.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,000,000	2,500,000					\$3,500,000
Total		1,000,000	2,500,000					\$3,500,000
Estimated Personnel Cost			175,000					\$175,000

**Fleet Replacements**

**Dept. Priority:** 2

**Description:** This project will provide funding for the purchase of automotive and motorized equipment for City agencies supported by the General Fund. The approximate allocation of funding for equipment in 2011 is as follows: the Police Department (\$565,015), the Fire Department (\$1,142,430), the Parks Department (\$380,810), the Recreation Department (\$342,729), the Public Services Department (\$1,142,430), and the Department of Transportation and Engineering (\$228,486). The placing in service cost is \$500,000.

**Purpose:** The purpose of this project is to provide the City's General Fund agencies with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance cost.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		4,301,900	4,746,200	4,904,400	4,940,600	4,976,700	4,855,200	\$28,725,000
Total	4,934,600	4,301,900	4,746,200	4,904,400	4,940,600	4,976,700	4,855,200	\$28,725,000
Estimated Personnel Cost								\$0

**City Facility Renovation and Repairs**

**Dept. Priority:** 3

**Description:** This project would provide funding to continue repairs and upgrades to City facilities. Upgrades and improvements include, but are not limited to, window replacement, tuck pointing, structural repairs, restroom upgrades, female facilities renovations, office reorganizations, HVAC improvements, generator installations roof replacements, electrical improvements, and site work. Design work, consultant fees, and related staff time would be included as well. Subprojects for this project for 2011 include: door replacement for the Fleet Services Building; garage improvements for the Cormany Garage; mechanical upgrades for the Cathage Fire Station (2), the Corryville Fire Station (19) and the Lower Price Hill Fire Station (17); apparatus bay structural improvements for the West Price Hill Fire Station (24); plaster repair at City Hall; and mechanical upgrades for the West Fork Garage. The subprojects for this project in 2012 include: fence and parking lot repairs for Police District 1; roof replacement for the Northside Fire Station (20) and the Lower Price Hill Fire Station (17); fire alarm improvements for Police District 4; mechanical upgrades for Police District 2, Police District 3, and Police District 4; and parking lot repaving at the West Fork Garage.

**Purpose:** The purpose of this project is to continue repairs and upgrades to City facilities. The Division of City Facility Management of the Department of Public Services maintains and upgrades facilities for current and future operations. A running list of improvements is used to maintain services directly and indirectly supported by these facilities. Renovations will modernize facilities to extend their useful lives for the next 20 years or until a replacement facility can be designed and built.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		250,000	250,000	250,000	250,000	250,000	250,000	\$1,500,000
Construction		1,984,000	1,950,000	1,950,000	1,950,000	1,950,000	1,950,000	\$11,734,000
Total	2,580,300	2,234,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	\$13,234,000
Estimated Personnel Cost		110,000	110,000	110,000	110,000	110,000	110,000	\$660,000

**Replacement Facilities**

**Dept. Priority:** 4

**Description:** This project would provide funding for the construction of replacement facilities for the Fire and Police Departments.

**Purpose:** The purpose of this project is to construct replacement facilities for the Fire and Police Departments. The Division of City Facility Management of the Department of Public Services has completed an initial asset management review of General Fund facilities and has identified that 40% are inadequate to meet the service demands of City agencies in operation today. The majority of facilities pre-date World War II and the cost of renovations to meet functional requirements of today's services outweighs the replacement cost for new facilities. The Fire and Police Departments are actively involved in planning for the replacement of facilities to enhance their service delivery to citizens. The subprojects for this project is the construction expenses related to the Pleasant Ridge Fire Station (8) and engineering, land acquisition, and construction expenses for either the Westwood Fire Station (35) or the Madisonville Fire Station (49).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		400,000	50,000			433,300		\$883,300
Land			241,200			515,400		\$756,600
Construction		648,600	947,200	1,373,500	1,358,300	494,400	1,326,100	\$6,148,100
Equipment			100,000	100,000	100,000	50,000	50,000	\$400,000
Total	1,947,900	1,048,600	1,338,400	1,473,500	1,458,300	1,493,100	1,376,100	\$8,188,000
Estimated Personnel Cost		59,960	82,360	88,675	90,415	92,155	86,305	\$499,870

**Trash Receptacles**

**Dept. Priority:** 5

**Description:** This project would provide funding for the purchase of approximately 250 new trash receptacles in 2011, with an expected life span of approximately ten years, thereby continuing the replacement of old trash receptacles that have reached their life cycle. The Department of Public Services would continue replacing the trash receptacles near the main thoroughfares, in Neighborhood Business Districts (NBDs), and in the neighborhoods. Neighborhood trash receptacles would be placed in residential areas with high litter presence such as at bus stops, congested areas, and eateries.

**Purpose:** The purpose of this project is to continue the replacement of worn and damaged receptacles as well as accommodate as-needed requests by communities. The new trash receptacles would minimize or prevent litter accumulation in areas of high visibility near the Central Business District (CBD) and near Neighborhood Business Districts(NBDs). The new trash receptacles would replace the old trash receptacles that have met their expected life cycle that are unattractive, and require ongoing maintenance.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
Estimated Personnel Cost								\$0

**Sign Replacement**

**Dept. Priority:** 6

**Description:** This project would provide funding for the sign program implementation that will result in the replacement or new installation of 6,200 traffic signs annually. This project will complete a sign inventory database, avoid pole attachment fees, decrease the response time for traffic control sign service requests, improve the sign condition from unacceptable to excellent, and reduce the potential for City liability that could result from worn or faded signs.

**Purpose:** The purpose of this project is to maintain the reflective integrity of all traffic control signs, and replace signs on a scheduled basis. The project will take advantage of newer and longer lasting reflective materials, improve the condition of signs citywide, and reduce the City's liability associated with accidents caused by worn and faded signs. In addition, the project will also begin to address the mandated changes in Federal and State requirements for sign reflectivity by the National Committee on Uniform Traffic Control Devices. These standards may be used by the courts as a way of determining if signs had sufficient reflectivity to be seen by motorists involved in traffic accidents.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		70,000	125,400	192,500	249,400	391,300	363,800	\$1,392,400
Construction		130,000	233,000	357,600	463,200	726,600	675,700	\$2,586,100
Total	208,700	200,000	358,400	550,100	712,600	1,117,900	1,039,500	\$3,978,500
Estimated Personnel Cost								\$0

**Community Facility Improvements**

**Dept. Priority:** 7

**Description:** This project would provide funding for roof replacement at Music Hall, kalwall system replacement that includes replacement of existing moisture vapor barriers and sunlight diffusion system at the Cincinnati Art Museum, and renovation and repair design work at the Museum Center.

**Purpose:** The purpose of this project is to provide resources for upgrades and enhancements at the Museum Center, Cincinnati Art Museum, and Music Hall. These facilities are owned by the City of Cincinnati and operated by non-profit associations. The City assists in the continual improvement of these historic facilities to ensure their use for future generations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
Total	600,000	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
Estimated Personnel Cost		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000



**NURFC Permanent Exhibit**

**Dept. Priority:** 8

**Description:** Funding for this project will provide resources for the demolition and reconfiguration of a section of the National Underground Railroad Freedom Center to accommodate a new permanent exhibit at the center titled "Invisible."

**Purpose:** The purpose of this project is to provide resources for the construction of a new permanent exhibit at the National Underground Railroad Freedom Center to provide enhanced educational opportunities for Cincinnati residents and visitors.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		300,000						\$300,000
Total		300,000						\$300,000
Estimated Personnel Cost								\$0

**District Two Garage Repair**

**Dept. Priority:** 9

**Description:** This project would provide funding to repair the garage at the District 2 facility, which will also require the demolition and replacement of the facility's parking lot.

**Purpose:** The purpose of this project is to enhance the safety of the District 2 facility's garage and the related parking lot and also ensure that the garage structure remains viable into the future.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		50,000						\$50,000
Total		50,000						\$50,000
Estimated Personnel Cost								\$0

**Findlay Market Improvements**

**Dept. Priority:** 10

**Description:** This project would provide funding for improvements to City-owned facilities at Findlay Market. In March 2006, the Division of City Facility Management of the Department of Public Services conducted an assessment of ongoing capital needs for the Findlay Market facility. This project would implement the recommendations of this assessment, making improvements to maintain the structural integrity of the North Addition buildings. This project would also improve building systems, as well as improve pedestrian safety around the Findlay Market area.

**Purpose:** The purpose of this project is to improve the structural integrity of Findlay Market's "North Addition," as well as upgrade the plumbing, mechanical, and other building systems of the facilities. In addition, this project is for improvements to pedestrian safety around the Market and for replacement of other equipment located in the Market House.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		100,600	108,800	100,000	100,000	100,000	100,000	\$609,400
Total		100,600	108,800	100,000	100,000	100,000	100,000	\$609,400
Estimated Personnel Cost								\$0

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## Capital Improvement Plan - Recreation

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b>General Capital Fund</b>								
1	Recreation Facilities Renovation	1,850,000	1,355,500	1,593,300	910,200	1,900,900	1,410,200	\$9,020,100
2	Aquatics Facilities Renovation	1,650,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	\$11,650,000
3	Athletics Facilities Renovation	287,000	721,500	541,900	750,000	514,300	700,000	\$3,514,700
4	Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
5	Outdoor Facilities Renovation	473,200	533,200	475,000	950,000	195,000	500,000	\$3,126,400
6	Yeatman's Cove Upper Walkway	1,000,000						\$1,000,000
General Capital Total:		5,360,200	4,710,200	4,710,200	4,710,200	4,710,200	4,710,200	\$28,911,200
Department of Recreation Total:		5,360,200	4,710,200	4,710,200	4,710,200	4,710,200	4,710,200	\$28,911,200

**General Capital Fund**

**Recreation Facilities Renovation**

**Dept. Priority:** 1

**Description:** This project would provide funding for continued renovations of the Recreation Department's facilities throughout the City. Renovations would include roof replacements, installation of new heating, ventilating, and air conditioning (HVAC) systems; improvements/renovations to the exterior of facilities; replacement of doors and windows; mechanical system improvements; upgrade of fire protection and security systems; and renovations of exterior softscapes and hardscapes.

**Purpose:** The purpose of this project is to upgrade Recreation Department facilities across the City in order to extend the useful life of the department's physical assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		185,000	135,500	159,300	91,000	190,100	141,000	\$901,900
Construction		1,387,500	1,016,700	1,195,000	682,700	1,425,700	1,057,700	\$6,765,300
Equipment		185,000	135,500	159,300	91,000	190,100	141,000	\$901,900
Other		92,500	67,800	79,700	45,500	95,000	70,500	\$451,000
<b>Total</b>	<b>1,635,000</b>	<b>1,850,000</b>	<b>1,355,500</b>	<b>1,593,300</b>	<b>910,200</b>	<b>1,900,900</b>	<b>1,410,200</b>	<b>\$9,020,100</b>
Estimated Personnel Cost		115,000	115,000	115,000	115,000	115,000	115,000	\$690,000

**Aquatics Facilities Renovation**

**Dept. Priority:** 2

**Description:** This project would provide funding for the continued renovation of the Recreation Department's aquatic facilities, including renovations and replacements of existing pools. This project will include system renovations, upgrades to pool mechanical systems, adding new structures, and updating pool buildings. This project will also include pool consolidation based on the Cincinnati Recreation Commission's aquatic plan.

**Purpose:** The purpose of this project is to upgrade aquatics facilities that must be renovated to remain functional and compliant with City and State regulations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		165,000	200,000	200,000	200,000	200,000	200,000	\$1,165,000
Construction		1,237,500	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	\$8,737,500
Equipment		165,000	200,000	200,000	200,000	200,000	200,000	\$1,165,000
Other		82,500	100,000	100,000	100,000	100,000	100,000	\$582,500
<b>Total</b>	<b>3,600,000</b>	<b>1,650,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>\$11,650,000</b>
Estimated Personnel Cost		165,000	200,000	200,000	200,000	200,000	200,000	\$1,165,000

**Athletics Facilities Renovation**

**Dept. Priority:** 3

**Description:** This project would provide funding for the continued renovation of tennis courts, ball fields, soccer fields, football fields, hard surface play areas, bike trails, and outdoor basketball facilities. Work will include, but not be limited to, resurfacing, regrading, infield renovation, turf renovations, the clear-coating of gym floors, fencing installations or renovations, drainage improvements, site amenities, and renovations. Community requests/partnerships and emergency projects are also included.

**Purpose:** The purpose of this project is to renovate and upgrade recreation athletic facilities to keep them safe and usable and to improve the appearance of these facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		28,700	72,200	54,200	75,000	51,400	70,000	\$351,500
Construction		215,300	541,100	406,400	562,500	385,800	525,000	\$2,636,100
Equipment		28,700	72,200	54,200	75,000	51,400	70,000	\$351,500
Other		14,300	36,000	27,100	37,500	25,700	35,000	\$175,600
<b>Total</b>	<b>517,300</b>	<b>287,000</b>	<b>721,500</b>	<b>541,900</b>	<b>750,000</b>	<b>514,300</b>	<b>700,000</b>	<b>\$3,514,700</b>
Estimated Personnel Cost		25,000	40,000	30,000	45,000	30,000	40,000	\$210,000

**Compliance with ADA**

**Dept. Priority:** 4

**Description:** This project would provide funding to improve accessibility to all recreation facilities including buildings, playgrounds, and sports fields. Improvements will be made to elevators, ramps, exterior and interior doors, accessible routes, restroom facilities, drinking fountains, telephones, and parking area renovations including passenger loading zones.

**Purpose:** The purpose of this project is to remain in compliance with the provisions of the Americans with Disabilities Act in order to improve the usability of Recreation facilities for persons with disabilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000
Construction		75,000	75,000	75,000	75,000	75,000	75,000	\$450,000
Equipment		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000
Other		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000
<b>Total</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>\$600,000</b>
Estimated Personnel Cost								\$0

**Outdoor Facilities Renovation**

**Dept. Priority:** 5

**Description:** This project would provide funding for the continued renovation of the Recreation Department's outdoor facilities, including playgrounds, play equipment, play surfaces, shelters, roadways, parking lots, and hike/bike trails. This project will include renovating various playgrounds and parking lots throughout the City. Community requests/partnerships and emergency projects will also be included.

**Purpose:** The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		47,300	53,300	47,500	95,000	19,500	50,000	\$312,600
Construction		354,900	399,900	356,300	712,500	146,200	375,000	\$2,344,800
Equipment		47,300	53,300	47,500	95,000	19,500	50,000	\$312,600
Other		23,700	26,700	23,700	47,500	9,800	25,000	\$156,400
<b>Total</b>	<b>433,400</b>	<b>473,200</b>	<b>533,200</b>	<b>475,000</b>	<b>950,000</b>	<b>195,000</b>	<b>500,000</b>	<b>\$3,126,400</b>
Estimated Personnel Cost		47,300	53,300	47,500	95,000	19,500	50,000	\$312,600

**Yeatman's Cove Upper Walkway**

**Dept. Priority:** 6

**Description:** This project would provide funding for the replacement of the upper walkway at Yeatman's Cove. The walkway has deteriorated to a point where there are numerous trip hazards, and public safety has become a concern. New exposed aggregate concrete is to be installed along with expansion and control joints to allow for movement. The new concrete surface also would be able to handle vehicle traffic that is necessary for events held at the park.

**Purpose:** The purpose of this project is to replace the deteriorated upper walkway at Yeatman's Cove so that it is safe and usable.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000						\$100,000
Construction		750,000						\$750,000
Equipment		100,000						\$100,000
Other		50,000						\$50,000
<b>Total</b>		<b>1,000,000</b>						<b>\$1,000,000</b>
Estimated Personnel Cost		25,000						\$25,000

# Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>Stormwater Management Fund</u></b>								
1	Barrier Dam Facility Repairs	100,000	100,000	200,000	100,000	100,000	100,000	\$700,000
2	Guerley Rd. Outlet to Sunset Drain Imp.	874,000						\$874,000
3	3674 Hillside Ave. Stormwtr. Intake Imp.	270,000	230,000					\$500,000
4	Hillside Avenue Drainage Improvements	100,000	100,000	100,000	100,000	100,000		\$500,000
5	St. Leo Place Drainage Correction	50,000	250,000					\$300,000
8	Dyer Street Drainage Improvements	301,000						\$301,000
6	Hartwell Community Drainage Imprvmnts.		100,000			100,000	100,000	\$300,000
7	Eatondale Stormwater Intake Imprvmnts.		250,000					\$250,000
12	Settle - Madison to Roe		32,000	208,000				\$240,000
9	Winton 84-inch Sewer Elimination			70,000				\$70,000
13	Orlando Pl - Stewert to Peabody			189,000				\$189,000
14	Stewert Avenue - Madison Rd. to Orla			94,000				\$94,000
10	West Fork Channel Repair				300,000			\$300,000
11	Moorehead St. to Swift Ave. Drainage Imp				300,000			\$300,000
15	Haley Ave. at Settle St.				29,000	189,000		\$218,000
16	Dunaway Ct.					17,000	111,000	\$128,000
17	Osgood St.					7,000	46,000	\$53,000
Stormwater Management Total:		1,695,000	1,062,000	861,000	829,000	513,000	357,000	\$5,317,000
<b><u>MSD Capital Improvements Fund</u></b>								
1	Towers East PS Elimination	2,154,100						\$2,154,100
3	Werk and Westbourne EHRT Facility	709,000			38,482,900			\$39,191,900
27	CSO 194 High Point Sewer Separation	480,000		4,159,900				\$4,639,900
28	CSO 195 Westwood Northern Sewer Separ.	120,000			3,355,000			\$3,475,000
29	CSO 525 Mt. Airy Grating Sewer Separ.	192,000				3,406,800		\$3,598,800
33	Lower Mill Creek Partial Remedy	10,500,000	7,500,000	7,500,000	6,461,600	290,095,000		\$322,056,600
34	SSO 1000 Elimination	268,000			2,023,600			\$2,291,600
35	SSO 228 Elimination	201,200			1,499,800			\$1,701,000
43	LMWWTP Planning Bundle	1,033,700	5,582,800					\$6,616,500
47	CSO 135 Improvements	43,400						\$43,400
48	CSO 43 Improvements	44,400						\$44,400
49	CSO 54 Improvements	40,200				314,700		\$354,900
50	CSO 170 Improvements	42,400						\$42,400
51	CSO 187 Improvements	39,100		295,100				\$334,200
52	CSO 214 Storage Facility	2,505,200	218,800					\$2,724,000
53	CSO 500 Improvements	42,900						\$42,900
54	CSO 501 Improvements	43,400						\$43,400
55	CSO 549 Improvements	43,900						\$43,900
56	CSO 550 Improvements	44,400						\$44,400
57	CSO 551 Sewer Separation	567,100	59,800		4,125,900			\$4,752,800
58	CSO 552 Improvements	41,900						\$41,900
59	CSO 553 Sewer Separation	293,000	59,800					\$352,800
60	Upper Duck Creek HRT Facility	2,700,100	648,800					\$3,348,900
63	Eastern/Delta Sewer Separation Ph 3	11,447,100						\$11,447,100
66	Sewer Relining Program	7,858,200	8,133,200	8,417,900	8,712,500	8,973,900	9,153,400	\$51,249,100
67	Manhole Rehabilitation Program	1,309,800	1,355,600	1,403,100	1,452,200	1,495,800	1,525,700	\$8,542,200
68	Water in Basement Prevention Program	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	\$16,500,000
69	RDI/I Program	4,003,800	4,166,100	4,311,900	4,462,800	4,619,000	4,711,400	\$26,275,000
70	WWIP Development Studies and Reports	1,684,600	1,730,400	1,527,900	1,577,000	1,624,300	1,656,800	\$9,801,000

# Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>MSD Capital Improvements Fund</u></b>								
71	MSD Sustainable Infrastructure Program	27,000,000	34,000,000	40,000,000	45,000,000	46,350,100	47,277,100	\$239,627,200
72	Urgent Capacity Response	2,619,500	2,711,200	2,806,100	2,904,300	2,991,400	3,051,200	\$17,083,700
73	Home Sewer Treatment System Extensions	1,833,700	1,897,900	1,964,300	2,033,100	2,094,100	2,136,000	\$11,959,100
74	WWIP Mangement and Suppoprt Services	12,800,000	13,000,000	13,385,000	13,000,000	13,000,000	13,260,000	\$78,445,000
75	Spring Leaf Pump Station Elimination	675,200		2,181,800				\$2,857,000
76	Homelawn Estates PS Elimination	131,900		356,200				\$488,100
77	White Oak Pump Station Elimination	174,100		578,600				\$752,700
78	Wesselman Sewer Phase II-A	3,937,500						\$3,937,500
80	CSO 410 Stream Separation	1,459,700						\$1,459,700
81	MUCRWWTP Electrical Upgrades	7,067,500						\$7,067,500
83	Dellers Glen PS Elimination	467,000						\$467,000
84	Bender Rd Aerial Sewer Crossing	129,000						\$129,000
85	Country Club Estates PS Elimination	1,444,900						\$1,444,900
86	Wastewater Engineering Building Lease	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	\$7,200,000
87	Dellway Ave Sewer Replacement	2,592,600						\$2,592,600
93	CSO 483 Sewer Separation	5,618,500						\$5,618,500
94	Cora Avenue Sewer Replacement	189,500		518,000				\$707,500
95	North Avondale Basin Study	698,000						\$698,000
96	German Cemetery Sewer Replacement	191,500		460,400				\$651,900
97	Benson St. Sewer Replacement	2,859,000						\$2,859,000
98	Badgeley RTC Reloc and Grit Pit	1,873,000						\$1,873,000
99	Macaulley St. Sewer Replacement	100,700		310,100				\$410,800
101	Mt. Airy Forest Sewer Replacement	3,527,000						\$3,527,000
102	Diehl Road Sewer Replacement	630,300						\$630,300
103	Shasta Place Sewer Replacement	227,600						\$227,600
105	Lynnehaven Drive Sewer Replacement	145,900						\$145,900
106	MCWWTP Raw Sewage PS Upgrade	3,420,600	7,944,200					\$11,364,800
109	SSO 603 and 704 Improvements	3,824,400						\$3,824,400
110	MCWWTP Anaerobic Digester Conv	18,803,100						\$18,803,100
111	Ardmore Ave. Sewer Replacement	1,470,200						\$1,470,200
112	Wilder Avenue Sewer Replacement	238,000						\$238,000
118	Beckman Pump Station Elimination	101,800		316,400				\$418,200
119	LMWWTP-Four Mile PS Improv	2,035,800						\$2,035,800
120	Moeller Avenue Sewer Replacement	989,800						\$989,800
121	Fairfax Avenue Sewer Replacement	333,500						\$333,500
123	Land Acquisition	1,500,000	1,500,000	1,500,000	1,500,000			\$6,000,000
124	Emergency Sewer Repairs 2011	8,150,000						\$8,150,000
129	SCADA System Installs and Upgrades	11,802,600						\$11,802,600
130	CIP Project Planning 2011	2,500,000						\$2,500,000
135	WWT Roofing and Paving Rehab/Replmt.	209,200	209,200	209,200	209,200	209,200	213,300	\$1,259,300
136	Asset Rehab and Replacement Plan	1,000,000	500,000	500,000	500,000			\$2,500,000
137	Reliability Services	1,348,500						\$1,348,500
140	Flow Monitoring and Rain Gauges 2011	3,800,000						\$3,800,000
145	Flow Modeling 2011	2,100,000						\$2,100,000
150	High Risk Asset Renewal 2011	5,150,000						\$5,150,000
155	MSD-DUKE Sewer Televising Partnershp	10,000,000	10,000,000	10,000,000	10,000,000			\$40,000,000
157	Value Engineering	375,000	375,000	375,000	375,000			\$1,500,000
163	Indef. Delivery/Indef. Quantity 2011	120,000						\$120,000
12	Ludlow and Lafayette Parallel Sewer		126,100			808,600		\$934,700



# Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>MSD Capital Improvements Fund</u></b>								
13	SSO 700 Storage Facility		5,639,200		13,267,100			\$18,906,300
15	CSO 512 Improvements		20,000		45,300			\$65,300
16	CSO 513 Sewer Separation		198,900		454,200			\$653,100
17	CSO 514 Sewer Separation		105,300		239,000			\$344,300
26	CSO 179 Sewer Separation		198,400			1,489,400		\$1,687,800
79	Westchase Park Pump Station Elim		322,700					\$322,700
82	Barringtnhls BLKF GVOLZ/KAK		5,004,700					\$5,004,700
100	Millbrook [#]2 PS Upgrade		1,570,200					\$1,570,200
104	Fairmount Avenue Sewer Replacement		592,800					\$592,800
108	E. Mitchell Avenue Sewer Replacement		1,065,400					\$1,065,400
116	Wasson Road Sewer Replacement		338,300					\$338,300
117	Beverly Hill Drive Sewer Replacement		274,700					\$274,700
122	Linwood Avenue Sewer Replacement		801,100					\$801,100
125	Emergency Sewer Repairs 2012		8,150,000					\$8,150,000
131	CIP Project Planning 2012		2,000,000					\$2,000,000
138	Remaining Asset Allowance 2012		9,673,700					\$9,673,700
141	Flow Monitoring and Rain Gauges 2012		3,800,000					\$3,800,000
146	Flow Modeling 2012		2,100,000					\$2,100,000
151	High Risk System Asset Renewal 2012		5,150,000					\$5,150,000
164	Indef. Delivery/Indef. Quantity 2012		120,000					\$120,000
4	MuCrWWTP Ad New Belt Filter Press			1,334,000				\$1,334,000
5	MuCrWWTP Grit Replacement			4,747,800				\$4,747,800
6	SSO 1048 Conveyance Sewer			190,800				\$190,800
7	SSO 1048 CONVEYANCE SEWER PHASE 2			251,900				\$251,900
8	SSO 587 Conveyance Sewer			128,400				\$128,400
9	SSO 700 Influent Trunk Sewer			3,441,800				\$3,441,800
10	Lockland Sewer Separation			256,800				\$256,800
11	Pleasant Run Sewer - Kem. To JG			133,700				\$133,700
18	Blue Rock Rd Sewer Separation			1,952,000				\$1,952,000
19	CSO 226 Improvements			20,700		46,200		\$66,900
20	CSO 559 Improvements			20,700		46,200		\$66,900
21	CSO 515 Improvements			20,700		47,900		\$68,600
22	CSO 516 Improvements			20,700		48,300		\$69,000
23	CSO 538 Improvements			20,700		46,200		\$66,900
24	CSO 539 Improvements			20,700		46,200		\$66,900
25	CSO 562 Improvements			20,700		46,200		\$66,900
30	MCWWTP Auxillary Outfall Imprv.			16,240,900				\$16,240,900
31	MCWWTP Secondary Bypass Weir			151,800				\$151,800
32	MCWWTP Addl. Primary Sludge Pumping			1,408,500				\$1,408,500
36	Little Miami Four Mile PS Upgrade			374,200				\$374,200
37	LMWWTP Pump Sta. Reconfig.			319,500				\$319,500
38	LMWWTP Grit Station Upgrade			790,700				\$790,700
39	LMWWTP 4 Mile PS HYD Improv.			199,000				\$199,000
40	LMWWTP Prim to Sec Hyd Improv.			183,100				\$183,100
41	LMWWTP Chem. Enhanced Prim Treat.			628,400				\$628,400
42	LMWWTP Secondary Trmt. Modifications			952,700				\$952,700
44	LMWWTP Chemical Feed Sys. Upgrades			377,300				\$377,300
45	LMWWTP Sludge Receiving Fac. Improv.			45,600				\$45,600
46	LMWWTP Dual Feed/Standby Power			752,500				\$752,500

# Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>MSD Capital Improvements Fund</u></b>								
61	CSO 471 Grandin Rd Regulator Improvement			290,000				\$290,000
62	CSO 470 Eastern Ave Sewer Separation			1,635,100				\$1,635,100
64	LMWWTP Wet Weather P.S.			3,570,400				\$3,570,400
65	LMWWTP 4 Mile Dry Weather Pumps			162,100				\$162,100
88	Ohio Avenue Sewer Replacement			234,700				\$234,700
89	Sharon Industrial Park PS Replacement			1,489,100				\$1,489,100
90	Blair Avenue Sewer Replacement			285,800				\$285,800
91	Stover Avenue Sewer Replacement			364,600				\$364,600
92	CSO 125 Sewer Enhancements			3,687,000				\$3,687,000
107	3934 Winding Way Sewer Replacement			522,100				\$522,100
113	Polk Run TP Reliab. And Serv. Upg.			8,257,900				\$8,257,900
114	Dry Run Area Sewers Phase 1			11,974,700				\$11,974,700
115	Dry Run Area Sewers Ph 2			8,474,400				\$8,474,400
126	Emergency Sewer Repairs 2013			8,150,000				\$8,150,000
132	CIP Project Planning 2013			2,000,000				\$2,000,000
142	Flow Monitoring and Rain Gauges 2013			3,800,000				\$3,800,000
147	Flow Modeling 2013			2,100,000				\$2,100,000
152	High Risk System Asset Renewal 2013			5,150,000				\$5,150,000
14	Daly Road Sewer Replacement				13,649,000			\$13,649,000
127	Emergency Sewer Repairs 2014				8,150,000			\$8,150,000
133	CIP Project Planning 2014				2,000,000			\$2,000,000
139	Remaining Asset Allowance				32,173,100	46,898,600	47,836,600	\$126,908,300
143	Flow Monitoring and Rain Gauges 2014				3,800,000			\$3,800,000
148	Flow Modeling 2014				2,100,000			\$2,100,000
153	High Risk System Asset Renewal 2014				5,150,000			\$5,150,000
2	Upper Muddy Lower Planning					3,242,300		\$3,242,300
128	Emergency Sewer Repairs 2015					8,150,000	8,313,000	\$16,463,000
134	CIP Project Planning 2015					2,000,000	2,040,000	\$4,040,000
144	Flow Monitoring and Rain Gauges 2015					3,800,000	3,876,000	\$7,676,000
149	Flow Modeling 2015					2,100,000	2,142,000	\$4,242,000
154	High Risk System Asset Renewal 2015					5,150,000	5,253,000	\$10,403,000
MSD Capital Improvements Total:		210,069,000	152,794,300	204,181,100	232,652,600	453,090,400	156,395,500	\$1,409,182,900
Department of Sewers Total:		211,764,000	153,856,300	205,042,100	233,481,600	453,603,400	156,752,500	\$1,414,499,900

**Stormwater Management Fund**

**Barrier Dam Facility Repairs**

**Dept. Priority:** 1

**Description:** This project would provide funding for the repair of the Barrier Dam Facility and associated equipment. The recent inspection by the U.S. Army Corps of Engineers as part of FEMA certification revealed items that require maintenance attention.

**Purpose:** The purpose of this project is to ensure that the City is ready in the event of a flood and to extend the useful life of these facilities. Federal Emergency Management Agency (FEMA) certification requirements would be met through the completion of this project.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000	200,000	100,000	100,000	100,000	\$700,000
Total	2,300,000	100,000	100,000	200,000	100,000	100,000	100,000	\$700,000
Estimated Personnel Cost								\$0

**Guerley Rd. Outlet to Sunset Drain Imp.**

**Dept. Priority:** 2

**Description:** This project would provide funding to solve the drainage and flooding problems in the Guerley Road and Dunham Way areas and construct a solution.

**Purpose:** The purpose of this project is to reduce the frequent street flooding on Guerley Road in the vicinity of the intersection with Dunham Way.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		874,000						\$874,000
Total	95,000	874,000						\$874,000
Estimated Personnel Cost								\$0

**3674 Hillside Ave. Stormwtr. Intake Imp.**

**Dept. Priority:** 3

**Description:** This project would provide funding for the construction of an access road, embankment stabilization, and other improvements in the drainage channel, as necessary, to facilitate operation and cleaning of the existing intake structure. This is needed to stabilize the hillside, which is high and steep and falling into the intake.

**Purpose:** The purpose of this project is to improve the cleaning and maintenance access to this structure and stabilize a stream bank experiencing significant erosion and contributing to higher maintenance costs associated with the intake.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		270,000	230,000					\$500,000
Total	90,000	270,000	230,000					\$500,000
Estimated Personnel Cost								\$0

**Hillside Avenue Drainage Improvements**

**Dept. Priority:** 4

**Description:** Drainage improvements will predominantly consist of concrete lined gutters, which have shown to be very effective along the steep terrain of Hillside Avenue; however, many other typical stormwater drainage infrastructure may also be used such as trench drain, pipes, intakes, earthen and asphalt ditches, curbs, and rock-lined channels. This project is intended to improve drainage along Hillside Avenue.

**Purpose:** This project is to provide improved drainage along Hillside Avenue in the Riverside community. The Riverside Community Council submitted a community priority request form identifying several blocks of Hillside Avenue as needing improved drainage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,000						\$10,000
Construction		90,000	100,000	100,000	100,000	100,000		\$490,000
Total		100,000	100,000	100,000	100,000	100,000		\$500,000
Estimated Personnel Cost								\$0

**St. Leo Place Drainage Correction**

**Dept. Priority:** 5

**Description:** This project would provide funding to update the sewer intakes and improve the drainage in the area around St. Leo Place.

**Purpose:** The purpose of this project is to reduce intake clogging in the sewer system on the wooded hillside above St. Leo Place and to upsize the storm sewer system as necessary to accommodate any increased flows from the inlets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		50,000						\$50,000
Land			25,000					\$25,000
Construction			225,000					\$225,000
Total		50,000	250,000					\$300,000
Estimated Personnel Cost								\$0

**Dyer Street Drainage Improvements**

**Dept. Priority:** 8

**Description:** This project would provide funding for a new outfall sewer and drainage collection system along Dyer Street.

**Purpose:** The purpose of this project is to create positive drainage and reduce ponding along the right-of-way.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		301,000						\$301,000
Total		301,000						\$301,000
Estimated Personnel Cost								\$0

**Hartwell Community Drainage Imprvmnts.**

**Dept. Priority:** 6

**Description:** Stormwater Management Utility (SMU) will partner with the Department of Transportation and Engineering (DOTE) on a grant-funded street improvement project, targeting the following streets: Parkway Avenue, Wildwood Avenue and Monon Avenue. Drainage improvements will include many of the typical stormwater drainage infrastructure such as inlets, pipes, intake, bioswales, porous pavements, curbs and rock-lined channels, etc.

**Purpose:** This project will improve drainage along unimproved streets within the Hartwell Community. The Hartwell Community Council submitted a Community Priority request dated 2008 identifying the following streets as being deteriorated and lacking adequate drainage: sections of Decamp, Parkway, Glendale, Sheehan, Woodbine, Wildwood, and Monon Avenues. Depending on available grant funding, the Department of Transportation and Engineering (DOTE) and the Stormwater Management Utility (SMU) have agreed to target three of the streets, which represent the greatest need based on pavement condition and lack of drainage leading to excessive ponding and potential flooding problems.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			100,000			100,000	100,000	\$300,000
Total			100,000			100,000	100,000	\$300,000
Estimated Personnel Cost								\$0

**Eatondale Stormwater Intake Imprvmnts.**

**Dept. Priority:** 7

**Description:** This project would provide funding for the construction of an access road and other improvements in the Eatondale drainage channel, as necessary to facilitate operation and cleaning of the existing intake structure.

**Purpose:** This project will improve maintenance access to this structure. Currently, maintenance and cleaning access to this structure is very costly and disruptive to the property owner.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			250,000					\$250,000
Total			250,000					\$250,000
Estimated Personnel Cost								\$0

**Settle - Madison to Roe**

**Dept. Priority:** 12

**Description:** This project will provide drainage improvement by creating positive stormwater drainage to reduce ponding.

**Purpose:** The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			32,000					\$32,000
Construction				208,000				\$208,000
Total			32,000	208,000				\$240,000
Estimated Personnel Cost								\$0

**Winton 84-inch Sewer Elimination**

**Dept. Priority:** 9

**Description:** This project is to fill, seal, and abandon a deteriorated 84-inch corrugated metal culvert pipe that crosses Winton Road and is not needed for public or private drainage.

**Purpose:** Due to regrading of the Gray Road Landfill, the drainage through the site no longer runs through an 84-inch storm culvert. Upstream access to this pipe has been eliminated and is now covered by several feet of fill making the culvert a confined space access requirement. It is now very expensive to inspect and maintain. This project will fill and seal the pipe with a flowable, cementitious, fill material.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				6,000				\$6,000
Construction				64,000				\$64,000
Total				70,000				\$70,000
Estimated Personnel Cost								\$0

**Orlando Pl - Stewart to Peabody**

**Dept. Priority:** 13

**Description:** This project will provide resources for drainage improvement on Orlando Place.

**Purpose:** The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				189,000				\$189,000
Total				189,000				\$189,000
Estimated Personnel Cost								\$0

**Stewart Avenue - Madison Rd. to Orla**

**Dept. Priority:** 14

**Description:** This project will provide resources for drainage improvement along Stewart Avenue.

**Purpose:** The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				94,000				\$94,000
Total				94,000				\$94,000
Estimated Personnel Cost								\$0

**West Fork Channel Repair**

**Dept. Priority:** 10

**Description:** This project would provide funding to repair concrete floors and concrete walls in the West Fork Channel which are deteriorating. If the MSD project moves forward and MSD determines that eliminating the channel is the best solution, then SMU will coordinate the work with MSD. Until then, these channel floors and walls need to be repaired.

**Purpose:** The purpose of this project is to provide efficient flow of stormwater.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction					300,000			\$300,000
Total					300,000			\$300,000
Estimated Personnel Cost								\$0

**Moorehead St. to Swift Ave. Drainage Imp**

**Dept. Priority:** 11

**Description:** This project will construct approximately 400 lineal feet of storm sewer and approximately 4 inlets to improve drainage along Moorehead Street.

**Purpose:** The purpose of this project is to provide stormwater infrastructure to an unimproved street to resolve significant ponding and surface flooding during heavy rain events.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					70,000			\$70,000
Land					10,000			\$10,000
Construction					218,000			\$218,000
Other					2,000			\$2,000
Total					300,000			\$300,000
Estimated Personnel Cost								\$0

**Haley Ave. at Settle St.**

**Dept. Priority:** 15

**Description:** This project will provide resources for drainage improvement along Haley Avenue.

**Purpose:** The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					29,000			\$29,000
Construction						189,000		\$189,000
Total					29,000	189,000		\$218,000
Estimated Personnel Cost								\$0

**Dunaway Ct.**

**Dept. Priority:** 16

**Description:** This project will provide resources for drainage improvement along Dunaway Court.

**Purpose:** The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						17,000		\$17,000
Construction							111,000	\$111,000
Total						17,000	111,000	\$128,000
Estimated Personnel Cost								\$0

**Osgood St.**

**Dept. Priority:** 17

**Description:** This project will provide resources for drainage improvement along Osgood Street.

**Purpose:** The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						7,000		\$7,000
Construction							46,000	\$46,000
Total						7,000	46,000	\$53,000
Estimated Personnel Cost								\$0

**MSD Capital Improvements Fund**

**Towers East PS Elimination**

**Dept. Priority:** 1

**Description:** This project consists of the installation of approximately 1,430 feet of sanitary sewer from the Towers East Pump Station to the Ponderosa Pump Station, replacing the Ponderosa Pump Station, and replacement of 2,200 feet of existing forcemain from the Ponderosa Pump Station to the intersection of Sheperd Road and Colerain Ave. This project will eliminate the Towers East Pump Station. This project is located in Green Township and the City of Cincinnati.

**Purpose:** This project will eliminate the Towers East Pump Station that was installed in 1971. This pump station requires high maintenance that requires the blockage of Shepherd Creek Road. This project is listed in the Wet Weather Improvement Plan Project ID 20460.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		2,154,100						\$2,154,100
Total		2,154,100						\$2,154,100
Estimated Personnel Cost								\$0



**Werk and Westbourne EHRT Facility**

**Dept. Priority:** 3

**Description:** This project consists of a high rate treatment facility to provide storage, settling, and screening for CSO 522 at Werk and Westbourne Drive. This project is located in Green Township.

**Purpose:** This project will remediate a source of frequent health, odor, and aesthetic problems in the neighboring area due to CSO discharges.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		439,000						\$439,000
Land		270,000						\$270,000
Construction					38,482,900			\$38,482,900
Total		709,000			38,482,900			\$39,191,900
Estimated Personnel Cost								\$0

**CSO 194 High Point Sewer Separation**

**Dept. Priority:** 27

**Description:** This project is located in Westwood Northern Boulevard, Temple Avenue, Feltz Avenue, Hull Avenue, Wardall Avenue, and McFarlan Park Drive in the Westwood neighborhood of the City of Cincinnati. This project will partially separate a combined sewer area by construction of parallel sewers. Street inlets, ravine inlets, driveway drains, and parking lot drains are to be diverted from the combined sewer. Roof loads on buildings with combined internal plumbing will remain in the combined sewer.

**Purpose:** The purpose of this project is to reduce overflows at CSO 194 in accordance with the goals of the Wet Weather Improvement Program. Hydraulic modeling shows that for the typical year storm, CSO 194 overflows 22 times per year with a modeled overflow volume of 8.86 million gallons. This project is included in Westwood Northern Bundle in the Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		480,000						\$480,000
Construction				4,159,900				\$4,159,900
Total		480,000		4,159,900				\$4,639,900
Estimated Personnel Cost								\$0

**CSO 195 Westwood Northern Sewer Separar.**

**Dept. Priority:** 28

**Description:** This project is located in Westwood Northern Boulevard, Camic Place, Augusta Avenue, Phoenix Avenue, and Boudinot Avenue in the Westwood neighborhood of the City of Cincinnati and in the City of Cheviot. This project will partially separate a combined sewer area by construction of parallel sewers. Street inlets, ravine inlets, driveway drains, and parking lot drains are to be diverted from the combined sewer. Roof loads on buildings with combined internal plumbing will remain in the combined sewer.

**Purpose:** The purpose of this project is to reduce overflows at CSO 195 in accordance with the goals of the Wet Weather Improvement Program. Hydraulic modeling shows that for the typical year storm, CSO 195 overflows 38 times per year with a modeled overflow of 12.44 million gallons. This project is included in the Westwood Northern Bundle in the Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		120,000						\$120,000
Construction					3,355,000			\$3,355,000
Total		120,000			3,355,000			\$3,475,000
Estimated Personnel Cost								\$0

**CSO 525 Mt. Airy Grating Sewer Separ.**

**Dept. Priority:** 29

**Description:** This project is located in Westwood Northern Boulevard, Boudinot Avenue, North Bend Road, Alpine Place, Puhlman Avenue, Van Zandt Lane, and Dickinson Road in the Westwood neighborhood of the City of Cincinnati, in the City of Cheviot, and in Green Township. This project will partially separate a combined sewer area by construction of parallel sewers. Street inlets, ravine inlets, driveway drains, and parking lot drains are to be diverted from the combined sewer. Roof loads on buildings with combined internal plumbing will remain in the combined sewer.

**Purpose:** The purpose of this project is to reduce overflows at CSO 525 in accordance with the goals of the Wet Weather Improvement Program. Hydraulic modeling shows that for the typical year storm, CSO 525 overflows 22 times per year with a modeled overflow volume of 5.89 million gallons. This project is included in the Westwood Northern Bundle in the Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		192,000						\$192,000
Construction						3,406,800		\$3,406,800
Total		192,000				3,406,800		\$3,598,800
Estimated Personnel Cost								\$0

**Lower Mill Creek Partial Remedy**

**Dept. Priority:** 33

**Description:** This project is comprised of an EHRT Alternatives Analysis that will: 1) describe components of the facility for which MSD intends to seek a PTI; 2) describe a range of alternatives for the EHRT; and 3) compare the EHRT in the Original LMCPR with alternative EHRTs for clarification by cost, benefits in pollutant removal, and cost-effectiveness. This project will also provide tunnel planning, design, and construction to reduce CSO discharges into the Lower Mill Creek.

**Purpose:** The purpose of this project is to fulfill a requirement of the Wet Weather Improvement Program by reducing CSO discharges into the Lower Mill Creek.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,500,000	7,500,000	7,500,000	6,461,600	1,500,000		\$33,461,600
Construction						288,595,000		\$288,595,000
Total		10,500,000	7,500,000	7,500,000	6,461,600	290,095,000		\$322,056,600
Estimated Personnel Cost								\$0

**SSO 1000 Elimination**

**Dept. Priority:** 34

**Description:** This project is intended eliminate SSO 1000. The June 2009 submittal project description/design calls for the replacement of approximately 4,400 feet of the existing main line public sewer. MSD will examine this and other alternatives to address this problem. This project is in the Pleasant Ridge neighborhood of the City of Cincinnati.

**Purpose:** This project will eliminate SSO 1000. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		268,000						\$268,000
Construction					2,023,600			\$2,023,600
Total		268,000			2,023,600			\$2,291,600
Estimated Personnel Cost								\$0

**SSO 228 Elimination**

**Dept. Priority:** 35

**Description:** This project is intended to result in the elimination of SSO 228. The June 2009 submittal project description/design calls for the replacement of approximately 3,100 feet of the existing main line public sewer. MSD will examine this and other alternatives to address this problem. This is in the Kennedy Heights neighborhood of the City of Cincinnati.

**Purpose:** This project will eliminate SSO 228. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		201,200						\$201,200
Construction					1,499,800			\$1,499,800
Total		201,200			1,499,800			\$1,701,000
Estimated Personnel Cost								\$0

**LMWWTP Planning Bundle**

**Dept. Priority:** 43

**Description:** The project bundle will plan the Little Miami WWTP Bundle. This request is to begin the planning effort on four of these projects; 10170782 LM Four Mile Pump Station Upgrade, 10170785 LMWWTP Pump Station Hydraulic Improvements, 10170794 Standby Power, 10172260 Dry Weather Pump Station. These four projects are included in WWIP Phase 1 for planning and design but reliability concerns at the Four Mile PS may advance these to construction in Phase 1. These projects are in the East End neighborhood of the City of Cincinnati.

**Purpose:** The project bundle will provide the firm pumping capacity of 55 MGD average daily flow and 100 MGD peak wet weather flows to the plant as required by the WWIP. It will also provide more reliability to pump and treat flows with necessary electrical upgrades at the Four Mile Pump Station and the addition of secondary power for the entire facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,033,700	5,582,800					\$6,616,500
Total		1,033,700	5,582,800					\$6,616,500
Estimated Personnel Cost								\$0

**CSO 135 Improvements**

**Dept. Priority:** 47

**Description:** This project is intended to make improvements to CSO 135. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in Columbia Township.

**Purpose:** This project will make regulator improvements to CSO 135. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		43,400						\$43,400
Total		43,400						\$43,400
Estimated Personnel Cost								\$0

**CSO 43 Improvements**

**Dept. Priority:** 48

**Description:** This project is intended to make improvements to CSO 43. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located on Charloe St. just east of Saguin St. in the Madisonville neighborhood of the City of Cincinnati

**Purpose:** This project will make improvements to CSO 43. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		44,400						\$44,400
Total		44,400						\$44,400
Estimated Personnel Cost								\$0

**CSO 54 Improvements**

**Dept. Priority:** 49

**Description:** This project is intended to make improvements to CSO 54. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the Pleasant Ridge neighborhood of the City of Cincinnati.

**Purpose:** This project will make improvements to CSO 54. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		40,200						\$40,200
Construction						314,700		\$314,700
Total		40,200				314,700		\$354,900
Estimated Personnel Cost								\$0

**CSO 170 Improvements**

**Dept. Priority:** 50

**Description:** This project will make regulator improvements to CSO 170. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the City of Norwood.

**Purpose:** This project is intended to make improvements to CSO 170. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		42,400						\$42,400
Total		42,400						\$42,400
Estimated Personnel Cost								\$0

**CSO 187 Improvements**

**Dept. Priority:** 51

**Description:** This project is intended to result in improvements to CSO 187. MSD will examine alternatives to address this problem. This project is in the Pleasant Ridge neighborhood of the City of Cincinnati.

**Purpose:** This project will make improvements to CSO 187. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		39,100						\$39,100
Construction				295,100				\$295,100
Total		39,100		295,100				\$334,200
Estimated Personnel Cost								\$0

**CSO 214 Storage Facility**

**Dept. Priority:** 52

**Description:** This project is intended to increase storage in the collection system at CSO 214. The June 2009 submittal Project Description/Design calls for the construction of a storage facility. MSD will examine this and other alternatives to address this problem. This project is located in Columbia Township.

**Purpose:** This project will increase storage in the collection system at CSO 214. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,505,200						\$2,505,200
Land			218,800					\$218,800
Total		2,505,200	218,800					\$2,724,000
Estimated Personnel Cost								\$0

**CSO 500 Improvements**

**Dept. Priority:** 53

**Description:** This project is intended to result in improvements to CSO 500. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

**Purpose:** This project will make improvements to CSO 500. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		42,900						\$42,900
Total		42,900						\$42,900
Estimated Personnel Cost								\$0

**CSO 501 Improvements**

**Dept. Priority:** 54

**Description:** This project is intended to result in improvements to CSO 501. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

**Purpose:** This project will make improvements to CSO 501. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		43,400						\$43,400
Total		43,400						\$43,400
Estimated Personnel Cost								\$0

**CSO 549 Improvements**

**Dept. Priority:** 55

**Description:** This project is intended to result in improvements to CSO 549. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in Norwood.

**Purpose:** This project will make improvements to CSO 549. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		43,900						\$43,900
Total		43,900						\$43,900
Estimated Personnel Cost								\$0

**CSO 550 Improvements**

**Dept. Priority:** 56

**Description:** This project is intended to result in improvements to CSO 550. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in Norwood.

**Purpose:** This project will make improvements to CSO 550. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		44,400						\$44,400
Total		44,400						\$44,400
Estimated Personnel Cost								\$0

**CSO 551 Sewer Separation**

**Dept. Priority:** 57

**Description:** This project is intended to result in the reduction of overflows at CSO 551. The June 2009 submittal Project Description/Design calls for sewer separation. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

**Purpose:** This project will separate sewers to reduce overflows at CSO 551. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		567,100						\$567,100
Land			59,800					\$59,800
Construction					4,125,900			\$4,125,900
Total		567,100	59,800		4,125,900			\$4,752,800
Estimated Personnel Cost								\$0

**CSO 552 Improvements**

**Dept. Priority:** 58

**Description:** This project is intended to result in improvements to CSO 552. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This is in the Oakley neighborhood of the City of Cincinnati.

**Purpose:** This project will make improvements to CSO 552. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		41,900						\$41,900
Total		41,900						\$41,900
Estimated Personnel Cost								\$0

**CSO 553 Sewer Separation**

**Dept. Priority:** 59

**Description:** This project is intended to result in the reduction of overflows at CSO 553. The June 2009 submittal Project Description/Design calls for sewer separation. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

**Purpose:** This project will separate sewers to reduce overflows at CSO 553. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		293,000						\$293,000
Land			59,800					\$59,800
Total		293,000	59,800					\$352,800
Estimated Personnel Cost								\$0

**Upper Duck Creek HRT Facility**

**Dept. Priority:** 60

**Description:** This project will examine the possibility of the construction of an EHRT and/or other alternatives to address problems associated with CSOs 170, 549, 550, 501, 500. This project is located in the City of Norwood.

**Purpose:** This project will construct an EHRT facility and/or other alternatives. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,700,100						\$2,700,100
Land			648,800					\$648,800
Total		2,700,100	648,800					\$3,348,900
Estimated Personnel Cost								\$0

**Eastern/Delta Sewer Separation Ph 3**

**Dept. Priority:** 63

**Description:** This project will separate the area tributary to CSO 467A to bring about elimination of the CSO, construct flow regulators and flap gate structures at CSO's 467, 468 and 469, Demolish Delta Ave. PS, and separate and eliminate CSO 657. This project is located in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project will eliminate two CSO's and provide better high water protection. This project will decrease maintenance costs at the CSO's and at the Delta Avenue Pump Station by an average of \$38,500 per year. Project Mandated under Global Consent Decree.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		11,447,100						\$11,447,100
Total		11,447,100						\$11,447,100
Estimated Personnel Cost								\$0

**Sewer Relining Program**

**Dept. Priority:** 66

**Description:** This program conducts internal lining of sewers and external lining of aerial sewers throughout the system as a cost effective method of rehabilitating structurally deteriorated sewers. This program will include (but not limit itself to) spiral wound pipe, pipe bursting, carbon filament wrapping, directional drilling, and jack-and-boring. These projects are identified through investigations of the sewer lines and are prioritized based on a standardized condition assessment procedure.

**Purpose:** Lining provides a cost-effective method of rehabilitating deteriorated sewers while improving the hydraulic performance of the sewer. This work may also increase development credits.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		577,800	597,600	618,600	640,200	659,400	9,153,400	\$12,247,000
Construction		7,280,400	7,535,600	7,799,300	8,072,300	8,314,500		\$39,002,100
Total		7,858,200	8,133,200	8,417,900	8,712,500	8,973,900	9,153,400	\$51,249,100
Estimated Personnel Cost								\$0



**Manhole Rehabilitation Program**

**Dept. Priority:** 67

**Description:** This program provides a cost effective method of rehabilitating structurally deteriorated manholes throughout the system. Manhole rehab projects are identified through investigations and are prioritized based on a standardized condition assessment procedure. NOTE: This program is expected to require future funding beyond the present 5 year CIP window (2011-2015).

**Purpose:** The Global Consent Decree requires MSDGC to rehabilitate 150 manholes each year to reduce infiltration and inflow upstream of SSOs to reduce overflows. This project creates development credits upstream of an SSO.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		96,400	99,600	103,000	106,800	110,000	1,525,700	\$2,041,500
Construction		1,213,400	1,256,000	1,300,100	1,345,400	1,385,800		\$6,500,700
Total		1,309,800	1,355,600	1,403,100	1,452,200	1,495,800	1,525,700	\$8,542,200
Estimated Personnel Cost								\$0

**Water in Basement Prevention Program**

**Dept. Priority:** 68

**Description:** This program performs modifications on private property to eliminate sewage backups in buildings from wet weather related surcharged sanitary and combined sewer systems. Solutions include installation of backflow prevention valves, pumping systems, plumbing changes, upgraded electrical services, waterproofing, recessed driveway filling, regrading of earth, or other technologies. This program operates clean-up claims, prevention activities, customer education and communication, property acquisition, and other activities related to the administration and management of this program.

**Purpose:** This program eliminates water in basement problems in a more cost effective way than upgrading area sewers.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		532,600	130,400	130,400	130,400	130,400	2,750,000	\$3,804,200
Land		1,077,900	1,862,000	1,862,000	1,862,000	1,862,000		\$8,525,900
Construction		1,139,500	757,600	757,600	757,600	757,600		\$4,169,900
Total		2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	\$16,500,000
Estimated Personnel Cost								\$0

**RDI/I Program**

**Dept. Priority:** 69

**Description:** Projects for RDI/I are identified through investigations which may use intrusive methods. Remedial projects are funded through this program or either or both of the sewer relining and manhole rehabilitation allowance programs, depending on the choice of construction methods. This program will impact various locations throughout Hamilton County. NOTE: The Rainfall Derived Infiltration and Inflow Program is expected to require future funding beyond the present 5 year CIP window (2011-2015)

**Purpose:** This program will assist in the elimination of sanitary sewer overflows.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,303,800	624,900	646,800	669,400	692,800	4,711,400	\$8,649,100
Construction		2,700,000	3,541,200	3,665,100	3,793,400	3,926,200		\$17,625,900
Total		4,003,800	4,166,100	4,311,900	4,462,800	4,619,000	4,711,400	\$26,275,000
Estimated Personnel Cost								\$0

**WWIP Development Studies and Reports**

**Dept. Priority:** 70

**Description:** This program's key components include the development and implementation of a monitoring program, a reliable water quality index, reliable tools to assess water quality, effective communication, and WWIP strategies that will provide direction to MSD's Project and Business Development Division NOTE: The WWIP Progress Studies and Recreation Management allowance is expected to require future funding beyond the present 5 year CIP window (2011-2015).

**Purpose:** The purpose of this allowance is to create and implement a focused recreation management strategy tied to weather radar and ultimately the System Wide Model and to develop strategies pertaining to the implementation of the WWIP.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,684,600	1,730,400	1,527,900	1,577,000	1,624,300	1,656,800	\$9,801,000
Total		1,684,600	1,730,400	1,527,900	1,577,000	1,624,300	1,656,800	\$9,801,000
Estimated Personnel Cost								\$0

**MSD Sustainable Infrastructure Program**

**Dept. Priority:** 71

**Description:** This program's activities will initially include LID Demonstration projects (to evaluate technologies and reduce storm water impacts to CSO's), Pilot projects (to evaluate multiple methods in a set of multiple projects), Regional BMP projects (larger sewershed projects expected to capture over 10 million gallons), and Large Scale projects (long term projects in major CSO sewersheds) NOTE: The MSD Sustainable Infrastructure Program is expected to require future funding beyond the present 5 year CIP window (2011-2015)

**Purpose:** This program will fund the use of Low Impact Development Best Management Practices (LID BMP), storm water offloading through stream separation, and promotion of sustainable best practices to remove storm water from sewers in both CSO and SSO areas.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		7,027,400	8,849,400	10,410,900	11,712,300	12,063,700	47,277,100	\$97,340,800
Land		2,219,100	2,794,500	3,287,700	3,698,600	3,809,600		\$15,809,500
Construction		17,753,500	22,356,100	26,301,400	29,589,100	30,476,800		\$126,476,900
Total		27,000,000	34,000,000	40,000,000	45,000,000	46,350,100	47,277,100	\$239,627,200
Estimated Personnel Cost								\$0

**Urgent Capacity Response**

**Dept. Priority:** 72

**Description:** The measures in this allowance are either not identified as WWIP projects or would be moved up from existing WWIP schedules. All construction projects will undergo public review and evaluation as part of proposed legislation and approval by the Board of County Commissioners. This program will impact various locations in Hamilton County. NOTE: The Urgent Capacity Response Project is expected to require future funding beyond the present 5 year CIP window (2011-2015).

**Purpose:** This program will fund measures that restore sewer capacity in existing CSO communities by identifying urgent WWIP construction work that is needed to address urgent CSO community capacity needs, WIB issues, or unpermitted flows.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		655,000	677,800	701,500	726,000	747,800	3,051,200	\$6,559,300
Land		262,000	271,100	280,600	290,400	299,100		\$1,403,200
Construction		1,702,500	1,762,300	1,824,000	1,887,900	1,944,500		\$9,121,200
Total		2,619,500	2,711,200	2,806,100	2,904,300	2,991,400	3,051,200	\$17,083,700
Estimated Personnel Cost								\$0

**Home Sewer Treatment System Extensions**

**Dept. Priority:** 73

**Description:** This is a wet weather allowance, which will fund various assessment sewer projects in WWIP watersheds (Mill Creek, Little Miami River, Duck Creek, Muddy Creek and Rapid Run). The assessment sewer projects will extend water quality standard-compliant sewers to existing homes that are currently served by Home Sewage Treatment Systems (HSTS). This project includes design, property acquisition and construction of public sewers and sewer laterals. Each project will be presented to the BOCC for approval before encumbering funds for a specific project. This project is expected to require future funding beyond the present 5 year CIP window (2011-2015).

**Purpose:** This project will provide public funding for various assessment sewer projects in watersheds, which will impact the water quality of the receiving streams MSD is mandated to improve. The assessment sewer projects will convert Home Sewage Treatment Systems (HSTS) to sewer service, thereby reducing the discharge of under-treated sewage to WWIP watersheds. 60 to 90 percent of discharging HSTS can no longer meet effluent standards for fecal coliform due to their age and outdated equipment. Failing or improperly functioning HSTS are a source of discharge that has been linked to dry weather bacterial exceedances.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,833,700	1,897,900	1,964,300	2,033,100	2,094,100	2,136,000	\$11,959,100
Total		1,833,700	1,897,900	1,964,300	2,033,100	2,094,100	2,136,000	\$11,959,100
Estimated Personnel Cost								\$0

**WWIP Mangement and Suppoprt Services**

**Dept. Priority:** 74

**Description:** This project will provide for the administration of the Wet Weather Program as specified in the Consent Order.

**Purpose:** This project supports the internal efforts, supplemental staff and professional services necessary to carry out the Wet Weather Program. The activities will include project and program scheduling, project estimating, project controls, risk management efforts, program communications and outreach services.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		12,800,000	13,000,000	13,385,000	13,000,000	13,000,000	13,260,000	\$78,445,000
Total		12,800,000	13,000,000	13,385,000	13,000,000	13,000,000	13,260,000	\$78,445,000
Estimated Personnel Cost								\$0

**Spring Leaf Pump Station Elimination**

**Dept. Priority:** 75

**Description:** This project will eliminate the Spring Leaf Pump Station by constructing approximately 3364 feet of 8-inch sewer and 4577 feet of 15-inch sewer. This project is located in Colerain Township.

**Purpose:** The purpose of this project is to eliminate the Spring Leaf Pump Station. This pump station uses high speed motors which wear out 4 times faster than the more typical motors. There have been several odor complaints when the system has failed as well as water in basement incidents. Triple Bottom Line Analysis has shown that the recommended solution is to construct a gravity sewer that will eliminate this pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		413,100						\$413,100
Land		262,100						\$262,100
Construction				2,181,800				\$2,181,800
Total		675,200		2,181,800				\$2,857,000
Estimated Personnel Cost								\$0

**Homelawn Estates PS Elimination**

**Dept. Priority:** 76

**Description:** This project will construct approximately 582 feet of 8-inch gravity sanitary sewer to eliminate the Homelawn Estates Pump Station. This project is located in Green Township.

**Purpose:** This project will eliminate the Homelawn Estates Pump Station. The existing structure is known to be in poor condition. The pump station is a previously converted air lift station consisting of a single pump and no back up power. Triple Bottom Line Analysis was conducted and the recommended solution was to construct a gravity sewer to eliminate the Pump Station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		84,700						\$84,700
Land		47,200						\$47,200
Construction				356,200				\$356,200
Total		131,900		356,200				\$488,100
Estimated Personnel Cost								\$0

**White Oak Pump Station Elimination**

**Dept. Priority:** 77

**Description:** This project will install 675 feet of 12-inch sewer which will eliminate the White Oak Terrace Pump Station. This project is located in Green Township.

**Purpose:** This project will eliminate an existing lift station that is in poor condition. There are health risks due to sewage leaking from the can. A recent capital project addressed some of the problems at this pump station by replacing the air compressor with a submersible pump and cleaning the well. These improvements were intended as a temporary solution. The pump station still lacks back up power.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		96,200						\$96,200
Land		77,900						\$77,900
Construction				578,600				\$578,600
Total		174,100		578,600				\$752,700
Estimated Personnel Cost								\$0

**Wesselman Sewer Phase II-A**

**Dept. Priority:** 78

**Description:** This project will install approximately 7,220 feet of 12-24 inch sewer to enable elimination of the Hampton Pointe Pump Station, activate existing dry line sewers serving approximately 45 homes in the Glens of Hutchinson subdivision, provide public sewer to the Diamond Oaks Career Development Center campus, to enable the elimination of a septage holding tank serving the Nathanael Green Lodge, and to enable the elimination of a private pump station for Clearwater Crossing. This project is located in Green Township.

**Purpose:** This project will allow for the elimination of the following: Hampton Pointe Pump Station, Diamond Oaks private treatment plant, septage holding tank serving the Nathaniel Greene Lodge, private pump station for Clearwater Crossing, and provide a viable option to eliminate the Glenview Pump Station at a later date.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		70,000						\$70,000
Construction		3,867,500						\$3,867,500
Total		3,937,500						\$3,937,500
Estimated Personnel Cost								\$0

**CSO 410 Stream Separation**

**Dept. Priority:** 80

**Description:** This project is located at CSO 410 Fenimore Street Diversion Dam and runs perpendicular beneath River Road (US 50) from stormwater inlet 198061008 to the Ohio River. This project will design and construct 210 linear feet of 60-inch diameter storm culvert from the above mentioned storm inlet to the Ohio River, 150 linear feet of open cut storm sewer (rerouting the storm flow), and 225 linear feet of sanitary sewer relocation to facilitate separation efforts. This project is located in the Riverside neighborhood of the City of Cincinnati.

**Purpose:** Based on modeling results and an estimated project cost of \$1,681,300, this project will separate 20.9 million gallons per typical year from the combined sewer at a cost of \$.08 per gallon. Overflows at CSO 410 will be reduced by 22.3 million gallons per typical year at a cost of \$.07 per gallon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		11,500						\$11,500
Construction		1,448,200						\$1,448,200
Total		1,459,700						\$1,459,700
Estimated Personnel Cost								\$0

**MUCRWWTP Electrical Upgrades**

**Dept. Priority:** 81

**Description:** This project includes replacement and relocation of significant electrical components that are old and in poor condition including switchgear, panel boards and motor control centers. The components are located throughout the plant and opportunities exist for consolidation of equipment. Isolation of components and conditioning of air space along with use of modern equipment can improve power distribution and equipment life spans. Infrared windows are included in the upgrades to facilitate the electrical thermography program. The plant is located in the Cincinnati neighborhood of Sayler Park.

**Purpose:** An evaluation of the Muddy Creek WWTP electrical system resulted in recommendations for upgrades or replacement of very old equipment. Some components are over 30 years old and were manufactured by a company no longer in business. At several locations in the plant replacement parts are no longer manufactured and will become increasingly difficult to obtain.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		190,000						\$190,000
Construction		6,877,500						\$6,877,500
Total		7,067,500						\$7,067,500
Estimated Personnel Cost								\$0

**Dellers Glen PS Elimination**

**Dept. Priority:** 83

**Description:** This project will consist of constructing approximately 290 feet of 8-inch sanitary sewer and demolishing the existing Dellers Glen Pump Station. This pump station was evaluated for elimination with partial design work under CIP 97-02. This project is located in Delhi Township.

**Purpose:** This project will eliminate the existing Dellers Glen Pump Station. Eliminating this pump station will provide significant cost savings to MSD by eliminating operating and maintenance costs to maintain the pump station as well as eliminate sewer backups caused by mechanical failures at the pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		467,000						\$467,000
Total		467,000						\$467,000
Estimated Personnel Cost								\$0

**Bender Rd Aerial Sewer Crossing**

**Dept. Priority:** 84

**Description:** This project consists of the protection of approximately 75 feet of 24 inch sanitary sewer beginning approximately 210 feet west and 170 feet south of the intersection of Hillside Ave and Bender Rd., then continuing westward 75 feet. This project is located in the Riverside neighborhood of the City of Cincinnati.

**Purpose:** This project will protect a spiral welded steel sewer pipe which is located above Bender Creek and the normal pool level of the Ohio River. The aerial sewer is in the path of creek debris, including sections of fallen trees, which have resulted in several dents to the sewer. This project will construct a protective frame upstream on Bender Creek to protect the sewer from direct impacts from debris.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		129,000						\$129,000
Total		129,000						\$129,000
Estimated Personnel Cost								\$0

**Country Club Estates PS Elimination**

**Dept. Priority:** 85

**Description:** This project consists of the construction of approximately 3200 feet of gravity sewer between the Country Club Estates Pump Station, located at 1155 Glen Eagles Court, and existing Sanitary Sewer No. 2194 running in Rapid Run Road. The existing pump station will be decommissioned and removed. This project is located in Delhi Township.

**Purpose:** This project will eliminate the Country Club Estates Pump Station that was installed in 1963, and which is functionally obsolete due to lack of capacity and of a secondary power source. The pump station has overflowed occasionally to a nearby creek. This project replaces CIP 96-13 which studied the possibility of upgrading the Country Club Estates Pump Station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,444,900						\$1,444,900
Total		1,444,900						\$1,444,900
Estimated Personnel Cost								\$0

**Wastewater Engineering Building Lease**

**Dept. Priority:** 86

**Description:** The building will be located on Woodrow Street in the City of Cincinnati's Lower Price Hill neighborhood. The building will provide additional office space to meet the staffing needs for the Consent Decree's Wet Weather Improvement Program. NOTE: This project will have costs beyond the current 5 year CIP window (2011-2015).

**Purpose:** This project will provide funds for the lease/acquisition of the new MSD Engineering Building, which will be used for housing the MSD and supplemental engineering staff to support the Wet Weather Program. The City of Cincinnati is building the facility and will lease the building to MSD at an annual cost of \$1.2 million for 20 years. The MSD/Hamilton County will own this building at the end of the lease.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering							1,200,000	\$1,200,000
Construction		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000		\$6,000,000
Total		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	\$7,200,000
Estimated Personnel Cost								\$0

**Dellway Ave Sewer Replacement**

**Dept. Priority:** 87

**Description:** This project consists of the replacement/rehabilitation of approximately 3,220 feet of combined sewers with varying sizes from 12 inches to 72 inches in diameter. The project begins approximately 170 feet west of the intersection of Van Buren Ave. and Whittier St. and continues to the intersection of Blair Ct. and Beresford Ave. This project is located in Avondale neighborhood in the City of Cincinnati.

**Purpose:** The project will replace severely deteriorated sewers that are subject to frequent repairs. Some segments of the sewers are built with segmented blocks and are constructed under two existing buildings which make the risk of collapse greater. The project will incorporate a combination of replacement by open-cut, Jack-and Bore, and Cured In Place Pipe (CIPP) rehabilitation techniques.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		2,592,600						\$2,592,600
Total		2,592,600						\$2,592,600
Estimated Personnel Cost								\$0

**CSO 483 Sewer Separation**

**Dept. Priority:** 93

**Description:** This project will convert an 8' X 14' combined sewer to storm only (eliminating combined/sanitary connections) and allowing two streams that enter the sewer to flow as runoff to the Mill Creek. The project will also construct necessary sanitary and combined infrastructure parallel to the converted 8' X 14' trunk sewer. All sanitary/combined service previously connected to the 8' X 14' trunk sewer will be connected to the new combined system running parallel along Kings Run Dr. This project is located in the Winton Hills neighborhood of the City of Cincinnati.

**Purpose:** Combined with the green control measure to be constructed under the CSO 483 Stream Separation project, this project will reduce typical year overflows at CSO 217 by 37 MG and CSO 483 by 223 MG. This will effectively eliminate CSO 483 during typical year loading. Additionally, Triple Bottom Line analysis forecasts major positive environmental and social impacts resulting from execution of this project.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		5,618,500						\$5,618,500
Total		5,618,500						\$5,618,500
Estimated Personnel Cost								\$0

**Cora Avenue Sewer Replacement**

**Dept. Priority:** 94

**Description:** This project consists of replacing approximately 1,138 feet of 8-inch mainline sewer composed of PVC, vitrified clay, and cast iron, between Cora Avenue and Fenton Avenue, south of Harrison Avenue. This project is located in the Westwood neighborhood of the City of Cincinnati.

**Purpose:** This project will replace an 8-inch sanitary sewer installed in 1924 that is aging and deteriorating. Portions of the pipe are deformed and broken and others have partially collapsed. The sewer is also damaged at the point of connection for many of the service laterals.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		90,600						\$90,600
Land		98,900						\$98,900
Construction				518,000				\$518,000
Total		189,500		518,000				\$707,500
Estimated Personnel Cost								\$0

**North Avondale Basin Study**

**Dept. Priority:** 95

**Description:** This project will study the North Avondale basin which drains to CSO 482 and CSO 487. The study will review models and look into feasibility of partial separation of storm and sanitary. This project is in the North Avondale neighborhood of the City of Cincinnati.

**Purpose:** The North Avondale basin sees frequent surcharging and water in basement claims. A basin study will look into existing conditions and help complete active projects and long term planning by possibly separating some of the storm flow in order to develop the best long term solutions for projects in the basin.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		698,000						\$698,000
Total		698,000						\$698,000
Estimated Personnel Cost								\$0

**German Cemetery Sewer Replacement**

**Dept. Priority:** 96

**Description:** This project will rehab 1,100 feet of failing 12, 18, 22, and 24-inch combined sewer beginning at the north terminus of Mentor Street and continuing northeast towards Gilbert Avenue. This work will involve replacement of some sewer sections and lining of other segments. This project is in the Walnut Hills neighborhood of the City of Cincinnati.

**Purpose:** This project will rehab a failing combined sewer and prevent further deterioration in other sections. This project is needed to prevent total failure of the sewer which would result in sewage backups in homes, a cemetery, or the public right of way.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		80,500						\$80,500
Land		111,000						\$111,000
Construction				460,400				\$460,400
Total		191,500		460,400				\$651,900
Estimated Personnel Cost								\$0

**Benson St. Sewer Replacement**

**Dept. Priority:** 97

**Description:** This project will replace and upsize approximately 4,100 feet of sewer, varying in size from 12-inches to 30-inches, from the Mill Creek Interceptor sewer to SSO 1001. This project is located in the City of Reading.

**Purpose:** The gravity sewer main along Benson Street from the Mill Creek interceptor sewer to the intersection with Hill Street currently experiences sewer main overloading at the intersection with Reading Road, encompasses SSO 1001, and provides service to several parcels of developable land in the vicinity. This project will address the sewer main overloading in this area, eliminate SSO 1001, and provide capacity to enable development within the sewershed. Planning and Design of this project was accomplished using the WWIP Urgent Capacity allowance (Project ID 10190209)

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		175,000						\$175,000
Construction		2,684,000						\$2,684,000
Total		2,859,000						\$2,859,000
Estimated Personnel Cost								\$0



**Badgeley RTC Reloc and Grit Pit**

**Dept. Priority:** 98

**Description:** This project will relocate CSO 125 and portions of the real time controls outside of the proposed Colerain Avenue roadway by providing the following: 1) CSO Regulator, 2) RTC Access Manhole, 3) Level sensors, 4) Sluice Gate, 5) New underflow sewer from the relocated CSO to the West Fork Channel Interceptor sewer, and 6) a new grit chamber. This project is located approximately 240 feet south of the intersection of Colerain and Jerome Avenues in the Northside neighborhood of the City of Cincinnati.

**Purpose:** This project will relocate CSO 125 and the real time controls access manhole out of the proposed roadway of the ODOT I-74 improvement project in this area. MSD has also identified the need for a grit pit at the facility in order to protect the facility. The grit chamber will be incorporated into the design of the facility relocation. This project is needed in order to maintain operation of the real time control facility at CSO 125 by providing adequate access for proper maintenance and inspection.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,873,000						\$1,873,000
Total		1,873,000						\$1,873,000
Estimated Personnel Cost								\$0

**Macauley St. Sewer Replacement**

**Dept. Priority:** 99

**Description:** This project will replace 460' of 24-inch sewer that is badly deteriorated with serious structural problems. This project will also install two new manholes and rehab an existing manhole. This project is located in the Mt. Auburn neighborhood of the City of Cincinnati.

**Purpose:** This project will replace a 24-inch brick combined sewer that was installed in 1908 and has reached the end of its useful life. This segment of sewer is badly deteriorated and has serious structural problems. It has caused no backups or overflows but it is a significant risk due to its depth of 40 feet.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		65,700						\$65,700
Land		35,000						\$35,000
Construction				310,100				\$310,100
Total		100,700		310,100				\$410,800
Estimated Personnel Cost								\$0

**Mt. Airy Forest Sewer Replacement**

**Dept. Priority:** 101

**Description:** This project will replace and upsize approximately 10,000 linear feet of existing 12-inch sewer. Detailed planning and design will consider alternate alignments to minimize impacts to the park, however the Fact Sheet cost estimate has been based on replacement and upsizing in the original alignment. This project is located in the Westwood neighborhood of Cincinnati.

**Purpose:** This project proposes to replace numerous segments of sanitary interceptor sewer within Mt. Airy Forest Park. These segments are undersized and in need of continued maintenance and are not candidates for lining. Failure to address this failing sewer could result in collapse and sewage discharges to the park.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		3,527,000						\$3,527,000
Total		3,527,000						\$3,527,000
Estimated Personnel Cost								\$0

**Diehl Road Sewer Replacement**

**Dept. Priority:** 102

**Description:** The project will replace approximately 2,000 feet of existing sewer which serves the Mt. Airy Family and Jobs Center. The project is located within the Mt. Airy Forest, parallel to I-74, approximately 1 mile northwest of the Montana Avenue exit. This project is in the Westwood neighborhood of the City of Cincinnati.

**Purpose:** The original sewer alignment was subject to overflow during the construction of I-74 in the 1970's. The overflow resulted in soil movement and subsequent damage to the sewer. In 1999, MSD performed an emergency sewer repair which has temporarily repaired the sewer. This project will design a more permanent solution along a similar alignment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		630,300						\$630,300
Total		630,300						\$630,300
Estimated Personnel Cost								\$0

**Shasta Place Sewer Replacement**

**Dept. Priority:** 103

**Description:** This project proposes to replace approximately 552 linear feet of exiting 12-inch combined sewer with new 12-inch conduit within the same alignment as the existing sewer. The project is located in the Westwood neighborhood of the City of Cincinnati. It is approximately 162 feet south of Shasta Place and 263 feet west of Homestead Place.

**Purpose:** The existing 12-inch combined sewer, installed in 1916, is deteriorated resulting in multiple fractures and buckling.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		227,600						\$227,600
Total		227,600						\$227,600
Estimated Personnel Cost								\$0

**Lynnhaven Drive Sewer Replacement**

**Dept. Priority:** 105

**Description:** Sewer sections at the end of Lynnhaven Drive between manholes 44810006 and 44810020 require replacement due to extensive buckling and fracturing of existing pipe. Even with recent advancements in lining technologies, the two pipe sections are not lining candidates. The project is located within the East Branch Mill Creek basin in Amberley Village.

**Purpose:** This project proposes replacement of two sewer sections serving 21 customers due to extensive buckling and fracturing of the existing pipe. Continued deterioration of the sewer will eventually lead to collapse, resulting in negative impacts to the existing level of service and to the local environment through potential discharges.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		145,900						\$145,900
Total		145,900						\$145,900
Estimated Personnel Cost								\$0

**MCWWTP Raw Sewage PS Upgrade**

**Dept. Priority:** 106

**Description:** This project will replace or rehabilitate the north station pumps and motors, rehabilitate influent north station gate valves, install automatic actuators for the north station discharge valves, rehabilitate concrete in the influent wet well, rehabilitate isolation gates, rehabilitate the control room and provide safety railing and emergency exit lighting. This project is in the Lower Price Hill neighborhood of the City of Cincinnati.

**Purpose:** The raw sewage pump station is a critical facility for the waste water treatment system. Some components of the station are original to the 1959 construction and require replacement or major rehabilitation. The station initiates treatment by delivering waste water to the plant and thus unit failure could result in significant loss of treatment capacity and pose serious environmental and health threats.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,854,300						\$1,854,300
Construction		1,566,300	7,944,200					\$9,510,500
Total		3,420,600	7,944,200					\$11,364,800
Estimated Personnel Cost								\$0

**SSO 603 and 704 Improvements**

**Dept. Priority:** 109

**Description:** This project is located near a stream south of Trebor Drive in Sycamore Township. This project will replace 6000 feet of 15-inch and 18-inch sewer with 21-inch through 36-inch sewer in order to increase capacity and eliminate SSO's 603 and 704.

**Purpose:** The purpose of this project is to improve two SSO's. SSO 603 is active about 9 times per year, and SSO 704 is active about 8 times per year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		3,824,400						\$3,824,400
Total		3,824,400						\$3,824,400
Estimated Personnel Cost								\$0

**MCWWTP Anaerobic Digester Conv**

**Dept. Priority:** 110

**Description:** This project will eliminate the anaerobic digestion process, convert two (2) digesters to mixing/holding tanks, demolish ten (10) digesters and five (5) control rooms, and expand sludge feed wells to provide thickened sludge (undigested) for incineration. This project also includes improvements on HVAC, odor control, modifications to process piping, and appropriate controls to provide sludge feed to new Fluid Bed Incinerators (FBI). The project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

**Purpose:** This project will convert two digesters for mixing primary and secondary thickened sludge. The mixing /Holding tanks will have solid fixed covers. The remaining 10 digestors will be cleaned, the floating covers removed and the structure demolished to ensure no sewage solids or gases can be trapped that allow a hazardous condition. The dewatering sludge feed wells will be expanded and a new PLC/I and C system will control sludge feed process.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		373,100						\$373,100
Construction		18,430,000						\$18,430,000
Total		18,803,100						\$18,803,100
Estimated Personnel Cost								\$0

**Ardmore Ave. Sewer Replacement**

**Dept. Priority:** 111

**Description:** This project will abandon approximately 920 feet of 24-inch combined sewer from MH-36701023 to MH-36708029, and propose a new 30-inch conduit from MH-36701023 to MH-36708029 on Ardmore Ave. to Mitchell Ave. This project is located in the North Avondale neighborhood of the City of Cincinnati.

**Purpose:** The Ex. 24" public sewer is cracked, fractured and partially collapsed. The sewer is currently located underneath several homes and needs to be relocated.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,470,200						\$1,470,200
Total		1,470,200						\$1,470,200
Estimated Personnel Cost								\$0

**Wilder Avenue Sewer Replacement**

**Dept. Priority:** 112

**Description:** This project will rehabilitate 549 feet of existing stone combined sewer. This project is located on private property in the Lower Price Hill neighborhood of the City of Cincinnati. The project crosses Wilder Avenue and ends in State Avenue.

**Purpose:** The purpose of this project is to extend the service life of an existing sewer and reduce maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		238,000						\$238,000
Total		238,000						\$238,000
Estimated Personnel Cost								\$0

**Beckman Pump Station Elimination**

**Dept. Priority:** 118

**Description:** This project will eliminate the Beckman Pump Station by installing approximately 307 feet of 8-inch sewer. This pump station is located at the terminus of Wycliffe Rd. in Anderson Township.

**Purpose:** This project will eliminate the Beckman Avenue Pump Station. The Dry Run Sewer currently being constructed will make eliminating this pump station feasible. The cost of eliminating this pump station is less than the one hundred year net present value of a gravity elimination sewer.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		79,700						\$79,700
Land		22,100						\$22,100
Construction				316,400				\$316,400
Total		101,800		316,400				\$418,200
Estimated Personnel Cost								\$0

**LMWWTP-Four Mile PS Improv**

**Dept. Priority:** 119

**Description:** The current equipment does not provide the level of reliability needed to operate the process efficiently. The influent gates have been flooded a number of times and they leak. Wet well cleaning will recover lost storage capacity as well as remove material that may damage pumps. This project includes: 1. Replace two influent gates, 2. Replace one discharge header isolation gate, 3. Repack ten pump valves, 4. Repack two main header valves, 5. Add operators to two main header valves, 6. Add and maintain process control signals, as needed, 7. Add process control logic as needed to monitor and operate valves remotely.

**Purpose:** The wastewater treatment plant must maintain its influent structure in order to treat incoming wastewater. Part of maintaining this asset is to manage flow into the plant. In order to do that, influent gates must operate properly. Failure to maintain our assets may result in Consent Decree stipulated penalties.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		86,400						\$86,400
Construction		1,949,400						\$1,949,400
Total		2,035,800						\$2,035,800
Estimated Personnel Cost								\$0

**Moeller Avenue Sewer Replacement**

**Dept. Priority:** 120

**Description:** This project is located on Moeller Avenue, Drex Avenue, and Fenwick Avenue in Norwood. This project consists of installation of 693 feet of 8-inch sanitary sewer and abandonment of an existing sewer that passes beneath 3 houses.

**Purpose:** The purpose of this project is to replace an 8" deteriorated sewer in a new alignment to reduce maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		12,500						\$12,500
Construction		977,300						\$977,300
Total		989,800						\$989,800
Estimated Personnel Cost								\$0

**Fairfax Avenue Sewer Replacement**

**Dept. Priority:** 121

**Description:** This project is to construct about 560 feet of 18-inch sewer and abandon an existing deteriorated sewer. This project is located near the intersection of Fairfax Avenue and Wold Avenue in the Cincinnati neighborhood of Evanston.

**Purpose:** A segment of 18 inch combined sewer from manhole 37602003 to manhole 37602005 needs to be replaced. The segment has deteriorated to the point of collapse. The segment has been evaluated by the WWC lining group and is not a lining candidate.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		333,500						\$333,500
Total		333,500						\$333,500
Estimated Personnel Cost								\$0

**Land Acquisition**

**Dept. Priority:** 123

**Description:** This project is intended to result in the purchase of property in MSD's service areas to obtain permanent easements that will allow MSD to locate, provide access, properly operate, maintain sewer infrastructure assets to provide level of service to our rate payers, Phase 1 and 2 appraisals, and necessary investigations. This effort will occur in various locations throughout the MSD service area.

**Purpose:** This project will purchase property necessary for permanent easements for new assets, Phase 1 and 2 appraisals, and necessary investigations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		1,500,000	1,500,000	1,500,000	1,500,000			\$6,000,000
Total		1,500,000	1,500,000	1,500,000	1,500,000			\$6,000,000
Estimated Personnel Cost								\$0

**Emergency Sewer Repairs 2011**

**Dept. Priority:** 124

**Description:** Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

**Purpose:** This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000						\$150,000
Construction		8,000,000						\$8,000,000
Total		8,150,000						\$8,150,000
Estimated Personnel Cost								\$0

**SCADA System Installs and Upgrades**

**Dept. Priority:** 129

**Description:** This project will install SCADA system for monitoring and control of variety of wastewater treatment processes. SCADA installations must be routinely upgraded and reviewed. SCADA improvements will help reduce permit exceedances by making adjustment or alarming situations before they result in a problem. An assessment of the current SCADA system was reviewed by Consultants in June 2007. Construction Costs for this project include \$1,668,600 for SCADA configuration costs, \$250,000 for existing equipment upgrade, and \$650,000 for PandID drawings for all treatment plants except Sycamore.

**Purpose:** The purpose of this project is to upgrade the existing SCADA system at each treatment plant and new installations where it is non-existent. Also, the scope will include the electrical and control upgrades and removal of existing obsolete equipment. SCADA is a tool that MSD uses to comply with operating permit, as well as, monitor performance.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,451,500						\$1,451,500
Construction		10,351,100						\$10,351,100
Total		11,802,600						\$11,802,600
Estimated Personnel Cost								\$0

**CIP Project Planning 2011**

**Dept. Priority:** 130

**Description:** This project will fund the necessary planning resources for capital projects.

**Purpose:** This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,500,000						\$2,500,000
Total		2,500,000						\$2,500,000
Estimated Personnel Cost								\$0

**WWT Roofing and Paving Rehab/Replmt.**

**Dept. Priority:** 135

**Description:** The WWT Division is responsible for structures throughout MSD service area. In 2006, a study assessed the roofs and roads at WWT Plants for the next 20 years.

**Purpose:** The purpose of the assessment was to provide a guideline which MSD can follow to maintain its infrastructure in an organized fashion. The scope for this project is to request an adjusted annual cost for the next 20 years.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		9,200	9,200	9,200	9,200	9,200	213,300	\$259,300
Construction		200,000	200,000	200,000	200,000	200,000		\$1,000,000
Total		209,200	209,200	209,200	209,200	209,200	213,300	\$1,259,300
Estimated Personnel Cost								\$0

**Asset Rehab and Replacement Plan**

**Dept. Priority:** 136

**Description:** This CIP will enable MSD to develop a more long-term strategic approach in the scheduling of the rehabilitation and replacement of its assets. This approach will be based upon levels of service, risk, and affordability (cash flows). This will be applied to assets throughout the MSD service area.

**Purpose:** The development of a long-range asset rehabilitation and replacement plan is needed to ensure proper prioritization of Asset Management Capital Improvement Projects in conjunction with the Wet Weather Improvement Program. This effort will serve as a basis from which to rank and schedule projects in an environment when capital projects are competing for funding with the Consent Decree mandated projects scheduled in the recently approved Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,000,000	500,000	500,000	500,000			\$2,500,000
Total		1,000,000	500,000	500,000	500,000			\$2,500,000
Estimated Personnel Cost								\$0

**Reliability Services**

**Dept. Priority:** 137

**Description:** This project will develop a maintenance strategy prior to startup and commissioning for new assets and formulate a detailed maintenance strategy for some existing assets. The implementation of this strategy will occur at all phases of the CIP process (planning, design, and construction) and also be applied on some existing WWT assets/processes. This will be applied to assets located throughout the MSD Service Area.

**Purpose:** This project will develop a maintenance strategy that results in improved maintenance, lower life cycle costs, improved reliability, and a reduction of failures early in asset life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		655,000						\$655,000
Construction		693,500						\$693,500
Total		1,348,500						\$1,348,500
Estimated Personnel Cost								\$0

**Flow Monitoring and Rain Gauges 2011**

**Dept. Priority:** 140

**Description:** MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements. Note: This includes the monitoring of sustainable infrastructure.

**Purpose:** This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning, and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		3,800,000						\$3,800,000
Total		3,800,000						\$3,800,000
Estimated Personnel Cost								\$0

**Flow Modeling 2011**

**Dept. Priority:** 145

**Description:** MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models. Note: This includes the modeling of sustainable infrastructure.

**Purpose:** This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,100,000						\$2,100,000
Total		2,100,000						\$2,100,000
Estimated Personnel Cost								\$0



**High Risk Asset Renewal 2011**

**Dept. Priority:** 150

**Description:** MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

**Purpose:** This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000						\$150,000
Construction		5,000,000						\$5,000,000
Total		5,150,000						\$5,150,000
Estimated Personnel Cost								\$0

**MSD-DUKE Sewer Televising Partnership**

**Dept. Priority:** 155

**Description:** The estimated annual scope of work will include the inspection, GPS location, and as-needed cleaning of approximately 160 miles of main public sewer and 650 miles of building sewer within MSD's service area. Under a proposed partnership, MSD will administer the contracted sewer inspection and cleaning work in conjunction with Duke's gas main installation contractors, and will share the cost of these inspection services with Duke. The proposed monetary value of the CIP project represents a best current estimate of MSD's annual portion of the cost-sharing with Duke to support this program. This work will occur throughout the MSD service area.

**Purpose:** Duke Energy is replacing the majority of its natural gas lines and services throughout Hamilton County. Their method of installation uses the trenchless technology of directional drilling. Use of this technology may unknowingly breach MSD sewers and privately owned sewer laterals. MSD is negotiating with Duke Energy, for a public/private cost-sharing partnership to perform pre and post gas main installation televising of the public sewers and private laterals to identify conflicts.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		500,000	500,000	500,000	500,000			\$2,000,000
Construction		9,500,000	9,500,000	9,500,000	9,500,000			\$38,000,000
Total		10,000,000	10,000,000	10,000,000	10,000,000			\$40,000,000
Estimated Personnel Cost								\$0

**Value Engineering**

**Dept. Priority:** 157

**Description:** Value Engineering is a systematic approach to manage value through innovative change. It will confirm design direction and guide in making difficult choices.

**Purpose:** Value Engineering will identify and creatively solve problems. It is an organized process that achieves the best balance among function, cost and performance. This process offers alternatives while assuring that quality, reliability, life cycle costs, and other critical factors are met.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		375,000	375,000	375,000	375,000			\$1,500,000
Total		375,000	375,000	375,000	375,000			\$1,500,000
Estimated Personnel Cost								\$0

**Indef. Delivery/Indef. Quantity 2011**

**Dept. Priority:** 163

**Description:** This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

**Purpose:** After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		20,000						\$20,000
Construction		100,000						\$100,000
Total		120,000						\$120,000
Estimated Personnel Cost								\$0

**Ludlow and Lafayette Parallel Sewer**

**Dept. Priority:** 12

**Description:** The Wet Weather Improvement Program stated that SSO 645 and 225A overflows and surcharges start at a 6-month design storm level and that these overflows occur due to backup from downstream combined sewers. The June 2009 submittal project description calls for the construction of a new parallel sewer to follow original alignment (1,700 feet of 15-inch sewer). MSD will examine this and other alternatives to address this problem. This project is in the Clifton neighborhood of the City of Cincinnati.

**Purpose:** This project will address overflows and surcharging that occurs at SSO's 645 and 225A. This project is part of the Wet Weather Improvement Plan, Upper Northside Bundle and was included in the June 2009 approved plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			126,100					\$126,100
Construction						808,600		\$808,600
Total			126,100			808,600		\$934,700
Estimated Personnel Cost								\$0

**SSO 700 Storage Facility**

**Dept. Priority:** 13

**Description:** This project will install an additional 24 MGD storage facility at the SSO 700 treatment facility.

**Purpose:** This project will increase storage capacity at the SSO 700 treatment facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			5,639,200		13,267,100			\$18,906,300
Total			5,639,200		13,267,100			\$18,906,300
Estimated Personnel Cost								\$0

**CSO 512 Improvements**

**Dept. Priority:** 15

**Description:** This project will improve CSO 512.

**Purpose:** This project will make improvements to CSO 512 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			20,000		45,300			\$65,300
Total			20,000		45,300			\$65,300
Estimated Personnel Cost								\$0

**CSO 513 Sewer Separation**

**Dept. Priority:** 16

**Description:** This project will reduce overflows from CSO 513 by removing storm water from the upstream combined sewers that are tributary to CSO 513.

**Purpose:** This project will separate sewers to reduce overflows at CSO 513 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			198,900		454,200			\$653,100
Total			198,900		454,200			\$653,100
Estimated Personnel Cost								\$0

**CSO 514 Sewer Separation**

**Dept. Priority:** 17

**Description:** This project will remove storm flow from combined sewers tributary to CSO 514 to reduce overflows.

**Purpose:** This project will separate sewers to reduce overflows at CSO 514 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			105,300		239,000			\$344,300
Total			105,300		239,000			\$344,300
Estimated Personnel Cost								\$0

**CSO 179 Sewer Separation**

**Dept. Priority:** 26

**Description:** The June 2009 WWIP approved plan project description calls for partial separation to address the overflows at CSO 179. MSD will examine this and other alternatives to address this problem in order to achieve the required CSO wet weather control. This project is in the Clifton neighborhood of the City of Cincinnati.

**Purpose:** This project will address combined sewer overflows at CSO 179. This project is part of the Wet Weather Improvement Plan, Upper Northside Bundle and was included in the June 2009 approved plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			198,400					\$198,400
Construction						1,489,400		\$1,489,400
Total			198,400			1,489,400		\$1,687,800
Estimated Personnel Cost								\$0

**Westchase Park Pump Station Elim**

**Dept. Priority:** 79

**Description:** This project consists of the construction of approximately 650 feet of 12-inch gravity sewer that will eliminate the Westchase Park Pump Station. Elimination of the Westchase Park Pump station will provide additional capacity at the Hampton Pointe Pump Station to allow activation of the existing dry line sewers serving the Glens of Hutchinson and Greenwald's Oak Hollow subdivisions. This project is intended to be in conjunction with the Hamilton County Engineer's project to realign the intersection of Wesselman and Rybolt Roads. This project is located in Green Township.

**Purpose:** This project will eliminate the Westchase Park Pump Station. Elimination of this pump station will result in operating cost savings.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land			9,000					\$9,000
Construction			313,700					\$313,700
Total			322,700					\$322,700
Estimated Personnel Cost								\$0

**Barringtonhls BLKF GVOLZ/KAK**

**Dept. Priority:** 82

**Description:** This project is located in and around a stream valley north of Pickway Drive in Green Township. This project will eliminate 4 existing pump stations and one proposed pump station by installation of 5,418 feet of 8, 12, and 15-inch gravity sewer and installation of one new pump station, force main and new access driveway. The new pump station will be located near the existing Kirkridge Acres pump station. This project has changed in scope, being more cost-effective than the version in the 2007 CIP.

**Purpose:** The purpose of this project is to eliminate 4 existing pump stations, two of which are currently under emergency operation, and one proposed pump station, along with associated operation and maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			5,004,700					\$5,004,700
Total			5,004,700					\$5,004,700
Estimated Personnel Cost								\$0

**Millbrook [#]2 PS Upgrade**

**Dept. Priority:** 100

**Description:** This project consists of replacing/upgrading the existing Millbrook 2 Pump Station, and upsizing and relocating a new force main. The project is located on Woodfield Drive in Springfield Township.

**Purpose:** The project will replace the deteriorated, aging and undersized Millbrook 2 Pump Station. This project will also provide secondary power for the pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			1,570,200					\$1,570,200
Total			1,570,200					\$1,570,200
Estimated Personnel Cost								\$0

**Fairmount Avenue Sewer Replacement**

**Dept. Priority:** 104

**Description:** This project proposes to replace approximately 1,373 linear feet of 12, 15, and 18-inch existing combined sewer with new 12-inch and 15-inch conduit within the same alignment as the existing sewer. This project is located at the ends of Hansford Pl. and Knorr Ave. off of Harrison Ave. in the South Fairmount neighborhood of the City of Cincinnati.

**Purpose:** The existing 12-inch, 15-inch and 18-inch combined sewer, installed in 1928, is deteriorated which has resulted in multiple fractures throughout the pipe.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			592,800					\$592,800
Total			592,800					\$592,800
Estimated Personnel Cost								\$0

**E. Mitchell Avenue Sewer Replacement**

**Dept. Priority:** 108

**Description:** This project will replace a deteriorated 33-inch segmented clay tile sewer and abandon approximately 670 feet of severely deteriorated 12-inch and 24-inch sewer running under 806 E. Mitchell Avenue in the Avondale neighborhood of the City of Cincinnati.

**Purpose:** The original project scope was to replace 202 feet of deteriorated 33-inch segmented clay tile sewer in E. Mitchell Ave, but the scope of this project has expanded to include the abandonment of 12-inch and 24-inch sewers that connect to the downstream manhole of the original project. The scope was expanded because abandonment of the 12-inch and 24-inch sewers would change the sizing of proposed sewers and construction activities would take place in adjacent parcels.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			1,065,400					\$1,065,400
Total			1,065,400					\$1,065,400
Estimated Personnel Cost								\$0

**Wasson Road Sewer Replacement**

**Dept. Priority:** 116

**Description:** The project proposes to replace and relocate 115 feet of 24-inch vitrified clay sewer through lands of HN 3700 and 3712 Woodland Avenue. Sewer will be relocated so to be clear of existing structures. This project is located in the Oakley neighborhood of the City of Cincinnati.

**Purpose:** The existing 24-inch combined sewer is in poor conditions, and cannot be monitored. The 103-year old sewer, has a curvilinear alignment which takes it beneath 2 structures.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			338,300					\$338,300
Total			338,300					\$338,300
Estimated Personnel Cost								\$0

**Beverly Hill Drive Sewer Replacement**

**Dept. Priority:** 117

**Description:** The project proposed to replace 241 feet of 24-inch combined sewer with new 24-inch combined sewer in the current alignment as the existing sewer. The project is located to the east of the public sidewalk running between the end of Salisbury Drive and Beverly Hill Drive in the Mt. Lookout neighborhood of the City of Cincinnati.

**Purpose:** The existing 24-inch combined sewer running along the east side of Salisbury Drive has deteriorated resulting in multiple fractures throughout the pipe. The sewer was installed in 1928 and has exceeded its anticipated life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			274,700					\$274,700
Total			274,700					\$274,700
Estimated Personnel Cost								\$0

**Linwood Avenue Sewer Replacement**

**Dept. Priority:** 122

**Description:** This project is located at 3530 through 3552 Linwood Avenue in the Cincinnati neighborhood of Mount Lookout. This project will replace 800 feet of existing deteriorated sewer, partly in the same alignment and partly in a new alignment.

**Purpose:** The purpose of this project is to replace a deteriorated sewer in order to reduce potential WIBs and reduce maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			801,100					\$801,100
Total			801,100					\$801,100
Estimated Personnel Cost								\$0

**Emergency Sewer Repairs 2012**

**Dept. Priority:** 125

**Description:** Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

**Purpose:** This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			150,000					\$150,000
Construction			8,000,000					\$8,000,000
Total			8,150,000					\$8,150,000
Estimated Personnel Cost								\$0

**CIP Project Planning 2012**

**Dept. Priority:** 131

**Description:** This project will fund the necessary planning resources for capital projects.

**Purpose:** This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			2,000,000					\$2,000,000
Total			2,000,000					\$2,000,000
Estimated Personnel Cost								\$0

**Remaining Asset Allowance 2012**

**Dept. Priority:** 138

**Description:** This project is a financial placeholder to ensure minimum required Asset Management project funding for the 2012 budget year.

**Purpose:** This project is a financial placeholder to ensure minimum Asset Management project funding for the 2012 budget year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			9,673,700					\$9,673,700
Total			9,673,700					\$9,673,700
Estimated Personnel Cost								\$0

**Flow Monitoring and Rain Gauges 2012**

**Dept. Priority:** 141

**Description:** MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements. Note: This includes the monitoring of sustainable infrastructure.

**Purpose:** This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			3,800,000					\$3,800,000
Total			3,800,000					\$3,800,000
Estimated Personnel Cost								\$0

**Flow Modeling 2012**

**Dept. Priority:** 146

**Description:** MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models. Note: This includes the modeling of sustainable infrastructure.

**Purpose:** This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			2,100,000					\$2,100,000
Total			2,100,000					\$2,100,000
Estimated Personnel Cost								\$0

**High Risk System Asset Renewal 2012**

**Dept. Priority:** 151

**Description:** MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

**Purpose:** This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			150,000					\$150,000
Construction			5,000,000					\$5,000,000
Total			5,150,000					\$5,150,000
Estimated Personnel Cost								\$0



**Indef. Delivery/Indef. Quantity 2012**

**Dept. Priority:** 164

**Description:** This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

**Purpose:** After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			20,000					\$20,000
Construction			100,000					\$100,000
Total			120,000					\$120,000
Estimated Personnel Cost								\$0

**MuCrWWTP Ad New Belt Filter Press**

**Dept. Priority:** 4

**Description:** This project will increase the dewatering process capacity through construction of a new belt filter press and/or other means. The project will assure capacity to reliably process sludge produced by the expanded WWTP treating up to 35 MGD. This project is in the Saylor Park neighborhood of the City of Cincinnati.

**Purpose:** This project will increase the sludge dewatering capacity of the Muddy Creek WWTP. This Phase 1 Wet Weather Improvement Plan project is part of the Muddy Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,334,000				\$1,334,000
Total				1,334,000				\$1,334,000
Estimated Personnel Cost								\$0

**MuCrWWTP Grit Replacement**

**Dept. Priority:** 5

**Description:** This project will increase the grit removal capacity at the Muddy Creek WWTP to assure capacity to treat peak flows up to 35 MGD. This project will examine the entire grit process and implement measures to improve the process in order to assist the plant in achieving the desired level of service. This is in the Saylor Park neighborhood of the City of Cincinnati.

**Purpose:** This project will provide more reliably to treat peak flows up to 35 MGD for extended periods of time at the Muddy Creek WWTP through improvements to the grit removal system. This Phase 1 Wet Weather Improvement Plan project is part of the Muddy Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				4,747,800				\$4,747,800
Total				4,747,800				\$4,747,800
Estimated Personnel Cost								\$0

**SSO 1048 Conveyance Sewer**

**Dept. Priority:** 6

**Description:** This project will replace approximately 4115 feet of 18-27-Inch sewer and tunnel 275 feet of 18-24-Inch sewer.

**Purpose:** This project in conjunction with project 10140020 will eliminate SSO 1048. This project in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				190,800				\$190,800
Total				190,800				\$190,800
Estimated Personnel Cost								\$0

**SSO 1048 CONVEYANCE SEWER PHASE 2**

**Dept. Priority:** 7

**Description:** This project will replace approximately 4256 feet of 30-36-Inch sewer to eliminate SSO 1048.

**Purpose:** This project in conjunction with project 10140000 will eliminate SSO 1048. This project is in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				251,900				\$251,900
Total				251,900				\$251,900
Estimated Personnel Cost								\$0

**SSO 587 Conveyance Sewer**

**Dept. Priority:** 8

**Description:** This project will replace approximately 4235 feet of 15-24 Inch sewer to eliminate SSO 587.

**Purpose:** This project will eliminate SSO 587. This project is in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				128,400				\$128,400
Total				128,400				\$128,400
Estimated Personnel Cost								\$0

**SSO 700 Influent Trunk Sewer**

**Dept. Priority:** 9

**Description:** This project will install approximately 24,929 feet of 30-66 Inch sewer and tunnel an additional 6250 feet of 30-78 Inch sewer. This will convey all flow from upstream SSOs 1048 and 587 to the SSO 700 treatment facility.

**Purpose:** This project will upsize existing trunk line sewers to convey upstream flows from SSO 1048 and SSO 587 to the SSO 700 Treatment Facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				3,441,800				\$3,441,800
Total				3,441,800				\$3,441,800
Estimated Personnel Cost								\$0

**Lockland Sewer Separation**

**Dept. Priority:** 10

**Description:** This project will replace approximately 7900 feet of 12-24 Inch sewer to eliminate SSO 1045 and SSO 1010

**Purpose:** This project will eliminate SSO 1045 and 1010. This project is included in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				256,800				\$256,800
Total				256,800				\$256,800
Estimated Personnel Cost								\$0

**Pleasant Run Sewer - Kem. To JG**

**Dept. Priority:** 11

**Description:** This project will replace approximately 4246 feet of 21-24 Inch sewer from Kemper Rd to John Gray Rd.

**Purpose:** This project will replace a portion of the Pleasant Run Interceptor to alleviate Water In Basement complaints

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				133,700				\$133,700
Total				133,700				\$133,700
Estimated Personnel Cost								\$0

**Blue Rock Rd Sewer Separation**

**Dept. Priority:** 18

**Description:** This project will minimize or eliminate CSO discharges associated with the Blue Rock Regulator, CSO 180, through the installation of separate sewers. The Blue Rock Regulator, CSO 180, is located approximately 200 feet west of the intersection of Blue Rock Road and Ranlyn Avenue in Green Township.

**Purpose:** This project will address combined sewer overflows at CSO 180, Blue Rock Regulator through sewer separation efforts. This project is included in the Wet Weather Improvement Program and is included in the Tributary to Winton Lake Lower Bundle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,952,000				\$1,952,000
Total				1,952,000				\$1,952,000
Estimated Personnel Cost								\$0

**CSO 226 Improvements**

**Dept. Priority:** 19

**Description:** This project will make improvements to CSO 226. This project is in Arlington Heights.

**Purpose:** This project will make improvements to CSO 226 as mandated by the approved Wet Weather Plan

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

**CSO 559 Improvements**

**Dept. Priority:** 20

**Description:** This project will make improvements to CSO 559

**Purpose:** This project will make improvements to CSO 559 as mandated by the approved Wet Weather Plan

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

**CSO 515 Improvements**

**Dept. Priority:** 21

**Description:** This project will make improvements to CSO 515.

**Purpose:** This project will make improvements to CSO 515 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		47,900		\$68,600
Total				20,700		47,900		\$68,600
Estimated Personnel Cost								\$0

**CSO 516 Improvements**

**Dept. Priority:** 22

**Description:** This project will make improvements to CSO 516.

**Purpose:** This project will make improvements to CSO 516 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		48,300		\$69,000
Total				20,700		48,300		\$69,000
Estimated Personnel Cost								\$0

**CSO 538 Improvements**

**Dept. Priority:** 23

**Description:** This project will make improvements to CSO 538.

**Purpose:** This project will make improvements to CSO 538 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

**CSO 539 Improvements**

**Dept. Priority:** 24

**Description:** This project will make improvements to CSO 539.

**Purpose:** This project will make improvements to CSO 539 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

**CSO 562 Improvements**

**Dept. Priority:** 25

**Description:** This project will make improvements to CSO 562.

**Purpose:** This project will make improvements to CSO 562 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

**MCWWTP Auxillary Outfall Imprv.**

**Dept. Priority:** 30

**Description:** At certain Ohio River levels the Mill Creek WWTP cannot discharge and cannot treat up to its wet weather design flow of 430 MGD. This project will increase the capacity of the auxillary outfall to ensure wet weather treatment capacity of 430 MGD at all river levels and influent flows. This is in the Lower Price Hill neighborhood of Cincinnati.

**Purpose:** This project will permit reliable discharge of wet weather flows up to 430 MGD to the Mill Creek during high Ohio River stage conditions through improvements to the auxillary outfall. This Phase 1 Wet Weather Improvement Plan project is part of the Mill Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				16,240,900				\$16,240,900
Total				16,240,900				\$16,240,900
Estimated Personnel Cost								\$0

**MCWWTP Secondary Bypass Weir**

**Dept. Priority:** 31

**Description:** This project will modify the secondary bypass weir elevation to achieve better control on how a secondary bypass to outfall 001 is managed. (Note: This project is related to Project [#] 10145500. Adding secondary bypass into the final effluent channel affects the channel hydraulics.). This is in the Lower Price Hill neighborhood of Cincinnati.

**Purpose:** This project will enhance secondary treatment and more reliably treat peak flows up to 240 MGD for extended periods of time at the Mill Creek WWTP through improvements to the secondary bypass weir. This Phase 1 Wet Weather Improvement Plan project is part of the Mill Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				151,800				\$151,800
Total				151,800				\$151,800
Estimated Personnel Cost								\$0

**MCWWTP Addl. Primary Sludge Pumping**

**Dept. Priority:** 32

**Description:** This project will increase the primary sludge pumping capacity at the Mill Creek WWTP to assure capacity to provide primary settling for wet weather flows. This is in the Lower Price Hill neighborhood of the City of Cincinnati.

**Purpose:** This project will increase the primary sludge pumping capacity of the Mill Creek WWTP to transfer additional primary sludge produced during wet weather treatment. This Phase 1 Wet Weather Improvement Plan project is part of the Mill Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,408,500				\$1,408,500
Total				1,408,500				\$1,408,500
Estimated Personnel Cost								\$0

**Little Miami Four Mile PS Upgrade**

**Dept. Priority:** 36

**Description:** This project will upgrade the four mile pump station located at the Little Miami Wastewater Treatment Plant.

**Purpose:** This project is mandated to meet wet weather capacity at the Little Miami Wastewater Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				374,200				\$374,200
Total				374,200				\$374,200
Estimated Personnel Cost								\$0

**LMWWTP Pump Sta. Reconfig.**

**Dept. Priority:** 37

**Description:** This project will convert pump station from an influent pump station to a secondary bypass pump station by installing a new pump system with a capacity of 45 MGD. Flow will be re-routed to the Four Mile Pump Station. This project is located in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project is mandated for the Little Miami Treatment Plant to achieve the 100MGD treatment capacity by providing the ability to pump secondary treatment bypass during wet weather events and associated high river stages.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				319,500				\$319,500
Total				319,500				\$319,500
Estimated Personnel Cost								\$0

**LMWWTP Grit Station Upgrade**

**Dept. Priority:** 38

**Description:** This project will demolish existing detritors, provide three new vortex grit tanks and associated equipment, and construct building to house the pumps, cyclones, classifiers, dumpsters and conveyors for the vortex grit system.

**Purpose:** Vortex Grit tanks will increase the firm grit removal capacity from 82 MGD to 100 MGD and will improve this unit process.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				790,700				\$790,700
Total				790,700				\$790,700
Estimated Personnel Cost								\$0

**LMWWTP 4 Mile PS HYD Improv.**

**Dept. Priority:** 39

**Description:** This project will provide a partial flume to improve hydraulic improvement between the Four Mile Pump Station and the screen building. This project is located in the East End neighborhood of the City of Cincinnati

**Purpose:** This project is necessary for the Little Miami Treatment Plant to achieve 100 MGD wet weather flows as mandated.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				199,000				\$199,000
Total				199,000				\$199,000
Estimated Personnel Cost								\$0

**LMWWTP Prim to Sec Hyd Improv.**

**Dept. Priority:** 40

**Description:** This project will double the conveyance capacity of piping, modify secondary diversion structure, repipe primary effluent bypass to Little Miami Pump Station.

**Purpose:** This project provides necessary hydraulic improvements to convey 100MGD to secondary treatment and enables facility to bypass flows from secondary treatment during peak flow events and associated high river stages.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				183,100				\$183,100
Total				183,100				\$183,100
Estimated Personnel Cost								\$0

**LMWWTP Chem. Enhanced Prim Treat.**

**Dept. Priority:** 41

**Description:** This project will increase primary treatment capacity by adding chemical feed system, inclined plate settlers, and additional effluent weirs. It will also modify fine screen building for chemical storage including screen removal. This project is located at the Little Miami Wastewater Treatment Plant in the East End neighborhood of the City of Cincinnati

**Purpose:** This project will increase the firm capacity of primary treatment from 23 MGD to 55 MGD monthly average and from 46 MGD to 100 MGD peak flow.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				628,400				\$628,400
Total				628,400				\$628,400
Estimated Personnel Cost								\$0

**LMWWTP Secondary Trmt. Modifications**

**Dept. Priority:** 42

**Description:** This project will provide chemically enhanced treatment to final clarifiers, replace existing gates in secondary clarifier distribution channel, replace existing weirs and provide weir covers, replace chain and flight sludge collectors and replace activated sludge control valves. This project is located at the Little Miami Wastewater Treatment Plant in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project provides the necessary upgrades to optimize secondary treatment and provide reliability for average and peak flows.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				952,700				\$952,700
Total				952,700				\$952,700
Estimated Personnel Cost								\$0



**LMWWTP Chemical Feed Sys. Upgrades**

**Dept. Priority:** 44

**Description:** This project will demolish multiple hearth incinerator and expand hypochlorite feed system and storage or provide sodium hypochlorite generation facilities. This project is located at the Little Miami Treatment Plant in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project is required to provide sufficient hypochlorite storage and system capacity to meet Ten State Standards and upgrade facilities to meet all applicable building codes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				377,300				\$377,300
Total				377,300				\$377,300
Estimated Personnel Cost								\$0

**LMWWTP Sludge Receiving Fac. Improv.**

**Dept. Priority:** 45

**Description:** This project will modify and upgrade piping and loading area to facilitate receiving and loading of dewatered sludge. This project is located at the Little Miami Treatment Plant in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project is required to facilitate loading of dewatered sludge in the event the incinerator is temporarily out of service.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				45,600				\$45,600
Total				45,600				\$45,600
Estimated Personnel Cost								\$0

**LMWWTP Dual Feed/Standby Power**

**Dept. Priority:** 46

**Description:** This project will provide dual feed power to the Little Miami Treatment Plant or provide back-up generators. This project is located in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project is required for firm capacity and to meet Ten State Standards

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				752,500				\$752,500
Total				752,500				\$752,500
Estimated Personnel Cost								\$0

**CSO 471 Grandin Rd Regulator Improvement**

**Dept. Priority:** 61

**Description:** This project will make regulator improvements to the Grandin Road Grating. Improvements such as screening and regulator control modifications for small regulators of existing high level control are suggested in the WWIP Project Capital Cost Summary Sheet. The existing CSO is located in the Linwood neighborhood of Cincinnati.

**Purpose:** This project will make improvements to CSO 471 in an effort to improve the performance. This project is included in the Wet Weather Improvement Program and is included in the Lower Little Miami River Bundle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				290,000				\$290,000
Total				290,000				\$290,000
Estimated Personnel Cost								\$0

**CSO 470 Eastern Ave Sewer Separation**

**Dept. Priority:** 62

**Description:** This project will make improvements to CSO 470, Eastern Avenue Grating. The WWIP Project Capital Cost Summary Sheet assumes that approximately 1400 linear feet of storm sewer will need to be installed in order to separate the upstream combined sewers. This project is located in the Linwood neighborhood of Cincinnati. LOWER LITTLE MIAMI BUNDLE END CONSTRUCTION MILESTONE: 12/31/2015

**Purpose:** This project will address combined sewer overflows at CSO 470, Eastern Avenue Grating, through partial sewer separation and regulator improvement efforts. This project is included in the Wet Weather Improvement Program and is included in the Lower Little Miami River bundle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,635,100				\$1,635,100
Total				1,635,100				\$1,635,100
Estimated Personnel Cost								\$0

**LMWWTP Wet Weather P.S.**

**Dept. Priority:** 64

**Description:** This project will construct a Pump Station with screening to convey 150 MGD to the Auxillary Outfall.

**Purpose:** This project is mandated by the Wet Weather Improvement Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				3,570,400				\$3,570,400
Total				3,570,400				\$3,570,400
Estimated Personnel Cost								\$0

**LMWWTP 4 Mile Dry Weather Pumps**

**Dept. Priority:** 65

**Description:** This project will evaluate and replace existing dry weather pumps that have reached the end of their useful life. This will ensure long term reliability. This project is located in the East End neighborhood of the City of Cincinnati.

**Purpose:** This project is necessary to maintain the long term reliability of the Little Miami Treatment Plant

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				162,100				\$162,100
Total				162,100				\$162,100
Estimated Personnel Cost								\$0

**Ohio Avenue Sewer Replacement**

**Dept. Priority:** 88

**Description:** The project proposes to replace 185 feet of 6-inch vitrified clay sewer running along the east side of Ohio Avenue approximately 230 feet to the southwest of the intersection of Ohio Avenue and Clark Road in the City of Reading.

**Purpose:** The existing sewer has partially collapsed, making inspection and cleaning impossible. The sewer, originally constructed as part of the City of Reading sewer system, is undersized to current state standards, and is of vitrified clay construction, which is incompatible with its shallow depth.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				234,700				\$234,700
Total				234,700				\$234,700
Estimated Personnel Cost								\$0

**Sharon Industrial Park PS Replacement**

**Dept. Priority:** 89

**Description:** The existing pump station, built in 1969, needs replacement. This project will replace the existing pump station with a new pump station near the current pump station located in front of 11441 Rockfield Court within the Sharon Industrial Park Subdivision in the City of Sharonville. The project will also provide backup power by the installation of a generator.

**Purpose:** The project will replace the existing and deteriorated Pump Station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,489,100				\$1,489,100
Total				1,489,100				\$1,489,100
Estimated Personnel Cost								\$0

**Blair Avenue Sewer Replacement**

**Dept. Priority:** 90

**Description:** This project will replace and relocate a portion 168 feet of 18-inch combined sewer , and replace 330 feet of 12-inch combined sewer running along the south side of Blair Avenue just southeast of the Blair Avenue I-71 overpass. This project is located in the Walnut Hills neighborhood of the City of Cincinnati

**Purpose:** The existing 12 and 18-inch combined sewers are in poor condition, with several partial collapses. The sewer, originally installed in 1894, has exceeded its anticipated life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				285,800				\$285,800
Total				285,800				\$285,800
Estimated Personnel Cost								\$0

**Stover Avenue Sewer Replacement**

**Dept. Priority:** 91

**Description:** This project will replace approximately 400 feet of 8 inch sewer that has structurally deteriorated and has heavy root intrusion. This project is located at the intersection of Losantiville and Stover Avenues and extends 400 feet southward along the west side of Stover Avenue. This project is located in the Village of Golf Manor.

**Purpose:** This project will replace 400 feet of deteriorated sewer built in 1929 that has reached the end of its useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				364,600				\$364,600
Total				364,600				\$364,600
Estimated Personnel Cost								\$0

**CSO 125 Sewer Enhancements**

**Dept. Priority:** 92

**Description:** This project will design and construct 900 linear feet of new sanitary pipe, 310 feet of new storm pipe, 560 feet of relocated combined sewer pipe, and 5300 feet of pipe that will serve as a basin outlet pipe in order to remove three perennial streams from the combined sewer system in order to reduce overflows at CSO125 from 252 MG/yr to 101 MG/ yr. This project starts at 4932 Kirby Rd and ends at the West Fork Channel. This project is in the Northside neighborhood of the City of Cincinnati.

**Purpose:** This project is intended to significantly reduce typical year overflows at CSO 125 through sewer separation and stream separation. This combined with the construction of three dry detention basins under the MSD Sustainable Infrastructure Program, will separate 511 million gallons per typical year from the combined sewer system at a cost of \$.01 per gallon removed.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				12,000				\$12,000
Construction				3,675,000				\$3,675,000
Total				3,687,000				\$3,687,000
Estimated Personnel Cost								\$0

**3934 Winding Way Sewer Replacement**

**Dept. Priority:** 107

**Description:** This project will replace 652 feet of deteriorated 12" and 18" combined sewer.

**Purpose:** The purpose of this project is to replace 652 feet of badly deteriorated 12-inch and 18-inch combined sewer serving one residence and providing storm drainage for 22 acres of lands.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				522,100				\$522,100
Total				522,100				\$522,100
Estimated Personnel Cost								\$0

**Polk Run TP Reliab. And Serv. Upg.**

**Dept. Priority:** 113

**Description:** Upgrades and replacement of existing components at the Polk Run WWTP are required to maintain and improve reliability and service. The project scope includes several unit process areas including secondary clarification, return activated sludge pumping, activated sludge basin, waste sludge processing, screening and odor control, plant wide concrete rehabilitation, building exterior rehabilitation, non-potable water network improvements, plant drain modifications, operations building upgrades, piping tunnel leak repair and process monitoring and control improvements.

**Purpose:** Many of the facility upgrades are needed to maintain the reliability of the asset. While various specific upgrades to the facility have occurred over the last few years the scope of this project seeks to assure the long term performance level. Components such as clarifier drives, return activated sludge pumps, tank drainage, concrete repair and protection are required periodically in the life of any facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				8,257,900				\$8,257,900
Total				8,257,900				\$8,257,900
Estimated Personnel Cost								\$0

**Dry Run Area Sewers Phase 1**

**Dept. Priority:** 114

**Description:** This project is located in Anderson Township along portions of Roundbottom, Edwards, Batavia, Bridle, and Eight Mile Roads in the Little Miami Drainage Basin. The project consists of constructing 21,150 linear feet of 15" to 42" sanitary sewer. The current funding request is for a portion to be constructed starting in 2010, the future funding request is for the remainder to be constructed starting in 2013. The current request includes funding for easement acquisition needed for the portion to be constructed in 2013.

**Purpose:** This project will eliminate the Dry Run Pump Station. Additionally, it will provide service to the Anderson Township Dry Run Area and relieve overloaded sewers in the Clough Creek Drainage Basin.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				414,000				\$414,000
Construction				11,560,700				\$11,560,700
Total				11,974,700				\$11,974,700
Estimated Personnel Cost								\$0

**Dry Run Area Sewers Ph 2**

**Dept. Priority:** 115

**Description:** The project consists of constructing approximately 12,100 linear feet of 18" to 27" sanitary sewer along Broadwell Road. This project is located in Anderson Township along portions of Roundbottom and Broadwell Roads in the Little Miami Drainage Basin.

**Purpose:** This project will provide service to the Anderson Township Dry Run Area. The project is proposed to be constructed in conjunction with the ANCOR Road Connector project. The sewer will provide a service connection for the Anderson Township ANCOR Industrial Area and sewer service for other unsewered areas.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				125,700				\$125,700
Construction				8,348,700				\$8,348,700
Total				8,474,400				\$8,474,400
Estimated Personnel Cost								\$0

**Emergency Sewer Repairs 2013**

**Dept. Priority:** 126

**Description:** Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

**Purpose:** This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				150,000				\$150,000
Construction				8,000,000				\$8,000,000
Total				8,150,000				\$8,150,000
Estimated Personnel Cost								\$0

**CIP Project Planning 2013**

**Dept. Priority:** 132

**Description:** This project consists of funding the necessary planning resources for capital projects.

**Purpose:** This project will provide capital funding to support planning Capital Improvement Program projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				2,000,000				\$2,000,000
Total				2,000,000				\$2,000,000
Estimated Personnel Cost								\$0

**Flow Monitoring and Rain Gauges 2013**

**Dept. Priority:** 142

**Description:** MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements.

**Purpose:** This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				3,800,000				\$3,800,000
Total				3,800,000				\$3,800,000
Estimated Personnel Cost								\$0

**Flow Modeling 2013**

**Dept. Priority:** 147

**Description:** MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models.

**Purpose:** This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				2,100,000				\$2,100,000
Total				2,100,000				\$2,100,000
Estimated Personnel Cost								\$0

**High Risk System Asset Renewal 2013**

**Dept. Priority:** 152

**Description:** MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

**Purpose:** This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				150,000				\$150,000
Construction				5,000,000				\$5,000,000
Total				5,150,000				\$5,150,000
Estimated Personnel Cost								\$0

**Daly Road Sewer Replacement**

**Dept. Priority:** 14

**Description:** Replace approximately 5,500 feet of 21-inch severely deteriorated sewer built in 1940s with new 30-Inch sewer to remove flow from Daly Road Vortex Separator and discharge into existing 30-Inch sewer approximately 900 feet east of intersection of Daly Rd and Compton Rd.

**Purpose:** The existing 21-inch diameter sewer was constructed during the 1940's. An engineering study of the existing 21-inch diameter sewer revealed that it was at capacity, therefore replacement with a 30-inch diameter sewer will provide for future sanitary flow upstream. The inspection revealed several structural defects including multiple fractures, breaks, holes, and deformation.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					110,000			\$110,000
Construction					13,539,000			\$13,539,000
Total					13,649,000			\$13,649,000
Estimated Personnel Cost								\$0

**Emergency Sewer Repairs 2014**

**Dept. Priority:** 127

**Description:** Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

**Purpose:** This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					150,000			\$150,000
Construction					8,000,000			\$8,000,000
Total					8,150,000			\$8,150,000
Estimated Personnel Cost								\$0

**CIP Project Planning 2014**

**Dept. Priority:** 133

**Description:** This project consists of funding the necessary planning resources for capital projects.

**Purpose:** This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					2,000,000			\$2,000,000
Total					2,000,000			\$2,000,000
Estimated Personnel Cost								\$0



**Remaining Asset Allowance**

**Dept. Priority:** 139

**Description:** This project is a financial placeholder to ensure minimum Asset Management project funding for the 2014-15 Budget Years

**Purpose:** This project is a financial placeholder to ensure minimum Asset Management project funding for the 2014-15 Budget Years

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering							47,836,600	\$47,836,600
Construction					32,173,100	46,898,600		\$79,071,700
Total					32,173,100	46,898,600	47,836,600	\$126,908,300
Estimated Personnel Cost								\$0

**Flow Monitoring and Rain Gauges 2014**

**Dept. Priority:** 143

**Description:** MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements.

**Purpose:** This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					3,800,000			\$3,800,000
Total					3,800,000			\$3,800,000
Estimated Personnel Cost								\$0

**Flow Modeling 2014**

**Dept. Priority:** 148

**Description:** MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models.

**Purpose:** This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					2,100,000			\$2,100,000
Total					2,100,000			\$2,100,000
Estimated Personnel Cost								\$0

**High Risk System Asset Renewal 2014**

**Dept. Priority:** 153

**Description:** MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

**Purpose:** This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					150,000			\$150,000
Construction					5,000,000			\$5,000,000
Total					5,150,000			\$5,150,000
Estimated Personnel Cost								\$0

**Upper Muddy Lower Planning**

**Dept. Priority:** 2

**Description:** This project will consist of the planning of those projects contained in the Upper Muddy Lower Half Bundle. These projects include 10130020 Muddy Creek Interceptor Rehab, 10130040 CSO 198 Conveyance Sewer, 10130280 Addyston PS Elimination, 10130700 Muddy Creek at Westbourne EHRT Facility, and 10130720 CSO 518 Improvements. These projects are located in Green Township and the Village of Addyston.

**Purpose:** This Phase 1 Wet Weather Improvement Plan Bundle was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						3,242,300		\$3,242,300
Total						3,242,300		\$3,242,300
Estimated Personnel Cost								\$0

**Emergency Sewer Repairs 2015**

**Dept. Priority:** 128

**Description:** Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

**Purpose:** This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						150,000	8,313,000	\$8,463,000
Construction						8,000,000		\$8,000,000
Total						8,150,000	8,313,000	\$16,463,000
Estimated Personnel Cost								\$0

**CIP Project Planning 2015**

**Dept. Priority:** 134

**Description:** This project consists of funding the necessary planning resources for capital projects.

**Purpose:** This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						2,000,000	2,040,000	\$4,040,000
Total						2,000,000	2,040,000	\$4,040,000
Estimated Personnel Cost								\$0

**Flow Monitoring and Rain Gauges 2015**

**Dept. Priority:** 144

**Description:** MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements.

**Purpose:** This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						3,800,000	3,876,000	\$7,676,000
Total						3,800,000	3,876,000	\$7,676,000
Estimated Personnel Cost								\$0

**Flow Modeling 2015**

**Dept. Priority:** 149

**Description:** MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models.

**Purpose:** This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						2,100,000	2,142,000	\$4,242,000
Total						2,100,000	2,142,000	\$4,242,000
Estimated Personnel Cost								\$0

**High Risk System Asset Renewal 2015**

**Dept. Priority:** 154

**Description:** MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

**Purpose:** This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						150,000	5,253,000	\$5,403,000
Construction						5,000,000		\$5,000,000
Total						5,150,000	5,253,000	\$10,403,000
Estimated Personnel Cost								\$0

# Capital Improvement Plan - Transportation & Eng.

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>General Capital Fund</u></b>								
1	Information Systems Acquisition	130,000	150,000	150,000	150,000	150,000	150,000	\$880,000
2	SCIP Loan Repayment	215,000	215,000	215,000	215,000	215,000	215,000	\$1,290,000
3	Innovative Transportation Strategies	500,000	500,000	500,000	500,000	500,000	500,000	\$3,000,000
4	Street Rehabilitation	9,700,000	10,500,000	10,500,000	10,500,000	10,975,000	11,000,000	\$63,175,000
5	Street Improvements	900,000	1,000,000	900,000	1,000,000	1,100,000	1,100,000	\$6,000,000
6	Traffic Signal Installation & Renov.	830,000	830,000	830,000	830,000	830,000	830,000	\$4,980,000
7	OKI Corridor Studies	200,000	200,000	250,000	250,000	250,000	250,000	\$1,400,000
8	Bridge Rehabilitation Program	900,000	1,400,000	1,000,000	1,100,000	1,100,000	1,100,000	\$6,600,000
9	Computerized Traffic Signal System	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
11	Wall Stab. & Landslide Correction	650,000	1,000,000	800,000	800,000	1,000,000	1,000,000	\$5,250,000
13	LED Traffic and Pedestrian Signals	337,500	337,500	337,500	450,000	450,000	450,000	\$2,362,500
14	Gateways/Greenways Improvement	465,000	400,000	400,000	500,000	500,000	500,000	\$2,765,000
15	Sidewalk Repair Program	700,000	750,000	700,000	700,000	750,000	750,000	\$4,350,000
16	Curb Ramps - Street Rehab	400,000	440,000	440,000	440,000	465,000	475,000	\$2,660,000
17	Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
19	Traffic Signal Controllers & Detectors	75,000	75,000	100,000	100,000	100,000	100,000	\$550,000
20	Downtown Public Paver Replacement	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
22	Bicycle Transportation Program	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
23	Hillside Stairway Rehab. Program	250,000	250,000	200,000	200,000	250,000	250,000	\$1,400,000
26	Spot Infrastructure Replacement	1,025,000	740,000	700,000	700,000	750,000	750,000	\$4,665,000
29	Street Calming Program	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
34	Pavement Management	170,000	170,000	170,000	170,000	170,000	170,000	\$1,020,000
35	Ohio River Trail - Downtown to Salem	100,000	400,000	400,000	400,000	400,000	400,000	\$2,100,000
40	Riverfront Infrastctr. Coord. & Impl.	100,000	25,000	25,000	25,000	25,000	25,000	\$225,000
41	Colerain Ave. Virginia to Leeper Impr.	100,000	100,000					\$200,000
43	Over-the-Rhine Streetscape Imprv.	600,000	700,000	600,000	600,000	400,000	400,000	\$3,300,000
44	Columbia Parkway Enhancements	185,000	50,000	400,000	250,000	600,000		\$1,485,000
45	Downtown Infrastctr. Coord. & Implmntn.	550,000	400,000	362,500	450,000	250,000	300,000	\$2,312,500
46	Uptown Access Improvements West MLK Dr.	400,000	400,000	200,000	200,000			\$1,200,000
47	Harrison Avenue Improvements	500,000						\$500,000
48	Colerain Corr. Imp. I-74 to Spring Grv	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
49	Raised Pavement Markers	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
55	Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
56	Western Hills Viaduct Repair/Replmnt.	1,000,000	661,500	1,338,500	1,422,000			\$4,422,000
58	ROW Ordinance Implementation	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
27	Street Light Replacement Project		75,000	100,000	100,000	100,000	100,000	\$475,000
51	Duke Street Light Replmnt. Proj.		100,000	150,000	150,000	150,000	150,000	\$700,000
59	Kennedy Connector			253,500				\$253,500
31	Second and Third Street Improvements					802,200		\$802,200
53	ML King/I-71 Interchange					100,000	100,000	\$200,000
57	Transit Center Reconstruction						712,000	\$712,000
General Capital Total:		23,382,500	24,269,000	24,422,000	24,602,000	24,782,200	24,177,000	\$145,634,700
<b><u>General Aviation Fund</u></b>								
61	Airport Infrastructure Improvements	140,000	140,000	140,000	140,000	140,000	140,000	\$840,000
62	FAA/ODOT Local Match	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
63	Facility Improvements	215,500	236,100	262,600	289,100	302,300	316,400	\$1,622,000
99	CFS Upgrade		1,700					\$1,700

## Capital Improvement Plan - Transportation & Eng.

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>General Aviation Fund</u></b>								
	General Aviation Total:	555,500	577,800	602,600	629,100	642,300	656,400	\$3,663,700
<b><u>Income Tax Transit Fund</u></b>								
71	Transit/Rail Corridor Preservation Acq.	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
	Income Tax Transit Total:	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
	Department of Transportation & Eng. Total:	24,038,000	24,946,800	25,124,600	25,331,100	25,524,500	24,933,400	\$149,898,400

**General Capital Fund**

**Information Systems Acquisition**

**Dept. Priority:** 1

**Description:** This project funds design and acquisition of hardware and software needed to capture, store, integrate, analyze, manage, and report information needed for project management in the Department of Transportation and Engineering. This includes, but is not limited to, construction management, design, permitting, mapping, project management, transportation planning, airport management, traffic control and regulation, and asset management.

**Purpose:** The purpose of this project is to improve both intra- and inter-departmental communications, to provide valuable and timely information needed to effectively operate the department, and to manage transportation assets valued in excess of \$3 billion. These systems complement and extend the capabilities of enterprise systems to serve the specific needs of this department.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		130,000	150,000	150,000	150,000	150,000	150,000	\$880,000
Total	150,000	130,000	150,000	150,000	150,000	150,000	150,000	\$880,000
Estimated Personnel Cost								\$0

**SCIP Loan Repayment**

**Dept. Priority:** 2

**Description:** This project funds repayment of zero-interest loans from the Ohio Public Works Commission used to rehabilitate streets in various City neighborhoods.

**Purpose:** The purpose of this project is to improve quality of life and reduce street pavement repair costs by: 1) repairing more streets than capital funding allows; 2) repairing these streets sooner, before repairs become more extensive and costly; 3) advancing these repairs so they are performed at lower construction prices; and 4) taking advantage of the time value of money using zero interest loans.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		215,000	215,000	215,000	215,000	215,000	215,000	\$1,290,000
Total	215,000	215,000	215,000	215,000	215,000	215,000	215,000	\$1,290,000
Estimated Personnel Cost								\$0

**Innovative Transportation Strategies**

**Dept. Priority:** 3

**Description:** The project will support the investigation, development, implementation, and evaluation of innovative and sustainable transportation and infrastructure improvements, including "green streets", "complete streets", and contextually sensitive design solutions for all transportation modes in connection with changes in land use, new development and local or regional transportation initiatives. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction to take full advantage of partnering opportunities.

**Purpose:** The project will fund planning, design, technology, engineering, construction, inspection, and monitoring of new and innovative projects, or project components, to implement and evaluate sustainable solutions related to "green streets", "complete streets", and contextually sensitive design. Project funding may also support pilot projects established to evaluate the effectiveness and applicability of non-traditional design solutions for contemporary transportation and infrastructure issues. This project provides funding to review private and public development plans and to participate in a variety of projects, committees, and studies that affect the City's and region's transportation network including OKI, ODOT, and Federal funding strategies for infrastructure improvements.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		500,000	500,000	500,000	500,000	500,000	500,000	\$3,000,000
Total	100,000	500,000	500,000	500,000	500,000	500,000	500,000	\$3,000,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

**Street Rehabilitation**

**Dept. Priority:** 4

**Description:** This project funds systematic repair and resurfacing of streets throughout the City under the Street Rehabilitation Program. This project funds repairs to curbs, pavements, and resurfacing the roadway. Project funds are also used to match funding from other sources including the Ohio Public Works Commission and the Ohio Department of Transportation. These leveraged funds are used to rehabilitate additional streets. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

**Purpose:** The purpose of this project is to improve safety for motorists and quality of life in neighborhoods by preserving and upgrading street pavement and curbs on over 940 miles of streets. These streets have an area of approximately 2,840 lane-miles (a lane mile is an area equivalent to a one-mile long by ten-foot wide lane) with a replacement value of \$2.6 billion. Based on the funding level for 2011 and 2012, 70 and 80 lane miles will be completed, respectively. Additional outside funding is sought to help meet and exceed this standard.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		300,000	300,000	300,000	300,000	300,000	300,000	\$1,800,000
Land		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Construction		9,350,000	10,150,000	10,150,000	10,150,000	10,625,000	10,650,000	\$61,075,000
Total	11,035,700	9,700,000	10,500,000	10,500,000	10,500,000	10,975,000	11,000,000	\$63,175,000
Estimated Personnel Cost		300,000	300,000	300,000	300,000	300,000	300,000	\$1,800,000

**Street Improvements**

**Dept. Priority:** 5

**Description:** This project helps fund improvements to the through street system to improve safety and/or capacity and to support new housing and/or economic development. Program funds help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. Program funds support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements. In the 2011/2012 biennium, street improvements will include, but are not limited to, Harrison Avenue, W. MLK Drive, and Kellogg Avenue.

**Purpose:** The purpose of this project is to improve safety and capacity on roadways with documented safety or congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. These funds are successfully used to advance design as needed to leverage outside funds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000	100,000	100,000	100,000	100,000	100,000	\$650,000
Land		75,000	75,000	75,000	75,000	75,000	75,000	\$450,000
Construction		675,000	825,000	725,000	825,000	925,000	925,000	\$4,900,000
Total	920,000	900,000	1,000,000	900,000	1,000,000	1,100,000	1,100,000	\$6,000,000
Estimated Personnel Cost		150,000	200,000	150,000	200,000	225,000	225,000	\$1,150,000



**Traffic Signal Installation & Renov.**

**Dept. Priority:** 6

**Description:** This project will provide resources to install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices and remove equipment no longer needed. The project will carry out needed rehabilitation of existing traffic signals, illuminated signs, school flashers, audible pedestrian signals, and other electric and/or electronic traffic controls including roadway lighting and incidental curb or island modifications. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

**Purpose:** This project would enable the City to replace obsolete or worn out traffic signal and/or roadway lighting equipment before it deteriorates to the point that it can no longer be maintained. The average traffic signal has a life of 25 years, and the City currently has 745 traffic signals valued at \$45 million. It is therefore necessary to reconstruct about 30 traffic signals each year to keep them replaced within their useful life cycle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		130,000	130,000	130,000	130,000	130,000	130,000	\$780,000
Construction		700,000	700,000	700,000	700,000	700,000	700,000	\$4,200,000
Total	830,000	830,000	830,000	830,000	830,000	830,000	830,000	\$4,980,000
Estimated Personnel Cost		130,000	130,000	130,000	130,000	130,000	130,000	\$780,000

**OKI Corridor Studies**

**Dept. Priority:** 7

**Description:** This project would provide the City's portion of local matching funds to the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), Transportation Improvement District (TID) or the Ohio Department of Transportation (ODOT). It will also provide City staff support or construction activities for a variety of Corridor studies underway or planned in the region. This includes the Preliminary Engineering/Environmental Impact Statement (PE/DEIS) for the Eastern Corridor project, any proposed study or design as a follow-up to the Central Area Loop Study (connecting the downtowns of Cincinnati, Covington and Newport), and the Uptown Transportation Study. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

**Purpose:** This project provides matching funds to support various transportation studies and construction projects designed to improve transportation in the City and the region, typically as part of ongoing OKI type corridor studies.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		200,000	200,000	250,000	250,000	250,000	250,000	\$1,400,000
Total	400,000	200,000	200,000	250,000	250,000	250,000	250,000	\$1,400,000
Estimated Personnel Cost								\$0

**Bridge Rehabilitation Program**

**Dept. Priority:** 8

**Description:** This project provides resources for labor, materials, tools, technologies, and training needed to inspect, prioritize, plan, design, repair, rehabilitate, remove, and/or replace bridges within the City of Cincinnati.

**Purpose:** The purpose of this project is to meet federal and state laws and to keep bridges safe for and open to vehicular, pedestrian, and bicycle traffic, allowing safe passage across rivers, creeks, railroads, roadways, and other barriers. These bridges have a combined deck area of over 1.3 million square feet and replacement value estimated at \$300 million.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		75,000	150,000	100,000	250,000	250,000	250,000	\$1,075,000
Land		25,000	25,000	50,000	50,000	50,000	50,000	\$250,000
Construction		800,000	1,200,000	850,000	800,000	800,000	800,000	\$5,250,000
Equipment			25,000					\$25,000
Total	1,115,000	900,000	1,400,000	1,000,000	1,100,000	1,100,000	1,100,000	\$6,600,000
Estimated Personnel Cost		100,000	150,000	100,000	250,000	250,000	250,000	\$1,100,000

**Computerized Traffic Signal System**

**Dept. Priority:** 9

**Description:** This project would provide funding to complete the remaining portions and upgrade existing portions of the computerized traffic signal system as recommended by the Infrastructure Commission. The project would provide responsive control of traffic signals throughout the City. This project would also provide and upgrade computer equipment and software for those tasks directly related to the project including the replacement of the system specific hardware and software.

**Purpose:** This project would enable the City's traffic signal system to be more functionally responsive to changeable traffic demands by funding the purchase of electronic solid state equipment. This project would also fund the purchase of traffic signal pre-emption equipment for controllers and fire vehicles. Approximately 50 controllers would be placed in service each year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Total	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

**Wall Stab. & Landslide Correction**

**Dept. Priority:** 11

**Description:** This project funds inspection, repair, rehabilitation, and replacement of retaining walls and provides funding to stabilize landslides affecting the right-of-way at various citywide locations. This project funds labor, materials, tools, technology, and training needed to plan, design, acquire right-of-way, build, and inspect retaining walls and other hillside stabilization systems. The installation of various monitoring devices installed on marginally stable slopes throughout the City is also included.

**Purpose:** The purpose of this project is to preserve and improve the safety and stability of the City's public street system. Landslides and retaining walls are commonplace in the City of Cincinnati because of geology, topography, and former development practices. Timely replacement of deteriorated retaining walls and stabilization of landslides are essential to protect the transportation and utility infrastructure and prevent hazardous conditions within the right-of-way. The City maintains 50.6 miles of retaining walls having an estimated replacement value of \$140 million.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		120,000	180,000	180,000	180,000	180,000	180,000	\$1,020,000
Land		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Construction		510,000	800,000	600,000	600,000	800,000	800,000	\$4,110,000
Total	725,000	650,000	1,000,000	800,000	800,000	1,000,000	1,000,000	\$5,250,000
Estimated Personnel Cost		120,000	180,000	180,000	180,000	180,000	180,000	\$1,020,000

**LED Traffic and Pedestrian Signals**

**Dept. Priority:** 13

**Description:** This project provides resources to replace incandescent type traffic signals and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types. The project includes replacing entire pedestrian and traffic signal heads where older units exist and retrofitting the optical unit only in newer units.

**Purpose:** The purpose of the project is to generate operating fund savings through decreased energy costs, wash/relamp costs, and should also result in a reduction in traffic signal outages. Typical incandescent lamps must be replaced once each year. LED's have a useful life of seven to 10 years depending on the type and also use 80% to 90% less energy than incandescent lamps. The price of the LED units has decreased significantly over the last three or four years and is now comparable to the price of regular traffic and pedestrian signal heads. This project would also accelerate the replacement of the word messages in pedestrian signals with the "Hand and Man" symbols that are now required.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Construction		100,000	100,000	100,000	200,000	200,000	200,000	\$900,000
Equipment		217,500	217,500	217,500	230,000	230,000	230,000	\$1,342,500
Total	450,000	337,500	337,500	337,500	450,000	450,000	450,000	\$2,362,500
Estimated Personnel Cost		30,000	30,000	30,000	45,000	45,000	45,000	\$225,000

**Gateways/Greenways Improvement**

**Dept. Priority:** 14

**Description:** This project will support gateway and greenway improvements in the Central Business District (CBD) to enhance the entry points and overall image of the CBD. The project will contribute to the positive image of the City by providing valuable greenspace improvements along pedestrian, bicycle and vehicular corridors and entry points to the City, neighborhoods and the Central Business District. Project funding will be used to leverage outside grant funding by providing local-match funds, and will leverage private participation with maintenance and operating agreements with community organizations and adjacent businesses and property owners.

**Purpose:** The project provides funding for the planning, design, engineering, construction, and inspection of new gateways and existing corridors that include safety improvements (bumpouts and median islands) as well as street trees and landscaping. Projects may include enhancements to Gilbert Avenue and Reading Road around the Casino site; Liberty Street; Ezzard Charles Drive; Clifton Avenue, MLK Drive and Jefferson Avenue around the University of Cincinnati; and gateway enhancements to the CBD and the City's many neighborhoods.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		165,000	100,000	100,000	100,000	100,000	100,000	\$665,000
Construction		300,000	300,000	300,000	400,000	400,000	400,000	\$2,100,000
Total	125,000	465,000	400,000	400,000	500,000	500,000	500,000	\$2,765,000
Estimated Personnel Cost		165,000	100,000	100,000	100,000	100,000	100,000	\$665,000

**Sidewalk Repair Program**

**Dept. Priority:** 15

**Description:** This project funds repair, reconstruction, construction, and removal of walks, driveways, curb ramps, bus service walks, street and sidewalk pavers, structural slabs, and curbs that are the responsibility of the City of Cincinnati. This project funds labor, materials, and technologies needed to plan, design, build, and inspect the proposed improvements.

**Purpose:** The purpose of this project is to improve the quality of pedestrian and vehicular access within the City of Cincinnati. The project will provide resources to improve Americans with Disabilities Act (ADA) access through construction of curb ramps and reconstruction of defective sidewalks that are the City's responsibility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000	175,000	175,000	175,000	175,000	175,000	\$1,025,000
Construction		550,000	575,000	525,000	525,000	575,000	575,000	\$3,325,000
Total	525,000	700,000	750,000	700,000	700,000	750,000	750,000	\$4,350,000
Estimated Personnel Cost		150,000	175,000	150,000	150,000	175,000	175,000	\$975,000

**Curb Ramps - Street Rehab**

**Dept. Priority:** 16

**Description:** This project funds construction, repair, and replacement of curb ramps throughout the City in concert with streets that are being repaired under the Street Rehabilitation Program. These curb ramps, constructed at intersections, improve pedestrian access along City streets for citizens with disabilities. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

**Purpose:** The purpose of this project is to meet federal and state laws by improving accessibility for people with disabilities. The Americans with Disabilities Act requires the City to upgrade existing ramps and to install ramps at additional locations. This project allows the City to comply with the requirements of Section 4.29 of 28 Code of Federal Regulations Part 36A- Americans with Disabilities Act Accessibility Guidelines (ADAAG), which became effective July 26, 2001.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		60,000	60,000	60,000	60,000	60,000	65,000	\$365,000
Construction		340,000	380,000	380,000	380,000	405,000	410,000	\$2,295,000
Total	425,000	400,000	440,000	440,000	440,000	465,000	475,000	\$2,660,000
Estimated Personnel Cost		60,000	60,000	60,000	60,000	60,000	65,000	\$365,000

**Safety Improvements**

**Dept. Priority:** 17

**Description:** This project will upgrade existing streets that require minor improvements based upon safety and operational recommendations. Included in this project is all work necessary to plan, design, construct, and inspect the proposed improvements, such as islands, bump outs, and other channelization methods. This project also includes aesthetic and other required elements to improve the neighborhood transportation network. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

**Purpose:** The purpose of this project is to make minor safety improvements to streets that do not generally qualify for outside funding. This project coordinates efforts with other projects (like the Street Rehabilitation Program) or stands alone to construct safety improvements to maximize funding allocations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000

**Traffic Signal Controllers & Detectors**

**Dept. Priority:** 19

**Description:** This project provides resources to replace obsolete and outdated traffic signal controllers and detectors that have exceeded their physical and technological lives. Most traffic signal controllers become technologically obsolete within ten years, and conditionally obsolete within 15 years. Replacing the signal controllers and detectors would reduce maintenance costs and improve reliability. The traffic signal controller is the primary element of a traffic signal, and modern technology has brought about massive improvements in controller flexibility. The traffic signal controllers are replaced on a City-wide basis, and the current controller modules in use are compatible with the Computerized Traffic Signal System. This project funds labor, materials, and technologies needed to plan, design, build, and inspect these replacements.

**Purpose:** The purpose of this project is to provide for the timely replacement and installation of traffic controllers and vehicle detectors that would allow for the proper and optimum operation of traffic control devices.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			20,000	20,000	20,000	20,000	20,000	\$100,000
Construction		20,000			80,000			\$100,000
Equipment		55,000	55,000	80,000		80,000	80,000	\$350,000
Total	100,000	75,000	75,000	100,000	100,000	100,000	100,000	\$550,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

**Downtown Public Paver Replacement**

**Dept. Priority:** 20

**Description:** This project funds repair, reconstruction, construction, and removal of paver walks, driveways, and curb ramps in the downtown area that are the responsibility of the City of Cincinnati. This project funds labor, materials, expert services, and technologies needed to plan, design, build, and inspect the proposed improvements.

**Purpose:** The purpose of this project is to preserve and improve the quality of pedestrian access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through reconstruction of paver curb ramps and defective paver sidewalks that are the City's responsibility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000

**Bicycle Transportation Program**

**Dept. Priority:** 22

**Description:** This program funds activities that enhance and improve bicycle/pedestrian transportation, safety, and access citywide as part of the larger regional effort. Specific improvement projects may include bicycle safe inlets, restriping existing streets with bikeways, parking, signing, railroad crossings, traffic improvements, safety projects and multi-use trails. This project helps fund labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

**Purpose:** The purpose of this program is to develop and advance bicycle/pedestrian projects, from small projects in response to community requests, to large trail projects, and other projects which improve bicycle safety or advocate increased bike/pedestrian usage. This program would also allow coordination with surrounding political jurisdictions to enhance bicycle/pedestrian usage in the region. Program funds may also be used to leverage outside funding from state, federal, and other sources. These funds are used to implement the Cincinnati Bicycle Transportation Plan, adopted on June 23, 2010.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
Construction		450,000	450,000	450,000	450,000	450,000	450,000	\$2,700,000
Total	110,000	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
Estimated Personnel Cost		150,000	150,000	150,000	150,000	150,000	150,000	\$900,000

**Hillside Stairway Rehab. Program**

**Dept. Priority:** 23

**Description:** This project funds inspection, repair, rehabilitation, replacement, and removal of the City's hillside stairways. The project also provides resources for labor, materials, and technology and training needed to plan, design, acquire right-of-way, build, and inspect these assets.

**Purpose:** The purpose of this project is to preserve and enhance pedestrian access to homes, businesses, churches, schools, playgrounds, bus stops, and other facilities. The City maintains 398 sets of hillside stairways having an estimated replacement value of \$12 million.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		66,000	66,000	66,000	66,000	66,000	66,000	\$396,000
Land		3,000	3,000	3,000	3,000	3,000	3,000	\$18,000
Construction		181,000	181,000	131,000	131,000	181,000	181,000	\$986,000
Total	225,000	250,000	250,000	200,000	200,000	250,000	250,000	\$1,400,000
Estimated Personnel Cost		70,000	70,000	70,000	70,000	70,000	70,000	\$420,000

**Spot Infrastructure Replacement**

**Dept. Priority:** 26

**Description:** This project funds the replacement of deteriorated infrastructure not covered under other capital projects, including curb replacements and major pavement repairs on streets not requiring rehabilitation, and median reconstruction. This project also funds pavement treatments, including pavement rejuvenation, crack sealing, and microsurfacing, needed to supplement and extend the Street Rehabilitation Program. This project funds labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

**Purpose:** The purpose of this project is to address citizen concerns about isolated infrastructure deficiencies (namely curb, median, and pavement) that do not fit into other capital programs and to extend the useful life of pavements through use of rejuvenators, slurry seals, and other pavement treatments. This project improves responsiveness to citizen requests for repair and preserves pavement assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000
Construction		1,015,000	730,000	690,000	690,000	740,000	740,000	\$4,605,000
Total	550,000	1,025,000	740,000	700,000	700,000	750,000	750,000	\$4,665,000
Estimated Personnel Cost		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000

**Street Calming Program**

**Dept. Priority:** 29

**Description:** This project would provide funding for upgrades to existing streets to reduce vehicular speed and can include minor improvements based upon safety and operational recommendations. Included is all work necessary to plan, design, construct and inspect the proposed improvements on neighborhood streets, such as speed humps, islands, bump outs, and other calming methods. This project also includes aesthetic and other required elements involved with the calming of traffic on the neighborhood transportation network.

**Purpose:** This project would provide funding for the neighborhood street calming program. These funds would be used to improve neighborhoods' livability by mitigating the impact of vehicular traffic on residential neighborhoods. The project supports safe and pleasant conditions for residents, bicyclists, and motorists on neighborhood streets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Total	100,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

**Pavement Management**

**Dept. Priority:** 34

**Description:** This project provides funding for a pavement management system and includes a thorough inspection and evaluation of all through streets each year. Residential streets would be inspected every three years. These inspections are used to measure the condition of City streets, to better measure the effectiveness of rehabilitation and maintenance programs, and to guide selection of streets for the Street Rehabilitation Program. This project funds labor, materials, and technology needed for this project.

**Purpose:** The purpose of this project is to identify the condition of Cincinnati's streets and guide decisions on the appropriate time for and type of treatment, including reconstruction, rehabilitation, resurfacing, slurry seal, crack seal, and rejuvenation. Additionally, there is a federal standard (GASB 34) that requires that the entire street system be inspected on a three-year cycle to evaluate the conditions of public transportation assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		170,000	170,000	170,000	170,000	170,000	170,000	\$1,020,000
Total	150,000	170,000	170,000	170,000	170,000	170,000	170,000	\$1,020,000
Estimated Personnel Cost		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000

**Ohio River Trail - Downtown to Salem**

**Dept. Priority:** 35

**Description:** This project helps fund development of the Ohio River Trail from Downtown to Salem Road. The missing segments are extensions of the new trail segments (Corbin to Congress, Wilmer to Carrel, etc). This project helps fund labor, material, and technologies needed to plan, design, acquire right-of-way, build and inspect the proposed improvements.

**Purpose:** The purpose of this project is to systematically construct the Ohio River Trail by extending the bike/hike trail at Lunken Airport west toward downtown and east toward the Little Miami Scenic Trail, adding transportation value and supporting City Council Motion no. 200800817.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000						\$100,000
Construction			400,000	400,000	400,000	400,000	400,000	\$2,000,000
Total	100,000	100,000	400,000	400,000	400,000	400,000	400,000	\$2,100,000
Estimated Personnel Cost		100,000	25,000	25,000	25,000	25,000	25,000	\$225,000

**Riverfront Infrastctr. Coord. & Impl.**

**Dept. Priority:** 40

**Description:** This project funds staff expenditures necessary to coordinate and implement the Central Riverfront Master Plan and to improve mobility between the Riverfront parks, Northern Kentucky, the Banks, the CBD and the region. Funding permits staff involvement in the proposed Banks and Parks projects as well as County revisions to the Master Plan and coordination of planning, design, construction, and project phasing activities with other City and County activities. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

**Purpose:** This project provides funding for staff expenditures necessary to coordinate and implement the Central Riverfront Master Plan and additional development and infrastructure improvement projects along the Riverfront. Project funding is utilized to coordinate, plan, design, construct and inspect various components of Riverfront infrastructure, transportation, and development projects.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000	25,000	25,000	25,000	25,000	25,000	\$225,000
Total	50,000	100,000	25,000	25,000	25,000	25,000	25,000	\$225,000
Estimated Personnel Cost		90,000	20,000	20,000	20,000	20,000	20,000	\$190,000

**Colerain Ave. Virginia to Leeper Impr.**

**Dept. Priority:** 41

**Description:** This project helps fund safety improvements along this portion of Colerain Avenue by extending the improvements already planned for the West Fork/Virginia intersection to Leeper Street. The project will provide wider lanes on Colerain Avenue, new pavement, curbs, tree lawns, sidewalks, and street lighting.

**Purpose:** The purpose of this project is to improve safety and capacity of this portion of Colerain Avenue.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000					\$200,000
Total	500,000	100,000	100,000					\$200,000
Estimated Personnel Cost		10,000	10,000					\$20,000

**Over-the-Rhine Streetscape Imprv.**

**Dept. Priority:** 43

**Description:** The project will improve curbs, alleys and sidewalks, remediate existing sidewalk encroachments, and upgrade lighting and street furniture in strategic locations in Over-the-Rhine to improve pedestrian accessibility, safety, and the physical appearance of the neighborhood. By partnering with developers and property owners to relocate utilities and remove basement encroachments under sidewalks, the project supports current and future redevelopment efforts. The project promotes green streets, complete streets and sustainability by re-using and recycling historic materials. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

**Purpose:** The project will address roadway safety and mobility improvements, improve curbs, alleys and sidewalks, remediate existing sidewalk encroachments, and upgrade street lighting and street furniture to promote livable, walkable communities and to support ongoing redevelopment. The project will improve pedestrian accessibility and safety, and the physical appearance of the neighborhood. Project funds will support planned public and private improvements to the areas surrounding Washington Park, Music Hall, the Art Academy, the Casino, Rothenberg School, Findlay Market, the Brewery District and other development and housing initiatives.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		600,000	700,000	600,000	600,000	400,000	400,000	\$3,300,000
Total	150,000	600,000	700,000	600,000	600,000	400,000	400,000	\$3,300,000
Estimated Personnel Cost		100,000	125,000	100,000	100,000	75,000	75,000	\$575,000

**Columbia Parkway Enhancements**

**Dept. Priority:** 44

**Description:** This project provides funding for the construction of lighting, bridge rail improvements, landscaping, and slope stabilization along the 6.1 mile stretch of Columbia Parkway from the Central Business District (CBD) to the eastern Corporation Limit. (Roadway pavement conditions would be evaluated as part of existing infrastructure programs, with necessary improvements undertaken by those programs.) Future funding will be utilized to continue lighting improvements for the areas between Torrence Parkway and Delta Avenue and ultimately to the eastern corporation limit.

**Purpose:** These improvements are part of the Columbia Parkway Master Plan which identified needs and necessary improvements to the Historic Parkway to restore its prominence in Cincinnati's Parkway/Greenway system. The project has implemented safe, attractive, and historically appropriate bridge rails and vandal screens, orientation/directional signage, landscaping, and lighting to create a safe, attractive environment for daily commuters and the surrounding neighborhoods. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		85,000	50,000	50,000	50,000	150,000		\$385,000
Construction		100,000		350,000	200,000	450,000		\$1,100,000
Total		185,000	50,000	400,000	250,000	600,000		\$1,485,000
Estimated Personnel Cost		85,000	50,000	50,000	50,000	150,000		\$385,000



**Downtown Infrastrctr. Coord. & Implmntn.**

**Dept. Priority:** 45

**Description:** The project supports downtown and riverfront development by planning and implementing CBD streetscape and infrastructure improvements in coordination with new CBD, OTR and Riverfront redevelopment activities to improve mobility, safety and convenience for downtown workers, visitors, and residents. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

**Purpose:** The project would fund planning, design, engineering, and inspection work related to various downtown development projects that require Department of Transportation and Engineering support, including the development of downtown infrastructure standards to guide future development and improvement. Projects include additional work around the Fountain Square area, the Riverfront and the Banks, the Casino area and other important locations throughout the Central Business District (CBD), Over-the-Rhine (OTR), Pendleton and the Riverfront. Implementation can include pedestrian, bicycle and other transportation improvements including skywalks, wayfinding signs and coordination with local and regional rail initiatives.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000	150,000	162,500	150,000	100,000	100,000	\$762,500
Construction		450,000	250,000	200,000	300,000	150,000	200,000	\$1,550,000
Total	270,000	550,000	400,000	362,500	450,000	250,000	300,000	\$2,312,500
Estimated Personnel Cost		100,000	150,000	162,500	150,000	100,000	100,000	\$762,500

**Uptown Access Improvements West MLK Dr.**

**Dept. Priority:** 46

**Description:** This project provides resources for improvements to W. Martin Luther King Jr. Drive between McMicken Avenue and Clifton Avenue by improving the S-curve from McMicken Avenue to Dixmyth Avenue, which has a high accident rate. This project will incorporate safe access for pedestrians and bicyclists. The project also includes improvements to the Clifton Avenue and W. Martin Luther King Jr. Drive intersection to improve pedestrian and vehicular safety and congestion and a bike path along W. Martin Luther King Jr. Drive.

**Purpose:** The purpose of this project is to improve the safety and capacity of W. Martin Luther King Jr. Dr. The project will reduce the high accident rate and reduce congestion at the Clifton Avenue intersection.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		400,000	400,000	200,000	200,000			\$1,200,000
Total	200,000	400,000	400,000	200,000	200,000			\$1,200,000
Estimated Personnel Cost		50,000	50,000	25,000	25,000			\$150,000

**Harrison Avenue Improvements**

**Dept. Priority:** 47

**Description:** This project provides resources for spot improvements to Harrison Avenue from Queen City Avenue to the City's west corporation limits including widening pavement, using skid resistant pavement, improving curve superelevation, adding lane width, and adding left turn lanes at signalized intersections, where necessary. The funds may be used for labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

**Purpose:** The purpose of this project is to improve the safety and capacity of Harrison Avenue. The 3.95 mile long project will reduce the high accident rate and reduce intersection congestion at various locations. These funds will leverage \$5,440,000 of the Ohio-Kentucky-Indiana Regional Council of Governments (OKI) funds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		500,000						\$500,000
Total	200,000	500,000						\$500,000
Estimated Personnel Cost		75,000						\$75,000

**Colerain Corr. Imp. I-74 to Spring Grv**

**Dept. Priority:** 48

**Description:** This project provides resources to improve intersections on Colerain Avenue from the I-74 Ramp to Spring Grove Avenue, and on Blue Rock Street from Colerain to Spring Grove.

**Purpose:** The purpose of this project is to improve safety of this portion of the Colerain Corridor.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	150,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000

**Raised Pavement Markers**

**Dept. Priority:** 49

**Description:** This project would provide resources for reflective raised pavement markers and reflective raised separators or hazard markers that would be installed in curves and other roadway areas where the visibility of normal painted markings is not sufficient. The reflective markers increase the target value of pavement markings. The markers are used as part of an overall accident prevention program, and these markers are most helpful in curved roadway locations. The markers are installed on curves with high accident rates, and on streets that are not on the street rehabilitation six-year plan.

**Purpose:** Raised pavement markers and raised separators or hazard markers greatly enhance positive guidance through curves, and have been instrumental in reducing accidents in roadway curves. The markers are also helpful in guiding motorists through lane transitions and have much greater intensity during rain than normal painted pavement markings.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000

**Convention Center Expansion**

**Dept. Priority:** 55

**Description:** This project provides the funding necessary for the City's General Capital Budget contribution to the Convention Center Expansion project.

**Purpose:** The purpose of this project is to maintain a separate distinct project for the payments made for the City's contribution from the General Capital Budget for the expansion of the Convention Center. The City's contribution from the General Capital Budget began with the 2003 allocation.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
Estimated Personnel Cost								\$0

**Western Hills Viaduct Repair/Replmnt.**

**Dept. Priority:** 56

**Description:** This project provides resources for labor, materials, tools, technologies, and training needed to inspect, plan, design, and acquire right of way, to rehabilitate and/or replace the Western Hills Viaduct.

**Purpose:** The purpose of this project is to keep the Western Hills Viaduct safe for and open to vehicular, pedestrian, and bicycle traffic.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,000,000						\$1,000,000
Construction			661,500	1,338,500	1,422,000			\$3,422,000
Total		1,000,000	661,500	1,338,500	1,422,000			\$4,422,000
Estimated Personnel Cost		300,000	100,000	125,000	125,000			\$650,000

**ROW Ordinance Implementation**

**Dept. Priority:** 58

**Description:** This project funds the removal and replacement of benches, newsracks, bus stop shelters, and other items as per revised CMC 723. This project funds labor, materials, training, and technologies needed to enforce, plan, design, build, and inspect the appropriate items of CMC 723.

**Purpose:** The purpose of this project is to improve the quality of life by creating an active, accessible, and aesthetically pleasing urban environment that will benefit the Citizens of Cincinnati by regulating the uses of and placement of structures within and upon the public rights-of-way as per revised CMC 723.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost								\$0

**Street Light Replacement Project**

**Dept. Priority:** 27

**Description:** This project will plan, design and construct major repairs or replacements for existing City-owned and operated street lighting circuits that are nearing the end of their life cycle. These street lighting circuits are not part of the street lighting assessment network.

**Purpose:** The purpose of the Street Light Replacement Project is to upgrade existing City owned and operated street lighting circuits that are nearing the end of their life cycle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			75,000	100,000	100,000	100,000	100,000	\$475,000
Total	100,000		75,000	100,000	100,000	100,000	100,000	\$475,000
Estimated Personnel Cost			10,000	10,000	10,000	10,000	10,000	\$50,000

**Duke Street Light Replmnt. Proj.**

**Dept. Priority:** 51

**Description:** This project replaces the approximately 20,000 street light fixtures on Duke Energy wood poles at the end of their useful life.

**Purpose:** This project will ensure that Duke Energy maintained street lights, installed at the request of the City, are replaced within their 30 year useful life. The project will reduce street light malfunctions and preserve the City standard street lighting investment, as well as provide the most up-to-date technology for energy efficient street lighting.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			100,000	150,000	150,000	150,000	150,000	\$700,000
Total			100,000	150,000	150,000	150,000	150,000	\$700,000
Estimated Personnel Cost								\$0

**Kennedy Connector**

**Dept. Priority:** 59

**Description:** The project will build a parallel route next to Ridge Avenue by extending Kennedy Avenue to the south from the Kennedy Avenue and Duck Creek Road intersection to the Madison Road and Camberwell Road intersection.

**Purpose:** This project is to address the substandard geometry, improve the capacity and safety, and support future development along the Ridge Avenue corridor in the Community of Oakley

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				253,500				\$253,500
Total				253,500				\$253,500
Estimated Personnel Cost								\$0

**Second and Third Street Improvements**

**Dept. Priority:** 31

**Description:** This project funds labor, materials and technologies needed to plan, design and fill the void beneath the Third Street pavement. It also provides resources to replace the settled bridge approach slabs, improve the existing walkways on the south side of Third Street and on the north side of Second Street, and make other improvements as needed to address the settlement along Second and Third Streets.

**Purpose:** The purpose of this project is to improve the condition of the sidewalks, pavement and bridge approach slabs along Second and Third Streets between Elm Street and Main Street.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction						802,200		\$802,200
Total	440,000					802,200		\$802,200
Estimated Personnel Cost						75,000		\$75,000

**ML King/I-71 Interchange**

**Dept. Priority:** 53

**Description:** This project would provide funding for a study project which includes planning, preliminary engineering, and other related costs associated with the development of a proposed interchange concept at Interstate 71 and Martin Luther King, Jr. Drive.

**Purpose:** The purpose of this project is to provide funding for a study project to determine the cost and feasibility of providing an important link between the Uptown area, the second highest employment area in Greater Cincinnati, and Interstate 71. Currently, residential streets are used to access interchanges north and south of M.L. King, Jr. Drive. Federal funds will be needed for construction.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction						100,000	100,000	\$200,000
Total						100,000	100,000	\$200,000
Estimated Personnel Cost								\$0

**Transit Center Reconstruction**

**Dept. Priority:** 57

**Description:** This project funds labor, materials and technologies needed to plan, design and waterproof the Transit Center, including the replacement of bridge approach slabs and streets, sidewalk, and sod spaces adjacent to the Transit Center. Project will include replacement and repair of elements previously damaged by leakage.

**Purpose:** This project is intended to waterproof the Riverfront Transit Center in order to prevent failure to mechanical, electrical and ventilation systems which are necessary for the operation of the facility. The waterproofing will provide the additional benefit of extending the useful life of the structure itself as well as components within.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction							712,000	\$712,000
Total							712,000	\$712,000
Estimated Personnel Cost							50,000	\$50,000

**General Aviation Fund**

**Airport Infrastructure Improvements**

**Dept. Priority:** 61

**Description:** This project will provide resources for improvements to the Airport that are not typically funded by the Federal Aviation Administration (FAA) or Ohio Department of Transportation (ODOT). Improvements will include, but are not limited to, rubber removal, striping, airfield and way-finding signage, security improvements, vehicular parking lot improvements/expansion, Airport Road improvements, flood control improvements/repairs, and various airfield pavement/drainage repairs.

**Purpose:** The purpose of this project is to make improvements (airfield and non-airfield) to the airport's infrastructure to ensure an operationally efficient and esthetically pleasing public airport. This project would also allow the City to meet its commitment to the FAA to maintain a safe and secure facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		140,000	140,000	140,000	140,000	140,000	140,000	\$840,000
Total	140,000	140,000	140,000	140,000	140,000	140,000	140,000	\$840,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

**FAA/ODOT Local Match**

**Dept. Priority:** 62

**Description:** This project will provide resources for an annual capital reserve in the General Aviation Fund to provide the matching funds for capital projects which involve Federal Aviation Administration (FAA) and Ohio Department of Transportation (ODOT) grant funding. This capital project would cover expenditures such as equipment, engineering, and construction items.

**Purpose:** The purpose of this project is to meet the local match funding requirements for FAA/ODOT approved projects and to fund expenditures associated with preparation of ODOT/FAA grant applications and funding request documents (Annual FAA Airport Capital Improvement Program).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Total	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Estimated Personnel Cost								\$0

**Facility Improvements**

**Dept. Priority:** 63

**Description:** This project will provide resources for improvements to airport-owned facilities that will include, but are not limited to, the following: roofing, plumbing, electrical, ADA wheelchair access, building code upgrades, heating, ventilation and air conditioning (HVAC) improvements, as well as window replacements. The facilities include the Airport Administration Building, City-owned hangars, and the Air Traffic Control Tower and Maintenance Shop. This capital project would cover expenditures such as equipment, engineering and construction items.

**Purpose:** The purpose of this project is to make improvements to the airport's facilities, not funded by the Federal Aviation Administration (FAA). These improvements would serve to preserve the facilities and reduce the operation expenses associated with deteriorated/inefficient facilities. The project would also ensure that the facilities are brought up to current code standards.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		215,500	236,100	262,600	289,100	302,300	316,400	\$1,622,000
Total	170,000	215,500	236,100	262,600	289,100	302,300	316,400	\$1,622,000
Estimated Personnel Cost		15,000	15,000	15,000	20,000	20,000	20,000	\$105,000

**CFS Upgrade**

**Dept. Priority:** 99

**Description:** CFS is upgraded every three years to remain up to date on all rules and regulations as well utilizing the enhancements of the newer version. Version 3.10 will address the Federal 3% Withholding regulation and has enhancements for the disbursement function. The user interface will be redesigned with many improvements suggested by users. In addition, version 3.10 supports the Linux operating system which the City could utilize to allow us to consolidate servers and run the Financial System on a shared server farm.

**Purpose:** This project is to upgrade the Cincinnati Financial System to the latest version in 2012, projected to be 3.10. CFS is upgraded about every three years due to the evolution of the software and the lack of support by the vendor for the previous versions. The City last upgraded the software in 2009 and this upgrade will keep the City consistent with the proper version of the software. Expenses include consulting services, staff time and equipment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,700					\$1,700
Total			1,700					\$1,700
Estimated Personnel Cost								\$0

**Income Tax Transit Fund**

**Transit/Rail Corridor Preservation Acq.**

**Dept. Priority:** 71

**Description:** This project would provide funding for the acquisition of real property and/or property rights and related planning, environmental, consultant services, construction, and administrative costs in connection with the preservation and reuse of existing railroad corridors. The project would also provide funding for streetcar and other mass transit study related expenses.

**Purpose:** The purpose of this project is to assist the City and the region in meeting regulatory compliance related to federal air quality standards, enhance the City's transportation system, and assist with the acquisition and study of rail corridors for transportation purposes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost								\$0

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# Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<b><u>Water Works Fund</u></b>								
1	Ultraviolet Disinfection - Miller Plant	12,723,000	8,250,000	2,000,000				\$22,973,000
2	Replacement Water Mains T1201	15,923,000	16,248,000	19,976,000	20,575,000	22,072,000	21,783,000	\$116,577,000
3	Street Improvements T1401	5,500,000	6,100,000	7,800,000	8,000,000	9,226,000	9,274,000	\$45,900,000
4	Valve Replacement Program	275,000	275,000	275,000	275,000	275,000	275,000	\$1,650,000
5	Backup Power Generator - Eden Park	900,000	2,550,000					\$3,450,000
6	Lebanon Pump Station	650,000	920,000					\$1,570,000
7	Kings Island Drive	2,400,000	350,000					\$2,750,000
8	Kings Mills/Columbia - Lebanon Phase II	2,000,000	200,000					\$2,200,000
9	Columbia/Turtlecreek - Lebanon Phase IV	1,000,000	2,200,000					\$3,200,000
10	Mason/Morrow/Millgrove Road-Lebanon Ph 3	1,200,000						\$1,200,000
11	Private Development T1501	400,000	400,000	400,000	400,000	400,000	420,000	\$2,420,000
12	Castings/Street Improvements	354,000	365,000	375,000	390,000	410,000	420,000	\$2,314,000
14	Station Valve Equipment	90,000	70,000	90,000	110,000	90,000	90,000	\$540,000
16	Secondary Basin Drive - Bolton Plant	515,000						\$515,000
17	Mack Tank Interior Coating 2011	249,000	351,000					\$600,000
18	Concrete Rehabilitation 2011	201,000						\$201,000
19	Masonry Rehabilitation 2011	175,000						\$175,000
20	Roof Replacement 2011	130,000						\$130,000
21	Regeneration Furnace Equipment	60,000	60,000	60,000	60,000	60,000	60,000	\$360,000
22	Eden Park Feeder 2 - Parsons Martin	800,000	1,650,000					\$2,450,000
23	Greenhills Tank	600,000						\$600,000
24	Motor Control Center Equipment	100,000	100,000	180,000	180,000	180,000	100,000	\$840,000
25	Electrical Transformers	85,000	85,000	85,000	85,000	85,000	85,000	\$510,000
26	Contamination Warning System	336,000	348,000	39,000	55,000			\$778,000
27	Kemper Road Tank	200,000	3,500,000					\$3,700,000
28	Battery, Charger, and DC Panel	75,000	50,000	50,000	50,000	50,000	75,000	\$350,000
29	Total Organic Carbon Analyzer	40,000						\$40,000
30	Backup Power Generator - Constance	350,000	600,000	2,300,000				\$3,250,000
32	Field App Replacement on Large GCWW Pump	100,000	125,000	125,000	125,000	60,000		\$535,000
34	Continuous WQ Monitors Dist System 2011	65,000						\$65,000
35	Survey GPS Rover and Base Station	120,000						\$120,000
36	Main Station Trans Switch Controls	60,000	60,000					\$120,000
37	Water Main Relocation - Street Imprvmnts	4,537,500	1,512,500					\$6,050,000
57	All Pipes Model	300,000						\$300,000
66	Carbon Transfer Pump - Miller Plant	14,000		50,000	50,000	50,000	37,000	\$201,000
13	Rehabilitate Water Mains T1301		1,300,000	1,400,000	1,500,000	1,595,000	1,604,000	\$7,399,000
15	Computers, Servers, and Software		415,000	441,000	457,000	472,000	492,000	\$2,277,000
31	Budd-Eighth - Dalton to Evans		1,946,000	3,554,000				\$5,500,000
33	Storage Area Network Equipment		300,000	200,000				\$500,000
38	Madison - Observatory to Isabella		1,850,000	3,054,000				\$4,904,000
39	Brecon Tank Coating		50,000	400,000	50,000			\$500,000
40	Critical Backup Power Projects		600,000					\$600,000
41	Fume Hood Controllers		466,000					\$466,000
42	Montgomery and Kennedy Avenues		500,000					\$500,000
43	Tank Coating 2012		600,000					\$600,000
44	Roof Replacement 2012		350,000					\$350,000
45	Duke, Socialville Foster		703,000	1,281,000				\$1,984,000
46	Continuous WQ Monitors Dist System		60,000	60,000	60,000	70,000	100,000	\$350,000
47	Concrete Pavement Replacement		96,000	375,000	376,000	377,000	377,000	\$1,601,000

# Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>Water Works Fund</u></b>								
48	Turbidimeters - Bolton Plant		102,000	13,000				\$115,000
49	Masonry Replacement		150,000	150,000	150,000	150,000	150,000	\$750,000
50	SCADA Remote Terminal Units		100,000	100,000	100,000	100,000	100,000	\$500,000
67	Meter Interface Units (MIU) 2012		829,000					\$829,000
51	Billing System Replacement			2,800,000	1,858,000			\$4,658,000
52	Well Pumps - Bolton Plant			40,000	40,000	36,000	40,000	\$156,000
53	New Water Mains T1101			679,000	2,000,000	2,492,000	2,506,000	\$7,677,000
54	Wellfield Expansion II - Bolton Plant			1,900,000	2,900,000	80,000		\$4,880,000
55	Tank Coating 2013			750,000				\$750,000
56	Roof Replacement 2013			350,000				\$350,000
58	Lab Upgrade & Expansion - Bolton Plant			500,000	890,000	507,000		\$1,897,000
59	INOVAH Payment System Upgrade			216,000				\$216,000
60	Clifton - Woolper to Dixmyth			350,000	2,000,000	150,000		\$2,500,000
61	Delhi Water Tank Painting			389,000				\$389,000
62	Cherry Grove Elevated Interior Coating			230,000	170,000			\$400,000
63	Crane Equipment Improvements			36,000	66,000		50,000	\$152,000
64	Filter Backwash Turbidimeters			50,000	50,000			\$100,000
65	Intake Pier Access Bridge Painting			200,000				\$200,000
68	Autoclave			50,000				\$50,000
70	Meter Interface Units (MIU) 2013			1,043,000				\$1,043,000
71	Mt. Airy Exterior Renovation			150,000	2,107,000	3,147,000		\$5,404,000
69	Kennedy Heights Pump Station Mods				300,000	700,000		\$1,000,000
72	Tennyson Pump Discharge Valve Upgrade				150,000	450,000		\$600,000
73	Wesselman Road PRV				200,000	1,100,000		\$1,300,000
74	Tank Coating 2014				550,000			\$550,000
75	Roof Replacement 2014				400,000			\$400,000
76	Delhi PRV				500,000			\$500,000
77	Dehumidification System - Miller Plant				52,000	248,000		\$300,000
78	Convergence Infrastructure (VoIP)				300,000	916,000		\$1,216,000
83	Wash Water Recovery Pumps				48,000			\$48,000
84	Meter Interface Units (MIU) 2014				1,043,000			\$1,043,000
85	Operating System Upgrade				27,000	400,000		\$427,000
86	Gas Chromatograph w/MS for VOC Analysis				165,000			\$165,000
87	On-line Chlorine Monitors - Miller Plant				120,000			\$120,000
88	Reporting Application Server Replacement				106,000			\$106,000
89	Software Management System (SMS) Replace				148,000			\$148,000
90	Remote Terminal Units (RTUs) Equipment				124,000	88,000	88,000	\$300,000
91	Chester Park Complex Virtual Environment				150,000			\$150,000
103	Solar Recording Charts				126,000			\$126,000
104	Fields Ertel Road Check Valve				100,000			\$100,000
105	Constance Dosing & Monitoring				26,000			\$26,000
106	IT Service Management				374,000	538,000	520,000	\$1,432,000
107	SCADA Communications Front End (CFE)				122,000			\$122,000
79	Document Management Upgrade					200,000		\$200,000
80	Enterprise Asset Management System					2,208,000	3,259,000	\$5,467,000
81	Call Center Equipment					1,721,000	1,000,000	\$2,721,000
82	PeopleSoft Upgrade					275,000	275,000	\$550,000
92	Filter Automation - Bolton Plant					240,000		\$240,000
93	Gas Chromatograph w/MS for SOC Analysis					150,000		\$150,000

# Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>Water Works Fund</u></b>								
94	Gas Chromatograph w/Mass Spectromter-3					115,000		\$115,000
95	Network Upgrade-Chester Park and Miller					591,000		\$591,000
96	Iron Feeder Upgrade - Miller Plant					298,000	2,000	\$300,000
97	Lime Feeder #1 & 4 Upgrade- Miller Plant					200,000		\$200,000
98	Lamella Sludge Pumps #2-9 -Miller Plant					150,000	150,000	\$300,000
99	Security Fence and Camera Upgrades					150,000	150,000	\$300,000
100	Lime Feeder #1 & 4 - Bolton Plant					308,000		\$308,000
101	Sand Filter Valves - Miller Plant					600,000	600,000	\$1,200,000
102	Building Security System Upgrade					300,000		\$300,000
108	Powered Activated Carbon Storage & Feed					414,000	1,017,000	\$1,431,000
109	Total Organic Halide (TOC) Analyzer					60,000		\$60,000
110	HVAC - AHU Upgrades - Miller Plant					200,000	200,000	\$400,000
111	Electric Panel and Lighting Upgrades					50,000	50,000	\$100,000
112	Meter Interface Units (MIU) 2015					1,043,000		\$1,043,000
113	Plainfield/Montgomery					500,000	2,850,000	\$3,350,000
114	Tank Coating 2015					1,350,000		\$1,350,000
115	Roof Replacement 2015					400,000		\$400,000
118	Chem East Concrete Repair					481,000	259,000	\$740,000
119	Madison/Ridge-Isabella to Duck Creek					200,000	500,000	\$700,000
120	Filter Building Boiler - Miller Plant					82,000		\$82,000
121	Lamella Rapid Mix Pump - Miller Plant					120,000		\$120,000
122	Tapered Screw Conveyor - Miller Plant					75,000		\$75,000
123	HVAC Dehumidifier Upgrade - Miller Plant					90,000	90,000	\$180,000
124	Fluoride Feeder Upgrade					60,000		\$60,000
125	Lamella Sludge Collectors - Miller Plant					75,000	75,000	\$150,000
126	Caustic Soda Storage Tank - Miller Plant					120,000		\$120,000
127	Furnace Air Compressor - Miller Plant					50,000		\$50,000
128	Contamination Warning System Replacement					20,000	674,000	\$694,000
129	Wellhead Protection Monitoring Wells					75,000		\$75,000
130	Influent Flume Bypass - Bolton Plant					419,000	600,000	\$1,019,000
140	Electric Heater Upgrades - Miller Plant					50,000	50,000	\$100,000
141	HVAC Air Conditioners - Miller Plant					45,000	45,000	\$90,000
142	Chester Park Complex Carpet Upgrade					200,000		\$200,000
143	Innovation Way					35,000	270,000	\$305,000
147	Reservoir #1 Cascade Repair-Miller Plant					75,000		\$75,000
148	SCADA Remote Site Communications					414,000	229,000	\$643,000
149	Early Detection of Algae					333,000	167,000	\$500,000
150	All Pipe Model Water Quality Validation					300,000		\$300,000
116	Granular Activated Carbon Storage						467,000	\$467,000
117	Spring Grove and Western						50,000	\$50,000
131	Eden Park Feeder 4						200,000	\$200,000
132	McMillan Avenue-Essex to Clifton						500,000	\$500,000
133	Eggleston and 9th Streets						100,000	\$100,000
134	Pete Rose Way/Eggleston-Broadway						200,000	\$200,000
135	Winton Road - Froome to Reservoir						150,000	\$150,000
136	Glenway - Warsaw to Rapid Run						300,000	\$300,000
137	McMillan and May Streets						150,000	\$150,000
138	Kennedy and Highland Avenues						269,000	\$269,000
139	Backup Power Generator - Western Hills						331,000	\$331,000

## Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<b><u>Water Works Fund</u></b>								
144	Meter Interface Units (MIU) 2016						842,000	\$842,000
145	HVAC - AHU Upgrades - Bolton Plant						80,000	\$80,000
146	Wash Water Pump Upgrades - Miller Plant						50,000	\$50,000
151	Tank Coating 2016						250,000	\$250,000
152	Roof Replacement 2016						600,000	\$600,000
153	Lime Residual Sitework - Bolton Plant						230,000	\$230,000
154	Comprehensive Reliability - Bolton Plant						597,000	\$597,000
Water Works Total:		52,527,500	56,786,500	54,566,000	50,260,000	61,416,000	56,524,000	\$332,080,000
Department of Water Works Total:		52,527,500	56,786,500	54,566,000	50,260,000	61,416,000	56,524,000	\$332,080,000

**Water Works Fund**

**Ultraviolet Disinfection - Miller Plant**

**Dept. Priority:** 1

**Description:** This project will construct the UV disinfection building at the Miller Treatment Plant.

**Purpose:** The purpose of this project is to construct a facility and install ultraviolet treatment (UV) capability at the Miller Treatment Plant. The technology will allow GCWW to address the next phase of the Long Term 2 Enhanced Surface Water Treatment regulations and enhance water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		12,723,000	8,250,000	2,000,000				\$22,973,000
Total		12,723,000	8,250,000	2,000,000				\$22,973,000
Estimated Personnel Cost		683,000						\$683,000

**Replacement Water Mains T1201**

**Dept. Priority:** 2

**Description:** This project is a proposed water main replacement program to meet the goal of replacing or rehabilitating 1% of the total system each year.

**Purpose:** The purpose of this project is replace various water mains identified by Engineering each year to meet department goal of 1% replacement. The replacements are adjusted to fit current annual cost analyses for all water mains.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		15,923,000	16,248,000	19,976,000	20,575,000	22,072,000	21,783,000	\$116,577,000
Total		15,923,000	16,248,000	19,976,000	20,575,000	22,072,000	21,783,000	\$116,577,000
Estimated Personnel Cost		725,000						\$725,000

**Street Improvements T1401**

**Dept. Priority:** 3

**Description:** This project is a proposed water main program to coordinate street projects with other Departments.

**Purpose:** The purpose of this project is to make various projected street improvements throughout the year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		5,500,000	6,100,000	7,800,000	8,000,000	9,226,000	9,274,000	\$45,900,000
Total		5,500,000	6,100,000	7,800,000	8,000,000	9,226,000	9,274,000	\$45,900,000
Estimated Personnel Cost		250,000						\$250,000

**Valve Replacement Program**

**Dept. Priority:** 4

**Description:** This project will ensure proper transmission of water by periodically replacing valves in the distribution system when they reach the end of their useful life (some of them are 40 to 50 years old).

**Purpose:** The purpose of this project is to replace critical valves in the distribution system. This is part of the continuous replacement of valves reaching the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		275,000	275,000	275,000	275,000	275,000	275,000	\$1,650,000
Total		275,000	275,000	275,000	275,000	275,000	275,000	\$1,650,000
Estimated Personnel Cost		100,000						\$100,000

**Backup Power Generator - Eden Park**

**Dept. Priority:** 5

**Description:** This project will install a backup power generator at Eden Park.

**Purpose:** The purpose of this project is to install an onsite backup generator system, which will improve system reliability and service to Water Works' customers by providing a backup power source to this pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		900,000	2,550,000					\$3,450,000
Total		900,000	2,550,000					\$3,450,000
Estimated Personnel Cost		40,000						\$40,000

**Lebanon Pump Station**

**Dept. Priority:** 6

**Description:** This project will design and construct a new pump station to supply water to the City of Lebanon no later than January 31, 2013, per the wholesale contract.

**Purpose:** The purpose of this project is to design and construct a new pump station to supply wholesale water to the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		650,000	920,000					\$1,570,000
Total		650,000	920,000					\$1,570,000
Estimated Personnel Cost		36,000						\$36,000

**Kings Island Drive**

**Dept. Priority:** 7

**Description:** This project is phase 1 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Kings Island Drive and Kings Mill Road.

**Purpose:** The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		2,400,000	350,000					\$2,750,000
Total		2,400,000	350,000					\$2,750,000
Estimated Personnel Cost		113,000						\$113,000

**Kings Mills/Columbia - Lebanon Phase II**

**Dept. Priority:** 8

**Description:** This project is phase 2 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Columbia Road.

**Purpose:** The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		2,000,000	200,000					\$2,200,000
Total		2,000,000	200,000					\$2,200,000
Estimated Personnel Cost		101,000						\$101,000

**Columbia/Turtlecreek - Lebanon Phase IV**

**Dept. Priority:** 9

**Description:** This project is phase 4 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Mason Morrow Millgrove Road, Turtle Creek Road, Columbia Road, and in an easement along I-71.

**Purpose:** The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,000,000	2,200,000					\$3,200,000
Total		1,000,000	2,200,000					\$3,200,000
Estimated Personnel Cost		52,000						\$52,000

**Mason/Morrow/Millgrove Road-Lebanon Ph 3**

**Dept. Priority:** 10

**Description:** This is phase 3 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Mason Morrow Millgrove Road and Columbia Road.

**Purpose:** The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,200,000						\$1,200,000
Total		1,200,000						\$1,200,000
Estimated Personnel Cost		49,000						\$49,000

**Private Development T1501**

**Dept. Priority:** 11

**Description:** This project is the proposed water main participation for various developments under the regulations and requirements of the Water Works.

**Purpose:** The purpose of this project is to provide pipe participation per GCWW regulations and requirements of applications, including capital labor and inspection.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		400,000	400,000	400,000	400,000	400,000	420,000	\$2,420,000
Total		400,000	400,000	400,000	400,000	400,000	420,000	\$2,420,000
Estimated Personnel Cost		18,000						\$18,000

**Castings/Street Improvements**

**Dept. Priority:** 12

**Description:** This project will provide curb and casting materials needed for street improvements within the City of Cincinnati where water main replacement or repair is not being completed. This allows GCWW to continue to utilize existing materials to access water mains.

**Purpose:** The purpose of this project is to purchase curb and casting materials needed for street improvements within the City of Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		354,000	365,000	375,000	390,000	410,000	420,000	\$2,314,000
Total		354,000	365,000	375,000	390,000	410,000	420,000	\$2,314,000
Estimated Personnel Cost		16,000						\$16,000

**Station Valve Equipment**

**Dept. Priority:** 14

**Description:** This project will replace critical equipment in various pump stations including valves, actuators, regulators and backflow preventers on an emergency basis.

**Purpose:** The purpose of this project is to replace valves in various pump stations on an emergency basis to ensure the continued delivery of water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		90,000	70,000	90,000	110,000	90,000	90,000	\$540,000
Total		90,000	70,000	90,000	110,000	90,000	90,000	\$540,000
Estimated Personnel Cost		15,500						\$15,500

**Secondary Basin Drive - Bolton Plant**

**Dept. Priority:** 16

**Description:** This project will upgrade the existing secondary basin drives at the Bolton Treatment Plant which are nearing the end of their useful lives.

**Purpose:** The purpose of this project is to upgrade the existing secondary basin drives at the Bolton Treatment Plant which were last upgraded 15 years ago.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		515,000						\$515,000
Total		515,000						\$515,000
Estimated Personnel Cost		28,000						\$28,000

**Mack Tank Interior Coating 2011**

**Dept. Priority:** 17

**Description:** This project will replace the interior coating of Mack Tank.

**Purpose:** The purpose of this project is to replace the interior coating of Mack Tank to extend useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		249,000	351,000					\$600,000
Total		249,000	351,000					\$600,000
Estimated Personnel Cost		14,000						\$14,000



**Concrete Rehabilitation 2011**

**Dept. Priority:** 18

**Description:** This project will replace failed concrete at the Bolton Treatment Plant.

**Purpose:** The purpose of this project is to replace failed concrete at the Bolton Treatment Plant in order to provide a safe work environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		201,000						\$201,000
Total		201,000						\$201,000
Estimated Personnel Cost		9,000						\$9,000

**Masonry Rehabilitation 2011**

**Dept. Priority:** 19

**Description:** This project will provide preventative rehabilitation of the masonry buildings at the Bolton Treatment Plant and Chester Park Complex.

**Purpose:** The purpose of this project is to perform preventative rehabilitation of masonry buildings at the Chester Park Complex and Bolton Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		175,000						\$175,000
Total		175,000						\$175,000
Estimated Personnel Cost		7,000						\$7,000

**Roof Replacement 2011**

**Dept. Priority:** 20

**Description:** This project will replace the roofs on the Cornell Road Pump Station, Mt. Washington pump station, and chlorine injection building.

**Purpose:** The purpose of this project is to replace roofs that have reached the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		130,000						\$130,000
Total		130,000						\$130,000
Estimated Personnel Cost		6,000						\$6,000

**Regeneration Furnace Equipment**

**Dept. Priority:** 21

**Description:** This project provides critical equipment replacement on Granular Activated Carbon multiple hearth furnaces at the Miller Treatment Plant.

**Purpose:** The purpose of this project is to replace equipment on the Granular Activated Carbon (GAC) Facility furnace. Due to the extreme heat, equipment on the furnace needs to be routinely replaced.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		60,000	60,000	60,000	60,000	60,000	60,000	\$360,000
Total		60,000	60,000	60,000	60,000	60,000	60,000	\$360,000
Estimated Personnel Cost		10,500						\$10,500

**Eden Park Feeder 2 - Parsons Martin**

**Dept. Priority:** 22

**Description:** This project will install a 54 inch transmission water main to provide an additional supply and discharge to the Eden Park reservoir and pump station.

**Purpose:** The purpose of this project is to install additional supply and discharge water mains to/from the Eden Park reservoir, providing better water turnover and a more stable supply of water during peak pumping operations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		800,000	1,650,000					\$2,450,000
Total		800,000	1,650,000					\$2,450,000
Estimated Personnel Cost		30,000						\$30,000

**Greenhills Tank**

**Dept. Priority:** 23

**Description:** This project will provide funding to construct a new tank in Greenhills to provide needed operational flexibility and water supply redundancy.

**Purpose:** The purpose of this project is to provide needed operational flexibility and water supply redundancy.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		600,000						\$600,000
Total		600,000						\$600,000
Estimated Personnel Cost		33,000						\$33,000

**Motor Control Center Equipment**

**Dept. Priority:** 24

**Description:** This project will upgrade motor control centers that are more than 20 years old for which spare parts are difficult to obtain.

**Purpose:** The purpose of this project is to upgrade existing motor control centers (MCC) with modern technology controls and monitors to prevent extended down time and more readily available replacement components.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	180,000	180,000	180,000	100,000	\$840,000
Total		100,000	100,000	180,000	180,000	180,000	100,000	\$840,000
Estimated Personnel Cost		17,000						\$17,000

**Electrical Transformers**

**Dept. Priority:** 25

**Description:** This project will upgrade primary transformers at mission critical facilities. The work includes a rewind, regasketing, cooling fins and fan work, monitoring, testing and new oil.

**Purpose:** The purpose of this project is to upgrade the primary electrical transformers at mission critical facilities. The transformers are more than 50 years old, but will remain serviceable and have extended life with these upgrades.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		85,000	85,000	85,000	85,000	85,000	85,000	\$510,000
Total		85,000	85,000	85,000	85,000	85,000	85,000	\$510,000
Estimated Personnel Cost		14,500						\$14,500

**Contamination Warning System**

**Dept. Priority:** 26

**Description:** This project will install an on-line monitoring equipment at additional locations. The United States Environmental Protection Agency's Water Security Initiative (WSI) requires the implementation of a Contamination Warning System (CWS) in order for GCWW to protect its distribution system.

**Purpose:** The purpose of this project is to install 20 additional monitors at strategic locations selected by Environmental Protection Agency's WSI project to utilize the Contamination Warning System (CWS) for water quality and security.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		336,000	348,000	39,000	55,000			\$778,000
Total		336,000	348,000	39,000	55,000			\$778,000
Estimated Personnel Cost		28,000						\$28,000

**Kemper Road Tank**

**Dept. Priority:** 27

**Description:** This project is the construction of a 3 million gallon elevated storage tank on Kemper Road.

**Purpose:** The purpose of this project is to increase elevated storage in Brecon and allow off peak pumping to maximize energy savings.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		200,000	3,500,000					\$3,700,000
Total		200,000	3,500,000					\$3,700,000
Estimated Personnel Cost		9,000						\$9,000

**Battery, Charger, and DC Panel**

**Dept. Priority:** 28

**Description:** This project will replace batteries, chargers and DC control panels that are more than 20 years old and nearing the end of their useful life.

**Purpose:** The purpose of this project is to replace batteries, chargers, and DC control panels for the continuous operation of the DC control system which is vital to the operation of facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		75,000	50,000	50,000	50,000	50,000	75,000	\$350,000
Total		75,000	50,000	50,000	50,000	50,000	75,000	\$350,000
Estimated Personnel Cost		13,000						\$13,000

**Total Organic Carbon Analyzer**

**Dept. Priority:** 29

**Description:** This project will replace the current 5-year old total organic carbon (TOC) analyzer monitoring Ohio River water with the most current and reliable version.

**Purpose:** The purpose of this project is to replace a Total Organic Carbon (TOC) analyzer. The TOC analyzer is a piece of analytical equipment which identifies total organic carbon in drinking water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		40,000						\$40,000
Total		40,000						\$40,000
Estimated Personnel Cost								\$0

**Backup Power Generator - Constance**

**Dept. Priority:** 30

**Description:** This project will install an onsite standby generator system. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source in case of power outage in this area.

**Purpose:** The purpose of this project is to install an on-site standby generator system at the pump station serving Northern Kentucky. This standby generator will ensure service to customers in case of power outage in this area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		350,000	600,000	2,300,000				\$3,250,000
Total		350,000	600,000	2,300,000				\$3,250,000
Estimated Personnel Cost		16,000						\$16,000

**Field App Replacement on Large GCWW Pump**

**Dept. Priority:** 32

**Description:** This project will replace field application circuitry with solid state power factor controls at the Ohio River Plant, Tennyson, Main, Western Hills, and Bolton.

**Purpose:** The purpose of this project is to upgrade large motor reliability, greater motor power factor control, and improve diagnostics using predictive maintenance techniques.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	125,000	125,000	125,000	60,000		\$535,000
Total		100,000	125,000	125,000	125,000	60,000		\$535,000
Estimated Personnel Cost		17,000						\$17,000

**Continuous WQ Monitors Dist System 2011**

**Dept. Priority:** 34

**Description:** This project will replace the existing Water Quality monitors in the finished water storage facilities.

**Purpose:** The purpose of this project is to install water quality monitors at strategic locations in the water distribution system. These monitors assist with the compliance of regulations and detection of contaminated drinking water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		65,000						\$65,000
Total		65,000						\$65,000
Estimated Personnel Cost		7,500						\$7,500

**Survey GPS Rover and Base Station**

**Dept. Priority:** 35

**Description:** This project is the regular replacement of the rover and base station. The replacement schedule is on a six to seven year cycle. The service life is five to six years (either obsolete or no software upgrades).

**Purpose:** The purpose of this project is to replace GPS equipment. The regular replacement schedule is on a six to seven year cycle. The service life is five to six years (either obsolete or no software upgrades). The equipment improves accuracy/tracking of asset locations and enhances the location of pipe, valves, etc. in an emergency.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		120,000						\$120,000
Total		120,000						\$120,000
Estimated Personnel Cost		5,000						\$5,000

**Main Station Trans Switch Controls**

**Dept. Priority:** 36

**Description:** This project will purchase and install replacement solid state control systems to replace existing systems that monitors incoming feeders.

**Purpose:** The purpose of this project is to replace existing solid state control systems at the Main Station which monitor incoming feeders that have failed.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		60,000	60,000					\$120,000
Total		60,000	60,000					\$120,000
Estimated Personnel Cost		10,500						\$10,500

**Water Main Relocation - Street Imprvmnts**

**Dept. Priority:** 37

**Description:** This project will relocate water mains affected by installation of certain street improvements.

**Purpose:** The purpose of this project is to relocate water mains due to installation of certain street improvements.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		4,537,500	1,512,500					\$6,050,000
Total		4,537,500	1,512,500					\$6,050,000
Estimated Personnel Cost								\$0

**All Pipes Model**

**Dept. Priority:** 57

**Description:** This project will build an updated all pipes model application to analyze the water system for hydraulic and water quality for long range planning and water quality purposes. The project also includes a master plan update.

**Purpose:** The purpose of this project is to develop an all pipes model application and master plan update, which allows GCWW the ability to analyze the water system as to hydraulic and water quality for planning, operation, and water quality purposes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		300,000						\$300,000
Total		300,000						\$300,000
Estimated Personnel Cost								\$0

**Carbon Transfer Pump - Miller Plant**

**Dept. Priority:** 66

**Description:** This project will upgrade the recessed impeller carbon transfer pumps which were installed with the Granular Activated Carbon plant startup in 1992. These 15+ year old pumps have shown wear in the pumping of abrasive carbon material and are starting to require more maintenance.

**Purpose:** The purpose of this project is to upgrade the 15+ year old carbon transfer pumps that are showing wear in the pumping of abrasive carbon material. These carbon transfer pumps are starting to require more maintenance each year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		14,000		50,000	50,000	50,000	37,000	\$201,000
Total		14,000		50,000	50,000	50,000	37,000	\$201,000
Estimated Personnel Cost		2,500						\$2,500

**Rehabilitate Water Mains T1301**

**Dept. Priority:** 13

**Description:** This project consists of various yearly projects identified by GCWW Engineering to rehabilitate key transmission water mains to improve system hydraulics and save energy.

**Purpose:** The purpose of this project is to rehabilitate existing water mains, extending their lives through various physical processes like cement cleaning and lining.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,300,000	1,400,000	1,500,000	1,595,000	1,604,000	\$7,399,000
Total			1,300,000	1,400,000	1,500,000	1,595,000	1,604,000	\$7,399,000
Estimated Personnel Cost								\$0

**Computers, Servers, and Software**

**Dept. Priority:** 15

**Description:** This project is the annual replacement of Computers, Servers and Software throughout GCWW.

**Purpose:** The purpose of this project is to provide systematic replacement of computers (five years or older), servers (seven years or older), and general application software (new and major version upgrades).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			415,000	441,000	457,000	472,000	492,000	\$2,277,000
Total			415,000	441,000	457,000	472,000	492,000	\$2,277,000
Estimated Personnel Cost								\$0

**Budd-Eighth - Dalton to Evans**

**Dept. Priority:** 31

**Description:** This project will install a 42 inch water main to supply Western Hills and Northern Kentucky.

**Purpose:** The purpose of this project is to provide sufficient flows and pressures to Western Hills and Northern Kentucky customers without impacting existing customers. This project will also improve fire supply and better sustaining pressures.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,946,000	3,554,000				\$5,500,000
Total			1,946,000	3,554,000				\$5,500,000
Estimated Personnel Cost								\$0

**Storage Area Network Equipment**

**Dept. Priority:** 33

**Description:** This project will replace both storage area networks (SAN) disk storage systems which will be at the end of their useful lives. One SAN is located at Chester Park (installed 2005) and the other is located at the Miller Plant (installed in 2006).

**Purpose:** The purpose of this project is to replace two storage area networks. These networks provide storage for Water Works' most critical enterprise applications such as BANNER and EMPAC.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			300,000	200,000				\$500,000
Total			300,000	200,000				\$500,000
Estimated Personnel Cost								\$0

**Madison - Observatory to Isabella**

**Dept. Priority:** 38

**Description:** This project will replace the existing 16-inch and 36-inch water mains in Madison Road.

**Purpose:** The purpose of this project is the final piece of the Madison Road Corridor project replacing the existing 36 inch and 16 inch water mains.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,850,000	3,054,000				\$4,904,000
Total			1,850,000	3,054,000				\$4,904,000
Estimated Personnel Cost								\$0

**Brecon Tank Coating**

**Dept. Priority:** 39

**Description:** The existing coating of the steel water storage tank serving the Brecon area is approaching the end of its useful life and therefore needs to be replaced to maintain the useful life of the tank. This project will accomplish those objectives.

**Purpose:** The purpose of this project is to replace the existing coating of the steel water storage tank serving the Brecon area. It is approaching the end of its useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			50,000	400,000	50,000			\$500,000
Total			50,000	400,000	50,000			\$500,000
Estimated Personnel Cost								\$0

**Critical Backup Power Projects**

**Dept. Priority:** 40

**Description:** This project will provide portable pumping capability or backup power to critical locations around the GCWW System including portable pump installations at Irwin Simpson Pump Station (PS), Cornell PS and Winton Road PS.

**Purpose:** The purpose of this project is to install backup power or portable pumps at numerous critical locations around the GCWW Distribution System.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			600,000					\$600,000
Total			600,000					\$600,000
Estimated Personnel Cost								\$0

**Fume Hood Controllers**

**Dept. Priority:** 41

**Description:** This project will replace fume hood controllers that are obsolete. Parts and support are not available for the current controllers. Fume hoods are critical for worker safety and analytical performance.

**Purpose:** The purpose of this project is to replace fume hood controllers that are obsolete.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			466,000					\$466,000
Total			466,000					\$466,000
Estimated Personnel Cost								\$0

**Montgomery and Kennedy Avenues**

**Dept. Priority:** 42

**Description:** This project will install a 42 inch discharge water main from the Kennedy Heights station.

**Purpose:** The purpose of this project is an installation of a discharge line for Kennedy Heights to supply the entire northeast, including Warren County, Mason, Lebanon and major portions of Brecon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			500,000					\$500,000
Total			500,000					\$500,000
Estimated Personnel Cost								\$0



**Tank Coating 2012**

**Dept. Priority:** 43

**Description:** This project will replace interior coating of Delhi Tank.

**Purpose:** The purpose of this project is to replace the interior tank coating of Delhi Tank to extend useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			600,000					\$600,000
Total			600,000					\$600,000
Estimated Personnel Cost								\$0

**Roof Replacement 2012**

**Dept. Priority:** 44

**Description:** This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

**Purpose:** The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			350,000					\$350,000
Total			350,000					\$350,000
Estimated Personnel Cost								\$0

**Duke, Socialville Foster**

**Dept. Priority:** 45

**Description:** This project will install a 30 inch transmission water main to provide pump station stability and system flexibility.

**Purpose:** The purpose of this project is to install a redundant transmission main between Irwin Simpson and Socialville Foster pumping stations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			703,000	1,281,000				\$1,984,000
Total			703,000	1,281,000				\$1,984,000
Estimated Personnel Cost								\$0

**Continuous WQ Monitors Dist System**

**Dept. Priority:** 46

**Description:** This project will replace the existing Water Quality Monitors at the storage facilities in the distribution system.

**Purpose:** The purpose of this project is to install water quality monitors at strategic locations in the water distribution system. These monitors assist with the compliance of regulations and detection of contaminated drinking water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			60,000	60,000	60,000	70,000	100,000	\$350,000
Total			60,000	60,000	60,000	70,000	100,000	\$350,000
Estimated Personnel Cost								\$0

**Concrete Pavement Replacement**

**Dept. Priority:** 47

**Description:** This project will replace various surface concrete at facilities throughout the system.

**Purpose:** The purpose of this project is to extend the useful life of pavement at various Water Works' facilities and ensure a safe work environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			96,000	375,000	376,000	377,000	377,000	\$1,601,000
Total			96,000	375,000	376,000	377,000	377,000	\$1,601,000
Estimated Personnel Cost								\$0

**Turbidimeters - Bolton Plant**

**Dept. Priority:** 48

**Description:** This project will replace the turbidimeters at the Bolton Treatment Plant which are near the end of their useful lives.

**Purpose:** The purpose of this project is to replace Bolton Treatment Plant turbidimeters.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			102,000	13,000				\$115,000
Total			102,000	13,000				\$115,000
Estimated Personnel Cost								\$0

**Masonry Replacement**

**Dept. Priority:** 49

**Description:** This project is the annual rehabilitation of existing masonry structures/buildings to maintain the useful life of various structures throughout the system.

**Purpose:** The purpose of this project is to perform masonry replacement to various facilities throughout the system to maintain/extend the useful life of the assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			150,000	150,000	150,000	150,000	150,000	\$750,000
Total			150,000	150,000	150,000	150,000	150,000	\$750,000
Estimated Personnel Cost								\$0

**SCADA Remote Terminal Units**

**Dept. Priority:** 50

**Description:** This project will replace the existing outlying stations remote terminal units (RTU's) which are approaching 10-15 years in age and need to be upgraded to maintain their reliability.

**Purpose:** The purpose of this project is to replace GCWW's water system communications (SCADA) Remote Terminal Units (RTU's) throughout the Miller and Bolton Treatment Plants and other locations to prevent communications failure.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			100,000	100,000	100,000	100,000	100,000	\$500,000
Total			100,000	100,000	100,000	100,000	100,000	\$500,000
Estimated Personnel Cost								\$0

**Meter Interface Units (MIU) 2012**

**Dept. Priority:** 67

**Description:** This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is requested beginning in 2012 based on a 10-year depreciation schedule.

**Purpose:** The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			829,000					\$829,000
Total			829,000					\$829,000
Estimated Personnel Cost								\$0

**Billing System Replacement**

**Dept. Priority:** 51

**Description:** This project will provide funding for the development a new billing system for GCWW.

**Purpose:** The purpose of this project is to replace GCWW's current Customer Information System.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				2,800,000	1,858,000			\$4,658,000
Total				2,800,000	1,858,000			\$4,658,000
Estimated Personnel Cost								\$0

**Well Pumps - Bolton Plant**

**Dept. Priority:** 52

**Description:** This project will replace the original submersible well pumps that were installed in 1978 to ensure reliable pumpage from the wellfield. Two well pumps per year will be replaced/upgraded with more modern equipment over a 5 year period.

**Purpose:** The purpose of this project is to replace the original submersible well pumps installed in 1978 to ensure reliable pumpage from the well field. Two well pumps per year will be replaced/upgraded with more modern equipment over a five-year period.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				40,000	40,000	36,000	40,000	\$156,000
Total				40,000	40,000	36,000	40,000	\$156,000
Estimated Personnel Cost								\$0

**New Water Mains T1101**

**Dept. Priority:** 53

**Description:** This project will install new water main extensions as required each year to address system requirements.

**Purpose:** The purpose of this project is for proposed water main extensions for system looping and betterment meeting GCWW regulations, ISO standards, fire and domestic diurnal demands.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				679,000	2,000,000	2,492,000	2,506,000	\$7,677,000
Total				679,000	2,000,000	2,492,000	2,506,000	\$7,677,000
Estimated Personnel Cost								\$0

**Wellfield Expansion II - Bolton Plant**

**Dept. Priority:** 54

**Description:** This project includes the installation of a parallel raw water transmission main from the wellfield to the Bolton Treatment Plant to provide additional hydraulic capacity. The project also includes the replacement of well #4, which has a collapsed screen.

**Purpose:** The purpose of this project is to expand the amount of water taken from the well field to provide for a more redundant supply and to meet future demand.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				1,900,000	2,900,000	80,000		\$4,880,000
Total				1,900,000	2,900,000	80,000		\$4,880,000
Estimated Personnel Cost								\$0

**Tank Coating 2013**

**Dept. Priority:** 55

**Description:** This project will coat the interior of Brecon tank and exterior of Cherry Grove ground tank to extend the useful lives of the tanks and maintain water quality.

**Purpose:** The purpose of this project is to topcoat the Brecon Tank interior & Cherry Grove Ground tank exterior.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				750,000				\$750,000
Total				750,000				\$750,000
Estimated Personnel Cost								\$0

**Roof Replacement 2013**

**Dept. Priority:** 56

**Description:** This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

**Purpose:** The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				350,000				\$350,000
Total				350,000				\$350,000
Estimated Personnel Cost								\$0

**Lab Upgrade & Expansion - Bolton Plant**

**Dept. Priority:** 58

**Description:** This project is a remodeling and expansion to bring the Bolton Treatment Plant laboratory up to current operational and safety standards. The project also proposes a small conference/multi-purpose room to allow for meetings and office work.

**Purpose:** The purpose of this project is to bring the Bolton Treatment Plant's laboratory up to current operational and safety standards through remodeling and expansion.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				500,000	890,000	507,000		\$1,897,000
Total				500,000	890,000	507,000		\$1,897,000
Estimated Personnel Cost								\$0

**INOVAH Payment System Upgrade**

**Dept. Priority:** 59

**Description:** This project would provide funding for the upgrade of the current Revenue Collector system to the new iNovah payment plan software. The project provides an opportunity to stay current with the latest payment processing technology.

**Purpose:** The purpose of this project is to upgrade the current Revenue Collector software application to the new iNovah version.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				216,000				\$216,000
Total				216,000				\$216,000
Estimated Personnel Cost								\$0

**Clifton - Woolper to Dixmyth**

**Dept. Priority:** 60

**Description:** This project will install a 30 inch transmission replacement main that serves the Clifton and Eastern Hills area, including critical hospital and Uptown area serving the Clifton Valve station and Winton Reservoir.

**Purpose:** The purpose of this project is to replace a transmission water main that serves the Clifton and Eastern Hills areas. This main has had recent catastrophic maintenance events near critical customers (University of Cincinnati and several hospitals).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				350,000	2,000,000	150,000		\$2,500,000
Total				350,000	2,000,000	150,000		\$2,500,000
Estimated Personnel Cost								\$0

**Delhi Water Tank Painting**

**Dept. Priority:** 61

**Description:** This project is the exterior painting of the Delhi tank, which includes lead paint removal. Last painting of this facility was 1989.

**Purpose:** The purpose of this project is to paint the exterior of the Delhi Tank and extend the useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				389,000				\$389,000
Total				389,000				\$389,000
Estimated Personnel Cost								\$0

**Cherry Grove Elevated Interior Coating**

**Dept. Priority:** 62

**Description:** This project will replace the interior coating system of Cherry Grove Elevated Tank.

**Purpose:** The purpose of this project is to replace the interior coating system of Cherry Grove Elevated Tank to extend the useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				230,000	170,000			\$400,000
Total				230,000	170,000			\$400,000
Estimated Personnel Cost								\$0

**Crane Equipment Improvements**

**Dept. Priority:** 63

**Description:** This project will provide for crane required safety upgrades and improvements to various cranes at mission critical facilities. These cranes were installed between 1940 and 1978.

**Purpose:** The purpose of this project is to install safety upgrades and improvements to various cranes at mission critical facilities. These cranes were installed between 1940 and 1978. Upgrades include replacement of open collector wiring and control wiring.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				36,000	66,000		50,000	\$152,000
Total				36,000	66,000		50,000	\$152,000
Estimated Personnel Cost								\$0

**Filter Backwash Turbidimeters**

**Dept. Priority:** 64

**Description:** This project will install turbidimeters. One turbidimeter will be used on the backwash line for a cluster of 4-sand filters for a total of 12 turbidimeters being installed to cover all 48 filters.

**Purpose:** The purpose of this project is to install turbidimeters to optimize the duration of sand filter backwash without compromising water quality. Utilizing turbidimeters and SCADA backwash will be terminated based on water quality rather than a fixed duration.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				50,000	50,000			\$100,000
Total				50,000	50,000			\$100,000
Estimated Personnel Cost								\$0

**Intake Pier Access Bridge Painting**

**Dept. Priority:** 65

**Description:** This project will paint the intake pier access bridge as well as upgrade the lighting, metal work and other smaller miscellaneous items.

**Purpose:** The purpose of this project is to paint the intake pier access bridge and to complete other upgrades to extend the useful life of the bridge. The intake pier access bridge was last painted in 1985.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				200,000				\$200,000
Total				200,000				\$200,000
Estimated Personnel Cost								\$0

**Autoclave**

**Dept. Priority:** 68

**Description:** This project will replace the 10+ year old autoclave unit which is used to sterilize wastes generated when performing compliance samples in the microbiological lab.

**Purpose:** The purpose of this project is to replace the 10+ year old autoclave used to sterilize waste from microbiological compliance samples.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				50,000				\$50,000
Total				50,000				\$50,000
Estimated Personnel Cost								\$0

**Meter Interface Units (MIU) 2013**

**Dept. Priority:** 70

**Description:** This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

**Purpose:** The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				1,043,000				\$1,043,000
Total				1,043,000				\$1,043,000
Estimated Personnel Cost								\$0

**Mt. Airy Exterior Renovation**

**Dept. Priority:** 71

**Description:** This project will prevent further deterioration of the tower superstructure located in the Mt Airy neighborhood. The tanks were originally built in 1926 to serve a portion of the Western Hills service area.

**Purpose:** The purpose of this project is to prevent further deterioration of the tower superstructure. The tanks were originally built in 1926 and every freeze and thaw cycle causes a bit more deterioration within the concrete.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				150,000	2,107,000	3,147,000		\$5,404,000
Total				150,000	2,107,000	3,147,000		\$5,404,000
Estimated Personnel Cost								\$0

**Kennedy Heights Pump Station Mods**

**Dept. Priority:** 69

**Description:** This project consists of modifications to the Kennedy Heights Pump Station.

**Purpose:** The purpose of this project is to increase firm capacity and pump efficiency in order to maintain an abundant supply of water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					300,000	700,000		\$1,000,000
Total					300,000	700,000		\$1,000,000
Estimated Personnel Cost								\$0

**Tennyson Pump Discharge Valve Upgrade**

**Dept. Priority:** 72

**Description:** This project will upgrade six hydraulic controlled pump discharge valves to electric valves for three Central service and three Eastern Hills Pumps.

**Purpose:** The purpose of this project is to upgrade six hydraulic controlled pump discharge valves to electric valves for three Central Service and three Eastern Hills Pumps.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					150,000	450,000		\$600,000
Total					150,000	450,000		\$600,000
Estimated Personnel Cost								\$0

**Wesselman Road PRV**

**Dept. Priority:** 73

**Description:** This project will install a pressure reducing valve (PRV) and piping on Wesselman Road from I-74 crossing to Harrison Avenue.

**Purpose:** The purpose of this project is to provide redundancy to the Harrsion Avenue area near Springdale Road.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					200,000	1,100,000		\$1,300,000
Total					200,000	1,100,000		\$1,300,000
Estimated Personnel Cost								\$0

**Tank Coating 2014**

**Dept. Priority:** 74

**Description:** This project will replace the exterior coating of the Brecon tank.

**Purpose:** The purpose of this project is to replace the exterior coating on Brecon Tank to extend the useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					550,000			\$550,000
Total					550,000			\$550,000
Estimated Personnel Cost								\$0

**Roof Replacement 2014**

**Dept. Priority:** 75

**Description:** This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

**Purpose:** The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					400,000			\$400,000
Total					400,000			\$400,000
Estimated Personnel Cost								\$0



**Delhi PRV**

**Dept. Priority:** 76

**Description:** This project will install a pressure reducing valve (PRV) regulator at Fairbanks and Delhi Pike, north of River Road.

**Purpose:** The purpose of this project is to install a regulator for redundancy to Hillside area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					500,000			\$500,000
Total					500,000			\$500,000
Estimated Personnel Cost								\$0

**Dehumidification System - Miller Plant**

**Dept. Priority:** 77

**Description:** This project will upgrade the dehumidification system in the Filter Building at the Miller Treatment Plant to control the environment throughout the plant (prevents piping corrosion, chemical caking, etc.).

**Purpose:** The purpose of this project is to upgrade the dehumidifiers in the Filter Building to control the environment throughout the plant preventing piping corrosion, chemical caking, etc. The current systems were upgraded in 1990.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					52,000	248,000		\$300,000
Total					52,000	248,000		\$300,000
Estimated Personnel Cost								\$0

**Convergence Infrastructure (VoIP)**

**Dept. Priority:** 78

**Description:** This project is a convergence infrastructure utilizing Voice over IP technology (VoIP).

**Purpose:** The purpose of this project is to replace the PBX voice switch with Voice over IP technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					300,000	916,000		\$1,216,000
Total					300,000	916,000		\$1,216,000
Estimated Personnel Cost								\$0

**Wash Water Recovery Pumps**

**Dept. Priority:** 83

**Description:** This project is the continuation of the upgrade program for pumps which were originally installed in 1976.

**Purpose:** The purpose of this project is to upgrade wash water recovery pumps. The pumps were originally installed in 1976. The pumps, with thirty plus years of pumping gritty material such as sand, filter dirt, and carbon fines, now require major work to be completed.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					48,000			\$48,000
Total					48,000			\$48,000
Estimated Personnel Cost								\$0

**Meter Interface Units (MIU) 2014**

**Dept. Priority:** 84

**Description:** This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

**Purpose:** The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					1,043,000			\$1,043,000
Total					1,043,000			\$1,043,000
Estimated Personnel Cost								\$0

**Operating System Upgrade**

**Dept. Priority:** 85

**Description:** This project will upgrade the Operating System to the current version.

**Purpose:** The purpose of this project is to upgrade the current operating system, Windows XP, which has fallen out of mainstream support and will reach it end of its useful life April 2014 when Microsoft will no longer provide any security patches or emergency support. The project will upgrade the operating system on all GCWW workstations, laptops and pentabs to the new Microsoft Operation System.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					27,000	400,000		\$427,000
Total					27,000	400,000		\$427,000
Estimated Personnel Cost								\$0

**Gas Chromatograph w/MS for VOC Analysis**

**Dept. Priority:** 86

**Description:** This project will replace current 10-year old gas chromatograph with mass spectrophotometer (GCMS) that is used for volatile organic chemical (VOC) and trihalomethanes (THM) monitoring with the most current and reliable version.

**Purpose:** The purpose of this project is to replace the existing gas chromatograph with a mass spectrophotometer detector that is ten years old, so that GCWW can continue to monitor the Ohio River, treatment plant, and drinking water for THMs and unknown organic content.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					165,000			\$165,000
Total					165,000			\$165,000
Estimated Personnel Cost								\$0

**On-line Chlorine Monitors - Miller Plant**

**Dept. Priority:** 87

**Description:** This project will replace the on-line chlorine monitors at the Miller Treatment Plant.

**Purpose:** The purpose of this project is to replace on-line chlorine monitors at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					120,000			\$120,000
Total					120,000			\$120,000
Estimated Personnel Cost								\$0

**Reporting Application Server Replacement**

**Dept. Priority:** 88

**Description:** This project will purchase the necessary hardware, software, support and maintenance package as well as professional services to implement Crystal Server in a virtual environment and replace the current reporting application server (RAS).

**Purpose:** The purpose of this project is to continue to provide reporting in a browser based format.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					106,000			\$106,000
Total					106,000			\$106,000
Estimated Personnel Cost								\$0

**Software Management System (SMS) Replace**

**Dept. Priority:** 89

**Description:** This project is the Software Management System (SMS) replacement.

**Purpose:** The purpose of this project is to upgrade the current application that IT Services uses to remote control machines (SMS), deploy software, and collect asset information which has reached the end of its useful life and is no longer supported by the vendor.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					148,000			\$148,000
Total					148,000			\$148,000
Estimated Personnel Cost								\$0

**Remote Terminal Units (RTUs) Equipment**

**Dept. Priority:** 90

**Description:** This project will replace in-plant remote terminal units or Bristol Network 3000 RTUs at the Richard Miller Treatment Plant.

**Purpose:** The purpose of this project is to replace remote terminal units. Many of the existing units will be 10-15 years in age and need to be upgraded to maintain their reliability.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					124,000	88,000	88,000	\$300,000
Total					124,000	88,000	88,000	\$300,000
Estimated Personnel Cost								\$0

**Chester Park Complex Virtual Environment**

**Dept. Priority:** 91

**Description:** This project will replace the Chester Park Complex virtual environment equipment.

**Purpose:** The purpose of this project is to replace the current hardware that is required to maintain support and availability. The HP Blade warranty is expiring.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					150,000			\$150,000
Total					150,000			\$150,000
Estimated Personnel Cost								\$0

**Solar Recording Charts**

**Dept. Priority:** 103

**Description:** This project will involve the placement of various recording devices around the system accompanied by solar panels to provide the power required for the recording stations to send a continual signal back to the California Control Center.

**Purpose:** The purpose of this project is to provide a means of obtaining real time system information concerning water pressures and flows at various critical locations around the distribution water system.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					126,000			\$126,000
Total					126,000			\$126,000
Estimated Personnel Cost								\$0

**Fields Ertel Road Check Valve**

**Dept. Priority:** 104

**Description:** This project will install a check valve (CV) at Fields Ertel and Montgomery Road.

**Purpose:** The purpose of this project is to maintain system water pressure near the Brecon Tank.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					100,000			\$100,000
Total					100,000			\$100,000
Estimated Personnel Cost								\$0

**Constance Dosing & Monitoring**

**Dept. Priority:** 105

**Description:** This project will provide limited backup to the hydraulic surge protection of the station and monitoring of the chlorine dosage.

**Purpose:** The purpose of this project is to provide limited backup to the hydraulic surge protection of the station and monitoring of the chlorine dosage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					26,000			\$26,000
Total					26,000			\$26,000
Estimated Personnel Cost								\$0

**IT Service Management**

**Dept. Priority:** 106

**Description:** The project is for implementation of an IT application to manage services provided by all GCWW IT staff to track performance management. It will be based on Service Management standards and allow GCWW staff to prioritize and address outstanding issues.

**Purpose:** The purpose of this project is the implementation of an IT application based on Service Management standards in order to improve customer service.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					374,000	538,000	520,000	\$1,432,000
Total					374,000	538,000	520,000	\$1,432,000
Estimated Personnel Cost								\$0

**SCADA Communications Front End (CFE)**

**Dept. Priority:** 107

**Description:** This project will replace existing system Communication Front End (CFEs) which supports a limited amount of protocols and has limited processing power.

**Purpose:** The purpose of this project is to replace existing SCADA front end communication hardware. Existing CFEs have reached the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					122,000			\$122,000
Total					122,000			\$122,000
Estimated Personnel Cost								\$0

**Document Management Upgrade**

**Dept. Priority:** 79

**Description:** This project is for implementation of an upgrade to the Hyland Software for the current OnBase document management software.

**Purpose:** The purpose of this project is to upgrade the document management software in order to take advantage of new software releases.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000		\$200,000
Total						200,000		\$200,000
Estimated Personnel Cost								\$0

**Enterprise Asset Management System**

**Dept. Priority:** 80

**Description:** This project will replace the current Enterprise Asset Management system (EMPAC) which is used to direct nearly all work on GCWW's assets.

**Purpose:** The purpose of this project is to replace the Enterprise Asset Management system (EMPAC).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						2,208,000	3,259,000	\$5,467,000
Total						2,208,000	3,259,000	\$5,467,000
Estimated Personnel Cost								\$0

**Call Center Equipment**

**Dept. Priority:** 81

**Description:** This project would provide funding to expand and upgrade features and functions related to the Commercial Services Division's call center operations with a focus on the long-term vision of a comprehensive customer solution for GCWW.

**Purpose:** The purpose of this project is to implement new and/or enhance existing call center technologies to improve our customer service delivery.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						1,721,000	1,000,000	\$2,721,000
Total						1,721,000	1,000,000	\$2,721,000
Estimated Personnel Cost								\$0

**PeopleSoft Upgrade**

**Dept. Priority:** 82

**Description:** This project will upgrade the PeopleSoft application to maintain vendor support.

**Purpose:** The purpose of this project is to upgrade the PeopleSoft application to maintain vendor support for the current version of PeopleSoft. PeopleSoft is an integral part of the work processes for the Water Works Department for capital projects and fixed assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						275,000	275,000	\$550,000
Total						275,000	275,000	\$550,000
Estimated Personnel Cost								\$0

**Filter Automation - Bolton Plant**

**Dept. Priority:** 92

**Description:** This project will add controls to sand filters at the groundwater treatment plant to automate the backwash and normal operation processes. The controls will be tied to the central plant system control.

**Purpose:** The purpose of this project is to add controls to the sand filters at the groundwater treatment plant in order to automate the backwash and normal operation processes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						240,000		\$240,000
Total						240,000		\$240,000
Estimated Personnel Cost								\$0

**Gas Chromatograph w/MS for SOC Analysis**

**Dept. Priority:** 93

**Description:** This project will replace the current 10 year-old laboratory instrument (gas chromatograph with mass spectrophotometer) that is used for monitoring synthetic organic compounds, such as pesticides and homeland security related compounds.

**Purpose:** The purpose of this project is to replace the 10-year old current laboratory analytical instrument (gas chromatograph with mass spectrophotometer) used to monitor synthetic organic compounds, such as pesticides, in the water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						150,000		\$150,000
Total						150,000		\$150,000
Estimated Personnel Cost								\$0

**Gas Chromatograph w/Mass Spectromter-3**

**Dept. Priority:** 94

**Description:** This project will purchase a laboratory analytical instrument (gas chromatograph with mass spectrometer) to monitor semivolatile organic compounds in the water for compliance with future drinking water regulations.

**Purpose:** The purpose of this project is to purchase a laboratory analytical instrument (gas chromatograph with mass spectrometer) in order to monitor semivolatile organic compounds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						115,000		\$115,000
Total						115,000		\$115,000
Estimated Personnel Cost								\$0

**Network Upgrade-Chester Park and Miller**

**Dept. Priority:** 95

**Description:** This project will replace the current network hardware with new equipment.

**Purpose:** The purpose of this project is a systematic replacement of the Chester Park Complex and Miller Treatment Plant Network hardware to ensure security, billing, work-order and other critical applications. At the time of replacement, this equipment will be near the end of its useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						591,000		\$591,000
Total						591,000		\$591,000
Estimated Personnel Cost								\$0

**Iron Feeder Upgrade - Miller Plant**

**Dept. Priority:** 96

**Description:** This project will upgrade the chemical feed system (ferric sulfate) at the Miller Treatment plant to maintain equipment operation reliability. Previous upgrades occurred in 2001-2002. This upgrade includes controls and monitoring equipment.

**Purpose:** The purpose of this project is to upgrade the chemical feed system (ferric sulfate) at the Miller Treatment Plant to maintain equipment reliability.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						298,000	2,000	\$300,000
Total						298,000	2,000	\$300,000
Estimated Personnel Cost								\$0

**Lime Feeder #1 & 4 Upgrade- Miller Plant**

**Dept. Priority:** 97

**Description:** This project will upgrade the lime slakers and feeder equipment at the Miller Treatment Plant to maintain system reliability and water treatment consistency. Previous upgrades for the lime slakers occurred in 2004.

**Purpose:** The purpose of this project is to upgrade the lime slaker and feeder equipment at the Miller Treatment Plant to maintain system reliability and water treatment consistency.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000		\$200,000
Total						200,000		\$200,000
Estimated Personnel Cost								\$0

**Lamella Sludge Pumps #2-9 -Miller Plant**

**Dept. Priority:** 98

**Description:** This project will replace sludge pumps #2 to #9 at the Lamella facility (Miller Treatment Plant).

**Purpose:** The purpose of this project is to replace sludge pumps #2 to #9 in the Lamella facility at the Miller Treatment plant because they will have reached the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						150,000	150,000	\$300,000
Total						150,000	150,000	\$300,000
Estimated Personnel Cost								\$0

**Security Fence and Camera Upgrades**

**Dept. Priority:** 99

**Description:** This project will upgrade / expand the camera and security sensor system along the fence perimeter including software systems and communications to the security center.

**Purpose:** The purpose of this project is to upgrade plant perimeter security equipment at the Miller and Bolton Treatment Plants, and other outlying stations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						150,000	150,000	\$300,000
Total						150,000	150,000	\$300,000
Estimated Personnel Cost								\$0



**Lime Feeder #1 & 4 - Bolton Plant**

**Dept. Priority:** 100

**Description:** This project will upgrade lime slaker and feeder equipment at the Bolton Plant (CMBP). This equipment should be replaced to assure reliability of the lime feed system. CMBP is a lime soda softening plant with the need to ensure that lime feed equipment is fully functional.

**Purpose:** The purpose of this project is to replace the two oldest of the four lime slakers and upgrade to stainless steel construction and program logic controller to ensure reliability.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						308,000		\$308,000
Total						308,000		\$308,000
Estimated Personnel Cost								\$0

**Sand Filter Valves - Miller Plant**

**Dept. Priority:** 101

**Description:** This project will upgrade the existing filter valves in the Filter Building at the Miller Treatment Plant with new valves.

**Purpose:** The purpose of this project is to upgrade the existing filter valves at the Miller Treatment Plant to prevent failure and continued delivery of water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						600,000	600,000	\$1,200,000
Total						600,000	600,000	\$1,200,000
Estimated Personnel Cost								\$0

**Building Security System Upgrade**

**Dept. Priority:** 102

**Description:** This project will upgrade/expand the Simplex security equipment located at the Miller and Bolton Treatment Plants, Chester Park Complex and other GCWW Facilities.

**Purpose:** The purpose of this project is to upgrade / expand the Simplex security equipment located at Miller and Bolton Treatment Plants, Chester Park Complex and other GCWW facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						300,000		\$300,000
Total						300,000		\$300,000
Estimated Personnel Cost								\$0

**Powered Activated Carbon Storage & Feed**

**Dept. Priority:** 108

**Description:** This project will upgrade the existing powder activated carbon (PAC) slurry storage system to dry storage for ease of operation (trouble-free startup of equipment in spite of intermittent usage + actual dose delivery), and to retain the quality of PAC (Iodine number).

**Purpose:** The purpose of this project is to upgrade existing powder activated carbon (PAC) slurry storage system to dry storage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						414,000	1,017,000	\$1,431,000
Total						414,000	1,017,000	\$1,431,000
Estimated Personnel Cost								\$0

**Total Organic Halide (TOC) Analyzer**

**Dept. Priority:** 109

**Description:** This project replaces the current total organic halide (TOX) analyzer that is over 10 years old.

**Purpose:** The purpose of this project is to replace the 10-year old total organic halide monitor.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						60,000		\$60,000
Total						60,000		\$60,000
Estimated Personnel Cost								\$0

**HVAC - AHU Upgrades - Miller Plant**

**Dept. Priority:** 110

**Description:** This project will upgrade or replace air handling units at several facilities at the Miller Treatment Plant. These units are at least 22-years old and are reaching the end of their useful life. Replacement includes controls, filters and all appuntenances.

**Purpose:** The purpose of this project is to upgrade or replace air handler units (AHU) in the Granular Activated Carbon Building and other Miller Treatment Plant Facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000	200,000	\$400,000
Total						200,000	200,000	\$400,000
Estimated Personnel Cost								\$0

**Electric Panel and Lighting Upgrades**

**Dept. Priority:** 111

**Description:** This project will upgrade existing electric lighting panels, indoor and outdoor lights, including conduit and wire between devices.

**Purpose:** The purpose of this project is to upgrade lighting panels and lights in various buildings at the Miller Treatment Plant and other facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						50,000	50,000	\$100,000
Total						50,000	50,000	\$100,000
Estimated Personnel Cost								\$0

**Meter Interface Units (MIU) 2015**

**Dept. Priority:** 112

**Description:** This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

**Purpose:** The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						1,043,000		\$1,043,000
Total						1,043,000		\$1,043,000
Estimated Personnel Cost								\$0

**Plainfield/Montgomery**

**Dept. Priority:** 113

**Description:** This project will install a 36 inch water main in Plainfield, Montgomery, Galbraith, Blue Ash, and Kugler Mill.

**Purpose:** The purpose of this project is to provide greater capacity from Kennedy Pump Station to Brecon Service Area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						500,000	2,850,000	\$3,350,000
Total						500,000	2,850,000	\$3,350,000
Estimated Personnel Cost								\$0

**Tank Coating 2015**

**Dept. Priority:** 114

**Description:** This project will apply a protective coating on tanks to extend useful life and maintain water quality.

**Purpose:** The purpose of this project is to apply a protective exterior coating to the Wardall and Pleasant Run Tanks.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						1,350,000		\$1,350,000
Total						1,350,000		\$1,350,000
Estimated Personnel Cost								\$0

**Roof Replacement 2015**

**Dept. Priority:** 115

**Description:** This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

**Purpose:** The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						400,000		\$400,000
Total						400,000		\$400,000
Estimated Personnel Cost								\$0

**Chem East Concrete Repair**

**Dept. Priority:** 118

**Description:** This project will involve removal of existing deteriorated concrete and reinforcing steel and replacement of some at various locations around the building.

**Purpose:** The purpose of this project is to replace deteriorated concrete in order to maintain a safe work environment and access to the chemical building.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						481,000	259,000	\$740,000
Total						481,000	259,000	\$740,000
Estimated Personnel Cost								\$0

**Madison/Ridge-Isabella to Duck Creek**

**Dept. Priority:** 119

**Description:** This project will install a 48 and 16 inch transmission water main to supply both Kennedy stations with increased capacity and system redundancy.

**Purpose:** The purpose of this project is to install new 48 and 16 inch water mains in Madison Road to upgrade the system between Main & Tennyson and Kennedy Heights stations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000	500,000	\$700,000
Total						200,000	500,000	\$700,000
Estimated Personnel Cost								\$0

**Filter Building Boiler - Miller Plant**

**Dept. Priority:** 120

**Description:** This project will upgrade/replace the existing 35-year old boilers, including the controls, feedwater and chemical feeder systems in the filter building of the surface water treatment plant. This equipment provides steam heating for the Filter Building.

**Purpose:** The purpose of this project is to upgrade/replace the existing 35-year old boilers (including the controls), feedwater and chemical feeder systems in the filter building at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						82,000		\$82,000
Total						82,000		\$82,000
Estimated Personnel Cost								\$0

**Lamella Rapid Mix Pump - Miller Plant**

**Dept. Priority:** 121

**Description:** This project is a replacment of the rapid mix pumps for chemicals in the Lamella Facility at the Miller Treatment Plant which operate 24 hours a day, seven days a week in very humid environmental conditions.

**Purpose:** The purpose of this project is to replace the four pumps for rapid mixing of chemicals in the Lamella Facility at the Miller Treatment Plant to prevent failure and ensure a plentiful supply of water. These pumps will be at the end of their useful service life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						120,000		\$120,000
Total						120,000		\$120,000
Estimated Personnel Cost								\$0

**Tapered Screw Conveyor - Miller Plant**

**Dept. Priority:** 122

**Description:** This project will upgrade the tapered spiral screw conveyor that moves chemicals (lime and iron) from the storage hoppers into the slakers or chemical feeders.

**Purpose:** The purpose of this project is to upgrade the tapered spiral screw conveyor at the Chem East Building. Upgrading the screw auger on this forty (40)+ year old equipment will extend its useful life and improve the cycle time needed to ensure the chemical feeders are full.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000		\$75,000
Total						75,000		\$75,000
Estimated Personnel Cost								\$0

**HVAC Dehumidifier Upgrade - Miller Plant**

**Dept. Priority:** 123

**Description:** This project will upgrade/replace dehumidifier units that have reached the end of their useful life at various facilities around the Miller Treatment Plant complex.

**Purpose:** The purpose of this project is to upgrade / replace dehumidifier units that have reached the end of their useful lives at various facilities around the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						90,000	90,000	\$180,000
Total						90,000	90,000	\$180,000
Estimated Personnel Cost								\$0

**Fluoride Feeder Upgrade**

**Dept. Priority:** 124

**Description:** This project will upgrade the fluoride feeder system at the Miller Treatment and Bolton Treatment plants.

**Purpose:** The purpose of this project is to upgrade the fluoride feeder systems at both treatment plans. The equipment will reach the end of its useful life in 2015.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						60,000		\$60,000
Total						60,000		\$60,000
Estimated Personnel Cost								\$0

**Lamella Sludge Collectors - Miller Plant**

**Dept. Priority:** 125

**Description:** This project will replace sludge collector drives in basins two and six in the Lamella facility at the Miller Treatment Plant.

**Purpose:** The purpose of this project is to replace sludge collector drives in basins two and six in the Lamella facility at the Miller Treatment Plant, which are near the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000	75,000	\$150,000
Total						75,000	75,000	\$150,000
Estimated Personnel Cost								\$0

**Caustic Soda Storage Tank - Miller Plant**

**Dept. Priority:** 126

**Description:** This project will replace caustic soda storage tanks.

**Purpose:** The purpose of this project is to replace caustic soda storage tanks which will be at the end of their useful life. Timely replacement of the caustic storage day tanks are required to have reliable storage and ensure safe operations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						120,000		\$120,000
Total						120,000		\$120,000
Estimated Personnel Cost								\$0

**Furnace Air Compressor - Miller Plant**

**Dept. Priority:** 127

**Description:** This project will upgrade one of the three screw type air compressors that supply house air for the pneumatic valves and other plant processes.

**Purpose:** The purpose of this project is to upgrade one of three screw type furnace air compressors which require significant maintenance but are critical when operating the furnaces during the carbon regeneration campaigns.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						50,000		\$50,000
Total						50,000		\$50,000
Estimated Personnel Cost								\$0

**Contamination Warning System Replacement**

**Dept. Priority:** 128

**Description:** The project replaces the existing monitors on the contamination warning system over their service life which is 10 years.

**Purpose:** The purpose of this project to maintain performance of the contamination warning system by replacing the existing monitors over their service life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						20,000	674,000	\$694,000
Total						20,000	674,000	\$694,000
Estimated Personnel Cost								\$0

**Wellhead Protection Monitoring Wells**

**Dept. Priority:** 129

**Description:** This project will install additional ground water monitor wells, when needed, pending the on-going wellhead protection (WHP) area re-delineation project.

**Purpose:** The purpose of this project is to monitor wells for the wellhead protection program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000		\$75,000
Total						75,000		\$75,000
Estimated Personnel Cost								\$0

**Influent Flume Bypass - Bolton Plant**

**Dept. Priority:** 130

**Description:** This project will install bypass piping to the existing influent flume to meet maintenance needs while maintaining the ability to produce a reasonable amount of water to satisfy operational needs during low system demand periods.

**Purpose:** The purpose of this project is to provide a means to bypass the existing influent flume to allow maintenance needs to take place without having to shut down the entire water treatment plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						419,000	600,000	\$1,019,000
Total						419,000	600,000	\$1,019,000
Estimated Personnel Cost								\$0

**Electric Heater Upgrades - Miller Plant**

**Dept. Priority:** 140

**Description:** This project will upgrade or replace electric heating equipment at various locations around the Miller Treatment Plant complex including controls, thermostats and associated wiring.

**Purpose:** The purpose of this project is to upgrade or replace 30-year old electric heating equipment at various facilities around the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						50,000	50,000	\$100,000
Total						50,000	50,000	\$100,000
Estimated Personnel Cost								\$0

**HVAC Air Conditioners - Miller Plant**

**Dept. Priority:** 141

**Description:** This project will upgrade or replace air conditioning units at various Miller Treatment Plant facilities. This includes controls, ducting, electric conduit and wire.

**Purpose:** The purpose of this project is to upgrade or replace air conditioning units at varous Miller Treatment Plant facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						45,000	45,000	\$90,000
Total						45,000	45,000	\$90,000
Estimated Personnel Cost								\$0

**Chester Park Complex Carpet Upgrade**

**Dept. Priority:** 142

**Description:** This project will replace carpet in high wear areas including hallways and conference rooms to ensure a safe work environment.

**Purpose:** The purpose of this project is to replace carpeting at the Chester Park Complex to avoid tripping hazards and ensure a safe work environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000		\$200,000
Total						200,000		\$200,000
Estimated Personnel Cost								\$0

**Innovation Way**

**Dept. Priority:** 143

**Description:** This project will install a 16 inch water main discharge from Socialville Foster Pump Station to supply the Mason south zone.

**Purpose:** The purpose of this project is to provide additional and redundant supply from the pump station to the City of Mason. As the City of Mason grows, this water main will need to be constructed to meet the future demands and provide supply redundancy.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						35,000	270,000	\$305,000
Total						35,000	270,000	\$305,000
Estimated Personnel Cost								\$0

**Reservoir #1 Cascade Repair-Miller Plant**

**Dept. Priority:** 147

**Description:** This project consists of performing repair work on the cascade in Reservoir #1 at the Miller Treatment Plant.

**Purpose:** The purpose of this project is to repair the deteriorating cascade in Reservoir #1 at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000		\$75,000
Total						75,000		\$75,000
Estimated Personnel Cost								\$0

**SCADA Remote Site Communications**

**Dept. Priority:** 148

**Description:** This project consists of the design and deployment of a new communications system for GCWW's water system monitoring (SCADA).

**Purpose:** The purpose of this project is to upgrade GCWW's water system monitoring (SCADA) communications system for remote sites. Enhancing remote communications is the foundation upon which all future SCADA improvements will be built.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						414,000	229,000	\$643,000
Total						414,000	229,000	\$643,000
Estimated Personnel Cost								\$0

**Early Detection of Algae**

**Dept. Priority:** 149

**Description:** This project is to evaluate/install new equipment for algae detection and combat Water Quality issues early in the process, in an effort to minimize the cost of the chemicals and operational problems.

**Purpose:** The purpose of this project is to evaluate/install new equipment for algae detection and combat water quality issues early in the process.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						333,000	167,000	\$500,000
Total						333,000	167,000	\$500,000
Estimated Personnel Cost								\$0



**All Pipe Model Water Quality Validation**

**Dept. Priority:** 150

**Description:** This project is an upgrade to the All Pipe Water Quality Model application. As the system condition, operation and service area changes over years, the distribution system model needs recalibration for water quality to address these changes, so it can maintain its prediction accuracy.

**Purpose:** The purpose of this project is to revalidate the distribution system model for water quality in order to maintain its accuracy and effectiveness over changes in system condition, operation and service area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						300,000		\$300,000
Total						300,000		\$300,000
Estimated Personnel Cost						14,000		\$14,000

**Granular Activated Carbon Storage**

**Dept. Priority:** 116

**Description:** This project will to provide additional Granular Activated Carbon (GAC) storage in order to maintain treatment capacity during the highest water production.

**Purpose:** The purpose of this project is to provide additional Granular Activated Carbon (GAC) storage in order to maintain treatment capacity during the highest water production.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							467,000	\$467,000
Total							467,000	\$467,000
Estimated Personnel Cost								\$0

**Spring Grove and Western**

**Dept. Priority:** 117

**Description:** This project will replace the existing 36 inch transmission main in Spring Grove and Western.

**Purpose:** The purpose of this project is to replace and upgrade the existing 36 inch transmission line providing suction to the Western Hills Station due to reaching the end of its design life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							50,000	\$50,000
Total							50,000	\$50,000
Estimated Personnel Cost								\$0

**Eden Park Feeder 4**

**Dept. Priority:** 131

**Description:** This project will replace the existing Eastern Hills Discharge feeder from Eden Park Pump Station.

**Purpose:** The purpose of this project is to replace and upgrade the Eastern Hills discharge feeder from Eden Park Reservoir and Pump Station, which is nearing the end of its design life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							200,000	\$200,000
Total							200,000	\$200,000
Estimated Personnel Cost								\$0

**McMillan Avenue-Essex to Clifton**

**Dept. Priority:** 132

**Description:** This project will install a 36 inch transmission main in McMillan Avenue from Essex to Clifton Avenues.

**Purpose:** The purpose of this project is a critical transmission replacement for a city water main to maintain adequate supply and water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							500,000	\$500,000
Total							500,000	\$500,000
Estimated Personnel Cost								\$0

**Eggleston and 9th Streets**

**Dept. Priority:** 133

**Description:** This project will install a 48 inch transmission main in Eggleston and 9th Street.

**Purpose:** The purpose of this project is to replace the existing 48-inch transmission main in Eggleston and 9th Street, which is in the critical central service area. The infrastructure is nearing the end of its design life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							100,000	\$100,000
Total							100,000	\$100,000
Estimated Personnel Cost								\$0

**Pete Rose Way/Eggleston-Broadway**

**Dept. Priority:** 134

**Description:** This project will install a 48 inch transmission main in Pete Rose Way to complete the transmission system from the pump station through downtown to Constance.

**Purpose:** The purpose of this project is to complete the transmission mains through the downtown area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							200,000	\$200,000
Total							200,000	\$200,000
Estimated Personnel Cost								\$0

**Winton Road - Froome to Reservoir**

**Dept. Priority:** 135

**Description:** This project will install a new transmission main in Winton Road to the Winton Reservoir.

**Purpose:** The purpose of this project is to provide transmission supply in Eastern Hills for maintenance purposes as well as back up supply to Este Avenue.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							150,000	\$150,000
Total							150,000	\$150,000
Estimated Personnel Cost								\$0

**Glenway - Warsaw to Rapid Run**

**Dept. Priority:** 136

**Description:** This project will install a 16 inch replacement water main upgrade to improve arterial water supply through Price Hill and Westwood.

**Purpose:** The purpose of this project is to replace existing 10 and 16 inch mains to better supply water along this primary corridor of Western Hills within the city.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							300,000	\$300,000
Total							300,000	\$300,000
Estimated Personnel Cost								\$0

**McMillan and May Streets**

**Dept. Priority:** 137

**Description:** This project will install a 48 inch transmission water main that upgrades water service to the Clifton/Uptown Area and hospital/medical areas, replacing an existing 36 inch water main. This also supports discharge of Eden Reservoir to the Winton Reservoir supply.

**Purpose:** The purpose of this project is to install a transmission water main to upgrade water service to the Clifton/Uptown areas. This transmission upgrade is vital to the core water system and Winton Reservoir supply.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							150,000	\$150,000
Total							150,000	\$150,000
Estimated Personnel Cost								\$0

**Kennedy and Highland Avenues**

**Dept. Priority:** 138

**Description:** This project will install a 48 inch transmission water main to replace existing supply and enhance additional water supply for future needs.

**Purpose:** The purpose of this project is to install transmission water main to supply Kennedy Heights station to meet water demands of northeast including Brecon, Mason, Lebanon and Warren.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							269,000	\$269,000
Total							269,000	\$269,000
Estimated Personnel Cost								\$0

**Backup Power Generator - Western Hills**

**Dept. Priority:** 139

**Description:** This project will provide an onsite standby generator system to the Western Hills Pump Station. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage.

**Purpose:** The purpose of this project is to install an onsite standby generator system. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							331,000	\$331,000
Total							331,000	\$331,000
Estimated Personnel Cost								\$0

**Meter Interface Units (MIU) 2016**

**Dept. Priority:** 144

**Description:** This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

**Purpose:** The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							842,000	\$842,000
Total							842,000	\$842,000
Estimated Personnel Cost								\$0

**HVAC - AHU Upgrades - Bolton Plant**

**Dept. Priority:** 145

**Description:** This project will upgrade four 35-year old air handlers units including cabinet, filters, fan, condensing coil, vibration isolation mounts, duct, thermostat and controls. Existing TRANE units were last replaced in 1978.

**Purpose:** The purpose of this project is to upgrade air handling equipment at the Bolton Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							80,000	\$80,000
Total							80,000	\$80,000
Estimated Personnel Cost								\$0

**Wash Water Pump Upgrades - Miller Plant**

**Dept. Priority:** 146

**Description:** This project will upgrade or replace six washwater pumps located in the front of the Filter Building at the Miller Treatment Plant.

**Purpose:** The purpose of this project is to upgrade or replace six washwater pumps located in the front of the Filter Building at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							50,000	\$50,000
Total							50,000	\$50,000
Estimated Personnel Cost								\$0

**Tank Coating 2016**

**Dept. Priority:** 151

**Description:** This project will apply a protective coating on tanks to extend useful life and maintain water quality.

**Purpose:** The purpose of this project is to apply a protective exterior coating to the Cherry Grove Elevated Tank.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							250,000	\$250,000
Total							250,000	\$250,000
Estimated Personnel Cost								\$0

**Roof Replacement 2016**

**Dept. Priority:** 152

**Description:** This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

**Purpose:** The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							600,000	\$600,000
Total							600,000	\$600,000
Estimated Personnel Cost								\$0

**Lime Residual Sitework - Bolton Plant**

**Dept. Priority:** 153

**Description:** This project will construct a holding lagoon adjacent to existing site for disposing of lime residual from the Bolton Treatment Plant softening process.

**Purpose:** The purpose is to provide a location for placement of spent lime residual solids at the Bolton Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							230,000	\$230,000
Total							230,000	\$230,000
Estimated Personnel Cost								\$0

**Comprehensive Reliability - Bolton Plant**

**Dept. Priority:** 154


**Description:** This project will provide preliminary design engineering for numerous projects (chlorine gas alternatives, sludge line reconstruction, recarbonation facilities, etc.) to improve reliability, redundancy and plant capacity.

**Purpose:** The purpose of this project is to provide preliminary design engineering for numerous projects to improve reliability, redundancy and plant capacity.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							597,000	\$597,000
Total							597,000	\$597,000
Estimated Personnel Cost								\$0

November 29, 2010

**To:** Mayor Mark Mallory

**From:** Milton Dohoney, Jr. City Manager 

**Subject: Recommended 2011/2012 Consolidated Plan Budget**

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I am submitting my Recommended 2011/2012 Consolidated Plan Budget. In each year of its five-year Consolidated Plan, the City submits an annual Consolidated Plan Budget. This budget provides funding for programs to help achieve Consolidated Plan goals. The current Consolidated Plan is a five-year plan for the period from 2010 to 2014 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2011/2012 Consolidated Plan Budget provides a summary of the elements in the Action Plan, a component of the five year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

The 2011/2012 Consolidated Plan Budget provides recommended funding levels for programs within the 2010-2014 Consolidated Plan. Actual Consolidated Plan grant awards for 2011 and 2012 will not be known until the FY 2011 and FY 2012 Federal Budgets are approved by the Congress, signed by the President, and awards are made by HUD. The Mayor and City Council may consider additional changes at that time. Estimated Consolidated Plan resources for the 2011 Recommended Budget assume continuation grant levels for CDBG and HOPWA, and a 1% decline in ESG. In 2011 the City will reduce the HOME grant by \$1,162,822 in order to repay findings of the HUD Office of Inspector General. This results in an estimated 27% decline in HOME resources. In 2012 grant resources are expected to decline by 5% for CDBG, ESG, and HOPWA. Due to the affect of the repayment in 2011, the HOME grant is expected to increase by 30% in 2012. CDBG continues to see lower levels of program income and this is reflected in the 2011 and 2012 estimate of total resources. Additionally, prior year unallocated funds in the CDBG and HOPWA programs increase the total amount available in 2011. Reconciliation ordinances for CDBG (Ordinance no. 221-2010) and HOME (Ordinance no. 271-2010) were approved by City Council earlier in the year. The amounts shown in Table 1 under the "2010 Approved - Reconciliation" column reflect the revised total appropriation by Fund. The composition of grant resources including any changes is detailed on Table 2 (Estimated Resources) on page 3.

### **2011/2012 Consolidated Plan Budget Overview**

The 2011/2012 Recommended Consolidated Plan Budget is consistent with the goals and objectives in the 2010-2014 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2010-2014 Consolidated Plan.

*Table 1*  
**Recommended Budget Summary**

<b>Fund</b>	<b>2010 Approved Budget Update</b>	<b>2010 Approved- Reconciliation</b>	<b>2011 Recommended</b>	<b>2012 Recommended</b>
CDBG	\$14,742,722	\$15,510,325	\$16,832,580	\$14,998,780
HOME	\$4,438,952	\$5,000,721	\$3,206,576	\$4,158,428
ESG	\$584,238	\$584,238	\$563,250	\$539,993
HOPWA	\$629,147	\$629,147	\$720,253	\$637,767
<b>Consolidated Plan Budget Total</b>	\$20,395,059	\$21,724,431	\$21,322,659	\$20,334,968

The Recommended Budget totals \$21,322,659 in 2011. The 2011 recommendation is a net decrease of \$401,772 from the 2010 Approved-Reconciliation Consolidated Plan Budget total of \$21,724,431. This net decrease includes an increase of \$1,322,255 in the recommended CDBG appropriation, a reduction of \$1,794,145 in the recommended HOME appropriation, a reduction of \$20,988 in the recommended ESG appropriation, and an increase of \$91,106 in the recommended HOPWA appropriation.

The Recommended Budget totals \$20,334,968 in 2012. The 2012 recommendation is a net decrease of \$987,691 from the 2011 Recommended Budget. This net decrease includes a reduction of \$1,833,800 in the recommended CDBG appropriation, an increase of \$951,852 in the recommended HOME appropriation, a reduction of \$23,257 in the recommended ESG appropriation, and a reduction of \$82,486 in the recommended HOPWA appropriation.

Resource changes by grant from the 2010 Estimate Actual resources are specified in Table 2 (Estimated Resources) on page 3.

The resources in the 2011/2012 Recommended Budget are based on estimated grant funding and locally generated resources such as program income, operating savings, and the reallocation (sunset) of prior year unused funding as follows:

- Continuation entitlement grant levels in 2011 are projected for CDBG and HOPWA;
- Estimated decline of 1% in ESG for 2011;
- Estimated decline of 28% in HOME entitlement grant due to the repayment for HUD findings in 2011;
- Estimate decline of 5% in entitlement grant levels in 2012 for CDBG, ESG, and HOPWA;
- Estimate increase of 31% in HOME entitlement grant due to return to normal grant levels after 2011 repayment;
- Estimated program income is based on an annualized projection of year-to-date receipts, adjusted for programmatic and organizational changes;
- Estimated operating savings are based on the actual amounts from prior years; and



- Prior year carry over resources are based on actual unappropriated balances from prior year grants.

Federal entitlement grant amounts are determined by a formula using several variables including census data, growth lag, and age of housing stock. As a result, these amounts will be affected by the final congressional appropriations for HUD's various programs for Federal FY 2011 and FY 2012. If actual grant allocations are different than estimated resources funding amounts for various programs in this budget will need to be reconciled. Program income (primarily consisting of loan repayments, sales of loan portfolios, sales of property, and reimbursements) is estimated based on prior year amounts as well as an annualized projection of year-to-date receipts. A report reconciling the Recommended Budget amounts for 2011 will be submitted to the Mayor and the City Council in 2011 after final entitlement grant amounts are known and the actual amount of local resources, such as program income and operating savings, are determined. For Federal FY 2010, the actual funding amounts were officially awarded in April of 2010. A similar reconciliation report will be done in 2012 when FY 2012 grant amounts are determined. Table 3A and 3B on pages 5 and 6 show expenditures by category for 2011 and 2012. Specific program descriptions, goals, and funding are shown in the document beginning on page 19.

*Table 2*  
**Estimated Resources**

<b>Grant</b>	<b>2010 Approved Budget Update</b>	<b>2010 Estimated Actual</b>	<b>2011 Estimate</b>	<b>2012 Estimate</b>
<b>CDBG</b>				
Entitlement Grant	\$13,007,722	\$14,057,453	\$14,057,453	\$13,354,580
Program Income	\$1,700,000	\$1,700,000	\$1,600,000	\$1,600,000
Operating Savings	\$35,000	\$10,000	\$44,200	\$44,200
Prior Year Carry Over	<u>\$0</u>	<u>\$0</u>	<u>\$1,130,927</u>	<u>\$0</u>
Total	\$14,742,722	\$15,767,453	\$16,832,580	\$14,998,780
<b>HOME</b>				
Entitlement Grant	\$4,238,952	\$4,219,398	\$3,056,576	\$4,008,428
Program Income	<u>\$200,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>
Total	\$4,438,952	\$4,369,398	\$3,206,576	\$4,158,428
<b>ESG</b>				
Entitlement Grant	\$572,380	\$570,143	\$563,250	\$536,750
Unallocated Prior-year resources	<u>\$11,858</u>	<u>\$14,095</u>	<u>\$0</u>	<u>\$3,243</u>
Total	\$584,238	\$584,238	\$563,250	\$539,993
<b>HOPWA</b>				
Entitlement Grant	\$584,124	\$643,644	\$643,644	\$611,462
Unallocated Prior-year resources	<u>\$45,023</u>	<u>\$0</u>	<u>\$76,609</u>	<u>\$26,305</u>
Total	\$629,147	\$643,644	\$720,253	\$637,767
<b>TOTAL</b>	<b>\$20,395,059</b>	<b>\$21,364,733</b>	<b>\$21,322,659</b>	<b>\$20,334,968</b>

In 2011 CDBG Budget resources total \$16,832,580, a net increase of \$1,065,127 from the 2010 Estimated Actual CDBG resources (See Table 2). This increase from the 2010 Estimated Actual CDBG resources assumes no change in the entitlement grant from the 2010 level, a decrease of \$100,000 in program income, an increase of \$34,200 in the Operating Savings, and \$1,130,927 in prior year unappropriated resources.

In 2012 CDBG Budget resources total \$14,998,780, a net decrease of \$1,833,800 from the 2011 Estimated CDBG resources (See Table 2). This decrease from the 2011 Estimated CDBG resources assumes a 5% decline in the entitlement grant from the 2011 level, no change in program income and operating savings, and no prior year unappropriated resources.

HOME Budget resources total \$3,206,576 in 2011. This represents a \$1,162,822 decline from the 2010 Estimated Actual HOME resources. This decline is the result of repaying HUD Office of Inspector General findings with 2011 grant resources. HOME Budget resources total \$4,158,428 in 2012, an increase of \$951,852 from 2011. This represents return to normal the entitlement grant levels and no change in program income. (See Table 2)

The 2011 ESG Budget resources total \$563,250, a decrease of \$20,988 from the 2010 Estimated Actual ESG budget of \$584,238. This represents a 1% decline in the entitlement grant from the 2010 level and no prior year unappropriated resources. The 2012 ESG Budget resources total \$539,993, a decrease of \$23,257 from the 2011 Estimated ESG budget. This represents a 5% decline in the entitlement grant from the 2011 level and an increase of \$3,243 in prior year unappropriated resources. (See Table 2)

The HOPWA Budget resources total \$720,253 in 2011, an increase of \$76,609 from the 2010 Estimated Actual HOPWA resources of \$643,644. This increase assumes no change in the entitlement grant and \$76,609 in prior-year unappropriated resources. The 2012 HOWPA Budget resources total \$637,767, a decrease of \$82,486. This represents a 5% decline in the entitlement grant from the 2011 level and a decline of \$50,304 in prior year unappropriated resources. (See Table 2)

Table 3A  
2011 Expenditures by Category

Major Expenditure Category	2011 Recommended				
	CDBG	HOME	ESG	HOPWA	TOTAL
<b>Housing Objectives</b>					
Homeownership Housing Development Total	\$3,296,000	\$330,000	\$0	\$0	\$3,626,000
Rental Housing Development Total	\$155,000	\$653,458	\$0	\$0	\$808,458
Homeownership Supportive Services Total	\$0	\$262,458	\$0	\$0	\$262,458
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
<b>TOTAL HOUSING DEVELOPMENT</b>	<b>\$4,067,500</b>	<b>\$1,745,916</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,813,416</b>
<b>Economic Development</b>					
Commercial and Industrial Development Total	\$1,115,000	\$0	\$0	\$0	\$1,115,000
Industrial Site Redevelopment/SPUR Total	\$750,000	\$0	\$0	\$0	\$750,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,280,000	\$200,000	\$0	\$0	\$1,480,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>\$4,668,000</b>	<b>\$340,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,008,000</b>
<b>Quality of Life</b>					
Slum & Blight Elimination Total	\$3,202,220	\$0	\$0	\$0	\$3,202,220
Services & Facility Improvements Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
<b>TOTAL QUALITY OF LIFE</b>	<b>\$4,302,220</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,302,220</b>
<b>Homeless Housing</b>					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$535,000	\$0	\$1,335,000
<b>TOTAL HOMELESS HOUSING</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$535,000</b>	<b>\$0</b>	<b>\$1,335,000</b>
<b>Special Populations Housing</b>					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$124,132	\$124,132
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$328,613	\$328,613
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$247,255	\$247,255
<b>TOTAL SPECIAL POPULATIONS HOUSING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$700,000</b>
<b>Planning, Administration &amp; Debt Service</b>					
Operating Budgets	\$3,251,960	\$320,660	\$28,250	\$20,253	\$3,621,123
Section 108 Debt Service	\$542,900	\$0	\$0	\$0	\$542,900
<b>TOTAL PLANNING, ADMIN. &amp; DEBT SERVICE</b>	<b>\$3,794,860</b>	<b>\$320,660</b>	<b>\$28,250</b>	<b>\$20,253</b>	<b>\$4,164,023</b>
<b>TOTAL</b>	<b>\$16,832,580</b>	<b>\$3,206,576</b>	<b>\$563,250</b>	<b>\$720,253</b>	<b>\$21,322,659</b>

Table 3B  
2012 Expenditures by Category

Major Expenditure Category	2012 Recommended				
	CDBG	HOME	ESG	HOPWA	TOTAL
<b>Housing Objectives</b>					
Homeownership Housing Development Total	\$3,046,000	\$330,000	\$0	\$0	\$3,376,000
Rental Housing Development Total	\$155,000	\$1,500,000	\$0	\$0	\$1,655,000
Homeownership Supportive Services Total	\$0	\$272,585	\$0	\$0	\$272,585
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
<b>TOTAL HOUSING DEVELOPMENT</b>	<b>\$3,817,500</b>	<b>\$2,602,585</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,420,085</b>
<b>Economic Development</b>					
Commercial and Industrial Development Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Industrial Site Redevelopment/SPUR Total	\$700,000	\$0	\$0	\$0	\$700,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,270,000	\$200,000	\$0	\$0	\$1,470,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>\$4,493,000</b>	<b>\$340,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,833,000</b>
<b>Quality of Life</b>					
Slum & Blight Elimination Total	\$2,925,000	\$0	\$0	\$0	\$2,925,000
Health Services	\$0	\$0	\$0	\$0	\$0
Services & Facility Improvements Total	\$0	\$0	\$0	\$0	\$0
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
<b>TOTAL QUALITY OF LIFE</b>	<b>\$3,025,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,025,000</b>
<b>Homeless Housing</b>					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$0	\$0	\$800,000
<b>TOTAL HOMELESS HOUSING</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>
<b>Special Populations Housing</b>					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$0	\$0
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$0	\$0
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$0	\$0
<b>TOTAL SPECIAL POPULATIONS HOUSING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Planning, Administration &amp; Debt Service</b>					
Operating Budgets	\$3,076,890	\$415,843	\$0	\$0	\$3,492,733
Section 108 Debt Service	\$586,390	\$0	\$0	\$0	\$586,390
<b>TOTAL PLANNING, ADMIN. &amp; DEBT SERVICE</b>	<b>\$3,663,280</b>	<b>\$415,843</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,079,123</b>
<b>TOTAL*</b>	<b>\$14,998,780</b>	<b>\$4,158,428</b>	<b>\$539,993</b>	<b>\$637,767</b>	<b>\$20,334,968</b>

\*ESG and HOPWA funded programs do not recommended funding for 2012 as part of the biennial budget process.

## Consolidated Plan Program Limits and Regulations

The CDBG Program has statutory funding limitations that must be considered in developing budget recommendations. HUD requires that at least 70% of CDBG funding spent on activities every year must meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions, and up to 30% of the CDBG project appropriation can be budgeted for this purpose over the three year reporting period. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and prior year program income. The only exception to this rule is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved Neighborhood Revitalization Strategy Areas (NRSA). Those expenditures do not count against the regulatory cap on public services. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and current year program income.

The other three Consolidated Plan grants have separate limits on administrative expenses as follows: HOME – 10% of grant amount and program income; ESG – 5% of grant amount; and HOPWA – 3% of grant amount.

Table 4 reflects the program limits and regulations as well as the City’s adherence to these requirements for the 2011/2012 Recommended Budget. The City will closely monitor the program caps throughout 2011, and if changes are necessary, they will be included in the reconciliation report. Table 5 provides a listing of the public service activities in the 2011/2012 Recommended Budget.

*Table 4*

### Consolidated Plan Program Caps

<b>Program Cap</b>	<b>Limit</b>	<b>2010 Approved</b>	<b>2011 Recommended</b>	<b>2012 Recommended</b>
CDBG Low/Mod Income Benefit	70% Min	82.1%	75.1%	75.3%
CDBG Public Services	15% Max	9.9%	11.2%	11.7%
CDBG Planning & Admin	20% Max	18.2%	19.8%	19.6%
HOME Planning & Admin	10% Max	10.2%	10.0%	10.0%
ESG Planning & Admin	5% Max	5.0%	5.0%	*
HOPWA Planning & Admin	3% Max	3.0%	2.8%	*

\*The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2012 during the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis.

*Table 5*  
**2011/2012 Recommended Public Service Activities**

<i>CDBG funded Public Service Activities</i>			
<b>PROJECT NAME</b>	<b>Approved 2010</b>	<b>Recommended 2011</b>	<b>Recommended 2012</b>
Blueprint for Success*	\$250,000	\$250,000	\$250,000
Drug Elimination Program	\$0	\$100,000	\$100,000
EITC Outreach	\$8,000	\$8,000	\$8,000
Emergency Mortgage Assistance	\$143,000	\$137,000	\$137,000
Fair Housing Services	\$214,500	\$214,500	\$214,500
Section 8 Tenant Counseling & Plcmt	\$55,000	\$55,000	\$55,000
Tenant Assistance	\$26,000	\$26,000	\$26,000
Tenant Representation	\$187,000	\$187,000	\$187,000
Youth Employment Programs	\$1,000,000	\$1,030,000	\$1,020,000
<b>SUB TOTAL</b>	<b>\$1,883,500</b>	<b>\$2,007,500</b>	<b>\$1,997,500</b>
<i>less exempt activities*</i>	-\$250,000	-\$250,000	-\$250,000
<b>TOTAL</b>	<b>\$1,633,500</b>	<b>\$1,757,500</b>	<b>\$1,747,500</b>
<b>Public Services Cap Amount (15.0%)</b>	<b>\$2,472,000</b>	<b>\$2,363,600</b>	<b>\$2,243,200</b>
Total as a % of budget	9.9%	11.2%	11.7%

\*Operated by CBDO in NRSA (not included in cap calculations)

### **Recommended Consolidated Plan Highlights**

**1. \$16.8 million in Community Development Block Grant (CDBG) Funding in 2011 (see pages 13-15 for funding detail).** The 2011 Recommended CDBG Budget totals \$16,832,580 based on \$14,057,453 in entitlement grant (2011 estimated grant), \$1,600,000 in program income, \$44,200 in operating savings, and \$1,130,927 in prior year unappropriated resources. The actual 2010 grant amount was \$14,057,453, an increase of \$1,049,731 from the 2009 CDBG Grant. The 2011/2012 Recommended Budget assumes no change in the grant level for CDBG in 2011.

The 2012 Recommended CDBG Budget totals \$14,998,780 based on \$13,354,580 in entitlement grant (2012 estimated grant), \$1,600,000 in program income, and \$44,200 in operating savings. The 2011/2012 Budget assumes a 5% decline in the grant level for CDBG in 2012.

In 2011, the recommended budget includes \$4.07 million for housing programs, \$4.67 million for economic development programs, \$4.30 million for quality of life, and \$3.79 million for Planning and Administration. Many programs received continuation level funding. As has been the case in recent years, most program allocations include resources for project delivery costs incurred by the implementing department. The 2011 Recommended CDBG Budget includes the following changes from the 2010 Approved Budget Update.

- Strategic Housing Initiatives increased by \$280,000 compared to the 2010 Approved Budget Update. This is a result of the reallocation of CDBG resources from the Homeowner Rehab Loan Program.
- The Homeowner Rehab Loan Program funding level decreased by \$333,000. There have been no new rehabilitation projects related to this program since 2008. As a result fewer resources are needed to manage this program. Remaining funds pay for the servicing of outstanding loans related to this program.
- The Housing Maintenance Services Program increased by \$230,000 due to the consolidation of the services provided by the Compliance Assistance Repair for the Elderly (CARE) Program.
- The Compliance Assistance Repair for the Elderly (CARE) Program is no longer funded as a separate project within the CDBG budget. Funding for this program has been consolidated with the Housing Maintenance Services Program since both programs are managed by People Working Cooperatively.
- The Emergency Mortgage Assistance Program decreased by \$6,000 due to the department incurring a lower level of project delivery expense for this program.
- The Housing Property Holding Costs project is not funded due to the need to adhere more closely with CDBG eligibility regulations.
- The Rental Rehabilitation Program increased by \$5,000 due to the department incurring a higher level of project delivery expense for this program.
- The NBD Improvement Program increased by \$878,000. Funding that was shifted for the Avondale/Burnet NBD Improvements project in 2010 has been shifted back to the program. In addition, funding was added to provide more resources for NBD improvements.
- The NBD Property Holding Costs project is not funded due to the need to adhere more closely with CDBG eligibility regulations.
- The Strategic Program for Urban Redevelopment (SPUR) increase of \$125,000 compared to the 2010 Approved Budget Update. Brownfield activities are expected to increase as a result of work in the SPUR districts as well as GO Cincinnati areas.
- The Small Business Loan Fund increased by \$45,000 from the 2010 Approved Budget Update.
- The Neighborhood Capacity Building and Technical Assistance increased by \$55,000. HOME resources decreased for this activity. Combined CDBG and HOME resources are \$525,000, which is a \$5,000 decrease from 2010.
- The Youth Employment Program funding increased by \$30,000 from the 2010 Approved Budget Update. This will fund Youth Employment programs at \$1,000,000 and allow for \$30,000 in project delivery.

- The Hazard Abatement Program decreased by \$18,522 from the 2010 Approved Budget Update. Program funding is recommended at \$1,000,000 in 2011.
- The Lead Hazard Testing Program decreased by \$356,460 from the 2010 Approved Budget Update. This brings funding for this program in line with historical levels.
- Addition of \$350,000 for the Historic Structures Stabilization Program. This program will abate public nuisance conditions and stabilize historic properties. Under Ohio Law if there is a historic building that is deemed a public nuisance, the City has the right to take action to abate the public nuisance conditions without taking ownership of the property. The City would use this right under the law to maintain the public health, safety, and welfare while at the same time preserving the historic structures for potential future rehabilitation.
- Addition of \$450,000 for Future Blooms Program. This program focuses on enhancing the aesthetics' of Neighborhood Enhancement Program focus areas and other targeted areas by painting windows and doors on boarded up buildings, and improving vacant lots by growing grass, adding trees where appropriate, and using a fence to define the space as a "Future Blooms" project. In addition, in 2011 this program will start an Urban Farming employment training program to provide sustainable employment options to low-income individuals and encourage productive use of vacant land within the City.
- Addition of \$1,000,000 for Public Facility Improvements. Funding in this program would be used for design, acquisition, construction, and rehabilitation of public facilities, such as recreation centers, homeless shelters, or parks that service income eligible neighborhoods or populations.
- The Drug Elimination Program increased by \$100,000 from the 2010 Approved Budget Update. This program was funded with CDBG-Recovery resources in 2010.

The City's Planning and Administration costs total \$3.79 million in 2011, which includes \$2.04 million in operating support for departments, \$1.21 million for non-departmental accounts, and \$0.54 million in Section 108 Debt Service. Overall the City's Planning and Administrative costs increased by \$393,840, or 11.6%, from the 2010 Approved Budget Update due to an increase in total CDBG resources.

The 2012 Recommended CDBG Budget totals \$14,998,780, a decline of \$1,833,800. This decline is the result of a projected 5% decrease in entitlement resources and a decrease of \$1,130,927 in prior year unallocated resources. This decrease affects seven programs: Strategic Housing Initiatives (\$250,000 decrease), NBD Improvement Program (\$115,000 decrease), SPUR (\$50,000 decrease), Youth Employment Program (\$10,000 decrease), Lead Hazard Testing Program (\$27,220 decrease), Future Blooms (\$250,000 decrease), and Public Facilities Improvements (\$1,000,000 decrease). In addition Planning and Administrative resources decrease by \$131,580, or 3.5%.



**2. \$3.2 million in HOME Investment Trust Fund resources (see page 16 for funding detail).**

The 2011 Recommended HOME Budget totals \$3,206,576 based on \$3,056,576 in entitlement grant (2011 estimated grant less repayment), and \$150,000 in program income. The actual 2010 grant amount was \$4,219,398, a \$19,554 decrease from the 2009 HOME grant. The 2011 Recommended Budget includes a decrease of \$1,162,822 due to the repayment of HUD Office of Inspector General findings.

- The Strategic Housing Initiatives Program is not funded in 2011; this program received \$600,000 in funding in the 2010 Approved Budget Update. Funding was diverted to Tenant Based Rental Assistance and the Single Family Homeownership Development Program.
- Increase of \$165,000 in the Single Family Homeownership Development Program (formerly the TAP Program).
- Decrease of \$1,099,899 for the Rental Rehabilitation Program compared to the 2010 Approved Budget Update due to the decreased grant level.
- Decrease of \$14,242 in the Down Payment Initiative Program compared to the 2010 Approved Budget Update due to the decreased grant level.
- Inclusion of \$500,000 for Tenant Based Rental Assistance. The initial funding for this program, which was appropriated in mid-2008, will be exhausted in 2010. Starting in 2011 this program will receive an annual allocation of HOME resources.
- Decrease of \$60,000 for the Neighborhood Capacity Building and Technical Assistance. CDBG resources are increased for this activity. Combined CDBG and HOME resources are \$525,000, which is a \$5,000 decrease from 2010.
- Decrease of \$123,235, or 28%, in funding for HOME Administration due to a decrease in overall grant resources.
- Funding for the following projects did not change from the 2010 Approved Budget: Blueprint for Success Program and Homeless to Homes – Transitional Housing.

The 2012 Recommended HOME Budget totals \$4,158,428, an increase of \$951,852. This increase reflects a return to normal grant levels after the reduction of the grant in 2011 for the repayment of HUD Office of Inspector General findings. This increase primarily affects the Rental Rehabilitation program, which is recommended to increase by \$846,542 in 2012.

**3. \$563,250 in Emergency Shelter Grant (ESG) Funding (see page 17 for funding details).**

Recommended 2011 funding for ESG projects is based on the recommendations provided by the Continuum of Care process. The 2011 Recommended ESG Budget totals \$563,250, which is a \$20,988 decrease from the 2010 Approved Budget Update. This decrease is in part due to expecting a 1% decline in the grant level in 2011 and no longer having prior-year unallocated resources. Funding for ESG Administration in 2011 is \$28,250, which is within the ESG regulatory limit of 5%.

**4. \$720,253 in Housing Opportunities for Persons with AIDS (HOPWA) Funding (see page 17 for funding details).** The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2011 Recommended HOPWA budget totals \$720,253, which is a \$91,106 increase over the 2010 Approved Budget Update. This increase is in part due to receiving a higher grant level than projected in 2010 and carrying over \$76,609 in prior-year unallocated resources in 2011. Funding for HOPWA Administration in 2012 is \$20,253, which is within the HOPWA regulatory limit of 3%.

### **Developing the Consolidated Plan Budget**

The City offers many opportunities for citizen input and participation in budget development. Historically, the City has had a Community Development Advisory Board (CDAB), which evaluated program requests and made recommendations in coordinating City programs with service providers. Additionally, the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. City Council and the Administration have been working to revise this process throughout 2009 and 2010 and expect this to continue in 2011.

Funding requests for neighborhood business district improvements are reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services are reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs are reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs has run in several publications including a paid advertisement in the September 23, 2010, Cincinnati Enquirer. Notices ran in the City Bulletin on September 28, 2010 and October 5, 2010. The 2011/2012 Requested Budget has been posted on the City's web site since September 27, 2011. The City held a public hearing on October 7, 2010, to receive public comments on the 2011/2012 Consolidated Plan Requested Budget. Printed copies of the 2011/2012 Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. There were no comments made at that meeting and no comments have been received since then. Any comments received would be considered and a response provided.

### **Conclusion**

I look forward to working with you, the City Council, and with our Citizens as we deliberate these recommendations and finalize a budget that meets the goals and objectives of the 2010-2014 Consolidated Plan.

  
cc: Lea D. Erikson, Budget Director

## Community Development Block Grant (CDBG) by Goal and Objective

	2010 Approved Budget Update	2011 Recommended Budget	2012 Recommended Budget	Pg* No.
<b>Housing Objectives</b>				
<b>Homeownership Housing Development</b>				
Strategic Housing Initiatives Program	\$670,000	\$950,000	\$700,000	19
Homeowner Rehab Loan Program	\$437,000	\$104,000	\$104,000	19
Housing Maintenance Services	\$1,870,000	\$2,100,000	\$2,100,000	19
Emergency Mortgage Assistance	\$143,000	\$137,000	\$137,000	19
Compliance Assistance Repair for the Elderly (CARE)	\$200,000	\$0	\$0	20
Property Holding Costs	\$100,000	\$0	\$0	20
Section 108/Float Loan Delivery	\$5,000	\$5,000	\$5,000	20
<b>Homeownership Total</b>	<b>\$3,425,000</b>	<b>\$3,296,000</b>	<b>\$3,046,000</b>	
<b>Rental Housing Development</b>				
Rental Rehabilitation Program	\$150,000	\$155,000	\$155,000	21
<b>Rental Housing Total</b>	<b>\$150,000</b>	<b>\$155,000</b>	<b>\$155,000</b>	
<b>Renters Supportive Services</b>				
Tenant Assistance	\$26,000	\$26,000	\$26,000	21
Code Enforcement Relocation	\$134,000	\$134,000	\$134,000	21
Tenant Representation	\$187,000	\$187,000	\$187,000	21
Section 8 Tenant Counseling and Placement	\$55,000	\$55,000	\$55,000	22
<b>Renters Supportive Services Total</b>	<b>\$402,000</b>	<b>\$402,000</b>	<b>\$402,000</b>	
<b>Promote Fair Housing</b>				
Fair Housing Services	\$214,500	\$214,500	\$214,500	22
<b>Fair Housing Total</b>	<b>\$214,500</b>	<b>\$214,500</b>	<b>\$214,500</b>	
<b>TOTAL HOUSING DEVELOPMENT</b>	<b>\$4,191,500</b>	<b>\$4,067,500</b>	<b>\$3,817,500</b>	
<b>Other Community Needs</b>				
<b>Economic Development</b>				
<b>Promote Commercial and Industrial Development/Redevelopment</b>				
NBD Improvement Program	\$237,000	\$1,115,000	\$1,000,000	22
NBD Property Holding Costs	\$25,000	\$0	\$0	22
Avondale/Burnet NBD Improvement Project	\$813,000	\$0	\$0	23
<b>Commercial and Industrial Development Total</b>	<b>\$1,075,000</b>	<b>\$1,115,000</b>	<b>\$1,000,000</b>	
<b>Industrial Site Redevelopment/SPUR</b>				
Strategic Program for Urban Redevelopment/GO Cincinnati	\$625,000	\$750,000	\$700,000	23
<b>Industrial Site Redevelopment/SPUR Total</b>	<b>\$625,000</b>	<b>\$750,000</b>	<b>\$700,000</b>	
<b>Promote Business Development Opportunities</b>				
Small Business Services & Technical Assistance	\$300,000	\$300,000	\$300,000	23
Small Business Loan Fund (CSBLF)	\$200,000	\$245,000	\$245,000	23
Corporation for Findlay Market (CFFM)	\$585,000	\$585,000	\$585,000	23
Earned Income Tax Credit Outreach and Financial Literacy	\$8,000	\$8,000	\$8,000	24
Neighborhood Capacity Building & Technical Assistance	\$330,000	\$385,000	\$385,000	24
<b>Business Development Opportunities Total</b>	<b>\$1,423,000</b>	<b>\$1,523,000</b>	<b>\$1,523,000</b>	

	2010 Approved Budget Update	2011 Recommended Budget	2012 Recommended Budget	Pg* No.
<b>Job Training, Placement Services, and Employment Opportunities</b>				
Blueprint for Success	\$250,000	\$250,000	\$250,000	24
Youth Employment Programs	\$1,000,000	\$1,030,000	\$1,020,000	24
<b>Job Training and Placement Total</b>	<b>\$1,250,000</b>	<b>\$1,280,000</b>	<b>\$1,270,000</b>	
<i>TOTAL ECONOMIC DEVELOPMENT</i>	<b>\$4,373,000</b>	<b>\$4,668,000</b>	<b>\$4,493,000</b>	
<b>Quality of Life</b>				
<b>Slum &amp; Blight Elimination</b>				
Concentrated Code Enforcement	\$575,000	\$575,000	\$575,000	25
Hazard Abatement Program	\$1,018,522	\$1,000,000	\$1,000,000	25
Millcreek Greenway Restoration	\$100,000	\$100,000	\$100,000	25
Lead Hazard Testing Program	\$1,083,680	\$727,220	\$700,000	25
Historic Structures Stabilization	\$0	\$350,000	\$350,000	26
Future Blooms	\$0	\$450,000	\$200,000	26
<b>Slum &amp; Blight Elimination Total</b>	<b>\$2,777,202</b>	<b>\$3,202,220</b>	<b>\$2,925,000</b>	
<b>Service Facility Improvements</b>				
Public Facilities and Improvements	\$0	\$1,000,000	\$0	26
<b>Service Facility Improvements Total</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	
<b>Citizen Safety</b>				
Drug Elimination Program	\$0	\$100,000	\$100,000	26
<b>Citizen Safety Total</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>	
<i>TOTAL QUALITY OF LIFE</i>	<b>\$2,777,202</b>	<b>\$4,302,220</b>	<b>\$3,025,000</b>	
<i>PROJECTS TOTAL</i>	<b>\$11,341,702</b>	<b>\$13,037,720</b>	<b>\$11,335,500</b>	

	2010 Approved Budget Update	2011 Recommended Budget	2012 Recommended Budget
<b>Planning, Administration &amp; Debt Service</b>			
Office of the City Manager/Contract Compliance	\$53,650	\$54,330	\$49,980
Budget & Evaluation	\$221,050	\$275,560	\$253,520
Law	\$218,110	\$0	\$0
Accounts & Audits	\$84,680	\$117,020	\$107,660
Treasury	\$78,300	\$18,160	\$16,710
Community Development	\$721,840	\$1,182,550	\$1,087,950
Planning and Buildings	\$395,920	\$375,920	\$345,850
Internal Audit	\$19,720	\$19,810	\$18,230
<i>Personnel and Non-Personnel Operating</i>	\$1,793,270	\$2,043,350	\$1,879,900
Employee Benefits	\$252,970	\$414,000	\$419,570
City Pensions	\$346,540	\$428,560	\$445,360
PEAP	\$1,690	\$1,990	\$2,060
Workers' Comp Insurance	\$6,400	\$22,800	\$11,300
State Unemployment Comp.	\$560	\$560	\$570
Audit & Examiner's Fees	\$5,600	\$5,720	\$5,720
Indirect Costs	\$463,500	\$334,980	\$312,410
Special Studies	\$0	\$0	\$0
<i>Non-departmental Accounts</i>	\$1,077,260	\$1,208,610	\$1,196,990
<i>Section 108 Debt Service</i>	\$530,490	\$542,900	\$586,390
<b>TOTAL PLANNING AND ADMINISTRATION</b>	<b>\$3,401,020</b>	<b>\$3,794,860</b>	<b>\$3,663,280</b>
<b>TOTAL CDBG BUDGET</b>	<b>\$14,742,722</b>	<b>\$16,832,580</b>	<b>\$14,998,780</b>

## HOME Investment Partnerships by Goal and Objective

	2010 Approved Budget Update	2011 Recommended Budget	2012 Recommended Budget	Pg* No.
<b>Housing Objectives</b>				
<b>Homeownership Housing Development</b>				
Strategic Housing Initiatives Program	\$600,000	\$0	\$0	19
Single Family Homeownership Development*	\$165,000	\$330,000	\$330,000	20
<b>Homeownership Total</b>	<b>\$765,000</b>	<b>\$330,000</b>	<b>\$330,000</b>	
<b>Rental Housing Development</b>				
Rental Rehab Program	\$1,753,357	\$653,458	\$1,500,000	21
<b>Rental Housing Total</b>	<b>\$1,753,357</b>	<b>\$653,458</b>	<b>\$1,500,000</b>	
<b>Homeownership Supportive Services</b>				
Down Payment Initiative	\$276,700	\$262,458	\$272,585	20
<b>Homeownership Supportive Services Total</b>	<b>\$276,700</b>	<b>\$262,458</b>	<b>\$272,585</b>	
<b>Renters Supportive Services</b>				
Tenant Based Rental Assistance (TBRA)**	\$0	\$500,000	\$500,000	22
<b>Renters Supportive Services Total</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	
<i>TOTAL HOUSING DEVELOPMENT</i>	<b>\$2,795,057</b>	<b>\$1,745,916</b>	<b>\$2,602,585</b>	
<b>Other Community Needs</b>				
<b>Economic Development</b>				
<b>Promote Business Development Opportunities</b>				
Neighborhood Capacity Building & Technical Assistance	\$200,000	\$140,000	\$140,000	24
<b>Promote Business Development Opportunities Total</b>	<b>\$200,000</b>	<b>\$140,000</b>	<b>\$140,000</b>	
<b>Job Training, Placement Services, and Employment Opportunities</b>				
Blueprint for Success	\$200,000	\$200,000	\$200,000	24
<b>Job Training and Placement Total</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	
<i>TOTAL ECONOMIC DEVELOPMENT</i>	<b>\$400,000</b>	<b>\$340,000</b>	<b>\$340,000</b>	
<b>Homeless Housing</b>				
<b>Homeless Shelters &amp; Other Homeless Housing</b>				
Homeless to Homes - Permanent Supportive Housing	\$800,000	\$800,000	\$800,000	27
<i>TOTAL HOMELESS HOUSING</i>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	
<b>Planning, Administration &amp; Debt Service</b>				
	\$443,895	\$320,660	\$415,843	
<b>TOTAL HOME</b>	<b>\$4,438,952</b>	<b>\$3,206,576</b>	<b>\$4,158,428</b>	

\* Formerly the TAP Program

\*\*This project was funded at \$1,500,000 in mid-2008 with various HOME project account resources from prior years. This Funding will support the project through mid-2011.

## Emergency Shelter Grant (ESG) by Goal and Objective

	2010 Approved Budget Update	2011 Recommended Budget	2012 Recommended Budget	Pg* No.
<b>Homeless Housing</b>				
<b>Homeless Shelters &amp; Other Homeless Housing Support</b>				
Bethany House	\$69,062	\$60,000	\$0	27
Cincinnati Center for Respite Care	\$24,686	\$15,000	\$0	27
Interfaith Hospitality Network	\$32,000	\$37,084	\$0	28
Lighthouse Youth Crisis Center	\$55,186	\$28,000	\$0	28
Lighthouse Young Adult Shelter	\$0	\$10,000	\$0	28
Mercy Franciscan/St. John's OTR Temporary Housing	\$37,480	\$45,276	\$0	28
Mercy Franciscan/St. John's Anna Louise Inn	\$58,400	\$63,640	\$0	29
Salvation Army Emergency Shelter	\$21,000	\$26,000	\$0	29
Shelterhouse/Drop Inn Center	\$227,000	\$200,000	\$0	29
YWCA Battered Women's Shelter	\$30,186	\$50,000	\$0	29
<b>Homeless Shelters &amp; Transitional Housing Support Total</b>	<b>\$555,000</b>	<b>\$535,000</b>	<b>\$0</b>	
<i>TOTAL HOMELESS HOUSING</i>				
	<b>\$555,000</b>	<b>\$535,000</b>	<b>\$0</b>	
<b>Planning, Administration &amp; Debt Service</b>				
	\$29,238	\$28,250	\$0	
<b>TOTAL ESG</b>	<b>\$584,238</b>	<b>\$563,250</b>	<b>\$0</b>	

## Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

	2010 Approved Budget Update	2011 Recommended Budget	2012 Recommended Budget	
<b>Special Populations Housing</b>				
<b>Operating Support for HIV/AIDS Housing Facilities</b>				
Caracole House	\$124,132	\$124,132	\$0	27
<b>Operating Support for HIV/AIDS Housing Facilities Total</b>	<b>\$124,132</b>	<b>\$124,132</b>	<b>\$0</b>	
<b>Supportive Services for Persons with HIV/AIDS</b>				
STOP AIDS Case Management	\$130,524	\$130,524	\$0	29
Caracole House Shelter Plus Services	\$112,449	\$125,109	\$0	27
Cincinnati Center for Respite Care	\$31,866	\$31,866	\$0	27
Northern Ky. Independent Health District	\$29,814	\$41,114	\$0	30
<b>Supportive Services for Persons with HIV/AIDS Total</b>	<b>\$304,653</b>	<b>\$328,613</b>	<b>\$0</b>	
<b>Housing Assistance for Persons with HIV/AIDS</b>				
STOP AIDS Short-Term Housing Assistance	\$84,915	\$84,915	\$0	29
STOP AIDS Permanent Housing Placement	\$0	\$10,700	\$0	29
Northern Ky. Independent Health District	\$96,300	\$85,000	\$0	30
Caracole Tenant Based Rental Assistance & Housing Placement	\$0	\$66,640	\$0	27
<b>Housing Assistance for Persons with HIV/AIDS Total</b>	<b>\$181,215</b>	<b>\$247,255</b>	<b>\$0</b>	
<i>TOTAL SPECIAL POPULATIONS HOUSING</i>				
	<b>\$610,000</b>	<b>\$700,000</b>	<b>\$0</b>	
<b>Planning, Administration &amp; Debt Service</b>				
	\$19,147	\$20,253	\$0	
<b>TOTAL HOPWA</b>	<b>\$629,147</b>	<b>\$720,253</b>	<b>\$0</b>	

\*ESG and HOPWA funded programs do not request funding for 2012 as part of the biennial budget process.

## **Consolidated Plan Program Descriptions by Objective**

2011 marks the second year of the City's 2010-2014 Consolidated Plan. In this section, projects and programs are generally organized by the Five-Year Consolidated Plan objectives. Under each Consolidated Plan objective are narrative descriptions and tables of the programs designed to meet the five-year goals outlined in the Consolidated Plan. These tables include funding information, goals, and accomplishment data for the 2010-2014 Consolidated Plan.

Accomplishment data for the 2010 program year will be included in the Consolidated Annual Performance and Evaluation Report (CAPER) that will be submitted to HUD by the end of March 2011. This report will be available for public review. To view proposed 2010 program goals by Consolidated Plan objective, please see the 2010 Recommended Budget Update.

The 2011/2012 Requested Budget and the 2010-2014 Consolidated Plan can be found in the City's web site at this link: <http://www.cincinnati-oh.gov/cmgr/pages/-12848/>.



## 2011/2012 Consolidated Plan Budget by Objective

### Housing Objectives

#### Strategic Housing Initiatives Program

The Strategic Housing Initiatives program provides for targeted investments in housing projects consisting of at least four housing units throughout the City's neighborhoods with a primary emphasis on homeownership opportunities.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$670,000	\$950,000	\$700,000	20	Housing Units	115	0
HOME	\$600,000	\$0	\$0	0			

#### Homeowner Rehab Loan Program

The Homeowner Rehab Loan program (HRLP) provides low-interest deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing citywide. This program currently services loans made in prior years. New rehabilitation work is on hold while the City reevaluates the program.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$437,000	\$104,000	\$104,000	300	Loans	2,000	0
HOME	\$0	\$0	\$0	0	Housing Units	0	0

#### Housing Maintenance Services

Housing Maintenance Services provide grants for emergency and critical repairs to very low-income homeowners. Emergency Services are limited to two emergencies per household per year and have a maximum of \$2,500. Critical repairs are those needed for the safety of the client and have a maximum of \$10,000. This program also provides forgivable loans and grants to low income, elderly homeowners to correct code violations issued pursuant to Neighborhood Enhancement Program exterior inspections.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,870,000	\$2,100,000	\$2,100,000	1,450	Housing Units	7,155	0

#### Emergency Mortgage Assistance

The Emergency Mortgage Assistance program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream. All clients in mortgage trouble receive in-depth foreclosure prevention counseling and case management that links them with other social service agencies.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$143,000	\$137,000	\$137,000	45	Households	225	0

## 2011/2012 Consolidated Plan Budget by Objective

### Compliance Assistance Repair for the Elderly (CARE)

The CARE program provides forgivable loans and grants to low income, elderly homeowners to correct code violations issued pursuant to a Neighborhood Enhancement Program, "house to house" exterior property condition inspection and code enforcement action. Owner occupants would receive financial assistance in correcting common exterior code violations. This program is no longer funded separately, instead it has become a component of the Housing Maintenance Services Program.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$200,000	\$0	\$0	0	Housing Units	20	0

### Single Family Homeownership Development-Cincinnati Habitat for Humanity

The program is designed to reimburse Habitat for Humanity for water and sewer tap fees, building permit fees, water permit fees, remote meter fees, a developer fee and other approved fees related to the construction of eligible new single family dwellings. The program also includes eligible infrastructure and construction costs for newly constructed or rehabilitated units, demolition costs, construction modifications to blend units with existing neighborhood styles or address accessibility issues, and homebuyer assistance.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$165,000	\$330,000	\$330,000	45	Housing Units	225	0

### Property Holding Costs

This project account provides property maintenance for City-owned property held for redevelopment by the Department of Community Development. This program has been discontinued and the work associated with it will be funded from other City capital and operating resources.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$100,000	\$0	\$0	0	Public Facilities (Parcels)	225	0

### Section 108/Float Loan Delivery

This project funds staff costs, permits, inspections, and other project delivery expenses associated with implementing Section 108 Loan and Float Loan projects.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$5,000	\$5,000	\$5,000	1	Loans	5	0

### Down Payment Initiative

The Down Payment Initiative program funds down payment assistance, which is used towards the purchase of single family housing by low- to moderate-income owner-occupant families who are first-time homebuyers. Eligible project costs include down payment and closing costs.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$276,700	\$262,458	\$272,585	45	Households	225	0

## 2011/2012 Consolidated Plan Budget by Objective

### Rental Rehabilitation Program

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating a housing unit in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$150,000	\$155,000	\$155,000	100	Housing Units	500	0
HOME	\$1,753,357	\$653,458	\$1,500,000				

### Tenant Assistance

Each year, approximately 3,000 to 4,000 persons contact the City of Cincinnati's Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$26,000	\$26,000	\$26,000	3,900	People	18,000	0

### Code Enforcement Relocation

This project allows the City of Cincinnati to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Staff take applications from low-income persons and provide vacancy lists and management company lists to clients. Qualified participants receive up to \$650 for rental assistance and moving costs.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$134,000	\$134,000	\$134,000	216	Households	1,000	0

### Tenant Representation

The Tenant Representation Project (TRP) administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The TRP prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$187,000	\$187,000	\$187,000	550	People	2,750	0

## 2011/2012 Consolidated Plan Budget by Objective

### Section 8 Tenant Counseling and Placement

The Section 8 Tenant Counseling and Placement program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. In addition to the services mentioned above, Housing Opportunities Made Equal (H.O.M.E.) also provides an outreach component to landlords.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$55,000	\$55,000	\$55,000	40	Households	200	0

### Tenant Based Rental Assistance (TBRA)

The Hamilton County Department of Community Development will operate and provide Tenant Based Rental Assistance (TBRA) to eligible households within the City of Cincinnati. The TBRA will cover a portion of the household rent payment for a minimum of 85 client households over a 12-month period.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$0	\$500,000	\$500,000	85	Households	170	0

### Fair Housing Services

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$214,500	\$214,500	\$214,500	1,100	People	5,500	0

### Other Community Needs

#### Neighborhood Business District (NBD) Improvement Program

The NBD Improvement program enhances the business environment in the City's NBDs by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$237,000	\$1,115,000	\$1,000,000	75	Businesses	425	0

#### NBD Property Holding Costs

The NBD Property Holding Costs project addresses property maintenance issues for City-owned property held for redevelopment in NBDs. This program has been discontinued and the work associated with it will be funded from other City capital and operating resources.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$25,000	\$0	\$0	0	Public Facilities (Parcels)	10	0

## 2011/2012 Consolidated Plan Budget by Objective

### Avondale/Burnet NBD Improvements

The Avondale/Burnet NBD Improvements project will make improvements to commercial structure(s) along Burnet Avenue in the Avondale Neighborhood.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$813,000	\$0	\$0	0	Organizations	1	0

### Strategic Program for Urban Redevelopment/GO Cincinnati

The Strategic Program for Urban Redevelopment/GO Cincinnati Program facilitates the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by environmental contamination. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform activities to facilitate redevelopment of brownfield sites.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$625,000	\$750,000	\$700,000	1.5	Public Facilities (Acres)	3	0

### Small Business Services & Technical Assistance

The Small Business Services and Technical Assistance Program supports a system of accessible technical assistance to meet the start-up and growth needs of micro-enterprises and small businesses. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$300,000	\$300,000	\$300,000	200	Businesses	1,000	0

### Small Business Loan Fund (CSBLF)

The Cincinnati Small Business Loan Fund (CSBLF) is a revolving loan program that is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati. These businesses must create or retain jobs for City residents, or provide benefit to residents of low and moderate-income neighborhoods.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$200,000	\$245,000	\$245,000	8	Jobs	30	0

### Corporation for Findlay Market (CFFM)

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$585,000	\$585,000	\$585,000	1	Organizations	5	0

## 2011/2012 Consolidated Plan Budget by Objective

### Earned Income Tax Credit Outreach and Financial Literacy

The purpose of the Earned Income Tax Credit Outreach and Financial Literacy Program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$8,000	\$8,000	\$8,000	3,700	People	19,000	0

### Neighborhood Capacity Building & Technical Assistance

The Neighborhood Capacity Building and Technical Assistance Program is designed to build and strengthen the capacity of Community Development Corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds;
2. Providing technical assistance and training to CDCs; and
3. Providing administrative oversight of the programs.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$330,000	\$385,000	\$385,000	12	Organizations	60	0
HOME	\$200,000	\$140,000	\$140,000	4	Organizations	35	0

### Blueprint for Success

The Blueprint for Success Program is based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved Neighborhood Revitalization Strategy Areas (NRSA), and will be trained in all aspects of residential construction through the rehabilitation.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$250,000	\$250,000	\$250,000	50	People	250	0
HOME	\$200,000	\$200,000	\$200,000	1	Housing Units	10	0

### Youth Employment Programs

The Youth Employment Program trains youth in the areas of work place etiquette and basic work skills by utilizing workshops, presentations, and on the job experiences. The program provides youth with opportunities to explore their interests and career options.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,000,000	\$1,030,000	\$1,020,000	500	People	1,893	0

## 2011/2012 Consolidated Plan Budget by Objective

### Quality of Life

#### Concentrated Code Enforcement

Inspections of homes and businesses are conducted in targeted areas and areas in transition. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development to correct violations. This program provides for complaint driven inspections of unsafe conditions in targeted areas as well.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$575,000	\$575,000	\$575,000	3,880	Housing Units	14,920	0

#### Hazard Abatement Program

The mission of the Hazard Abatement Program is the preservation of the public health, safety, and welfare through demolition and barricading or repair of abandoned buildings. The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Under the Hazard Abatement Program, condemned buildings citywide are demolished or repaired after normal code enforcement activities have been exhausted.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,018,522	\$1,000,000	\$1,000,000	600	Housing Units	2,990	0

#### Millcreek Greenway Restoration

The Mill Creek Greenway Restoration Program creates a greenway system within the riverine-riparian corridor of the Mill Creek. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$100,000	\$100,000	\$100,000	1	Public Facilities	5	0

#### Lead Hazard Testing Program

The Lead Hazard Testing Program provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The State of Ohio has lowered the blood lead criteria level, which requires intervention to 15 ug/dl of blood. In addition, the program responds to complaints from households where a child may be exposed to lead but has not yet been diagnosed. The program then provides access to services to remediate lead.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,083,680	\$727,220	\$700,000	250	Housing Units	1,225	0

## 2011/2012 Consolidated Plan Budget by Objective

### Historic Structures Stabilization

The Historic Structures Stabilization Program would abate public nuisance conditions and stabilize historic properties. Under Ohio Law if there is a historic building that is deemed a public nuisance, the City has the right to take action to abate the public nuisance conditions without taking ownership of the property. The City would use this right under the law to maintain the public health, safety, and welfare while at the same time preserve the historic structures for potential future rehabilitation.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$0	\$350,000	\$350,000	5	Housing Units	28	0

### Future Blooms

The Future Blooms Program focuses on enhancing the aesthetics' of Neighborhood Enhancement Program focus areas and other targeted areas by painting windows and doors on boarded up buildings, and improving vacant lots by growing grass, adding trees where appropriate, and using a fence to define the space as a "Future Blooms" project. In addition, in 2011 this program will start an Urban Farming employment training program to provide sustainable employment options to low-income individuals and encourage productive use of vacant land within the City.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$0	\$450,000	\$200,000	11,500	People	57,500	0

### Public Facilities and Improvements

The Public Facilities and Improvements Program would provide funding for design, acquisition, construction, and for rehabilitation of public facilities, such as recreation centers, homeless shelters, or parks that service income eligible neighborhoods or populations.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$0	\$1,000,000	\$0	2,000	People	2,000	0

### Drug Elimination Program

The Drug Elimination Program provides funding for increased law enforcement activity in Over-the-Rhine. These officers engage in drug enforcement activities, including investigation, surveillance, and arrest of drug traffickers. It is anticipated that these enforcement activities will also lead to the arrests of criminals for offenses other than and/or related to drug trafficking and abuse.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$0	\$100,000	\$100,000	5,338	People	21,352	0



## 2011/2012 Consolidated Plan Budget by Objective

### Homeless Housing / Special Populations Housing\*

*\*ESG and HOPWA funded programs do not Recommended funding for 2012 as part of the biennial budget process.*

#### Homeless to Homes - Permanent Supportive Housing

The Homeless to Homes Permanent Supportive Housing Program will provide partial financing for the construction or rehabilitation of new transitional housing units and new permanent supportive housing units.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOME	\$800,000	\$800,000	\$800,000	67	Housing Units	600	0

#### Bethany House

Bethany House Services, Inc. (30 beds/ES-families) provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$69,062	\$60,000	\$0	150	Households	750	0

#### Caracole House

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, supportive services for clients, additional tenant based rental assistance, and housing placement services.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOPWA	\$236,581	\$315,881	\$0	125	Households	775	0

#### Cincinnati Center for Respite Care

The Cincinnati Center for Respite Care (15 beds/ES indiv.) program provides emergency shelter for homeless persons who require medical care not available within a regular shelter bed. Services include 24-hour residential, recuperative adult care services for homeless men and women clients. Clients are referred from shelters through the Health Resource Center clinic or the Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati. About 14% of Center for Respite Care's population is HIV positive.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$24,686	\$15,000	\$0	130	Households	750	0
HOPWA	\$31,866	\$31,866	\$0				

## 2011/2012 Consolidated Plan Budget by Objective

### Interfaith Hospitality Network

Interfaith Hospitality Network (32 beds/ES) provides emergency shelter, food, and supportive services for homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$32,000	\$37,084	\$0	100	Households	500	0

### Lighthouse Youth Crisis Center

Lighthouse Youth Crisis Center (20 beds/ES youth) is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for runaways and other youth. The goal of the program is to enable homeless youth to learn skills needed to live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$55,186	\$28,000	\$0	900	Households	4,000	0

### Lighthouse Young Adult Shelter

Lighthouse Young Adult Shelter (28 beds/ES youth) is a new residential facility that will provide shelter and stabilization services to homeless youth who make a commitment to engage in planning and services directed toward self reliance and self sufficiency. Supportive services provided include case management, job readiness training, and GED tutoring and preparation. The program will be physically and programmatically integrated with the drop-in storefront program presently known as Anthony House.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$0	\$10,000	\$0	300	Households	1,200	0

### Mercy Franciscan at St. John Over-the-Rhine Temporary Housing

The Temporary Housing Program (32 beds/ES families) operated by Mercy Franciscan assists persons in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and bus tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$37,480	\$45,276	\$0	75	Household	400	0

## 2011/2012 Consolidated Plan Budget by Objective

### Mercy Franciscan at St. John Anna Louise Inn

The Temporary Housing Program (45 beds/ES families) operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$58,400	\$63,640	\$0	134	Household	650	0

### Salvation Army Emergency Shelter

The Salvation Army Emergency Home (24 beds/ES families) provides temporary housing for homeless families. The main goal of the program is to keep families intact and children in school, while improving the participant's financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, and housing.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$21,000	\$26,000	\$0	125	Household	750	0

### Shelterhouse/Drop Inn Center

The Drop Inn Center (242 beds/ES families) provides emergency shelter and services, including meals, showers, and clothing. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$227,000	\$200,000	\$0	2,250	Household	12,500	0

### YWCA Battered Women's Shelter

The YWCA Battered Women's Shelter (65 beds/ES d.v. families) provides emergency shelter and supportive services to families who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living. Funds for this project will support operating costs for shelter services and supportive services.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$30,186	\$50,000	\$0	420	Household	2,365	0

### STOP AIDS Case Management

STOP AIDS provides case management, supportive services, permanent housing placement, and short-term rent/mortgage/utility assistance to persons with HIV/AIDS in the Greater Cincinnati EMSA. Special attention is given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through STOP AIDS's Case Management Coordinator.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOPWA	\$215,439	\$226,139	\$0	140	Households	750	0

## 2011/2012 Consolidated Plan Budget by Objective

### Northern Ky. Independent Health District

These short-term rent/mortgage/utility funds assist individuals and families with HIV/AIDS throughout Northern Kentucky in remaining in independent living situations and maintaining their existing housing. This funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless. Due to the absence of an application from any Indiana-based HOPWA provider, the Northern Kentucky District Health Department receives funds designated specifically for providing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
HOPWA	\$126,114	\$126,114	\$0	90	Households	375	0