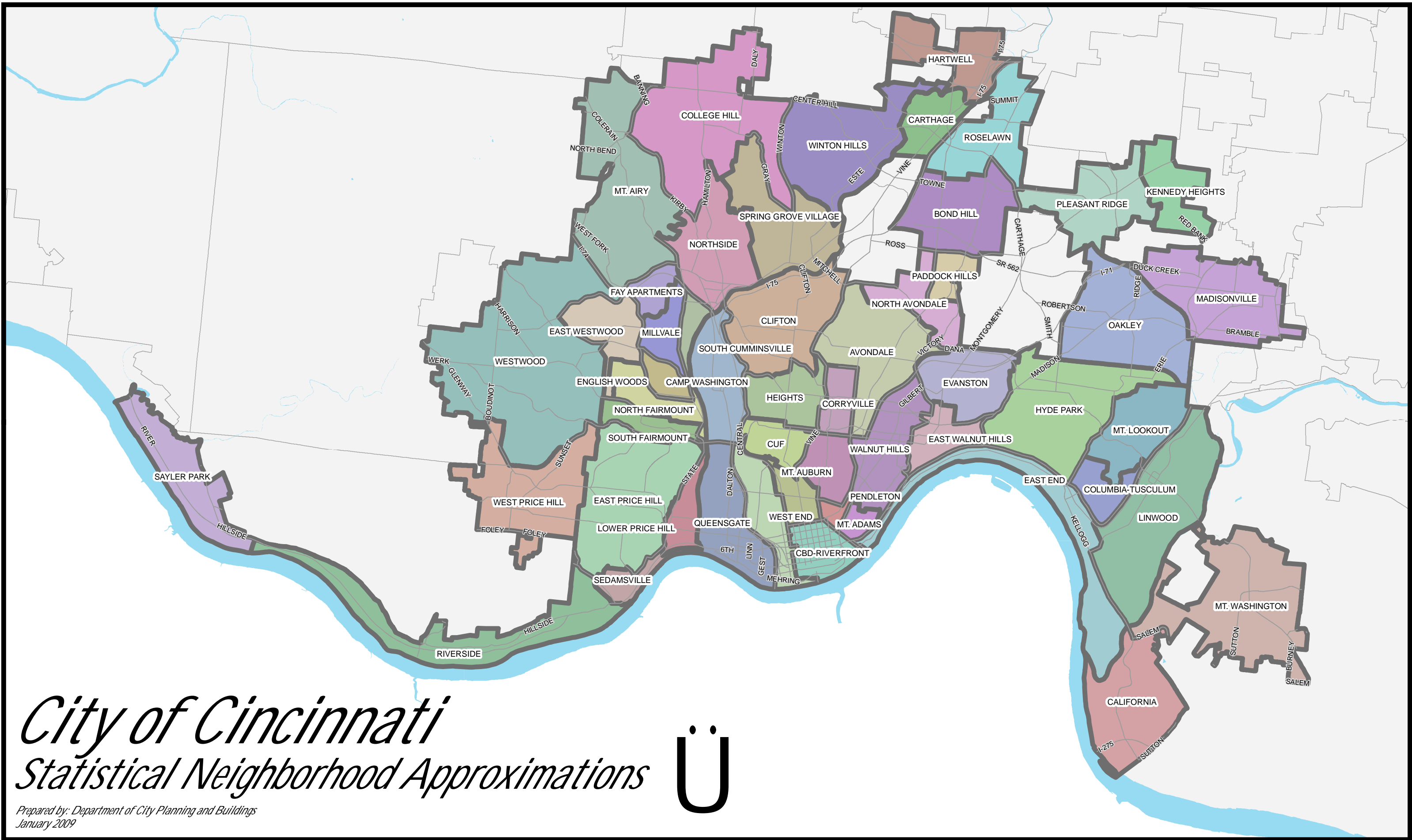


City of Cincinnati
Ohio

Approved
2011/2012

Volume I:
Biennial Budget





City of Cincinnati

Statistical Neighborhood Approximations



Prepared by: Department of City Planning and Buildings
January 2009

City of Cincinnati

All Funds Biennial Budget



2011/2012

Approved Biennial Budget

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The City of Cincinnati's Approved 2011/2012 Biennial Budget volumes are also available via the City of Cincinnati's web site – www.cincinnati-oh.gov. Copies have also been provided to the Cincinnati/Hamilton County Public Library's Main Branch.




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The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Citizens of Cincinnati

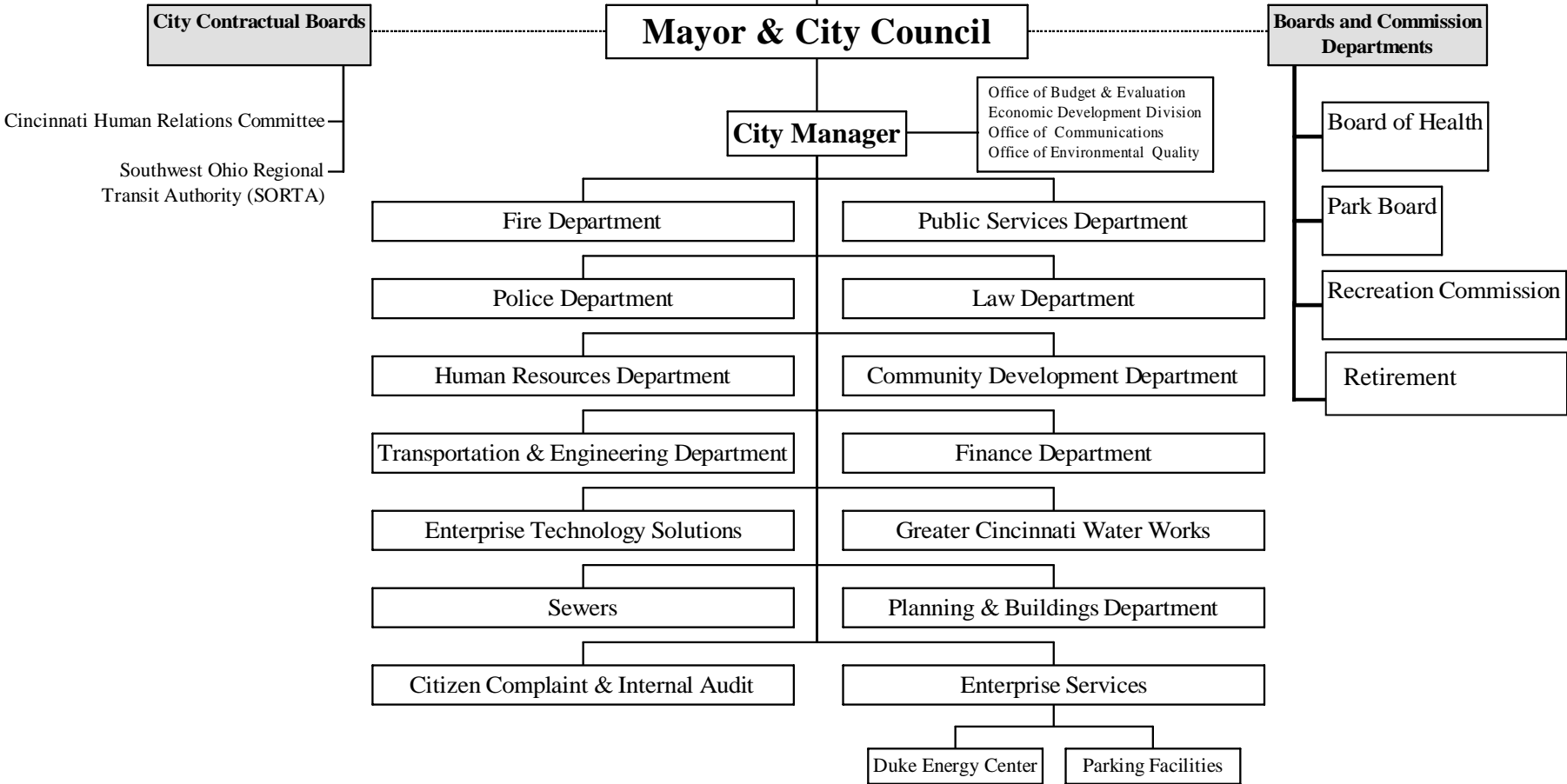


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- F. Glossary of Terms

Note: Unless otherwise noted, all data is from January 1 through December 31.

Preface



The City of Cincinnati's 2011/2012 Biennial Budget document is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget process by highlighting the City's past, present, and future operations. This document is divided into eight parts.

- Part I, Budget Summary, presents the highlights of the City's Operating, Capital, and Consolidated Plan Budgets. It includes a discussion of the City's economic climate, budget assumptions, core services, taxes & fees, and staffing. It also includes a discussion of the General Fund Multi-Year Forecast.
- Part II, Budget Basics, presents the basic elements of the budget development process including sections on the sources and uses of funding. It also describes the major government funds and fund types used by the City and discuss how revenue and expenditures are measured. A budget calendar is also presented in this section.
- Part III, Budget and Financial Policies, presents the City's policies, which are established by City Council. Financial management and Budget development principles are detailed as well as the effect of planning processes on the biennial budget.
- Part IV, Financial Summaries, presents financial summaries of the principal restricted funds for the Operating and Capital Budgets. In addition, General Fund expenditures are summarized and General Fund revenue estimates and their underlying assumptions are discussed.
- Part V, Departmental Budgets, presents budgetary and performance data for the City departments charged with carrying out the budget policies established by the City Council.
- Part VI, Consolidated Plan Budget, is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD), and is the annual Action Plan which includes the Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for persons with AIDS (HOPWA) programs.
- Part VII, Cincinnati Profile, presents an economic and demographic profile of the City of Cincinnati.
- Part VIII, Appendices, presents supplemental information in several appendices, including City Council's changes to the City Manager's recommended budget and a glossary which may help the reader to better understand the document and the terms contained therein.

A companion document, the Approved 2011/2012 Capital Budget, Volume II, is also published to provide detailed information on the City's Capital Budget for the 2011/2012 biennium and the 2011-2016 Capital Investment Plan.

Preface



This budget is the City's financial plan for the 2011/2012 biennium. Because it determines the level of City services and the way in which these services will be funded, it often becomes a focal point for public discussion. Many of the key decisions regarding the way the City operates are made through the budget. Understanding the budget is a prerequisite for understanding City government. In addition to the highlights contained in Part I, Budget Summary, and Part IV, Financial Summaries, it is recommended that Part II, Budget Basics, be read to enhance the budget reader's perspective on City government.

Budget Summary



INTRODUCTION

This part of the 2011/2012 Biennial Budget document provides an overview of the following:

- City Budget Issues;
- Operating, Capital, and Consolidated Plan Budget summaries;
- The Multi-Year General Fund Forecast;
- 2011/2012 Tax and Fee Changes; and
- 2011/2012 City Staffing Plan.

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Budget Summary



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The Budget Summary section of the Approved 2011/2012 All Funds Biennial Budget provides summary information concerning the various components of the City's budget. As described in greater detail in the Budget Basics section of this document, the Approved 2011/2012 Budget includes the Operating, Capital and Consolidated Plan budgets. This Budget Summary begins with a description of the economic conditions that this budget was developed in and a review of the strategic investments that were able to be included in this biennial budget despite revenue constraints. These sections are followed by a listing of budget assumptions, and financial summaries of the Operating, Capital and Consolidated Plan budgets.

THE STRUGGLE FOR SUSTAINABILITY

The 2011/2012 Approved Biennial Budget has been built from a continuation of the sobering conditions that faced us last year. In 2009, in an effort to balance the 2010 budget, \$23.1 million in one-time sources was used. In addition, the 2010 expense budget included \$9.8 million in reductions which were also one-time only. That single action foretold of what lay ahead if a new set of revenue streams were not identified and/or a deeper set of cuts were not made.

The City of Cincinnati's revenues have suffered as a result of the recession's impacts on both companies and individuals who provide the bulk of the funds used to operate government. Total General Fund revenues are projected to remain flat in 2011 and 2012. We have also been affected by the uncertainties embedded in some of our other revenue streams, like the Estate Tax. That source is inherently a "guesstimate."

On the expense side, the City must contend with fluctuating commodities like fuel, energy, and chemicals. The largest expense driver in this environment is always personnel costs, primarily driven by collective bargaining contracts covering 90 percent of the workforce, with wage guarantees and other items that have a monetary price tag. Pension costs are layered on top of that. To be clear, this is not to say that employees are undeserving, but with revenues trending down as they have been for years and expenses trending up, sustainability of that model will reach a breaking point without an intervention. That is where we are at present.

While it is heartening that projects are underway that will bring growth to the city, they will not be completed in time to alter the course for 2011 and a significant portion of 2012. During this time of overall economic stagnation, the City of Cincinnati has been able to maintain its bond rating in large measure because we demonstrated to the rating agencies that we knew where our issues lay and steps were being proposed to strengthen our position, albeit at a cost.

The men and women who work in our departments are well aware of our challenged position and they have responded very aggressively by pursuing as many grants as feasible. These grant awards have enabled salaries to be covered and services to be extended to the public. In 2009, City departments, with Council approval, applied for \$82.3 million worth of grants and received grant awards totaling \$64.6 million. That represents a success rate of 79 percent. Those amounts are higher than average due in part to the availability of American Recovery and Reinvestment Act funding.

Budget Summary

For some, it may be preferred to characterize the Cincinnati situation as unique, which could have been avoided *if only*.... Week after week, members of the Administration have seen article upon article from large and small cities in the exact same position. The only variable is the size of their identified deficit. Due to the finite number of tools available to city leaders, the same set of resolution scenarios is playing out all across the country. Despite these challenges, the City of Cincinnati has adopted a balanced budget for 2011- 2012.

The All Funds Biennial Budget is \$1.3 billion in 2011 and \$1.2 billion in 2012. The Approved General Fund Operating Budget is \$355.9 million in 2011 and \$339.1 million in 2012. As required by state law, all funds are balanced; however, this budget would not balance without making very difficult decisions. It contains an elimination of 252.4 positions and the reduction or elimination of many City services.

In addition to the personnel reductions contained in this budget, there is also another round of non-personnel cuts that departments are taking. These cuts continue the erosion of operating departments' means to perform their duties to the highest level possible. It forces all of us to continuously look for different ways to get things done, and in some instances simply slows the performance time. A more detailed description of the job and service reductions included in the approved budget is contained in the Operating Budget section of this document, which can be found on page 14.

LONG-TERM STRATEGIC INITIATIVES

Despite the fiscal constraints of these austere times, the City continues to move ahead with long-term initiatives that will build the City's tax base, strengthen neighborhoods, and improve government service delivery. Seeing them through to conclusion is the only way to realize the ultimate savings and performance improvements and put the City back on financially stable ground. Examples of projects that fall into this category include:

- ❖ Development of Cincinnati Street Car System
- ❖ Development of a downtown Cincinnati Casino
- ❖ The consolidation of Police/Fire dispatch (E911).
- ❖ Continuation of the upgraded business model for Enterprise Technology Solutions, formerly the Regional Computer Center.
- ❖ Route refinement for solid waste pick-up which eliminates three routes as part of the staff reductions, enabling the City to sell some equipment.
- ❖ Upgrade to the City's budget system, enabling reports to be generated faster, allowing more frequent monitoring of the budget, and better tracking of cost items.
- ❖ GPS system for the Planning & Buildings Department, enabling more efficient dispatch for inspectors.
- ❖ Pilot project in the Parks Department for the contractual management of their fleet replacement, preventive maintenance and repairs. Through this pilot project, the Department anticipates improved fleet management, quicker turnaround of preventive maintenance and repairs, and enhanced cost efficiencies.

Budget Summary

Additionally, the City continues to prioritize and dedicate scarce resources toward the City's four strategic Focus Areas: 1) Public Safety; 2) Neighborhood Investment; 3) Economic Development, and; 4) Service Excellence. Some examples of the projects and programs included in the 2011/2012 Biennial Budget that bolster the City's Focus Areas are summarized below by focus area.

Public Safety

Public Safety remains a high priority. The Administration will continue to support initiatives to improve crime prevention and better protect life and property. In 2011, the Administration will open a Police Welcoming Center as part of the Banks project and will begin to reorganize the Advanced Life Support System to include paramedics and advanced life support capabilities aboard all of the City's fire engines and ambulances.

Neighborhood Investment

The Administration strives to enhance the overall quality of life in each of the City's 52 unique neighborhoods. By building partnerships and leveraging various sources of funding, the City continues to strategically invest resources in opportunities for quality housing, business development, and community based programs.

For example, the City of Cincinnati's Residential Notice of Funding Availability (NOFA) process provides a stimulus for housing development aimed at increasing housing opportunities for all economic sectors of the population. The NOFA process utilizes public funding for "Gap" financing of projects that make positive and visible impacts through the rehabilitation or development of several units in a single area. The NOFA process complements the award-winning Neighborhood Enhancement Program (NEP) by targeting limited City resources on sustainable improvements in neighborhoods across the City. We will continue with the Neighborhood Enhancement Program in 2011 and 2012, and a site across from the Villages of Daybreak in the neighborhood of Bond Hill has been chosen as the next CitiRama. Though there are fewer resources than we need and a lot of them are for restricted uses, being strategic about what to do remains of paramount importance.

In addition, the City is funding the major renovation and expansion of Washington Park, a prominent Park near Cincinnati's historic Music Hall, which will serve as a catalyst for future development in downtown Cincinnati and Over-the-Rhine. Improvements to the park include public green space, a major event stage, dog park, upgraded playground equipment, a comfort station and concession building, a fountain, and a plaza facing Music Hall.

Economic Development

Economic development continues to be a critical element to promoting prosperity within the City. Through public-private partnerships, the City continues to create and retain jobs by working with partner agencies as well as the business and development communities. For example, the continued development of The Banks, casino, streetcar system, and working partnerships with the Chambers of Commerce, Convention and Visitors Bureau, Film

Budget Summary

Commission, Uptown Consortium, and others will help move the Economic Development needle forward.

Closely related to these efforts are initiatives that we will help stabilize neighborhoods. The Metropolitan Sewer District's work on the Consent Decree advances green efforts, creates jobs, and relieves neighborhoods of stormwater runoff issues.

Additionally, in late 2009 the GO Cincinnati Growth and Opportunities Study established a strategic approach for economic development and continues to serve as the framework for economic development initiatives within the City. This comprehensive approach focuses resources on "place-based" development activities in conjunction with strategic workforce development, transportation investments, neighborhood revitalization, as well as job attraction and retention. Implementation of GO Cincinnati has influenced dozens of major projects to date and will continue to impact the vitality of the City with each investment.

The Center Hill Commerce Park is a new light industrial business park envisioned for the 60-acre former Center Hill landfill in the heart of Hamilton County. The project will result in 60-acres of previously unusable land, which will be used to attract up to 500,000 square feet of new light industrial or municipal space. The City has funded approximately \$1.6 million in environmental assessment, asbestos abatement, demolition, and remediation, and has leveraged \$2.4 million from other public sources to complete predevelopment activities.

Formerly a historic hotel, the Vernon Manor is being converted into 171,000 square feet of office space. Six hundred back office employees from Cincinnati Children's Hospital Medical Center will move to the Vernon Manor in 2011, creating new capacity on the main campus to add 600 clinical and research positions. The retained jobs from Cincinnati Children's contribute \$600,000 in annual earnings tax revenue, while the new jobs created from this expansion are likely to contribute over \$800,000. The City of Cincinnati and State of Ohio partnered on a financial assistance package worth \$7.1 million to partially finance a 440-space public parking garage adjacent to the Vernon Manor.

These are just a few of the major economic development initiatives that the City will be working on in 2011 and 2012.

Service Excellence

The City performs several services extremely well and continues to seek opportunities for improvement. In 2011, the City will offer a tax amnesty program as a courtesy to the public and to maximize collections on delinquent income taxes and parking fines. This program will encourage citizens to settle their past due income tax obligations by avoiding interest and penalties.

Service excellence is also evident in the City's investments in water quality improvements. The Greater Cincinnati Water Works (GCWW) will construct a facility and install ultraviolet treatment (UV) capability at the Miller Treatment Plant. The technology will allow GCWW to address the next phase of the Long Term 2 Enhanced Surface Water Treatment regulations and

Budget Summary

enhance water quality. The introduction of the ultraviolet disinfection process and other upgrades are slated to occur at water treatment plants throughout the City.

In addition, the City will complete a solid waste route optimization study in 2011. This process will help the Department of Public Services streamline the way it provides solid waste collection services to the residents of Cincinnati.

By utilizing limited resources strategically, the City strives to provide the greatest return on investment. Several of the City's strategic initiatives extend across several of the City's Four Focus Areas. Table I summarizes many of the major strategic initiatives that are funded in the 2011/2012 Biennial Budget and details their impact on the Operating Budget, Capital Budget, and the City's four Focus Areas.

Table I: - 2011-2012 Summary of Strategic Initiatives

Major Strategic Initiatives	Focus Areas				Departments Involved																		
	Public Safety	Neighborhood Investment	Economic Development	Service Excellence	Operating Budget Impact	Capital Budget Impact	Ent. Tech. Solutions	City Manager's Office	Law	Human Resources	Finance	Community Development	Planning & Buildings	Parks	Police	Fire	Trans. & Eng.	Enterprise Services	Public Services	Health	Water Works	Sewers	
Cincinnati Streetcar System					Y	Y		X	X		X	X	X				X						
Communications Master Plan - Technology Infrastructure Updates					Y	Y	X																
Convention Center Operations & Expansion					Y	Y											X	X					
Economic Development Investment Projects (e.g., Center Hill Commerce Park, Rockfish, Vernon Manor, etc.)					Y	N		X															
EMS Medical Response - Advanced Life Support System System Enhancements					N	N										X							
Environmental Initiatives - Green Cincinnati Plan, Enhanced Curbside Recycling Collection					Y	Y		X															
Environmental Protection - MSD Global Consent Decree and Wet Weather Improvement Plan/Project Groundwork					Y	Y																	X
H2O Radio Automatic Meter Reading System Upgrades					N	Y																X	
Housing Development Incentive Program					Y	N						X											
Maximize Delinquent Account Income Tax Collection - Amnesty Program					Y	N			X		X												
Off-Street Parking - 7th Street Garage Project					Y	Y		X										X					
On-Street Parking - Parking Meter Improvements					Y	Y												X					
Police Welcoming Center at The Banks					Y	N									X								

Budget Summary

Major Strategic Initiatives	Focus Areas				Departments Involved																		
	Public Safety	Neighborhood Investment	Economic Development	Service Excellence	Operating Budget Impact	Capital Budget Impact	Ent. Tech. Solutions	City Manager's Office	Law	Human Resources	Finance	Community Development	Planning & Buildings	Parks	Police	Fire	Trans. & Eng.	Enterprise Services	Public Services	Health	Water Works	Sewers	
Public Health Enhancement - Electronic Health Records; US. Dept of HUD Healthy Homes Initiative					N	Y															X		
Riverfront Development - The Banks Urban Development/Riverfront Park					Y	Y		X						X			X						
Smale Infrastructure- Maintenance of Existing Road, Bridges, Walls, etc.					Y	Y											X						
Small Business Enterprise Program (SBE) and the Open Cincinnati Program					Y	N		X															
Solid Waste Route Optimization					Y	Y													X				
Updating Comprehensive Plan					N	N	X	X	X			X	X				X						
Park Enhancement - Washington Park and Riverfront Park					Y	Y								X									
Water Quality Enhancement - Ultraviolet Disinfection and Solar Power					N	Y																X	
Water Supply Enhancement - Additional Water Storage Infrastructure					N	Y																X	

COMMUNITY PRIORITY REQUESTS

The 2011/2012 Community Priority Requests (CPR) process provides our citizens an opportunity to identify projects and services for consideration during the 2011/2012 City of Cincinnati Biennial Budget process.

Of the 67 Community Priority Requests received from 24 neighborhoods, the City was able to fund, fully or partially, 33 requests. The total number of approved requests includes 10 projects where the funding amount is to be determined, four projects that will utilize prior-year resources, five projects that require no additional resources, and one project that will be completed in 2013. Of the projects not approved for 2011 and 2012, seven projects were referred to other City programs and resources for possible funding.

Funding recommendations for the Community Priority Requests were developed concurrently with the development of the 2011/2012 Approved Budget and were allocated by department as shown in Table II.

Budget Summary

Table II: 2011-2012 Community Priority Request Funding by Department

Department *	2011	2012	Total
Office of Environmental Quality	\$636	\$636	\$1,272
Parks	\$22,080	\$0	\$22,080
Planning and Buildings	\$50,000	\$0	\$50,000
Transportation and Engineering	\$534,000	\$3,360,000	\$3,894,000
Total:	\$606,716	\$3,360,636	\$3,967,352

**Projects with costs to be determined are not included in the table above.*

A summary of approved funding by neighborhood is included in Appendix A.

BUDGET ASSUMPTIONS

The following summary includes the major assumptions used in developing the Approved 2011/2012 Budget.

1. In 2011 and 2012, all salary divisions are budgeted for a 0% cost of living adjustment (COLA) increase. As existing labor contracts expire in 2011, the Administration will continue to negotiate with that position.
2. Step increases are funded pursuant to union contracts, which range from less than 2% to over 4% for most union positions that are not at the top of the respective salary ranges. Merit increases have been excluded for non-represented employees. Of all full-time City employees, over 90% are represented and less than 10% are non-represented. Table III lists the budgeted 2011 merit and step increases for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds.

Table III: – Step/Merit Increases

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ -	\$ -	\$ -
AFSCME	115,240	204,750	319,990
CODE	186,360	343,030	529,390
Fire	103,400	-	103,400
Police	112,700	-	112,700
Teamsters	-	1,580	1,580
Grand Total	\$ 517,700	\$ 549,360	\$ 1,067,060

3. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff. Table IV lists the budgeted overtime expenses for all full-time employees by employee group in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds.

Budget Summary

Table IV: – Budgeted Overtime

Employee Group	General Fund	Non-General Fund	All Funds
Non-Represented	\$ -	\$ 8,060	\$ 8,060
AFSCME	1,004,630	3,741,800	4,746,430
Building Trades	3,000	21,000	24,000
CODE	2,500	183,290	185,790
Fire	901,550	-	901,550
Police	5,115,720	-	5,115,720
Grand Total	\$ 7,027,400	\$ 3,954,150	\$ 10,981,550

4. The Mayor and Members of City Council have not voted for a raise; therefore, the approved budget includes a 0% wage increase for the Mayor and City Council.
5. The City’s pension system is funded at a 17% employer contribution rate. This is the same as 2010 and is also consistent with City Council approved Ordinance #0417-2008, which indicated the City’s intent to provide employer funding to the Cincinnati Retirement System at a rate of not less than 17%. The budget also provides for the employer’s share of participants in Ohio Public Employees Retirement System at 14%, Ohio Police Pension at 19.5%, and the Ohio Fire Pension at 24%. This budget does not address the second pension taskforce’s options pending City Council action.
6. All City employees have transitioned to the “80/20 Plan” for healthcare. Under the 80/20 Plan, the employee’s share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 35.6% in 2011 and the employee’s premium share to increase by approximately 32.3%.
7. There are no significant changes to the ratio of supervisors to employees in the 2011/2012 Approved Biennial Budget. Table V lists all the current supervisors within non-represented and CODE employee groups, regardless of funding source. Across all Funds, the supervisor-to-employee ratio is 1 supervisor to 6.51 employees; however, this ratio doesn’t include supervising contractors which would increase the ratio. Lastly, most supervisors are working supervisors with their own work product (e.g., a Principal Engineer who supervises other engineers as well as manages his/her own projects like the Waldvogel Viaduct).

Budget Summary

Table V: – Supervisor to Employee Ratio

Department	CODE and Non-Rep Total	Supervise?		# of Employees Supervised	Ratio of Supervisor to Employees
		No	Yes		
Citizen Complaint & Internal Audit	11	7	4	17	4.25
City Manager Department	46	29	17	68	4.00
Community Development	38	26	12	76	6.33
Enterprise Technology Solutions	84	64	20	187	9.35
Finance	68	45	23	194	8.43
Fire	13	9	4	12	3.00
Health	142	88	54	429	7.94
Human Resources	18	14	4	21	5.25
Law	69	57	12	135	11.25
Parking	6	2	4	45	11.25
Parks	35	12	23	127	5.52
Planning & Buildings	32	21	11	61	5.55
Police	43	27	16	148	9.25
Public Services	65	19	46	478	10.39
Recreation	67	9	58	575	9.91
Retirement	7	5	2	5	2.50
Sewers	263	138	125	611	4.89
Transportation & Engineering	92	47	45	176	3.91
Water Works	199	73	126	578	4.59
Grand Total	1,298	692	606	3,943	6.51

8. Training expenditures have been reduced in the General Fund in the Approved 2011/2012 Budget. General Fund non-local travel expenditures are increased by a total of \$9,840 in the Approved 2011/2012 Budget. The increase in the General Fund is necessary to meet sworn employee training requirements in association with the anticipated employee turnover resulting from the Ohio Police and Fire Pension Fund’s (OP&F) Deferred Retirement Option Program (DROP). Since 2002, General Fund non-local travel and training budgets have decreased 81.8%. Table VI summarizes the budget changes for training and non-local travel in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds. Much of the training and travel recommended is for certification and professional needs or to allow for economic development opportunities. The City Manager’s Office will carefully review travel requests that use General Fund resources.

Budget Summary

Table VI: – Training and Non-Local Travel Comparison

	2010 Approved	2011 Approved	\$ Decrease	% Decrease
Training General Fund	\$ 160,840	\$ 108,650	\$ (52,190)	-32.4%
Training Non-General Fund	1,018,260	1,106,670	88,410	8.7%
Training All Funds	\$ 1,179,100	\$ 1,215,320	\$ 36,220	3.1%
Non-Local Travel General Fund	\$ 61,660	\$ 71,500	\$ 9,840	16.0%
Non-Local Travel Non-General Fund	616,190	612,910	(3,280)	-0.5%
Non-Local Travel All Funds	\$ 677,850	\$ 684,410	\$ 6,560	1.0%

9. Some car allowances and take home car privileges are funded in the budget; however, reviews by the Administration have resulted in a number of vehicles being turned in during 2009 and 2010. The Approved 2011/2012 Budget includes a reduction of \$84,970 in the General Fund to further reduce the number of take home cars within the Police Department and Fire Department.
10. Fuel costs are budgeted at \$3.14 per gallon, and the budget for energy costs has been reduced based upon the new energy agreements the City has entered into with Duke Energy. FYI Memo No. 2209 submitted to the City Council on July 16, 2010 details these new energy agreements. The Administration will be using fuel hedging as a tool to help with level budgeting for fuel purchases in 2011; however, fuel hedging is not a method to save long term since ultimately the City will pay for variances in the fuel price.
11. Snow removal and winter operations will still be focused toward the goal of treating all City streets within 24 hours of a snow event. The 2011 granular salt contract cost is \$64.23 per ton, which is a 3.6% increase over the 2010 amount of \$62.01 per ton. In addition, the City is continuing its investment in beet juice, which adheres to road surfaces longer and can reduce the need for repeated treatment trips over the same roadway.
12. The Approved 2011/2012 Biennial Budget includes funds for the following heritage events:

<u>Event</u>	<u>Event Cost Share</u>
Black Family Reunion	10%
Opening Day Parade	10%
St. Patrick's Day Parade	10%
Juneteenth	10%

The City Council approved and filed Document No. 200701075 on February 28, 2008, which established a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special event funding

Budget Summary

established by City Council as part of the 2008 Approved Budget Update. However, no funding is included in the Approved 2011/2012 Biennial Budget for the competitive process due to the limited nature of General Fund resources.

13. The budgeted Human Services funding is reduced from \$2,342,550 in 2010 to \$1,559,550 in 2011, which represents 0.5% of the 2011 estimated General Fund revenue of \$338.4 million.

14. No arts funding is budgeted for 2011 or 2012 due to the limited nature of General Fund resources.

ALL FUNDS BUDGET

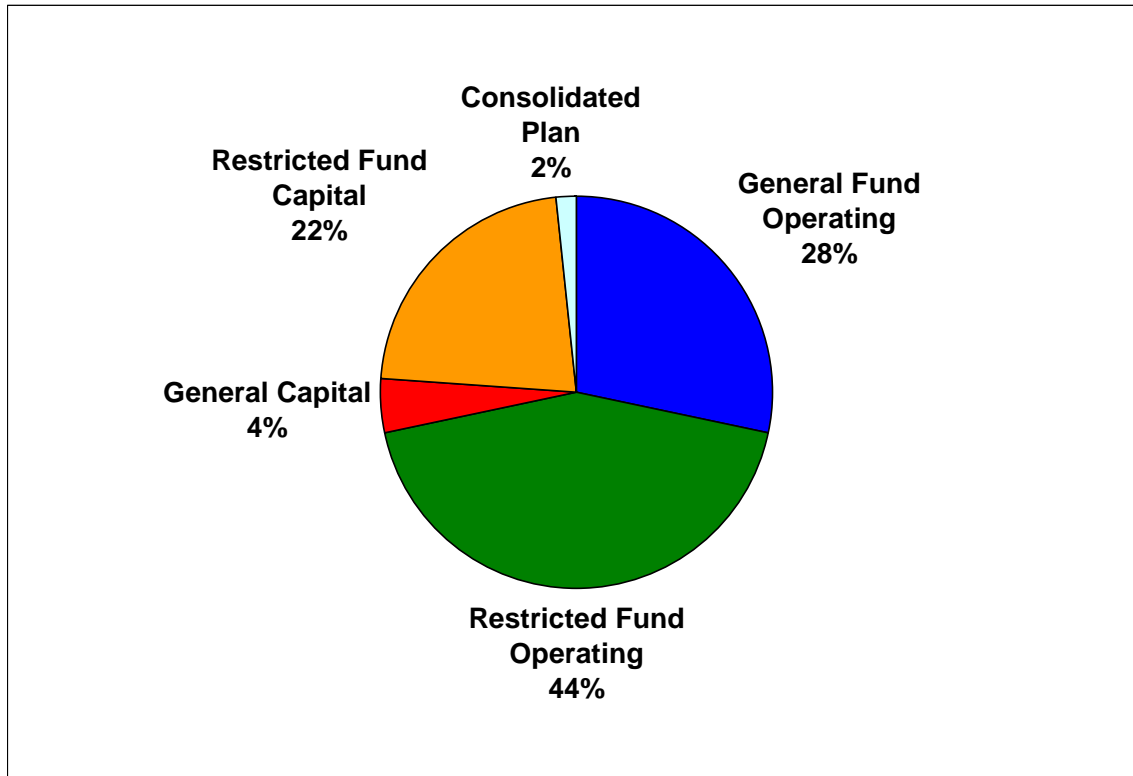
The following sections describe the Approved 2011/2012 All Funds Budget. Each of the three components of the all funds budgets are highlighted (Operating Budget, Capital Budget, Consolidated Plan Budget). Table VII summarizes the year over year percent change to the All Fund Budget. Graph 1 demonstrates the All Fund Budget allocated by budget type.

Table VII: - Approved 2011/2012 All Funds Budget

(\$ in Millions)	2010	2011	\$	%	2012	\$	%
	Approved Budget	Approved Budget			Approved Budget Update		
Operating Budget							
General Fund	\$359.4	\$355.9	(\$3.5)	-1.0%	\$339.1	(\$16.8)	-4.7%
Restricted Funds	\$524.1	\$546.1	\$22.0	4.2%	\$561.5	\$15.3	2.8%
Subtotal Operating Budget	\$883.5	\$902.0	\$18.5	2.1%	\$900.5	(\$1.5)	-0.2%
Capital Budget							
General Capital Budget	\$63.1	\$55.8	(\$7.3)	-11.6%	\$55.5	(\$0.3)	-0.5%
Restricted Funds Capital	\$200.4	\$266.0	\$65.6	32.7%	\$212.9	(\$53.1)	-20.0%
Special Revenue/Matching Capital	\$3.0	\$11.5	\$8.5	283.5%	\$7.2	(\$4.3)	-37.4%
Subtotal Capital Budget	\$266.5	\$333.2	\$66.7	25.0%	\$275.6	(\$57.6)	-17.3%
Consolidated Plan Budget	\$20.4	\$21.3	\$1.0	4.7%	\$20.3	(\$1.0)	-4.6%
Total Budget	\$1,170.4	\$1,256.6	\$86.2	7.4%	\$1,196.4	(\$60.1)	-4.8%

Budget Summary

Graph 1 - Approved 2011/2012 All Funds Budget



OPERATING BUDGET

The City's Operating Budget provides for the basic services of municipal government, such as police and fire service, recreation, parks, health clinics, infrastructure maintenance and repair, and water and sewer services. As shown in Table VIII, The 2011/2012 All Funds Operating Budget is \$902.0 million in 2011 and \$900.5 million in 2012, for a total of \$1.8 billion in the biennium.

The Approved General Fund Operating Budget is \$355.9 million for 2011 and \$339.1 million in 2012. The 2011 General Fund Operating Budget is a \$3.5 million, or 1.0%, decrease from the 2010 Approved Budget Update. The 2012 General Fund Operating Budget is a \$16.8 million, or 4.7%, decrease from the 2011 General Fund Operating Budget.

The Approved Restricted Funds Operating Budget is \$546.1 million for 2011 and \$561.5 million in 2012. The 2011 Restricted Funds Operating Budget is a \$22.0 million, or 4.2% increase over the 2010 Approved Budget Update. The 2012 Restricted Funds Operating Budget is a \$15.3 million, or 2.8%, increase over the 2011 Restricted Funds Operating Budget.

Budget Summary

Table VIII: – Approved 2011/2012 Operating Budget

(\$ in Millions)	2010 Approved Budget Update	2011 Approved Budget	Change From 2010	2012 Approved Budget	Change From 2011
General Fund	\$359.4	\$355.9	-1.0%	\$339.1	-4.7%
Restricted Funds*	<u>\$524.1</u>	<u>\$546.1</u>	<u>4.2%</u>	<u>\$561.5</u>	<u>2.8%</u>
Total Operating Budget	\$883.5	\$902.0	2.1%	\$900.5	-0.2%

* Community Development Block Grant funding, which is reported in a separate budget document, is not included in the amounts cited above.

While the All Funds Operating Budget is balanced for 2011, there are several Restricted Funds that required reductions to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103; the Street Construction, Maintenance & Repair Fund 301; the Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle License Tax Fund 306; the Sawyer Point Fund 318; and the Cable Communications Fund 424. All funds are balanced to resources in 2011; however, these funds are structurally imbalanced with expenditures exceeding revenues. In addition, additional reductions in the Stormwater Management Fund 107, the Income Tax-Infrastructure Fund 302, the Municipal Motor Vehicle License Tax Fund 306, and Cable Communications Fund 424 will need to be specifically identified in the 2012 Budget Update process. More details on the Restricted Funds changes are in the 2011/2012 Restricted Funds Resources and Expenditures section of the Operating Budget document.

Table IX: General Fund 2011 Continuation Budget / 2011 Approved Budget Comparison

(\$ in Millions)	2011 Continuation Budget	2011 Approved Budget	Increase / (Decrease)	% Change 2011 Cont. to 2011 Approved
Public Safety Total	\$183.8	\$174.5	(\$9.3)	-5.0%
Non-Public Safety Total	<u>\$98.8</u>	<u>\$82.0</u>	<u>(\$16.9)</u>	<u>-17.1%</u>
Total Departmental Budgets	\$282.6	\$256.5	(\$26.1)	-9.2%
Employee Benefits Total	\$90.6	\$93.4	\$2.8	3.1%
Non-Departmental Total	\$11.5	\$6.0	(\$5.5)	-47.5%
Total General Fund Operating Budget	<u>\$384.7</u>	<u>\$355.9</u>	<u>(\$28.8)</u>	<u>-7.5%</u>

As shown in Table IX, the forecasted 2011 General Fund Continuation Budget totaled \$384.7 million. The continuation budget is the budget required to provide the same level of services in 2011 as in 2010 and includes anticipated inflationary increases, assumptions for wage increases, as well as target adjustments. Of this amount, public safety departments comprised a total of \$183.8 million, and non-public safety departments comprised a total of \$98.8 million. In

Budget Summary

contrast, the 2011 Approved General Fund Budget totals \$256.5 million and includes \$174.5 million for public safety departments and \$82.0 million for non-public safety departments. While the public safety departments reflect a decrease of \$9.3 million, or 5.0%, the non-public safety departments reflect a decrease of \$16.9 million, or 17.1%. Table IX also shows that expenditure reductions of \$28.8 million are included in the 2011 Approved General Fund Budget when compared to the 2011 Continuation Budget. The General Fund reductions touch almost every department and focuses limited resources on the core services of the City. The decrease from the 2011 Continuation Budget amount is primarily due to the following, which are listed in order of magnitude.

- \$12.3 million: Transfer of Expenditures to Other Funding Sources

The transfer of expenditures to other funding sources will save \$12.3 million in 2011. Examples include the one time use of the City's Tax Increment Financing (TIF) funds to make the annual contractual \$5.0 million payment to the Cincinnati Public Schools; the shift of \$1.7 million in street light utility costs to Income Tax-Transit Fund 759; the transfer of 3.0 full-time equivalents (FTE) to and reimbursements from the Health Services Fund 395 totaling \$1.2 million; reimbursements of \$0.7 million from the Cincinnati Public Schools for services provided by the School and Adolescent Health program within the Health Department; the transfer of 10.0 FTE to and reimbursements from the Community Development Block Grant Fund 304 totaling \$0.4 million; and the transfer of \$0.4 million, split between the Recreation Special Activities Fund 323 and the Armleder Projects Fund 444, to retain the operations of the Armleder Memorial Aquatics Facilities and the Mt. Auburn Indoor Pool. Employee benefits savings associated with funding transfers to other funds total \$0.4 million.

- \$6.0 million: Service Reductions

Savings related to the reduction of City services will save \$6.0 million in 2011. Examples include the reduction of overtime for sworn personnel within the Department of Police and the Department of Fire; the elimination of funding for vacant police and firefighter positions; the elimination of free concerts, movies, events, and floral displays within City parks; the implementation of "No Trash Zones" within certain areas of City parks where no garbage receptacles or pickup will be provided; the elimination of three floral shows at the Krohn Conservatory; the reduction of funding for greenspace maintenance; the reduction of service hours for the Department of Public Services' Dumpster Program; and the reduction of funding for home health services provided by the Department of Health.

- \$5.2 million: Personnel Reductions Not Tied to Specific Program Reductions

Personnel reductions not tied to specific program reductions will save \$5.2 million in 2011. A total of 67.9 FTE will be eliminated between 2010 and 2011, and other positions will remain vacant for longer periods during 2011. In addition, non-represented employees will not receive merit increases during 2011. While these personnel reductions are not tied to specific program reductions or eliminations, they have an overall impact on the ability of the government to function effectively.

Budget Summary

- \$3.9 million: Miscellaneous Non-Personnel Reductions

Miscellaneous non-personnel reductions not tied to specific program eliminations or reductions will save \$3.9 million in 2011. This category includes items such as travel, training, printing, phones, reduced costs for City Hall security, and lower than anticipated costs for salt.

- \$2.2 million: Elimination of City Services

The elimination of certain City services will save \$2.2 million in 2011. Service elimination include the elimination of the Private Lot Abatement Program and Yardwaste Program within the Department of Public Services, the closure of the recreation centers in Carthage and Camp Washington, the closure of nineteen pools, and the elimination of Landscape Maintenance and Beautification Services within the Department of Parks.

- \$1.2 million: Decreased Contributions to Outside Entities

Decreased contributions to outside entities will save \$1.2 million in 2011. Examples include a decrease in the Human Services Policy funding, a decrease in funding for the Cincinnati Human Relations Commission (CHRC), the elimination of funding for the Poison Control Center, a reduction of funding for Cincinnati Center City Development Corporation (3CDC) for maintenance of Fountain Square, and a reduction in funding for Keep Cincinnati Beautiful.

+ \$1.1 million: Additions/Restorations to Enhance Revenue

Additions or restorations for 2011 that will ultimately result in increased revenues total \$1.1 million. Examples include funding restorations for false alarms billings and emergency medical services billings, the addition of a Field Audit Team within the Income Tax Division of the Department of Finance to support the City's Contractor Registration Program, and increased contributions to the Port Authority of Greater Cincinnati to support economic development initiatives.

- \$0.9 million: Services to Be Provided by Outside Contractor

Eliminating the Department of Health's Central Laboratory Services, contracting those functions out to an outside contractor, and shifting remaining costs to the Health Services Fund 395 will result in \$0.9 million in General Fund savings in 2011.

- \$0.6 million: Energy Savings

A net total of \$0.6 million will be saved in the General Fund in 2011 in relation to energy costs. The majority of this amount is in relation to the new energy agreements that the City has entered into with Duke Energy. These agreements are outlined by FYI Memo No. 2209 that was submitted to the City Council on July 16, 2010. Additional energy savings for 2011 will be the result of energy saving measures implemented by departments.

- \$0.2 million: Funding through Grants

Grant funds will support \$0.2 million in expenditures in 2011. The additional grant funding included in 2011 to defray General Fund expenditures will be primarily from the Energy Efficiency and Conservation Block Grant (EECBG), with a small amount coming from the U.S. Department of Justice's Second Chance Grant.

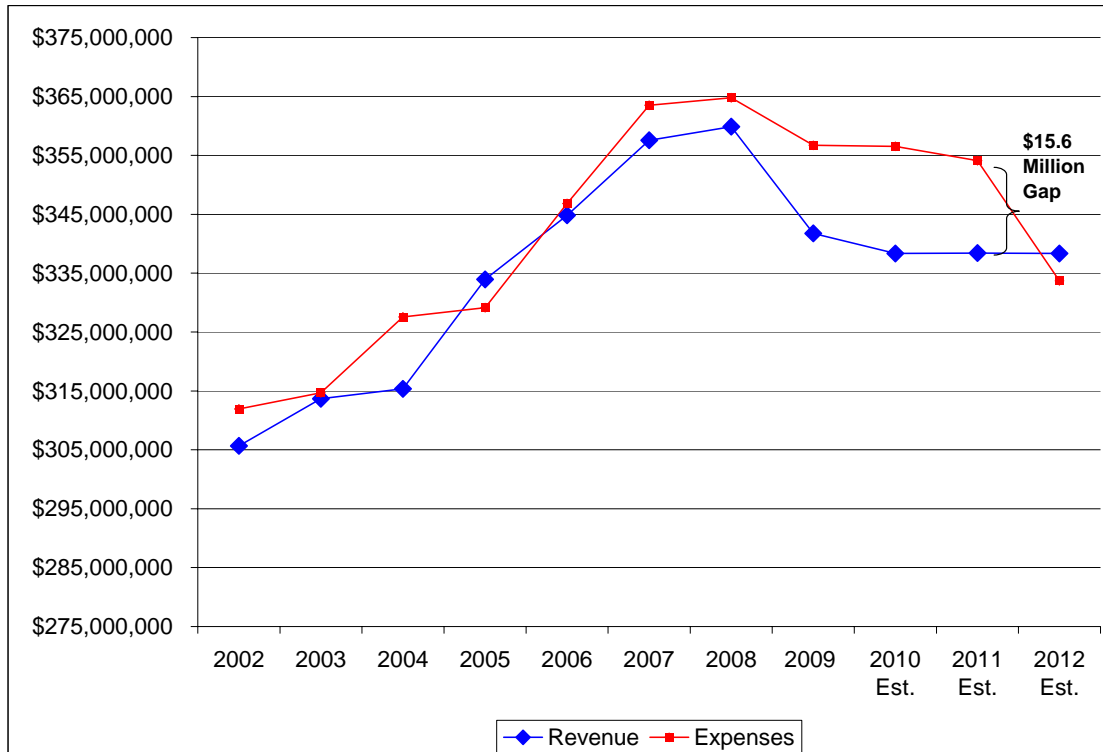
Budget Summary

The specific items previously noted, in addition to a net increase of \$2.6 million in the non-departmental accounts, which include employee benefits, account for the net \$28.8 million decrease from the 2011 Continuation Budget. The net increase is primarily the result of increased healthcare and workers' compensation costs. Healthcare funding increases by \$5.7 million in 2011, and funding for workers' compensation increases by \$0.3 million. These increase are partially offset by \$2.3 million in employee benefits savings that result from the staffing and personnel budget reductions included in the 2011/2012 Approved Operating Budget and by \$1.1 million in miscellaneous adjustments to the non-departmental accounts to better align funding with anticipated expenditures. Attached as Appendix B, there is a comparison of each department's continuation budget to the approved budget.

GENERAL FUND MULTI-YEAR FORECAST

The 2011/2012 Biennial Budget for the General Fund was approved in the context of a multi-year financial forecast of resources and expenditures. As shown in Graph II, annual expenditures have exceeded annual revenue in the past several years. The City has relied on carryover balances to compensate for this structural imbalance in the General Fund. Carryover balances were not sufficient in 2011/2012 to balance the budget. As shown in Graph III, General Fund carryover balances have decreased since 1999 and can no longer address annual operating deficits. Since 2009 the City has relied on transfers from alternate funds, such as the working capital reserve, to balance General Fund resources with expenditures. As shown on the graph below the gap in 2011 covered by transfers and use of fund balance in 2011 totals \$15.6 million.

Graph II: – General Fund Revenue and Expenditure Trends



NOTES: Revenues include Net Transfers In
 Expenditures include Net Transfers Out, Cancelled Encumbrances, Expenditure Savings
 Trends are based on actual resources and expenditures for 2002-2009 and estimates for 2010-2012.

Budget Summary

Graph III: – General Fund Carryover Balance Trends

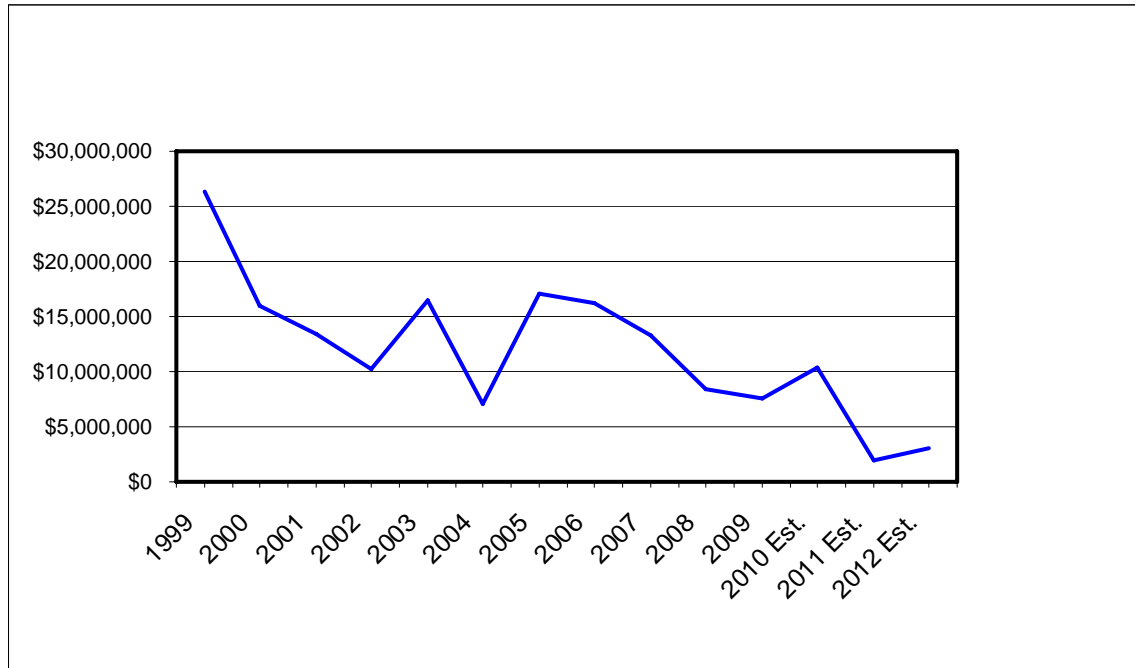


Table X shows the multi-year General Fund forecast (2009-2014) incorporating the revised revenue and expenditure estimates as well as the Approved 2011/2012 General Fund Budget. Revenues are expected to grow by an average 2.9% for the forecast period and average expenditures are expected to decline 0.1%, this assumes additional expenditure reductions required in 2012 – 2014 are made.

Table X: – December 2010 General Fund Forecast 2009-2014

(\$ in Thousands)	2009 Actual	2010 Estimate	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
Resources						
Operating Revenues	\$341,750	\$338,353	\$338,433	\$338,344	\$366,919	\$377,932
Transfers-in	\$11,178	\$20,112	\$7,176	\$0	\$0	\$0
Total Resources	\$352,928	\$358,465	\$345,608	\$338,344	\$366,919	\$377,932
Expenditures						
Operating Expenditures	\$356,338	\$359,392	\$384,656	\$392,833	\$398,707	\$413,640
Transfers-out	\$364	\$2,578	\$0	\$0	\$19,184	\$20,431
Expenditure Changes 2011/2012			(\$28,778)	(\$35,710)	(\$34,848)	(\$38,314)
Expenditure Changes 2011/2012/2013				(\$18,073)	(\$18,384)	(\$18,709)
Total Expenditures	\$356,702	\$361,971	\$355,878	\$339,050	\$364,659	\$377,048
Expenditure Savings	\$0	(\$2,850)	(\$1,778)	(\$1,695)	(\$1,823)	(\$1,885)
Yearly Balance	(\$3,774)	(\$655)	(\$8,491)	\$989	\$4,084	\$2,769
Prior Year Cancelled Encumbrances	\$2,920	\$3,569	\$0	\$0	\$0	\$0
Previous Year Carryover Balance	\$8,432	\$7,578	\$10,491	\$2,000	\$2,989	\$7,073
Non-GAAP Carryover Balance	\$7,578	\$10,491	\$2,000	\$2,989	\$7,073	\$9,842

Budget Summary

Biennial Budget Forecast Assumptions

Because of prior year income tax performance, the 2011 and 2012 growth rates for income tax are estimated at 0.4% and 0.5% respectively. Growth in 2011 includes a onetime estimated collection of \$371,000 through a tax amnesty program. Additionally, a field audit team was created in 2011 in the Income Tax Division of the Finance Department, which is expected to generate \$369,000 for the General Fund. The total General Fund revenue estimate for 2011 is \$338.4 million and includes several revenue enhancements (please see the taxes and fees section of this Budget Summary section for additional information). The total General Fund revenue estimate for 2012 of \$338.3 million estimates no overall growth revenues.

In 2011, there were expenditure reductions across every City department resulting in a decrease of 1.0% in total expenditures. The multi-year forecast in Table X assumes that there are no salary increases in each year of the biennium for represented, professional, technical, and managerial employees. Non-personnel increases for 2011 and 2012 are 2.2% and 1.8% respectively. The Approved 2011 General Fund expenditure level reflects a decrease of \$28.8 million from the 2011 Continuation Budget estimate.

The 2012 budget requires an additional \$18.1 million in reductions. The necessary expenditure reductions are prorated across all City General Fund departments. Specific reductions will have to be identified during the 2012 Budget Update process and will include savings from discontinuing non-essential services.

Table XI provides a summary of the major assumptions in the multi-year General Fund forecast.

Table XI: – Forecast Assumptions

Assumptions	2010	2011	2012
Income Tax Growth	-2.0%	0.4%	0.5%
Personnel Increases: Represented (Notwithstanding existing labor contracts)/Non-Represented	2-3%/2%	0%/0%	0%/0%
Non-Personnel Increases	2.1%	2.2%	1.8%

Cautions for the Multi-Year Forecast

With additional expenditure reductions assumed in 2012, the General Fund budget is balanced in the biennium resulting in an approximate \$2.0 million carryover in 2011 and \$3.0 million carryover in 2012. The 2011 carryover amount and the working capital reserve provide total reserves of about 5.7% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund.

Budget Summary

CAPITAL BUDGET

The Capital Budget provides funding for the improvement or purchase of City assets. For more than 21 years, the City has made significant progress in addressing its infrastructure needs through the Capital Budget. In 2011, the City has dedicated more than two-thirds of the General Capital Budget to infrastructure projects, such as street repair and facility improvements. In addition, the City has used utility fees for Restricted Fund Capital Budget infrastructure projects, such as replacement of water and sewer lines and facilities.

Table XII:– 2011/2012 Capital Budget

(\$ in Millions)	2010 Approved Budget	2011 Approved Budget	% Change From 2010	2012 Approved Budget	% Change From 2011
General Capital	\$63.1	\$55.8	-11.6%	\$55.5	-0.5%
Restricted Funds Capital	200.4	266.0	32.7%	212.9	-20.0%
Special Revenue Capital	1.4	1.9	35.7%	0.6	-68.4%
Federal/State Capital Matching Funds	<u>1.6</u>	<u>9.6</u>	<u>500.0%</u>	<u>6.6</u>	<u>-31.3%</u>
Total All Funds Capital Budget	\$266.5	\$333.3	25.1%	\$275.6	-17.3%

As shown in Table XII, the 2011/2012 Biennial All Funds Capital Budget totals \$608.9 million: \$333.3 million for 2011 and \$275.6 million for 2012. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds.

The following describes the expenditure highlights in the General Capital Budget.

1. **\$33.8 Million to Renovate/Replace City Facilities.** A total of \$17.3 million in 2011 and \$16.6 million in 2012 is included for renovation and replacement of existing City-owned facilities. The biennial budget includes \$12.5 million for Park facilities (which includes \$6.0 million for the Cincinnati Riverfront Park project), \$9.1 million for Recreation facilities, and \$512,000 for Health facilities. Upgrades to other City-owned facilities are included at a funding level of \$5.9 million over the biennium.

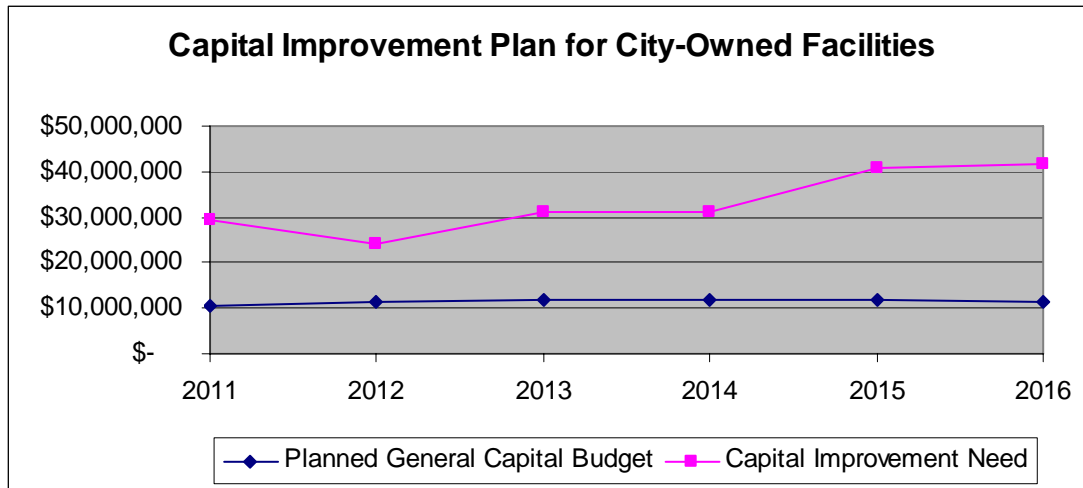
The General Capital Budget includes \$5.9 over the biennium for the replacement of City facilities. This funding includes \$3.5 million for the I-75 Expansion/Public Services Relocation project. (Please see #7 below for a detailed explanation of this project.) Also, \$2.4 million is included for the Replacement Facilities project, which will support the construction of a new fire station in Pleasant Ridge and either Westwood or Madisonville. Over the six-year plan, \$11.7 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements “need” for City-owned facilities for 2011-2016 totals \$197.9 million, while the planned allocation amount for improvements to City facilities is \$68.5 million, generating a shortfall of \$129.4 million. In just the biennium, the total need is \$53.5 million, the approved budget totals \$21.9 million, and the estimated shortfall

Budget Summary

for capital improvements for City facilities is \$31.6 million. The following chart illustrates the gap between the planned General Capital Budget spending over the 2011-2016 Capital Investment Program and the need for capital improvements.

Graph IV: City-Owned Facilities CIP



- \$27.5 Million for Street Rehabilitation and Street Improvement Projects.** The General Capital Budget for rehabilitation and improvement of existing streets and roads totals \$13.7 million in both 2011 and 2012. This includes \$9.7 million and \$10.5 million for the Street Rehabilitation Program in 2011 and 2012, respectively. Over the six-year plan, \$83.9 million is included for street rehabilitation and street improvements, which includes \$63.2 million for the Street Rehabilitation Program.

Major street reconstruction projects, in addition to Street Rehabilitation, total \$4.0 million in 2011 and \$3.2 million in 2012. The Street Improvements project is funded in the amount of \$1.9 million over the biennium. Funding for other major street reconstruction projects includes: \$1.7 million for the Western Hills Viaduct Repair/Replacement project; \$840,000 for the Curb Ramps-Street Rehabilitation project; \$800,000 for the Uptown Access Improvements West MLK Drive project; and \$500,000 for the Harrison Avenue Improvements project.

The rising cost of construction and decreasing General Capital resources will impact the Department of Transportation and Engineering’s (DOTE) ability to achieve the department’s goal established by the City Council to rehabilitate 100 lane miles each year. In recent years the department has been successful in leveraging outside grants to extend resources. Nevertheless, in 2009 DOTE rehabilitated 91 lane miles and the goal was not achieved. In the upcoming biennium many outside grants will not be available; therefore, the projection is only 71 and 76 lane miles to be rehabilitated in 2011 and 2012, respectively. Funding for the Street Rehabilitation project is \$20.2 million over the biennium, compared to \$22.9 million that was approved for this project over the previous biennium.

In addition to the Street Rehabilitation and Street Improvement projects, \$7.7 million is included for annual infrastructure projects that are not related to streets and buildings. This includes the following projects: \$2.3 million for the Bridge Rehabilitation Program; \$1.7 million for the Wall Stabilization and Landslide Correction Program; \$1.8 million for the Spot Infrastructure

Budget Summary

Replacement Program; \$1.5 million for the Sidewalk Repair Program; and \$500,000 for the Hillside Stairway Rehabilitation Program.

The All Funds Biennial Capital Budget also includes \$9.6 million in 2011 and \$6.6 million in 2012 from State and Federal transportation matching funds. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Other matching fund projects include the Computerized Traffic Control System project and the Ohio River Trail project.

- 3. \$12.5 Million for Economic Development.** Economic development initiatives in the General Capital Budget total \$7.0 million in 2011 and \$5.5 million in 2012. The Economic Development Opportunities project is included for \$1.4 million in 2011, which will provide resources to acquire land/property when access to funding is immediately needed to rapidly capitalize on an economic development opportunity. Also, \$300,000 will support the National Underground Railroad Freedom Center Permanent Exhibit project in 2011, which will support the demolition and reconfiguration of a section of the center to accommodate a new permanent exhibit titled "Invisible."

Over the biennium, \$2.6 million is included for the Retail/Commercial Opportunities project. This project helps the City to attract and retain retail and commercial business downtown. Also included over the biennium is \$2.0 million for the Neighborhood Business District Public Improvements project and \$2.0 million is included for the Port Authority project. (Please see #9 below for a detailed explanation of this project.) Various other projects totaling \$4.2 million are included for economic development in 2011 and 2012. Over the six-year plan, \$30.6 million is included for economic development initiatives.

- 4. \$10.6 Million for Equipment.** The General Capital Budget includes \$4.9 million and \$5.7 million for equipment in 2011 and 2012, respectively. This includes \$9.0 million over the biennium for the Fleet Replacements project. Various other projects totaling \$1.6 million are included over the biennium for equipment. Over the six-year plan, \$33.7 million is included for equipment.

The Fleet Replacements project supports the replacement of automotive and motorized equipment for City agencies supported by the General Fund. Currently, 1,685 out of 2,419 pieces of motorized equipment are out of lifecycle in General Fund agencies because they have exceeded the established standards for maximum mileage, age, or maintenance costs. An additional \$2.7 million a year for ten years would be needed to initiate a program to bring the fleet into lifecycle. Maintaining equipment beyond the recommended lifecycle increases departmental operating budgets for fleet maintenance.

- 5. \$7.7 Million for Market Rate Housing Development Projects.** The budget for developing market rate housing throughout the City totals \$4.5 million in 2011 and \$3.2 million in 2012. Over the six-year plan, \$19.8 million is included for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential locations. In 2012, Special Housing Permanent Improvement Fund resources are expected to decrease significantly due to the expiration of the Westin/Star tax increment financing payments. Table XIII illustrates the total funding for market rate housing.

Budget Summary

Table XIII: Total Funding for Market Rate Housing

(In \$ Millions)

MARKET RATE HOUSING			
	2011	2012	Six-Year Plan
Neighborhood Market Rate Housing	\$ -	\$ 1.0	\$ 4.4
Strategic Housing Initiatives Program	1.2	0.9	5.2
Downtown Housing Development	0.6	0.7	4.0
Citirama	0.8	-	2.4
Special Housing Permanent Improv. Funds	1.9	0.6	3.8
TOTAL:	\$ 4.5	\$ 3.2	\$ 19.8

6. **\$6.0 Million for Cincinnati Riverfront Park.** The 2011/2012 General Capital Budget includes \$6.0 million for the Cincinnati Riverfront Park project. In 2011 funding will be used for construction of Phase I of the project, which will cover the eastern side of the Park (east of the Roebling Bridge) and will include the Grand Fountain, Grand Stairs, Great Grand Lawn, a Tree Grove, a Play Area, and various other elements of the new park. Funding in 2012 will be used for construction of Phase II of the project, which will allow the northern edge of the park to develop in tandem with the southern edge of the Banks Development.

7. **\$3.5 Million for the I-75 Expansion/Public Services Relocation Project.** The 2011/2012 General Capital Budget includes \$3.5 million for the I-75 Expansion/Public Services Relocate project. In 2007, the Ohio Department of Transportation (ODOT) started the process of redesigning the I-75 corridor. In April 2010, ODOT began the I-75 Mill Creek Expressway Phase 2 Improvement Project. This project requires the removal of the Monmouth Street overpass and pedestrian bridge. It will also require the destruction of the building located at 3241 Cormany Street and will necessitate the relocation of all functions performed at this site. This building houses Public Services Administrative offices and the Traffic and Road Operations storeroom. This project will provide funding for construction of a new facility for the Public Services Administration offices and the Traffic and Road Operations storeroom and the installation of a new ramp for the salt dome.

8. **\$2.3 Million for Information Technology Initiatives and Upgrades.** To continue to support new information technology and upgrades for existing systems, the General Capital Budget includes \$1.1 million in 2011 and \$1.2 million in 2012 for information technology initiatives. Over the biennium, \$456,000 is included for the Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is included in the amount of \$411,700 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling \$1.4 million are included for information technology improvements over the biennium. Over the six-year plan, \$6.3 million is included for information technology projects.

9. **\$2.0 Million for the Port of Greater Cincinnati Development Authority.** The 2011/2012 General Capital Budget includes \$2.0 million for the Port Authority project which will provide resources for the Port of Greater Cincinnati Development Authority to execute place-based

Budget Summary

strategies for new business and residential investment. On September 29, 2010 the City Council adopted a motion (Doc. #201001339) that directed the Administration to allocate \$1.0 million in the Capital Budget in both 2011 and 2012 for the Port of Greater Cincinnati Development Authority.

The following describes the expenditure highlights in the Restricted Funds and Matching Funds:

1. **Metropolitan Sewer District (MSD) Improvements: \$362.9 Million** – The Capital Budget for MSD is \$210.1 million in 2011 and \$152.8 million in 2012. The Wet Weather Improvement Program (WWIP) alone accounts for more than 50% of the budget over the biennium: in 2011 the WWIP totals \$95.5 million and in 2012 the program totals \$90.1 million. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates.
2. **Greater Cincinnati Water Works Capital Improvements: \$109.3 Million** – Capital improvements for the Greater Cincinnati Water Works total \$52.5 million in 2011 and \$56.8 million in 2012. The majority of the projects are dedicated to maintaining, replacing, or rehabilitating water mains, pumping stations, and water storage vessels. Continued funding is included for the installation of Ultraviolet Disinfection treatment technology at the Richard Miller Treatment Plant. This new treatment technology is intended to maintain compliance with the next round of US Environmental Protection Agency (EPA) Safe Drinking Water regulations. Funding is also included for expansion projects related to two new wholesale customers: the City of Lebanon and South Lebanon.
3. **Stormwater Management Improvements: \$2.8 Million** – The Stormwater Management Utility Capital Budget includes \$1.7 million in 2011 and \$1.1 million in 2012. In 2011, an amount of \$874,000 is needed to resolve drainage issues along Guerley Road in West Price Hill, which experiences flooding during heavy rain events. Over the biennium, \$500,000 is included for the 3674 Hillside Avenue Stormwater Intake Improvements project to help stabilize the steep hillside and improve drainage along Hillside Avenue.
4. **Improvements for Parking Facilities: \$1.9 Million** – The 2011 Capital Budget for improvements to City parking facilities totals \$586,500 and the 2012 Capital Budget totals \$1.3 million. Over the biennium, \$1.8 million is included for structural maintenance and repairs and \$100,000 for the Gateway Garage Capital Improvements project to comply with the City's agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of \$50,000 for improvements to the garage. Also, \$6,300 is included for the Parking Facilities Fund portion of the CFS Upgrade project.
5. **Lunken Airport Improvements: \$1.1 Million** – Funding for improvements at Lunken Airport totals \$555,500 in 2011 and \$577,800 in 2012. In both years of the biennium, funding is included for infrastructure improvements, facility improvements, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.
6. **Convention Center Improvements: \$641,800** – Funding for improvements to the Duke Energy Convention Center totals \$411,800 in 2011 and \$230,000 in 2012. Over the biennium, \$479,200 is included for the Capital Maintenance project, \$118,800 is included for the Building Equipment

Budget Summary

project, and \$43,000 is included for the Furniture, Fixtures, and Equipment project. Also, \$800 is included for the Convention Center Fund portion of the CFS Upgrade project.

7. **Special Revenue Capital: \$2.5 Million** - The Capital Budget for the Special Housing Permanent Improvement Fund (SHPIF) is \$1.9 million in 2011 and \$0.6 million in 2012. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2012, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire.
8. **Federal and State Capital Grant Matching Funds: \$16.2 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total \$9.6 and \$6.6 million in 2011 and 2012, respectively. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Grant funding is also expected to be received for the Computerized Traffic Control System project and the Ohio River Trail project.

CONSOLIDATED PLAN BUDGET

The Consolidated Plan is a five-year plan for the period from 2010 to 2014 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2011/2012 Approved Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

Table XIV: Approved 2011/2012 Consolidated Plan Budget

(\$ in Millions)	2010 Approved Budget Update	2010 Approved-Reconciliation	2011 Approved	2012 Approved
CDBG	\$14.7	\$15.5	\$16.8	\$15.0
HOME	\$4.4	\$5.0	\$3.2	\$4.2
ESG	\$0.6	\$0.6	\$0.6	\$0.5
HOPWA	\$0.6	\$0.6	\$0.7	\$0.6
Consolidated Plan Budget Total	\$20.4	\$21.7	\$21.3	\$20.3

The 2011/2012 Consolidated Plan Budget is consistent with the goals and objectives in the 2010-2014 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2010-2014 Consolidated Plan.

Budget Summary

As shown in Table XIV, in 2011, the CDBG budget includes \$4.07 million for housing programs, \$4.67 million for economic development programs, \$4.3 million for quality of life, and \$3.79 million for Planning and Administration. Many programs received continuation level funding. However, the following programs have increased allocations and deserve mention. The Strategic Housing Initiatives program increased by \$280,000, Strategic Program for Urban Redevelopment (SPUR) resulted in an increase of \$125,000, and the Youth Employment Program increased by \$30,000 compared to the 2010 Approved Budget Update. The Drug Elimination Program increased by \$100,000 from the 2010 Approved Budget Update. The Drug Elimination Program was funded with CDBG-Recovery resources in 2010.

There is the addition of \$350,000 for the Historic Structures Stabilization Program. This program will abate public nuisance conditions and stabilize historic properties. Under Ohio Law if there is a historic building that is deemed a public nuisance, the City has the right to take action to abate the public nuisance conditions without taking ownership of the property. The City would use this right under the law to maintain the public health, safety, and welfare while at the same time preserving the historic structures for potential future rehabilitation.

Additionally, \$450,000 is allocated towards the Future Blooms Program. This program focuses on enhancing the aesthetics of Neighborhood Enhancement Program focus areas and other targeted areas by painting windows and doors on boarded up buildings, and improving vacant lots by growing grass, adding trees where appropriate, and using a fence to define the space as a "Future Blooms" project.

Public Facility Improvements is funded in an amount of \$1,000,000. Funding in this program will be used for design, acquisition, construction, and rehabilitation of public facilities, such as recreation centers, homeless shelters, or parks that service income eligible neighborhoods or populations.

The City Planning and Administration costs total \$3.79 million in 2011, which includes \$2.03 million in operating support for departments, \$1.2 million for non-departmental accounts, and \$0.56 million in Section 108 Debt Service. Overall, Planning and Administrative costs increased by \$393,840, or 11.6%, from the 2010 Approved Budget Update due to an increase in total CDBG resources.

The 2011 Approved HOME Budget totals \$3,206,576 based on \$3,056,576 in entitlement grant (2011 estimated grant less repayment), and \$150,000 in program income. The actual 2010 grant amount was \$4,219,398, a \$19,554 decrease from the 2009 HOME grant. The 2011 Approved Budget includes a decrease of \$1,162,822 due to the repayment of HUD Office of Inspector General findings. Some of the significant changes that result from the decline in resources in 2011 include: the Strategic Housing Initiatives program not being funded; a decrease of \$1,099,899 for the Rental Rehabilitation Program; and a decrease in an amount of \$123,235, or 28%, in funding for HOME Administration. Other program changes include: an increase of \$165,000 in the Single Family Homeownership Development Program (formerly the TAP Program), and \$500,000 for the Tenant Based Rental Assistance program.

Budget Summary

Approved 2011 funding for ESG projects is based on the recommendations provided by the Continuum of Care process. The 2011 Approved ESG Budget totals \$563,250, which is a \$20,988 decrease from the 2010 Approved Budget Update. This decrease is in part due to expecting a 1% decline in the grant level in 2011 and no longer having prior-year unallocated resources. Funding for ESG Administration in 2011 is \$28,250, which is within the ESG regulatory limit of 5%.

The HOPWA Advisory Committee makes HOPWA project funding recommendations. The 2011 Approved HOPWA budget totals \$720,253, which is a \$91,106 increase over the 2010 Approved Budget Update. This increase is in part due to receiving a higher grant level than projected in 2010 and carrying over \$76,609 in prior-year unallocated resources in 2011. Funding for HOPWA Administration in 2011 is \$20,253, which is within the HOPWA regulatory limit of 3%.

The City offers many opportunities for citizen input and participation in budget development. Several advisory bodies contributed to the development of this budget. Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee. The City held a public hearing on October 7, 2010, to receive public comments on the 2011/2012 Consolidated Plan Requested Budget.

Please see Part VI the Consolidated Plan Budget section of this document for details concerning the specific programs funded in 2011 with CDBG, HOME, ESG, and HOPWA resources.

Budget Summary

Table XV: 2011 Consolidated Plan Budget by Objectives and Major Expenditures.
Major Expenditures by Category

Major Expenditure Category	2011 Approved				
	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives					
Homeownership Housing Development Total	\$3,296,000	\$330,000	\$0	\$0	\$3,626,000
Rental Housing Development Total	\$155,000	\$653,458	\$0	\$0	\$808,458
Homeownership Supportive Services Total	\$0	\$262,458	\$0	\$0	\$262,458
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
TOTAL HOUSING DEVELOPMENT	\$4,067,500	\$1,745,916	\$0	\$0	\$5,813,416
Economic Development					
Commercial and Industrial Development Total	\$1,115,000	\$0	\$0	\$0	\$1,115,000
Industrial Site Redevelopment/SPUR Total	\$750,000	\$0	\$0	\$0	\$750,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,280,000	\$200,000	\$0	\$0	\$1,480,000
TOTAL ECONOMIC DEVELOPMENT	\$4,668,000	\$340,000	\$0	\$0	\$5,008,000
Quality of Life					
Slum & Blight Elimination Total	\$3,202,220	\$0	\$0	\$0	\$3,202,220
Services & Facility Improvements Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
TOTAL QUALITY OF LIFE	\$4,302,220	\$0	\$0	\$0	\$4,302,220
Homeless Housing					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$535,000	\$0	\$1,335,000
TOTAL HOMELESS HOUSING	\$0	\$800,000	\$535,000	\$0	\$1,335,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$124,132	\$124,132
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$328,613	\$328,613
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$247,255	\$247,255
TOTAL SPECIAL POPULATIONS HOUSING	\$0	\$0	\$0	\$700,000	\$700,000
Planning, Administration & Debt Service					
Operating Budgets	\$3,229,550	\$320,660	\$28,250	\$20,253	\$3,598,713
Section 108 Debt Service	\$565,310	\$0	\$0	\$0	\$565,310
TOTAL PLANNING, ADMIN. & DEBT SERVICE	\$3,794,860	\$320,660	\$28,250	\$20,253	\$4,164,023
TOTAL	\$16,832,580	\$3,206,576	\$563,250	\$720,253	\$21,322,659

Budget Summary

TAXES & FEES

The current millage for 2010 is 4.46 mills. The 2011 millage rate for General Fund operating purposes is 4.60 mills, which the Hamilton County Auditor has determined will yield \$26,082,175 in property tax revenue to the City. This is in accordance with City Council policy to generate property tax revenue at the amount generated in 2001. The property tax revenue projection is based on the Auditor's estimated assessed valuation for 2010 property values, which includes a reduction in the value of property due primarily to Duke Energy's property valuation appeal. Reimbursements from the State of Ohio are expected to generate \$2,905,825; the reimbursements cover local property tax revenue reductions resulting from assessment rate changes by the State for tangible personal property and electric and gas utilities. The combination of local property tax revenue and State reimbursements totals \$29,005,823. This amount is slightly higher than the \$28,988,000 approved by the City Council in the 2011 Tentative Tax Budget. The difference is due to millage rounding by the Auditor. The 2011 millage for debt service is set at 5.47 mills, which is necessary to pay principal and interest to holders of City notes and bonds. The current millage for 2010 is 5.36 mills. No other tax changes are included.

The Department of Finance's 2011/2012 budget creates improvements in collection practices. First, the Treasury Division will place a renewed focus on auditing non-compliance of business licenses and admission taxes. Estimated revenue generated from renewed searches for unlicensed businesses and underpayment of admission taxes is \$5,000. The Department of Finance is also working to improve collections of delinquent parking ticket fines. This program began in late 2010, and based on collections through July 2010, the Department estimates revenue of \$100,000 in 2011. Due to the reduced backlog in collections, 2012 revenue estimates total \$50,000 for the additional collections.

The Department of Finance's budget also includes a comprehensive reorganization of its income tax auditing process through the formation of a Field Audit Team, which is comprised of three new Accountant positions. Implementation of a Field Audit Team is a two step process. First, the Department of Finance will increase utilization of off-site lockbox services for processing tax returns. This will allow the department to repurpose three clerical staff into support functions that improve efficiency in the auditing process. Second, the Field Audit Team will devote additional staff time to identifying and contacting individuals and businesses that have a potential tax liability. The Field Audit Team will also provide education and enforcement on the income tax code. Implementation effective July 1, 2011 would generate approximate total income tax revenue of \$500,000 in 2011, of which \$369,000 is in the General Fund. In 2012, a total increase in collections of \$821,260 is projected, of which \$606,200 is in the General Fund.

The Department of Finance is implementing license fee increases for 34 of its licenses. In most cases, fees involve multiple agencies for review and therefore these increases are justified by current administrative expenses. In some cases, an application fee has been proposed or increased to cover initial review costs. These proposed increases would generate estimated revenue in an amount of \$60,000.

The Finance Department is also implementing a 60-Day "Second Chance Tax Amnesty Program" to collect delinquent taxes, fines, and water and sewer bills. Under this program, the

Budget Summary

City will forgive penalties and interest accrued on delinquent fines and taxes if the outstanding amount owed by the citizen is paid within the specified 60 days. This initiative is expected to generate \$1.8 million in additional one-time revenue in 2011.

The Department of Fire's 2011/2012 budget implements new fees for services provided. The first fee is a non-resident EMS fee. Based on 2009 data, the Fire Department anticipates approximately 1,705 cases of care and transportation services for non-residents. Implementation of a \$200 surcharge is projected to help generate additional revenue. The second fee is a false alarm fee. In 2009, the Fire Department responded to 1,421 false alarms resulting in the inefficient use of highly trained personnel. Based on the Cincinnati Municipal Code Chapter 807 and the Police Department's false alarm fee structure, the Fire Department would implement a similar false alarm structure in 2011 after a thorough analysis. The Department of Fire is also considering charging automobile insurance agencies the department's costs associated with responding to vehicle collisions and fires. The Fire Department will coordinate with the Law Department to ascertain the legality and feasibility of this plan, and will then establish a fee structure to be implemented in 2011 with the third-party vendor as part of the EMS billing contract.

The Department of Health's budget includes fees for services currently provided to other jurisdictions, as well as increases in litter control fines. The Health Department has operated as a regional clearinghouse to research and process disease surveillance cases and has provided this service to external agencies free-of-charge. The Health Department will now charge these external agencies their portion of the costs associated with performing these services. The Department of Health's budget also increases litter control fines by an across-the-board increase of 75%. Based on a historical average of 4,500 annual litter citations, \$150,000 in additional annual General Fund revenues is expected.

The Department of Health's budget also includes an increase in the Medicaid Federally Qualified Health Center reimbursement rate for medical and dental fee-for-service from \$121 to \$134. The increased reimbursement rate went into effect on October 1, 2010. Based on the new rate, the Health Department projects an annual increase of \$275,000 in Medicaid revenue in 2011, and \$280,500 in 2012. This is collected in the Health Services Fund.

The Department of Planning and Buildings' 2011/2012 budget includes implementation of new application fees. The first of which establishes a de minimis variance application fee for applications that do not require a public hearing process. The de minimis variance application fee would be set at \$300, based on staff time required to review and prepare a decision. The second is a use variance application fee for applications that require only one public hearing versus three required for a zone change. The use variance application fee would be set at \$500, again based on staff time required to process the application and complete noticing requirements.

An off-duty detail surcharge for the Police Department has been reestablished to recoup the administrative costs associated with police details. The 2007 Approved Budget included a \$3.75 per hour off duty detail surcharge that was later repealed by the City Council on January 31, 2007 (Document #200700130). The new surcharge amount will be \$4.90 per hour and is expected to generate \$750,000 annually during the biennium. This surcharge covers the same

Budget Summary

administrative costs covered by the 2007 surcharge, but the required surcharge amount for the biennium reflects the additional amount needed to cover wage increases and increased employee benefits costs that have occurred since 2007.

The Department of Transportation and Engineering's budget increases administrative fees from \$30 to \$36 on all permits issued. Based on an average of 6,000 annual permits, an additional \$36,000 in revenue is expected.

Further, the Department of Transportation and Engineering is in the process of developing a proposal to levy an assessment for street light energy and maintenance costs in 2012, which currently total approximately \$1,868,813. The Department of Transportation and Engineering will be conducting a thorough analysis in 2011 to develop an implementation plan to take effect in 2012.

The Department of Parks' budget establishes a new fee for the Holiday Show at the Krohn Conservatory. The new fee will be \$3.00 for adults, \$2.00 for seniors, \$1.00 for children (ages 7-12), and children under six will be free. The admissions fee is expected to generate \$40,000 in 2011 and would be effective for the 2011 Holiday Show.

The Greater Cincinnati Water Works' (GCWW) 2011/2012 budget includes an 8.5% increase for 2012. The revenue increases will allow the GCWW to continue its water main replacement and asset maintenance projects as well as maintain compliance with bond covenant agreements and bond rating criteria. A downgrade of bond rating for the GCWW will ultimately increase the cost of bond financing, which will result in less project funding being available and/or additional rate increases above that proposed for the biennium. The last water rate increase was approved by the City Council on March 3, 2010 and went into effect on April 2, 2010. The increase is expected to result in additional revenue of approximately \$8,514,000 in 2012, assuming the rate increase becomes effective in mid-January of that year.

As approved by the Hamilton County Board of Commissioners in December 2010, the Metropolitan Sewer District (MSD) rate increase for 2011 is 8%. Based on MSD's 2010 Revenue Requirement Analysis Report, the proposed rate increase for 2012 is 12%.

STAFFING PLAN

The City will reduce the overall number of funded positions in 2011 by 252.3 FTE and will increase the overall number of funded positions by 6.0 FTE in 2012. As shown in Table XVI, the total number of FTE will decrease from the 5,935.1 budgeted in 2010 to 5,682.8 in 2011. This change includes a decrease of 265.6 FTE in the General Fund and an increase of 13.3 FTE in the Restricted Funds. The total increase of 6.0 FTE in 2012 equates to an increase of 14.6 FTE in the General Fund and a reduction of 8.6 FTE in the Restricted Funds.

Budget Summary

Table XVI: – 2011/2012 City Staffing Plan

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved	Approved	From	Approved	From
	Budget	Budget	2010	Budget	2011
General Fund	3,593.8	3,328.2	(265.6)	3,342.8	14.6
Restricted Funds	<u>2,341.3</u>	<u>2,354.6</u>	<u>13.3</u>	<u>2,346.0</u>	<u>(8.6)</u>
Total City Staffing	5,935.1	5,682.8	(252.3)	5,688.8	6.0

Table XVII shows the total change (decrease) of 252.3 FTE from 2010 to 2011 by Public Safety (sworn) and Non-Public Safety FTE counts. Public Safety FTE decreases by 86.0 FTE from 2010 to 2011 and Non-Public Safety FTE decreases by 166.4 FTE in 2011.

Table XVII: – All Funds Public Safety FTE / Non-Public Safety FTE

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved	Approved	From	Approved	From
	Budget	Budget	2010	Budget	2011
Public Safety FTE	1,974.0	1,888.0	(86.0)	1,888.0	-
Non-Public Safety FTE	<u>3,961.1</u>	<u>3,794.7</u>	<u>(166.4)</u>	<u>3,800.8</u>	<u>6.1</u>
Total All Fund FTE	5,935.1	5,682.7	(252.3)	5,688.8	6.1

As shown in Table XVIII, the largest work force reduction in the General Fund in 2011 is in non-public safety FTE. Non-public safety positions decline by 177.6 FTE as compared to a Public Safety position reduction of 88.0 FTE. This non-public safety FTE decrease represents 67% of the total General Fund reduction of 265.6 FTE.

Table XVIII: – General Fund: Public Safety FTE / Non-Public Safety FTE

<i>(in Full-Time Equivalents, FTE)</i>	2010	2011	Change	2012	Change
	Approved	Approved	From	Approved	From
	Budget	Budget	2010	Budget	2011
General Fund Safety	1,974.0	1,886.0	(88.0)	1,888.0	2.0
General Fund Non-Safety	<u>1,619.8</u>	<u>1,442.2</u>	<u>(177.6)</u>	<u>1,454.8</u>	<u>12.6</u>
Total General Fund Staffing	3,593.8	3,328.2	(265.6)	3,342.8	14.6

Budget Summary

As shown in Table XIX, the levels of sworn FTE within the Police and Fire Departments decline significantly in 2011. The Approved 2011 budget eliminates funding for 62.0 FTE Police Sworn staff and 24.0 FTE Fire Sworn staff.

Table XIX: – 2011/2012 All Funds Sworn Authorized Strength Staffing Summary

<i>(in Full-Time Equivalents, FTE)</i>	2010 Approved Budget	2011 Approved Budget	Change From 2010	2012 Approved Budget	Change From 2011
Police Sworn	1,133.0	1,071.0	(62.0)	1,071.0	-
Fire Sworn	<u>841.0</u>	<u>817.0</u>	<u>(24.0)</u>	<u>817.0</u>	<u>-</u>
Total Sworn	1,974.0	1,888.0	(86.0)	1,888.0	-

Considering a longer perspective, the total City work force supported by the General Fund has declined by 830.9 since 2000 (a 20.0% decrease). However, General Fund supported Public Safety FTE have grown from 1,787.0 in 2000 to 1,886.0 in 2011, representing a 5.5% increase. For the period 2000 through 2011, non-public safety positions have decreased by 929.9 FTE or 39.2%.

Table XX: – General Fund FTE Change 2000-2011

<i>(in Full-Time Equivalents, FTE)</i>	2000 Approved Budget	2011 Approved Budget	FTE Change From 2000 Budget	Percentage Change
Public Safety FTE	1,787.0	1,886.0	99.0	5.5%
Non-Public Safety FTE	<u>2,372.1</u>	<u>1,442.2</u>	<u>(929.9)</u>	<u>-39.2%</u>
Total General Fund FTE	4,159.1	3,328.2	(830.9)	-20.0%

Since a portion of the decrease in the General Fund FTE is the result of shifting General Fund FTE into other restricted funds, Table XXI shows the history for all Non-Enterprise Fund FTE between 2000 and 2011. For the purposes of this table Enterprise Funds employees include those who work for Water Works, Sewers, Parking, Convention Center and General Aviation. Table XXI shows that Non-Public Safety FTE decreased by 976.7 FTE, or 29.2% in this period. This therefore represents the true position eliminations.

Budget Summary

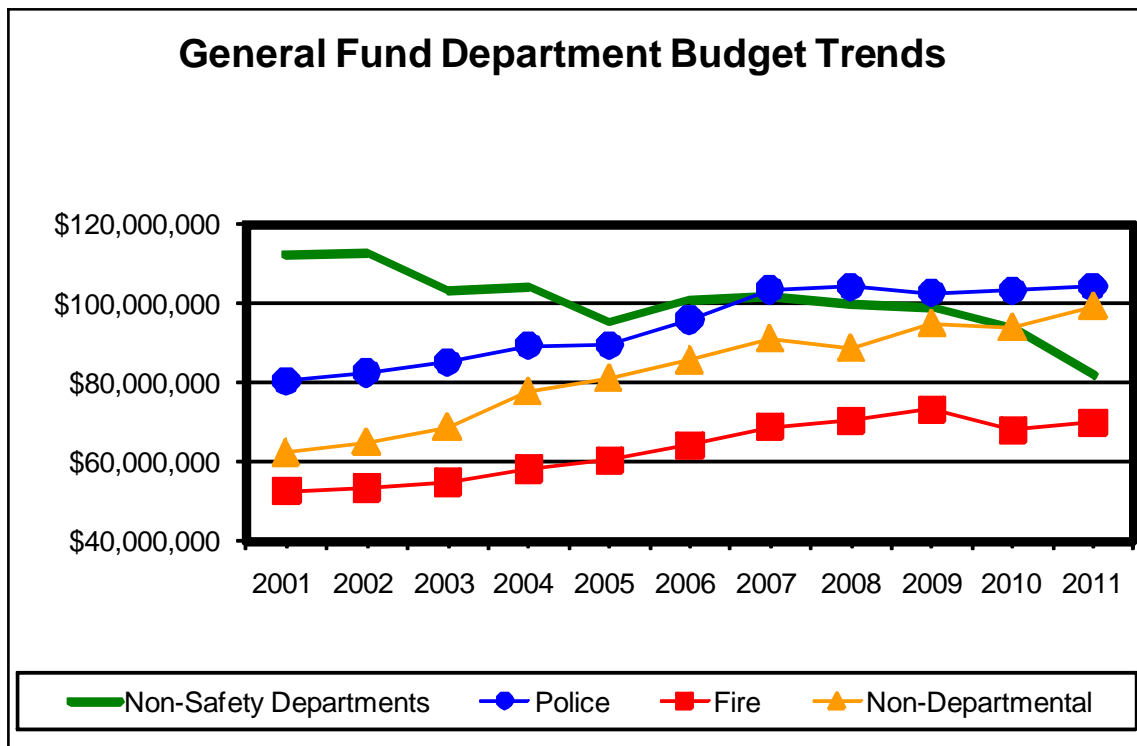
Table XXI:– All Funds (excluding enterprise funds) FTE Change 2000-2011

(in Full-Time Equivalents, FTE)	2000 Approved Budget	2011 Approved Budget	FTE Change From 2000 Budget	Percentage Change
Public Safety FTE	1,787.0	1,888.0	101.0	5.7%
Non-Public Safety FTE	3,350.6	2,373.9	(976.7)	-29.2%
Total Non-Enterprise Funds FTE	5,137.6	4,261.9	(875.7)	-17.0%

The Departmental Budgets section of this document provides a detailed description of each 2011 and 2012 FTE change by program.

Graph V provides a budget history from 2001 through 2011. Note that non-public safety departmental budgets have consistently declined over the entire eleven-year trend period. In contrast, the Police Department budget declined once in 2009, and the Fire Department budget declined once in 2010. Overall budget reduction trends continue into 2011 because of the severe economic downturn that the City and the nation have been facing during recent years. The significant increase in the non-departmental budgets in 2011 is primarily related to increased healthcare and workers' compensation insurance.

Graph V: General Fund Department Budget Trends 2001 – 2011



Budget Summary

MAYOR/CITY COUNCIL ADJUSTMENTS TO THE 2011/2012 RECOMMENDED BUDGET

During its deliberation on the City Manager's Recommended Budget, the Mayor and City Council made a number of changes to the 2011 Operating Budget. This Approved 2011/2012 Budget document reflects these changes with all funds balanced within the biennium. Included in Appendix C of this document is a list of the Mayor's and City Council's increases and decreases to the Recommended 2011 General Fund Budget and the Capital Budget.

Budget Basics



INTRODUCTION

This part of the 2011/2012 Biennial Budget presents the basics on how the Budget was developed.

The basis of budgeting section provides a discussion of the measurement focus of revenue and expenditures, and describes the major governmental and proprietary fund groups.

The sources and use of the funds – that is, where the City receives its funding and how funding is allocated – are described.

The budget development process section presents the budget roles and responsibilities of City staff, advisory groups, the Mayor and City Council. A budget calendar is also presented with a description of the major stages of the budget process.

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BUDGET BASICS

BIENNIAL BUDGET

In Cincinnati, the City Council approves a biennial budget which covers a two-year period. The Approved 2011 Budget is the first year of the 2011/2012 Biennial Budget. The primary advantage of a biennial budget is that the multi-year horizon provides an opportunity to enhance planning for City programs and services. With a view toward the future, issues can be anticipated and resolved before they become crises. Programs can be phased in or out more readily and fluctuations in resources can be better managed. Another advantage of a biennial budget is the saving of time and effort by the City staff and the City Council in the second, or “off”, year of the biennial cycle.

Although the City Council approves a multi-year budget, the State of Ohio requires cities to appropriate funds annually. For the first year of the biennium, the budget is “appropriated” by the City Council. The second year of the biennium is also “approved” by the City Council at that time. Subsequently, during the first year of the biennium, the City Council must formally appropriate the Approved 2012 Budget Update.

Operating Budget and Capital Budget

The Operating Budget covers the day-to-day delivery of City services. It is similar to a family budget for living expenses, such as rent and utilities. Operating expenditures cover the hours worked by City employees and the supplies they use to deliver services. Examples include activities such as police officer patrols, the filling of potholes, trash collection, and operating the water treatment system.

The Capital Budget is for the improvement, construction, or purchase of City assets that cost \$10,000 or more and last at least 5 years, such as City buildings or fire trucks. Similar to a family that saves and borrows money to buy a house, the City uses a combination of cash and debt financing to invest in assets such as health clinic facilities, which serve citizens now and in the future.

The Operating and Capital Budgets are interrelated because many capital assets require operating resources to maintain them. If capital assets are not adequately maintained, the service life is decreased. In some cases, capital investments result in a decrease in operating costs to maintain a capital asset. The Wheeled Recycling Carts capital project in the Department of the City Manager is an example of how the two budgets interrelate. The purchase and implementation of the Wheeled Recycling Carts project is included in the Capital Budget for 2011 through 2016. The larger recycling carts have allowed for recycling collections every other week instead of the previous weekly collections. The City estimates an operating budget savings of approximately \$908,000 per year beginning in 2012 from lower collection and disposal costs.

Infrastructure is a key Capital and Operating Budget priority for Cincinnati. It represents the City’s physical assets - streets, bridges, parks, recreation facilities, water system, sewers, and City-owned buildings. In the late 1980s, the poor condition of the infrastructure in many older, large cities was recognized as a crisis across the nation. In Cincinnati, an independent citizen’s commission, also known as the Smale Commission, was formed to prepare an Infrastructure Improvement Program,

Budget Basics

which was approved by the City Council in 1987. In the following spring the voters approved a 0.1% income tax to fund infrastructure improvements with a condition attached - if for any reason the City did not budget or spend sufficiently for infrastructure, the tax would expire. Therefore, the City has an “infrastructure mandate” to budget capital funding to replace structures and to budget operating funding for daily maintenance and repair of the City’s infrastructure.

Consolidated Plan Budget

The City receives four formula grants from the U.S. Department of Housing and Urban Development (HUD) for community development and housing purposes. These four grants are incorporated into the Consolidated Plan, a combined planning and submission process for the Community Development Block Grant (CDBG) Program, the HOME Investment Partnerships Program (HOME), the Emergency Shelter Grant (ESG) Program, and the Housing Opportunities for Persons with AIDS (HOPWA) Program. The CDBG Program is used for a wide range of programs or projects within a broad framework of eligible activities and includes operating funding for planning and administration. The HOME Program is a grant that is used for acquisition, construction, and moderate or substantial rehabilitation of affordable housing for either renters or existing or new homeowners. The ESG Program is used for both physical improvements and operating needs for agencies that assist the homeless. The HOPWA Program provides funding for housing and supportive services for persons with AIDS and their families.

BASIS OF BUDGETING

Governments use fund accounting to keep different types of revenue and expenditures separated from other types, depending upon the purpose of each fund. Each fund has a fund title and accounting code for reference purposes. The budget of the City of Cincinnati is prepared on a cash basis, with the exception of certain accrued personnel services and employee benefit costs. Encumbrances, which are amounts of funding committed for the payment of goods or services ordered but not yet received, do not lapse at year-end. They are included as expenditures in the year for which the budget is adopted. The treatment of accounting and financial statement reporting for City funds is provided in the Measurement Focus section of the appendix.

There are more than 100 funds in use by the City of Cincinnati, and these funds are controlled by enabling legislation that sets the purpose and use of each fund. As an additional control, the City Council passes appropriation ordinances to approve the budgets for 18 of the largest and most active funds which are called principal funds. An appropriation is a legislated authorization to make limited expenditures based on projected revenues.

In general, budgetary control for the use of a principal fund’s resources is established through the following expenditure account classifications: personnel services, non-personnel services, capital outlay, and debt service. Revisions of the appropriation level for any principal fund must be approved by the City Council.

Budget Basics

The City reports the following major governmental funds:

The **General Fund** is the accounting entity in which all governmental activities, except those that are required to be accounted for in other funds, are accounted for. Its revenues consist primarily of taxes, intergovernmental shared revenues, charges for services, and investment income. General Fund expenditures represent costs of general government, economic development, public safety, public services, public health, parks and recreation, and other costs.

The **Capital Projects Fund** is used to account for resources designated to construct or acquire governmental fund capital assets. Such resources are derived principally from proceeds of general obligation debt, federal and state grants, and City income tax. It is the City's policy to use the proceeds derived from the sale of bonds only for the capital improvement purpose detailed in the bond-authorizing ordinance and in accordance with state statutes. Any premium and accrued interest received from the sale of bonds is deposited into the Bond Retirement Fund. The **Bond Retirement Fund** accounts for the resources accumulated and payments made for principal and interest on general obligation debt and capital lease payments of the governmental funds.

The City reports the following major proprietary fund:

The **Water Works Enterprise Fund** accounts for all activities of the City's Water Works Department. The City collects, purifies, and sells water to Greater Cincinnati area and Northern Kentucky residents (either directly or indirectly through wholesale contracts) and businesses. Revenue consists primarily of user charges.

The City reports the following fund types:

Internal Service Funds account for reproduction and printing; automotive repairs and maintenance services; stores; land sales and leasing; employee medical costs; workers' compensation; and data processing services to other City departments or agencies and to other governments. Internal service funds are used to account for the financing of goods or services provided by one department or agency to another department or agencies of the government, generally on a cost reimbursement basis.

The **Pension Trust Fund** is used to account for the receipts and expenditures of the City's Retirement System.

The **Investment Trust Fund** is used to account for the Metropolitan Sewer District Fund portion of the City's pool of cash and investments.

Agency Funds are used to account for assets held by the City in a fiduciary capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The Pension, Investment, and Agency funds are reported in the Comprehensive Annual Financial Report (CAFR) and are not included in this budget document. Pages 44 and 45 provide a list of the principal restricted funds.

Budget Basics

Measurement Focus

Except for budgetary purposes, the basis of accounting used by the City conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

The government-wide and proprietary funds financial statements are reported using the economic resources measurement focus. The government-wide and proprietary funds financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include income taxes, property taxes, grants, shared revenues, and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the taxpayer's liability occurs and revenue from property taxes is recognized in the fiscal year for which the taxes are levied. On an accrual basis, revenue in the form of shared revenue is recognized when the provider government recognizes its liability to the City. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when the related liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Inventories of materials and supplies may be considered expenditures either when purchased or when used, and prepaid expense items may be considered expenditures either when paid for or when consumed. Proceeds of general long-term debt are reported as other financing sources.

Income taxes, delinquent property taxes, liquor permits, fines, local government fund, gasoline tax, and motor vehicle license fees for the current and prior periods are determined to be susceptible to accrual and are recognized as revenue in the current accounting period. All other major revenues of governmental funds are determined not to meet the criteria of either being measurable or available. The proprietary fund type statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting for revenues, which are recognized when they are earned, and for expenses, which are recognized when they are incurred. Unbilled service receivables are recognized by proprietary funds when the services are provided.

The fiduciary fund types recognize revenue and expenditures/expenses on a basis consistent with the fund's accounting measurement objective. The pension trust fund and the mixed investment pool statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting. Agency funds do not have a measurement focus. Their financial statements are prepared utilizing the accrual basis of accounting.

Budget Basics

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

SOURCES AND USES OF FUNDS

OPERATING BUDGET – SOURCES AND USES

The operating budget includes General Fund expenditures and Restricted Funds expenditures, which represents 39.5% and 60.5% of the Approved 2011 Operating Budget, respectively. Specific information on Approved 2011 funding for each of the City's appropriated funds can be found in the Financial Summaries section of this budget document.

General Fund - Sources and Uses

The sources and uses of funds relate to where the City receives revenues or other resources to pay for the services the City provides. For example, the primary source of funding for the General Fund is City Income Taxes. The City is forecasting to receive 65.1% of its General Fund revenue from income taxes in 2011. The primary use of the City's General Fund resources is public safety (police and fire) services, which comprise 68.3% of the General Fund departmental budgets in 2011.

City Income Tax. The City Income Tax is a 2.1% locally levied earnings tax applied to gross salaries, wages, and other personnel service compensation earned by residents both in and out of the City and earned by non-residents in the City. It also applies to the net income of business organizations for business conducted in the City. The Income Tax is the largest single source of General Fund revenue.

The receipt of 1.55% Income Tax revenue over the fixed allocation to the General Fund is recognized as revenue in the Income Tax Permanent Improvement Fund at the end of the year. This amount is carried forward for subsequent year capital or operating needs.

State Shared Revenue. The two major types of revenue in this category are the Estate Tax and the Local Government Fund distribution from the State of Ohio. By its nature, the Estate Tax revenue can be volatile. The Local Government Fund revenue includes portions of the State income, sales and use, public utilities, and corporate franchise taxes. Local Government Fund revenue is expected to have a slight increase in 2011.

Property Taxes. The General Fund 4.60 mills property tax rate applies to real property, public utilities property, and tangible property. The real property consists of residential, commercial, and industrial property. Traditionally, property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review. Revenue can also fluctuate due to taxpayer appeals of these reappraisals and reviews.

Investments. The investments of the City (excluding those of the City of Cincinnati's Retirement System) are comprised primarily of time deposits and other securities guaranteed by the United States Government or its agencies.

Budget Basics

All Others. This category includes miscellaneous revenue and charges for services, such as Buildings and Inspection fees and parking violation fine revenue.

Principle Restricted Funds – Sources and Uses

Principle Restricted Funds, as the name implies, are restricted to a specific public purpose. Principle Restricted Funds receive their revenues or resources primarily from their customers to whom they provide either goods or services. For example, the Greater Cincinnati Water Works receives the majority of its revenues from the sale of water to its customers. The City could not use Water Works funding for other purposes such as City parks maintenance or to purchase new solid waste collection trucks because expenditures are restricted to benefit only the water customers. The revenue that comes into the City from customers paying their water bills can only be used by the City to operate and repair existing or build new water facilities.

Most Principle Restricted Funds receive other revenues, such as investment earnings from their cash balances and other incidental amounts. The City's appropriated Principle Restricted Funds are described as follows:

Water Works Fund 101. The Water Works Fund supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures.

Parking System Facilities Fund 102. The Parking System Facilities Fund supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements.

Convention Center Fund 103. The Convention Center Fund receives the fees charged for the use of the Duke Energy Center and the Transient Occupancy Tax revenue in order to pay for its operation, utilities, and maintenance.

General Aviation Fund 104. The General Aviation Fund supports maintenance and general operation of the municipally-owned Lunken Airport. Capital improvements for the airport are funded primarily from grants from the Federal Aviation Administration (FAA).

Municipal Golf Fund 105. The Municipal Golf Fund supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concession purchases by golf patrons. The fund includes operations, capital improvements, and debt service.

Stormwater Management Utility Fund 107. The Stormwater Management Utility Fund primarily covers storm sewer capital improvements; storm water maintenance and repairs; and administrative costs of master planning, billing, regulation, and enforcement.

Bond Retirement Fund 151. The Bond Retirement Fund pays the debt service on General Obligation bonds issued to raise capital improvement funds.

Street Construction, Maintenance, and Repair Fund 301. The Street Construction, Maintenance, and Repair Fund is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices.

Budget Basics

Income Tax-Infrastructure Fund 302. The Income Tax-Infrastructure Fund covers expenses for repair, upkeep, and improvements of the City's infrastructure.

Parking Meter Fund 303. The Parking Meter Fund supports selected operations in the Police Department and Transportation and Engineering Department, all of which having a relationship to right-of-way maintenance.

Municipal Motor Vehicle License Tax Fund 306. The Municipal Motor Vehicle License Tax Fund supports the repair, upkeep, and improvements to the City's right-of-way.

Sawyer Point Fund 318. The Sawyer Point Fund supports the operation and maintenance of the Central Riverfront; the Showboat Majestic; and special events including Riverfest, Kidsfest, and concerts.

Recreation Special Activities Fund 323. The Recreation Special Activities Fund accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, the Schmidt boat ramp, concessions, and Recreation Center contract classes.

Health Services Fund 395. The Health Services Fund supports a policy of wellness and preventive health maintenance to serve the health needs of citizens.

Cable Communications Fund 424. The Cable Communications Fund supports programming for the City's government access channel; and Communication Technology Services, which provides general City telecommunication services such as installation and repair of telephone system and fiber optic cable. The fund is also used for other general governmental purposes.

Metropolitan Sewer District Fund 701. The Metropolitan Sewer District Fund supports the management and operation of the Metropolitan Sewer District of Greater Cincinnati (MSD). MSD is run by the City on behalf of Hamilton County.

Income Tax-Transit Fund 759. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate a bus system. The Income Tax-Transit Fund supports about 33% of the annual operating and capital costs of the bus system. Fare box receipts, Federal and State grants, and miscellaneous revenues provide the other 67% of the SORTA budget. The Transit Fund also supports transportation related functions within City's departments.

Other Restricted Funds Operating Budget by Fund

This category of operating funds is primarily comprised of grant funds, such as the Women & Infants Food Grant Program Fund, and single purpose funds, such as the Forestry Assessments Fund. Like the Principle Restricted Funds, the Other Restricted Funds are also appropriated each year through the budget process and monthly reports to City Council. Forty of the Other Restricted Funds are included in the total City's operating budget in 2011. The largest of these funds is the County Law Enforcement Applied Regionally (CLEAR) Program Fund with a 2011 operating budget of \$5,141,640 for 2011.

Budget Basics

CAPITAL BUDGET – SOURCES AND USES

Similar to the operating budget, the capital budget includes a General Capital Budget and Restricted Funds Capital Budget. As its name implies, the General Capital Budget is used for general governmental purposes. Restricted Fund Capital budgets are used for the capital investments for the activities covered by a restricted fund (e.g., water main replacement within the Water Works Capital Fund). Specific capital project information is reflected in the Approved 2011-2016 Capital Investment Program – Volume 2.

Capital Budget - Sources of funding

General Capital

City Income Tax. The component of the 2.1% Income Tax dedicated for General Capital use is 0.15%.

Property Tax Supported Bonds. The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. Some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there is sufficient revenue for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) reflects property tax millage of 5.47 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available for the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 1/2% of assessed value in the City. The Property Tax Supported Bonds portion of the general capital resources continues Cincinnati's long standing policy of no increase in taxes and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies that enhance credit worthiness. Approximately 77% of the City's current outstanding general obligation property tax, municipal income tax and self-supported debt of \$444.2 million will be retired by December 31, 2021. By December 31, 2031, 98% will be retired, with the balance of the outstanding general obligation and self-supporting debt retired by 2035. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The City is rated Aa1 by Moody's and AA+ by Standard & Poor's.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as road improvements, equipment replacements and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supported debt.

Southern Railway Note Proceeds. Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for more favorable annual income. The City Council endorsed a policy by resolution to dedicate resources generated by the Southern Railway to infrastructure projects. The notes issued and interest income provide a resource for infrastructure projects.

Income Tax Supported Debt. The 2011/2012 Biennial Capital Budget and the 2011-2016 Capital Investment Program include the use of City Income Tax Supported Debt as resources for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

Budget Basics

Reprogramming Resources. Reprogramming resources are unused resources recaptured from projects that have been completed. The remaining balances are available and recommended for use in new projects.

Special Revenue Fund

This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development. This program supports the development of new market-rate housing in the City.

Matching Capital Funds

The City receives Federal grants and matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funding granted by the FAA varies from year to year. Once actual grants are received, the resulting project is budgeted, and matching City funds are recommended to the City Council for approval.

Capital Budget - Uses of Funding

General Capital

The General Capital Budget can be stratified into seven expenditure categories. The Project Expenditure Categories include Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. A complete listing of projects by expenditure category is provided in the Approved 2011-2016 Capital Improvement Plan – Volume 2. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Smale Infrastructure Requirement. In December of 1987, an independent commission headed by John Smale, then Chief Executive of Procter and Gamble, completed a study to assess the City's infrastructure and to make recommendations for upgrading the City's physical assets. As a result of the study completed by the Smale Commission, the City Council passed the Infrastructure Income Tax Ordinance (#38-1988). This ordinance requires that the City meet a commitment to appropriate and spend sufficiently for infrastructure or the tax will expire.

The Infrastructure Income Tax portion of the earnings tax is not included as a Capital Budget resource because it is dedicated primarily to infrastructure maintenance, an Operating Budget item. Capital infrastructure expenditures are combined with the operating infrastructure expenditures to meet the annual minimum expenditure requirement. This ordinance also provides for annual increases to the minimum expenditure requirement base amount by using the percentage change in the Implicit Price Deflator for the Gross National Product. The estimated minimum expenditure requirement for 2011 is \$62.3 million.

To assure that the City meets annual expenditure requirements to maintain the 0.1% Infrastructure Income Tax, the City budgets more than the required amount as a safeguard against potential delays in capital project implementation.

Budget Basics

Expenditure Categories

Debt Service Payments. This category was added during the development of the 2002 Budget Update to account for capital projects that are dedicated to the retirement of debt for special projects.

Economic Development. This category is for new development or improvement projects in the Central Business District, industrial zones, and neighborhood business districts.

Equipment. This category is for equipment purchases such as new computer systems and City fleet replacements.

Environment. This category is for projects that relate to the remediation and/or prevention of environmental problems such as the removal of underground storage tanks and the remediation of old landfills.

Housing and Neighborhood Development. This category is for projects that support housing and development projects in the City's neighborhoods.

Infrastructure (Smale). This category is for projects that provide for the renovation or replacement of existing City assets. This category is the largest expenditure category.

New Infrastructure. This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets.

Restricted Capital Funds – Sources and Uses of Funding

Restricted capital funds use revenue generated from user fees or charges from a particular restricted or enterprise activity to support new capital projects and/or improvements to existing assets which benefit that particular restricted or enterprise activity or service. For example, Stormwater Management Utility revenue generated from service charges is used to make drainage corrections and improvements. These capital drainage correction and improvement projects are funded after Stormwater Management Utility operating and maintenance costs, and debt service requirements are covered. Grants and matching resources the City receives from various Federal, State and County sources are also restricted based on the type of activity or by program guidelines. For example, grant proceeds from the Federal Aviation Administration (FAA) can only be used for airport related improvements.

CONSOLIDATED PLAN – SOURCES AND USES

The Consolidated Plan Budget provides for a mix of housing, economic development, and human service programs funded with Community Development Block Grant (CDBG) resources, and housing programs and services funded with the HOME Investment Partnership (HOME) grant, Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) grant. The other resource components for the CDBG program are locally generated program income, the year-end carryover from the recovery of prior year project funding, and savings in operating funding.

Budget Basics

Consolidated Plan Budget - Sources of Funding

Community Development Block Grant (CDBG)

The Community Development Block Grant (CDBG) is a formula grant from the U.S. Department of Housing and Urban Development (HUD) to local and state governments. The primary objectives of the CDBG program are to provide decent housing, suitable living environments and economic opportunities principally for persons of low and moderate income and to aid in the prevention or elimination of slums and blight. CDBG funding is a flexible resource that can be used for a wide range of programs or projects within a broad framework of eligible activities. Overall, a minimum of 70% of CDBG expenditures must benefit low and moderate-income persons.

HOME Investment Partnership Program

The HOME Investment Partnerships Program (HOME) is a formula grant that funds affordable housing programs. HOME funding can be used for acquisition, construction, and moderate or substantial rehabilitation activities of affordable rental and ownership housing. The City of Cincinnati uses HOME funding primarily for the rehabilitation of rental housing units, homeowner rehabilitation, and the promotion of new home ownership opportunities for low income families. A special allocation within the HOME program is the American Dream Down-payment Initiative (ADDI), which provides down-payment assistance to first-time, low-income homebuyers.

Emergency Shelter Grant (ESG)

The Emergency Shelter Grant (ESG) Program is a formula grant that provides resources for both the capital and non-staff operating needs of emergency shelters and transitional housing for the homeless. Outreach or supportive services for the homeless are also allowable uses of funding. ESG funding is administered by the Department of Community Development.

Housing for People with AIDS (HOPWA)

The HOPWA grant is based on the number of cases of AIDS within the region with a 1,500 case threshold. The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. Funding may be used to assist all forms of housing designed to prevent homelessness of AIDS victims, including emergency housing, shared housing arrangements, apartments, single room occupancy dwellings, and community residences. HOPWA funding also may be used for services such as health care and mental health services, drug and alcohol abuse treatment and counseling, intensive care, case management, assistance with daily living, and other supportive services. The Department of Community Development administers the grant.

Consolidated Plan Budget - Uses of Funding

As detailed in the Consolidated Plan Budget section of this document, resources are directed to programs and activities to fulfill the objectives of the Consolidated Plan through the following components.

Budget Basics

Housing Component

A primary objective for the use of Consolidated Plan funding by the City of Cincinnati is to serve its communities by providing decent housing and a suitable living environment to low- and moderate income persons. A large amount of CDBG funding is spent on providing or improving permanent residential structures through a variety of programs and services for very low- and low-income homeowners and renters. Most of these programs are available to eligible clients on a citywide basis. The following is a summary of funded housing programs.

Programs for Existing Homeowners include a rehabilitation loan program that returns housing units to building code standards and a program of home repair and emergency repair grants for very low-income elderly, disabled and single parent homeowners.

Programs for New Homeowners include down-payment assistance to first-time, low- to moderate-income homebuyers citywide, as well as in neighborhood target areas. Other opportunities to increase the City's homeownership rate include focused revitalization in specific neighborhoods and competitively selected development projects assisted with City loans or grants.

Programs for Renters include a citywide rehabilitation loan program available to owners of affordable rental property and a competitive program for developers of rental housing within the City (either new or rehabilitation).

Supportive Housing Services are also provided, including counseling for existing and new homeowners, legal representation for tenants, relocation services for tenants due to the enforcement of City building or health codes, and fair housing services to promote equal housing opportunities for all persons.

Homeless Housing is supported through funding to rehabilitate shelters and transitional housing facilities that serve the homeless. Operating funding for homeless agencies is provided through the Emergency Shelter Grant. Housing and supportive services funding is provided by the HOPWA grant to ensure that persons living with AIDS have access to housing and supportive services.

Economic Development/Job Development Component

CDBG funds provide loans, grants, public improvements, and technical assistance to businesses and industries to expand or consolidate their operations within Cincinnati. This, in turn, provides jobs for low- and moderate-income persons or goods and services for low- and moderate-income neighborhoods. CDBG funding is also used for job training and referral services.

Through the ***Neighborhood Business District Improvement Program***, the Department of Community Development aims to improve the economic vitality of neighborhood business districts by creating and retaining jobs in those neighborhoods and improving the physical environment through the funding of facade, streetscape and other public improvements.

The ***Small Business Loan Program*** provides loans for growing small businesses where additional financing is needed for expansion, providing additional jobs and commercial services for Cincinnati neighborhoods.

Budget Basics

The *Small Business Services and Technical Assistance* program provides a variety of services to assist the development and growth of small businesses, including capacity development, business coaching, entrepreneurial training, environmental assessments, inventory control audits, and accounting assistance.

Human Services Component

Consolidated Plan funding is used for the operation of various programs, primarily for at-risk youth, providing counseling, surrogate parenting, and youth employment as well as to provide funding for the rehabilitation of social service agencies' service-delivery facilities.

Planning and Administration Component

Administration includes coordination of budget and Federal reporting requirements and compliance with Federal program mandates.

Compliance with CDBG Program Limits

Each of the Consolidated Plan Grant Programs has statutory funding limitations. HUD requires that at least 70% of CDBG activities spent every year must meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions, and up to 30% of the CDBG grant amount can be budgeted for this purpose annually or for up to a three year reporting period. CDBG expenditures for public service activities may comprise no more than 15% of the program year's entitlement grant amount plus prior year program income. The only exception to this regulatory cap is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved Neighborhood Revitalization Strategy Areas (NRSA). CDBG expenditures for planning and general administration activities are limited to 20% of the program year's entitlement grant and current year program income. The remaining three Consolidated Plan grant programs have separate limits on administrative expenses as follows: HOME – 10% of grant amount; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. Funding for these activities in the approved budget is within the program caps.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITY

City Boards and Commissions

Three City Departments - Parks, Recreation, and Health - report to independent City boards or commissions. Members of these boards and commissions are appointed by the Mayor and approved by the City Council. The budgets for these three departments have a special public review process because the departments present the budget to their public boards for approval before submitting the budget to the City Manager. Additionally, the City relies on advisory boards and commissions to provide recommendations across many program areas. These include, but are not limited to, the Planning Commission, the Citizen's Complaint Authority, and the Community Development Advisory Board/Human Services Advisory Committee. A complete list of boards and commissions is available with the Clerk of Council.

Contract Agencies

Budget Basics

The City contracts with many private entities to purchase goods and services. Due to their key role in service delivery, two agencies are specifically included in the City's Budget. These City agencies include the Cincinnati Human Relations Commission (CHRC) and the Southwest Ohio Regional Transit Authority (SORTA), which are not-for-profit corporations whose primary mission is to provide public services to the citizens of Cincinnati. Their operations and policies regarding services provided to City residents are determined by a formal contract with the City. The City Council approves City funding to purchase the services of these agencies and authorizes the contracts. The staffs of these agencies are employees of their respective boards and are not City staff.

Regional Services

The Enterprise Technology Solutions Department (ETS), Greater Cincinnati Water Works (GCWW), and the Metropolitan Sewers District (MSD) are operated by the City of Cincinnati but serve the entire Hamilton County region. ETS provides computer services for the City, Hamilton County, and local law enforcement agencies. MSD provides sewer services county-wide. The GCWW provides water to its customers in the City as well as to its customers in various Hamilton County communities and neighboring counties in Ohio, including the City of Mason and Butler County, and Northern Kentucky residents.

2011/2012 BUDGET DEVELOPMENT

Budget Roles and Responsibilities

The *Department Directors and Division Heads* are responsible for setting annual performance goals and objectives for operating programs and identifying program costs using departmental, financial and budgetary data sources. They also evaluate their Capital Budget needs and propose capital projects.

The *Department Budget Coordinators* are in charge of preparing the Department's formal budget submission. They are responsible for estimating personnel and non-personnel costs associated with their department. They interact with their Department Director and their department's assigned Management Analyst with the Office of Budget and Evaluation.

The *Budget and Evaluation Director, Supervising Management Analysts, and Management Analysts* in the Office of Budget and Evaluation (B&E) coordinate the budget process for City departments. B&E Management Analysts are assigned to assist departments in budget development and to analyze budget requests for recommendation to the City Manager, the Mayor, and to the City Council. B&E presents each department's requests and the related recommendations to the Executive Budget Committee (EBC). B&E then compiles the City Manager's recommendations into the Recommended Budget documents for presentation to the Mayor for comment. The City Manager's Recommended Budget is submitted with comments by the Mayor to the City Council.

The *Executive Budget Committee (EBC)* is comprised of the City Manager, the Assistant City Managers, the Finance Director, the Assistant Finance Director, and the Budget and Evaluation Director. The EBC reviews the B&E analyses and recommendations regarding the departmental requests to ensure that the preliminary base budgets and exception requests meet City needs and the priorities of City Council while not exceeding forecasted resources for the City. After meeting with the various City departments requesting funding, the EBC then makes a final recommendation to the

Budget Basics

City Manager. The City Manager, in turn, makes an Operating Budget recommendation, which is provided to the Mayor for comment before it is submitted to the City Council for passage.

The *Capital Committee* is a peer group of department directors co-chaired by an Assistant City Manager and the Finance Director. The City Manager, through the EBC, reviews the recommendations of the Capital Committee and, in turn, develops the Capital Budget recommendations which are submitted to the Mayor for comment. The Mayor's comments and the City Manager's Recommended Capital Budget are submitted to the City Council for passage.

The *Human Services Advisory Committee (HSAC) and Community Development Advisory Board (CDAB)* were combined in June 2008 by the City of Cincinnati Human Services Commission to form a committee that will review all recommended applications for Human Services funding, both from the General Fund and Community Development Block Grant funds. There are two sets of criteria for the two funding streams, but the same committee reviews and recommends what not-for-profits should be funded. In addition to City staff representing targeted departments, members include individuals from the following community sectors: Human Service and General Funders, Business and Community Executives, Service Providers, Community Development/Real Estate, Low Income Advocates, Housing Authorities, Small Business Advocates, Trades/Labor, Community Volunteers, Community Council/Neighborhoods Leadership, and Data Analysts.

The *HOPWA Advisory Committee (HAC)* reviews program regulations, a funding distribution plan, and a set of proposed funding guidelines for the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The *City Manager*, through the Finance Department and the Office of Budget and Evaluation, assembles estimates of the financial needs and resources of the City for each ensuing year, and prepares a program of activities within the financial resources of the City. They are embodied in a budget document with supporting schedules and analyses. The City Manager transmits the Recommended Budget to the Mayor for review and comment.

The *Mayor* reviews and comments on the City Manager's Recommended Budget and formally submits the Recommended Budget to the City Council.

The *City Council*, with citizens' input, modifies and approves the Biennial Budget. After the City Council's Finance Committee reviews the proposed budget allocations, program staffing, performance measures, and capital projects in the Recommended Budget, the City Council makes final decisions for a balanced budget, adopts a resolution approving the 2011/2012 Biennial Budget, and passes appropriation ordinances for the first year of the biennium.

Budget Development Process

For the 2011/2012 Biennial Budget, the City of Cincinnati's budget development was comprised of a Policy and Education Stage, Financial Capacity Stage, Budget Development Stage, Budget Adoption Stage and an Implementation Stage. The first stage determined broad budget policy. The second stage assessed the economic outlook and identified budget issues that would impact budget development or represent significant changes in policy focus. The third stage resulted in the allocation of City resources among programs and projects. The fourth and fifth stage deal with the adoption and implementation of the budget. A budget calendar and a brief description of the various stages of this biennium's budget process follow.

Budget Basics

Budget Calendar

	2011/2012 Biennial Budget Calendar	2010											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1	The Neighborhood Summit is hosted at Xavier University to provide citizens and elected officials an opportunity to share ideas for the future.	■											
2	The Administration identifies issues and develops a Biennial Budget Development Report for submission to the City Council.	■											
3	The Biennial Budget Development Report is presented to the City Council, which addresses issues and policies guiding development of the Biennial Budget.						■						
4	Departmental Operating, Capital and Consolidated Plan Budget Instructions are sent to City departments.				■								
5	Departmental Operating, Capital, and Consolidated Plan budgets become due to the Office of Budget and Evaluation (B&E).					■							
6	B&E analyzes departmental budget requests and makes recommendations to the Executive Budget Committee (Operating Budget) and the Capital Budget Committee (Capital Budget).						■						
7	The City Manager's Recommended Biennial Budget is presented to the Mayor.											■	
8	The Mayor's comments and the Recommended Biennial Budget is presented to the City Council.											■	
9	The City Council holds Public Budget Hearings to get additional citizen input prior to making its final budgetary decisions.											■	
10	The City Council passes appropriation ordinances establishing the operating and capital budgets.											■	

Policy and Education Stage

January - June 2010

Neighborhood Support and Education. The Mayor, City Council, and City staff members conducted a Neighborhood Summit at the Cintas Center on Xavier University's campus in February of 2010. The participants were comprised of many representatives from Community Councils and other citizens across the City. Citizen feedback from a survey conducted at the Neighborhood Summit, as well as City Council Committee meetings conducted throughout the year, assisted in developing the 2011/2012 budget priorities and policies. Additionally, the Department of Planning and Buildings coordinated the Community Priority Request (CPR) process to solicit citizen input on the 2011/2012 budget. The CPR process results are provided in Appendix A.

Biennial Budget Development Report. To assist the City Council in developing its 2011/2012 budget policy priorities, 2011/2012 Biennial Budget Development Report was provided to help the Mayor and the City Council focus on the major areas that were expected to be addressed in the budget process. These included, but were not limited to, revenue policy, expenditure policy, and financial management policy. In addition, 2009 and 2010 performance measures for each City department were presented to City Council along with each department's program budgets.

Budget Basics

Financial Capacity Stage

May - June 2010

Forecast included in 2011/2012 Biennial Budget Report. The Office of Budget and Evaluation with the assistance of an econometric forecasting firm, provided to the City Council on June 4, 2010 an economic outlook and an updated General Fund forecast to allow for a fiscal context for the development of budget policies. This presentation included an analysis of demographic characteristics and trends, the outlook for the local economy, financial indicators, and major City cost drivers such as personnel services, non-personnel services, and employee healthcare.

The Office of Budget and Evaluation also identified budget issues that affected the 2011/2012 budget development and represented significant challenges in policy focus. Citizen input, combined with the aforementioned economic forecast and background information on budget issues assisted the City Council in developing the 2011/2012 Policy Budget priorities.

Budget Development Stage

June - December 2010

Based on the issues identified in the Biennial Budget Development Report, Department Directors had the responsibility to set annual performance goals and objectives for each operating program and identify program costs using departmental, financial, and budgetary data resources. Base budgets were developed representing departments' continuation budgets, which included operating services that were funded in the Approved 2010 Budget Update. Budget targets were then given to the departments based upon the biennium budget estimates. Based on economic realities; all agencies were asked to submit budgets below the continuation budget target amount (i.e. budget reductions). Agencies could also submit budgetary requests in excess of the budget target amount for consideration.

For the Capital Budget, City departments made requests for ongoing capital projects, improvements to existing assets, previously funded phased projects, and new projects. These projects were assessed using defined criteria, such as Hazard Elimination, Legal Mandates, Regulatory Compliance, and Project Completion.

In order to receive grant resources from the U.S. Department of Housing and Urban Development (HUD), the City developed an Action Plan for 2011/2012. This Action Plan also served as the Consolidated Plan Budget. In addition to following a similar approval process to the Operating and Capital Budgets, the Consolidated Plan Budget (Action Plan) was also submitted to HUD for their review and subsequent approval on November 3, 2010.

The Office of Budget and Evaluation coordinated the budget process for City departments and presented the departments' budget requests and B&E recommendations to the Executive Budget Committee (EBC). The EBC reviewed the departmental requests to ensure that the preliminary base budgets and exception requests meet City needs and Council priorities, while not exceeding forecasted resources for the City.

The Capital Budget Committee reviewed the departments' six-year Capital Improvement Plans and submitted a recommended budget to the EBC. The EBC then reviewed and modified the Capital Committee's recommendation. The Office of Budget and Evaluation then compiled the City

Budget Basics

Manager's recommendations into the Recommended 2011/2012 Biennial Budget, which was then presented by the City Manager to the Mayor.

Budget Adoption Stage

December 2010

On November 29, 2010, the City Manager presented the Recommended 2011/2012 Biennial Budget to the Mayor. Consistent with the City Charter, the Mayor transmitted his comments along with the City Manager's Recommended Budget within 15 days to the City Council. The Budget and Finance Committee of the City Council reviewed the proposed budget allocations, staffing, and program priorities.

The Finance Committee then held public hearings to assist in the deliberations on the budget. Based on citizen input, the City Council reallocated funding to new and existing programs.

Although the City Administration prepares a two-year budget (2011/2012), Ohio law requires an annual appropriation. Therefore, only the first year of the biennial budget was adopted by the City Council, and the second year was adopted by resolution. A formal adoption of the budget with appropriation ordinances occurred on December 30, 2010.

Implementation Stage

Budget Control. Departments are accountable for budgetary control throughout the fiscal year. Every spring the City performs a Budget Monitoring process, where expenditure patterns are compared to departments' expenditure estimates. In addition, a Budget Status Report process is initiated in the fall of each year, which involves the reporting of the departments' actual expenditures and fund balance performance to the Office of Budget and Evaluation. In compliance with State law, B&E then prepares a Final Adjustment Ordinance, which balances each fund account for year's end.

Budget Amendments. In some cases, amendments to the budgets may be proposed. Generally, amendments are proposed due to a change in plans or special circumstances such as unusual weather conditions (floods, tornadoes, record snowfalls, etc.). The City's Operating Budget is approved at the agency level, and the Capital Budget is adopted at the project level. Within the Operating Budget, intra-agency transfers between personnel services, other expenditures, properties and debt service as well as transfers between agencies require an amendment process. Within the Capital Budget, any transfers between projects require an amendment process. For principal funds, the amendment must be prepared in the form of a supplemental or transfer appropriation ordinance recommended by the City Manager for adoption by the City Council. For other funds, the amendment must be a written memo for administrative approval of the City Manager.



INTRODUCTION

The 2011/2012 Biennial Budget was developed based on policies approved by the City Council and based on public input via advisory commissions, the Community Priority Request (CPR) process, and public hearings. The budget is also influenced by financial management policies and sound budget development principles that ensure the City maintains its reputation for strong financial management. This section describes the budget and financial policies that guided the development of the 2011/2012 Approved Biennial Budget.

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Budget & Financial Policies

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The development of the Biennial Budget is guided by several policy constructs. These include long-term financial management and investment policies, debt management policies, budget policies and budget development principles. In addition, the Biennial Budget is informed by citizen outreach activities and planning processes that frame the context within which the Biennial Budget is developed.

FINANCIAL MANAGEMENT POLICIES

The City has long been recognized for its sound financial management. The Government Financial Officers Association (GFOA) has recognized the City for its annual financial report with the *Certificate of Achievement for Excellence in Financial Reporting* and for its budget document with the *Distinguished Budget Presentation Award*. The City's credit ratings are strong. What follows are the guiding financial policies for the City of Cincinnati concerning revenues, debt service, investments, accounting and auditing, reserves, and operating and capital budgeting.

Revenue Policies

- The City Council levies taxes or fees as specified in the City Charter, or as authorized under the laws of the State of Ohio, to generate revenue for service delivery and capital improvement purposes.
- The Biennial Budget is developed based on the current income tax and property tax structure in the City of Cincinnati.
- **Income Tax:** The City Income Tax is 2.1% of gross earnings by residents, non-residents who work in the City, and corporations located in the City. It is subdivided into four components: 1.55% for General Fund operating purposes, 0.3% for public transit, 0.15% for permanent improvements (capital) and 0.10% for maintenance of the City's infrastructure. The biennial budget assumes no additional income tax credits or deductions other than those currently allowed.
- **Property Tax:** The City property taxes total 10.07 mills per \$1,000 of assessed value. Property tax is subdivided into two components: 4.60 mills for General Fund operating purposes, and 5.47 mills for debt requirements of the Capital Improvement Program.
- Intergovernmental revenues are sought from State, Federal, and other sources. The City is not obligated to continue financial support for non-City funded programs and projects after non-City funding has lapsed, except as agreed to as a condition of acceptance of intergovernmental revenues.
- The City ensures revenue collection through efficient collection systems.

Budget & Financial Policies

Debt Policies

- The City will issue bonds for capital improvements and not for recurring operating expenditures.
- The City publishes an Official Statement for each bond issue in accordance with rules promulgated by the Security and Exchange Commission.
- The City fulfills all obligations for secondary market disclosure to keep bond market participants informed of significant financial activities of the City.
- The City primarily utilizes dedicated property tax proceeds to support debt service payments on general obligation bonds and notes. It also levies taxes on property based on debt limitations in the Ohio Revised Code and the City Charter as follows:
 - As a result of a prior Court decision, the City has the right to levy property taxes without limitation to support its lawfully issued bonds and notes, and the City's ability to incur debt will be limited only by the arithmetical (percentage) limitations set forth under Section 133.05 of the Ohio Revised Code. The City's long-standing policy has been to maintain a tax millage of 5.36 mills for debt service requirements.
 - Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted and unvoted debt of the City may not exceed 10.5% of the City's assessed valuation, and that the principal amount of unvoted debt may not exceed 5.5% of the City's assessed valuation. The Code also provides several exemptions of debt from the 5.5% and 10.5% limitations.
 - The City retires approximately 75% of outstanding debt within 10 years.
 - The City strives to maintain the City's bond rating in financial markets. The City is rated Aa1 by Moody's and AA+ by Standard & Poor's.

Investment Policies

- The City's investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio in accordance with State and Federal law. Accordingly, deposits are either insured by federal depository insurance or collateralized. An investment policy has been approved by the City Council.

Accounting and Auditing Policies

- The financial statements of the City of Cincinnati are prepared in accordance with standards promulgated by the Governmental Accounting Standards Board (GASB). These standards include the effective pronouncements of the National Council on Governmental Accounting and the American Institute of Certified Public Accountants that are considered to be generally accepted accounting principles for state and local entities.

Budget & Financial Policies

- The City performs periodic financial, program and contract internal audits to insure departmental compliance of City policies and to improve the overall operating efficiency of the organization.
- An independent audit is performed annually to render an opinion on the City's general-purpose financial statements.
- A Comparative Statement of Revenue and Expenditure is presented to the City Council monthly.
- Once the budget is approved by the City Council, Council may not enact any additional spending unless it at the same time enacts offsetting expenditure reductions or identifies new revenue sources.
- For appropriation and expenditure control purposes, budgeted expenditure classifications that may not be exceeded are personnel service, non-personnel service, capital outlay, and debt service. The City Council must approve revisions of or transfers between expenditure classifications.
- The City maintains a Working Capital Reserve to assure a strong financial position and to protect the City's general obligation bond rating during periods of fiscal stress. The policy calls for achievement of a minimum reserve level, for emergency needs of a catastrophic nature, of no less than 5% nor more than 8% of general operating revenues by the end of the year.

Working Capital Reserve and General Fund Balance

The Government Finance Officers Association (GFOA) “recommends, *at a minimum*, that general-purpose governments, regardless of size, maintain unreserved fund balance in their General Fund of no less than 5 to 15 percent of regular General Fund revenues, or of no less than one to two months of regular General Fund operating expenditures.” The total projected General Fund revenue in 2011 is \$338.4 million. As such, for the City, the minimum reserve range is approximately \$16.9 million to \$50.8 million. The City has in the past used a standard of 10% of annual General Fund revenue, which for 2011 is \$33.8 million.

The City includes three components as part of the emergency reserve amount – the General Fund Carryover balance, the emergency reserve account, and the Working Capital Reserve Fund balance. The Mayor and City Council created the Working Capital Reserve in 1984 as a reserve against emergency and catastrophic needs. By law the balance must be 5% - 8% of General Fund estimated revenue, which is \$16.9 million - \$27.1 million of 2011 General Fund revenue. Because the fund accrues investment earnings, the City has not had to add funding to meet the minimum requirement.

At the end of 2010, the total of the three sources is expected to be \$38.0 million (composed of \$19.6 million in working capital reserve, \$2.4 million in emergency reserve, and \$15.9 million in carryover fund balance) and was 11.2% of actual 2010 General Fund revenues. For 2011, the total of the three sources is expected to be \$25 million (composed of \$17.2 million in working capital reserve and \$2.0 million in carryover fund balance) or 5.7% of 2011 General Fund revenues. Though the 5.7% rate is below the City's own recommended reserve fund balance target of 10%, it is within the acceptable GFOA 5 to 15 percent range. The City will continue its efforts to achieve structurally balanced budgets.

Budget & Financial Policies

Operating Budget Policies

- The City prepares a General Fund Multi-year Forecast every two years, which provides estimates of income tax and property tax revenue changes and expenditure changes for the forecast period. Explanations of revenue and expenditure assumptions are also included in the forecast.
- A mid-year budget monitoring exercise is conducted each year to identify budget issues at the department level to ensure budgets remain within their appropriated funding level.
- The City prepares Final Adjustment Transfer Ordinances for General Fund and Principal Restricted Fund accounts at the end of each year for the purpose of realigning accounts and providing funds for the on-going needs of City departments in order to ensure that all departments have balanced budgets by year-end.
- At the beginning of budget development, targets are established for Operating Budget expenditures. These targets reflect adjustments for program changes, any applicable increases in salaries and wages, and inflationary increases in non-personnel items and services. Budgetary requests in excess of the target amounts are considered exceptions and must meet one of the following criteria: legal mandates, City Council mandates, and City Manager initiatives.
- The City strives for a structurally balanced budget for each Principal Restricted Fund where annual total expenditures and encumbrances are equal to or less than the annual revenue estimate for the fund. In addition, the City tries to maintain at least a 10% carryover fund balance for each fund.
- A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year is considered a balanced budget in order to comply with State Law.

Capital Budget Policies

In addition to other review considerations, the criteria listed below are used in developing the Capital Budget. A Capital Budget is for the improvement, construction, or purchase of City assets that costs \$10,000 or more and lasts at least five years. The criteria in descending priority are as follows:

- Hazard elimination: to eliminate or reduce definite and immediate health and safety hazards.
- Legal mandates: to comply with a court order or other specific legal directive (consent decree, etc.).
- Regulatory compliance: self-initiated improvement in compliance with a Federal, State, or local rule or regulation affecting capital assets.
- Project completion: to finish phased projects with related and already committed or expended funding.
- Prevent Failure: to systematically, and according to schedule, improve assets which if not periodically improved would fail.

Budget & Financial Policies

- Extend useful life: to improve an asset by making a capital investment to increase the asset's service life.
- Cost-Benefit justified: to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.).
- Service betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

BUDGET DEVELOPMENT PRINCIPLES

The Biennial Budget development process emphasizes budget policy review, budget education, and citizen involvement. The following principles guide the development of the City's Biennial Budget:

- The City will annually balance the budget.
- The City government encourages citizen participation in budget development.
- The City government reflects efficiency and effectiveness in service delivery, asset maintenance, and capital improvements in the budget.
- The City government at all times emphasizes sound financial planning and management.
- The 2011/2012 Biennial Budget will include a multi-year General Fund forecast.

Budget Development Policies

- The City maintains its infrastructure assets in order to meet the Smale Commission mandates for the repair, upkeep, and improvements of City streets, bridges, parks, recreation areas, and buildings. As recommended by the Smale Commission in 1987 and approved by the voters in 1988, an income tax rate of 0.1% is imposed annually on earned income for infrastructure maintenance. Continuation of the tax is contingent upon an indexed annual appropriation and expenditure amount for infrastructure improvements and other ongoing maintenance with special emphasis on streets, city facilities, especially recreation facilities and City fleet.
- The City encourages competition for the allocation of City funds. To this end, the City commits to the continued use of the following allocation processes: Cincinnati Neighborhood Business Districts United (CNBDU) for the Neighborhood Business District Improvement funding, and an advisory committee to review the Human Services Policy funding. The City Administration prepares a Budget Monitoring report to provide the City Council with the status of the City's Budget as of mid-year to note any significant variances, and to provide related recommendations.
- A Sunset Review is conducted each year for the Capital and Consolidated Plan Budgets to recapture unused funds from departments and make them available for other budget priorities.

Budget & Financial Policies

- The City's Capital Budget describes to what extent capital spending will increase Operating Budget costs for current and future periods.
- During the Capital Budget Process, the City reviews City physical assets and suggests facilities for consolidation.

EFFECT OF PLANNING PROCESSES ON THE BIENNIAL BUDGET

The City is currently developing a Citywide comprehensive plan that will serve as a long-range plan to guide and manage growth, protect the environment and influence future development in the City. This is the first citywide comprehensive planning process in 30 years. The comprehensive plan, when finished, will also guide the City's six year Capital Investment Program for years to come.

In addition to the comprehensive plan, the City completed the development of a five year Consolidated Plan, which guides the use of the City's major federal funds, such as Community Development Block Grant, from 2010 to 2014. The Consolidated Plan incorporates the City's Housing Policy and Economic Development strategies while focusing on three major objectives of providing decent affordable housing, creating suitable living environments, and creating economic opportunities.

Additional planning processes that affect the biennial budget include the Green Cincinnati Plan (a climate protection action plan), Citywide Comprehensive Bike Plan, GO (Growth and Opportunity) Cincinnati Plan, the Government Cooperation and Efficiency Project (shared services), and individual department's business plans. Department's business plans are developed around the City's four focus areas of Public Safety, Neighborhood Investment, Economic Development and Service Excellence and include specific goals, objectives and performance measures which are also presented in the Departmental Budgets section of this document.



INTRODUCTION

This part of the 2011/2012 Biennial Budget presents summaries of Operating and Capital components of the Biennial Budget on an appropriated fund-by-fund basis. It also includes an outstanding Debt Services summary. The Effect on the Operating Budget by new and enhanced capital projects is also Described

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2011/2012 All Funds Operating Budget by Fund

The City of Cincinnati Operating Budget is developed by fund. By law, each fund is balanced to resources in the biennium. Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Operating Budget document. This section includes the following tables and narratives:

All Funds Operating Budget

The table titled "All Funds Operating Budgets by Fund" on page 68 provides the 2011/2012 expenditure budget by fund. It also provides the 2009 approved budget and the 2010 approved budget by fund.

Principal Restricted Fund Balances

The table titled "Changes in Fund Balances" on page 71 provides the estimated 2011/2012 ending fund balances for each Principal Restricted Fund. These estimated ending fund balances are determined by netting the total resources of beginning balances, revenue, prior-year cancellations, and transfers-in with the operating expenditures and transfers-out. A description of fund balances are included in this section starting on page 69, for funds that do not meet the financial policy for having a fund balance of at least 10% of annual revenue.

General Fund Resources and Expenditures

This section beginning on page 72 includes a General Fund table that provides the 2011/2012 revenue and expenditures and a description of the fund. The section also lists and describes General Fund Revenue sources and explains the underlying assumptions for revenue estimates.

2011/2012 Restricted Funds Resources and Expenditures

This section beginning on page 79 starts with an overview of the Principal Restricted Funds and Other Restricted Funds. Other Restricted Fund expenditures in this section are typically grants or single purpose funds. Several tables follow this overview including the "Restricted Funds Operating Budget", and the "Other Restricted Funds Operating Budget by Fund."

Financial Summaries

Starting on page 84, this section provides a consolidated summary schedule demonstrating the revenues/sources and expenditures/uses for each major fund and the non-major funds in aggregate. In addition, this section provides a discrete description of each Principal Restricted Fund, a list of major services, and a summary of changes in revenue and expenditures for each appropriated restricted fund for the 2011/2012 Approved Biennial Budget compared to the 2009 Actual, 2010 Budget, and 2010 Estimated Actual Budget. Five-year trend bar charts and pie charts are also included in this section.



All Funds Operating Budget

Fund	Fund Name	2009 Approved	2010 Approved	2011 Approved	2012 Approved
050	General Fund	370,434,400	359,392,300	355,878,170	339,050,140
PRINCIPAL RESTRICTED FUNDS					
101	Water Works	113,762,980	114,028,360	116,433,660	119,911,370
102	Parking Facilities	7,581,250	8,096,440	7,983,750	7,980,470
103	Convention Center	6,607,170	7,254,810	7,542,790	7,324,160
104	General Aviation	1,770,520	1,865,260	1,912,280	1,928,300
105	Municipal Golf	6,397,060	6,376,740	6,424,090	6,520,630
107	Stormwater Management	8,722,900	8,909,920	9,529,670	9,617,940
151	Bond Retirement	78,050,660	69,338,380	79,895,190	79,926,420
301	Street Construction	11,067,180	10,362,800	10,551,740	10,620,600
302	Income Tax-Infrastructure	16,517,920	15,850,030	15,579,940	15,473,860
303	Parking Meter	1,278,700	1,318,050	1,301,500	1,362,720
304	Community Dev Block Grant	3,583,460	3,394,720	3,794,860	3,817,030
306	Motor Vehicle License Tax	2,820,470	2,691,970	2,675,110	2,700,150
318	Sawyer Point	924,700	928,060	768,300	767,490
323	Recreation Special Activities	3,245,470	3,218,890	3,482,010	3,375,000
395	Health Services	3,482,930	4,622,400	6,081,140	5,281,660
424	Cable Communications	3,108,320	3,119,090	3,314,870	3,010,230
701	Metropolitan Sewer District	189,770,560	196,753,630	198,011,140	210,106,470
759	Income Tax Transit	47,225,930	41,096,010	42,724,920	42,733,580
PRINCIPAL RESTRICTED FUNDS		\$505,918,180	\$499,225,560	\$518,006,960	\$532,458,080
OTHER RESTRICTED FUNDS		\$21,060,220	\$28,263,610	\$31,899,900	\$32,812,910
RESTRICTED FUNDS TOTAL		\$526,978,400	\$527,489,170	\$549,906,860	\$565,270,990
GRAND TOTAL		\$897,412,800	\$886,881,470	\$905,785,030	\$904,321,130

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Changes in Fund Balances

The Changes in Fund Balances Table on page 71 shows the estimated ending balances for the City's 17 principal restricted funds. Though a principal restricted fund, the Community Development Block Grant Fund 304 is not presented in this Table because it is an entitlement grant from the U.S. Department of Housing and Urban Development. For this program, fund balances are not assumed because appropriations received from the government are expected to be used for their intended purposes in the year received. The 2010 and 2011 year-end columns in Table XXII represent the estimated ending fund balances as of December 31 for each principal restricted fund. The estimated ending fund balance is the difference between total resources and total expenditures in the fund, which is calculated at the end of the year. Total revenue/resources include revenue projections, prior year cancellations, transfers-in from other sources, and the beginning balance, which is the prior-year carryover ending balance. Prior year cancellations represent cancelled encumbrances of appropriations from prior years. Transfers-in are additional appropriations approved by the City Council for such things as the acceptance of donations, the return of funding for prior year capital projects, new mandates, or new initiatives. Total expenditures/uses include expenditures and transfers-out. Transfers-out are approved by the City Council primarily for capital projects.

Due to budget pressures within the General Fund the past several years, selected General Fund expenditures have been transferred to restricted funds consistent with the legislatively authorized uses of the funds. For example, beginning in 2011, funding for the communications officers in several departments has been transferred to Cable Communications Fund 424. These transfers, as well as periodic transfers for capital projects within restricted funds, have resulted in decreasing fund balances in several funds. Though the fund balances have decreased, the City is ever mindful of maintaining an adequate fund balance.

As detailed in the Budget and Financial Policies section of this document, the City strives to maintain a fund balance of at least 10% of annual revenues. One of the 17 principal restricted funds is estimated to fall short of meeting the fund balance criterion by December 31, 2010. An additional three of the principal restricted funds are estimated to fall short of meeting the criterion by December 31, 2011. These four funds are described below.

Convention Center Fund 103

Convention Center Fund 103 receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, maintenance, and capital improvements. The Duke Energy Convention Center is operationally self-supporting with these funding sources and does not receive resources from the General Fund. While the Convention Center is self-supporting, the \$563,335 projected ending fund balance in 2011 represents 8% of total revenue, which does not meet the targeted fund balance of 10% of revenue. This is primarily attributable to the unpredictable nature of convention business. As a result, additional reductions may be required in 2012.

Income Tax-Infrastructure Fund 302

Revenue for 2011 is expected to increase 2.1% over the estimated revenue for 2010. Over the same period, expenditures for the period will decrease by 1.6%. This decrease in expenditures is primarily attributable to reductions in personnel expenses for landscape maintenance and increased reimbursements

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from eligible sources. These reductions were implemented in 2011 to begin address the structural imbalances in the fund; however, additional reductions to the Income Tax-Infrastructure Fund will be necessary in 2012.

Motor Vehicle License Tax Fund 306

Revenue for 2011 is expected to increase by 1.2% from the estimated revenue for 2010. Over the same period, expenditures will increase by 0.1%. This increase in expenditures is primarily related to budgeted wage and inflationary increases. The estimated 2010 ending fund balance represents 15% of revenue; however, the Motor vehicle License Fund is structurally out of balance, with expenditures exceeding revenues. As a result, the projected ending fund balance in 2011 represents 9% of projected revenue. Expenditure reductions may be necessary in 2012 to ensure that the fund can maintain a 10% fund balance as a percentage of revenue.

Income Tax-Transit Fund 759

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The projected year end fund balance in 2010 represents 9% of total revenue. In 2011, the year end fund balance is projected to be 7% of total revenues. Though the fund is structurally balanced, additional expenditure reductions may be required in 2012 to bolster the fund balance.

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Table XXII: – Changes in Fund Balances (2010-2011)
Major Appropriated Funds

(In \$000s)

Fund	Fund Name	2010					2011						
		Actual Beginning Balance	Revenue Projection	Prior Year Cancel.	2010 Transfers	2010 Exp. Estimate	2010 Year-end Estimate	Estimated Beginning Balance	2011 Revenue Projection	2011 Transfers	2011 Budgeted Exp.	2011 Year-end Balance	2011 Year-end Compared to 2010 Year-end
101	Water Works	49,625	125,076	1,440	(12,645)	113,611	49,885	125,076	(12,253)	116,434	46,274	(3,611)	-7.2%
102	Parking Facilities	12,517	8,055	256	(1,310)	12,444	7,074	9,979	(587)	7,984	8,483	1,409	19.9%
103	Convention Center	1,438	7,250		(694)	6,909	1,085	7,433	(412)	7,542	563	(522)	-48.1%
104	General Aviation	1,411	2,200		(512)	1,905	1,194	2,050	(556)	1,913	776	(418)	-35.0%
105	Municipal Golf	2,234	6,285	237	(500)	6,367	1,889	6,400	-	6,424	1,864	(25)	-1.3%
107	Stormwater Management	3,220	8,950	626	(1,002)	8,356	3,438	8,765	(1,695)	9,530	979	(2,459)	-71.5%
151	Bond Retirement	14,194	81,095	14	-	81,838	13,464	76,329	-	79,895	9,898	(3,566)	-26.5%
301	Street Construction	2,319	9,500	243	-	10,395	1,667	10,111	(17)	10,535	1,226	(441)	-26.5%
302	Income Tax-Infrastructure	3,193	14,470	70	-	15,841	1,892	14,776	-	15,580	1,088	(804)	-42.5%
303	Parking Meter	1,047	1,089	-	-	1,210	926	1,089	-	1,302	713	(213)	-23.0%
306	Motor Vehicle License Tax	518	2,500	19	-	2,672	365	2,550	-	2,675	240	(125)	-34.2%
318	Sawyer Point	671	675	9	-	755	599	725	(300)	768	256	(343)	-57.3%
323	Recreation Special Activities	1,291	2,900	31	-	3,050	1,172	3,200	-	3,482	890	(282)	-24.1%
395	Health Services	982	5,573	4	-	5,044	1,515	5,300	-	6,081	733	(782)	-51.6%
424	Cable Communications	2,085	2,500		(250)	3,089	1,247	2,500	-	3,315	432	(815)	-65.4%
701	Metropolitan Sewer District	-	218,690	351	(26,949)	192,092	e	e	231,490	(33,478)	198,011	e	-
759	Income Tax-Transit	1,303	41,968	980	(98)	41,091	3,063	42,803	(100)	42,725	3,041	(22)	-0.7%

Notes:

- a) The 2010 transfers for the Parking Facilities Fund 102 include \$1,632,342 for transfers to various capital projects, which is offset by \$322,111 for transfers in from various capital projects.
- b) The 2010 transfers for the Convention Center Fund 103 include \$875,930 for transfers to various capital projects, which is offset by \$181,800 for transfers on from various capital projects.
- c) The 2010 transfers for the General Aviation Fund 104 include \$538,360 for transfers to various capital projects, which is offset by \$26,548 for transfers in from various capital projects.
- d) The 2010 transfers for the Stormwater Management Fund 107 include \$1,119,380 for transfers to various capital projects, which is offset by \$117,414 for transfers in from various capital projects.
- e) Year end balances are transferred to various trustee accounts (e.g., Bond Reserve Fund Account, Bond Fund Account, Surplus Account, and Replacement and Improvement Account) to cover bond requirements and two month's operating expenses.
- f) The 2010 transfers for the Income Tax-Transit Fund 759 include \$100,000 for transfers to various capital projects, which is offset by \$2,903 for transfers in from various capital projects.

Though the City Council approved a biennial budget for 2011/2012, the Ohio Revised Code requires annual appropriations. As such, only the 2011 appropriation year is reflected in the table above.

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GENERAL FUND 050

General Fund 050					
(In \$000s)					
	2009	2010	2010	2011	2012
	Actual	Budget	Estimate	Budget	Budget
Revenue:					
Taxes	257,094	248,188	252,022	253,005	254,059
Licenses & Permits	7,690	7,751	7,751	7,290	7,290
Courts and Use of Money & Property	12,844	13,995	13,821	11,759	10,970
Revenue from Other Agencies	38,664	40,180	40,180	38,963	40,310
Charges for Services	20,409	20,565	20,738	22,876	22,315
Miscellaneous	5,049	3,840	3,840	4,540	3,400
Prior Year Cancellations	2,920		3,569		-
Transfers In	11,178	20,112	20,112	7,175	-
Total Revenue	355,848	354,631	362,033	345,609	338,344
Expenditures:					
Personnel Services	205,157	209,784	209,784	205,211	185,215
Other Expenses	148,407	146,229	146,229	146,807	150,003
Properties	91	335	335	186	176
Operating Expenditures	353,655	356,348	356,348	352,204	335,394
Debt Service	2,683	3,044	3,044	3,674	3,657
Expenditure Savings		(1,751)	(2,850)	(1,779)	(1,695)
Transfers Out	364		2,578	-	-
Total Expenditures	356,702	357,641	359,120	354,099	337,355
Net Increase (Decrease) in Fund Balance	(854)	(3,010)	2,913	(8,491)	989
Fund Balance - January 1	8,432	5,010	7,578	10,491	2,000
Fund Balance - December 31	7,578	2,000	10,491	2,000	2,989

Description

General Fund 050 can be used for any general municipal purpose. This is the primary fund in the City operating budget and is used to deliver the basic municipal services such as police and fire protection, park maintenance, street repair, trash collection, and the operation of recreation centers and health clinics. The three major revenue components are City Income Tax, State Shared Revenues, and Property Taxes.

Major Services

- Health
- Public Services
- Finance
- Community Development
- Buildings and Inspections
- Parks
- Recreation
- Police
- Law
- Fire

Revenues

The General Fund revenue estimates are \$338,432,580 for 2011, which is a 0.02% increase over the 2010 estimate and a 1.2% increase over the 2010 budget, and \$338,344,130 for 2012, which is a 0.03% decrease over 2011. These estimates are based on historical data as well as the forecast for in the local economy. (See General Fund Revenue Estimates on page 77).

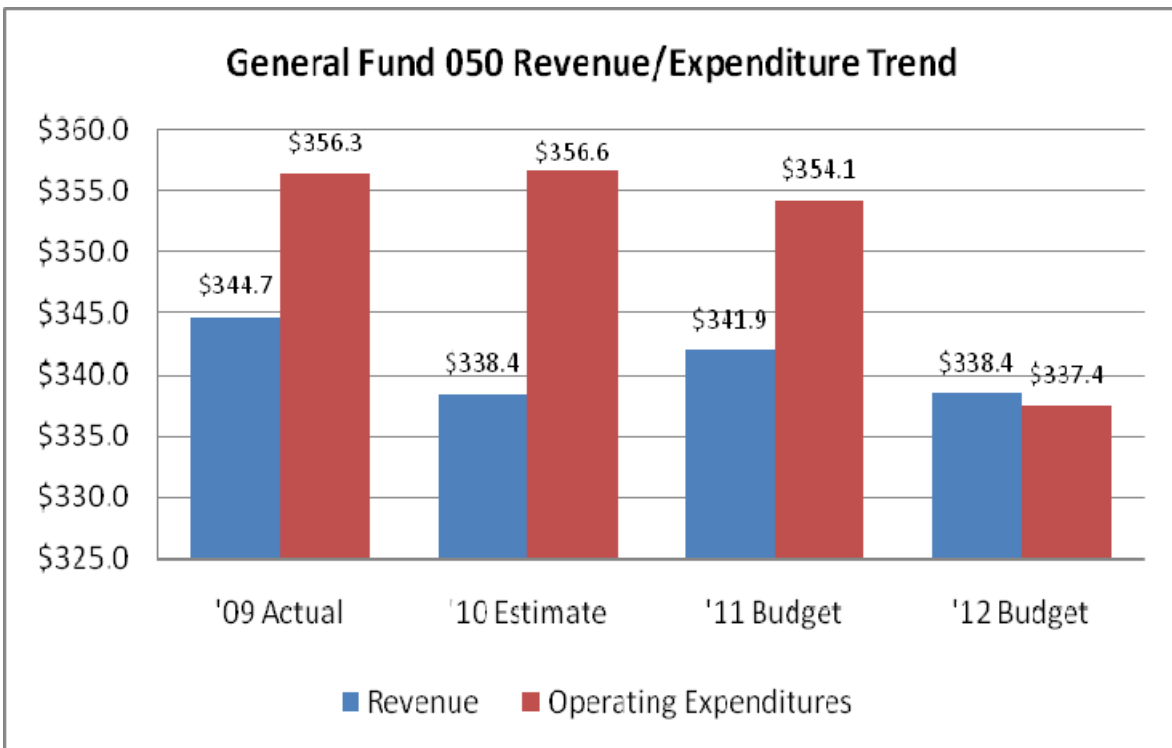
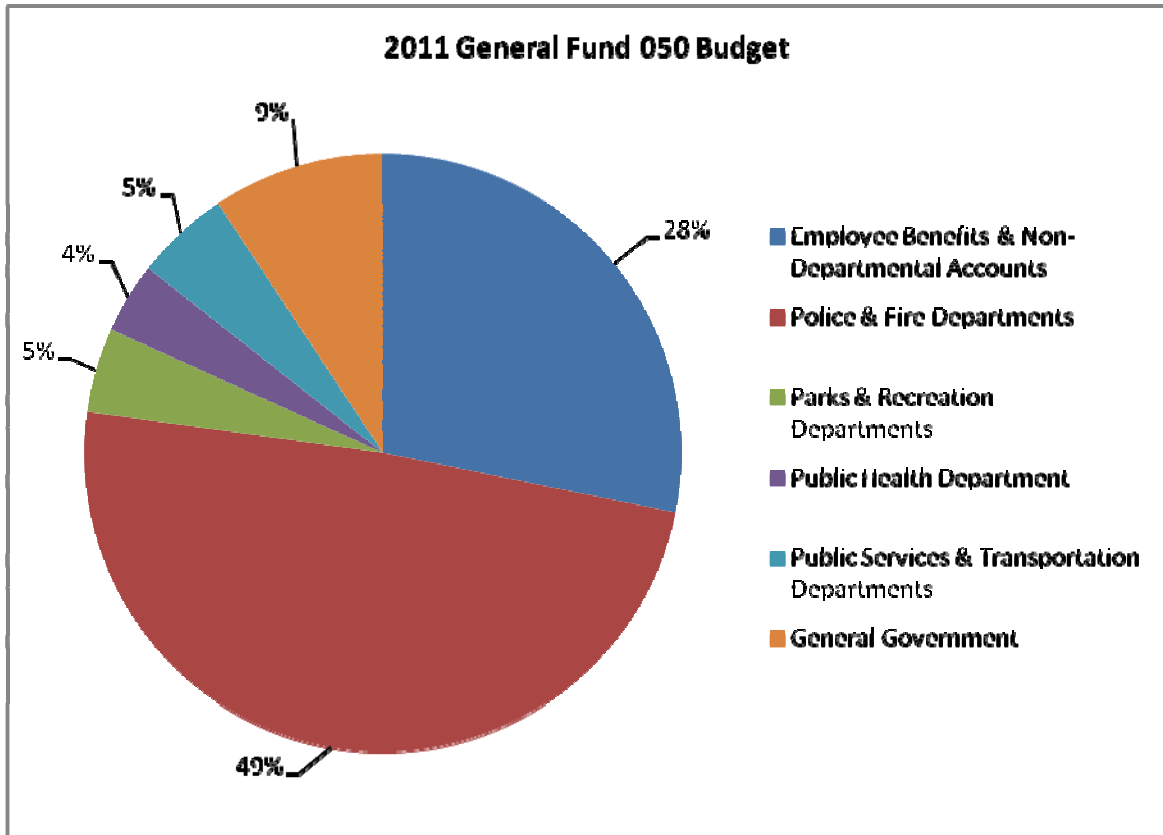
Expenditures

The total 2011 operating budget for the General Fund of \$355,878,170 is a 1.0% decrease over the 2010 estimate and the 2010 budget. The budget decrease is primarily due departmental budget reductions in personnel costs. The

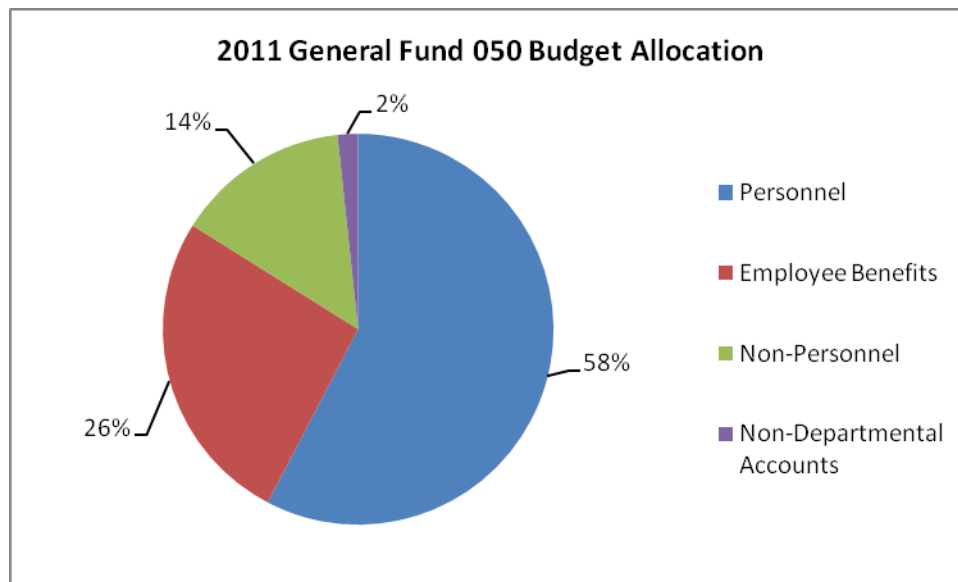
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General Fund budget changes are explained in detail in the Departmental Budgets section of this document and summarized in the Budget Summary section. The total 2012 operating budget for the General Fund of \$339,050,140 is a 4.7% decrease from the 2011 General Fund operating budget. The budget decrease assumes a 7.2% reduction of all departmental budgets. The reductions will be presented in the context of the 2012 Budget Update.

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2011 GENERAL FUND BUDGET ALLOCATION

Total General Fund Budget - \$355,878,170

Personnel - \$205,211,610, or 58% of budget

A total of \$205,211,610 is approved to support 3,328.2 Full Time Equivalent (FTE) General Fund positions. The 2011 approved FTE level represents a net 265.6 FTE decrease compared to 2010. The 2011 public safety personnel costs total \$153,589,120, or 74.8% of the total General Fund personnel budget. The 2011 non-public safety personnel costs total \$51,622,490, or 25.2% of the total personnel budget. Position eliminations that led to a net 265.6 FTE decrease included, 63 FTE from the Health Department, 61.1 FTE from Recreation, 45.5 FTE from Public Services, 63 FTE from Police and 26 FTE from Fire.

Personnel costs include salaries, overtime, and other wage categories such as longevity pay, merit increases, and certification pay as required by current approved labor contracts. The funding level noted above is net of \$18.4 million in reimbursements from other funds for work performed by General Fund staff in support of restricted funds. It is also net of position

vacancy allowance (PVA) totaling \$4.8 million. PVA is a budgeting tool to account for the value of positions that become vacant throughout the year due to extended leave, retirements, resignations, promotions, and dismissals.

Employee Benefits - \$93,393,560, or 26% of budget

The largest single employee benefit expense is employee health insurance in the amount of \$41,876,650, or 45% of the total employee benefits budget. The total combined City, State, Police, and Fire pension expense is \$47,779,990, or 51% of the total employee benefits budget. Other miscellaneous employee benefits costs total \$3,736,920.

Non-Personnel - \$51,253,000, or 14% of budget

The non-personnel budget includes funding for contractual services, materials and supplies, fixed charges, and equipment. The largest portion of the non-personnel budget is allocated to contractual services. The three largest contractual service items include expert services in the amount of \$5,992,460, fleet maintenance for City vehicles in the amount of \$6,107,690 and sundry contractual services in the amount of

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\$8,095,490. These three expenditures represent 39.4% of the non-personnel budget. Utility costs represent 6.7% of the non-personnel budget. Petroleum costs, primarily fuel costs for City vehicles, were budgeted at \$4,193,390 or 8.2% of the non-personnel budget. The building and office rent expense totals \$2,056,110 for 2011 and includes lease costs for office space.

Non-Departmental Accounts - \$6,020,000, or 2% of budget

Non-department accounts include funding that is not associated with providing a direct service within a department or supports many departments. An amount of \$2,600,000 is included in the budget for Property Investment Reimbursement Agreements (PIRAs). An amount of \$900,000 is included in the Judgments Against the City account. The Reserve for Contingencies includes \$500,000 for general contingencies. Other miscellaneous non-departmental accounts total \$2,020,000.

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General Fund Revenue

The General Fund revenue estimate for 2011 in Table XXIII is \$338.4 million, which is no change from the 2010 estimate. The four major General Fund revenue components are City Income Tax, Property Tax, State Shared Revenues (Estate Tax and Local Government Fund), and Investments, all of which together comprise approximately 85% of General Fund revenue for 2011.

*Table XXIII - 2011/2012 GENERAL FUND REVENUE ESTIMATES
(in \$000's)*

Category	2009 Actual	2010 Estimate	2011 Estimate	% Change	2012 Estimate	% Change
City Income Tax	\$223,800	\$219,334	\$220,212	0.4%	\$221,216	0.5%
Property Tax	\$29,266	\$28,988	\$28,988	0.0%	\$28,988	0.0%
State Shared Revenues	\$38,543	\$40,166	\$38,949	-3.0%	\$40,296	3.5%
Investments	\$7,659	\$8,550	\$5,700	-33.3%	\$5,800	1.8%
Other Revenues	<u>\$42,482</u>	<u>\$41,314</u>	<u>\$44,584</u>	7.9%	<u>\$42,044</u>	-5.7%
Total Resources	\$341,750	\$338,353	\$338,433	0.0%	\$338,344	0.0%

City Income Tax. City Income Tax revenue is budgeted to increase by \$0.9 million, or 0.4%, in 2011 over the estimate for 2010. It is estimated that 2010 City Income Tax revenue will be \$4.5 million, or 2.0%, less than the 2009 actual revenue. In 2011 a Field Audit Team in the Income Tax Division of the Finance Department will be created. This team is estimated to generate \$500,000 in additional income tax revenue for all funds. Additionally, the City will conduct a tax amnesty program in 2011 that is expected to generate \$570,000 in income tax.

The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 65.1% of those revenues.

State Shared Revenues. State Shared Revenues are the second largest single source of General Fund revenue accounting for 11.5%. There are two major sources of these revenues: the Local Government Fund and the Estate Tax. The forecasted revenue for 2011 for the Estate Tax is \$13.2 million. This revenue source by its nature can be volatile and accounts for 3.9% of the General Fund

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revenue. The Estate Tax estimate decreased by \$1.2 million from the General Fund Multi-Year Forecast presented June 4, 2010 due to continued declines in the value of the estates paying tax to the City. The revised estimate is consistent with the 2009 actual receipts and is a good basis given the unpredictable nature of estate tax.

The second source of state shared revenue is the Local Government Fund. The Local Government Fund revenues consist of portions of the State income, sales and use, public utilities, and corporate franchise taxes allocated to a fund for distribution to local governments. City revenues grow based on growth in the State revenue sources. The Local Government Fund revenue accounts for 7.6% of the General Fund revenue in 2011. It is predicted that this category will increase slightly to \$25.7 million in 2011 from \$25.2 million in 2010.

Property Tax. Property taxes are levied on real property, which consists of residential, commercial, and industrial property. The City's current property tax millage is 10.07 mills – 5.47 mills for debt service and 4.60 mills for the General Fund operating budget. The City Charter authorizes a property tax levy of up to 6.1 mills for the operating budget. In recent years City Council has approved the rollback of property taxes such that the City collects \$29.0 million in property tax annually. For 2011, the Hamilton County Auditor is predicting a reduction in the value of property due primarily to the Duke Energy appeal of valuation; therefore, the rate of 4.60 mills is expected to generate \$29.0 million in 2011. The property tax is the third largest single source at 8.6% of the 2011 General Fund revenue.

Investments. Investment earnings which account for 1.7% of the General Fund revenue are expected to decrease by \$2.9 million in 2011, or 33.3% from the 2010 estimate. This decrease is due to the current low interest rate environment. The City uses a “laddered” approach to invest interim funds.

Other Revenues. This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 14.9% of the General Fund revenues in 2011, and are projected to increase 7.9% over the estimate for 2010. The projected increase is due to improved tax and fee collections, the addition of application fees for some services, and new or increased rates for some fees. Please see Tax and Fees Section on 30 for a description of these fee increases.

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2011/2012 Restricted Funds Resources and Expenditures

The 2011 Approved Principal Restricted Funds Operating Budget totals \$514.2 million, which is an increase of 3.7% from the 2010 Principal Restricted Funds budget of \$495.8 million. (See Restricted Funds Operating Budget on page 81).

The 2011 Approved Principal Restricted Funds expenditure amount increased \$18.4 million from the 2010 Approved Budget. This is primarily due to increases in the Bond Retirement Fund, the Health Services Fund, the Water Works Fund, and the Metropolitan Sewer District Fund. These increases are primarily offset by expenditure decreases for the Parking Facilities Fund, The Income-Tax Infrastructure Fund, the Parking Meter Fund, the Motor Vehicle License Tax Fund, and the Sawyer Point Fund.

For the Bond Retirement Fund, expenditures will vary annually depending on the amount of principal and interest to be paid and refunds. The increase of \$1 million in the Health Services Fund is primarily attributable to the transfer of eligible laboratory testing and personnel expenses from the General Fund. The \$2.4 million increase in the Water Works Fund is primarily attributable to increases in operating and debt service expenses. The increase of \$1.26 million in the Metropolitan Sewer District fund is primarily attributable to a \$2,390,000 increase in debt service, which is partially offset by reductions of \$1,132,490 in operating expenditures.

The Greater Cincinnati Water Works' (GCWW) 2011/2012 budget includes an 8.5% increase for 2012. The revenue increases will allow the GCWW to continue its water main replacement and asset maintenance projects as well as maintain compliance with bond covenant agreements and bond rating criteria. A rate increase in the Metropolitan Sewer District Fund of 11% in 2011 and 10% in 2012 supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers. The increases in the Metropolitan Sewer District fund are a result of the requirements of the Global Consent Decree.

In 2012, Restricted Funds are increased by 2.8% due to standard inflationary increases as well as additional increases in the, Water Works Fund, and the Metropolitan Sewer District Fund. Increases in the Water Works Fund are attributable to a \$2,723,000 increase in debt service. In 2012, increases in the Metropolitan Sewer District Fund are primarily due to an increase of \$10,610,000 for debt service.

Principal Restricted Fund Revenue Estimates and Expenditures for 2011/2012

A fund balance that is 10% or more of annual revenues is considered a generally accepted public financial standard. While all of the Principal Restricted Funds are balanced in 2011, the Income Tax-Transit Fund has an estimated year-end fund balance of less than 10% of annual revenues for 2010. This fund will be monitored closely during 2011.

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In 2011, four of the Principle Restricted Funds are projected to have fund balances of less than 10%. These include: Convention Center Fund 103, Stormwater Management Utility Fund 107, Street Construction, Maintenance and Repair Fund 301, Income Tax Infrastructure Fund 302, Motor Vehicle License Tax Fund 306, and the Income Tax Transit Fund 759. These funds will be monitored closely during the update year and expenditure reductions and/or revenue increases will be implemented to ensure adequate fund balances in 2012.

In 2012, seven of the Principle Restricted Funds are projected to have fund balances of less than 10%. These include: Convention Center Fund 103, Stormwater Management Fund 107, Street Construction Fund 301, Income Tax Infrastructure Fund 302, Motor Vehicle License Tax Fund 306, Cable Communications Fund 424, and the Income Tax Transit Fund 759. The Income Tax Infrastructure Fund and Motor Vehicle License Tax Fund are projected to have fund balances of less than 5% in 2012 and the Stormwater Management Fund and Cable Communications Fund are projected to have a negative year-end fund balance in 2012. These funds will be monitored closely during the update year and expenditure reductions and/or revenue increases will be implemented to ensure adequate fund balances in 2012.

There are some noteworthy changes in the revenue estimates and expenditures for 2011 compared to the 2010 budget. Descriptions of the Principal Restricted Fund changes for the 2011/2012 Biennial Budget follow in the financial summaries for each fund.

Other Restricted Fund Expenditures for 2011/2012

"Other Restricted Funds" are typically grants or single purpose funds, unlike Principal Restricted Funds that generally receive funding from fee-based programs or tax revenue. A detailed list of the Other Restricted Funds and their associated budgets is in the "Other Restricted Funds Operating Budget" table on page 82.

The 2011 Other Restricted Funds Approved Budget of \$31,899,900 is \$3,636,290, or 12.8% greater than the 2010 Approved Budget. The increase is primarily due to increases in funding for three funds that had no budgeted expenses in 2010, as well as increases in other funds. The funds with significant increases in 2011 include the Contributions for Recreation Fund 319 (\$201,740), Recreation Fed Grant Project Fund 324 (\$480,890), Urban Renewal Debt Retirement Fund 349 (\$445,050), Home Health Services Fund 353 (\$887,480), Woman and Infants Food Grant Program Fund 391 (\$425,520), Cincinnati Area Geographic Information Systems Fund 449 (\$545,860), and CLEAR Fund 457 (\$1,144,990).

Four funds show significant decreases in 2011. These include the Public Health Research Fund 350 (\$284,280), Criminal Activity Forfeiture Fund 367 (\$208,230), Drug Offender Fines Forfeiture Fund 370 (\$202,990), and the Sexually Transmitted Diseases Fund 378 (\$181,940).



Restricted Funds Operating Budget

Fund	Fund Name	2009 Approved	2010 Approved	2011 Approved	2012 Approved
PRINCIPAL RESTRICTED FUNDS					
101	Water Works	113,762,980	114,028,360	116,433,660	119,911,370
102	Parking Facilities	7,581,250	8,096,440	7,983,750	7,980,470
103	Convention Center	6,607,170	7,254,810	7,542,790	7,324,160
104	General Aviation	1,770,520	1,865,260	1,912,280	1,928,300
105	Municipal Golf	6,397,060	6,376,740	6,424,090	6,520,630
107	Stormwater Management	8,722,900	8,909,920	9,529,670	9,617,940
151	Bond Retirement	78,050,660	69,338,380	79,895,190	79,926,420
301	Street Construction	11,067,180	10,362,800	10,551,740	10,620,600
302	Income Tax-Infrastructure	16,517,920	15,850,030	15,579,940	15,473,860
303	Parking Meter	1,278,700	1,318,050	1,301,500	1,362,720
306	Motor Vehicle License Tax	2,820,470	2,691,970	2,675,110	2,700,150
318	Sawyer Point	924,700	928,060	768,300	767,490
323	Recreation Special Activities	3,245,470	3,218,890	3,482,010	3,375,000
395	Health Services	3,482,930	4,622,400	6,081,140	5,281,660
424	Cable Communications	3,108,320	3,119,090	3,314,870	3,010,230
701	Metropolitan Sewer District	189,770,560	196,753,630	198,011,140	210,106,470
759	Income Tax Transit	47,225,930	41,096,010	42,724,920	42,733,580
PRINCIPAL RESTRICTED FUNDS		\$502,334,720	\$495,830,840	\$514,212,100	\$528,641,050
OTHER RESTRICTED FUNDS		\$21,060,220	\$28,263,610	\$31,899,900	\$32,812,910
GRAND TOTAL		\$523,394,940	\$524,094,450	\$546,112,000	\$561,453,960

Other Restricted Funds Operating Budget by Fund

Fund	Fund Name	2009 Approved	2010 Approved	2011 Approved	2012 Approved
317	Urban Dev Property Operations	250,000	254,500	299,100	304,480
319	Contributions for Recreation	0	0	201,740	204,850
324	Recreation Fed Grant Project	0	0	480,890	485,830
326	Park Donations/Spec Activities	401,610	407,910	440,400	443,810
327	W.M. Ampt Free Concerts	12,000	15,000	15,000	15,270
328	Groesbeck Endowments	14,000	15,000	15,000	15,270
330	Park Lodge/Pavilion Deposits	171,310	231,400	235,070	237,180
332	Krohn Conservatory	511,770	513,730	588,910	597,440
333	Krohn Conservatory Trustee	20,000	20,000	20,000	20,360
349	Urban Renewal Debt Retirement	190,790	188,710	633,760	643,270
350	Public Health Research	778,590	1,400,430	1,116,150	1,130,380
353	Home Health Services	1,738,840	2,405,670	3,293,150	4,038,150
354	Household Sewage Treatment Sys		45,290	43,400	44,180
360	Blue Ash Property Operation	76,440	77,310	77,060	78,450
363	Solid Waste Disposal Control	151,670	142,670	162,550	163,880
364	911 Cell Phone Fees	0	1,348,840	1,367,000	1,368,510
367	Criminal Actv Forfeiture Fed	60,820	614,760	406,530	413,850
369	Criminal Activities Forfeiture	641,810	433,150	385,800	387,880
370	Drug Offender Fines Forfeiture	93,740	221,790	18,800	19,140
372	DUI Enforcement	28,020	1,290	12,760	12,990
378	Sexually Transmitted Diseases	770,860	877,080	695,140	703,810
379	STD/HIV Prevention Training	312,720	360,560	359,010	362,930
380	Lead Poisoning Control	99,970	102,630	91,500	91,810
381	Cincinnati Abatement Program	950,890	1,114,220	1,166,790	1,186,210
391	Women & Infants Food Grnt Prog	3,205,110	2,943,740	3,369,260	3,387,540
394	State Health Program Income	65,000	42,500	78,500	79,910
412	Food Service License Fees	1,015,110	1,058,230	982,500	982,860
413	Swimming Pool License Fees	90,150	79,830	89,680	90,630
415	Immunization Action Plan	404,270	386,000	387,650	391,400
418	Federal Health Program Income	1,588,360	1,688,900	1,761,380	1,780,770
420	Public Employee Assistance	516,020	472,190	490,390	494,750
425	Heart Health-Hamilton County	102,380	81,470	131,860	132,840
444	Armlerder Projects		0	140,340	0
446	Health Network	336,260	468,720	405,770	407,080
448	Health Care for the Homeless	219,950	200,810	211,710	212,840
449	Cinti Area Geographic Info Sys	3,770,710	3,537,570	4,083,430	4,134,620
457	Clear		3,996,650	5,141,640	5,215,870

Other Restricted Funds Operating Budget by Fund

Fund	Fund Name	2009 Approved	2010 Approved	2011 Approved	2012 Approved
631	Buildings Code Sales	0	15,000	20,330	15,610
792	Forestry Assessments	1,925,360	1,948,070	1,990,110	2,019,150
793	Blem Assessment	545,690	551,990	489,840	497,110
TOTAL		\$21,060,220	\$28,263,610	\$31,899,900	\$32,812,910

Consolidated Schedule of Revenues/Sources and Expenditures/Uses: All Funds

(In \$000s)	General Fund 050				Water Works Fund 101			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue:								
Taxes	257,094	252,022	253,005	254,059	-	-	-	-
Licenses & Permits	7,690	7,751	7,290	7,290	-	-	-	-
Courts and Use of Money & Property	12,844	13,821	11,759	10,970	1,933	1,952	1,952	2,163
Revenue from Other Agencies	38,664	40,180	38,963	40,310	671	-	-	-
Charges for Services	20,409	20,738	22,876	22,315	117,503	122,678	122,678	129,533
Miscellaneous	5,049	3,840	4,540	3,400	444	446	446	450
Prior Year Cancellations	2,920	3,569	-	-	1,906	1,440	-	-
Transfers In	11,178	20,112	7,175	-	20,000	-	-	-
Total Revenue	355,848	362,033	345,609	338,344	142,457	126,516	125,076	132,146
Expenditures:								
Personnel Services	205,157	209,784	205,211	185,215	27,510	29,137	29,991	29,928
Other Expenses	148,407	146,229	146,807	150,003	46,628	47,022	47,581	48,384
Properties	91	335	186	176	1,136	629	837	852
Operating Expenditures	353,655	356,348	352,204	335,394	75,275	76,788	78,410	79,164
Debt Service	2,683	3,044	3,674	3,657	34,183	36,823	38,024	40,747
Expenditure Savings	-	(2,850)	(1,779)	(1,695)	-	-	-	-
Transfers Out	364	2,578	-	-	31,102	12,645	12,253	15,670
Total Expenditures	356,702	359,120	354,099	337,355	140,560	126,257	128,687	135,581
Net Increase (Decrease) in Fund Balance	(854)	2,913	(8,491)	989	1,897	259	(3,611)	(3,435)
Fund Balance - January 1	8,432	7,578	10,491	2,000	47,729	49,625	49,885	46,274
Fund Balance - December 31	7,578	10,491	2,000	2,989	49,625	49,885	46,274	42,838
Parking Facilities Fund 102								
(In \$000s)	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	Convention Center Fund 103			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue:								
Taxes	-	-	-	-	1,130	1,200	1,200	1,200
Licenses & Permits	-	-	-	-	-	-	-	-
Courts and Use of Money & Property	371	409	300	305	69	108	-	-
Revenue from Other Agencies	-	-	-	-	-	-	-	-
Charges for Services	7,671	7,647	9,678	9,678	4,676	5,572	5,863	5,855
Miscellaneous	11	-	1	1	814	370	370	370
Prior Year Cancellations	218	256	-	-	-	-	-	-
Transfers In	239	322	-	-	80	182	-	-
Total Revenue	8,509	8,633	9,979	9,984	6,771	7,432	7,433	7,425
Expenditures:								
Personnel Services	1,977	1,965	1,822	1,753	-	-	-	-
Other Expenses	4,787	5,637	5,785	5,853	6,227	6,899	7,469	7,252
Properties	57	21	-	-	-	-	-	-
Operating Expenditures	6,821	7,623	7,607	7,606	6,227	6,899	7,469	7,252
Debt Service	47	4,821	377	375	-	10	73	72
Expenditure Savings	-	-	-	-	-	-	-	-
Transfers Out	728	1,632	587	1,299	310	876	412	230
Total Expenditures	7,596	14,076	8,570	9,280	6,537	7,785	7,955	7,554
Net Increase (Decrease) in Fund Balance	913	(5,443)	1,409	705	234	(353)	(522)	(129)
Fund Balance - January 1	11,604	12,517	7,074	8,483	1,204	1,438	1,085	563
Fund Balance - December 31	12,517	7,074	8,483	9,188	1,438	1,085	563	435

Consolidated Schedule of Revenues/Sources and Expenditures/Uses: All Funds

(In \$000s)	General Aviation Fund 104				Municipal Golf Fund 105			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Courts and Use of Money & Property	71	140	50	50	64	35	20	35
Revenue from Other Agencies	-	-	-	-	-	-	-	-
Charges for Services	1,906	2,061	2,000	2,025	6,502	6,175	6,290	6,290
Miscellaneous	3	-	-	-	89	75	90	75
Prior Year Cancellations	16	-	-	-	136	237	-	-
Transfers In	1	26	-	-	-	-	-	-
Total Revenue/Resources	1,997	2,226	2,050	2,075	6,791	6,522	6,400	6,400
Expenditures/Uses:								
Personnel Services	739	812	785	783	197	212	227	227
Other Expenses	888	931	946	963	5,598	5,756	5,816	5,922
Properties	17	103	106	107	-	-	-	-
Operating Expenditures	1,644	1,846	1,837	1,853	5,795	5,967	6,043	6,149
Debt Service	58	59	76	75	400	400	381	372
Transfers Out	520	538	556	578	-	500	-	-
Total Expenditures/Uses	2,222	2,444	2,468	2,506	6,195	6,867	6,424	6,521
Net Increase (Decrease) in Fund Balance	(225)	(217)	(418)	(431)	596	(346)	(24)	(121)
Fund Balance - January 1	1,636	1,411	1,194	776	1,638	2,234	1,889	1,864
Fund Balance - December 31	1,411	1,194	776	345	2,234	1,889	1,864	1,744
Stormwater Management Utility Fund 107								
(In \$000s)	2009	2010	2011	2012	Bond Retirement Fund 151			
	Actual	Estimate	Budget	Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	-	-	-	-	28,612	29,293	30,206	29,909
Licenses & Permits	-	-	-	-	-	-	-	-
Courts and Use of Money & Property	203	190	100	100	20,698	21,090	20,834	21,215
Revenue from Other Agencies	-	-	-	-	6,897	6,769	5,288	4,621
Charges for Services	8,818	8,756	8,661	8,661	-	-	-	-
Miscellaneous	43	4	4	4	31,374	23,943	20,000	15,000
Prior Year Cancellations	26	626	-	-	1	14	-	-
Transfers In	89	117	-	-	-	-	-	-
Total Revenue/Resources	9,179	9,694	8,765	8,765	87,582	81,109	76,329	70,745
Expenditures/Uses:								
Personnel Services	1,674	1,816	1,917	1,914	163	185	199	200
Other Expenses	6,497	6,403	6,700	6,828	1,409	1,653	1,696	1,727
Properties	51	37	52	53	-	-	-	-
Operating Expenditures	8,223	8,257	8,669	8,795	1,572	1,838	1,895	1,926
Debt Service	-	99	861	823	89,340	80,000	78,000	78,000
Transfers Out	1,625	1,119	1,695	1,062	-	-	-	-
Total Expenditures/Uses	9,848	9,475	11,225	10,680	90,912	81,838	79,895	79,926
Net Increase (Decrease) in Fund Balance	(669)	219	(2,460)	(1,915)	(3,330)	(730)	(3,566)	(9,182)
Fund Balance - January 1	3,888	3,220	3,438	979	17,524	14,194	13,464	9,898
Fund Balance - December 31	3,220	3,438	979	(936)	14,194	13,464	9,898	716

Consolidated Schedule of Revenues/Sources and Expenditures/Uses: All Funds

(In \$000s)	Street Const., Maint. & Repair Fund 301				Income Tax-Infrastructure Fund 302			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	-	-	-	-	14,439	13,905	14,211	14,300
Licenses & Permits	-	-	-	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-	-	-	-
Revenue from Other Agencies	9,675	9,200	9,736	9,736	-	-	-	-
Charges for Services	376	300	375	375	814	565	565	565
Miscellaneous	426	-	-	-	297	-	-	-
Prior Year Cancellations	191	243	-	-	66	70	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue/Resources	10,668	9,743	10,111	10,111	15,616	14,540	14,776	14,865
Expenditures/Uses:								
Personnel Services	4,940	5,435	5,084	5,056	7,806	7,553	7,275	7,168
Other Expenses	5,443	4,948	5,451	5,548	7,709	8,288	8,294	8,295
Properties	21	13	17	17	9	-	11	11
Operating Expenditures	10,403	10,395	10,552	10,621	15,524	15,841	15,580	15,474
Debt Service	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-
Total Expenditures/Uses	10,403	10,395	10,552	10,621	15,524	15,841	15,580	15,474
Net Increase (Decrease) in Fund Balance	265	(652)	(441)	(510)	92	(1,301)	(804)	(609)
Fund Balance - January 1	2,054	2,319	1,667	1,226	3,102	3,193	1,892	1,088
Fund Balance - December 31	2,319	1,667	1,226	717	3,193	1,892	1,088	479
Motor Vehicle Tax Fund 306								
(In \$000s)	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	Sawyer Point Fund 318			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	42	-	-	-
Revenue from Other Agencies	2,498	2,485	2,535	2,535	-	-	-	-
Charges for Services	86	15	15	15	714	675	725	725
Miscellaneous	65	-	-	-	0	-	-	-
Prior Year Cancellations	22	19	-	-	32	9	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue/Resources	2,671	2,519	2,550	2,550	788	684	725	725
Expenditures/Uses:								
Personnel Services	1,318	1,264	1,209	1,203	137	135	165	165
Other Expenses	1,491	1,408	1,466	1,497	512	621	604	603
Properties	-	-	-	-	-	-	-	-
Operating Expenditures	2,810	2,672	2,675	2,700	649	755	768	767
Debt Service	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	300	-
Total Expenditures/Uses	2,810	2,672	2,675	2,700	649	755	1,068	767
Net Increase (Decrease) in Fund Balance	(138)	(152)	(125)	(150)	139	(71)	(343)	(42)
Fund Balance - January 1	656	518	365	240	532	671	599	256
Fund Balance - December 31	518	365	240	90	671	599	256	213

Consolidated Schedule of Revenues/Sources and Expenditures/Uses: All Funds

(In \$000s)	Recreation Special Activities Fund 323				Health Services Fund 395			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Courts and Use of Money & Property	113	95	-	-	-	-	-	-
Revenue from Other Agencies	0	3	-	-	-	-	-	-
Charges for Services	3,213	2,803	3,200	3,200	3,748	5,572	5,300	5,300
Miscellaneous	5	-	-	-	3	-	-	-
Prior Year Cancellations	31	31	-	-	148	4	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue/Resources	3,363	2,931	3,200	3,200	3,899	5,577	5,300	5,300
Expenditures/Uses:								
Personnel Services	1,913	1,768	2,109	1,953	1,495	1,634	2,612	1,734
Other Expenses	1,153	1,271	1,361	1,411	2,536	3,410	3,469	3,548
Properties	11	11	11	12	-	-	-	-
Operating Expenditures	3,077	3,050	3,482	3,375	4,032	5,044	6,081	5,282
Debt Service	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-
Total Expenditures/Uses	3,077	3,050	3,482	3,375	4,032	5,044	6,081	5,282
Net Increase (Decrease) in Fund Balance	286	(119)	(282)	(175)	(132)	533	(781)	18
Fund Balance - January 1	1,006	1,291	1,172	890	1,114	982	1,515	733
Fund Balance - December 31	1,291	1,172	890	715	982	1,515	733	752
(In \$000s)	Cable Communications Fund 424				Metropolitan Sewer District Fund 701			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	2,970	2,495	2,495	2,495	38	-	-	-
Courts and Use of Money & Property	-	-	-	-	2,217	2,150	2,150	2,150
Revenue from Other Agencies	17	-	-	-	48	-	-	-
Charges for Services	1	5	5	5	198,965	216,240	228,840	241,940
Miscellaneous	-	-	-	-	1,949	300	500	500
Prior Year Cancellations	427	-	-	-	147	351	-	-
Transfers In	86	-	-	-	110	-	-	-
Total Revenue/Resources	3,500	2,500	2,500	2,500	203,474	219,041	231,490	244,590
Expenditures/Uses:								
Personnel Services	1,183	1,285	1,675	1,406	30,052	36,963	37,236	37,236
Other Expenses	1,708	1,804	1,640	1,605	72,926	74,025	72,800	74,196
Properties	-	-	-	-	7,566	5,103	4,923	5,012
Operating Expenditures	2,890	3,089	3,315	3,010	110,543	116,092	114,959	116,444
Debt Service	-	-	-	-	67,661	76,000	83,052	93,662
Transfers Out	301	250	-	-	56,408	26,949	33,479	34,484
Total Expenditures/Uses	3,191	3,339	3,315	3,010	234,612	219,041	231,490	244,590
Net Increase (Decrease) in Fund Balance	309	(839)	(815)	(510)	(31,138)	-	-	-
Fund Balance - January 1	1,776	2,085	1,247	432	31,138	-	-	-
Fund Balance - December 31	2,085	1,247	432	(79)	0	-	-	-

Consolidated Schedule of Revenues/Sources and Expenditures/Uses: All Funds

(In \$000s)	Income Tax-Transit Fund 759				Other Restricted Funds			
	2009 Actual	2010 Estimate	2011 Budget	2012 Budget	2009 Actual	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:								
Taxes	43,316	41,718	42,638	42,815	10,685	10,114	10,114	10,114
Licenses & Permits	-	-	-	-	1,083	1,050	1,050	1,050
Courts and Use of Money & Property	207	250	165	165	218	242	242	242
Revenue from Other Agencies	-	-	-	-	12,536	14,927	14,927	14,927
Charges for Services	-	-	-	-	9,946	9,955	9,955	9,955
Miscellaneous	16	-	-	-	5,159	5,791	5,791	5,791
Prior Year Cancellations	18	980	-	-	-	-	-	-
Transfers In	-	3	-	-	-	-	-	-
Total Revenue/Resources	43,557	42,951	42,803	42,980	39,626	42,079	42,079	42,079
Expenditures/Uses:								
Personnel Services	22	48	78	78	14,262	11,814	13,220	13,867
Other Expenses	48,146	41,043	42,647	42,655	19,236	15,793	18,021	18,280
Properties	-	-	-	-	738	386	389	396
Operating Expenditures	48,167	41,091	42,725	42,734	34,237	27,994	31,630	32,543
Debt Service	-	-	-	-	6,983	270	270	270
Transfers Out	100	100	100	100	364	2,578	-	-
Total Expenditures/Uses	48,267	41,191	42,825	42,834	41,219	28,264	31,900	32,813
Net Increase (Decrease) in Fund Balance	(4,710)	1,760	(22)	146	(1,593)	13,815	10,179	9,266
Fund Balance - January 1	6,013	1,303	3,063	3,041	17,113	29,335	29,335	39,514
Fund Balance - December 31	1,303	3,063	3,041	3,188	15,520	43,150	39,514	48,780
Total Funds								
(In \$000s)	2009 Actual	2010 Estimate	2011 Budget	2012 Budget				
Revenue/Resources:								
Taxes	355,276	348,252	351,374	352,397				
Licenses & Permits	11,781	11,296	10,835	10,835				
Courts and Use of Money & Property	39,049	40,481	37,573	37,395				
Revenue from Other Agencies	71,007	73,564	71,449	72,128				
Charges for Services	386,608	410,845	428,115	447,526				
Miscellaneous	45,750	34,769	31,742	25,591				
Prior Year Cancellations	6,340	7,849	-	-				
Transfers In	31,783	20,763	7,175	-				
Total Revenue/Resources	947,594	947,818	938,263	945,873				
Expenditures/Uses:								
Personnel Services	299,472	306,034	311,285	290,355				
Other Expenses	379,496	371,086	379,385	385,461				
Properties	9,697	6,490	6,532	6,636				
Operating Expenditures	688,664	683,610	697,203	682,452				
Debt Service	201,355	202,156	204,787	218,052				
Expenditure Savings	-	(1,779)	(1,779)	(1,695)				
Transfers Out	91,457	44,611	49,381	53,423				
Total Expenditures/Uses	981,477	928,598	949,592	952,232				
Net Increase (Decrease) in Fund Balance	(33,883)	2,796	(11,329)	(6,358)				
Fund Balance - January 1	159,061	141,906	139,377	128,048				
Fund Balance - December 31	125,178	144,702	128,048	121,689				

Financial Summaries

WATER WORKS FUND 101

Water Works Fund 101	2009	2010	2010	2011	2012
(In \$000s)	Actual	Budget	Estimate	Budget	Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	1,933	1,952	1,952	1,952	2,163
Revenue from Other Agencies	671	-	-	-	-
Charges for Services	117,503	122,680	122,678	122,678	129,533
Miscellaneous	444	444	446	446	450
Prior Year Cancellations	1,906	-	1,440	-	-
Transfers In	20,000	-	-	-	-
Total Revenue/Resources	142,457	125,076	126,516	125,076	132,146
Expenditures/Uses:					
Personnel Services	27,510	29,617	29,137	29,991	29,928
Other Expenses	46,628	46,759	47,022	47,581	48,384
Properties	1,136	829	629	837	852
Operating Expenditures	75,275	77,205	76,788	78,410	79,164
Debt Service	34,183	36,823	36,823	38,024	40,747
Transfers Out	31,102	12,645	12,645	12,253	15,670
Total Expenditures/Uses	140,560	126,674	126,257	128,687	135,581
Net Increase (Decrease) in Fund Balance	1,897	(1,598)	259	(3,611)	(3,435)
Fund Balance - January 1	47,729	46,964	49,625	49,885	46,274
Fund Balance - December 31	49,625	45,366	49,885	46,274	42,838

Description

The Water Works Fund 101 supports the operations, capital improvements, repairs, and debt service expenditures of the Greater Cincinnati Water Works without any General Fund support. The City owns and operates the entire system, which is funded mainly by water user fees paid by City residents and customers in adjacent jurisdictions.

Major Services

- Water Works Administration
- Customer Services
- Water Supply and Distribution
- Engineering Services
- Information Technology Services

- Water Quality and Treatment

Revenues

The revenue estimate for the Water Works Fund 101 is \$125,076,000 for 2011, which is a 1.1% decrease from the 2010 estimated actual amount and no change from the 2010 budget. The revenue estimate for 2012 is \$132,146,000, which is a 4.5% increase over the 2010 estimated actual amount. The increase in 2012 is the result of an 8.5% water rate increase proposed for 2012. This rate increase is necessary in order for the Greater Cincinnati Water Works to continue its water main replacement and asset maintenance projects as well as maintain debt service

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coverage levels and days-cash-on-hand ratios that are in line with current financial policies and bond covenants. Violation of bond covenants will result in a downgrade of bond rating for the Greater Cincinnati Water Works, which will ultimately increase the cost of bond financing and result in less project funding being available and/or additional rate increases above the 8.5% proposed for 2012 beyond the biennium.

Expenditures

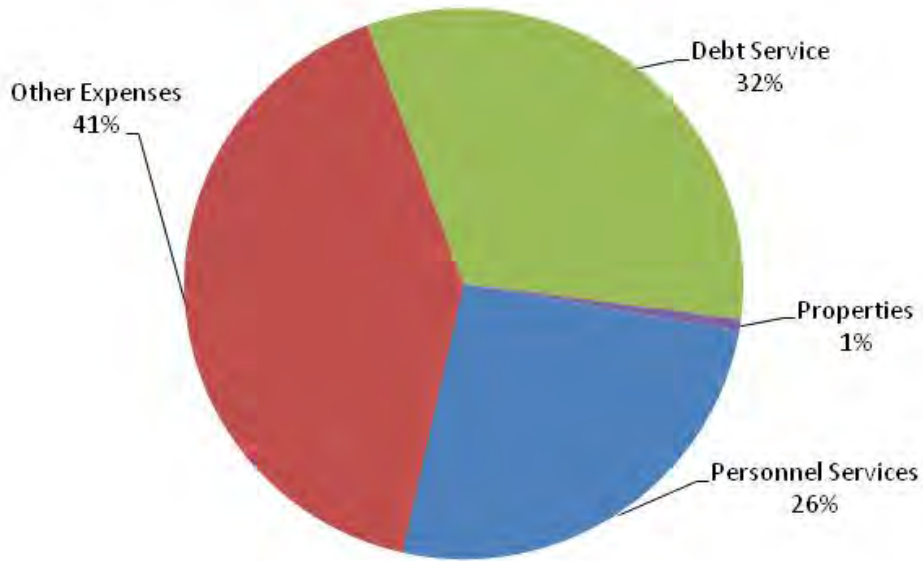
The 2011 expenditure budget of \$128,686,840, including debt service and transfers to capital, is a 1.9% increase over the 2010 estimated actual amount and a 1.6% increase over the 2010 budget. The increase over the 2010 budget is due a \$1,204,700 increase in operating expenditures and a \$1,200,600 increase in debt service, which are offset by a \$392,220 reduction in transfers to capital. The \$1,204,700 increase in operating expenditures is primarily the result of a \$1,942,030 increase in employee benefits and standard inflationary increases of \$707,340. The increase in employee benefits is primarily the result of increased healthcare costs. These increases are offset by a net reduction of \$1,334,410 to the Greater Cincinnati Water Works' operating expenditures that will be realized mainly through efforts to mitigate utility and chemical costs along with an \$110,260 decrease in General Fund Overhead. The \$1,200,600 increase in debt service is related to additional debt service anticipated from bonds that will be sold during 2011. The \$392,220 reduction in transfers to capital is the result of the 2011 Capital budget for the Greater Cincinnati Water Works being reduced from the 2010 Capital Budget amount.

The 2012 expenditure budget of \$135,581,470, including debt service and transfers to capital, is a 5.4% increase from the 2011 budget. The increase from the 2011 budget is due to a \$754,710 increase in operating expenditures, a \$2,723,000 increase

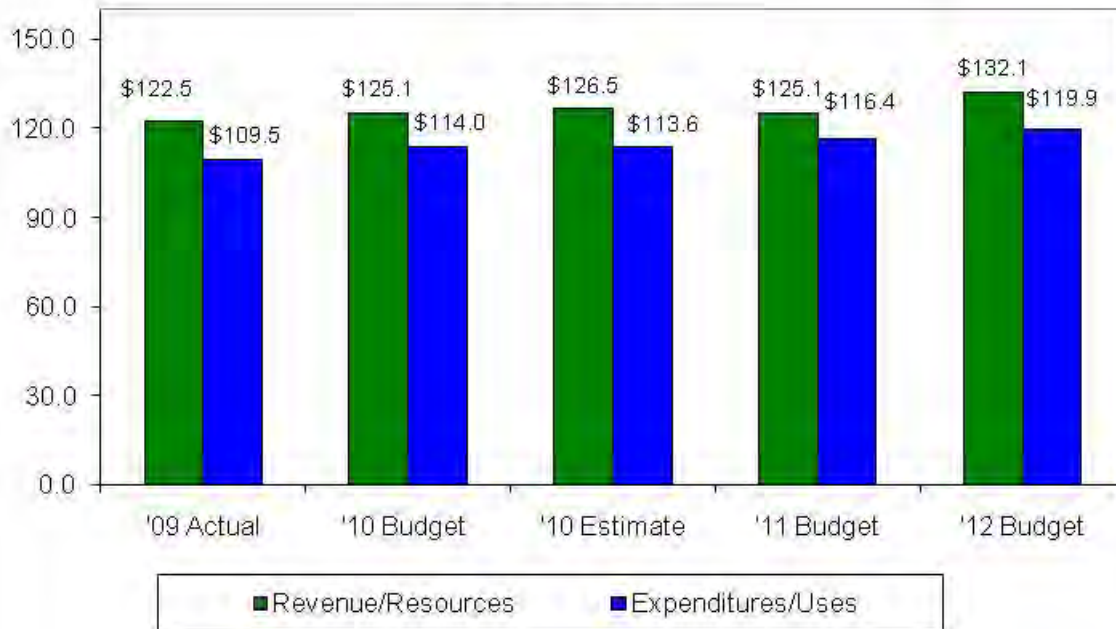
in debt service, and a \$3,416,920 increase in transfers to capital. The \$754,710 increase in operating expenditures is primarily due to standard inflationary increases of approximately \$583,460 and a \$231,100 increase in contributions to workers' compensation. The \$2,723,000 increase in debt service is related to additional debt service anticipated from bonds that will be sold during 2011. The \$3,416,920 increase in transfers to capital is the result of the 2012 Capital Budget for the Greater Cincinnati Water Works being increased from the 2011 capital budget amount.

Financial Summaries

2011 Water Works Fund 101 Budget



Water Works Fund 101 Revenue/Expenditure Trend (\$ millions)



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PARKING FACILITIES FUND 102

Parking Facilities Fund 102					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	371	409	409	300	305
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	7,671	7,647	7,647	9,678	9,678
Miscellaneous	11	-	-	1	1
Prior Year Cancellations	218	-	256	-	-
Transfers In	239	-	322	-	-
Total Revenue/Resources	8,509	8,055	8,633	9,979	9,984
Expenditures/Uses:					
Personnel Services	1,977	2,242	1,965	1,822	1,753
Other Expenses	4,787	5,732	5,637	5,785	5,853
Properties	57	75	21	-	-
Operating Expenditures	6,821	8,049	7,623	7,607	7,606
Debt Service	47	47	4,821	377	375
Transfers Out	728	450	1,632	587	1,299
Total Expenditures/Uses	7,596	8,546	14,076	8,570	9,280
Net Increase (Decrease) in Fund Balance	913	(491)	(5,443)	1,409	705
Fund Balance - January 1	11,604	12,418	12,517	7,074	8,483
Fund Balance - December 31	12,517	11,927	7,074	8,483	9,188

Description

Parking Facilities Fund 102 supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements. Parking System Facilities operates as a system whereby the more profitable garages and parking lots support those in marginal and less profitable locations. The Parking System is self-supporting and does not receive any resources from the General Fund.

Major Services

- Provides clean, safe parking lots
- Provides clean, safe parking garages
- Supports regional transportation goals

Revenues

The revenue estimate for the Parking Facilities Fund 102 is \$9,979,300 for 2011, which is a 15.6% increase over the 2010 estimated actual amount and a 23.9% increase over the 2010 budget. The revenue estimate for 2012 is \$9,984,300, which is a 15.7% increase over the 2010 estimated actual amount. The increased revenue in the Parking Facilities Fund 102 is primarily related to an increase in parking meter, garage, and lot rates that were approved by the City Council and went into effect August 1, 2010.

Expenditures

The 2011 operating expenditure budget of \$8,570,250 including debt service and transfers

Financial Summaries

out, is a 39.1% decrease from the 2010 estimated actual amount of \$14,076,192 and a 0.3% increase over the 2010 budget. The decrease from the 2010 estimated actual amount is primarily related to the payment of the Ohio Department of Development loan for the Gateway Garage in the amount of \$4,697,550 and an increase in transfers out for capital expenditures related to energy conservation improvements to Parking facilities. The increase over the 2010 budget is primarily due to better aligning anticipated non-personnel expenses to actual expenditures, and personnel vacancies that will be eliminated in 2011, which is offset by an increase in debt service.

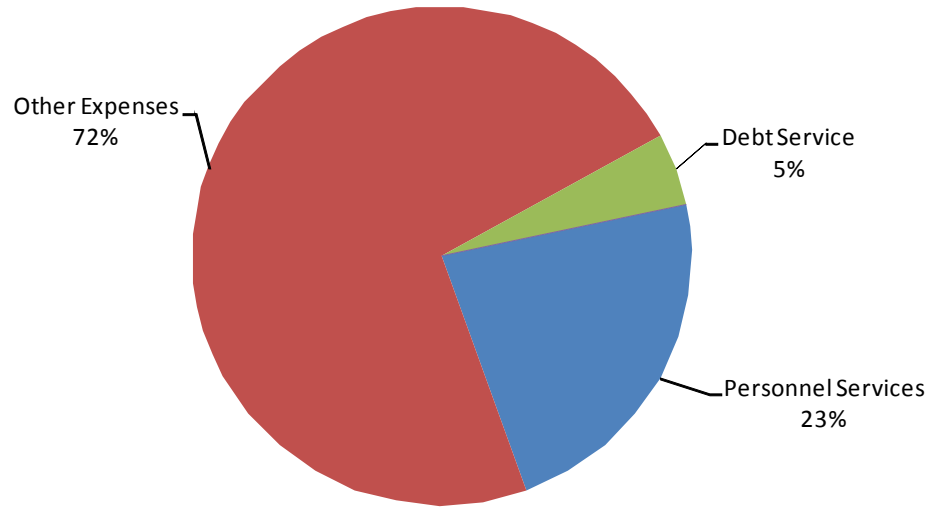
The 2012 operating expenditure budget of \$9,279,770, including debt service and transfers

out, is an 8.3% increase over the 2011 budget. This increase is primarily the result of an increase in transfers out for capital expenditures and standard inflationary increases for the period. These increases are offset by a decrease for accrued leave balances that are only budgeted to occur in 2011.

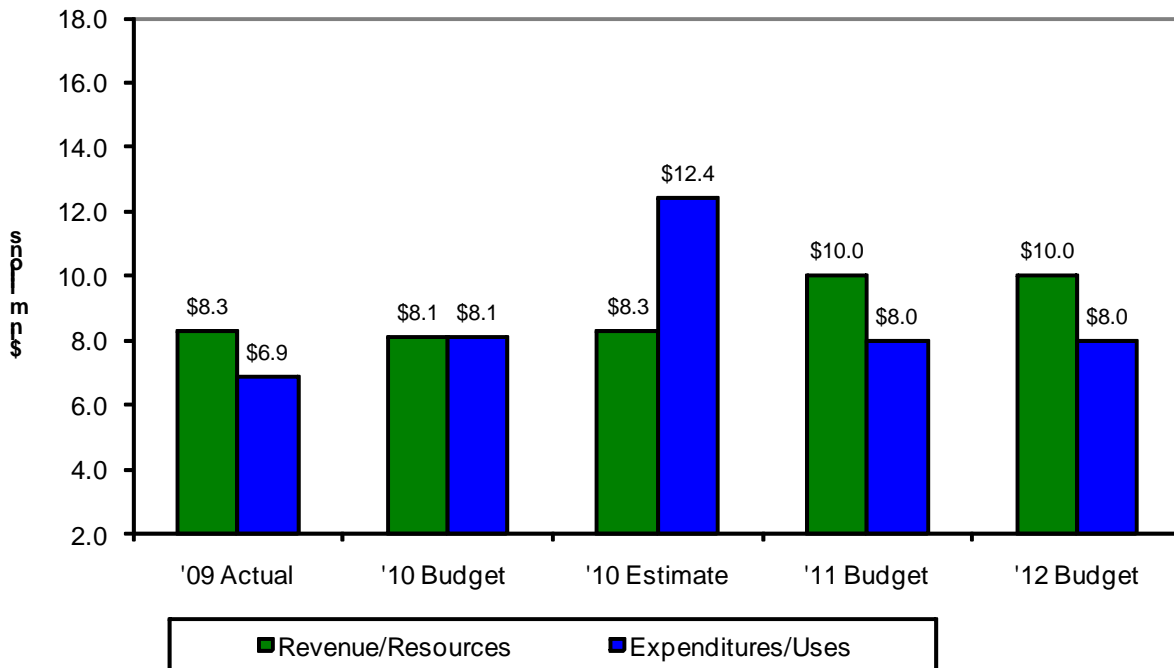
The Parking Facilities Fund 102 supports transfers out for capital expenditures of \$586,500 in 2011 and \$1,299,300 in 2012. Capital projects are for structural renovation and equipment replacement and upgrades. The planned capital spending for on-street meter technology and enhancements to off-street garages are not included in this forecast.

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2011 Parking System Facilities Fund 102 Budget



Parking System Facilities Fund 102 Revenue/Expenditure Trend



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CONVENTION CENTER FUND 103

Convention Center Fund 103					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	1,130	1,200	1,200	1,200	1,200
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	69	108	108	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	4,676	5,572	5,572	5,863	5,855
Miscellaneous	814	370	370	370	370
Prior Year Cancellations	-	-	-	-	-
Transfers In	80	-	182	-	-
Total Revenue/Resources	6,771	7,250	7,432	7,433	7,425
Expenditures/Uses:					
Personnel Services	-	-	-	-	-
Other Expenses	6,227	7,199	6,899	7,469	7,252
Properties	-	-	-	-	-
Operating Expenditures	6,227	7,199	6,899	7,469	7,252
Debt Service	-	56	10	73	72
Transfers Out	310	866	876	412	230
Total Expenditures/Uses	6,537	8,121	7,785	7,955	7,554
Net Increase (Decrease) in Fund Balance	234	(871)	(353)	(522)	(129)
Fund Balance - January 1	1,204	1,294	1,438	1,085	563
Fund Balance - December 31	1,438	423	1,085	563	435

Description

Convention Center Fund 103 receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, maintenance, and capital improvements. The Duke Energy Convention Center is operationally self-supporting with these funding sources and does not receive resources from the General Fund.

Major Services

The Duke Energy Convention Center provides space and support services for the following events:

- Conventions

- Conferences
- Trade shows
- Public expositions
- Meeting rooms
- Catered events

Revenues

The revenue estimate for the Convention Center Fund 103 is \$7,432,800 for 2011, which is a 0.01% increase over the 2010 estimated actual amount and a 2.5% increase over the 2010 budget. The revenue estimate for 2012 is \$7,425,400, which is a 0.1% decrease from the 2010 estimated actual amount.

Revenue in the Convention Center Fund 103 will vary depending on anticipated conventions

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and meetings scheduled at the Duke Energy Convention Center.

Expenditures

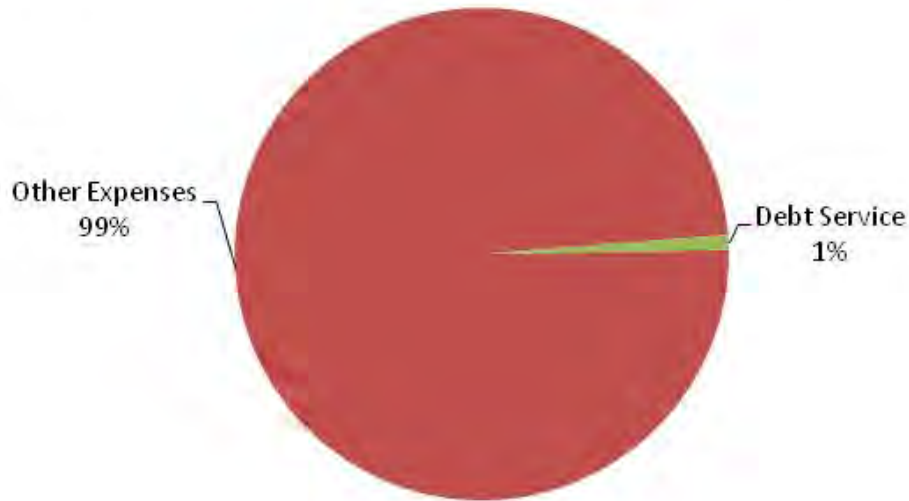
The 2011 expenditure budget of \$7,954,590, including debt service and transfers out, is a 2.2% increase over the 2010 estimated actual amount of \$7,784,540 and a 2.0% decrease from the 2010 budget. The decrease from the 2010 budget is primarily due to a reduction in capital expenditures that is offset by an increase in operating expenditures related to anticipated conventions and meetings scheduled at the Duke Energy Convention Center.

The 2012 expenditure budget of \$7,554,160 is a 5.0% decrease from the 2011 budget. A \$398,220 decrease to the management agreement for the Duke Energy Convention Center from the 2011 budget is partially offset by standard inflationary increases for the period.

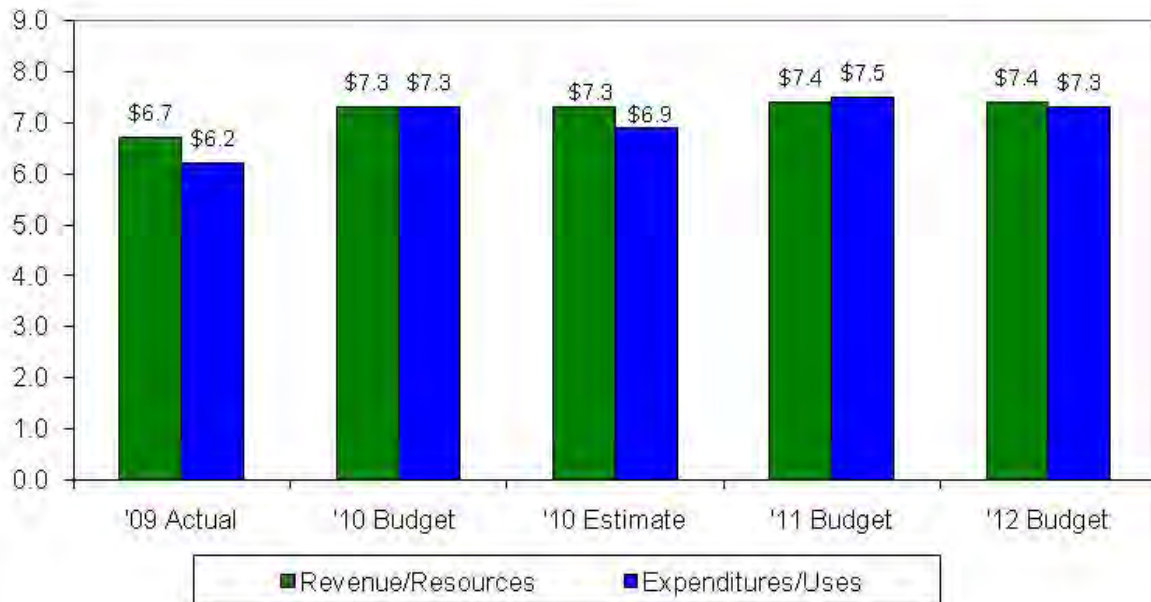
The Convention Center Fund 103 supports cash transfers for capital expenditures of \$411,800 in 2011 and \$230,000 in 2012. Capital projects provide funding for maintenance of the facility and the purchase of furniture, fixtures, and equipment.

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2011 Convention Center Fund 103 Budget



Convention Center Fund 103 Revenue/Expenditure Trend (\$ millions)



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GENERAL AVIATION FUND 104

General Aviation Fund 104					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	71	140	140	50	50
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	1,906	2,061	2,061	2,000	2,025
Miscellaneous	3	-	-	-	-
Prior Year Cancellations	16	-	-	-	-
Transfers In	1	-	26	-	-
Total Revenue/Resources	1,997	2,200	2,226	2,050	2,075
Expenditures/Uses:					
Personnel Services	739	778	812	785	783
Other Expenses	888	927	931	946	963
Properties	17	103	103	106	107
Operating Expenditures	1,644	1,808	1,846	1,837	1,853
Debt Service	58	57	59	76	75
Transfers Out	520	536	538	556	578
Total Expenditures/Uses	2,222	2,401	2,444	2,468	2,506
Net Increase (Decrease) in Fund Balance	(225)	(201)	(217)	(418)	(431)
Fund Balance - January 1	1,636	1,537	1,411	1,194	776
Fund Balance - December 31	1,411	1,336	1,194	776	345

Description

General Aviation Fund 104 accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport. The General Aviation Fund is self-supporting and does not receive resources from the General Fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants.

Major Services

- Lunken Airport operation
- Facility development
- Business aircraft support

- Leisure aircraft support

Revenues

The revenue estimate for the General Aviation Fund 104 is \$2,050,000 for 2011, which is a 7.9% decrease from the 2010 estimated actual amount and a 6.8% decrease from the 2010 budget. The 2012 revenue estimate is \$2,075,000, which is a 1.2% increase over the 2011 estimated revenue. Revenue estimates are based on current rates.

Expenditures

The 2011 expenditure budget of \$2,467,780, including debt service and transfers out, is a 1.0% increase over the 2010 estimated actual

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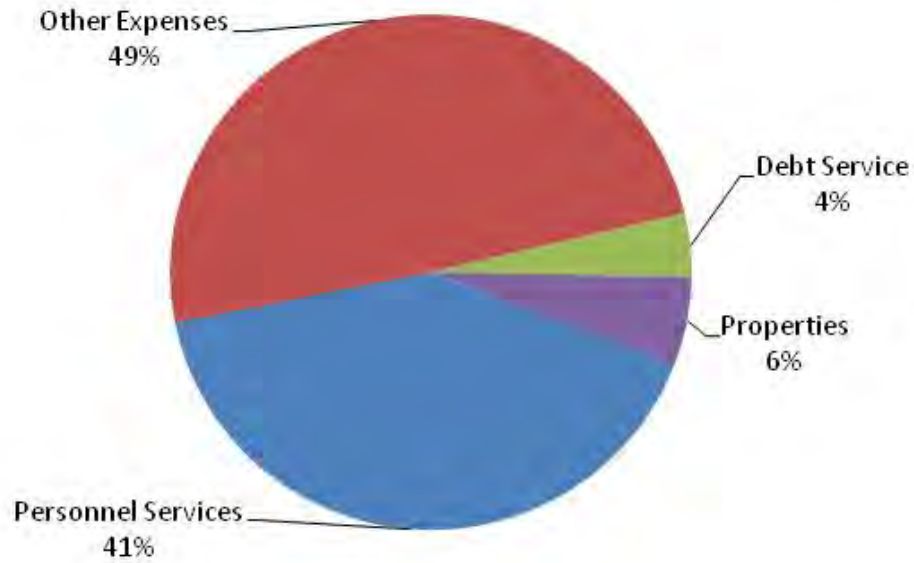
amount and a 2.8% increase over the 2010 budget. The increase over the 2010 budget is due to standard inflationary increases and an \$18,870 increase for debt service.

The 2012 expenditure budget of \$2,506,100 is a 1.6% increase over the 2011 budget, which primarily results from standard inflationary increases.

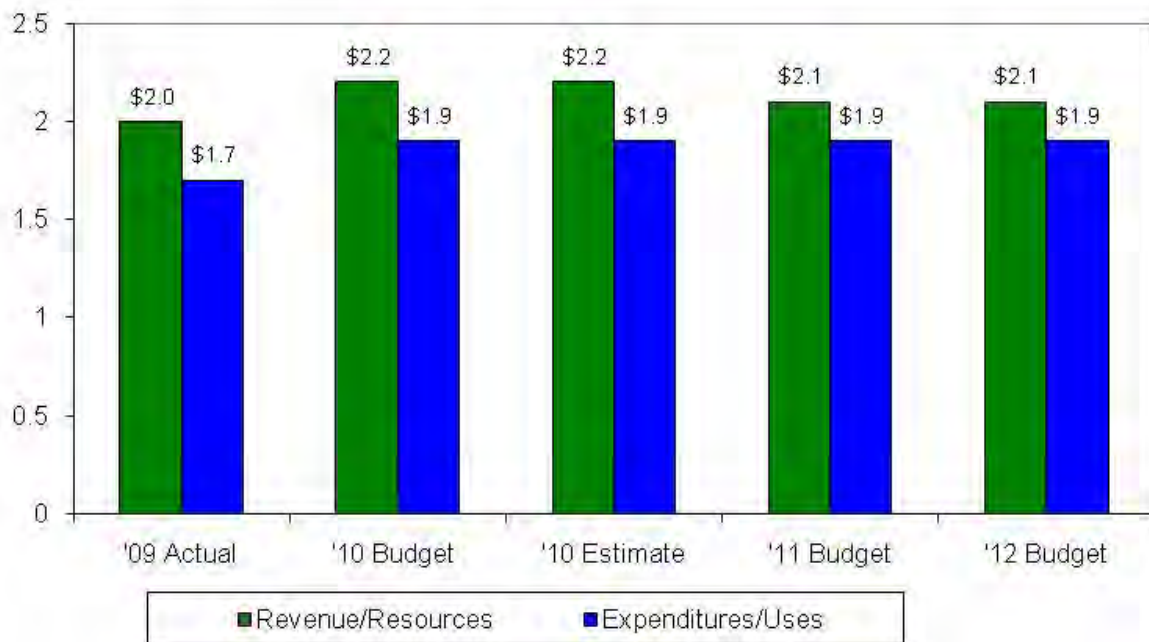
The General Aviation Fund 104 supports transfers out for capital expenditures of \$555,500 in 2011 and \$577,800 in 2012. Capital projects provide resources for facility and infrastructure improvements as well as local matching resources for capital projects financed by the Federal Aviation Administration.

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2011 General Aviation Fund 104 Budget



General Aviation Fund 104 Revenue/Expenditure Trend (\$ millions)



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MUNICIPAL GOLF FUND 105

Municipal Golf Fund 105					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	64	65	35	20	35
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	6,502	6,235	6,175	6,290	6,290
Miscellaneous	89	-	75	90	75
Prior Year Cancellations	136	-	237	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	6,791	6,300	6,522	6,400	6,400
Expenditures/Uses:					
Personnel Services	197	219	212	227	227
Other Expenses	5,598	5,758	5,756	5,816	5,922
Properties	-	-	-	-	-
Operating Expenditures	5,795	5,977	5,967	6,043	6,149
Debt Service	400	400	400	381	372
Transfers Out	-	-	500	-	-
Total Expenditures/Uses	6,195	6,377	6,867	6,424	6,521
Net Increase (Decrease) in Fund Balance	596	(77)	(346)	(24)	(121)
Fund Balance - January 1	1,638	1,679	2,234	1,889	1,864
Fund Balance - December 31	2,234	1,602	1,889	1,864	1,744

Description

The Municipal Golf Fund 105 supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of golf courses, driving ranges, golf carts, and concessions purchased by golf patrons. The fund includes operations, capital improvements, and debt service.

Major Services

- Operations and maintenance of seven golf courses
- Junior golf program
- League play

Revenues

The revenue estimate for the Municipal Golf Fund 105 is \$6,400,000 for both 2011 and 2012, which is a 1.9% decrease from the 2010 estimated actual amount and a 1.6% increase over the 2010 budget. The estimated increase in revenue from that estimated for the 2010 budget is related to more golfers choosing the City's golf courses for play. As the fees for the City's golf courses are less than the cost of memberships at private golf clubs, the City's golf courses enjoy a growing patronage from value savvy golfers.

Expenditures

The 2011 expenditure budget of \$6,424,090, including debt service, is a 6.5% decrease

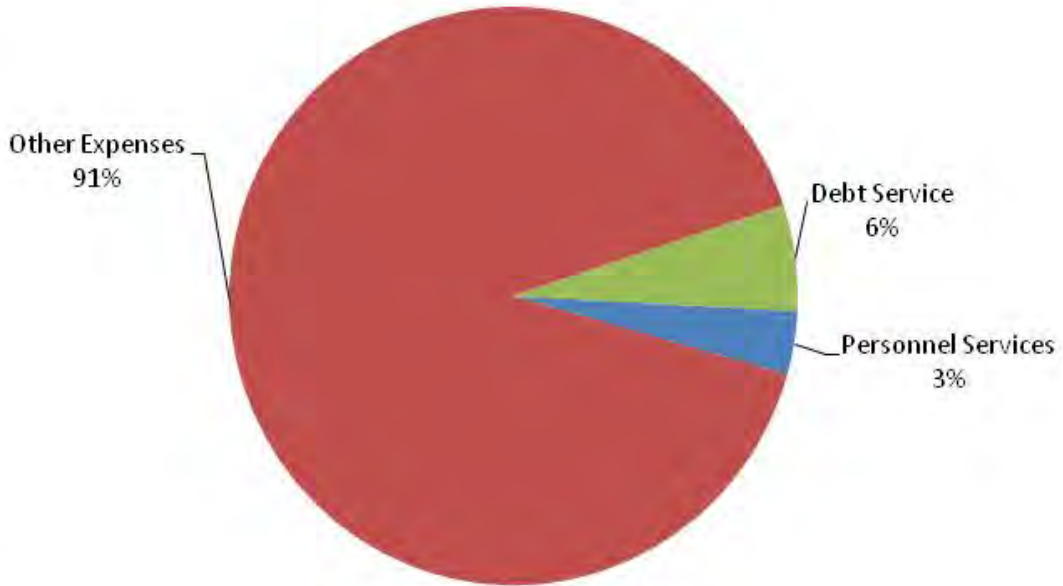
Financial Summaries

from the 2010 estimated actual amount and a 0.7% increase over the 2010 budget. The increase from the 2010 budget is primarily due to standard inflationary increases in the amount of \$60,160 and an increase of \$6,470 in employee benefits related to increased healthcare costs. These increases are offset by an \$18,840 reduction in debt service for the period.

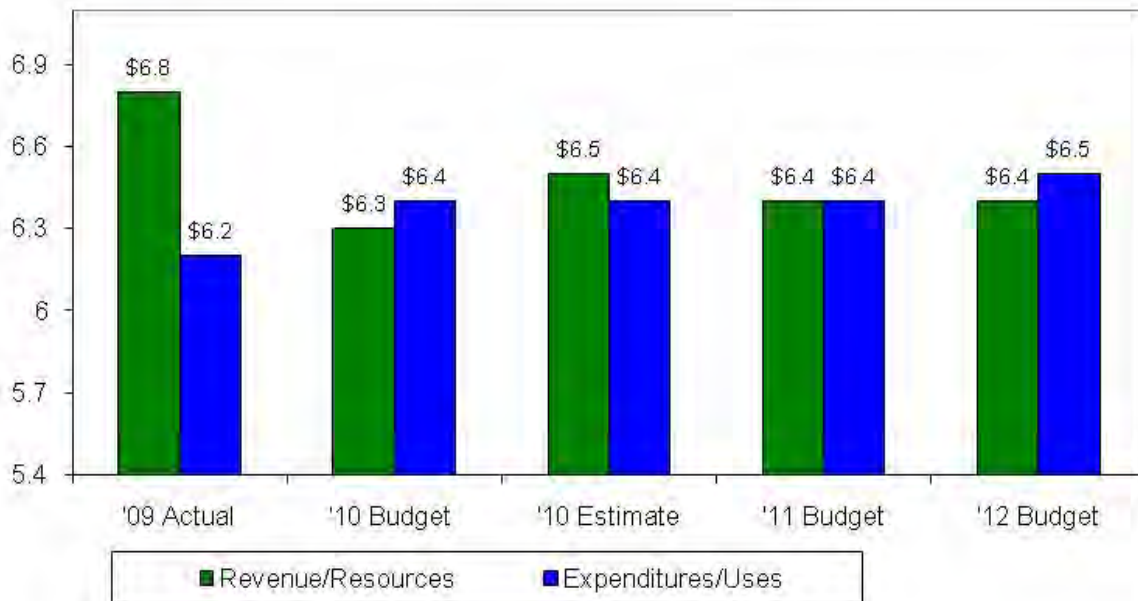
The 2012 expenditure budget of \$6,520,630, including debt service, is a 1.5% increase over the 2011 budget. This increase is primarily the result of \$103,500 in standard inflationary increases, which are partially offset by a \$9,420 reduction in debt service for the period.

Financial Summaries

2011 Municipal Golf Fund 105 Budget



Municipal Golf Fund 105 Revenue/Expenditure Trend (\$ millions)



Financial Summaries

STORMWATER MANAGEMENT UTILITY FUND 107

Stormwater Management Utility Fund 107					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	203	194	190	100	100
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	8,818	8,756	8,756	8,661	8,661
Miscellaneous	43	-	4	4	4
Prior Year Cancellations	26	-	626	-	-
Transfers In	89	-	117	-	-
Total Revenue/Resources	9,179	8,950	9,694	8,765	8,765
Expenditures/Uses:					
Personnel Services	1,674	1,852	1,816	1,917	1,914
Other Expenses	6,497	6,485	6,403	6,700	6,828
Properties	51	52	37	52	53
Operating Expenditures	8,223	8,389	8,257	8,669	8,795
Debt Service	-	521	99	861	823
Transfers Out	1,625	1,110	1,119	1,695	1,062
Total Expenditures/Uses	9,848	10,020	9,475	11,225	10,680
Net Increase (Decrease) in Fund Balance	(669)	(1,070)	219	(2,460)	(1,915)
Fund Balance - January 1	3,888	2,424	3,220	3,438	979
Fund Balance - December 31	3,220	1,355	3,438	979	(936)

Description

Stormwater Management Utility Fund 107 was established by the City Council in 1985 to account for the revenues and operating expenses of the Stormwater Management Utility in Cincinnati. Revenues are generated by a user fee determined by a formula using property area and land use based on an intensity of development factor. Expenditures primarily cover capital improvements; storm sewer maintenance and repair; administrative costs of master planning, billing, regulation, and enforcement; City mechanical street sweeping; and a portion of the City parks stormwater mitigation program. The Stormwater Management Utility is self-supporting and does not receive any funding from the General Fund.

Major Services

- Flood control
- Drainage master planning
- Capital improvement projects
- Regulation and enforcement
- Permit administration
- Routine and remedial maintenance

Revenues

The revenue estimate for the Stormwater Management Utility Fund 107 is \$8,765,000 for 2011 and 2012, which is a 9.6% decrease from the 2010 estimated actual amount and a 2.1% decrease from the 2010 budget. The primary

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source of revenue for the fund (charges for services) is based on current rates.

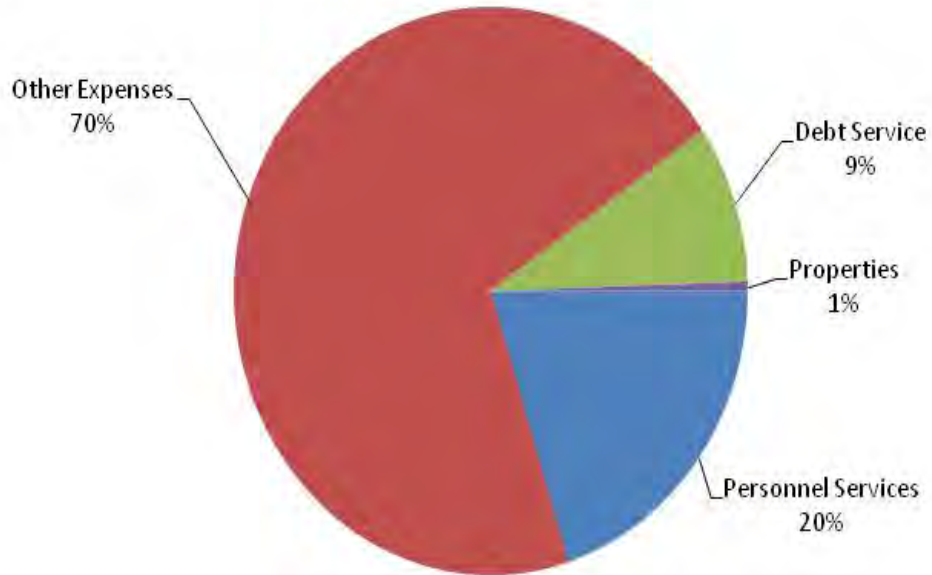
Expenditures

The 2011 expenditure budget of \$11,224,670, including debt service, is an 18.5% increase over the 2010 estimated actual amount and a 12.0% increase over the 2010 budget. The increase over the 2010 budget is primarily due to a \$585,000 increase for transfers out for capital projects and an increase of \$339,790 for debt service.

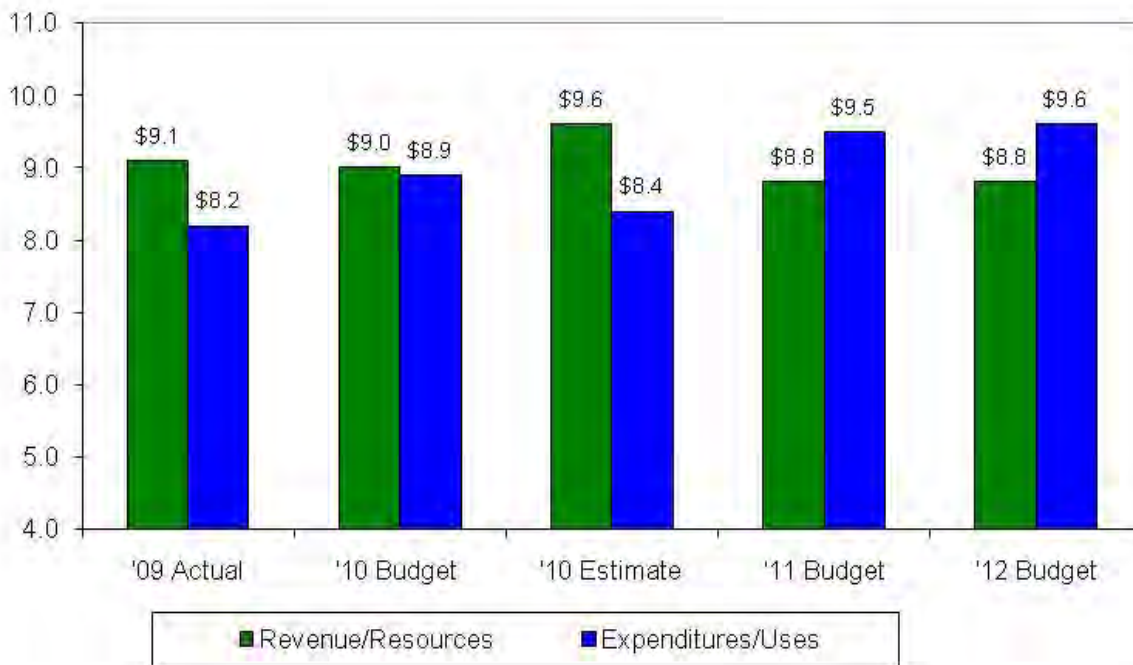
The 2012 expenditure budget of \$10,679,940 is a 4.9% decrease from the 2011 budget. This decrease is primarily related to a reduction of \$633,000 for transfers out which is partially offset by the standard inflationary increases. Expenditure reductions or revenue increases will be needed in 2012 to reach a sufficient balance in the fund. This will be addressed in the 2012 budget.

Financial Summaries

2011 Stormwater Management Fund 107 Budget



Stormwater Management Fund 107 Revenue/Expenditure Trend (\$ millions)



Financial Summaries

BOND RETIREMENT FUND 151

Bond Retirement Fund 151					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	28,612	29,293	29,293	30,206	29,909
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	20,698	21,191	21,090	20,834	21,215
Revenue from Other Agencies	6,897	6,769	6,769	5,288	4,621
Charges for Services	-	-	-	-	-
Miscellaneous	31,374	9,596	23,943	20,000	15,000
Prior Year Cancellations	1	-	14	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	87,582	66,849	81,109	76,329	70,745
Expenditures/Uses:					
Personnel Services	163	185	185	199	200
Other Expenses	1,409	1,653	1,653	1,696	1,727
Properties	-	-	-	-	-
Operating Expenditures	1,572	1,838	1,838	1,895	1,926
Debt Service	89,340	67,500	80,000	78,000	78,000
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	90,912	69,338	81,838	79,895	79,926
Net Increase (Decrease) in Fund Balance	(3,330)	(2,489)	(730)	(3,566)	(9,182)
Fund Balance - January 1	17,524	7,658	14,194	13,464	9,898
Fund Balance - December 31	14,194	5,169	13,464	9,898	716

Description

The Bond Retirement Fund 151 is utilized to pay the debt service on general obligation bonds and notes issued to raise capital improvement funding.

Major Services

- Maintain records of general obligation debt
- Receive taxes levied for debt service
- Bill various agencies for self-supporting debt
- Schedule and pay debt service when due

Revenues

The revenue estimate for the Bond Retirement Fund 151 is \$76,328,740 for 2011, which is a 5.9% decrease from the 2010 estimated actual

amount and a 14.2% increase from the 2010 budget. The revenue estimate for 2012 is \$70,744,850, which is a 12.8% decrease from the 2010 estimated actual amount. Revenue in the Bond Retirement Fund 151 will vary depending on property tax revenue and other sources of debt repayment. The primary source of revenue for the fund is 5.47 mills of property tax (over and above the operating budget millage) levied against the assessed value of real and tangible property. By annual resolution, the City Council authorizes the levying of property tax millage to service the principal and interest on certain City bonded indebtedness.

Expenditures

The 2011 expenditure budget of \$79,895,190, including debt service, is a 2.4% decrease from

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the 2010 estimated actual amount and a 15.2% increase from the 2010 budget. The increase from the 2010 budget is due primarily to a \$10,500,000 increase in debt service, along with some smaller adjustments to personnel and non-personnel expenses.

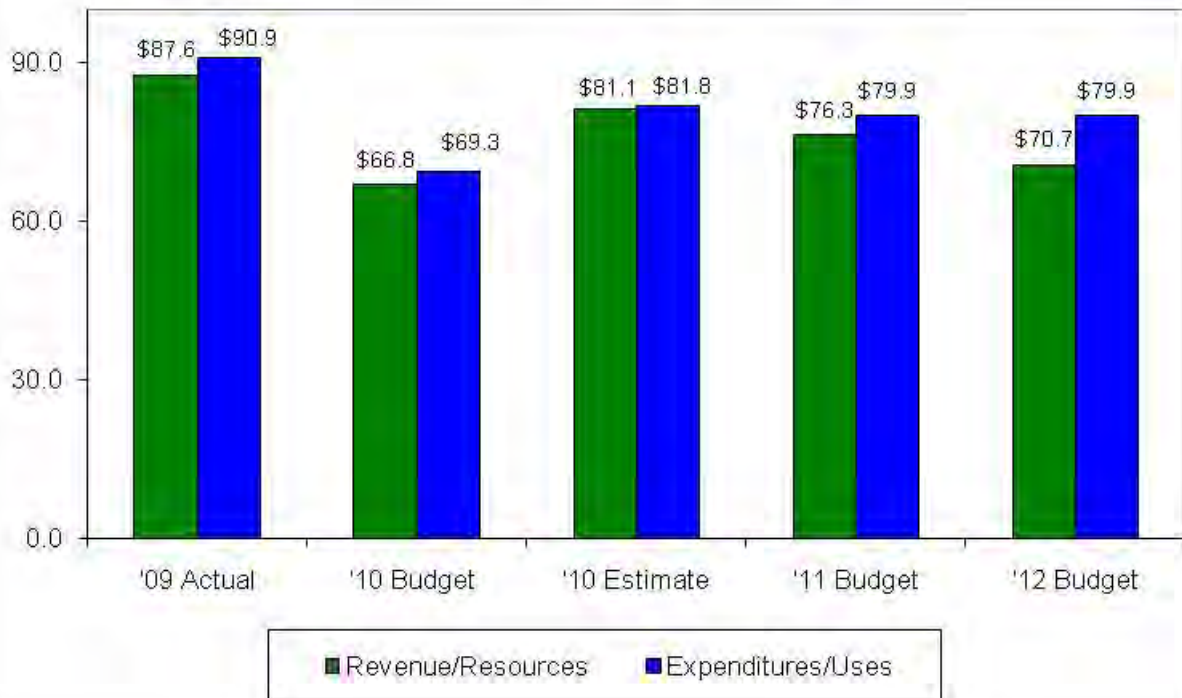
The 2012 expenditure budget of \$79,926,420 is a 0.04% increase from the 2011 budget. Expenditures will vary annually depending on the amount of principal and interest to be paid and refunds.

Financial Summaries

2011 Bond Retirement Fund 151 Budget



Bond Retirement Fund 151 Revenue/Expenditure Trend (\$ millions)



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STREET CONSTRUCTION, MAINTENANCE & REPAIR FUND 301

Street Construction, Maintenance & Repair Fund 301					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	9,675	9,200	9,200	9,736	9,736
Charges for Services	376	300	300	375	375
Miscellaneous	426	-	-	-	-
Prior Year Cancellations	191	-	243	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	10,668	9,500	9,743	10,111	10,111
Expenditures/Uses:					
Personnel Services	4,940	5,057	5,435	5,084	5,056
Other Expenses	5,443	5,290	4,948	5,451	5,548
Properties	21	16	13	17	17
Operating Expenditures	10,403	10,363	10,395	10,552	10,621
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	10,403	10,363	10,395	10,552	10,621
Net Increase (Decrease) in Fund Balance	265	(863)	(652)	(441)	(510)
Fund Balance - January 1	2,054	1,204	2,319	1,667	1,226
Fund Balance - December 31	2,319	341	1,667	1,226	717

Description

Street Construction, Maintenance, and Repair Fund 301 is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

Revenues

The revenue estimate for the Street Construction, Maintenance, and Repair Fund 301 is \$10,111,000 for 2011 and 2012, which is 3.8% increase over the 2010 estimated actual amount and a 6.4% increase over the 2010 budget. These estimates are based on current rates and additional proportionally shared taxes from the State of Ohio. The tax is distributed to municipal corporations, counties, and townships according to a distribution formula to pay for local highway related purposes.

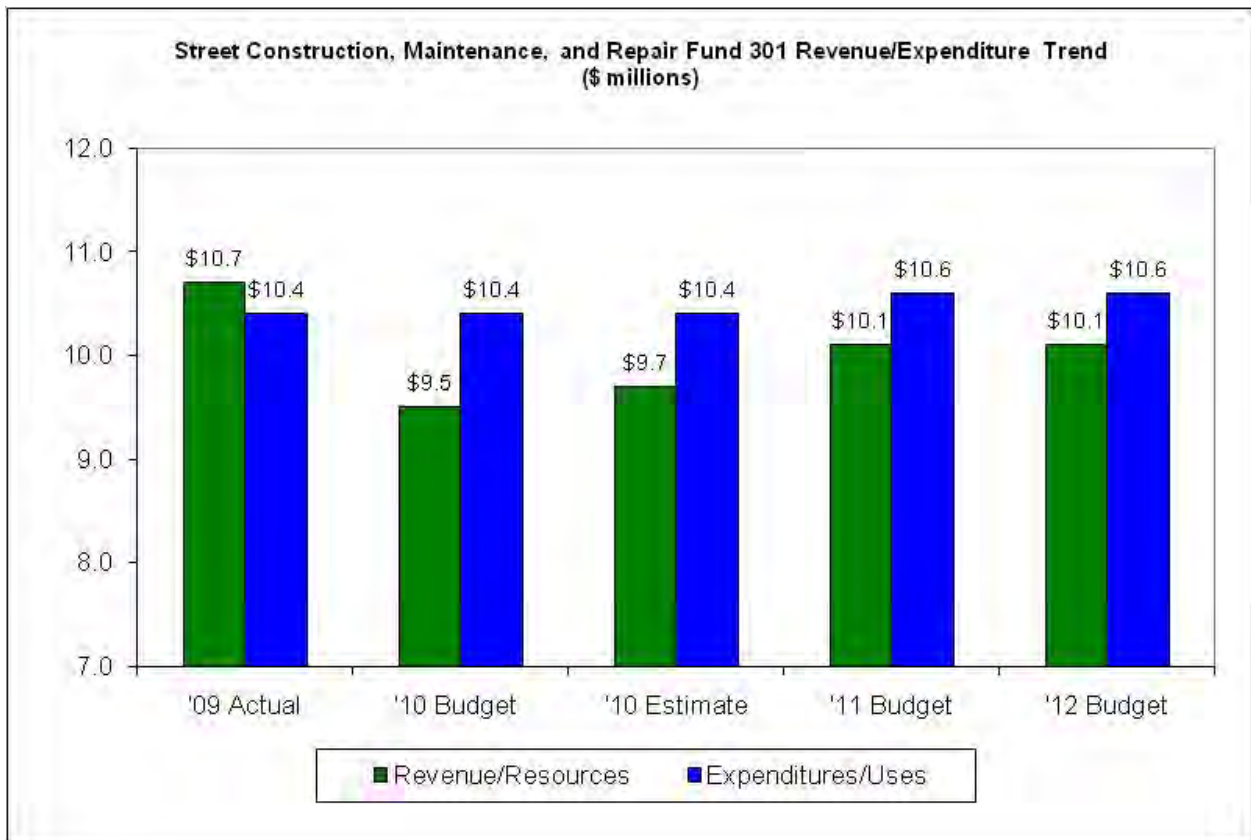
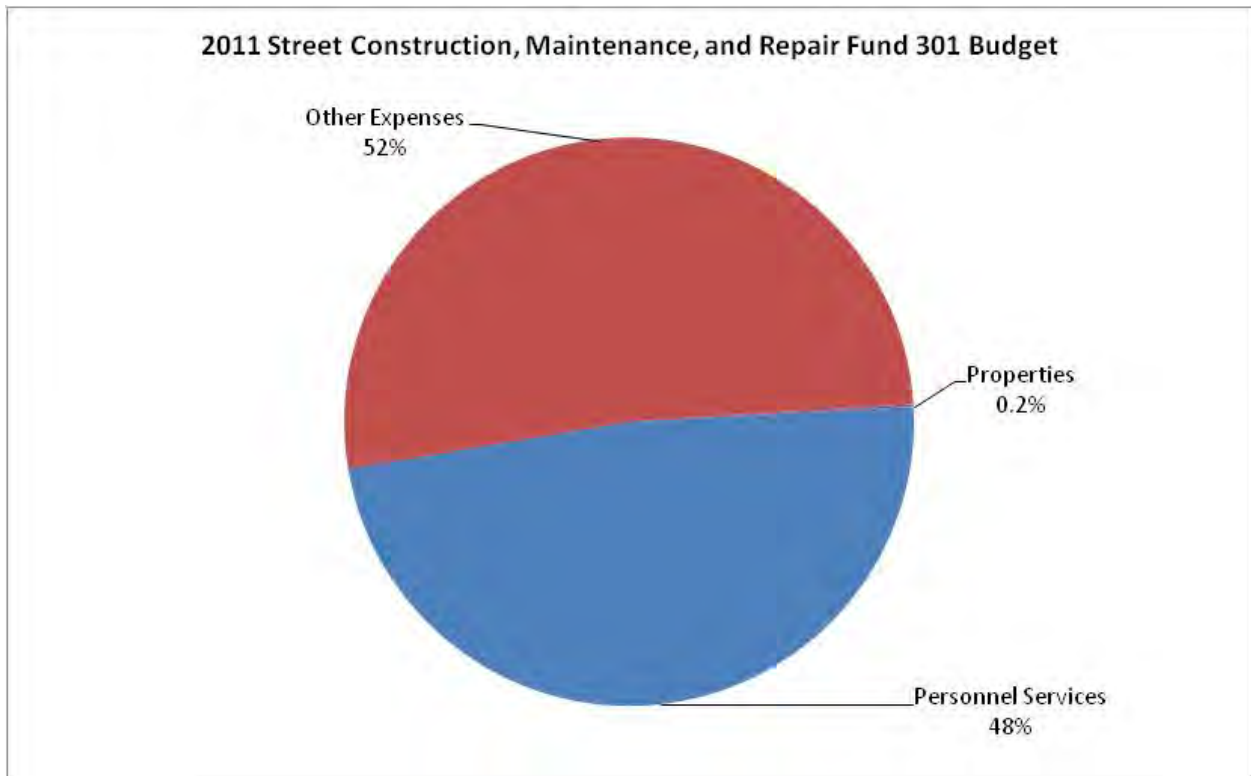
Financial Summaries

Expenditures

The 2011 operating expenditure budget of \$10,551,740 is a 1.5% increase over the 2010 estimated actual and a 1.8% increase over the 2010 budget. The increase over the 2010 budget amount is primarily related standard inflationary increases for the period.

The 2012 expenditure budget of \$10,620,600 is a 0.7% increase over the 2011 budget. This increase is primarily related to standard inflationary increases for the period.

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INCOME TAX-INFRASTRUCTURE FUND 302

Income Tax-Infrastructure Fund 302					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	14,439	13,905	13,905	14,211	14,300
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	814	565	565	565	565
Miscellaneous	297	-	-	-	-
Prior Year Cancellations	66	-	70	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	15,616	14,470	14,540	14,776	14,865
Expenditures/Uses:					
Personnel Services	7,806	7,387	7,553	7,275	7,168
Other Expenses	7,709	8,452	8,288	8,294	8,295
Properties	9	11	-	11	11
Operating Expenditures	15,524	15,850	15,841	15,580	15,474
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	15,524	15,850	15,841	15,580	15,474
Net Increase (Decrease) in Fund Balance	92	(1,380)	(1,301)	(804)	(609)
Fund Balance - January 1	3,102	2,145	3,193	1,892	1,088
Fund Balance - December 31	3,193	765	1,892	1,088	479

Description

Income Tax-Infrastructure Fund 302 accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The Infrastructure Income Tax Ordinance requires that the City meet a commitment to appropriate at least \$62.3 million in 2011 for yearly infrastructure needs from both the Operating and Capital programs. The Ordinance requires that 90% of this funding be spent or encumbered within three years of the original appropriation or the City will lose the 0.1% Infrastructure Income Tax.

- Traffic Operations
- City Facility Maintenance
- Park and Recreation Facility Maintenance

Revenues

The revenue estimate for the Income Tax-Infrastructure Fund 302 is \$14,776,000 for 2011, which is a 1.6% increase over the 2010 estimated actual amount and a 2.1% increase over the 2010 budget. The revenue estimate for 2012 is \$14,865,000, which is a 0.6% increase over the 2011 estimated revenue. These revenue estimates are based on current rates and enhanced income tax collections.

Major Services

- Street and Bridge Maintenance

Financial Summaries

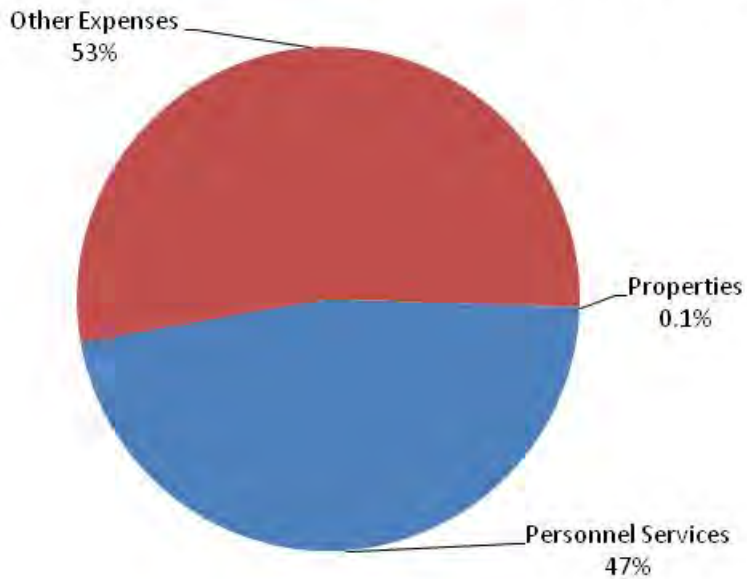
Expenditures

The 2011 expenditure budget of \$15,579,940 is a 1.6% decrease from the 2010 estimated actual and a 1.7% decrease from the 2010 budget. The decrease from the 2010 estimated actual amount and 2010 budget is primarily related to a decrease in personnel expenditures for landscape maintenance, position vacancies, and an increase in reimbursements. The decrease in personnel expenditures is partially offset by a net increase in non-personnel expenditures primarily related to an increase in employee benefits.

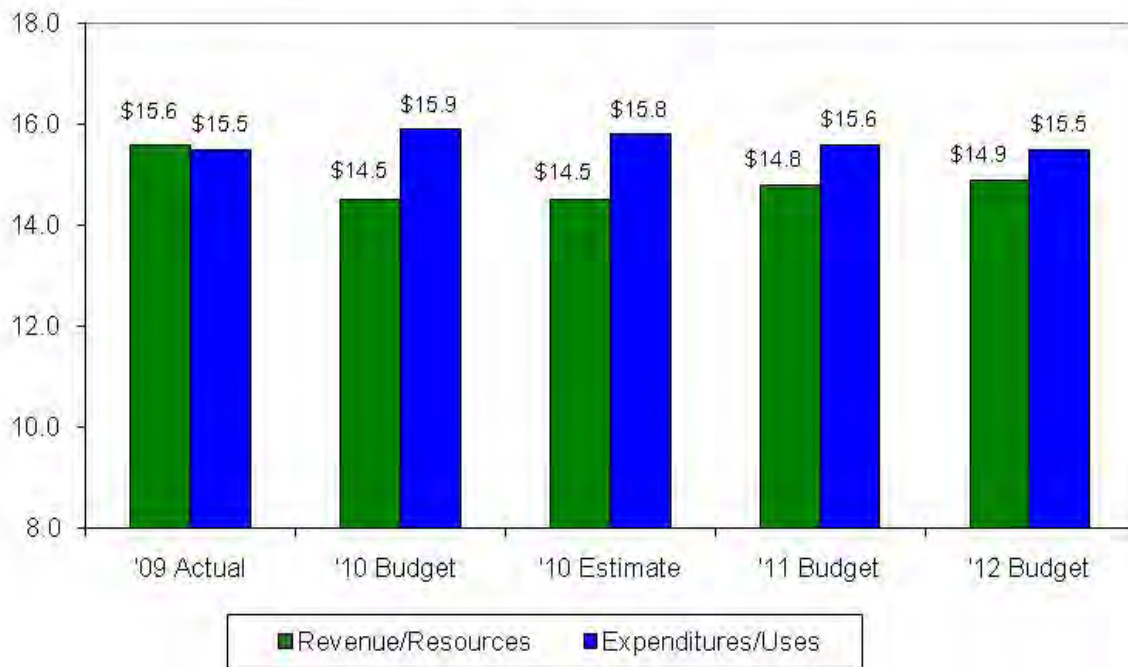
The 2012 expenditure budget of \$15,473,860 is a 0.7% decrease from the 2011 budget, which is primarily related to a decrease in personnel and non-personnel expenditures due to reimbursement of expenses from the Street Light Assessment.

Financial Summaries

2011 Income Tax-Infrastructure Fund 302 Budget



Income Tax-Infrastructure Fund 302 Revenue/Expenditure Trend (\$ millions)



Financial Summaries

PARKING METER FUND 303

Parking Meter Fund 303	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	1,260	1,089	1,089	1,089	1,089
Miscellaneous	1	-	-	-	-
Prior Year Cancellations	34	-	-	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	1,296	1,089	1,089	1,089	1,089
Expenditures/Uses:					
Personnel Services	423	466	432	468	470
Other Expenses	729	852	778	833	893
Properties	-	-	-	-	-
Operating Expenditures	1,152	1,318	1,210	1,302	1,363
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	1,152	1,318	1,210	1,302	1,363
Net Increase (Decrease) in Fund Balance	144	(229)	(121)	(213)	(274)
Fund Balance - January 1	903	990	1,047	926	713
Fund Balance - December 31	1,047	761	926	713	440

Parking Meter Fund 303 accounts for net receipts from the City's parking meters throughout the City, but primarily downtown. Expenditures are appropriated for selected operations in the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.

Major Services

- Traffic light maintenance and utility costs
- Traffic enforcement/planning within the Police Department
- Special Improvement District (SID) assessments for General Fund agencies

Revenues

The revenue estimate for the Parking Meter Fund 303 is \$1,089,000 for 2011 and 2012, which reflects no increase over the 2010 estimated actual amount or the 2010 budget. Resources in Fund 303 come from a transfer from the Parking Facilities Fund 102, representing the net operating margin of on-street parking enforcement (coinage from meters less parking enforcement costs).

Expenditures

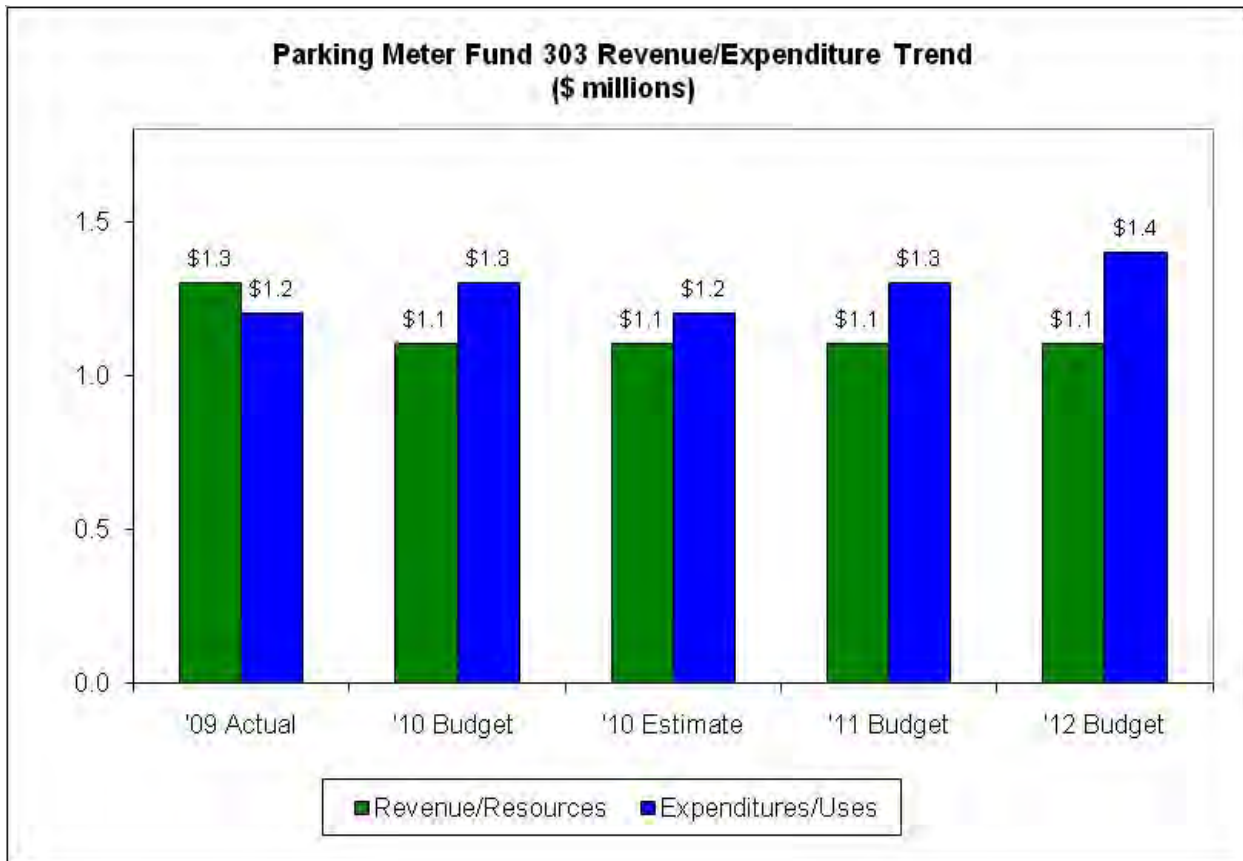
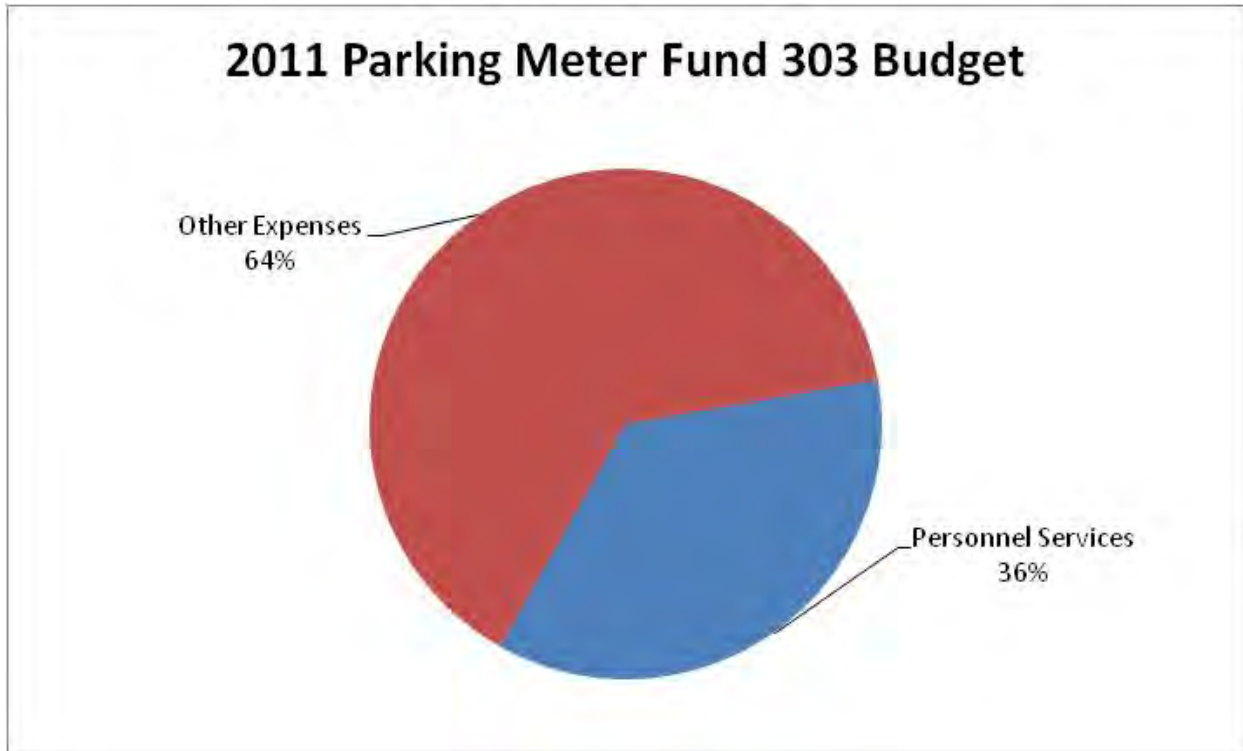
The 2011 expenditure budget of \$1,301,500 is a 7.6% increase over the 2010 estimated actual of \$1,209,510 and a 1.3% decrease from the 2010 budget amount of \$1,318,050. The increase over the 2010 estimated actual is primarily due

Financial Summaries

to standard inflationary increases for the period, which is offset by anticipated personnel and non-personnel expenditure savings in 2010. The decrease from the 2010 budget amount is primarily due to standard inflationary increases for the period, which is offset by a reduction in non-personnel expenditures.

The 2012 expenditure budget of \$1,362,720 is a 4.7% increase over the 2011 budget. The increase over the 2011 budget is primarily due to standard inflationary increases for the period and an increase in non-personnel expenditures.

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MOTOR VEHICLE TAX FUND 306

Motor Vehicle Tax Fund 306	2009	2010	2010	2011	2012
(In \$000s)	Actual	Budget	Estimate	Budget	Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	2,498	2,485	2,485	2,535	2,535
Charges for Services	86	15	15	15	15
Miscellaneous	65	-	-	-	-
Prior Year Cancellations	22	-	19	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	2,671	2,500	2,519	2,550	2,550
Expenditures/Uses:					
Personnel Services	1,318	1,210	1,264	1,209	1,203
Other Expenses	1,491	1,482	1,408	1,466	1,497
Properties	-	-	-	-	-
Operating Expenditures	2,810	2,692	2,672	2,675	2,700
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	2,810	2,692	2,672	2,675	2,700
Net Increase (Decrease) in Fund Balance	(138)	(192)	(152)	(125)	(150)
Fund Balance - January 1	656	290	518	365	240
Fund Balance - December 31	518	98	365	240	90

Description

Municipal Motor Vehicle License Tax Fund 306 accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

Revenues

The revenue estimate for the Motor Vehicle Tax Fund 306 is \$2,550,000 for 2011 and 2012, which is a 1.2% increase over the 2010 estimated actual

amount and a 2.0% increase over the 2010 budget. These estimates are based on current rates.

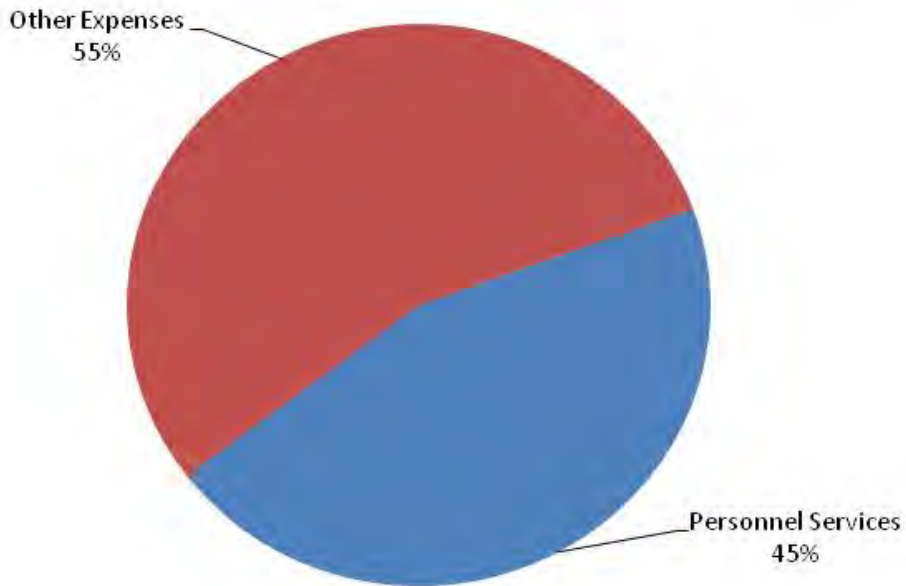
Expenditures

The 2011 expenditure budget of \$2,675,110 is a 0.1% increase over the 2010 estimated actual and a 0.6% decrease from the 2010 budget. The increase over the 2010 estimated actual amount is primarily due to personnel expenditure savings, which is partially offset by an increase in non-personnel expenditures. The decrease from the 2010 budget is primarily due to non-personnel expenditure savings.

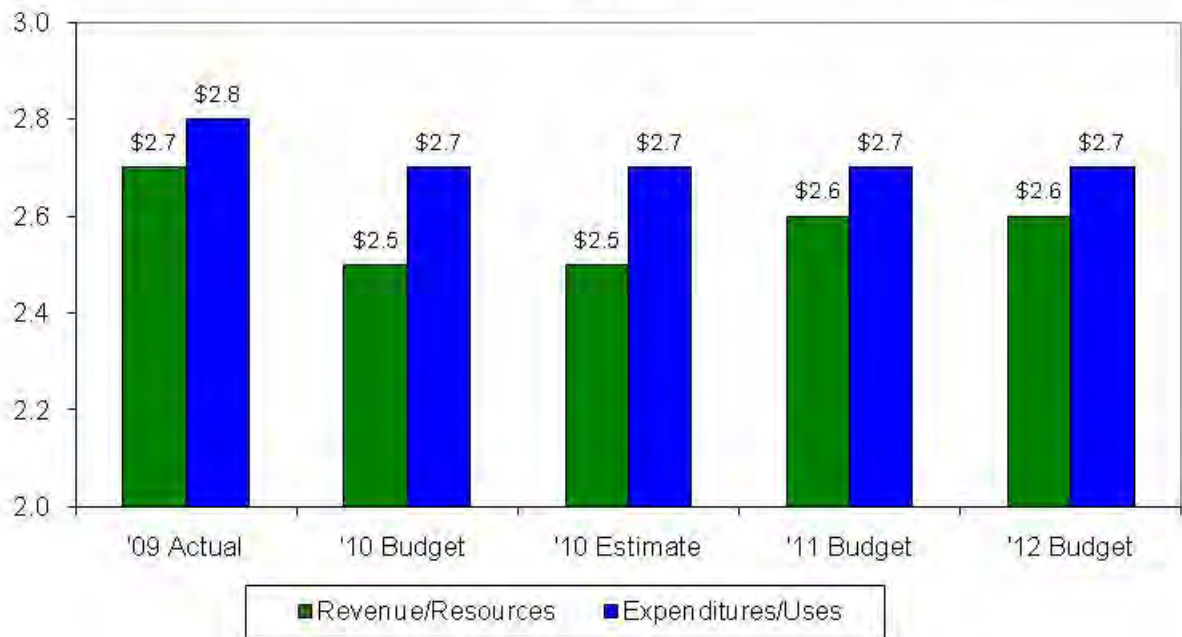
The 2012 expenditure budget of \$2,700,150 is a 0.9% increase over the 2011 budget. This is primarily due to standard inflationary increases for the period.

Financial Summaries

2011 Municipal Motor Vehicle License Tax Fund 306 Budget



Municipal Motor Vehicle License Tax Fund 306 Revenue/Expenditure Trend (\$ millions)



Financial Summaries

SAWYER POINT FUND 318

Sawyer Point Fund 318	2009	2010	2010	2011	2012
(In \$000s)	Actual	Budget	Estimate	Budget	Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	42	37	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	714	638	675	725	725
Miscellaneous	0	-	-	-	-
Prior Year Cancellations	32	-	9	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	788	675	684	725	725
Expenditures/Uses:					
Personnel Services	137	292	135	165	165
Other Expenses	512	636	621	604	603
Properties	-	-	-	-	-
Operating Expenditures	649	928	755	768	767
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	300	-
Total Expenditures/Uses	649	928	755	1,068	767
Net Increase (Decrease) in Fund Balance	139	(253)	(71)	(343)	(42)
Fund Balance - January 1	532	478	671	599	256
Fund Balance - December 31	671	225	599	256	213

Description

Revenue to support the Sawyer Point Fund 318 is generated from waterfront fee-based programs, waterfront special activities and events, concession commissions, and parking fees.

Major Services

- Operation and maintenance of Central Riverfront
- Showboat Majestic
- Special events including Riverfest, Kidsfest, and concerts

Revenues

The revenue estimate for the Sawyer Point Fund 318 is \$725,000 for both 2011 and 2012, which is a 6.0% increase over the 2010 estimated actual amount and a 7.4% increase over the 2010 budget. The increase in revenue is primarily related to an increase in daily and monthly parking rates at Sawyer Point.

Expenditures

The 2011 expenditure budget of \$1,068,300 is a 41.4% increase over the 2010 estimated actual amount and a 15.1% increase over the 2010 budget. The increase from the 2010 budget is primarily the result of an increase of \$300,000 related to a scheduled transfer to capital for the replacement of the upper

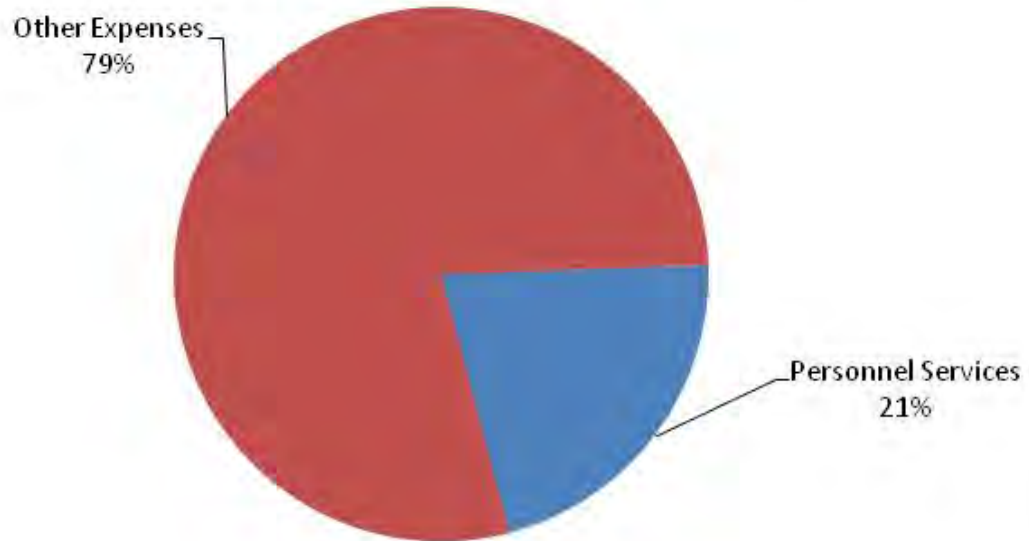
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walkway at Yeatman's Cove, standard inflationary increases totaling \$13,180, and a \$5,300 increase in employee benefits related to healthcare. These increases are partially offset by a decrease of \$177,250 to align budgeted resources with projected event demand at Sawyer Point.

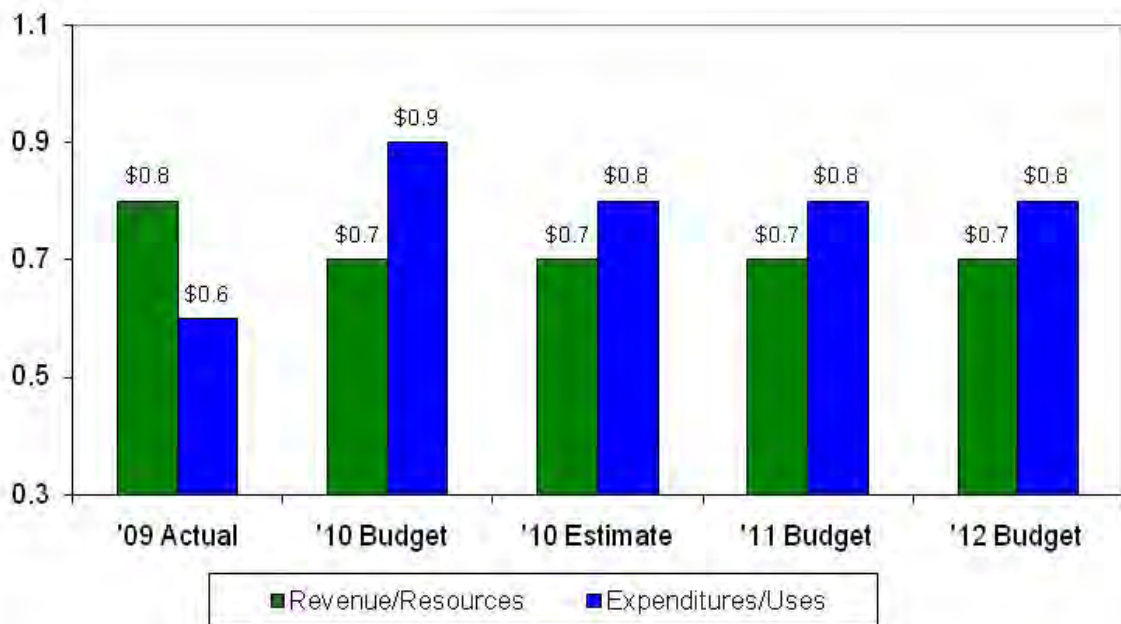
The 2012 expenditure budget of \$767,490 is a 28.2% decrease from the 2011 budget. The decrease from the 2011 budget is primarily the result of the \$300,000 transfer to capital in 2011 not reoccurring during 2012 and a \$10,420 reduction in General Fund Overhead. These decreases are partially offset by standard inflationary increases totaling \$9,800.

Financial Summaries

2011 Sawyer Point Fund 318 Budget



Sawyer Point Fund 318 Revenue/Expenditure Trend (\$ millions)



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RECREATION SPECIAL ACTIVITIES FUND 323

Recreation Special Activities Fund 323					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	113	95	95	-	-
Revenue from Other Agencies	0	3	3	-	-
Charges for Services	3,213	2,803	2,803	3,200	3,200
Miscellaneous	5	-	-	-	-
Prior Year Cancellations	31	-	31	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	3,363	2,900	2,931	3,200	3,200
Expenditures/Uses:					
Personnel Services	1,913	1,946	1,768	2,109	1,953
Other Expenses	1,153	1,262	1,271	1,361	1,411
Properties	11	11	11	11	12
Operating Expenditures	3,077	3,219	3,050	3,482	3,375
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	3,077	3,219	3,050	3,482	3,375
Net Increase (Decrease) in Fund Balance	286	(319)	(119)	(282)	(175)
Fund Balance - January 1	1,006	1,002	1,291	1,172	890
Fund Balance - December 31	1,291	683	1,172	890	715

Description

The Recreation Special Activities Fund 323 accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, the Schmidt boat ramp, concessions, and recreation center contract classes.

Major Services

- Citywide athletic programs
- Day and summer camps
- After school programs
- Swimming pools
- Recreation centers

Revenues

The revenue estimate for the Recreation Special Activities Fund 323 is \$3,200,000 for both 2011 and 2012, which is a 9.2% increase over the 2010 estimated actual amount and a 10.3% increase over the 2010 budget. The increase in revenue is based upon an increase in individuals patronizing Recreation facilities and programs for which fees are charged.

Expenditures

The 2011 expenditure budget of \$3,482,010 is a 14.2% increase over the 2010 estimated actual amount and an 8.2% increase from the 2010 budget. The increase from the 2010 budget is

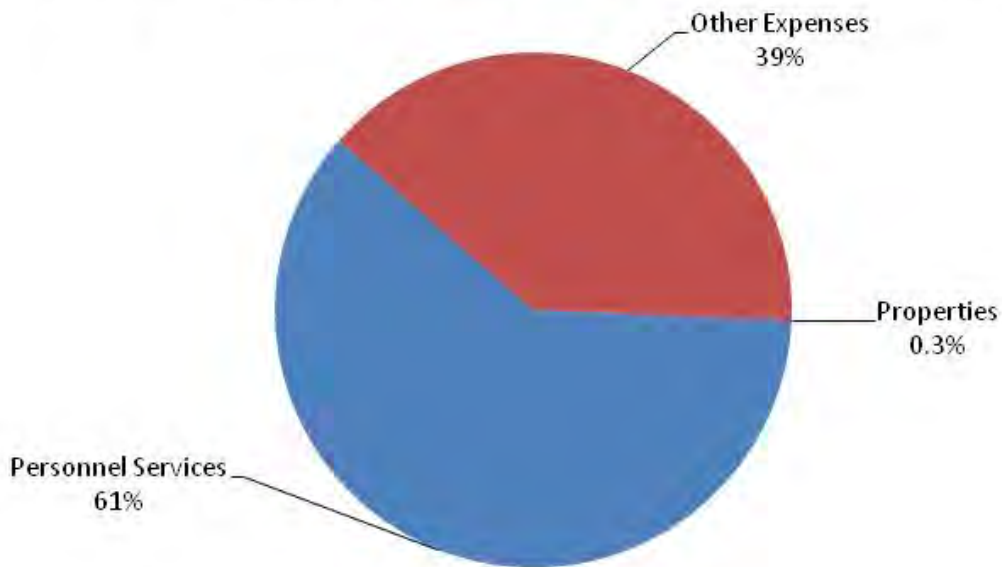
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primarily due to the shift of \$409,460 in eligible personnel and expenditures into the fund to offset reductions in the General Fund and a \$103,030 increase in employee benefits that is also primarily the result of the aforementioned personnel shifts. These increases are partially offset by reductions in the amount of \$260,630 stemming from the closure of two recreation centers and nineteen pools.

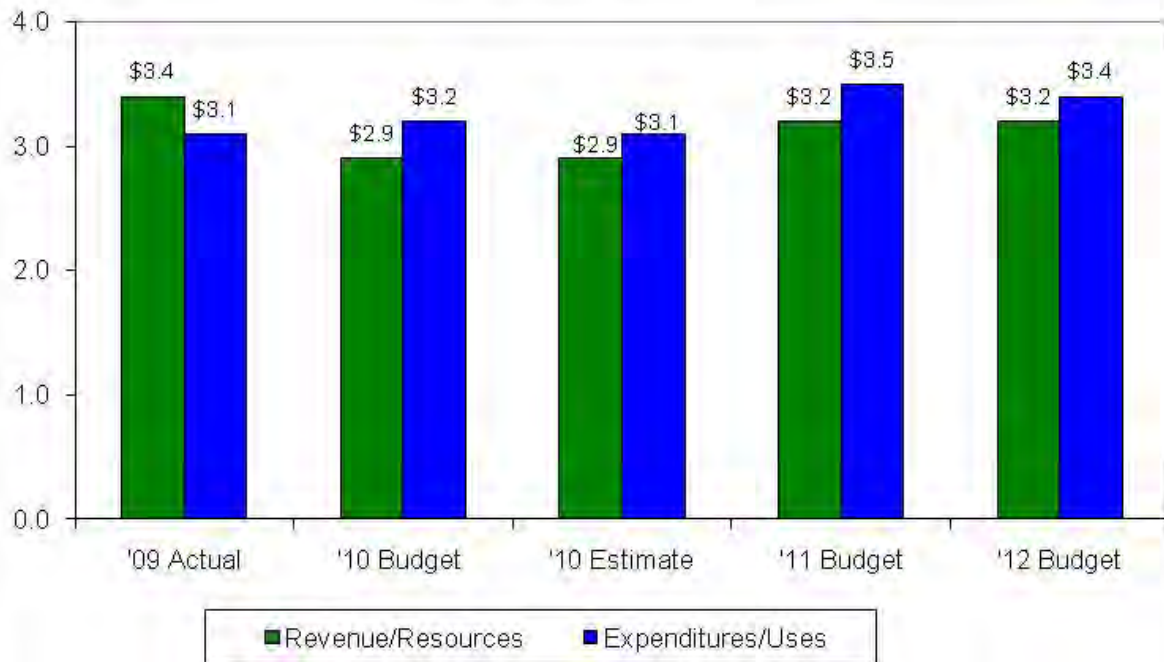
The 2012 expenditure budget of \$3,375,000 is a 3.1% decrease from the 2011 budget. This decrease is primarily the result of the elimination of a \$156,390 funding shift that was one-time only in 2011. This decrease is partially offset by \$18,110 in standard inflationary increases, a \$17,880 increase in employee benefits, and a \$13,400 increase in General Fund Overhead.

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2011 Recreation Special Activities Fund 323 Budget



Recreation Special Activities Fund 323 Revenue/Expenditure Trend (\$ millions)



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HEALTH SERVICES FUND 395

Health Services Fund 395					
(In \$000s)					
	2009	2010	2010	2011	2012
	Actual	Budget	Estimate	Budget	Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	3,748	4,550	5,572	5,300	5,300
Miscellaneous	3	-	-	-	-
Prior Year Cancellations	148	-	4	-	-
Transfers In	-	-	-	-	-
Total Revenue/Resources	3,899	4,550	5,577	5,300	5,300
Expenditures/Uses:					
Personnel Services	1,495	1,634	1,634	2,612	1,734
Other Expenses	2,536	2,989	3,410	3,469	3,548
Properties	-	-	-	-	-
Operating Expenditures	4,032	4,622	5,044	6,081	5,282
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Expenditures/Uses	4,032	4,622	5,044	6,081	5,282
Net Increase (Decrease) in Fund Balance	(132)	(72)	533	(781)	18
Fund Balance - January 1	1,114	627	982	1,515	733
Fund Balance - December 31	982	554	1,515	733	752

Description

The Health Services Fund 395 receives revenue from Medicare, Medicaid, and other third party payments for services rendered by the City's health clinics to qualifying patients. This fund supports a policy of wellness and preventative health maintenance to serve the health needs of citizens.

Major Services

- Adult Medical Services
- Pediatric Medical Services
- Dental Services
- OB/GYN Services
- Laboratory Testing
- Pharmaceutical Services

- Nutritional Services
- Social Services

Revenues

The revenue estimate for the Health Services Fund 395 is \$5,300,000 for 2011 and 2012, which is a 5.0% decrease from the 2010 estimated actual amount and a 16.5% increase from the 2010 budget.

Expenditures

The total 2011 Approved Operating Budget of \$6,081,140 for the Health Services Fund 395 is a 20.6% increase compared to the 2010 estimated actual amount and a 31.6% increase over the 2010 budget. The increase in 2011 is primarily

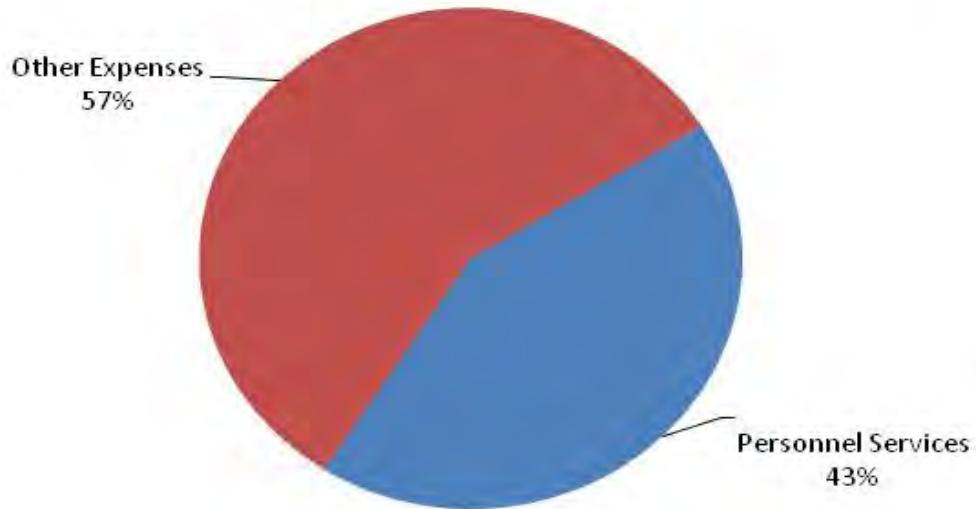
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due to budget adjustments including transferring personnel funding by \$875,000 and non-personnel funding by \$224,000 from General Fund to Health Services Fund, an \$112,000 increase in occupancy costs at the Millvale Health Center, \$272,000 to cover transferred positions and new positions, \$81,920 an increase in employee health care costs, a \$20,430 increase in worker's compensation insurance, and adjustments based on revised revenue projections.

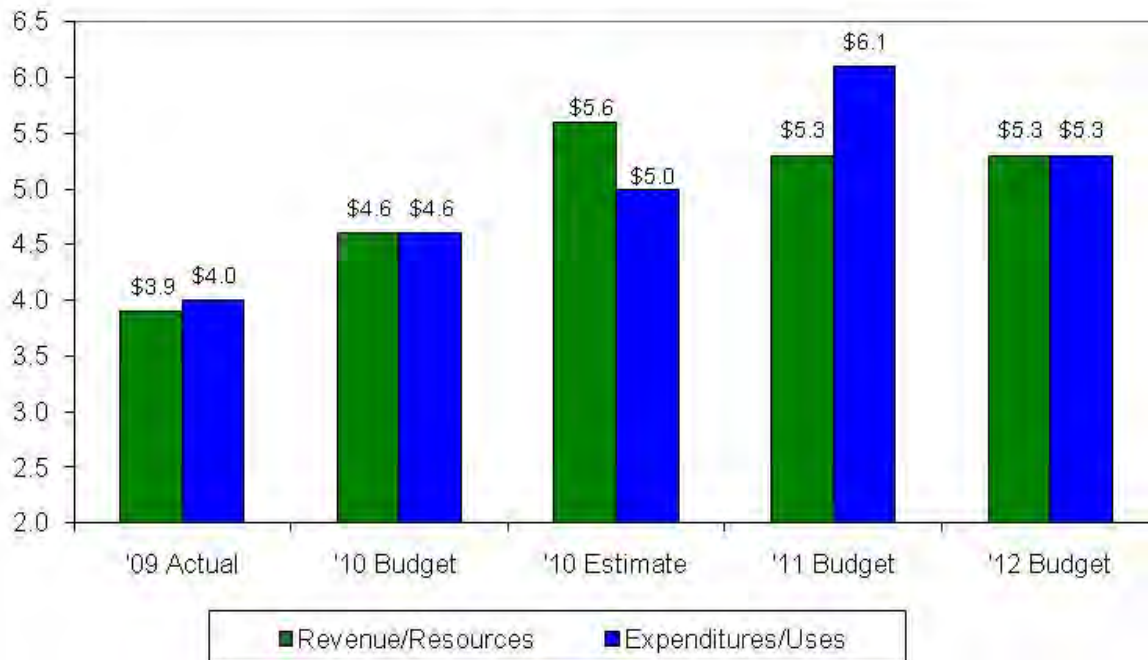
The total 2012 expenditure budget of \$5,281,660 is a 13.1% decrease the 2011 budget primarily due to eliminating the 2011 one-time transfer of \$875,000 in personnel expenditures from General Fund to Health Services Fund.

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2011 Health Services Fund 395 Budget



Health Services Fund 395 Revenue/Expenditure Trend (\$ millions)



Financial Summaries

CABLE COMMUNICATIONS FUND 424

Cable Communications Fund 424					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	2,970	2,495	2,495	2,495	2,495
Courts and Use of Money & Property	-	-	-	-	-
Revenue from Other Agencies	17	-	-	-	-
Charges for Services	1	5	5	5	5
Miscellaneous	0	-	-	-	-
Prior Year Cancellations	427	-	0	-	-
Transfers In	86	-	-	-	-
Total Revenue/Resources	3,500	2,500	2,500	2,500	2,500
Expenditures/Uses:					
Personnel Services	1,183	1,282	1,285	1,675	1,406
Other Expenses	1,708	1,838	1,804	1,640	1,605
Properties	-	-	-	-	-
Operating Expenditures	2,890	3,119	3,089	3,315	3,010
Debt Service	-	-	-	-	-
Transfers Out	301	250	250	-	-
Total Expenditures/Uses	3,191	3,369	3,339	3,315	3,010
Net Increase (Decrease) in Fund Balance	309	(869)	(839)	(815)	(510)
Fund Balance - January 1	1,776	1,316	2,085	1,247	432
Fund Balance - December 31	2,085	447	1,247	432	(79)

Description

The franchise fee applied to Time Warner Cable's gross revenues from Cincinnati subscribers supports the Cable Communications Fund 424. The Fund supports the Office of Cable Communications, which monitors The Time Warner Cable franchise and provides oversight of the Public & Education Access Contract. The Office of Communications also manages, operates, and produces programming for the City's government access channel 23 and the I-Net. The Fund supports the Communication Technology Services section in the Enterprise Technology Solutions Department, which provides general City telecommunication services such as installation and repair of telephone equipment and fiber

optic cable, and maintenance of public safety radio and emergency communication systems.

Major Services

- Citywide telephone and voice mail systems
- Computer network support
- Citywide fiber optic network
- Police radio system
- Emergency communication services
- CitiCable government access channel and programs
- Monitoring of Time Warner Cable Contract
- Oversight of Public and Education Access Contract
- Administrate the I-Net
- Other general governmental services

Revenues

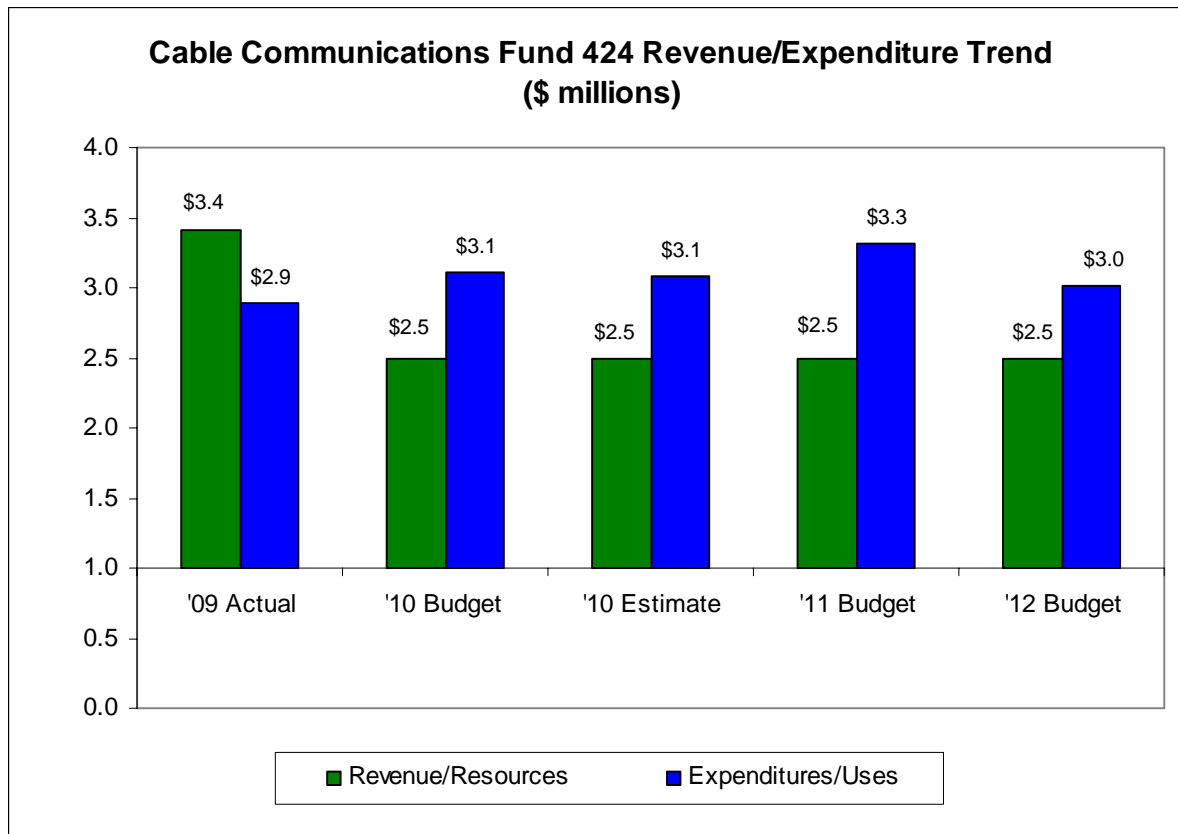
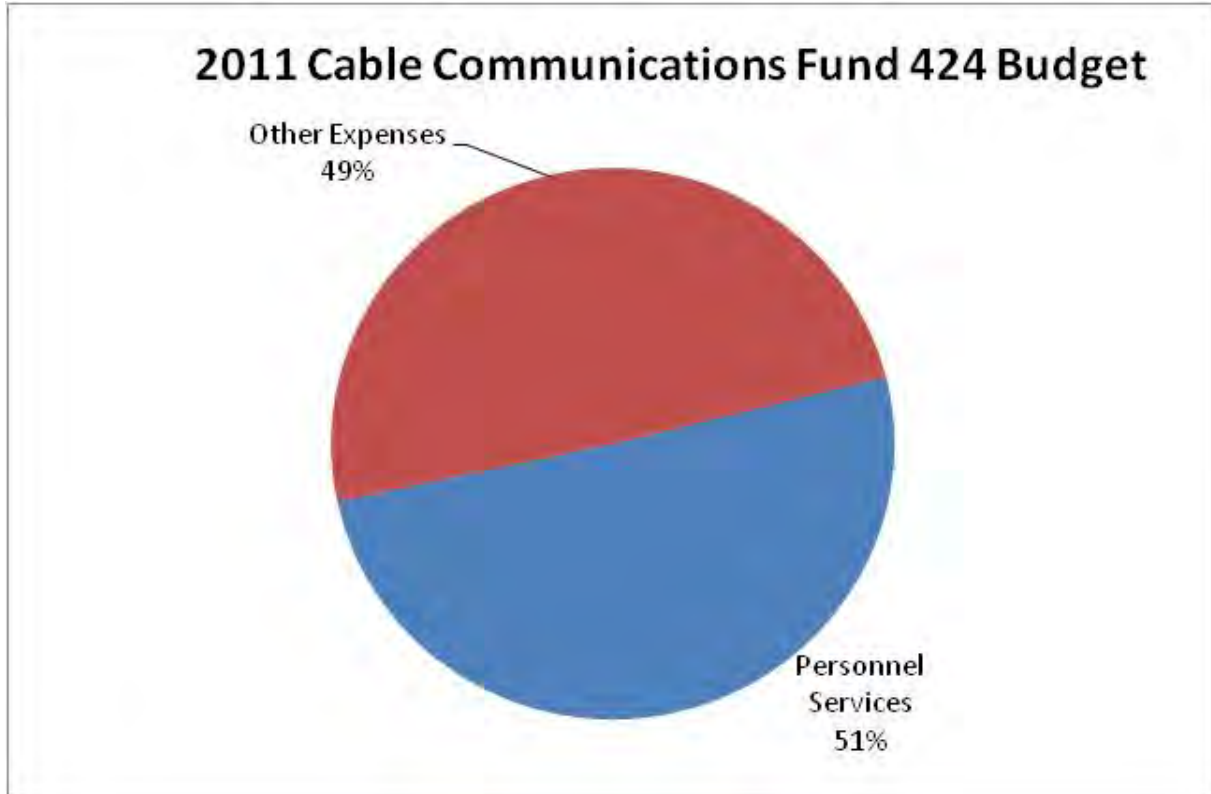
Financial Summaries

The revenue estimate for the Cable Communications Fund 424 is \$2,500,000 for 2011 and 2012, which represents no change from the 2010 budget and estimated actual amount. The 127th Ohio General Assembly passed Senate Bill 117 in 2007 which restricts the revenue base the franchise fee is calculated on. The base changes contained in this bill could affect future revenues, but the degree of the affect has not yet been seen.

Expenditures

The 2011 expenditure budget of \$3,314,870 including transfers out is a 0.7% decrease from both the 2010 estimated actual amount and a 1.6% decrease from the 2010 budget. The decrease from the 2010 budget is primarily due to a reduction in the amount of \$250,000 based on the completion of the Council Chambers Video Production Systems capital project and a one-time increase in the amount of \$393,160 for personnel services..

The 2012 expenditure budget of \$3,010,230 is a 9.2% decrease from the 2011 budget. The \$304,640 decrease from the 2011 budget is primarily due to eliminating the 2011 one-time expense in personnel services. Expenditure reductions will be needed in 2012 to reach a sufficient balance in the Cable Communication Fund.



Financial Summaries

METROPOLITAN SEWER DISTRICT FUND 701

Metropolitan Sewer District Fund 701					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	-	-	-	-	-
Licenses & Permits	38	-	-	-	-
Courts and Use of Money & Property	2,217	2,150	2,150	2,150	2,150
Revenue from Other Agencies	48	-	-	-	-
Charges for Services	198,965	223,240	216,240	228,840	241,940
Miscellaneous	1,949	300	300	500	500
Prior Year Cancellations	147	-	351	-	-
Transfers In	110	-	-	-	-
Total Revenue/Resources	203,474	225,690	219,041	231,490	244,590
Expenditures/Uses:					
Personnel Services	30,052	36,963	36,963	37,236	37,236
Other Expenses	72,926	74,025	74,025	72,800	74,196
Properties	7,566	5,103	5,103	4,923	5,012
Operating Expenditures	110,543	116,092	116,092	114,959	116,444
Debt Service	67,661	80,662	76,000	83,052	93,662
Transfers Out	56,408	28,936	26,949	33,479	34,484
Total Expenditures/Uses	234,612	225,690	219,041	231,490	244,590
Net Increase (Decrease) in Fund Balance	(31,138)	-	-	-	-
Fund Balance - January 1	31,138	-	-	-	-
Fund Balance - December 31	0	-	-	-	-

Description

Metropolitan Sewer District Fund 701 supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

Major Services

- Metropolitan Sewer District Administration
- Wastewater Treatment
- Wastewater Collection
- Industrial Waste Management
- Capital Improvement Planning and Implementation
- Engineering Services

Revenues

The revenue estimate for the Metropolitan Sewer District Fund 701 is \$231,490,000 for 2011, which is a 5.7% increase over the 2010 estimated actual amount and a 2.6% increase over the 2010 budget. The revenue estimate for 2012 is \$244,590,000 which is a 5.7% increase over the 2011 estimated revenue. The rate increase resolution approved by the County for 2010 included a proposed increase of 11% in 2011 and a proposed increase of 10% in 2012. MSD expects a rate increase of 11% or less in 2011.

Expenditures

The 2011 expenditure budget of \$231,490,000, including debt service, is a 5.7% increase over

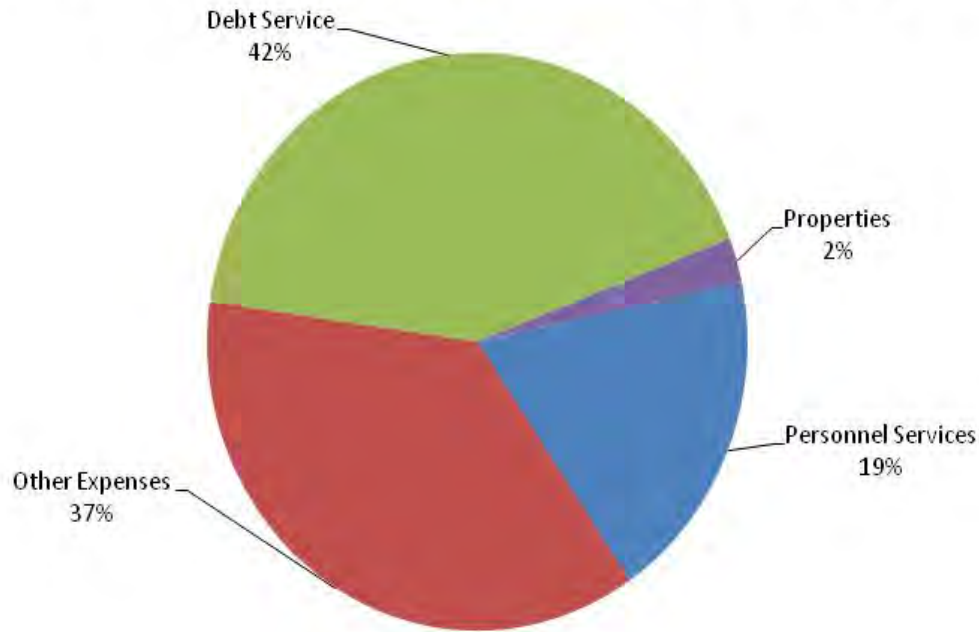
Financial Summaries

the 2010 estimated actual amount and a 2.6% increase over the 2010 budget. The increase over the 2010 budget is primarily due to a \$4,542,490 increase in transfers out and a \$2,390,000 increase in debt service, which are partially offset by reductions of \$1,132,490 in operating expenditures.

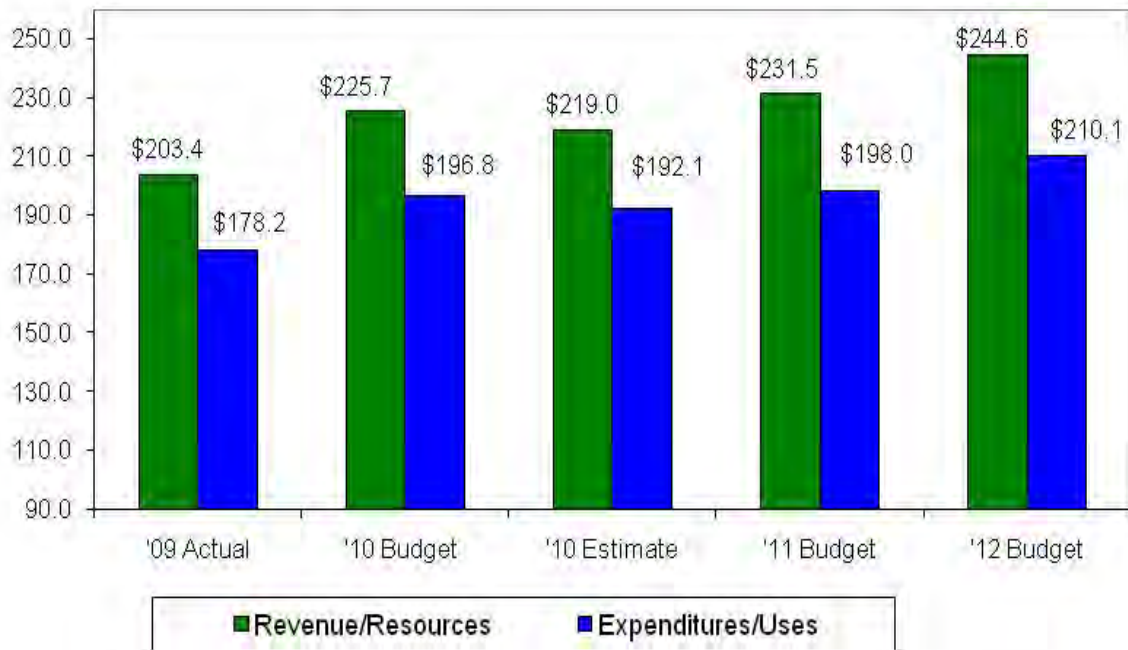
The 2012 expenditure budget of \$244,590,000 is a 5.7% increase over the 2011 budget. The additional expense is primarily due to an increase of \$10,610,000 for debt service, and standard inflationary increases.

Financial Summaries

2011 Metropolitan Sewer District Fund 701 Budget



Metropolitan Sewer District Fund 701 Revenue/Expenditure Trend (\$ millions)



Financial Summaries

INCOME TAX-TRANSIT FUND 759

Income Tax-Transit Fund 759					
(In \$000s)	2009 Actual	2010 Budget	2010 Estimate	2011 Budget	2012 Budget
Revenue/Resources:					
Taxes	43,316	41,718	41,718	42,638	42,815
Licenses & Permits	-	-	-	-	-
Courts and Use of Money & Property	207	250	250	165	165
Revenue from Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Miscellaneous	16	-	-	-	-
Prior Year Cancellations	18	-	980	-	-
Transfers In	-	-	3	-	-
Total Revenue/Resources	43,557	41,968	42,951	42,803	42,980
Expenditures/Uses:					
Personnel Services	22	53	48	78	78
Other Expenses	48,146	41,043	41,043	42,647	42,655
Properties	-	-	-	-	-
Operating Expenditures	48,167	41,096	41,091	42,725	42,734
Debt Service	-	-	-	-	-
Transfers Out	100	100	100	100	100
Total Expenditures/Uses	48,267	41,196	41,191	42,825	42,834
Net Increase (Decrease) in Fund Balance	(4,710)	772	1,760	(22)	146
Fund Balance - January 1	6,013	1,377	1,303	3,063	3,041
Fund Balance - December 31	1,303	2,149	3,063	3,041	3,188

Description

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The City's Transit Fund, along with fare box receipts, Federal and State grants, and miscellaneous revenues, provide the resources for the SORTA budget. The Transit Fund also supports transportation-related functions within City departments.

Major Services

- Metro bus service
- Access service for the disabled

- Mass transportation administration and planning

Revenues

The revenue estimate for the Income Tax Transit Fund 759 is \$42,803,000 for 2011, which is a 0.3% decrease from the 2010 estimated actual amount and a 2.0% increase over the 2010 budget. The revenue estimate for 2012 is \$42,980,000, which is a 0.4% increase over the 2011 estimated revenue. These revenue estimates are based on current rates and enhanced income tax collections.

Financial Summaries

Expenditures

The 2011 expenditure budget of \$42,824,920, including transfers out, is a 4.0% increase over the 2010 estimated actual amount and a 4.0% increase over the 2010 budget. This increase over the 2010 budget is primarily due to an increase in transit-related expenses for the City and standard inflationary increases.

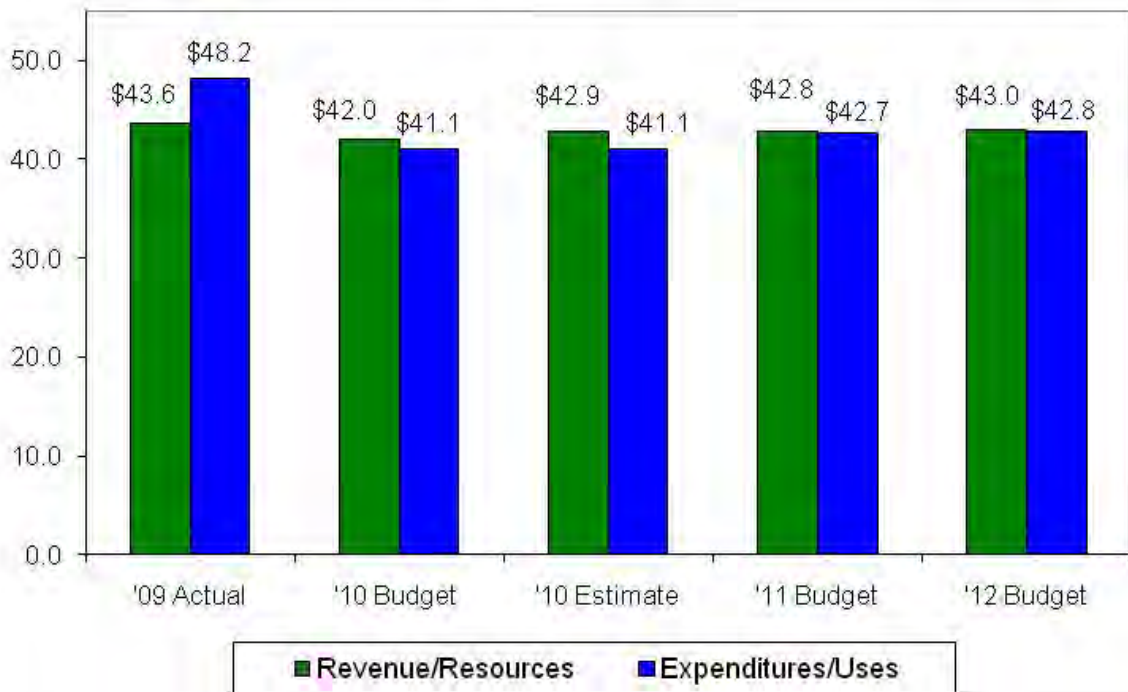
The 2012 expenditure budget of \$42,833,580 is less than a 0.1% increase over the 2011 budget. The 2012 expenditure budget reflects standard inflationary increases and a reduction due to one-time expenditures in 2011.

Financial Summaries

2011 Income Tax-Transit Fund 759 Budget



Income Tax-Transit Fund 759 Revenue/Expenditure Trend (\$ millions)



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CAPITAL BUDGET FUNDS

2011/2012 General Capital Budget

The 2011 General Capital Budget totals \$55.8 million, which is a decrease of 11.6% from the 2010 General Capital Budget of \$63.1 million. The 2012 General Capital Budget totals \$55.5 million, which is a decrease of 0.5% from the 2011 General Capital Budget.

The General Capital Budget is based on a six-year Capital Investment Plan. A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and City buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2011-2016 CIP coordinates the financing and timing of improvements to maximize the value to the public.

A description of the significant General Capital highlights for the 2011/2012 Biennial Budget is contained in Part I – Budget Summary of this document. A description of the General Capital revenues and expenditures by category follows in Part II – Budget Basics. Detailed information on the 2011/2012 Biennial Capital Budget and 2011-2016 Capital Investment Program can be found in the Volume II – 2011-2016 Capital Investment Program.

2011/2012 Restricted Fund Capital Budget

The 2011/2012 Restricted Fund Capital Budget includes: 1) Enterprise and Restricted Capital Funds; 2) Matching Funds; and 3) Special Revenue Capital Funds. The Restricted Fund Capital Budget is also based on the six-year Capital Investment Plan. As presented in the following table, the 2011 Restricted Fund Capital Budget totals \$277.5 million, which is a 36.4% increase over the 2010 Restricted Fund Capital Budget of \$203.5 million. The 2012 Restricted Fund Capital Budget totals \$220.1 million, a 20.7% decrease from the 2011 Restricted Fund Capital Budget. The increase in 2011 when compared to 2010 can be primarily attributed to a \$72.7 million increase in Metropolitan Sewer District projects, a \$4.6 million decrease in Greater Cincinnati Water Works projects, a \$1.5 million decrease in Stormwater Management Utility projects, and an increase of \$8.0 million in Matching Funds. This increase for Matching Funds is primarily related to an increase of \$4.6 million in Federal and State grant funds for improvements to Hamilton Avenue and an increase of \$2.1 million in American Recovery and Reinvestment Act resources for the Waldvogel Viaduct Replacement project.

Table XXIII: Restricted Capital Funds

(In \$000s)	2010	2011	2012
	Budget	Budget	Budget
Enterprise and Restricted Capital Funds	\$200,420	\$265,975	\$212,880
Matching Funds	\$1,645	\$9,617	\$6,561
Special Revenue Capital Funds	\$1,390	\$1,887	\$622
Total Restricted Capital Funds	\$203,455	\$277,479	\$220,063

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The 20.7% decrease from the 2011 Restricted Fund Capital Budget to the 2012 Restricted Fund Capital Budget can be attributed to a net decrease of \$53.1 million in Restricted Capital Funds due to a decrease of \$57.3 million in Metropolitan Sewer District projects, an increase of \$4.3 million in Greater Cincinnati Water Works projects, and a net decrease of \$0.1 million in other restricted funds. Federal and State Matching Funds also decrease by \$3.0 million and Special Revenue Capital Funds decrease by \$1.3 million due to the expiration of tax increment financing payments from the Westin/Star TIF.

A description of the significant Restricted Fund Capital highlights for the 2011/2012 Biennial Budget is contained in Part I – Budget Summary of this document. A description of the Restricted Funds expenditures, the Matching and Special Revenue Funds resources, and the 2011/2012 Capital Budget Impact on the Operating Budget follows in this Part of the document.

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GENERAL CAPITAL FUND 980

(In \$000s)	2010 Budget	2011 Budget	2012 Budget
General Capital - Fund 980			
Program Resources			
Tax-Supported Bonds	\$22,000	\$20,000	\$18,000
Southern Railway Note Proceeds	17,646	17,696	18,340
Income Tax	12,628	10,864	8,660
Income Tax Supported Debt	10,000	6,000	10,000
Reprogramming	553	1,200	500
Blue Ash Airport Sale Proceeds	<u>250</u>	<u>0</u>	<u>0</u>
Resources	\$63,077	\$55,760	\$55,500
Program Expense			
Debt Service Payments	\$1,000	\$1,000	\$1,000
Economic Development	5,269	6,018	4,519
Environment	190	112	125
Equipment	9,486	6,009	6,959
Housing & Neighborhood Development	2,753	2,881	2,857
Infrastructure (Smale Commission)	39,046	38,975	39,115
New Infrastructure	<u>5,333</u>	<u>765</u>	<u>925</u>
Expenditures	\$63,077	\$55,760	\$55,500
Resources Minus Expenses	\$0	\$0	\$0

Description

The General Capital Budget provides for the purchase or improvement of City assets, including construction or rehabilitation which provides an asset for the City's use, or increases the value of an existing asset or extends the asset's useful life. A capital improvement is expected to have a useful life of at least five years and a minimum cost of \$10,000.

Major Services

- City Infrastructure Upgrades
- Debt Service Payments
- Equipment Replacements/Improvements
- Environmental Remediation

- Economic Development Projects
- Housing & Neighborhood Development Projects
- New City Facilities

Revenues

General Capital improvements are primarily funded by property tax-supported bond proceeds, Southern Railway note proceeds, earmarked income tax receipts, and earmarked income tax-supported debt. Property tax-supported bond proceeds amount to \$20,000,000 in 2011, a decrease of 9.1% from the 2010 total of \$22,000,000, and \$18,000,000 in 2012, which is a 10.0% decrease from the 2011 amount.

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Southern Railway note proceeds total \$17,695,700 in 2011, which is a 0.3% increase over the 2010 total of \$17,646,000, and \$18,340,000 in 2012, which is a 3.6% increase over 2011. Income tax receipts total \$10,864,300 in 2011, which is a 14.0% decrease from the 2010 total of \$12,628,000, and \$8,660,000 in 2012, which is a 20.3% decrease from 2011. Proceeds from income tax-supported debt total \$6,000,000 and \$10,000,000 in 2011 and 2012, respectively. In 2011, this represents a decrease of 40.0% from 2010 and in 2012 an increase of 66.7% is realized over 2011. In addition to the major resource categories listed above, the General Capital Budget also includes reprogramming resources totaling \$1,200,000 in 2011 and \$500,000 in 2012.

Total General Capital Budget resources for 2011 amount to \$55,760,000, an 11.6% decrease from the 2010 budget of \$63,077,300. For 2012, General Capital Budget resources total \$55,500,000, a 0.5% decrease from the 2011 General Capital Budget amount.

Expenditures

General Capital Budget projects are divided into seven expenditure categories: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. These categories are highlighted below.

Debt Service Payments include one project established to retire debt for the Convention Center Expansion project. For both 2011 and 2012, a total of \$1,000,000 is included for this Debt Service Payment project. Economic Development projects include neighborhood business district projects, and neighborhood and downtown development projects. The 2011 General Capital Budget includes \$6,018,100 for Economic Development projects, a 14.2% increase over the 2010 amount of \$5,268,600. For 2012, Economic Development projects total \$4,518,600, a 24.9% decrease from 2011. A total of \$112,500 is included in the 2011 General

Capital Budget for environmental projects, a 41.1% decrease from the 2010 budget amount of \$190,000. Environmental projects for 2012 total \$124,600, which is an 11.6% increase over the 2011 amount.

The 2011 General Capital Budget includes \$6,008,600 for equipment replacements and improvements such as the City fleet and information systems technology acquisitions and enhancements. The 2011 amount is a 36.7% decrease from the 2010 budget amount of \$9,485,700. The 2012 equipment total of \$6,958,900 is 15.8% more than 2011.

A total of \$2,880,800 for Housing and Neighborhood Development projects is included in the 2011 General Capital Budget, which is a 4.6% increase over the 2010 budget amount of \$2,753,400. The majority of the projects in this category support neighborhood-based housing development. For 2012, Housing and Neighborhood Development projects total \$2,857,600, a 0.8% decrease from the 2011 amount.

Infrastructure, the City's largest General Capital Budget component with projects that support the improvement and rehabilitation of City streets and various City facilities, totals \$38,975,000 in the 2011 General Capital Budget. The 2011 total is a 0.2% decrease from the 2010 budget amount of \$39,046,000. The 2012 total is \$39,115,300, a 0.4% increase over the 2011 budget amount.

The New Infrastructure expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure category, which includes only the renovation and replacement of existing City assets. For 2011, New Infrastructure projects total \$765,000, compared to \$5,333,600 in the 2010 General Capital Budget, representing an 85.7% decrease. For 2012, a total of \$925,000 is included for New Infrastructure projects, which is a 20.9% increase compared to 2011.

RESTRICTED FUND CAPITAL BUDGET

Enterprise and Restricted Capital Funds

(In \$000s)	2010 Budget	2011 Budget	2012 Budget
Enterprise and Restricted Capital Funds			
Parking System	\$450	\$587	\$1,299
Convention Center	\$866	\$412	\$230
General Aviation	\$536	\$556	\$578
Stormwater Management	\$3,235	\$1,695	\$1,062
Telecommunications Services	\$430	\$30	\$30
Cable Communications	\$250	\$0	\$0
Metropolitan Sewer District	\$137,387	\$210,069	\$152,794
Water Works	\$57,166	\$52,528	\$56,787
Income Tax-Transit	\$100	\$100	\$100
Expenditures	\$200,420	\$265,975	\$212,880

Description

Resources for the restricted and enterprise fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. The table details the 2010, 2011, and 2012 budgets for the funds that comprise the Restricted Fund Capital Budget.

The 2011 Restricted Fund Capital Budget totals \$265,975,300, a 32.7% increase over the 2010 budget of \$200,419,500. The 2012 Restricted Fund Budget totals \$212,879,900, a 20.0% decrease from 2011.

Parking System

The Parking System restricted capital fund totals \$586,500 in 2011, a 30.3% increase over the 2010 budget of \$450,000. For 2012, the Parking System restricted capital budget totals

\$1,299,300, a 121.5% increase over 2011. Parking System capital projects include parking facility structural maintenance, repair and renovation, and equipment replacement and upgrades.

Convention Center

The restricted capital fund supporting the Convention Center totals \$411,800 in 2011 and \$230,000 in 2012. The 2011 budget represents a decrease of 52.4% from the 2010 amount and the 2012 budget represents a 44.1% decrease when compared to the 2011 budget. Convention Center capital projects provide funding for improvements to and capital maintenance of the Duke Energy Convention Center.

General Aviation

For 2011, the General Aviation restricted capital fund totals \$555,500, a 3.7% increase over the 2010 budget of \$535,700. The 2012 General

Financial Summaries

Aviation restricted capital fund budget totals \$577,800, which is a 4.0% increase over 2011. General Aviation capital projects include local matching funds to support Federal Aviation Administration (FAA) funded projects, and various facility and infrastructure improvement projects at the Lunken Airport.

Stormwater Management

The Stormwater Management restricted capital fund totals \$1,695,000 in 2011, a 47.6% decrease from the 2010 budget of \$3,235,000. For 2012, the Stormwater Management restricted capital fund budget totals \$1,062,000, which is a 37.3% decrease from the 2011 Stormwater Management capital budget. Stormwater Management capital projects include improvements at the Barrier Dam, the Guerly Road Outlet to Sunset Drainage Improvement project, the Dyer Street Drainage Improvements project, and various other projects designed to improve the flow of stormwater.

Telecommunications Services

The capital budget for the Telecommunications Services Fund totals \$30,000 for both 2011 and 2012. In 2011, this represents a 93.0% decrease from the 2010 total of \$430,000. Telecommunications Services Fund projects support the purchase and upgrade of telephone system and radio communications equipment.

Cable Communications

The 2011 and 2012 capital budget does not include projects in the Cable Communications restricted capital fund. The 2010 capital budget included projects totaling \$250,000 in this fund.

Metropolitan Sewer District

The Metropolitan Sewer District (MSD) restricted capital fund totals \$210,069,000 in 2011, which is a 52.9% increase over the 2010 budget of \$137,386,800. For 2012, the MSD restricted fund capital budget totals \$152,794,300, a 27.3% decrease from 2011. Metropolitan Sewer District capital projects include wastewater plant improvements and the

construction, replacement and/or rehabilitation of sewers.

Water Works

For 2011, the Water Works restricted capital fund totals \$52,527,500, an 8.1% decrease from the 2010 budget of \$57,166,000. The 2012 Water Works restricted fund capital budget totals \$56,786,500, an 8.1% increase over the 2011 budget. Water Works capital projects include new water mains, the replacement of existing water mains, and tank and reservoir improvements.

Income Tax - Transit

The restricted funds capital budget for the Income Tax – Transit Fund totals \$100,000 for both 2011 and 2012, which matches the 2010 amount. The Income Tax – Transit restricted funds capital budget includes projects related to the acquisition of real property, planning and environmental services related to the reuse of existing railroad corridors. It also includes mass transit study projects, excluding expenses related to the streetcar project.

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RESTRICTED FUND CAPITAL BUDGET

Matching and Special Revenue Capital Funds

(In \$000s)	2010 Budget	2011 Budget	2012 Budget
Matching and Special Revenue Capital Funds			
State – Federal – County Roads & Bridges	\$1,495	\$9,468	\$6,411
Federal Aviation Administration	150	150	150
Special Housing Permanent Improvement Fund	1,390	1,888	622
Resources	\$3,034	\$11,505	\$7,183

Description

The City receives Federal grants, matching funds and also manages State and County funds to improve the City's roads and bridges. Federal funds include Federal Aviation Administration (FAA) funds for local projects. The Special Housing Permanent Improvement Fund (SHPIF), which receives revenue from net rental income and tax increment payments, provides funds for the City's New Housing Program. This program supports the development of new market rate housing in the City.

The 2011 Restricted Fund Capital Budget for matching and special revenue capital funds totals \$11,505,000, representing a 279.1% increase over the 2010 budget. This change is primarily due to an increase of \$4.6 million in Federal and State grant funds for improvements to Hamilton Avenue and an increase of \$2.1 million in American Recovery and Reinvestment Act resources for the Waldvogel Viaduct Replacement project. For 2012, a total of \$7,182,900 is included for matching and special revenue capital funds, which is a decrease of 37.6% from the 2011 budget. The decrease in Special Housing Permanent Improvement Fund resources is due to the expiration of tax increment financing payments from the Westin/Star TIF.

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IMPACT OF 2011-2016 CAPITAL INVESTMENT PROGRAM ON THE OPERATING BUDGET

The Capital Investment Program (CIP) has a direct and significant impact on the Operating Budget. A major factor in this relationship is the debt service costs in the Operating Budget for bonds issued for capital projects that require long-term financing. The 2011 Approved Operating Budget includes a total of \$200.8 million in debt service expenses: \$78.0 million related to the General Capital Budget and \$122.8 million related to the Restricted Funds Capital Budget. Debt service costs totaling \$214.1 million are included in the 2012 Approved Operating Budget: \$78.0 million for the General Capital Budget and \$136.1 million for the Restricted Funds Capital Budget (see following table).

2011/2012 Approved Capital Budget Debt Service in the Operating Budget			
Fund	2011 Debt Service	2012 Debt Service	
Bond Retirement *	\$ 78,000,000	\$ 78,000,000	
Restricted Funds Capital	\$ 122,843,470	\$ 136,125,770	
Total	\$ 200,843,470	\$ 214,125,770	

* The Bond Retirement Fund is utilized to pay the debt service on general obligation bonds and notes issued to raise funding for General Capital improvement projects.

When a capital project is developed, the new operating or maintenance costs associated with that new project are determined and this impact on the Operating Budget is considered before project commitments are made. Conversely, any savings to the Operating Budget are also considered when developing a new capital project. The construction of a new police station may generate increased maintenance costs, for example, because the new facility may be larger than the old facility, requiring more telecommunication and computer services. However, these increased costs may be offset by reduced utility costs, resulting from energy efficient doors, windows, and construction materials. The following report summarizes the estimated net operating and maintenance costs or savings associated with the 2011-2016 Approved CIP.

Financial Summaries

Operating Budget Impact 2011-2016 Capital Improvement Program Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of City Manager						
Capital Project: Regulatory Compl. & Energy Conservation 2011-2016 CIP Project Funding: \$97,300	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(15,000)	(30,000)	(45,000)	(60,000)	(75,000)	(90,000)

Description of Operating Impact
Most City departments are anticipated to realize a non-personnel savings related to their Duke Energy electric expenditures.

Description of Non-Financial Impact
The non-financial impact of implementing this project will be increased energy conservation efforts, saving natural resources, and better comfort/productivity in City-owned buildings.

Capital Project: Wheeled Recycling Carts 2011-2016 CIP Project Funding: \$2,191,100	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
		(908,000)	(908,000)	(908,000)	(908,000)	(908,000)

Description of Operating Impact
Implementation of this capital project will lead to an estimated savings of \$568,750 related to every other week curbside collection, and \$339,250 related to landfill tipping fee (disposal) costs.

Description of Non-Financial Impact
The non-financial impact of this capital project will conserve natural resources and landfill space. In addition, the implementation of a recycling program will contribute to the City of Cincinnati earning a "Green" reputation.

Department of Community Development						
Capital Project: Hazard Abatement/Demolition Program 2011-2016 CIP Project Funding: \$1,500,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(11,000)	(11,000)	(12,000)	(12,000)	(13,000)	(13,000)

Description of Operating Impact
Implementing a program for building demolition will lead to a savings in non-personnel resources by eliminating unnecessary costs associated with barricading those same buildings.

Description of Non-Financial Impact
This project will improve public health and safety by demolishing hazardous structures.

Financial Summaries

Operating Budget Impact 2011-2016 Capital Improvement Program

Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Enterprise Tech. Solutions						
Capital Project: Electronic Gov't (eGov) Web Enhancement 2011-2016 CIP Project Funding: \$1,331,700	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(153,700)	(153,700)	(153,700)	(153,700)	(153,700)	(153,700)

Description of Operating Impact

The operating budget would need to increase by \$50,000 per year to support the entire eGov web team staff, equipment, licenses, maintenance, and services as the development is completed. Estimated non-personnel savings are attributable to reduced web publishing costs, enhanced processing of City forms, reduced web server costs, and reduced SSL Cert costs.

Description of Non-Financial Impact

This project will improve customer satisfaction and interaction.

Capital Project: Active Directory / Server Consolidation 2011-2016 CIP Project Funding: \$200,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	17,500	17,500	17,500	17,500	17,500	17,500

Description of Operating Impact

This project consolidates data, software, and hardware previously held within individual City department servers into a single platform with centralized support. Licensing and maintenance will cost \$4,500 the second year and then increase to \$17,500 annually thereafter.

Description of Non-Financial Impact

The consolidation of software and hardware will allow City departments to access server data in the event of failure.

Department of Health

Capital Project: Dental Equipment Replacement 2011-2016 CIP Project Funding: \$180,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)

Description of Operating Impact

The Department of Health will reduce spending on equipment maintenance and repairs.

Description of Non-Financial Impact

The newer equipment will enable the Department of Health to provide better service to patients.

Department of Parks

Capital Project: Cincinnati Riverfront Park 2011-2016 CIP Project Funding: \$6,000,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	400,000	600,000	675,000	725,000	725,000	725,000

Description of Operating Impact

The new park will be built over the next 8-10 years and will cost \$1.4 million a year to maintain when buildout is completed.

Description of Non-Financial Impact

This project will stimulate the local and regional economy and provide for improved economic development.

Financial Summaries

Operating Budget Impact 2011-2016 Capital Improvement Program Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Sewers						
Capital Project: Country Club Estates PS Elimination 2011-2016 CIP Project Funding: \$1,444,900	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(30,000)	(30,900)	(31,800)	(32,800)	(33,800)	
Description of Operating Impact						
Completion of the project will allow the Metropolitan Sewer District (MSD) to avoid the operational and maintenance costs of a pump station.						
Description of Non-Financial Impact						
This project will eliminate a pump station, which is functionally obsolete and has overflowed occasionally to a nearby creek.						
Capital Project: Bender Rd Aerial Sewer Crossing 2011-2016 CIP Project Funding: \$129,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(15,000)	(15,500)	(15,900)	(16,400)	(16,900)	
Description of Operating Impact						
This project will save personnel costs associated with removing debris from around the sewer and hauling and disposing of debris.						
Description of Non-Financial Impact						
This project will increase the safety factor of the aerial sewer and prevent it from breaking.						
Capital Project: Dellers Glen PS Elimination 2011-2016 CIP Project Funding: \$467,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
		(42,000)	(61,000)	(44,500)		
Description of Operating Impact						
This project will eliminate the operating and maintenance costs at the Dellers Glen pump station.						
Description of Non-Financial Impact						
This project will prevent sewage backups due to mechanical failure.						
Capital Project: Wilder Avenue Sewer Replacement 2011-2016 CIP Project Funding: \$238,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
			(50,000)			
Description of Operating Impact						
By rehabilitating an existing sewer, this project will reduce maintenance costs. The risk of non-performance includes the ultimate collapse of the public sewer, resulting in discharges to the environment, water-in-basement events, or damage to sewer structures assumed to cost \$50,000.						
Description of Non-Financial Impact						
This project will extend the service life of an existing sewer.						

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Operating Budget Impact 2011-2016 Capital Improvement Program Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Transportation & Eng.						
Capital Project: LED Traffic and Pedestrian Signals 2011-2016 CIP Project Funding: \$2,362,500	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)

Description of Operating Impact
The estimated annual saving is approximately \$20,000 in the non-personnel budget from reduced wash/relamp contracts (\$5,000) and savings of traffic signal energy (\$15,000).

Description of Non-Financial Impact
This project will reduce traffic signal outages by replacing incandescent-type traffic and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types.

Department of Water Works						
Capital Project: Ultraviolet Disinfection - Miller Plant 2011-2016 CIP Project Funding: \$22,973,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
		168,800	173,800	179,000		

Description of Operating Impact
The estimated non-personnel expenses related to implementing this project are due to increased electric charges, replacement lamps and components for operation of the UV plant beginning in 2012.

Description of Non-Financial Impact
This project will provide an additional water treatment technology to protect public health.



DEBT OBLIGATIONS

The City of Cincinnati's debt policies are described on page 60 of the Budget and Financial Policies section of this document. The following section includes the details of the specific debt position and obligations of the City.

Statutory Debt Limitation – This section discusses the State of Ohio debt limitation requirement from the Ohio Revised Code and shows the City's compliance with this requirement as of December 31, 2010.

General Obligation Bonded Debt – This section provides a summary of all general obligation bonds and notes outstanding as of December 31, 2010 and planned new general obligation debt in 2011 and 2012.

Revenue Supported Bonded Debt – This section provides a summary of all revenue bonds and notes outstanding as of December 31, 2010 and planned new revenue supported debt in 2011 and 2012.

Approved Debt Service Expenditures 2011/2012 – This section shows the approved debt service expenditures for the Approved 2011/2012 Biennial Budget by fund type.

STATUTORY DEBT LIMITATION

The City is unique in the State of Ohio because it has the right to levy property taxes without limitation and without a vote of the electorate to support its lawfully issued general obligation bonds and notes. In September 1977, the Supreme Court of Ohio dismissed an appeal from the decision of the Court of Appeals, First Appellate District, Hamilton County, Ohio, involving the City's debt limitations. In summary, the City instituted a test case against the Director of Finance for the purpose of obtaining a definitive construction of certain sections of the City Charter bearing on the right of the City to levy taxes in excess of the ten-mill limitation of Section 5705.02 of the Ohio Revised Code. The case was decided in the City's favor. Thus, the City's ability to incur debt is limited only by the arithmetical (percentage) limitations set forth below and detailed on page 151.

Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted and unvoted debt of the City may not exceed 10-1/2% of the City's assessed valuation and that the principal amount of the City's unvoted debt may not exceed 5-1/2% of the City's assessed valuation. Certain debt is exempted from the 5-1/2% and 10-1/2% as listed in Section 133.05 of the Ohio Revised Code. Among the kinds of debt exempted is debt issued for water works, voted urban redevelopment bonds not exceeding two percent of the total property valuation, debt covenanted by appropriations annually from lawfully available municipal income taxes, recreational facilities, off-street parking, urban redevelopment, and debt for certain other purposes.



STATUTORY DEBT LIMITATION			
As of December 31, 2010			
Assessed Valuation			<u>\$5,940,113,290</u>
Overall Debt Limitation:			
10-12% of Assessed Valuation			623,711,895
Gross Outstanding Indebtedness			
Voted General Obligation Bonds	\$0		
Unvoted General Obligation Bonds and Notes	444,165,000		
Revenue Bonds	<u>478,100,000</u>	922,265,000	
Less Debt Outside Limitation:			
Self Supported Debt (see below)	\$705,670,000		
Voted Debt	<u>0</u>	<u>705,670,000</u>	
Debt Within 10-1/2% Limitation			<u>216,595,000</u>
Legal Debt Margin Within 10-1/2% Limitation			<u>\$407,116,895</u>
Unvoted Debt Limitation:			
5-1/2% of Assessed Valuation			326,706,231
Gross Unvoted Outstanding Indebtedness		\$922,265,000	
Less Debt Outside Limitation:			
Self Supported Debt:			
Municipal Income Tax Supported Bonds & Notes	\$77,585,000		
Police & Fire Disability & Pension Bonds	39,700,000		
Public Building Bonds	10,080,000		
Recreational Facilities Bonds	8,090,000		
Metropolitan Sewer District Bonds	14,460,000		
Stormwater Management Bonds	3,375,000		
Urban Development Bonds	4,915,000		
Urban Redevelopment Bonds	8,070,000		
Urban Redevelopment Notes	16,500,000		
Urban Renewal/Economic Development Bonds	30,995,000		
Urban Renewal/Economic Development Notes	6,000,000		
Water Works Bonds	7,800,000		
Economic Development Revenue Bonds	77,000,000		
Urban Renewal Revenue Bonds	0		
Water System Revenue Bonds	<u>401,100,000</u>	<u>705,670,000</u>	
Debt Within 5-1/2% Limitation			<u>216,595,000</u>
Legal Debt Margin Within 5-1/2% Limitation			<u>\$110,111,231</u>



CURRENT REVENUE SUPPORTED BONDED DEBT

Economic Development Revenue Bonds, Series 1996	\$4,885,000.00
Economic Development Revenue Bonds, Series 1998	\$0.00
Economic Development Revenue Bonds, Series 2002	\$0.00
Economic Development Revenue Bonds, Series 2003	\$15,405,000.00
Economic Development Revenue Bonds, Series 2007	\$8,740,000.00
Water System Revenue Bonds, Series 2001	\$1,500,000.00
Water System Revenue Bonds, Series 2003	\$5,440,000.00
Water System Revenue Bonds, Series 2005 A & B	\$62,765,000.00
Water System Revenue Bonds, Series 2001 & 2003 Refunding	\$126,960,000.00
Water System Revenue Bonds, Series 2007	\$68,570,000.00
Economic Development Revenue Bonds, Series 2008A	\$4,120,000.00
Economic Development Revenue Bonds, Series 2008B	\$25,400,000.00
Economic Development Revenue Bonds, Series 2008C	\$5,680,000.00
Economic Development Revenue Bond Anticipation Notes, Series 2008D	\$0.00
Economic Development Revenue Bonds, Series 2009A	\$2,880,000.00
Recovery Zone Facility Revenue Bonds, Series 2009A	\$9,890,000.00
Water System Revenue Bonds, Series 2009A Refunding	\$57,930,000.00
Water System Revenue Bonds, Series 2009B	\$77,935,000.00

NEW REVENUE SUPPORTED BONDED DEBT 2011/2012

Fiscal Year 2011	
Economic Development Bonds	\$0.00
Water System Revenue Bonds, Series 2011A	\$70,000,000.00
Fiscal Year 2012	
Economic Development Bonds	\$0.00
Water System Revenue Bonds, Series 2011A	\$0.00



APPROVED DEBT SERVICE EXPENDITURES 2011/2012

	2011	2012
General Fund 050	3,673,010	3,656,580
Greater Cincinnati Water Works Fund 101	38,023,900	40,746,900
Parking Facilities Fund 102	376,660	374,720
Convention Center Fund 103	73,410	72,050
General Aviation Fund 104	75,710	75,360
Municipal Golf Fund 105	381,160	371,740
Stormwater Management Fund 107	860,630	823,000
Bond Retirement Fund 151	78,000,000	78,000,000
Metropolitan Sewer District Fund 701 *	83,052,000	93,662,000

* Debt associated with the Metropolitan Sewer district is issued by Hamilton County and is not associated with the city's debt limitations.

GENERAL OBLIGATION AND REVENUE BONDS

PROPERTY TAX SUPPORTED	2010	2011	2012
Maturing	-	\$33,860,000	\$26,635,000
Interest Cost	-	\$9,811,304	\$8,256,179
Debt Service Requirement	-	\$43,671,304	\$34,891,179
Outstanding Debt at End of the Year	\$227,020,000	\$193,160,000	\$166,525,000
MUNICIPAL INCOME TAX SUPPORTED			
Maturing	-	\$4,715,000	\$4,730,000
Interest Cost	-	\$3,260,313	\$3,090,251
Debt Service Requirement	-	\$7,975,313	\$7,820,251
Outstanding Debt at End of the Year	\$77,585,000	\$72,870,000	\$68,140,000
REVENUE BONDS			
Maturing	-	\$17,715,000	\$19,095,000
Interest Cost	-	\$23,972,127	\$21,330,649
Debt Service Requirement	-	\$41,687,127	\$40,425,649
Outstanding Debt at End of the Year	\$478,100,000	\$460,385,000	\$441,290,000
SELF-SUPPORTED			
Maturing	-	\$32,180,000	\$9,685,000
Interest Cost	-	\$5,600,094	\$5,168,582
Debt Service Requirement	-	\$37,780,094	\$14,853,582
Outstanding Debt at End of the Year	\$149,985,000	\$117,805,000	\$108,120,000
TOTAL			
Maturing	-	\$88,470,000	\$60,145,000
Interest Cost	-	\$42,643,838	\$37,845,659
Debt Service Requirement	-	\$131,113,838	\$97,990,659
Outstanding Debt at End of the Year	\$932,690,000	\$844,220,000	\$784,075,000



INTRODUCTION

This Part of the 2011/2012 Biennial Budget presents the mission, function and duties, strategic direction, funding summary, and performance measures on a Department-by-Department basis. The funding summary provides explanations of the operating budget changes and staffing changes. Budget summaries for Operating, Capital, and Consolidated Plan budgets are also presented along with the Approved Staffing Plan.

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Departmental Budgets

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Departmental Budgets

Departmental Budgets

The “All Funds Operating Budget Summary” on page 159 lists, by department, the Approved 2011 All Funds Operating Budget compared to the 2010 All Funds Approved Operating Budget. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already included in the non-personnel budgets of other departments. It would be a “double count” of costs to include internal service funds within the “All Funds Operating Budget Summary.”

The “General Fund Budget Summary” on page 160 lists, by department, the Approved 2011 General Fund Operating Budget compared to the 2010 Approved General Fund Operating Budget Update.

The “Approved Staffing Plan” on page 161 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2009, 2010, 2011 and 2012 budgets in the General Fund, Other Funds, and All Funds. Presented at the bottom of the “Staffing Plan” is a breakdown of the total number of authorized FTE for the Police Sworn, Fire Sworn, and Non-Sworn.

The “All Funds Operating Budget Summary” on page 162 lists, by department, the Operating Budget broken out by type of fund.

The “All Funds Capital Budget Summary” on page 164 lists, by department, the 2011 All Funds Capital Budget compared to the 2010 All Funds Capital Budget.

The “Consolidated Plan Budget Summary” on page 165 lists, by department, the 2011 Consolidated Plan Budget compared to the 2010 Consolidated Plan Budget.

The Departmental Budget information beginning on page 167 includes the department's mission statement, organizational chart, department budget summary, list of programs, and a program summary for each program. Each program summary includes a description, program goal, funding summary, significant program changes, and performance measures. Sections for capital project funding and consolidated plan funding are included if budgeted.

The funding summary table includes the total cost for each program, including budgeted personnel services, other expenses, employee benefits, general fund overhead, internal service funds, capital projects, consolidated plan projects, program revenue, and total full-time equivalent positions.

Significant program changes describe significant budget changes included in the 2011 and 2012 budget after considering inflationary increases. The significant program changes include a title, budget amount, fund name, FTE count, description of program changes, and a comment/justification of program changes.

The explanation of capital projects provides a summary of the 2011 and 2012 approved capital projects for the program.

Departmental Budgets

The explanation of consolidated plan projects provides a summary of the 2011 and 2012 approved consolidated plan projects for the department.

The performance measures section presents 2010 actual performance measure results along with 2010 and 2011 targets.



All Funds Operating Budget Summary

Agency/Account	2009 Approved	2010 Approved	2011 Approved	Change 2010 to 2011	2012 Approved	Change 2011 to 2012
City Council	1,453,560	1,463,010	1,471,560	0.6%	1,472,550	0.1%
Office of the Mayor	468,560	469,850	476,990	1.5%	477,660	0.1%
Clerk of Council	662,180	566,530	572,390	1.0%	577,050	0.8%
City Manager	7,254,190	7,390,290	6,544,260	-11.4%	6,329,040	-3.3%
Citizen Complaint & Int. Audit	468,870	781,910	757,960	-3.1%	709,940	-6.3%
Community Development	7,487,010	6,584,160	5,972,710	-9.3%	5,686,390	-4.8%
Enterprise Services						
Duke Energy Center	6,307,170	6,899,060	7,169,380	3.9%	6,952,110	-3.0%
Parking Facilities	6,327,910	6,801,960	6,336,080	-6.8%	6,350,200	0.2%
Enterprise Techn. Solutions	10,841,980	14,319,150	14,718,370	2.8%	14,636,770	-0.6%
Finance	8,149,470	7,370,110	8,258,780	12.1%	7,945,000	-3.8%
Fire	73,445,460	68,050,360	70,095,380	3.0%	60,781,910	-13.3%
Health	31,831,580	32,656,030	30,657,140	-6.1%	30,096,830	-1.8%
Human Resources	1,936,910	1,729,650	1,626,600	-6.0%	1,537,060	-5.5%
Law	4,788,190	4,455,500	4,666,120	4.7%	4,402,770	-5.6%
Parks	9,647,130	9,659,580	10,520,590	8.9%	10,751,050	2.2%
Planning & Buildings	5,053,910	4,640,650	4,577,380	-1.4%	4,220,710	-7.8%
Police	103,617,720	106,016,110	106,700,100	0.6%	96,309,270	-9.7%
Public Services	36,191,370	34,431,100	31,603,860	-8.2%	30,836,350	-2.4%
Recreation	25,653,000	24,646,490	21,712,770	-11.9%	21,018,180	-3.2%
Sewers	107,399,050	105,941,790	102,012,130	-3.7%	103,156,940	1.1%
SORTA	46,491,440	40,391,660	40,280,280	-0.3%	42,023,330	4.3%
Transportation and Eng.	10,393,350	9,872,360	9,429,370	-4.5%	8,335,550	-11.6%
Water Works	65,752,730	63,195,540	62,568,470	-1.0%	62,974,090	0.6%
TOTAL ALL DEPARTMENTS	\$571,622,740	\$558,332,850	\$548,728,670	-1.7%	\$527,580,750	-3.9%
Cincinnati Public Schools	5,000,000	5,000,000	0	-100.0%	5,000,000	
Debt Service	189,203,050	189,910,580	205,352,670	8.1%	218,617,640	6.5%
Employee Benefits	115,488,570	118,503,090	137,386,180	15.9%	138,372,930	0.7%
General Fund Overhead	6,968,910	7,508,850	7,394,810	-1.5%	7,434,680	0.5%
Non Departmental Accounts	6,037,130	6,776,100	6,072,700	-10.4%	6,465,130	6.5%
Reserve for Contingencies	3,150,000	850,000	850,000	0.0%	850,000	0.0%
TOTAL NON-DEPARTMENTAL	\$325,847,660	\$328,548,620	\$357,056,360	8.7%	\$376,740,380	5.5%
GRAND TOTAL	<u>\$897,470,400</u>	<u>\$886,881,470</u>	<u>\$905,785,030</u>	<u>2.1%</u>	<u>\$904,321,130</u>	<u>-0.2%</u>



General Fund Budget Summary

Agency/Account	2009 Approved	2010 Approved	2011 Approved	Change 2010 to 2011	2012 Approved	Change 2011 to 2012
City Council	1,453,560	1,463,010	1,471,560	0.6%	1,472,550	0.1%
Office of the Mayor	468,560	469,850	476,990	1.5%	477,660	0.1%
Clerk of Council	662,180	566,530	572,390	1.0%	577,050	0.8%
City Manager	5,759,520	5,978,840	5,192,660	-13.1%	5,021,790	-3.3%
Citizen Complaint & Int. Audit	468,870	762,190	738,150	-3.2%	690,130	-6.5%
Community Development	6,502,320	5,696,260	4,639,820	-18.5%	4,331,830	-6.6%
Enterprise Techn. Solutions	5,298,880	5,526,880	4,779,610	-13.5%	4,584,640	-4.1%
Finance	5,533,040	4,802,120	5,222,390	8.8%	4,867,790	-6.8%
Fire	73,445,460	68,050,360	70,014,330	2.9%	60,781,910	-13.2%
Health	18,935,390	17,385,160	13,617,620	-21.7%	13,095,300	-3.8%
Human Resources	1,749,930	1,558,940	1,467,170	-5.9%	1,376,100	-6.2%
Law	4,385,990	4,090,460	4,361,870	6.6%	4,097,410	-6.1%
Parks	4,747,340	4,493,250	4,735,330	5.4%	4,923,690	4.0%
Planning & Buildings	4,583,560	4,194,230	4,114,750	-1.9%	3,761,100	-8.6%
Police	102,704,150	103,358,320	104,415,820	1.0%	94,086,020	-9.9%
Public Services	19,599,750	19,079,650	16,772,410	-12.1%	16,290,710	-2.9%
Recreation	15,561,430	14,581,050	11,607,970	-20.4%	11,083,170	-4.5%
Transportation and Eng.	3,486,620	3,152,780	1,350,420	-57.2%	1,859,140	37.7%
TOTAL ALL DEPARTMENTS	\$275,346,550	\$265,209,880	\$255,551,260	-3.6%	\$233,377,990	-8.7%
Cincinnati Public Schools	5,000,000	5,000,000	0	-100.0%	5,000,000	
Debt Service	0	298,810	913,350	205.7%	896,240	-1.9%
Employee Benefits	81,972,850	82,288,610	93,393,560	13.5%	93,340,910	-0.1%
Non Departmental Accounts	5,315,000	6,095,000	5,520,000	-9.4%	5,935,000	7.5%
Reserve for Contingencies	2,800,000	500,000	500,000	0.0%	500,000	0.0%
TOTAL NON-DEPARTMENTAL	\$95,087,850	\$94,182,420	\$100,326,910	6.5%	\$105,672,150	5.3%
GRAND TOTAL	<u>\$370,434,400</u>	<u>\$359,392,300</u>	<u>\$355,878,170</u>	<u>-1.0%</u>	<u>\$339,050,140</u>	<u>-4.7%</u>

Approved Staffing Plan

	General Fund				Other Funds				All Funds			
	2009	2010	2011	2012	2009	2010	2011	2012	2009	2010	2011	2012
City Council	27.0	27.0	27.0	27.0					27.0	27.0	27.0	27.0
Office of the Mayor	8.0	8.0	8.0	8.0					8.0	8.0	8.0	8.0
Clerk of Council	7.0	7.0	7.0	7.0					7.0	7.0	7.0	7.0
City Manager	37.0	37.0	32.0	33.0	10.0	10.0	12.0	11.0	47.0	47.0	44.0	44.0
Citizen Complaint & Int. Audi	7.1	11.1	10.1	10.1					7.1	11.1	10.1	10.1
Community Development	52.0	52.5	48.5	48.5	21.0	19.0	23.0	23.0	73.0	71.5	71.5	71.5
Enterprise Services												
Parking Facilities					54.0	53.5	44.5	44.5	54.0	53.5	44.5	44.5
Enterprise Techn. Solutions	1.0	28.0	31.0	31.0	113.0	73.0	70.0	70.0	114.0	101.0	101.0	101.0
Finance	85.3	76.8	75.8	75.8	43.0	46.0	33.0	33.0	128.3	122.8	108.8	108.8
Fire	888.0	868.0	842.0	843.0			1.0		888.0	868.0	843.0	843.0
Health	301.7	272.9	209.9	215.9	179.0	185.2	211.7	211.7	480.7	458.1	421.6	427.6
Human Resources	25.1	22.1	20.1	20.1	3.0	3.0	3.0	3.0	28.1	25.1	23.1	23.1
Law	70.2	63.2	60.2	60.2	9.0	8.0	10.0	10.0	79.2	71.2	70.2	70.2
Parks	87.3	95.3	106.3	106.3	72.4	62.4	61.4	61.4	159.7	157.7	167.7	167.7
Planning & Buildings	71.0	65.0	62.0	62.0	6.0	6.0	6.0	6.0	77.0	71.0	68.0	68.0
Police	1,429.5	1,428.0	1,365.0	1,366.0			1.0		1,429.5	1,428.0	1,366.0	1,366.0
Public Services	211.0	191.5	146.0	147.0	334.8	299.0	299.5	298.5	545.8	490.5	445.5	445.5
Recreation	324.5	267.4	206.3	210.9	107.7	105.9	102.1	97.5	432.2	373.3	308.4	308.4
Department of Retirement							9.0	9.0			9.0	9.0
Sewers					750.0	750.0	753.0	753.0	750.0	750.0	753.0	753.0
Transportation and Eng.	80.0	73.0	71.0	71.0	106.0	103.0	103.0	103.0	186.0	176.0	174.0	174.0
Water Works					625.8	617.3	611.4	611.4	625.8	617.3	611.4	611.4
TOTAL	3,712.7	3,593.8	3,328.2	3,342.8	2,434.7	2,341.3	2,354.6	2,346.0	6,147.4	5,935.1	5,682.8	5,688.8
Police Sworn	1,135.0	1,133.0	1,070.0	1,071.0			1.0		1,135.0	1,133.0	1,071.0	1,071.0
Fire Sworn	841.0	841.0	816.0	817.0			1.0		841.0	841.0	817.0	817.0
Non-Sworn	1,736.7	1,619.8	1,442.2	1,454.8	2,434.7	2,341.3	2,352.6	2,346.0	4,171.4	3,961.1	3,794.8	3,800.8



2011 All Funds Operating Budget Summary

Agency/Account	General Fund	Restricted Funds	Non-Appropriated Funds	CDBG Funds	Total Operating
City Council	1,471,560				1,471,560
Office of the Mayor	476,990				476,990
Clerk of Council	572,390				572,390
City Manager	5,192,660	829,390	247,490	274,720	6,544,260
Citizen Complaint & Int. Audit	738,150			19,810	757,960
Community Development	4,639,820	109,640	51,610	1,171,640	5,972,710
Duke Energy Center		7,169,380			7,169,380
Parking Facilities		6,336,080			6,336,080
Enterprise Techn. Solutions	4,779,610	2,040,840	7,897,920		14,718,370
Finance	5,222,390	2,325,710	575,500	135,180	8,258,780
Fire	70,014,330	81,050			70,095,380
Health	13,617,620	5,280,320	11,759,200		30,657,140
Human Resources	1,467,170	159,430			1,626,600
Law	4,361,870	249,920		54,330	4,666,120
Parks	4,735,330	3,019,140	2,766,120		10,520,590
Planning & Buildings	4,114,750	67,500	20,330	374,800	4,577,380
Police	104,415,820	440,280	2,190,890		107,046,990
Public Services	16,772,410	14,788,730	42,720		31,603,860
Recreation	11,607,970	9,393,440	711,360		21,712,770
Sewers		102,012,130			102,012,130
SORTA		40,280,280			40,280,280
Transportation and Eng.	1,350,420	7,590,200	488,750		9,429,370
Water Works		62,568,470			62,568,470
TOTAL ALL DEPARTMENTS	\$255,551,260	\$264,741,930	\$26,751,890	\$2,030,480	\$549,075,560
Debt Service	913,350	200,843,470		565,310	202,322,130
Employee Benefits	93,393,560	41,109,040	4,708,860	858,370	140,069,830
General Fund Overhead		6,955,660	439,150		7,394,810
Non Departmental Accounts	5,520,000	212,000		340,700	6,072,700
Reserve for Contingencies	500,000	350,000			850,000
TOTAL NON-DEPARTMENTAL	\$100,326,910	\$249,470,170	\$5,148,010	\$1,764,380	\$356,709,470
GRAND TOTAL	<u>\$355,878,170</u>	<u>\$514,212,100</u>	<u>\$31,899,900</u>	<u>\$3,794,860</u>	<u>\$905,785,030</u>



2012 All Funds Operating Budget Summary

Agency/Account	General Fund	Restricted Funds	Non-Appropriated Funds	CDBG Funds	Total Operating
City Council	1,472,550				1,472,550
Office of the Mayor	477,660				477,660
Clerk of Council	577,050				577,050
City Manager	5,021,790	778,670	251,940	276,640	6,329,040
Citizen Complaint & Int. Audit	690,130			19,810	709,940
Community Development	4,331,830	111,610	52,540	1,190,410	5,686,390
Duke Energy Center		6,952,110			6,952,110
Parking Facilities		6,350,200			6,350,200
Enterprise Techn. Solutions	4,584,640	2,060,000	7,992,130		14,636,770
Finance	4,867,790	2,357,980	583,960	135,270	7,945,000
Fire	60,781,910				60,781,910
Health	13,095,300	4,449,830	12,551,700		30,096,830
Human Resources	1,376,100	160,960			1,537,060
Law	4,097,410	250,570		54,790	4,402,770
Parks	4,923,690	3,030,350	2,797,010		10,751,050
Planning & Buildings	3,761,100	67,500	15,610	376,500	4,220,710
Police	94,086,020	366,350	2,202,370		96,654,740
Public Services	16,290,710	14,502,920	42,720		30,836,350
Recreation	11,083,170	9,357,950	577,060		21,018,180
Sewers		103,156,940			103,156,940
SORTA		42,023,330			42,023,330
Transportation and Eng.	1,859,140	5,979,640	496,770		8,335,550
Water Works		62,974,090			62,974,090
TOTAL ALL DEPARTMENTS	\$233,377,990	\$264,931,000	\$27,563,810	\$2,053,420	\$527,926,220
Cincinnati Public Schools	5,000,000				5,000,000
Debt Service	896,240	214,125,770		565,310	215,587,320
Employee Benefits	93,340,910	42,043,100	4,793,600	880,170	141,057,780
General Fund Overhead		6,979,180	455,500		7,434,680
Non Departmental Accounts	5,935,000	212,000		318,130	6,465,130
Reserve for Contingencies	500,000	350,000			850,000
TOTAL NON-DEPARTMENTAL	\$105,672,150	\$263,710,050	\$5,249,100	\$1,763,610	\$376,394,910
GRAND TOTAL	\$339,050,140	\$528,641,050	\$32,812,910	\$3,817,030	\$904,321,130

All Funds Capital Budget Summary

Department	2009	2010	2011	Change 2010 to 2011	2012	Change 2011 to 2012
City Manager	290,000	840,000	142,500	-83.0%	450,100	215.9%
Community Development	5,398,400	6,035,300	4,853,200	-19.6%	4,896,400	0.9%
Economic Development	845,700	1,453,400	3,665,100	152.2%	2,390,600	-34.8%
Enterprise Services	610,000	1,316,000	998,300	-24.1%	1,529,300	53.2%
Finance	97,900	152,700	78,000	-48.9%	287,400	268.5%
Fire	422,600	2,821,800	366,900	-87.0%	395,900	7.9%
Health	340,200	339,500	328,300	-3.3%	363,700	10.8%
Human Resources	1,160,000					
Law			90,000			
Parks	6,159,500	7,053,000	7,655,800	8.5%	4,831,800	-36.9%
Planning & Buildings	775,000	\$549,000	117,800	-78.5%	\$89,200	-24.3%
Police	2,901,500					
Public Services	12,031,800	10,830,700	9,985,100	-7.8%	12,001,800	20.2%
Recreation	4,793,500	6,285,700	4,360,200	-30.6%	4,710,200	8.0%
Regional Computer Center	1,191,400	1,306,600	764,600	-41.5%	843,900	10.4%
Sewers	238,104,500	140,621,800	211,764,000	50.6%	153,856,300	-27.3%
Transportation & Engineering	27,801,000	26,725,300	24,038,000	-10.1%	24,946,800	3.8%
Water Works	53,324,000	57,166,000	52,527,500	-8.1%	56,786,500	8.1%
TOTAL ALL DEPARTMENTS	\$356,247,000	\$263,496,800	\$321,735,300	22.1%	\$268,379,900	-16.6%

Consolidated Plan Budget Summary

	2009	2010	2011	% Change 2010	2012	% Change 2011
	Appropriated	Appropriated	Approved	to 2011	Approved	to 2012
Community Development	\$14,283,750	\$14,565,079	\$15,478,416	6.3%	\$14,556,712	-6.0%
Finance - Income Tax	\$8,000	\$8,000	\$8,000	0.0%	\$8,000	0.0%
Law	\$160,000	\$160,000	\$160,000	0.0%	\$160,000	0.0%
Public Services	\$585,000	\$585,000	\$585,000	0.0%	\$585,000	0.0%
Police	\$0	\$0	\$100,000	-	\$100,000	0.0%
Health	\$1,218,680	\$1,083,680	\$727,220	-32.9%	\$700,000	-3.7%
Parks	\$100,000	\$100,000	\$100,000	0.0%	\$100,000	0.0%
TOTAL DEPARTMENTS	\$16,355,430	\$16,501,759	\$17,158,636	4.0%	\$16,209,712	-5.5%
General Administration and Planning	\$3,497,470	\$3,362,810	\$3,598,713	7.0%	\$3,538,867	-1.7%
Section 108 Debt Service	530,490	530,490	565,310	6.6%	586,390	3.7%
GRAND TOTAL	\$20,383,390	\$20,395,059	\$21,322,659	4.5%	\$20,334,968	-4.6%

Departmental Budgets

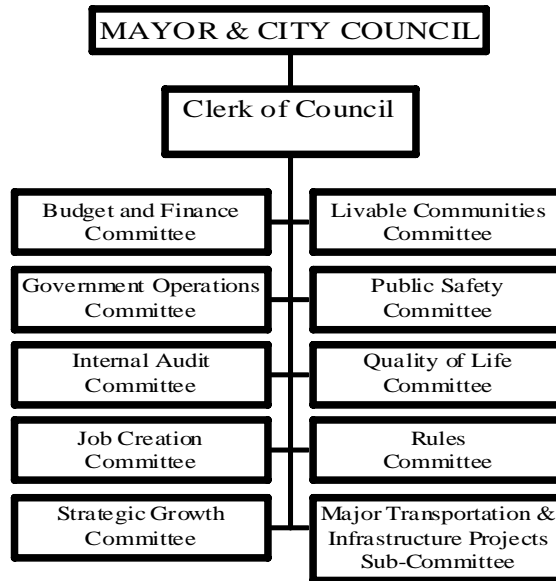
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Departmental Budgets



City Council

Mission: The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 1,428,090	\$ 1,407,120	\$ 1,414,410	\$ 7,290	\$ 1,414,410
Other Expenses	\$ 25,470	\$ 55,890	\$ 57,150	\$ 1,260	\$ 58,140
Operating Total	\$ 1,453,560	\$ 1,463,010	\$ 1,471,560	\$ 8,550	\$ 1,472,550
Employee Benefits	\$ 562,030	\$ 562,550	\$ 655,840	\$ 93,290	\$ 669,330
Total	\$ 2,015,590	\$ 2,025,560	\$ 2,127,400	\$ 101,840	\$ 2,141,880
Program Revenue	\$ 4,400	\$ -	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 27.0	27.0	27.0	-	27.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. City Councilmembers

PROGRAM SUMMARIES

Program 1: City Councilmembers

Description: Committees conduct the major portion of the work of the City Council. The committee system enables citizens to be heard on matters of particular interest to them at regularly scheduled meetings of each committee and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Goal: To effectively conduct all legislative functions of the City of Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,407,120	\$ 1,414,410	\$ 7,290	\$ 1,414,410
Other Expenses	\$ 55,890	\$ 57,150	\$ 1,260	\$ 58,140
Operating Total	\$ 1,463,010	\$ 1,471,560	\$ 8,550	\$ 1,472,550
Employee Benefits	\$ 562,550	\$ 655,840	\$ 93,290	\$ 669,330
Total	\$ 2,025,560	\$ 2,127,400	\$ 101,840	\$ 2,141,880
Total Full-Time Equivalent Positions	\$ 27.0	27.0	-	27.0

2011 Significant Program Changes

Title: Cost Savings Days

Budget Amount: \$34,290

Fund: General Fund

FTE: -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction in Personnel Expenses

Budget Amount: (\$27,000)

Fund: General Fund

FTE: -

Description:

This represents a decrease in resources for personnel expenses.

Comment/Justification:

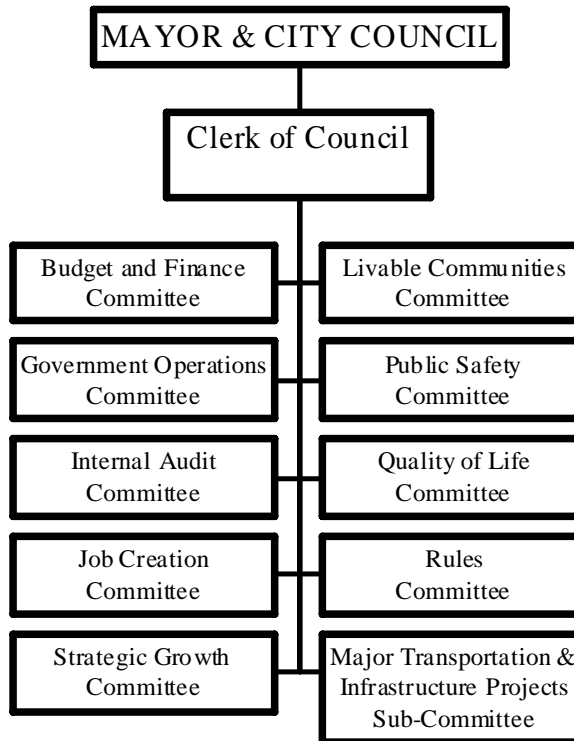
This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Office of the Mayor

Mission: The mission of the Mayor’s Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 435,020	\$ 427,510	\$ 439,720	\$ 12,210	\$ 439,720
Other Expenses	\$ 33,540	\$ 42,340	\$ 37,270	\$ (5,070)	\$ 37,940
Operating Total	\$ 468,560	\$ 469,850	\$ 476,990	\$ 7,140	\$ 477,660
Employee Benefits	\$ 170,410	\$ 170,110	\$ 202,970	\$ 32,860	\$ 207,140
Total	\$ 638,970	\$ 639,960	\$ 679,960	\$ 40,000	\$ 684,800
Total Full-Time Equivalent Positions	\$ 8.0	8.0	8.0	-	8.0

Departmental Budgets



DEPARTMENT PROGRAMS:

- Office of the Mayor

PROGRAM SUMMARIES

Program 1: Office of the Mayor

Description: The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

Goal: To serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 427,510	\$ 439,720	\$ 12,210	\$ 439,720
Other Expenses	\$ 42,340	\$ 37,270	\$ (5,070)	\$ 37,940
Operating Total	\$ 469,850	\$ 476,990	\$ 7,140	\$ 477,660
Employee Benefits	\$ 170,110	\$ 202,970	\$ 32,860	\$ 207,140
Total	\$ 639,960	\$ 679,960	\$ 40,000	\$ 684,800
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

2011 Significant Program Changes

Title: Cost Savings Days

Budget Amount: \$12,210

Fund: General Fund

FTE: -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction in Expert Services

Budget Amount: (\$6,000)

Fund: General Fund

FTE: -

Description:

This represents a decrease in resources for expert services.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Clerk of Council

Mission: The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 314,540	\$ 313,600	\$ 313,600	\$ -	\$ 313,600
Other Expenses	\$ 347,640	\$ 252,930	\$ 258,790	\$ 5,860	\$ 263,450
Operating Total	\$ 662,180	\$ 566,530	\$ 572,390	\$ 5,860	\$ 577,050
Employee Benefits	\$ 123,000	\$ 124,570	\$ 144,480	\$ 19,910	\$ 147,460
Total	\$ 785,180	\$ 691,100	\$ 716,870	\$ 25,770	\$ 724,510
Program Revenue	\$ 10,420	\$ 10,420	\$ 10,420	\$ -	\$ 10,420
Total Full-Time Equivalent Positions	\$ 7.0	7.0	7.0	-	7.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Clerk of Council

PROGRAM SUMMARIES

Program 1: Clerk of Council

Description: The Clerk of Council prepare the agenda for each committee and the "calendar" for the weekly session of the City Council. The Clerk is responsible for informing citizens of public hearings in which they would have a special interest. All City Council committee meetings are videotaped for broadcast on the public access channel. The City Bulletin, published weekly by the Clerk of Council, is the official publication of the City of Cincinnati. Ordinances, resolutions, motions, and various legal notices are published in the City Bulletin. Other publications available from the Clerk's Office are the Charter of the City of Cincinnati, the Cincinnati Municipal Code, a directory of City Councilmembers and committee assignments, committee agendas, and the City Council calendar.

Goal: Providing support to the City Council and all Council Committees. Keeping the public informed about public hearings in which they would have a special interest. Maintaining and preserving public documents.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 313,600	\$ 313,600	\$ -	\$ 313,600
Other Expenses	\$ 252,930	\$ 258,790	\$ 5,860	\$ 263,450
Operating Total	\$ 566,530	\$ 572,390	\$ 5,860	\$ 577,050
Employee Benefits	\$ 124,570	\$ 144,480	\$ 19,910	\$ 147,460
Total	\$ 691,100	\$ 716,870	\$ 25,770	\$ 724,510
Program Revenue	\$ 10,420	\$ 10,420	\$ -	\$ 10,420
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

2011 Significant Program Changes

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,890)

Fund: General Fund

FTE: -

Description:

This represents a decrease in resources for contractual services and/or supplies.

Comment/Justification:

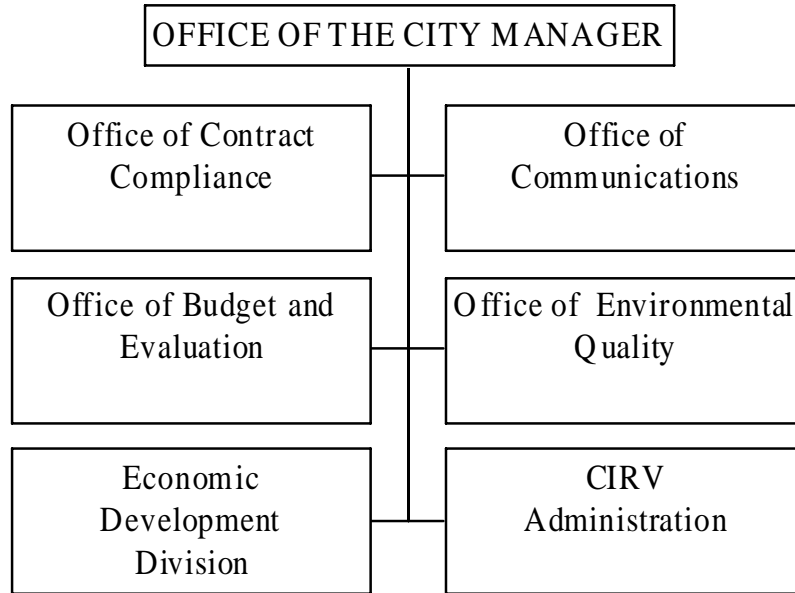
This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



City Manager

Mission: The mission of the City Manager’s Office is to provide and maintain essential City services through the efficient and effective management and operation of the City.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 2,947,310	\$ 2,884,760	\$ 2,884,910	\$ 150	\$ 2,779,640
Other Expenses	\$ 4,306,880	\$ 4,505,530	\$ 3,659,350	\$ (846,180)	\$ 3,549,400
Operating Total	\$ 7,254,190	\$ 7,390,290	\$ 6,544,260	\$ (846,030)	\$ 6,329,040
Employee Benefits	\$ 1,244,870	\$ 1,218,100	\$ 1,412,840	\$ 194,740	\$ 1,404,420
General Fund Overhead	\$ 39,700	\$ 46,090	\$ 44,340	\$ (1,750)	\$ 42,590
Total	\$ 8,538,760	\$ 8,654,480	\$ 8,001,440	\$ (653,040)	\$ 7,776,050
Internal Service Funds	\$ 171,290	\$ 173,740	\$ 175,070	\$ 1,330	\$ 131,030
Capital Projects	\$ 1,135,700	\$ 2,293,400	\$ 3,807,600	\$ 1,514,200	\$ 2,840,700
Program Revenue	\$ 3,185,580	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 2,500,000
Total Full-Time Equivalent Positions	\$ 47.0	47.0	44.0	(3.0)	44.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Office of the City Manager
2. Economic Development Division
3. Office of Communications
4. CIRV Administration
5. Office of Contract Compliance
6. Office of Budget and Evaluation
7. Office of Environmental Quality

PROGRAM SUMMARIES

Program 1: Office of the City Manager

Description: Chief Executive Officer providing overall leadership and top-level management of City operations.

Goal: To provide efficient, cost-effective, and effective leadership, and management of the City departments.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 719,380	\$ 715,850	\$ (3,530)	\$ 669,700
Other Expenses	\$ 253,650	\$ 241,630	\$ (12,020)	\$ 228,320
Operating Total	\$ 973,030	\$ 957,480	\$ (15,550)	\$ 898,020
Employee Benefits	\$ 282,060	\$ 323,270	\$ 41,210	\$ 332,580
Total	\$ 1,255,090	\$ 1,280,750	\$ 25,660	\$ 1,230,600
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

2011 Significant Program Changes

Title: Eliminate one Division Manager Position

Budget Amount: (\$48,170) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one Division Manager position. This position currently provides oversight to the Cincinnati Initiative to Reduce Violence (CIRV) contract, Convention Center contract, and the Division of Parking. The oversight of these contracts and the Division of Parking will transfer to remaining staff within the Office of the City Manager.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$34,660 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$17,860) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Program Budget Realignment

Budget Amount: \$10,000 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for personnel from the Office of Contract Compliance to the Office of the City Manager.

Comment/Justification:

This realignment is approved to better align personnel expenses with the appropriate program.

Title: Elimination of Merit Pay

Budget Amount: (\$5,640) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Addition of an Assistant to the City Manager

Budget Amount: \$0 **Fund:** General Fund **FTE:** 1.0

Description:

This increase would provide for the addition of an Assistant to the City Manager position. This position would serve as the project manager for the Cincinnati Streetcar project. The Cincinnati Streetcar project is a \$128 million public transit project that will create 4.9 miles of a one way track system that will provide a streamlined, economical mode of public transit that will compliment Cincinnati's bus system. This position will be ninety percent reimbursed by project resources. The remaining funding is offset by a salary decrease for the resulting vacated position within the department.

Comment/Justification:

This increase is approved to allow for the proper management of the Cincinnati Streetcar project.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$69,450) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$5,640 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Program 2: Economic Development Division

Description: The Economic Development Division provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Goal: Encourage and grow new business and economic development opportunities that will positively impact Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 317,980	\$ 317,130	\$ (850)	\$ 297,950
Other Expenses	\$ 380,440	\$ 412,510	\$ 32,070	\$ 417,740
Operating Total	\$ 698,420	\$ 729,640	\$ 31,220	\$ 715,690
Employee Benefits	\$ 125,150	\$ 144,760	\$ 19,610	\$ 149,250
General Fund Overhead	\$ -	\$ -	\$ -	\$ 4,720
Total	\$ 823,570	\$ 874,400	\$ 50,830	\$ 869,660
Capital Projects	\$ 1,453,400	\$ 3,665,100	\$ 2,211,700	\$ 2,390,600
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

2011 Significant Program Changes

Title: Transfer Graphic Designer Position to Cable Communication Fund

Budget Amount: (\$57,430) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease transfers a Graphic Designer position from the General Fund into the Cable Communications Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer Graphic Designer Position to Cable Communication Fund

Budget Amount: \$57,430 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase transfers a Graphic Designer position from the General Fund into the Cable Communications Fund.

Comment/Justification:

This increase is approved due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Increase in Funding for Property Taxes**

Budget Amount: \$39,000 **Fund:** Urban Dev Property Operations **FTE:** -

Description:

This represents an increase in funding for property taxes for real estate held for development purposes.

Comment/Justification:

This increase is approved to ensure tax liabilities are properly accounted for in the budget.

Title: Cost Savings Days

Budget Amount: \$17,540 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cincinnati USA Regional Chamber of Commerce Reduction

Budget Amount: (\$15,000) **Fund:** Cable Communications **FTE:** -

Description:

This represents a decrease in funding for the Cincinnati USA Regional Chamber of Commerce (CUSA). As a result, funding will be \$135,000, which is a decrease of \$15,000 from the 2010 level.

Comment/Justification:

This reduction is approved due to the limited nature of Cable Communications Fund resources.

Title: Elimination of One Clerk Typist 3 Position

Budget Amount: (\$12,670) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of one Clerk Typist 3 position partially funded by the Economic Development Division. Staff duties will be reassigned resulting in slower payroll processing and no front desk staff in the Office of Budget and Evaluation and the Economic Development Division.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$3,860) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$230) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: Transfer Graphic Designer Position to General Fund

Budget Amount: (\$57,430) **Fund:** Cable Communications **FTE:** (1.0)

Description:

This decrease transfers a Graphic Designer position from the Cable Communication Fund into the General Fund.

Comment/Justification:

This decrease is approved due to the limited nature of Cable Communication Fund resources.

Title: Transfer Graphic Designer Position to General Fund

Budget Amount: \$57,430 **Fund:** General Fund **FTE:** 1.0

Description:

This increase transfers a Graphic Designer position from the Cable Communication Fund into the General Fund.

Comment/Justification:

This increase is approved due to the limited nature of Cable Communication Fund resources.

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$25,230) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$3,860 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Economic Development Division Program totals \$3,665,100 in 2011 and \$2,390,600 in 2012. Capital projects include Economic Development Opportunities, Port Authority, and Retail/Commercial Opportunities. Funding for the Retail/Commercial Opportunities project totals \$2.6 million over the biennium. This project provides funding to enable the City to pursue retail and commercial tenants by offering incentives to leverage private investment.

Performance Measures

Performance Objective:

Develop retail and commercial opportunities in the central business district.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 25 retailers and/or developers who Economic Development met with at the International Council of Shopping Centers Trade Show and Deal Making conference.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

Increase employment opportunities in the City of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 50 citizens/clients who Economic Development provided technical service assistance/issue resolution services to in the last year.	100%	202%	100%

Target Results:

The 2010 target was exceeded by 102 percent. This increase was due to the utilization of technology including the Economic Development Divisions (EDD)'s Quarterly Newsletter and website www.choosecincy.com.

Departmental Budgets



Performance Objective:

Maintain existing employment base and create new employment opportunities in the City of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 25 major (50+ employees) employers Economic Development conducted Business Retention Visits with in the past year.	100%	153%	100%

Target Results:

The 2010 target was exceeded by 53 percent. This increase was due to the utilization of the City's partnership with the Cincinnati USA Chamber that promoted efficient execution of Business Retention Visits. This partnership along with Development Officer scheduled visits allowed for 85 companies to be contacted, of which 38 are major employers.

Performance Objective:

Promote economic growth in the City of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Leverage private capital at an average ratio of 3:1 for each dollar of City funding received on projects each year.	3:1	6.7:1	3:1

Target Results:

The 2010 target was exceeded by a ratio of 3.7:1. A total of \$19,647,233 in City funds leveraging \$132,178,000 in private capital.

Departmental Budgets



Program 3: Office of Communications

Description: The Office of Communications provides resources for disseminating strategic communications that are delivered professionally through channels that are most timely, effective, and efficient. These include multi-media outlets such as the news media, internet, Citicable, and community presentations.

Goal: Implement proactive, effective public communications regarding City initiatives and operations, including media relations, Citicable broadcasts, dissemination of information via the internet, and preparing communications for specific audiences.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 385,250	\$ 407,070	\$ 21,820	\$ 408,190
Other Expenses	\$ 224,080	\$ 155,020	\$ (69,060)	\$ 157,810
Operating Total	\$ 609,330	\$ 562,090	\$ (47,240)	\$ 566,000
Employee Benefits	\$ 167,670	\$ 187,680	\$ 20,010	\$ 200,920
General Fund Overhead	\$ 32,890	\$ 31,630	\$ (1,260)	\$ 33,420
Total	\$ 809,890	\$ 781,400	\$ (28,490)	\$ 800,340
Capital Projects	\$ 250,000	\$ -	\$ (250,000)	\$ -
Program Revenue	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 2,500,000
Total Full-Time Equivalent Positions	\$ 6.0	\$ 6.0	\$ -	\$ 6.0

2011 Significant Program Changes

Title: Reduce Non-Personnel Expense

Budget Amount: (\$62,720)

Fund: Cable Communications

FTE: -

Description:

This represents a decrease in funding for a variety of line items, such as postage, local travel, and expert services. The most significant decrease is in expert services for the repair and replacement of Citicable equipment. Citicable will likely have to defer maintenance on equipment, which in the long run could lead to more emergency repairs and earlier equipment replacement.

Comment/Justification:

This reduction is approved due to the limited nature of Cable Communication Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$9,310 **Fund:** Cable Communications **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Improve departmental participation in the electronic communications resource center for City departments and agencies.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in agency participation.	10%	15%	10%

Target Results:

The 2010 target was exceeded by five percent. Departments increased usage of electronic communications due to limited resources in 2010 for paper intensive communications.

Performance Objective:

Resolve complaints received against Time Warner Cable. Review and make recommendations about basic cable rates.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of complaints received against Time Warner Cable that are resolved.	95%	100%	95%

Target Results:

The 2010 target was exceeded by five percent. All complaints were resolved in 2010.

Departmental Budgets



Program 4: CIRV Administration

Description: This program provides administrative oversight to the Cincinnati Initiative to Reduce Violence (CIRV) program, which works to reduce the frequency of gang/group-related street violence.

Goal: To provide effective and efficient management of the Cincinnati Initiative to Reduce Violence (CIRV) program in its efforts to reduce the frequency of gang/group-related street violence.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 57,670	\$ 68,220	\$ 10,550	\$ 63,320
Other Expenses	\$ 780,860	\$ 189,680	\$ (591,180)	\$ 179,230
Operating Total	\$ 838,530	\$ 257,900	\$ (580,630)	\$ 242,550
Employee Benefits	\$ 23,060	\$ 31,630	\$ 8,570	\$ 32,280
Total	\$ 861,590	\$ 289,530	\$ (572,060)	\$ 274,830

2011 Significant Program Changes

Title: Reduction of Funding for Cincinnati Initiative to Reduce Violence

Budget Amount: (\$548,380) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in funding for the Cincinnati Initiative to Reduce Violence (CIRV) for expert services.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Eliminate one Division Manager Position

Budget Amount: (\$33,170) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of one Division Manager position. This position currently provides oversight to the Cincinnati Initiative to Reduce Violence (CIRV) contract, Convention Center contract, and the Division of Parking. The oversight of these contracts and the Division of Parking will transfer to remaining staff within the Office of the City Manager.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$16,510) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$18,760) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Program 5: Office of Contract Compliance

Description: The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

Goal: Ensure proper compliance to City contracts.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 306,500	\$ 211,390	\$ (95,110)	\$ 196,220
Other Expenses	\$ 101,560	\$ 108,220	\$ 6,660	\$ 102,260
Operating Total	\$ 408,060	\$ 319,610	\$ (88,450)	\$ 298,480
Employee Benefits	\$ 137,490	\$ 95,840	\$ (41,650)	\$ 97,810
General Fund Overhead	\$ 8,440	\$ 8,280	\$ (160)	\$ -
Total	\$ 553,990	\$ 423,730	\$ (130,260)	\$ 396,290
Total Full-Time Equivalent Positions	\$ 6.0	4.0	(2.0)	4.0

2011 Significant Program Changes

Title: Move Contract Compliance to Law

Budget Amount: (\$102,810) **Fund:** Income Tax-Infrastructure **FTE:** (2.0)

Description:

This transfer moves a portion of the Office of Contract Compliance to the Law Department.

Comment/Justification:

This transfer is approved.

Title: Move Contract Compliance to Law

Budget Amount: (\$54,330) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This transfer moves a portion of the Office of Contract Compliance to the Law Department.

Comment/Justification:

This transfer is approved.

Departmental Budgets



Title: Increase in Personnel Expense

Budget Amount: \$41,460 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding for personnel. The 2010 Approved Budget Update included position vacancy savings for one contract compliance specialist position. This position is filled and this vacancy savings will no longer be available in 2011.

Comment/Justification:

This increase is approved due to the need to have staff to support the OPEN Cincinnati Task Force recommendations.

Title: OPEN Cincinnati Database Enhancements

Budget Amount: \$30,000 **Fund:** General Fund **FTE:** -

Description:

This increase provides additional resources for the development and maintenance of the new SBE database enhancements that were initiated in 2010 as a result of the OPEN Cincinnati Task Force recommendations adopted by City Council in 2009 (Doc. #2009000873). The increased demands of implementing the OPEN Cincinnati initiatives can no longer be accomplished in a cost neutral way. This increase would provide the resources needed to facilitate the new SBE process and represents a continuation of improvements made in 2010.

Comment/Justification:

This increase is approved due to the need to provide resources to develop and maintain the new SBE database enhancements as part of implementing the OPEN Cincinnati Task Force recommendations.

Title: Program Budget Realignment

Budget Amount: (\$10,000) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for personnel from the Office of Contract Compliance to the Office of the City Manager.

Comment/Justification:

This realignment is approved to better align personnel expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$2,860 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$23,080) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Administer, enforce, and monitor the Small Business Enterprise (SBE) Program; the Equal Employment Opportunity (EEO) Program; the Prevailing Wage laws; the Living Wage Program; and the Meet and Confer provisions to promote equal business opportunities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of four Outreach Activities to SBE vendors completed.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Performance Objective:

Identify and determine appropriate Prevailing Wage classification(s) and rates for all City construction projects.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of vendor payroll reports submitted to Contract Compliance for examination that were reviewed.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Performance Objective:

Oversee proper enforcement of Equal Employment Opportunity requirements for all City contracts over \$5,000.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of all bid documents, proposals, and contracts that contain appropriate language.	95%	95%	95%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 6: Office of Budget and Evaluation

Description: The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the programs funded by the U.S. Department of Housing and Urban Development.

Goal: Develop the operating, capital, and consolidated plan budgets for the City of Cincinnati. Provide management support to initiatives that enhance service delivery, improve responsiveness and communications, and reduce the cost of service delivery.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 826,470	\$ 914,110	\$ 87,640	\$ 883,500
Other Expenses	\$ 189,440	\$ 127,000	\$ (62,440)	\$ 172,310
Operating Total	\$ 1,015,910	\$ 1,041,110	\$ 25,200	\$ 1,055,810
Employee Benefits	\$ 332,530	\$ 443,540	\$ 111,010	\$ 460,740
General Fund Overhead	\$ 4,760	\$ 4,430	\$ (330)	\$ 4,450
Total	\$ 1,353,200	\$ 1,489,080	\$ 135,880	\$ 1,521,000
Capital Projects	\$ 400,000	\$ 30,000	\$ (370,000)	\$ -
Total Full-Time Equivalent Positions	\$ 14.0	13.0	(1.0)	13.0

2011 Significant Program Changes

Title: Personnel Transfer to Community Development Block Grant Fund

Budget Amount: \$69,850 **Fund:** Community Dev Block Grant **FTE:** 3.0

Description:

This represents an increase in funding for personnel from the Community Development Block Grant (CDBG) Fund. This increase allows the Office of Budget and Evaluation grant management staff to dedicate additional time to the oversight of Department of Housing and Urban Development (HUD) grants.

Comment/Justification:

This increase is approved to improve management and oversight of the City's HUD grants.

Departmental Budgets



Title: Eliminate funding for Economic Forecast

Budget Amount: (\$41,000) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for the Economic Forecast, which occurs every other year.

Comment/Justification:

This decrease is approved.

Title: Cost Savings Days

Budget Amount: \$34,360 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction in Miscellaneous CDBG Non-Personel Expenses

Budget Amount: (\$15,950) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents a decrease in miscellaneous non-personnel expenses in the CDBG Fund. This decrease partially offsets personnel increases in the CDBG Fund.

Comment/Justification:

This decrease is approved to properly align resources with expenses.

Title: Elimination of One Clerk Typist 3 Position

Budget Amount: (\$12,170) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one Clerk Typist 3 position. Staff duties will be reassigned resulting in slower payroll processing and no front desk staff in the Office of Budget and Evaluation and the Economic Development Division. The salary for this position was partially offset by reimbursements from the Economic Development Division. This funding is also eliminated.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Increase Reimbursements from Capital Projects

Budget Amount: (\$11,000) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in reimbursements for a Supervising Management Analyst, who will serve as the project manager for the Office of Budget and Evaluation's Enterprise Budget System capital project in 2011.

Comment/Justification:

This increase in reimbursement is approved due to the limited nature of General Fund resources.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$10,450) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in the Position Vacancy Allowance (PVA) within the Office of Budget and Evaluation. This increase in PVA reflects the required length of time to fill vacant Management Analyst positions.

Comment/Justification:

This increase is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$5,350) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$840) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Transfer of Positions into Community Development Block Grant Fund

Budget Amount: \$0 **Fund:** General Fund **FTE:** (3.0)

Description:

This reduction moves three positions from the General Fund to the Community Development Block Grant Fund.

Comment/Justification:

This decrease is necessary to properly align positions with their primary workload.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$54,430) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Economic Forecast Consultant

Budget Amount: \$50,000 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding for the Economic Forecast. Results of the Economic Forecast guide the revenue and expenditure inflation assumptions used in developing the Biennial Budget. The Economic Forecast and the associated costs occur every other year.

Comment/Justification:

This increase is approved due to the need to have an accurate economic forecast prepared by an unbiased outside consultant.

Title: Decrease in Reimbursement from Capital Project

Budget Amount: \$11,000 **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in reimbursements from the Enterprise Budget System capital project for Office of Budget and Evaluation staff. The Enterprise Budget System is expected to be substantially complete at the end of 2011 and reimbursements will no longer be warranted from this source of funding.

Comment/Justification:

This decrease in reimbursement is approved to ensure the appropriate personnel funding is in place for the Office of Budget and Evaluation.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$5,350 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$840 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$350) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for Office of Budget and Evaluation Program totals \$30,000 in 2011 for the Enterprise Budget System project. This project completes the needed funding to invest in information technology improvements related to budget development and management processes.

Performance Measures

Performance Objective:

Attainment of the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) every two years.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in the number of "Outstanding" ratings received from GFOA.	N/A	N/A	2.5%
Percentage decrease in the number of "Does Not Satisfy" ratings received from GFOA.	N/A	N/A	2.5%

Target Results:

The Approved Budget is submitted to the GFOA on a biennial basis. The Budget was last submitted in 2009 and will not be submitted again until 2011.

Departmental Budgets



Program 7: Office of Environmental Quality

Description: The Office of Environmental Quality is currently responsible for brownfield remediation, property evaluation, site-specific investigation, cleanup and redevelopment of City property, and evaluation of cut and fill permits. The Office also assists with Title X enforcement and the Energy Management Team.

Goal: Effectively and efficiently carry out the environmental duties charged to the Office of Environmental Quality, including the development and administration of the Energy Management Team as well as performing environmental outreach and communication.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 271,510	\$ 251,140	\$ (20,370)	\$ 260,760
Other Expenses	\$ 2,575,500	\$ 2,425,290	\$ (150,210)	\$ 2,291,730
Operating Total	\$ 2,847,010	\$ 2,676,430	\$ (170,580)	\$ 2,552,490
Employee Benefits	\$ 150,140	\$ 186,120	\$ 35,980	\$ 130,840
Total	\$ 2,997,150	\$ 2,862,550	\$ (134,600)	\$ 2,683,330
Internal Service Funds	\$ 173,740	\$ 175,070	\$ 1,330	\$ 131,030
Capital Projects	\$ 190,000	\$ 112,500	\$ (77,500)	\$ 450,100
Total Full-Time Equivalent Positions	\$ 6.0	6.0	-	6.0

2011 Significant Program Changes

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$318,630) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Full year cost for the Enhanced Recycling Program

Budget Amount: \$288,530 **Fund:** General Fund **FTE:** -

Description:

This represents an increase for the full year implementation costs of the enhanced Recycling Program.

Comment/Justification:

This increase is approved in order to fully fund the Recycling Program.

Departmental Budgets



Title: Reduce Funding for the Recycling Program

Budget Amount: (\$167,520) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in funding for the Recycling Program. This reduction is the result of moving recycling cart debt service expenses to the Capital Budget and fully reimbursing those expenses with Energy Efficiency and Conservation Block Grant (EECBG) funds in 2011.

Comment/Justification:

This reduction in funding is approved due to the limited nature of General Fund resources.

Title: Reimbursement from Energy Efficiency & Conservation Block Grant

Budget Amount: (\$25,000) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in reimbursements for the Director and an Administrative Specialist in the Office of Environmental Quality from Energy Efficiency and Environmental Block Grant (EECBG) resources.

Comment/Justification:

This increase in reimbursement is approved to properly align these positions with their primary workload.

Title: Eliminate Funding for Temporary Services

Budget Amount: (\$12,000) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of funding for temporary services in the Office of Environmental Quality. The Office of Environmental Quality uses temporary services to assist with grant applications.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Elimination of One Environmental/Solid Waste Program Coordinator

Budget Amount: (\$7,340) **Fund:** Employee Safety **FTE:** (1.0)

Description:

This represents the elimination of one Environmental/Solid Waste Program Coordinator position at the end of 2011 when the incumbent retires. Staff duties, such as environmental compliance, brownfield redevelopment and management, and energy management will be reassigned. As a result of this elimination, one Environmental Safety Specialist position will be transferred from the General Fund to the Employee Safety Fund. This shift results in savings in both funds due to the lower personnel costs associated with the Environmental Safety Specialist position.

Comment/Justification:

This decrease in funding is approved due to the limited nature of Employee Safety Fund and General Fund resources.

Departmental Budgets



Title: Transfer of Environmental Safety Specialist to Employee Safety Fund

Budget Amount: \$4,020 **Fund:** Employee Safety **FTE:** 1.0

Description:

This represents the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011 after the Environmental/Solid Waste Program Coordinator position is eliminated. This shift results in savings in the General Fund and the Employee Safety Fund due to the lower personnel costs associated with the Environmental Safety Specialist position.

Comment/Justification:

This transfer is approved due to the limited nature of General Fund resources.

Title: Transfer of One Environmental Safety Specialist from the General Fund

Budget Amount: (\$4,020) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011 after the Environmental/Solid Waste Program Coordinator position is eliminated. This shift results in savings in both General Fund and the Employee Safety Funds due to the lower personnel costs associated with the Environmental Safety Specialist position.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$3,920 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$3,790 **Fund:** Employee Safety **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Addition of Administrative Specialist Position for Grants Management

Budget Amount: \$0 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of one Administrative Specialist position for the management of two Federal grants the City has received: the Energy Efficiency and Conservation Block Grant (EECBG) from the Department of Energy and the Climate Showcase Grant from the Environmental Protection Agency. This position will be completely reimbursed by grant resources.

Comment/Justification:

This increase is approved due to the need to have effective project management for the Energy Efficiency and Conservation Block Grant and the Climate Showcase Grant.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$197,380) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Addition of Funding for an Administrative Specialist Position

Budget Amount: \$52,000 **Fund:** General Fund **FTE:** -

Description:

This represents funding for one Administrative Specialist position added in 2011 for the management of the Climate Showcase Grant from the Environmental Protection Program. This funding provides required matching funds for this Federal grant.

Comment/Justification:

This increase is approved due to the need to provide required matching funds for the Climate Showcase Grant.

Title: Decrease in Personnel Expense

Budget Amount: (\$48,280) **Fund:** General Fund **FTE:** -

Description:

This decrease is a result of the elimination of one Environmental/Solid Waste Program Coordinator and the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011. This shift results in savings in the General Fund and the Employee Safety Fund for a full year in 2012.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Decrease in Personnel Expense

Budget Amount: (\$44,040) **Fund:** Employee Safety **FTE:** -

Description:

This decrease is a result of the elimination of one Environmental/Solid Waste Program Coordinator and the transfer of one Environmental Safety Specialist position from the General Fund to the Employee Safety Fund at the end of 2011. This shift results in savings in the General Fund and the Employee Safety Fund for a full year in 2012.

Comment/Justification:

This decrease is approved due to the limited nature Employee Safety Fund resources.

Title: Decrease in Reimbursement from EECBG

Budget Amount: \$25,000 **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in reimbursements from Energy Efficiency and Environmental Block Grant (EECBG) resources for Office of Environmental Quality staff. Most EECBG projects will be substantially complete at the end of 2011 and reimbursements will no longer be warranted from this source of funding.

Comment/Justification:

This decrease in reimbursement is approved to ensure the appropriate personnel funding is in place for the Office of Environmental Quality.

Explanation of Capital Projects

The Capital Budget for the Office of Environmental Quality Program totals \$112,500 in 2011 and \$450,100 in 2012. Capital projects include Center Hill Gas & Leachate, Regulatory Compliance & Energy Conservation, and Wheeled Recycling Carts. Funding for the Wheeled Recycled Carts project totals \$325,500 over the biennium. This project provides funding for debt service on City bonds used to finance the purchase of wheeled recycling carts for all eligible Cincinnati households.

Performance Measures

Performance Objective:

Enhance city-wide energy management and climate protection practices by developing the City's Energy Management Plan.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Reduce energy use from non-renewable sources by City departments by 1% per year.	1%	1.3%	1%

Target Results:

The 2010 target was exceeded by 0.3 percent. The implementation of Phase 2 of the Energy Services Performance Contracts accounted for a 5,492 ton reduction in the City's emissions of greenhouse gases.

Departmental Budgets



Performance Objective:

Enhance city-wide energy management and climate protection practices.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of the Climate Protection Action Plan's recommendations implemented in accordance with the schedule contained therein.	80%	59%	80%
Percentage increase in the number of buildings in the City that are LEED certified.	20%	124%	20%

Target Results:

1. The 2010 target was exceeded by 104 percent. The number of LEED Certified building in Cincinnati increased from 65 to 146. 2. The 2010 target was not achieved. The Green Cincinnati Plan was not implemented due to continued limited resources.

Performance Objective:

Promote environmental regulatory compliance throughout the City.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of City Facilities where an environmental compliance audit was completed in the past calendar year.	50%	36%	40%
Percentage of recommendations from audits implemented within six months.	75%	40%	75%

Target Results:

1. The 2010 target was not achieved. A 30 to 36 month cycle is required for audits rather than the projected 24 months cycle due to limited resources. 2. The 2010 target was not achieved. Due to continued limited resources, departments have been unable to implement recommendations.

Performance Objective:

Promote recycling throughout the City.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in the amount of material collected as a result of the curbside recycling program.	N/A	N/A	50%
Percentage increase in the amount of recyclable material collected as a result of the internal recycling program.	2%	TBD	2%

Target Results:

The 2010 target can not be measured at this time. The Recycling Coordinator has not yet completed the 2010 internal recycling calculations. The calculations are projected to be finalized in March 2011.

Departmental Budgets



Performance Objective:

Provide city-wide environmental outreach and communication.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in the number of individuals receiving OEQ communication each year.	100%	565%	100%

Target Results:

The 2010 target was exceeded by 465 percent. The newsletter distribution list increased from 400 individuals to 2,262 individuals. This increase is based in part on using Constant Contact to manage the Office of Environmental Quality's electronic contact list.

Departmental Budgets

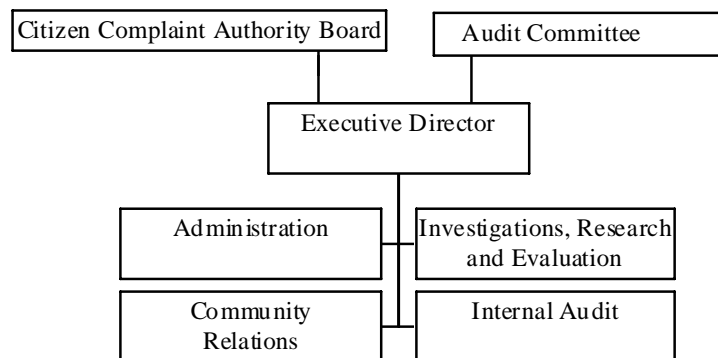
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Departmental Budgets



Citizen Complaint & Int. Audit

Mission: The mission of the Department of Citizen Complaint and Internal Audit is to investigate allegations of misconduct by police officers including, but not limited to, shots fired, death in custody, and use of force with the ultimate goal of addressing citizens' concerns and improving citizen perceptions of quality police service in the City of Cincinnati. The Department also examines and evaluates the effectiveness and efficiency of management controls in all City departments, independent boards, and commissions. The department shall act independently consistent with its duties and responsibilities.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 436,470	\$ 727,480	\$ 702,580	\$ (24,900)	\$ 657,610
Other Expenses	\$ 32,400	\$ 54,430	\$ 55,380	\$ 950	\$ 52,330
Operating Total	\$ 468,870	\$ 781,910	\$ 757,960	\$ (23,950)	\$ 709,940
Employee Benefits	\$ 170,590	\$ 289,130	\$ 323,890	\$ 34,760	\$ 332,570
Total	\$ 639,460	\$ 1,071,040	\$ 1,081,850	\$ 10,810	\$ 1,042,510
Total Full-Time Equivalent Positions	7.1	11.1	10.1	(1.0)	10.1

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Investigations, Research, and Evaluation
3. Community Relations
4. Internal Audit

PROGRAM SUMMARIES

Program 1: Administration

Description: To provide administrative support to the investigative staff.

Goal: To maintain agency records and files, and to ensure intake, assignment and investigation procedures are in compliance with the Collaborative Agreement.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 198,010	\$ 209,660	\$ 11,650	\$ 195,190
Other Expenses	\$ 22,930	\$ 19,870	\$ (3,060)	\$ 18,780
Operating Total	\$ 220,940	\$ 229,530	\$ 8,590	\$ 213,970
Employee Benefits	\$ 78,760	\$ 96,270	\$ 17,510	\$ 98,540
Total	\$ 299,700	\$ 325,800	\$ 26,100	\$ 312,510
Total Full-Time Equivalent Positions	\$ 3.1	3.1	-	3.1

2011 Significant Program Changes

Title: Cost Savings Days

Budget Amount: \$7,830 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$2,200) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone, printing and office supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$2,170 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Merit Pay

Budget Amount: (\$630) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$240) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$16,550) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$630 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To provide administrative support to the federal court mandated investigative staff.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of investigations assigned within 48 business hours of initial complaint.	100%	100%	100%

Target Results:

CCIA's target was achieved in the Administration program. The support staff processed 323 complaints and forwarded 100% of the case information to the complainants and the Cincinnati Police Department within 60 days.

Departmental Budgets



Program 2: Investigations, Research, and Evaluation

Description: To provide the community with an investigation that is clear, concise, focused, and understandable.

Goal: To be on call 24-7 to investigate serious interventions by police officers, including shots fired, deaths in custody and major uses of force.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 192,220	\$ 202,510	\$ 10,290	\$ 189,670
Other Expenses	\$ 13,250	\$ 19,570	\$ 6,320	\$ 18,490
Operating Total	\$ 205,470	\$ 222,080	\$ 16,610	\$ 208,160
Employee Benefits	\$ 76,450	\$ 93,440	\$ 16,990	\$ 96,230
Total	\$ 281,920	\$ 315,520	\$ 33,600	\$ 304,390
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$10,680 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel and non-personnel expenses for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$7,600 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$1,830) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$1,690) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone, printing and office supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$60) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$16,100) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,830 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Performance Measures

Performance Objective:

To complete complainant, officer, and witness interviews, information gathering, and analytical reports on all investigations within 60 days of serious intervention.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of investigations completed within 60 days.	100%	100%	100%

Target Results:

CCIA's 2010 target was achieved in the Investigations, Research and Evaluation program. CCIA reviewed 323 complaints in 2010. Of those complaints, 230 were referred/investigated by the Cincinnati Police Department, in accordance with the Citizen Complaint Resolution Process; 83 complaints were investigated by CCA and completed within 60 days, and 10 were classified as criminal or non-jurisdiction complaints.

Departmental Budgets



Program 3: Community Relations

Description: To enhance the public's awareness of both the role and complaint process of the CCA. To initiate community dialogue and disseminate information that will educate citizens on ways to avoid negative conflict and interactions with the police.

Goal: To inform neighborhood councils, local community organizations, and citizens about the services CCA offers and its role within the City organization.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,650	\$ 1,620	\$ (30)	\$ 1,500
Other Expenses	\$ 3,650	\$ 1,310	\$ (2,340)	\$ 1,240
Operating Total	\$ 5,300	\$ 2,930	\$ (2,370)	\$ 2,740
Employee Benefits	\$ 660	\$ 750	\$ 90	\$ 770
Total	\$ 5,960	\$ 3,680	\$ (2,280)	\$ 3,510

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$1,330) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$1,270) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone, printing and office supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$220) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To increase the amount of Public Relations information that is distributed; which clearly explains how CCA operates and how to access its services.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of increased Public Relations efforts.	15%	15%	15%

Target Results:

CCIA's target was achieved in the Community Relations program. CCIA increased the amount of public relations efforts to the community through Facebook, Twitter, and presentations provided by the CCIA director to the community and other City agencies.

Departmental Budgets



Program 4: Internal Audit

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Goal: To identify and recommend management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 335,600	\$ 288,790	\$ (46,810)	\$ 271,250
Other Expenses	\$ 14,600	\$ 14,630	\$ 30	\$ 13,820
Operating Total	\$ 350,200	\$ 303,420	\$ (46,780)	\$ 285,070
Employee Benefits	\$ 133,260	\$ 133,430	\$ 170	\$ 137,030
Total	\$ 483,460	\$ 436,850	\$ (46,610)	\$ 422,100
Total Full-Time Equivalent Positions	\$ 5.0	4.0	(1.0)	4.0

2011 Significant Program Changes

Title: Elimination of Internal Auditor

Budget Amount: (\$37,650) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease represents the elimination of an Internal Auditor position effective March 2011. This increases the Internal Audit cycle from 10 years to 25 years.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$20,560) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$13,070 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,900) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$1,440) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous non-personnel line-items including telephone, printing and office supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$230) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$20,510) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,900 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To perform operational audits and make well thought out recommendations that add value to the City organization.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of audit recommendations substantially agreed to by departments.	90%	90%	90%

Target Results:

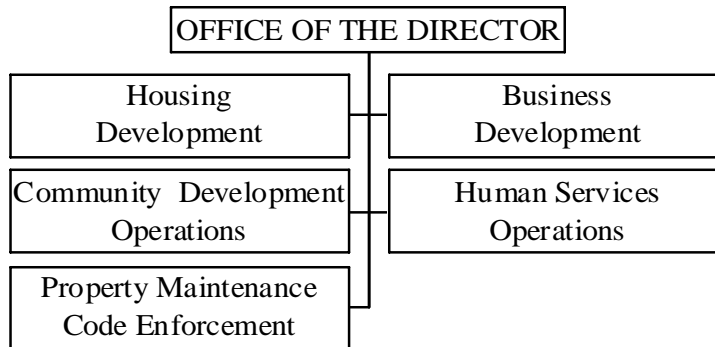
The 2010 target was achieved.

Departmental Budgets



Community Development

Mission: The mission of the Department of Community Development is to partner in developing vibrant, safe, and healthy neighborhoods. This will be done through utilizing cutting edge programs and services in a proactive, focused, and customer-friendly manner; ensuring the quality and integrity of the City's building stock; maintaining the quality of the commercial construction; and enforcing the laws and codes established to further these goals.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 2,477,470	\$ 2,242,310	\$ 2,333,260	\$ 90,950	\$ 2,230,050
Other Expenses	\$ 5,008,060	\$ 4,341,850	\$ 3,639,450	\$ (702,400)	\$ 3,456,340
Equipment	\$ 1,480	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 7,487,010	\$ 6,584,160	\$ 5,972,710	\$ (611,450)	\$ 5,686,390
Employee Benefits	\$ 967,740	\$ 908,960	\$ 1,152,090	\$ 243,130	\$ 1,183,460
Total	\$ 8,454,750	\$ 7,493,120	\$ 7,124,800	\$ (368,320)	\$ 6,869,850
Capital Projects	\$ 5,398,400	\$ 6,035,300	\$ 4,853,200	\$ (1,182,100)	\$ 4,896,400
Consolidated Plan Projects	\$ 14,283,750	\$ 15,057,359	\$ 15,847,579	\$ 790,220	\$ 15,018,688
Program Revenue	\$ 3,569,830	\$ 766,500	\$ 809,500	\$ 43,000	\$ 824,500
Total Full-Time Equivalent Positions	\$ 73.0	71.5	71.5	-	71.5

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Community Development Operations
2. Housing Development
3. Business Development
4. Operations - Human Services
6. Property Maintenance Code Enforcement

PROGRAM SUMMARIES

Program 1: Community Development Operations

Description: This program includes the administrative leadership within the Department of Community Development as well as the fiscal staff.

Goal: Provide leadership and administrative oversight, including budget, fiscal, and human resources support, for the Department of Community Development.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 624,710	\$ 687,610	\$ 62,900	\$ 673,700
Other Expenses	\$ 804,820	\$ 831,120	\$ 26,300	\$ 806,660
Operating Total	\$ 1,429,530	\$ 1,518,730	\$ 89,200	\$ 1,480,360
Employee Benefits	\$ 262,680	\$ 374,450	\$ 111,770	\$ 382,790
Total	\$ 1,692,210	\$ 1,893,180	\$ 200,970	\$ 1,863,150
Program Revenue	\$ -	\$ 45,000	\$ 45,000	\$ 60,000
Total Full-Time Equivalent Positions	\$ 11.0	11.0	-	11.0

2011 Significant Program Changes

Title: Transfer of Center for Closing the Health Gap Funding

Budget Amount: (\$200,000) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for the Center for Closing the Health Gap from the Community Development Operations Program to the Human Services Program.

Comment/Justification:

This shift is approved. The Center for Closing the Health Gap will begin to be part of the Human Services Policy allocation process for 2012.

Departmental Budgets



Title: Increase in Funding for Legal Services

Budget Amount: \$116,270 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents an increase in funding for Legal Services. The Law Department will no longer receive a direct appropriation for legal services from Community Development Block Grant (CDBG) Funds. As such, Community Development will pay for all legal services required by the CDBG program from projects and this additional allocation of funding.

Comment/Justification:

This increase is approved due to the new model for paying for legal services from CDBG funds.

Title: Transfer Two Sr. Community Development Analysts to the CDBG Fund

Budget Amount: \$95,100 **Fund:** Community Dev Block Grant **FTE:** 2.0

Description:

This represents the transfer of two Senior Community Development Analyst positions from the General Fund to the CDBG Fund to perform monitoring of Department of Housing and Urban Development (HUD) grants.

Comment/Justification:

This transfer is approved to properly align current departmental responsibilities with the appropriate funding source and improve the City's ability to manage its grant resources.

Title: Transfer of Personnel Funding from Operations - Human Services

Budget Amount: \$44,150 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents an increase in personnel expense in the CDBG Fund.

Comment/Justification:

This shift is approved to properly align position responsibilities with the appropriate funding source. Funding is transferred from the Operations - Human Services Program to accomplish this increase.

Title: Transfer of Funding for Non-Personnel

Budget Amount: \$34,150 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding from the Housing Development Program, the Business Development Program, and the Operations – Human Services Program to fund miscellaneous non-personnel expenses such as property maintenance, rent, and printing expenses.

Comment/Justification:

This shift is approved to allow the department to better manage its limited General Fund resources.

Departmental Budgets



Title: Transfer Two Sr. Community Development Analysts from the General Fund

Budget Amount: (\$27,370) **Fund:** General Fund **FTE:** (2.0)

Description:

This represents the transfer of two Senior Community Development Analyst positions from the General Fund to the Community Development Block Grant Fund to perform monitoring of Department of Housing and Urban Development (HUD) grants.

Comment/Justification:

This transfer is approved to properly align current departmental responsibilities with the appropriate funding source and improve the City's ability to manage its grant resources.

Title: Reduce Funding for Miscellaneous Expert Services

Budget Amount: (\$10,410) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous expert services.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$8,380 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$6,400 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Transfer of Miscellaneous Non-Personnel Resources

Budget Amount: \$5,290 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of personnel savings from the elimination of one Administrative Technician position to the non-personnel budget.

Comment/Justification:

This shift is approved to allow the department to better manage its limited General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$2,120) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$990) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$860) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$56,440) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$2,120 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$990 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Increase strategic external partnerships through: 1) increased leveraging of existing funds; and 2) expanded opportunities through the sharing of local, regional, and national planning information and best practices.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Ratio of leveraged funds to City funds each year.	4:1	7.27:1	4:1

Target Results:

The 2010 target was exceeded by 81.75 percent due to the doubling of tax incentive agreements and awarding Human Service contracts on three occasions in 2010.

Departmental Budgets



Program 2: Housing Development

Description: This program encompasses all the housing programs within the Department of Community Development including homeownership opportunities, rental, owner-occupied rehabilitation, and support programs.

Goal: Increase sustainable homeownership and the quality of the owner occupied and rental housing stock throughout the City.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 248,230	\$ 287,040	\$ 38,810	\$ 288,920
Other Expenses	\$ 483,110	\$ 491,650	\$ 8,540	\$ 478,940
Operating Total	\$ 731,340	\$ 778,690	\$ 47,350	\$ 767,860
Employee Benefits	\$ 102,030	\$ 153,700	\$ 51,670	\$ 160,620
Total	\$ 833,370	\$ 932,390	\$ 99,020	\$ 928,480
Capital Projects	\$ 2,574,600	\$ 2,575,200	\$ 600	\$ 2,543,400
Consolidated Plan Projects	\$ 10,063,837	\$ 10,032,579	\$ (31,258)	\$ 9,628,688
Program Revenue	\$ 766,500	\$ 764,500	\$ (2,000)	\$ 764,500
Total Full-Time Equivalent Positions	\$ 14.0	15.0	1.0	15.0

2011 Significant Program Changes

Title: Reduce Funding for NSP and NBDSF

Budget Amount: (\$113,000) **Fund:** General Fund

FTE: -

Description:

This represents the reduction of funding for the Neighborhood Support Program and the Neighborhood Business District Support Fund.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Increase in Funding for Homeless to Homes Implementation

Budget Amount: \$60,000 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents an increase in funding for Homeless to Homes Implementation. The Administration will contract with the Cincinnati/Hamilton County Continuum of Care, Inc. (CoC, Inc.) to implement this plan.

Comment/Justification:

This increase is approved due to passage of Ordinance no. 129-2009, which directed the CoC, Inc. to take immediate steps to implement the Homeless to Homes Plan.

Title: Transfer Funding for Management of Neighborhood Support Program

Budget Amount: \$60,000 **Fund:** General Fund **FTE:** -

Description:

This represents a shift of funding for the contract with an outside organization to manage the Neighborhood Support Program (NSP City) and the Neighborhood Business District Support Fund (NBDSF). Funding is transferred from the Operations - Human Services Program to accomplish this increase.

Comment/Justification:

This shift is approved to align funding with the current service provision model.

Title: Addition of a Community Development Analyst Position

Budget Amount: \$40,400 **Fund:** Community Dev Block Grant **FTE:** 1.0

Description:

This represents the addition of one Community Development Analyst position in the Housing Development Program. Over the last five years, monitoring, record keeping and reporting requirements associated with the expenditure of federal, state and local funds has increased exponentially. This position will ensure the Housing Development Program is in compliance with all federal, state, and local regulations, as well as handle all the reporting requirements. The Department of Housing and Urban Development (HUD) has indicated in writing that the City does not have sufficient staff capacity allocated to reporting and monitoring activities. The addition of this position will address HUD's concern.

Comment/Justification:

This addition is approved to improve the City's ability to manage its grant resources.

Title: Cost Savings Days

Budget Amount: \$28,870 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Transfer of Funding for Non-Personnel

Budget Amount: (\$27,540) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding to the Community Development Operations Program to fund miscellaneous non-personnel expenses. This funding was used to reimburse the Community Development Block Grant (CDBG) Fund for personnel expenses in 2010.

Comment/Justification:

This shift is approved to allow the department to better manage its limited General Fund resources.

Title: Transfer of Funding to the Property Maintenance Code Enforcement

Budget Amount: (\$27,460) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding to the Property Maintenance Code Enforcement Program to support increased personnel expenses in the General Fund. This funding was used to reimburse the CDBG Fund for personnel expenses in 2010.

Comment/Justification:

This shift is approved to properly fund the Property Maintenance Code Enforcement Program.

Title: Transfer of Personnel Funding from Operations - Human Services

Budget Amount: \$25,520 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents an increase in personnel expense in the Community Development Block Grant (CDBG) Fund. This increase offsets the decrease in reimbursement from the General Fund for the Housing Development Program.

Comment/Justification:

This increase is approved to properly align position responsibilities with the appropriate funding source. Funding is transferred from the Operations - Human Services Program to accomplish this increase.

Title: Reduce Funding for Miscellaneous Expert Services

Budget Amount: (\$7,220) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous expert services.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Elimination of Merit Pay**

Budget Amount: (\$5,990) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Cost Savings Days

Budget Amount: \$2,030 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,390) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$26,710) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$5,990 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,390 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$350) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Housing Development Program totals \$2,575,200 in 2011 and \$2,543,400 in 2012. Capital projects include Citirama, Downtown Housing Development, Neighborhood Market Rate Housing, and the Strategic Initiatives Program. Funding for the Strategic Housing Initiatives Program totals \$2 million over the biennium. This project provides for strategic investment in the City's neighborhoods, with primary emphasis on developing home ownership opportunities.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Housing Development Program totals \$10,032,579 in 2011 and \$9,628,688 in 2012. Consolidated Plan projects include Housing Maintenance Services, the Strategic Housing

Departmental Budgets



Initiatives Program, Homeless to Homes - Transitional Housing, the Rental Rehab Program, and 31 other projects. Funding for the Housing Maintenance Services project totals \$4.2 million over the biennium. Housing Maintenance Services provides grants for emergency and critical home repairs to low-income homeowners.

Performance Measures

Performance Objective:

Provide opportunities for new housing development throughout the City.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 150 new housing units developed by the City.	100%	41%	100%

Target Results:

The 2010 target was not achieved due in large part to the economic downturn; specifically, the poor housing market and low demand from buyers.

Performance Objective:

Serve 4,550 households through programs targeted for the homeless and special needs population.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 4,550 households served through Emergency Shelter Grant and Housing Persons With AIDS programs.	100%	97%	100%

Target Results:

The 2010 target was not achieved. The decrease in the number served in Emergency Shelters is a result of the Homeless Prevention program, which seeks to keep families out of shelters. The decrease in Housing Opportunities for Persons with AIDS (HOPWA) results is a reflection of the changing needs in our community. There has not been as great a need for short-term rent mortgage utility (STRMU) assistance as in the past. Three new HOPWA programs have been developed in 2011 to better fit the current needs of our community.

Performance Objective:

Strengthen the quality of the existing housing stock throughout the City.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 100 households or housing units assisted through Rental Programs.	100%	79.9%	100%
Percentage of 1,500 owner occupied housing units rehabilitated through City programs.	100%	99.6%	100%

Target Results:

The 2010 target for owner occupied housing was not achieved. There were 1,494 owner occupied housing units rehabilitated through City programs, which resulted in target results falling short by only 0.4 percent. The 2010 target for the Rental Rehabilitation Program (RRP) was exceeded by 700 percent due to the contracting of a large project (Fay Apartments).

Departmental Budgets



Program 3: Business Development

Description: This program encompasses all the business development programs within the Department of Community Development including small business development, industrial redevelopment, neighborhood business district improvements, and tax incentive programs.

Goal: Increase economic activity and provide support to business in the City's fifty-two neighborhoods.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 152,080	\$ 205,490	\$ 53,410	\$ 201,200
Other Expenses	\$ 212,000	\$ 195,120	\$ (16,880)	\$ 192,380
Operating Total	\$ 364,080	\$ 400,610	\$ 36,530	\$ 393,580
Employee Benefits	\$ 59,380	\$ 99,860	\$ 40,480	\$ 105,040
Total	\$ 423,460	\$ 500,470	\$ 77,010	\$ 498,620
Capital Projects	\$ 3,281,900	\$ 2,053,000	\$ (1,228,900)	\$ 2,128,000
Consolidated Plan Projects	\$ 2,200,000	\$ 2,860,000	\$ 660,000	\$ 2,445,000
Total Full-Time Equivalent Positions	\$ 10.0	11.0	1.0	11.0

2011 Significant Program Changes

Title: Addition of a Community Development Analyst Position

Budget Amount: \$39,070 **Fund:** Community Dev Block Grant **FTE:** 1.0

Description:

This represents the addition of one Community Development Analyst position in the Business Development Program. Over the last five years, monitoring, record keeping and reporting requirements associated with the expenditure of federal, state and local funds has increased exponentially. This position will ensure the Business Development Program is in compliance with all federal, state, and local regulations, as well as handle all the reporting requirements. The Department of Housing and Urban Development (HUD) has indicated in writing that the City does not have sufficient staff capacity allocated to reporting and monitoring activities. The addition of this position will address HUD's concern.

Comment/Justification:

This addition is approved to improve the City's ability to manage its grant resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$18,310 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduce Funding for African American Chamber of Commerce

Budget Amount: (\$15,000) **Fund:** All Funds **FTE:** -

Description:

This represents a decrease in funding for the African American Chamber of Commerce. As a result of this decrease of \$15,000 from the 2010 level, both General Fund and Cable Communications Fund resources will total \$135,000 in 2011.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund and Cable Communications Fund resources.

Title: Reduce Funding for Miscellaneous Expert Services

Budget Amount: (\$4,400) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for miscellaneous expert services.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$4,320 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Transfer of Funding for Non-Personnel

Budget Amount: (\$3,750) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding to the Community Development Operations Program to fund miscellaneous non-personnel expenses.

Comment/Justification:

This shift is approved to allow the department to better manage its limited General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$3,380) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$2,800) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,140) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$16,370) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$3,380 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$2,800 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$350) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Business Development Program totals \$2,053,000 in 2011 and \$2,128,000 in 2012. Capital projects include Community and Industrial Public Improvements, Neighborhood Business District (NBD) Public Improvements, and four other projects. Funding for the NBD Public Improvements project totals \$2 million over the biennium. This project provides for the design and construction of streetscape public improvements in Neighborhood Business Districts.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Business Development Program totals \$2,860,000 in 2011 and \$2,445,000 in 2012. Consolidated Plan projects include the Neighborhood Business District (NBD)

Departmental Budgets



Improvement Program, Strategic Program for Urban Redevelopment/GO Cincinnati, and three other programs. Funding for the Neighborhood Business District Improvement Program totals \$2.1 million over the biennium. The NBD Improvement program enhances the business environment in the City's NBDs by funding streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

Performance Measures

Performance Objective:

Facilitate the completion of loan products for small businesses. Provide networking opportunities and assistance with marketing to existing small business through non-profit agencies. Provide direct assistance to small and emerging businesses.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 175 businesses assisted.	100%	80%	100%

Target Results:

The 2010 target was not achieved. Results fluctuate slightly from year to year since they represent aggregate accomplishments of multiple service providers. On average, the Business Development Division expects to complete five loans.

Performance Objective:

Identify, purchase, and prepare sites for redevelopment.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 5 acres prepared for development each year.	100%	2,180%	100%

Target Results:

The 2010 results exceeded projections by over 2,000 percent. 'Acres prepared' results in 2010 were highly abnormal due to several large sites completing remediation work. Results do fluctuate from year to year (e.g. 2009 was zero); however, future goals may need to be increased.

Performance Objective:

Implement seven new neighborhood business district improvement projects, such as streetscapes and other public improvements. Also, work with communities to apply and implement minor projects through the Neighborhood Business Support Program.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 7 new Neighborhood Business District projects implemented.	100%	129%	100%

Target Results:

The 2010 results exceeded the target by 29 percent. In 2010, there were a greater amount of projects approved and implemented per the neighborhood business district communities' recommendations.

Departmental Budgets



Program 4: Operations - Human Services

Description: This program facilitates the City's Human Services Policy grant process and monitors partner agencies.

Goal: Collaborate with community stakeholders to improve services provided by non-profits that receive City resources.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 179,120	\$ 104,750	\$ (74,370)	\$ 97,230
Other Expenses	\$ 2,707,550	\$ 1,984,520	\$ (723,030)	\$ 1,848,880
Operating Total	\$ 2,886,670	\$ 2,089,270	\$ (797,400)	\$ 1,946,110
Employee Benefits	\$ 75,590	\$ 48,110	\$ (27,480)	\$ 49,100
Total	\$ 2,962,260	\$ 2,137,380	\$ (824,880)	\$ 1,995,210
Consolidated Plan Projects	\$ 1,000,000	\$ 1,030,000	\$ 30,000	\$ 1,020,000
Total Full-Time Equivalent Positions	\$ 3.0	2.0	(1.0)	2.0

2011 Significant Program Changes

Title: Reduce Funding for Human Services Agencies

Budget Amount: (\$783,000) **Fund:** General Fund **FTE:** -

Description:

This represents a decrease in funding for the Human Services Agencies of \$783,000 or 33%. In 2010 Human Service Agencies received a total of \$2,342,550 in General Fund funding. This decrease reduces total available funding to \$1,559,550. The Center for Closing the Health Gap will begin to be part of the Human Services Policy allocation process in 2011.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Transfer of Center for Closing the Health Gap Funding

Budget Amount: \$200,000 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for the Center for Closing the Health Gap from the Community Development Operations Program to the Human Services Program.

Comment/Justification:

This shift is approved. The Center for Closing the Health Gap will begin to be part of the Human Services Policy allocation process for 2012.

Departmental Budgets



Title: Reduce Funding for the Cincinnati Human Relations Commission

Budget Amount: (\$165,000) **Fund:** General Fund **FTE:** -

Description:

This represents a \$165,000, or 45%, reduction in funding for the Cincinnati Human Relations Commission (CHRC). Remaining funding for CHRC totals \$200,000.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Transfer of Non-Personnel Funding to Housing Development Program

Budget Amount: (\$60,000) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding to the Housing Development Program to support increased non-personnel expenses associated with the administration of the Neighborhood Support Program (NSP City) and the Neighborhood Business District Support Fund (NBDSF).

Comment/Justification:

This transfer is approved to align funding with the current service provision model.

Title: Transfer of Personnel Funding to the Community Development Operations

Budget Amount: (\$44,150) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents the transfer of funding to the Community Development Operations Program to support increased personnel expenses in the Community Development Block Grant (CDBG) Fund.

Comment/Justification:

This shift is approved to properly align position responsibilities with the appropriate funding source.

Title: Transfer of Personnel Funding to Housing Development Program

Budget Amount: (\$25,520) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents the transfer of funding to the Housing Development Program to support increased personnel expenses in the Community Development Block Grant (CDBG) Fund.

Comment/Justification:

This shift is approved to properly align position responsibilities with the appropriate funding source.

Departmental Budgets



Title: Elimination of an Administrative Technician Position

Budget Amount: (\$5,290) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one partially funded Administrative Technician position. Funding for this position was transferred to non-personnel in the Community Development – Operations Program.

Comment/Justification:

This shift is approved to allow the department to better manage its limited General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,930) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Transfer of Funding for Non-Personnel

Budget Amount: (\$2,860) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding to the Community Development Operations Program to fund miscellaneous non-personnel expenses.

Comment/Justification:

This shift is approved to allow the department to better manage its limited General Fund resources.

Title: Cost Savings Days

Budget Amount: \$2,850 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$150,480) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Operations-Human Services Program totals \$1,030,000 in 2011 and \$1,020,000 in 2012 for the Youth Employment Programs project. The Youth Employment Program project trains youth in the areas of work place etiquette and basic work skills by providing workshops, presentations, and on the job experiences.

Performance Measures

Performance Objective:

Maximize the effectiveness of agencies supported by Human Services funding through enhanced monitoring via the United Way contract.

Unit of Measure:

Percentage of Human Services agencies that meet or exceed performance goals outlined in the contract.

	2010 Target	2010 Actual	2011 Target
	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 6: Property Maintenance Code Enforcement

Description: This program includes all of the inspections staff that perform property maintenance and code enforcement actions for the City.

Goal: Inspect existing residential and commercial buildings to ensure that the buildings are safe, sanitary, and conform to the Property Maintenance and Zoning Codes.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,038,170	\$ 1,048,370	\$ 10,200	\$ 969,000
Other Expenses	\$ 134,370	\$ 137,040	\$ 2,670	\$ 129,480
Operating Total	\$ 1,172,540	\$ 1,185,410	\$ 12,870	\$ 1,098,480
Employee Benefits	\$ 409,280	\$ 475,970	\$ 66,690	\$ 485,910
Total	\$ 1,581,820	\$ 1,661,380	\$ 79,560	\$ 1,584,390
Capital Projects	\$ 178,800	\$ 225,000	\$ 46,200	\$ 225,000
Consolidated Plan Projects	\$ 1,793,522	\$ 1,925,000	\$ 131,478	\$ 1,925,000
Total Full-Time Equivalent Positions	\$ 33.5	32.5	(1.0)	32.5

2011 Significant Program Changes

Title: Elimination of Funding for an Inspector 1 Position

Budget Amount: (\$31,240) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of funding for one Inspector 1 position in the Property Maintenance Code Enforcement Division of the Department of Community Development. The Neighborhood Stabilization Program 1 (NSP1) work is near completion. This allows funding for additional inspection staff to be eliminated.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Transfer of Funding from Housing Development

Budget Amount: \$27,460 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in personnel expense in the General Fund due to the decrease in funding from the NSP 1.

Comment/Justification:

This increase is approved to properly fund the Property Maintenance Code Enforcement Program. Funding is transferred from the Housing Development Program to accomplish this increase.

Title: AFSCME Longevity Pay

Budget Amount: \$9,500 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$3,470 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$1,090) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$310) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$84,950) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$4,750) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$310 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Property Maintenance Code Enforcement Program totals \$225,000 in both 2011 and 2012 for the Hazard Abatement/Demolition Program. The Hazard Abatement/Demolition Program provides for the demolition of unsafe and public nuisance buildings in areas where Community Development Block Grant funding is impractical, such as commercial or historic districts.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Property Maintenance Code Enforcement Program totals \$1,925,000 for both 2011 and 2012. Consolidated Plan projects include the Hazard Abatement/Barricade Program, Concentrated Code Enforcement, and Historic Structures Stabilization. Funding for the Hazard Abatement, Barricade and Demolition Program totals \$2.0 million over the biennium. The mission of the Hazard Abatement, Barricade and Demolition Program is the preservation of the public health, safety, and welfare through demolition and barricading or repair of abandoned buildings.

Performance Measures

Performance Objective:

Follow-up on orders issued and escalation of enforcement action using Administrative, Criminal, or Civil remedies, such as conduct of "Show Cause Hearings," fines, and filing of criminal and civil

Departmental Budgets



complaints.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage decrease in the average time in calendar days for progressing from inspector's report to either voluntary compliance or the initiation of administrative or judicial action.	3%	18%	3%

Target Results:

The 2010 target was exceeded by 15 percent. A greater emphasis was placed on moving cases to enforcement status in 2010.

Performance Objective:

Re-inspection of the properties, meetings with the owner and other contact to encourage voluntary compliance with the code.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of code violations brought into voluntary compliance prior to initiation of administrative or judicial action.	40%	33%	40%

Target Results:

The 2010 target was not achieved. The poor economy has made it more difficult to persuade property owners to spend money on property repairs and maintenance; thus, compliance is more difficult to achieve.

Performance Objective:

To barricade open vacant buildings within 15 days of the completion of the required owner's notification.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of buildings barricaded within 15 calendar days.	95%	98%	95%

Target Results:

The 2010 target was exceeded by three percent. The goal was exceeded slightly due to increased efficiencies in workflow and additional follow-up.

Departmental Budgets

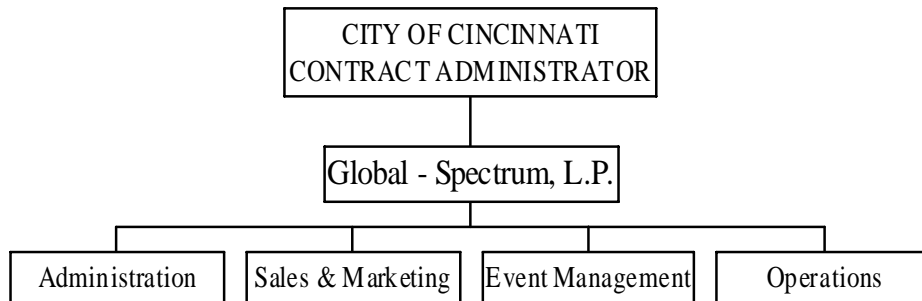
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Departmental Budgets



ES: Convention Center

Mission: The Duke Energy Convention Center contributes to the economic growth and stability of Cincinnati by providing a facility to host international, national, and regional conventions and trade shows, as well as public expositions and other meetings.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Other Expenses	\$ 6,307,170	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Operating Total	\$ 6,307,170	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Debt Service	\$ -	\$ 55,750	\$ 73,410	\$ 17,660	\$ 72,050
Total	\$ 6,307,170	\$ 6,954,810	\$ 7,242,790	\$ 287,980	\$ 7,024,160
Capital Projects	\$ 230,000	\$ 866,000	\$ 411,800	\$ (454,200)	\$ 230,000
Program Revenue	\$ 200	\$ 7,250,000	\$ 7,432,800	\$ 182,800	\$ 7,425,400

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Duke Energy Convention Center

PROGRAM SUMMARIES

Program 1: Duke Energy Convention Center

Description: The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

Goal: To manage all contracts related to the use of the convention center and to responsibly handle all financial and administrative functions including scheduling events and developing new customers at the center.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Other Expenses	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Operating Total	\$ 6,899,060	\$ 7,169,380	\$ 270,320	\$ 6,952,110
Debt Service	\$ 55,750	\$ 73,410	\$ 17,660	\$ 72,050
Total	\$ 6,954,810	\$ 7,242,790	\$ 287,980	\$ 7,024,160
Capital Projects	\$ 866,000	\$ 411,800	\$ (454,200)	\$ 230,000
Program Revenue	\$ 7,250,000	\$ 7,432,800	\$ 182,800	\$ 7,425,400

2011 Significant Program Changes

Title: Increase Duke Energy Convention Center Contract Funding

Budget Amount: \$169,530

Fund: Convention Center

FTE: -

Description:

This represents an increase of \$169,530 in order to provide additional resources to operate and market the Duke Energy Convention Center in 2011. This increase is primarily due to an anticipated increase in convention and meeting bookings for 2011 (\$132,840) and an anticipated increase in personnel expenses related to the living wage rate adjustment of August 2010 (\$36,690).

Comment/Justification:

This increase is approved in order to provide additional resources to manage, operate, and market the Duke Energy Convention Center in 2011.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$50,980) **Fund:** Convention Center **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: \$17,660 **Fund:** Convention Center **FTE:** -

Description:

This increase provides for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

Comment/Justification:

This increase is approved in order to provide for the required debt service payments due in 2011.

2012 Significant Program Changes

Title: Decrease in Duke Energy Convention Center Contract Funding

Budget Amount: (\$398,220) **Fund:** Convention Center **FTE:** -

Description:

This represents a decrease of \$398,220 in resources used to operate and market the Duke Energy Convention Center.

Comment/Justification:

This decrease in funding is approved due to the limited nature of Convention Center Fund resources in 2012.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$1,360) **Fund:** Convention Center **FTE:** -

Description:

This decrease adjusts debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Explanation of Capital Projects

The Capital Budget for Duke Energy Convention Center Program totals \$411,800 in 2011 and \$230,000 in 2012. Capital projects include Building Equipment, Capital Maintenance, Cincinnati Financial System (CFS) Upgrade, and Furniture, Fixtures, and Equipment. Funding for the Capital Maintenance project totals

Departmental Budgets



\$479,200 over the biennium. This project provides funding for capital improvements at the convention center including, but not limited to, carpet and tile replacement, repair of water leaks and damage, and repair, replacement and/or upgrade of exhibit, corridor, and kitchen floors.

Performance Measures

Performance Objective:

Increase community or intra-City partnerships that increase department efficiency and effectiveness in solving recurring problems each year.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage utilization of Small Business Enterprise firms based on contract values.	30%	44.3%	30%

Target Results:

The 2010 target was exceeded by 14.3 percent. This increase was due to staff efforts to utilize Small Business Enterprise firms (SBEs) and encourage SBEs to register with the City.

Performance Objective:

Maintain program self-sufficiency by maintaining a fund balance that is 5% of revenue.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Convention Center Fund balance.	5%	14.6%	5%

Target Results:

The 2010 target was exceeded by 9.6 percent. This increase was due to additional events being booked during the year.

Performance Objective:

Obtain a customer satisfaction rating of 4.5 from a possible 5.0 on post event customer surveys.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Customer satisfaction rating of 4.5 or more of customers surveyed.	4.5	4.4	4.5

Target Results:

The 2010 target was not achieved. The customer satisfaction rating is an overall facility rating. Building improvements are being conducted in areas of the building that had an effect on lowering this rating.

Departmental Budgets



Performance Objective:

Reduce the amount of energy used by the Convention Center by 4% each year by implementing the department's Energy Management Plan.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage reduction in the amount of energy used by the Convention Center within one year.	4%	-8.24%	4%

Target Results:

The 2010 target was not achieved. The target was not achieved due to the extreme weather conditions in 2010. There was a 68.1 percent increase in cooling days and a six percent increase in heating days over 2009.

Departmental Budgets

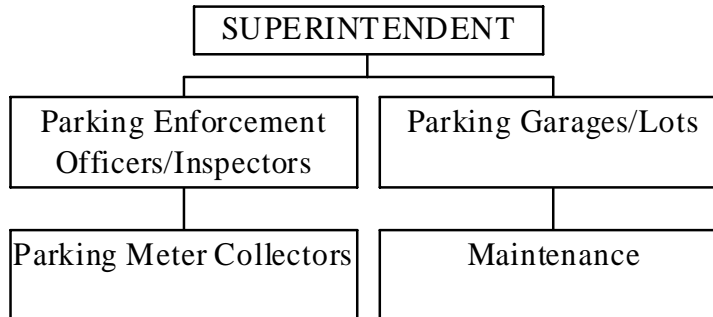
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Departmental Budgets



ES: Parking Facilities

Mission: The mission of the Parking Facilities Division of the Department of Enterprise Services is to promote a healthy downtown and local economy by providing professional facility management of the City's parking assets.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 2,194,150	\$ 2,155,870	\$ 1,732,900	\$ (422,970)	\$ 1,664,160
Other Expenses	\$ 4,063,760	\$ 4,571,090	\$ 4,603,180	\$ 32,090	\$ 4,686,040
Equipment	\$ 70,000	\$ 75,000	\$ -	\$ (75,000)	\$ -
Operating Total	\$ 6,327,910	\$ 6,801,960	\$ 6,336,080	\$ (465,880)	\$ 6,350,200
Employee Benefits	\$ 733,270	\$ 758,500	\$ 781,740	\$ 23,240	\$ 797,460
General Fund Overhead	\$ 192,120	\$ 188,690	\$ 177,000	\$ (11,690)	\$ 142,280
Debt Service	\$ 46,980	\$ 46,980	\$ 376,660	\$ 329,680	\$ 374,720
Total	\$ 7,300,280	\$ 7,796,130	\$ 7,671,480	\$ (124,650)	\$ 7,664,660
Capital Projects	\$ 380,000	\$ 450,000	\$ 586,500	\$ 136,500	\$ 1,299,300
Program Revenue	\$ 9,129,300	\$ 9,144,200	\$ 11,068,300	\$ 1,924,100	\$ 11,073,300
Total Full-Time Equivalent Positions	\$ 54.0	53.5	44.5	(9.0)	44.5

Departmental Budgets



DEPARTMENT PROGRAMS:

1. On-Street Parking
2. Off-Street Parking
3. Parking Business Services

PROGRAM SUMMARIES

Program 1: On-Street Parking

Description: This program consists of enforcement, collection, maintenance, and management of over 5,700 single space meters located in the downtown area and neighborhood business districts, as well as twelve multi-space pay-and-display units.

Goal: To ensure increased mobility for the motoring public and encourage vehicle turnover that supports retail enterprise in the central and neighborhood business districts.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 936,720	\$ 956,010	\$ 19,290	\$ 951,060
Other Expenses	\$ 244,120	\$ 208,180	\$ (35,940)	\$ 211,930
Equipment	\$ 75,000	\$ -	\$ (75,000)	\$ -
Operating Total	\$ 1,255,840	\$ 1,164,190	\$ (91,650)	\$ 1,162,990
Employee Benefits	\$ 351,620	\$ 442,710	\$ 91,090	\$ 467,890
General Fund Overhead	\$ 89,050	\$ 76,910	\$ (12,140)	\$ 78,490
Total	\$ 1,696,510	\$ 1,683,810	\$ (12,700)	\$ 1,709,370
Program Revenue	\$ 2,327,900	\$ 3,350,200	\$ 1,022,300	\$ 3,350,200
Total Full-Time Equivalent Positions	\$ 24.0	25.0	1.0	25.0

2011 Significant Program Changes

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$90,920) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a reduction of \$90,920 in personnel expenses due to an increase in position vacancy allowance (PVA).

Comment/Justification:

This decrease is approved in order to align the budget to anticipated position vacancies.

Departmental Budgets

**Title: On-Street Parking Study**

Budget Amount: (\$50,000) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease in one-time funding provided in 2010 for the on-street parking study.

Comment/Justification:

This adjustment is approved due to the one-time nature of funding provided in 2010.

Title: Transfer Parking Meter Collector from Off-Street Parking Program

Budget Amount: \$37,610 **Fund:** Parking Facilities **FTE:** 1.0

Description:

This represents the transfer of one Parking Meter Collector from the Off-Street Parking program to the On-Street Parking program. This transfer is necessary for the operation of the City Hall Shuttle.

Comment/Justification:

This increase is approved in order to present this personnel expense in the appropriate program.

Title: Increase in Non-Personnel Expenses

Budget Amount: \$21,670 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase in the amount of \$21,670 in order to provide sufficient resources for parking meter supplies and painting.

Comment/Justification:

This increase is approved in order to provide sufficient resources for parking meter supplies and painting.

Title: Program Budget Realignment

Budget Amount: (\$19,600) **Fund:** Parking Facilities **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with actual anticipated expenditures in 2011.

Comment/Justification:

The realignment is approved to better align expenses with actual anticipated expenditures.

Title: Payments for Accrued Leave Balances

Budget Amount: (\$12,770) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for two employees who retired in 2010.

Comment/Justification:

This adjustment is approved due to the one-time nature of funding provided in 2010.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$9,900 **Fund:** Parking Facilities **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$4,950) **Fund:** Parking Facilities **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Increase the number of functioning parking meters by conducting quality control inspections and reducing repair cycles.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of repairs completed within 48 hours.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Off-Street Parking

Description: This program consists of the operation, maintenance, and management of over 4,900 parking spaces located at seven City-owned parking garages and five surface lots throughout downtown Cincinnati.

Goal: To create aesthetic, safe, and efficiently operated parking facilities and increase utilization to support economic development in the downtown community.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 897,330	\$ 478,630	\$ (418,700)	\$ 414,840
Other Expenses	\$ 4,222,450	\$ 4,308,610	\$ 86,160	\$ 4,386,160
Operating Total	\$ 5,119,780	\$ 4,787,240	\$ (332,540)	\$ 4,801,000
Employee Benefits	\$ 288,500	\$ 201,980	\$ (86,520)	\$ 184,720
General Fund Overhead	\$ 75,100	\$ 73,670	\$ (1,430)	\$ 39,300
Debt Service	\$ 46,980	\$ 376,660	\$ 329,680	\$ 374,720
Total	\$ 5,530,360	\$ 5,439,550	\$ (90,810)	\$ 5,399,740
Capital Projects	\$ 450,000	\$ 586,500	\$ 136,500	\$ 1,293,000
Program Revenue	\$ 6,816,300	\$ 7,718,100	\$ 901,800	\$ 7,723,100
Total Full-Time Equivalent Positions	\$ 25.5	15.5	(10.0)	15.5

2011 Significant Program Changes

Title: Increase in Debt Service Expenses

Budget Amount: \$329,680 **Fund:** Parking Facilities **FTE:** -

Description:

This represents a net increase in the amount of \$329,680 for yearly principal and interest payments for the Seventh & Broadway Garage expansion project. Resources in the amount of \$46,980 are no longer necessary due to the payment of the Ohio Department of Development loan for the Gateway Garage. However, this savings is offset by an increase in debt service expenses in the amount of \$376,660 for the 7th & Broadway Garage expansion project.

Comment/Justification:

This increase is approved in order to provide necessary resources for yearly principal and interest payments for the Seventh & Broadway Garage expansion project.

Departmental Budgets



Title: Increase in Non-Personnel Expenses

Budget Amount: \$219,800 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase in the amount of \$219,800 in order to provide sufficient resources for the increased costs of snow removal services at several parking lots. In addition, this increase will provide resources for contractual management of the Fountain Square South Garage, and the 3rd & Central, West Central, and McFarland parking lots. Lastly, this increase will provide resources for increased property tax expenses.

Comment/Justification:

This increase is approved in order to align the budget with actual anticipated expenditures.

Title: Elimination of Off-Street Parking Program Positions

Budget Amount: (\$181,600) **Fund:** Parking Facilities **FTE:** (5.0)

Description:

This represents a decrease in the amount of \$181,600 related to the elimination of one Parking Attendant, one Utility Laborer, two Electronics Technician 2, and one FTE Municipal Worker positions.

Comment/Justification:

This decrease is approved in order to align the budget to anticipated expenditures.

Title: Program Budget Realignment

Budget Amount: (\$101,470) **Fund:** Parking Facilities **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with actual anticipated expenditures in 2011.

Comment/Justification:

The realignment is approved to better align expenses with actual anticipated expenditures.

Title: Decrease in Personnel Expenses

Budget Amount: (\$94,160) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease in personnel expenses in the amount of \$94,160 resulting from anticipated management agreements for most of the Division's garages and lots in 2011. It should be noted that staffing will still be needed for the operation and management of the Garfield Garage and maintenance of the Renaissance Lot.

Comment/Justification:

This decrease is approved in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Elimination of Assistant Supervisor of Parking and Utility Laborer

Budget Amount: (\$90,570) **Fund:** Parking Facilities **FTE:** (2.0)

Description:

This represents a decrease in the amount of \$90,570 related to the elimination of one Assistant Supervisor of Parking position and a Utility Laborer position.

Comment/Justification:

This decrease is approved in order to align the budget to anticipated expenditures.

Title: Energy Savings

Budget Amount: (\$75,240) **Fund:** Parking Facilities **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Payments for Accrued Leave Balances

Budget Amount: \$59,990 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase related to the anticipated payment of accrued leave balances (lump sum payments).

Comment/Justification:

This increase is approved in order to provide the necessary resources for payment of accrued leave balances.

Title: Elimination of an Assistant Supervisor of Parking

Budget Amount: (\$47,460) **Fund:** Parking Facilities **FTE:** (1.0)

Description:

This represents a net decrease in the amount of \$47,460 related to the elimination of one full-time Assistant Supervisor of Parking position. The current incumbent is anticipated to retire within the first two-months of 2011. As a result, two-months of salary for this position has been budgeted in order to provide sufficient resources.

Comment/Justification:

This decrease is approved in order to align the budget to anticipated expenditures.

Departmental Budgets



Title: Transfer Parking Meter Collector to On-Street Parking Program

Budget Amount: (\$37,610) **Fund:** Parking Facilities **FTE:** (1.0)

Description:

This represents the transfer of one Parking Meter Collector from the Off-Street Parking program to the On-Street Parking program. This transfer is necessary for the operation of the City Hall Shuttle.

Comment/Justification:

This decrease is approved in order to present this personnel expense in the appropriate program.

Title: Elimination of a Parking Operations Crew Leader Position

Budget Amount: (\$32,280) **Fund:** Parking Facilities **FTE:** (1.0)

Description:

This represents a net decrease in the amount of \$32,280 related to the elimination of one full-time Parking Operations Crew Leader position. The current incumbent is anticipated to retire within the first quarter of 2011. As a result, three-months of salary has been budgeted for this position in order to provide sufficient resources.

Comment/Justification:

This decrease is approved in order to align the budget to anticipated expenditures.

Title: Payments for Accrued Leave Balances

Budget Amount: (\$28,780) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for two employees who retired in 2010.

Comment/Justification:

This adjustment is approved due to the one-time nature of funding provided in 2010.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$15,910) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a reduction of \$15,910 in personnel expenses due to an increase in position vacancy allowance (PVA).

Comment/Justification:

This decrease is approved in order to align the budget to anticipated position vacancies.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$7,600 **Fund:** Parking Facilities **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: Payments for Accrued Leave Balances

Budget Amount: (\$59,990) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for employees who retired in 2011.

Comment/Justification:

This adjustment is approved due to the one-time nature of funding provided in 2011.

Title: Increase in Debt Service Expenses

Budget Amount: \$45,040 **Fund:** Parking Facilities **FTE:** -

Description:

This represents an increase in the debt service expenses for yearly principal and interest payments for the Seventh & Broadway Garage expansion project.

Comment/Justification:

This amount is approved in order to provide necessary resources for yearly principal and interest payments.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$3,800) **Fund:** Parking Facilities **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for Off-Street Parking totals \$586,500 in 2011 and \$1,293,000 in 2012. Projects include Gateway Garage Capital Improvements and Structural Maintenance Repair. Funding for the Structural Maintenance Repair totals \$1.8 million over the biennium. This project provides funding for the labor and materials needed to design and construct improvements to City Parking assets. This project also provides funding to maintain and repair City Parking assets.

Departmental Budgets



Performance Measures

Performance Objective:

To increase the availability of visitor parking in Downtown Cincinnati by monitoring the number of daily cars parked compared to the number of available spaces (turnover ratio).

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Turnover ratio.	1.31	1.21	1.28

Target Results:

The 2010 target was not achieved. This was due to the reduced number of available transient parking spaces which was attributable to the Broadway Garage expansion project and a 3 percent increase in monthly customers.

Departmental Budgets



Program 3: Parking Business Services

Description: This program manages internal and external customer transactions for the Parking Facilities Division.

Goal: To provide timely and excellent customer service through proper stewardship of funds and assets managed by the Parking Facilities Division.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 321,820	\$ 298,260	\$ (23,560)	\$ 298,260
Other Expenses	\$ 104,520	\$ 86,390	\$ (18,130)	\$ 87,950
Operating Total	\$ 426,340	\$ 384,650	\$ (41,690)	\$ 386,210
Employee Benefits	\$ 118,380	\$ 137,050	\$ 18,670	\$ 144,850
General Fund Overhead	\$ 24,540	\$ 26,420	\$ 1,880	\$ 24,490
Total	\$ 569,260	\$ 548,120	\$ (21,140)	\$ 555,550
Capital Projects	\$ -	\$ -	\$ -	\$ 6,300
Total Full-Time Equivalent Positions	\$ 4.0	\$ 4.0	\$ -	\$ 4.0

2011 Significant Program Changes

Title: Payments for Accrued Leave Balances

Budget Amount: (\$24,470) **Fund:** Parking Facilities **FTE:** -

Description:

This represents a decrease related to the payment of accrued leave balances (lump sum payments) for an employee who retired in 2010.

Comment/Justification:

This adjustment is approved due to the one-time nature of funding provided in 2010.

Title: Program Budget Realignment

Budget Amount: (\$20,840) **Fund:** Parking Facilities **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning anticipated non-personnel expenses with actual anticipated expenditures in 2011.

Comment/Justification:

The realignment is approved to better align expenses with actual anticipated expenditures.

Explanation of Capital Projects

The Capital Budget for the Parking Business Services Program totals \$6,300 in 2012 for the Cincinnati

Departmental Budgets



Financial System (CFS) Upgrade project. This project provides funding to upgrade the CFS to the latest version in 2012.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen requests.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of special event parking applications processed within 24 hours of receipt.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

Reduce the length of citizen complaint response time as reported in the customer service response system.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage response to customer service requests within 24 hours.	100%	100%	100%

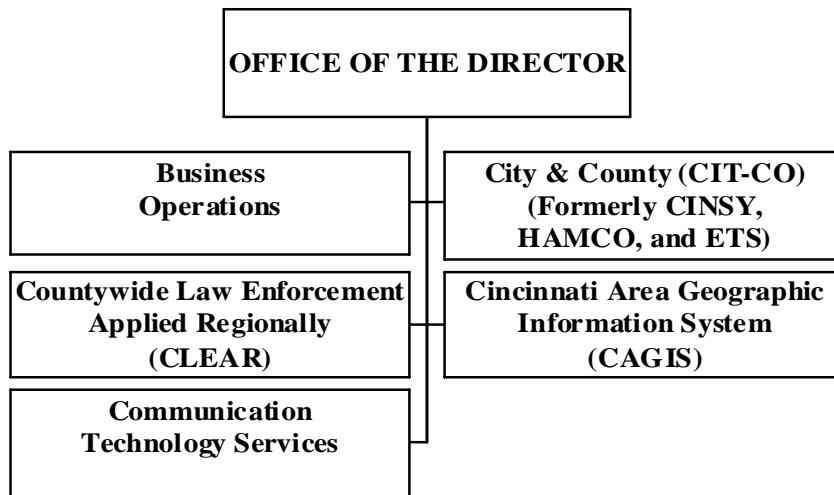
Target Results:

The 2010 target was achieved.



Enterprise Tech. Solutions

Mission: The mission of the Enterprise Technology Solutions (ETS) Department is to support the City of Cincinnati and Hamilton County through excellence in design, development, and application of technology solutions that increase the efficiency and effectiveness of the various local governments, public safety, and law enforcement agencies in the region by improving service delivery and enterprise coordination.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 2,217,680	\$ 5,628,780	\$ 5,485,510	\$ (143,270)	\$ 5,361,760
Other Expenses	\$ 8,421,300	\$ 8,107,570	\$ 8,805,640	\$ 698,070	\$ 8,842,910
Equipment	\$ 203,000	\$ 582,800	\$ 427,220	\$ (155,580)	\$ 432,100
Operating Total	\$ 10,841,980	\$ 14,319,150	\$ 14,718,370	\$ 399,220	\$ 14,636,770
Employee Benefits	\$ 2,807,580	\$ 2,738,430	\$ 3,068,740	\$ 330,310	\$ 1,314,410
General Fund Overhead	\$ 396,700	\$ 561,290	\$ 211,510	\$ (349,780)	\$ 216,410
Total	\$ 14,046,260	\$ 17,618,870	\$ 17,998,620	\$ 379,750	\$ 16,167,590
Internal Service Funds	\$ 13,590,760	\$ 2,191,850	\$ 2,119,270	\$ (72,580)	\$ 2,127,060
Capital Projects	\$ 1,191,400	\$ 1,306,600	\$ 764,600	\$ (542,000)	\$ 843,900
Program Revenue	\$ 17,893,760	\$ 700,000	\$ 1,078,380	\$ 378,380	\$ 1,078,380
Total Full-Time Equivalent Positions	\$ 114.0	101.0	101.0	-	101.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. ETS Administration
2. CTS Operations
3. CIT-CO Operations
4. CLEAR Operations
5. CAGIS Consortium Operations

PROGRAM SUMMARIES

Program 1: ETS Administration

Description: Provides overall policy direction, procurement, accounts payable, accounts receivable, human resources, and budget support for Enterprise Technology Solutions.

Goal: To assist the department with increasing productivity and lowering operational costs in the services provided to ETS's clients.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 467,070	\$ 437,540	\$ (29,530)	\$ 409,140
Other Expenses	\$ 494,710	\$ 347,710	\$ (147,000)	\$ 328,560
Operating Total	\$ 961,780	\$ 785,250	\$ (176,530)	\$ 737,700
Employee Benefits	\$ 257,430	\$ 309,000	\$ 51,570	\$ 204,330
General Fund Overhead	\$ 60,620	\$ 17,150	\$ (43,470)	\$ 21,830
Total	\$ 1,279,830	\$ 1,111,400	\$ (168,430)	\$ 963,860
Internal Service Funds	\$ 208,850	\$ 415,880	\$ 207,030	\$ 418,290
Capital Projects	\$ -	\$ 125,000	\$ 125,000	\$ 160,000
Program Revenue	\$ 700,000	\$ 1,078,380	\$ 378,380	\$ 1,078,380
Total Full-Time Equivalent Positions	\$ 11.0	11.0	-	11.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$416,690) **Fund:** General Fund **FTE:** -

Description:

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate Fund in 2011.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$416,690 **Fund:** Regional Computer Center **FTE:** -

Description:

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate Fund in 2011.

Title: Increase Non-Personnel Funding in Information Security

Budget Amount: \$314,490 **Fund:** General Fund **FTE:** -

Description:

This increase represents the continued centralization of staff and resources within the Enterprise Technology Solutions Administration program. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise-wide IT systems and functions.

Comment/Justification:

This adjustment is approved to align the budget with anticipated non-personnel expenses for 2011.

Title: Transfer Security Section from the Regional Computer Center Fund

Budget Amount: (\$226,880) **Fund:** Regional Computer Center **FTE:** (3.0)

Description:

This reduction transfers Information Security into the General Fund. The remaining enterprise function staff was transferred as part of the 2010 Budget Update. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise-wide IT systems and functions.

Comment/Justification:

This reduction is approved to continue the initiative to centralize ETS staff and services.

Title: Transfer Security Staff to the General Fund

Budget Amount: (\$83,490) **Fund:** General Fund **FTE:** 3.0

Description:

This reduction transfers the Information Security section from a chargeback status to direct funding under the General Fund. The remaining enterprise function staff was transferred as part of the 2010 Budget Update. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise-wide IT systems and functions.

Comment/Justification:

This reduction is approved to continue the initiative to centralize ETS staff and services.

Departmental Budgets

**Title: Reductions of Travel and Training**

Budget Amount: (\$37,950) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of all Department travel and training in the General Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources

Title: Program Budget Realignment

Budget Amount: \$32,530 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$9,580 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$4,470) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$3,230) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$2,770 **Fund:** Regional Computer Center **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,200 **Fund:** Regional Computer Center **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$810) **Fund:** Regional Computer Center **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$57,040) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$3,230 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,100) **Fund:** Regional Computer Center **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$810 **Fund:** Regional Computer Center **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the ETS Administration Program totals \$125,000 in 2011 and \$160,000 in 2012 for the Data Infrastructure Security project. This project provides funding to expand the current fingerprint security system to include critical network and data center locations.

Performance Measures

Performance Objective:

Implement a new cost billing system that can accommodate changing City and County needs and priorities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of clients satisfied with the new cost billing system.	100%	100%	95%

Target Results:

The 2010 target was achieved. ETS has been posting preliminary bills for departments to review. Department contacts are advised the preliminary bill has been posted, giving them the opportunity to ask questions about the bill. Errors are corrected before the billing is implemented.

Departmental Budgets



Program 2: CTS Operations

Description: Provide support for City's Communication Technology Services (CTS) programs, maintaining radio communications, data communications infrastructure and the City's telephone network.

Goal: Ensure reliable delivery for email messages to and from internal and external users. Provide one point of contact for customers to report problems or ask questions.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,121,200	\$ 708,160	\$ (413,040)	\$ 698,270
Other Expenses	\$ 1,943,540	\$ 1,807,300	\$ (136,240)	\$ 1,723,880
Equipment	\$ 211,600	\$ 38,220	\$ (173,380)	\$ 36,100
Operating Total	\$ 3,276,340	\$ 2,553,680	\$ (722,660)	\$ 2,458,250
Employee Benefits	\$ 471,300	\$ 433,890	\$ (37,410)	\$ 342,730
General Fund Overhead	\$ 99,200	\$ 60,180	\$ (39,020)	\$ 69,070
Total	\$ 3,846,840	\$ 3,047,750	\$ (799,090)	\$ 2,870,050
Internal Service Funds	\$ -	\$ 405,660	\$ 405,660	\$ 408,140
Capital Projects	\$ 457,500	\$ 220,000	\$ (237,500)	\$ 316,000
Total Full-Time Equivalent Positions	\$ 22.0	21.0	(1.0)	21.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$405,660 **Fund:** Regional Computer Center **FTE:** -

Description:

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate Fund in 2011.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$405,660) **Fund:** General Fund **FTE:** -

Description:

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate Fund in 2011.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$164,050) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Cable Communications Fund Reduction

Budget Amount: (\$158,310) **Fund:** Cable Communications **FTE:** (1.0)

Description:

This reduction eliminates a Senior Computer Programmer Analyst position that became vacant in September 2010 due to a retirement. It will also reduce the Cable Communications Fund contribution to ETS administration by \$82,000.

Comment/Justification:

This decrease is approved due to the limited nature of Cable Communications Fund resources.

Title: Realign Fiber Reimbursement Revenue

Budget Amount: (\$98,490) **Fund:** Cable Communications **FTE:** -

Description:

This reduction more accurately aligns revenue stemming from telephone and fiber reimbursements with work related to those items. In prior years Enterprise Technology Solutions budgeted needs based on its ability to post at least 11 billing cycles during the budget year. However, in the last few years the Department has been in a position to receive at least partial revenue for a 12th month, which enables this reduction in appropriated funding needs.

Comment/Justification:

This decrease is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$80,920 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Reductions of Travel and Training

Budget Amount: (\$33,470) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of all Department travel and training in the General Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources

Title: Cost Savings Days

Budget Amount: \$13,800 **Fund:** Cable Communications **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Energy Savings

Budget Amount: (\$11,750) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: AFSCME Longevity Pay

Budget Amount: \$4,000 **Fund:** Cable Communications **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: Energy Savings**

Budget Amount: (\$3,900) **Fund:** Cable Communications **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$3,600 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,760) **Fund:** Cable Communications **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$128,390) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$2,000) **Fund:** Cable Communications **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$1,760 **Fund:** Cable Communications **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the CTS Operations Program totals \$220,000 in 2011 and \$296,000 in 2012. Projects include upkeep and maintenance of the radio networks and the weather alert sirens. Funding for the Communications Master Plan project totals \$456,000 over the biennium. This project provides funding for installation of new fiber lines, replacement of old equipment and the dismantling of obsolete UHF and VHF radio systems.

Performance Measures

Performance Objective:

Conduct a detailed review of telecommunication expenses Citywide in order to eliminate unneeded services.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Amount of realized savings per month due to elimination of services that are no longer needed.	\$1,000	\$1,040	\$1,000

Target Results:

The 2010 target was exceeded by \$40 per month. ETS works with departments to monitor expenses, as well as identify and eliminate unnecessary services. When there is a question about the use or continued need for a line, ETS will send a technician to investigate at no cost.

Departmental Budgets



Program 3: CIT-CO Operations

Description: CITCO provides information technology services and solutions for the City of Cincinnati and Hamilton County including City enterprise business systems such as Financial, Human Resources, Electronic Government and Enterprise Email, in addition to IT support services to City and Hamilton County customers.

Goal: The overall goal of this program is to keep expenditures as low as possible while providing necessary, no-direct billable services required for CIT-CO to operate.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,464,950	\$ 1,628,710	\$ 163,760	\$ 1,542,410
Other Expenses	\$ 1,349,260	\$ 1,138,230	\$ (211,030)	\$ 1,178,840
Equipment	\$ 20,200	\$ -	\$ (20,200)	\$ -
Operating Total	\$ 2,834,410	\$ 2,766,940	\$ (67,470)	\$ 2,721,250
Employee Benefits	\$ 1,023,660	\$ 1,106,710	\$ 83,050	\$ 767,350
General Fund Overhead	\$ 298,480	\$ 114,110	\$ (184,370)	\$ 104,820
Total	\$ 4,156,550	\$ 3,987,760	\$ (168,790)	\$ 3,593,420
Internal Service Funds	\$ 1,738,490	\$ 1,045,730	\$ (692,760)	\$ 1,049,480
Capital Projects	\$ 759,400	\$ 271,700	\$ (487,700)	\$ 220,000
Total Full-Time Equivalent Positions	\$ 29.0	30.0	1.0	30.0

2011 Significant Program Changes

Title: Eliminate Additional Pay in CIT-CO Admin

Budget Amount: (\$503,440) **Fund:** Regional Computer Center **FTE:** -

Description:

This reduction would eliminate Additional Pay and Department overhead budgeted in previous years in the Regional Computer Fund when all production staff was on a chargeback model. Under the new funding model most staff are directly funded through an appropriation and this amount is no longer needed.

Comment/Justification:

This decrease is approved.

Departmental Budgets



Title: Transfer Egov Staff to Cable Communications Fund

Budget Amount: (\$389,920) **Fund:** Regional Computer Center **FTE:** (4.0)

Description:

This funding reduction transfers the Egov section from a chargeback status to direct funding under the Cable Communications Fund, reducing the Enterprise Technology Solutions appropriation by the amount needed to fund employee benefits.

Comment/Justification:

This adjustment is approved.

Title: Increase Non-Personnel Funding in CIT-CO

Budget Amount: \$227,700 **Fund:** General Fund **FTE:** -

Description:

This increase represents the continued centralization of staff and resources within the Enterprise Technology Solutions Administration program. This furthers ETS' goal of centralizing IT staff who primarily work on enterprise-wide IT systems and functions.

Comment/Justification:

This increase is approved to align the budget with anticipated non-personnel expenses for 2011.

Title: Program Budget Realignment

Budget Amount: (\$129,340) **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate program.

Title: Program Budget Realignment

Budget Amount: \$126,000 **Fund:** Regional Computer Center **FTE:** -

Description:

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate Fund in 2011.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$126,000) **Fund:** General Fund **FTE:** -

Description:

This represents a shift of personnel and non-personnel expenses from the General Fund to the Regional Computer Center Fund for 2011.

Comment/Justification:

The adjustment is approved to better align expenses with the appropriate Fund in 2011.

Title: Reductions of Travel and Training

Budget Amount: (\$101,930) **Fund:** General Fund **FTE:** -

Description:

This represents the elimination of all Department travel and training in the General Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources

Title: Transfer Egov Staff to Cable Communications Fund

Budget Amount: (\$92,820) **Fund:** Cable Communications **FTE:** 4.0

Description:

This represents a reduction in Cable Communications Fund needs within the Enterprise Technology Solutions appropriation. By transferring the Egov program from the Regional Computer Center Fund, the total amount needed to fund Egov will decrease. The previous amount needed to fund Egov came out of the Chargeback account; by directly paying for the personnel in the Cable Communications Fund and decreasing the Chargeback funding, \$92,820 can be centralized for employee benefit expenses.

Comment/Justification:

This adjustment is approved.

Title: Increase in Non-Personnel Funding

Budget Amount: \$88,290 **Fund:** Cable Communications **FTE:** -

Description:

This increase fully funds Egov non-personnel needs. In prior years this section was not fully funded and therefore depended on chargebacks to the Capital budget and other sources. This allocation more closely reflects the actual nature of work performed by this section as related to the City's web presence and the new funding model.

Comment/Justification:

This increase is approved to align the budget with anticipated expenses for the program.

Departmental Budgets



Title: Computer Systems Analyst position in CITCO

Budget Amount: \$87,740 **Fund:** Regional Computer Center **FTE:** 1.0

Description:

This increase annualizes the addition of a Computer Systems Analyst position within CITCO, which was approved in 2010.

Comment/Justification:

This annualization is approved.

Title: Cost Savings Days

Budget Amount: \$14,410 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Position Classification Adjustment

Budget Amount: \$10,200 **Fund:** Cable Communications **FTE:** -

Description:

This represents the replacement of a vacant Information Technology Coordinator position in the Egov section with an Administrative Specialist position.

Comment/Justification:

This annualization is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$9,170) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Cost Savings Days

Budget Amount: \$3,120 **Fund:** Regional Computer Center **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: Elimination of Merit Pay**

Budget Amount: (\$2,900) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$910) **Fund:** Regional Computer Center **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$169,090) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase in Non-Personnel Funding in 2012

Budget Amount: \$100,000 **Fund:** General Fund **FTE:** -

Description:

This increase provides funding for the maintenance costs associated with the new Enterprise Budget System that will be implemented during 2011.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$2,900 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$910 **Fund:** Regional Computer Center **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the CIT-CO Operations Program totals \$271,700 in 2011 and \$220,000 in 2012. Capital projects include Cincinnati Financial System (CFS) and Electronic Government (eGov) upgrades. Funding for the Electronic Government Project totals \$411,700 over the biennium. This project will enhance the City's web presence and video streaming capability.

Performance Measures

Performance Objective:

Reorganize staffing and duties within the CINSY, ETS, and HAMCO sections into a higher efficiency model, which will result in increased service levels and lower costs.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Amount of savings due to increase in CINSY, ETS, and HAMCO model efficiencies.	\$50,000	\$107,000	\$25,000

Target Results:

The 2010 target was exceeded by \$57,000 due to moving 19 staff members from the RCC Fund 702 to the General Fund. In 2009 their salaries and benefits were fully reimbursed from the General Fund at an estimated cost of \$836,000. Under the General Fund the actual cost of salary and benefits to be paid is estimated at \$729,000, making \$107,000 available in the General Fund before the Fund 702 Reconciliation process is complete. Estimated billing is done at a higher rate to provide for sporadic high cost items, such as lump sum payments.

Departmental Budgets



Program 4: CLEAR Operations

Description: To provide a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to all Hamilton County property owners.

Goal: Provide a system that assists all Hamilton County law enforcement personnel in the safe and successful performance of their duties.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,223,240	\$ 1,309,220	\$ 85,980	\$ 1,309,220
Other Expenses	\$ 2,031,230	\$ 2,878,380	\$ 847,150	\$ 2,930,190
Equipment	\$ 315,000	\$ 315,000	\$ -	\$ 320,670
Operating Total	\$ 3,569,470	\$ 4,502,600	\$ 933,130	\$ 4,560,080
Employee Benefits	\$ 512,350	\$ 642,060	\$ 129,710	\$ -
General Fund Overhead	\$ 102,990	\$ 20,070	\$ (82,920)	\$ 20,690
Total	\$ 4,184,810	\$ 5,164,730	\$ 979,920	\$ 4,580,770
Internal Service Funds	\$ 244,510	\$ 252,000	\$ 7,490	\$ 251,150
Total Full-Time Equivalent Positions	\$ 21.0	21.0	-	21.0

2011 Significant Program Changes

Title: Program Budget Adjustment

Budget Amount: \$885,440 **Fund:** Clear **FTE:** -

Description:

The adjustments in personnel services and non-personnel services for this program budget are primarily due wireless network replacement costs in 2011.

Comment/Justification:

This increase is approved in order to align the budget with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$11,250 **Fund:** Clear **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$1,700 **Fund:** Regional Computer Center **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$850) **Fund:** Regional Computer Center **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Maintain and ensure compliance with state and national security rules, policies, and procedures relevant to law enforcement systems, data, and networks by conducting 40 audits per year.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of audits with positive compliance findings.	95%	100%	95%

Target Results:

The 2010 target was exceeded by five percent. CLEAR staff conducted fifty audits for compliance of RCIC/LEADS/NCIC policies and procedures. Fifteen agencies had no discrepancies; thirty-five agencies were required to address concerns and provide a written response. Staff worked with agency personnel to correct deficiencies and bring them into compliance.

Departmental Budgets



Program 5: CAGIS Consortium Operations

Description: The Cincinnati Area Geographic Information System program represents a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery through the use of geographic information.

Goal: Keep the existing system upgraded to meet the needs of the organization, while providing minimal disruption to existing business operations.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,352,320	\$ 1,401,880	\$ 49,560	\$ 1,402,720
Other Expenses	\$ 2,288,830	\$ 2,634,020	\$ 345,190	\$ 2,681,440
Equipment	\$ 36,000	\$ 74,000	\$ 38,000	\$ 75,330
Operating Total	\$ 3,677,150	\$ 4,109,900	\$ 432,750	\$ 4,159,490
Employee Benefits	\$ 473,690	\$ 577,080	\$ 103,390	\$ -
Total	\$ 4,150,840	\$ 4,686,980	\$ 536,140	\$ 4,159,490
Capital Projects	\$ 89,700	\$ 147,900	\$ 58,200	\$ 147,900
Total Full-Time Equivalent Positions	\$ 18.0	18.0	-	18.0

2011 Significant Program Changes

Title: Fully Implement 2011 CAGIS Budget

Budget Amount: \$320,000 **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This increase represents funding for an aerial photographic reflight of Hamilton County.

Comment/Justification:

This increase is approved.

Title: Fully Implement 2011 CAGIS Budget

Budget Amount: \$172,000 **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This increase represents ETS overhead for 2011.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Program Budget Adjustment

Budget Amount: (\$131,710) **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning budgeted personnel and non-personnel expenses with the anticipated expenditures in 2011.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Non-Personnel Restoration

Budget Amount: \$46,670 **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This represents a restoration of a one-time reduction taken in 2010 for the City's contribution towards the CAGIS Consortium.

Comment/Justification:

This adjustment is approved to reflect the City's contribution to CAGIS.

Title: Income Tax-Infrastructure Fund Reduction

Budget Amount: (\$32,730) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a reduction of the City's contribution towards the CAGIS Consortium budget.

Comment/Justification:

This decrease is approved due to the limited nature of Income Tax Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: \$17,510 **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$840) **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$840 **Fund:** Cinti Area Geographic Info Sys **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the CAGIS Consortium Operations Program totals \$147,900 in 2011 and \$147,900 in 2012 for the CAGIS Infrastructure project. This project provides funding for aerial reflights of Hamilton County to update the photographic database of the CAGIS system.

Performance Measures

Performance Objective:

Continue to upgrade the CAGIS system to meet the needs of the organization, while providing minimal disruption to existing business operations.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Implement at least 10 workflow improvements each year.	9	10	9

Target Results:

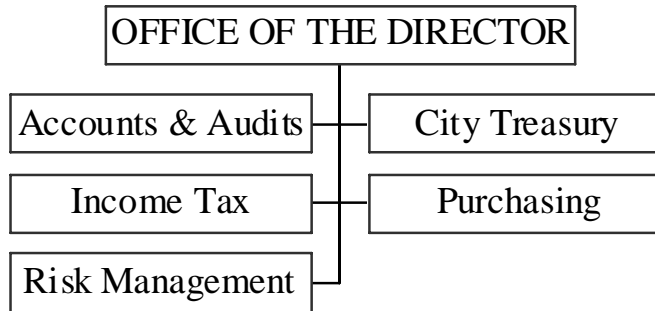
The 2010 target was exceeded by one. The department originally lowered the target to nine workflow improvements due to decreased staffing in 2010. New/enhanced processes were implemented for 10 workflow groupings. Through the Construction Coordination Project, over 170 permit subtypes representing five major work process groupings were implemented. Five groups of Permits system business workflow processes (for over 40 specific permitting and enforcement activities) were implemented for the Cincinnati Planning and Buildings Department, Health, and Fire Departments and for the City Customer Service Request system.

Departmental Budgets



Finance

Mission: The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, Purchasing, and Risk Management.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 5,184,420	\$ 4,733,630	\$ 4,984,930	\$ 251,300	\$ 4,689,720
Other Expenses	\$ 2,965,050	\$ 2,636,480	\$ 3,273,850	\$ 637,370	\$ 3,255,280
Operating Total	\$ 8,149,470	\$ 7,370,110	\$ 8,258,780	\$ 888,670	\$ 7,945,000
Employee Benefits	\$ 2,225,470	\$ 2,344,750	\$ 2,847,830	\$ 503,080	\$ 2,245,890
General Fund Overhead	\$ 29,780	\$ 38,410	\$ 42,800	\$ 4,390	\$ 43,330
Debt Service	\$ 76,227,130	\$ 67,500,000	\$ 78,000,000	\$ 10,500,000	\$ 78,000,000
Total	\$ 86,631,850	\$ 77,253,270	\$ 89,149,410	\$ 11,896,140	\$ 88,234,220
Internal Service Funds	\$ 4,157,500	\$ 4,513,420	\$ 3,862,800	\$ (650,620)	\$ 3,905,690
Capital Projects	\$ 97,900	\$ 152,700	\$ 78,000	\$ (74,700)	\$ 287,400
Consolidated Plan Projects	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Program Revenue	\$ 144,647,540	\$ 26,221,270	\$ 28,602,790	\$ 2,381,520	\$ 25,235,300
Total Full-Time Equivalent Positions	\$ 128.3	122.8	108.8	(14.0)	108.8

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--|---------------------------------------|
| 1. Administration | 2. Financial Reporting and Monitoring |
| 3. Payroll Preparation | 4. Debt Management |
| 5. Cash Management/Banking | 6. Delinquent Accounts |
| 7. Licensing, Adm. Tax & Transient Occupancy Tax | 8. Parking Revenue Collections |
| 9. CDBG Loan Program | 10. Risk Management |
| 11. Income Tax | 12. Procurement |
| 13. Printing and Stores | 14. Employee Retirement System |

PROGRAM SUMMARIES

Program 1: Administration

Description: Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

Goal: To contribute to the financial strength of the City by being a strong steward of public financial services and to provide quality financial services to customers.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 238,940	\$ 272,510	\$ 33,570	\$ 256,110
Other Expenses	\$ 21,030	\$ 21,150	\$ 120	\$ 19,990
Operating Total	\$ 259,970	\$ 293,660	\$ 33,690	\$ 276,100
Employee Benefits	\$ 93,180	\$ 124,550	\$ 31,370	\$ 128,720
Total	\$ 353,150	\$ 418,210	\$ 65,060	\$ 404,820
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

2011 Significant Program Changes

Departmental Budgets

**Title: Increase in Funding for Personnel**

Budget Amount: \$23,630 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in funding for personnel. The 2010 Approved Budget Update included position vacancy savings for the Finance Director position. The Finance Director position is filled and this vacancy savings will no longer be available in 2011. In addition, the Office of the Director received reimbursement for its oversight of the Retirement Division in 2010. As a result of the Ordinance no. 325-2010 the Department of Retirement was created. The Office of the Director will not receive reimbursements from the Department of Retirement in 2011.

Comment/Justification:

This increase is approved to ensure personnel costs for this program are properly budgeted.

Title: Cost Savings Days

Budget Amount: \$12,080 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$3,400) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$340) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$21,340) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$3,400 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To maintain general obligation bond ratings of Aa1/AA+ or better each year. Aa1 and AA+ are Moody's and Standard & Poor's rating symbols, respectively, for "high quality."

Unit of Measure:	2010 Target	2010 Actual	2011 Target
General Obligation Bond ratings of Aa1/AA+ or better.	Aa1/AA+	Aa1/AA+	Aa1/AA+

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Financial Reporting and Monitoring

Description: Prepares revenue estimates and financial analyses. Maintains records and prepares reports on the financial position of each fund and project. Monitors expenditures. Disburses payments to vendors. Prepares the City's Comprehensive Annual Financial Report (CAFR) and the Tentative Tax Budget. Coordinates the preparation of the annual Cost Allocation Plan and indirect cost rates for Federal grants. Reconciles property tax revenue from Hamilton County.

Goal: To strengthen City government by providing financial information to stakeholders and to be responsible financial stewards through the monitoring of certain revenues and expenditures and through the reporting of the City's financial information.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,015,210	\$ 1,083,740	\$ 68,530	\$ 1,038,430
Other Expenses	\$ 79,830	\$ 506,940	\$ 427,110	\$ 511,360
Operating Total	\$ 1,095,040	\$ 1,590,680	\$ 495,640	\$ 1,549,790
Employee Benefits	\$ 422,490	\$ 537,270	\$ 114,780	\$ 491,260
General Fund Overhead	\$ 14,980	\$ 14,790	\$ (190)	\$ 14,880
Total	\$ 1,532,510	\$ 2,142,740	\$ 610,230	\$ 2,055,930
Capital Projects	\$ 75,000	-	\$ (75,000)	\$ 237,400
Program Revenue	\$ 750	\$ 750	\$ -	\$ 750
Total Full-Time Equivalent Positions	\$ 18.0	18.0	-	18.0

2011 Significant Program Changes

Title: Board of Education Tax Increment Financing Fees

Budget Amount: \$400,000 **Fund:** Urban Renewal Debt Retirement **FTE:** -

Description:

This represents funding for fees to the Board of Education for miscellaneous Tax Increment Financing (TIF) projects. In 2010 this expense was incurred but not included in the budget. In 2011 the budget properly accounts for this cost in the Urban Renewal Debt Retirement Fund.

Comment/Justification:

The inclusion of this expense is approved in order to properly account for all costs associated with the Urban Renewal Debt Retirement Fund.

Departmental Budgets



Title: Increase in Community Development Block Grant Funding

Budget Amount: \$32,060 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This represents an increase in Community Development Block Grant (CDBG) funding. Additional funding will allow this program to devote more staff time to the Department of Housing and Urban Development (HUD) grant programs with particular emphasis on staff closing out old projects.

Comment/Justification:

This increase is approved in order to improve the City's ability to manage its grant resources.

Title: Funding for Banking Fees

Budget Amount: \$30,000 **Fund:** Urban Renewal Debt Retirement **FTE:** -

Description:

This represents funding for banking fees associated with the Urban Renewal Debt Retirement Fund. In 2010 this expense was incurred but not included in the budget. In 2011 the budget properly accounts for this cost in the Urban Renewal Debt Retirement Fund.

Comment/Justification:

The inclusion of this expense is approved in order to properly account for all costs associated with the Urban Renewal Debt Retirement Fund.

Title: Program Budget Realignment of Personnel Funding

Budget Amount: \$18,580 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for personnel services to the Financial Reporting and Monitoring Program from the Payroll Preparation Program.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$10,120 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$6,510) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Cost Savings Days

Budget Amount: \$3,330 **Fund:** Urban Renewal Debt Retirement **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,600 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$2,020) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$640) **Fund:** Urban Renewal Debt Retirement **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$51,370) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,020 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,300) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$640 **Fund:** Urban Renewal Debt Retirement **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Financial Reporting and Monitoring Program totals \$237,000 in 2012 for the Cincinnati Financial System (CFS) Upgrade project. This project will upgrade the CFS to the latest version 3.10. The CFS is upgraded approximately every three years due to the evolution of the software and discontinued product support of older versions.

Performance Measures

Performance Objective:

To annually receive an Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial

Departmental Budgets



Review.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review (CAFR).	Received	Received	Received
Target Results: The 2010 target was achieved.			

Departmental Budgets



Program 3: Payroll Preparation

Description: Processes biweekly payroll for approximately 6,500 employees, interprets and implements government regulations, and reconciles all employee deductions and tax deposits.

Goal: To provide professional accounting support to agencies to allow for timely processing of payroll.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 150,350	\$ 134,800	\$ (15,550)	\$ 125,880
Other Expenses	\$ 6,420	\$ 6,560	\$ 140	\$ 6,200
Operating Total	\$ 156,770	\$ 141,360	\$ (15,410)	\$ 132,080
Employee Benefits	\$ 58,620	\$ 62,040	\$ 3,420	\$ 63,700
Total	\$ 215,390	\$ 203,400	\$ (11,990)	\$ 195,780
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

2011 Significant Program Changes

Title: Program Budget Realignment of Personnel Funding

Budget Amount: \$18,580 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for personnel services to the Financial Reporting and Monitoring Program from the Payroll Preparation Program.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$3,030 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$810) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$10,210) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$810 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To issue all payroll checks on the established pay dates.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of payroll checks issued on established pay dates.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 4: Debt Management

Description: Manages general obligation debt repayment.

Goal: To maintain all records related to bonds and notes issued by the City of Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 185,420	\$ 199,020	\$ 13,600	\$ 199,720
Other Expenses	\$ 1,652,960	\$ 1,696,170	\$ 43,210	\$ 1,726,700
Operating Total	\$ 1,838,380	\$ 1,895,190	\$ 56,810	\$ 1,926,420
Debt Service	\$ 67,500,000	\$ 78,000,000	\$ 10,500,000	\$ 78,000,000
Total	\$ 69,338,380	\$ 79,895,190	\$ 10,556,810	\$ 79,926,420
Program Revenue	\$ 20,438,000	\$ 20,636,000	\$ 198,000	\$ 20,835,000
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

2011 Significant Program Changes

Title: Increase in Debt Service

Budget Amount: \$10,500,000 **Fund:** Bond Retirement **FTE:** -

Description:

This adjustment in the Bond Retirement Fund is necessary to align the debt service budget with principal payments due on debt issues in 2010 and bond anticipation notes due in 2011.

Comment/Justification:

This adjustment is approved to align the budget with the appropriate level of debt service payments.

Title: Increase in Health Care Costs for 2011

Budget Amount: \$17,370 **Fund:** Bond Retirement **FTE:** -

Description:

In order to adequately fund the City's medical insurance plan, the total amount needed in 2011 for healthcare across all funds will increase by approximately \$15.55 million over the 2010 all funds healthcare requirement. For the 2011 healthcare appropriation within the Bond Retirement Fund, this increase translates to an increase of \$17,380 over the 2010 budget amount for health care costs of \$11,270.

Comment/Justification:

This increase is approved in order to properly fund the City's healthcare.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$2,630 **Fund:** Bond Retirement **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$700) **Fund:** Bond Retirement **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: Restoration of Merit Pay

Budget Amount: \$700 **Fund:** Bond Retirement **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To ensure that all debt service payments for City notes and bonds are paid on the date that the payment is due.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of debt service payments remitted on time.	100%	100%	100%

Target Results:

The 2010 target was achieved. All 2010 debt service payments were paid on the due date.

Departmental Budgets



Program 5: Cash Management/Banking

Description: Provides assistance to all City agencies to facilitate prompt deposit of all money due to or belonging to the City of Cincinnati.

Goal: To enhance City revenues by earning investment returns in excess of the U.S. Treasury benchmark and improve operating efficiencies by increased use of electronic payments.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 164,190	\$ 219,500	\$ 55,310	\$ 204,190
Other Expenses	\$ 68,760	\$ 100,980	\$ 32,220	\$ 95,410
Operating Total	\$ 232,950	\$ 320,480	\$ 87,530	\$ 299,600
Employee Benefits	\$ 64,200	\$ 100,390	\$ 36,190	\$ 103,010
Total	\$ 297,150	\$ 420,870	\$ 123,720	\$ 402,610
Total Full-Time Equivalent Positions	\$ 4.0	5.0	1.0	5.0

2011 Significant Program Changes

Title: Transfer Senior Accountant to Cash Management from Licensing

Budget Amount: \$63,410 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Senior Accountant position to the Cash Management/Banking Program from the Licensing/Admission Program. This transfer is necessary due to the decrease in funding for the Community Development Block Grant (CDBG) Loan Program.

Comment/Justification:

This adjustment is approved to align the position with the appropriate fund.

Title: Increase Postage

Budget Amount: \$30,000 **Fund:** General Fund **FTE:** -

Description:

This represents the restoration of funding for postage. The additional non-personnel reductions imposed in 2010 could not be absorbed by the Treasury Division due to the need to fund postage for the mailing of general warrant checks, flex checks, and income tax refund checks. An additional appropriation was required in 2010. This restores the postage budget in Treasury to the level required for the above activities in 2011.

Comment/Justification:

This increase is approved to ensure the budget for postage is sufficient for the mailing of checks.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$14,820) **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for personnel and non-personnel services from the Cash Management/Banking Program to the Delinquent Accounts Program and the Licensing/Admissions Program.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$6,660 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,400 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,170) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$210) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$23,160) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,170 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$700) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

To earn a return equivalent to or exceeding the moving average return on two-year U.S. Treasury Notes (benchmark).

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Rate of return on invested City funds verses benchmark (BM) rate of return on U.S. Treasury Notes.	BM or BM+	BM+	BM or BM+

Target Results:

The 2010 target was achieved. As of 12/31/2010, weighted portfolio yield was 1.47 percent, exceeding the 2 year Treasury Note rate which was 0.61 percent.

Departmental Budgets



Performance Objective:

To increase the number of vendor payments made electronically.

	2010 Target	2010 Actual	2011 Target
Unit of Measure:			
Percentage of all payments made electronically.	25%	26%	30%

Target Results:

The 2010 target was exceeded by one percent. Due to implementation of Payables Rebate Program which began in 2010, Treasury discontinued the initiative to pay vendors via EFT (Electronic Funds Transfer).

Departmental Budgets



Program 6: Delinquent Accounts

Description: Pursues delinquent collections after City agencies have been unsuccessful in collecting for provided services.

Goal: To improve collections by more promptly referring delinquent accounts to the Law Department or outside collection agencies.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 51,300	\$ 51,380	\$ 80	\$ 47,690
Other Expenses	\$ 23,640	\$ 25,210	\$ 1,570	\$ 23,810
Operating Total	\$ 74,940	\$ 76,590	\$ 1,650	\$ 71,500
Employee Benefits	\$ 19,900	\$ 23,590	\$ 3,690	\$ 24,080
Total	\$ 94,840	\$ 100,180	\$ 5,340	\$ 95,580
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$1,260 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for non-personnel services from the Cash Management/Banking Program to the Delinquent Accounts Program.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$460) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$5,540) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To obtain City agency approval to refer past due collections prior to 120 days past due.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Ratio of past due accounts referred between 120 and 130 days to the total number of past due accounts.	75%	90%	75%

Target Results:

The 2010 target was exceeded 15 percent. The 2010 target was exceeded because Treasury has increased the frequency of referrals of delinquent accounts in the ARS (Accounts Receivable System) system to the Law Department or a collection agency to twice per month.

Departmental Budgets



Program 7: Licensing, Adm. Tax & Transient Occupancy Tax

Description: Provides for the accurate and timely collection of approximately 56 licenses issued by the City.

Goal: To improve renewal rates for business licensing.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 33,560	\$ 42,350	\$ 8,790	\$ 39,310
Other Expenses	\$ 9,310	\$ 9,510	\$ 200	\$ 8,990
Operating Total	\$ 42,870	\$ 51,860	\$ 8,990	\$ 48,300
Employee Benefits	\$ 13,210	\$ 19,410	\$ 6,200	\$ 19,810
Total	\$ 56,080	\$ 71,270	\$ 15,190	\$ 68,110
Capital Projects	\$ -	\$ -	\$ -	\$ 50,000
Program Revenue	\$ 4,942,520	\$ 4,394,550	\$ (547,970)	\$ 4,399,550
Total Full-Time Equivalent Positions	\$ 1.0	\$ 1.0	\$ -	\$ 1.0

2011 Significant Program Changes

Title: Transfer Senior Accountant from Licensing to Cash Management

Budget Amount: (\$63,410) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the transfer of one Senior Accountant position from the Licensing/Admission Program to the Cash Management/Banking Program. This transfer is necessary due to the decrease in funding for the Community Development Block Grant (CDBG) Loan Program.

Comment/Justification:

This adjustment is approved to align the position with the appropriate program.

Title: Transfer Senior Accountant to Licensing from CDBG Loan Program

Budget Amount: \$58,270 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Senior Accountant position to the Licensing/Admission Program from the CDBG Loan Program. This transfer is necessary due to the decrease in funding for the CDBG Loan Program.

Comment/Justification:

This adjustment is approved to align the position with the appropriate program and fund.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$13,560 **Fund:** General Fund **FTE:** -

Description:

This represents the transfer of funding for personnel services from the Cash Management/Banking Program to the Licensing/Admissions Program.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$3,730) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Licensing, Admission Tax & Transient Occupancy Tax Program totals \$50,000 in 2012 for the Licensing Software & Accounts Receivable Collection System project. This project will provide funding to acquire licensing software and accounts receivable collections systems.

Performance Measures

Performance Objective:

To forward 98% of all renewal applications 30 days prior to license expiration.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of license applications mailed 30 days prior to license expiration.	98%	98%	98%

Target Results:

The 2010 target was achieved. All owners of licenses administered by the Treasury Division were forwarded their license renewal applications at least 30 days in advance of the renewal application date.

Departmental Budgets



Program 8: Parking Revenue Collections

Description: Collects and receipts parking revenues.

Goal: To ensure parking revenues are collected and receipted securely and accurately and delivered by armored car contractor in a timely manner.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 86,610	\$ 89,080	\$ 2,470	\$ 88,730
Other Expenses	\$ 74,830	\$ 74,720	\$ (110)	\$ 76,060
Operating Total	\$ 161,440	\$ 163,800	\$ 2,360	\$ 164,790
Employee Benefits	\$ 32,490	\$ 41,360	\$ 8,870	\$ 43,720
General Fund Overhead	\$ 6,380	\$ 7,110	\$ 730	\$ 7,310
Total	\$ 200,310	\$ 212,270	\$ 11,960	\$ 215,820
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

2011 Significant Program Changes

Title: AFSCME Longevity Pay

Budget Amount: \$700 **Fund:** Parking Facilities **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$350) **Fund:** Parking Facilities **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is recommended.

Performance Measures

Departmental Budgets



Performance Objective:

To ensure parking meter revenues are accurately counted and delivered by armored car contractor to bank within one business day from the date of collection.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of days deposits are delivered within one day relative to total number of business days.	97%	97%	97%

Target Results:

The 2010 target was achieved. Parking meter revenues are counted either the same day as collection or the next day and delivered to the bank via armored car services the same day the coins are counted. The only exception might be inclement weather that could prevent pickup and/or drop off of the deposit.

Departmental Budgets



Program 9: CDBG Loan Program

Description: Monitors loan repayments and escrow payments of the City's Community Development Block Grant.

Goal: To accurately and timely monitor loan and escrow payments of the Community Development Block Grant.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 77,400	\$ 18,160	\$ (59,240)	\$ 18,160
Other Expenses	\$ 900	\$ -	\$ (900)	\$ -
Operating Total	\$ 78,300	\$ 18,160	\$ (60,140)	\$ 18,160
Employee Benefits	\$ 35,780	\$ 10,790	\$ (24,990)	\$ 10,960
Total	\$ 114,080	\$ 28,950	\$ (85,130)	\$ 29,120
Total Full-Time Equivalent Positions	\$ 1.0	-	(1.0)	-

2011 Significant Program Changes

Title: Transfer Senior Accountant from CDBG Loan Program to Licensing

Budget Amount: (\$58,270) **Fund:** Community Dev Block Grant **FTE:** (1.0)

Description:

This represents the transfer of one Senior Accountant position from the Community Development Block Grant (CDBG) Loan Program to the Licensing/Admission Program. This transfer is necessary due to the decrease in funding for the CDBG Loan Program.

Comment/Justification:

This adjustment is approved to reflect the cost in the appropriate fund.

Performance Measures

Performance Objective:

To review bank reconciliations prepared by loan servicing contractor, update individual loan payment records, and prepare internal loan reports no later than the last day of the month.

Unit of Measure:

Percentage of months that work is completed in a timely manner.

	2010 Target	2010 Actual	2011 Target
	92%	95%	92%

Departmental Budgets



Target Results:

The 2010 target was exceeded by three percent. Improved delivery of reports and better communication with the Community Development Department allowed for timely completion of reconciliations.

Departmental Budgets



Program 10: Risk Management

Description: Monitors the City’s insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers’ compensation rates.

Goal: To maintain current levels of insurance protection, to continue the employee safety program, to provide medical management services to all injured City employees, to seek ways to improve employee health, and to manage workers’ compensation costs.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Other Expenses	\$ 126,610	\$ 129,400	\$ 2,790	\$ 122,280
Operating Total	\$ 126,610	\$ 129,400	\$ 2,790	\$ 122,280
Employee Benefits	\$ 306,010	\$ 393,300	\$ 87,290	\$ -
General Fund Overhead	\$ 9,970	\$ 14,180	\$ 4,210	\$ 14,370
Total	\$ 442,590	\$ 536,880	\$ 94,290	\$ 136,650
Internal Service Funds	\$ 1,371,110	\$ 1,328,140	\$ (42,970)	\$ 1,335,370
Program Revenue	\$ 740,000	\$ 700,000	\$ (40,000)	\$ -
Total Full-Time Equivalent Positions	\$ 15.0	14.0	(1.0)	14.0

2011 Significant Program Changes

Title: Elimination of a Supervising Environmental Safety Specialist

Budget Amount: (\$61,400) **Fund:** Employee Safety **FTE:** (1.0)

Description:

This represents the elimination of one Supervising Environmental Safety Specialist position. This position, along with two others were added in the 2010 Approved Budget Update in order to improve the Employee Safety Program. It has been determined that this position is no longer needed.

Comment/Justification:

This decrease in funding is approved due to the limited nature of Employee Safety Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$15,060 **Fund:** Employee Safety **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$500) **Fund:** Employee Safety **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$9,450) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$500 **Fund:** Employee Safety **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To effectively manage the City's Commercial Insurance Program by renewing insurance policies at the same or lower premiums.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
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Departmental Budgets



Percentage of renewals where premium amount remained the same or was reduced. 50% 90% 50%

Target Results:

The 2010 target was exceeded by 40 percent. The City was able to seek competitive prices, which were made more readily available due to the City's long-term relationship with insurers, the City's low loss history, and the City's insurance brokers.

Performance Objective:

To effectively manage the City's Workers Compensation Program.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Workers compensation rate per \$100 of payroll.	\$2.00	\$1.84	2.00

Target Results:

The 2010 target has been exceeded by \$0.16 per \$100 of payroll.

Performance Objective:

To implement and maintain an incentive based employee health and wellness program.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of employees participating in health and wellness program (an intra-City partnership).	60%	71%	60%

Target Results:

The 2010 target was exceeded by 11 percent. More direct efforts were made to increase participation in the departments that had low participation rates. These efforts helped to increase the participation percentage beyond the target.

Departmental Budgets



Program 11: Income Tax

Description: Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

Goal: To ensure taxpayer compliance through education and service excellence.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,143,750	\$ 2,278,600	\$ 134,850	\$ 2,113,210
Other Expenses	\$ 457,770	\$ 588,320	\$ 130,550	\$ 555,920
Operating Total	\$ 2,601,520	\$ 2,866,920	\$ 265,400	\$ 2,669,130
Employee Benefits	\$ 846,710	\$ 1,043,570	\$ 196,860	\$ 1,065,130
Total	\$ 3,448,230	\$ 3,910,490	\$ 462,260	\$ 3,734,260
Consolidated Plan Projects	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Total Full-Time Equivalent Positions	\$ 42.8	40.8	(2.0)	40.8

2011 Significant Program Changes

Title: Addition of Income Tax Field Audit Team

Budget Amount: \$270,110 **Fund:** General Fund **FTE:** 3.0

Description:

This represents an increased use of lock-box services and the addition of three Accountant positions. The increased use of lock-box services will free up current staff. This, in addition to the three new Accountant positions, will create a Field Audit Team that is projected to generate \$500,000 in income tax revenue for all funds in 2011. Of this \$500,000 in additional income tax revenue, the General Fund portion totals \$369,000.

Comment/Justification:

This increase in funding is approved to improve income tax collections, which will generate additional General Fund revenue.

Departmental Budgets



Title: Elimination of One Administrative Technician Position

Budget Amount: (\$36,250) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents the elimination of one Administrative Technician position. Staff duties will be reassigned, resulting in slower but manageable accounting and income tax extension transactions.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$10,730 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$4,520) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$4,300 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$180) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Elimination of Unfunded Vacant Positions

Budget Amount: \$0 **Fund:** General Fund **FTE:** (4.0)

Description:

This represents the elimination of four positions that are unfunded as a result of the department's position vacancy allowance (PVA) plan.

Comment/Justification:

This decrease is approved as a means to eliminate positions for which no funding exists.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$206,410) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$2,150) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$180 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Income Tax Program totals \$8,000 in both 2011 and 2012 for the Earned Income Tax Credit (EITC) Outreach and Financial Literacy project. This project expands low-income taxpayer awareness of the Federal EITC by offering access to free tax preparation and filing services and providing programs to enhance financial literacy.

Performance Measures

Departmental Budgets



Performance Objective:

To provide timely and effective customer service.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey.	85%	89%	85%
Percentage of incoming calls answered within 30 seconds.	90%	95%	90%

Target Results:

The 2010 targets for calls answered was exceeded by five percent. The 2010 target for customer satisfaction was exceeded by four percent.

Departmental Budgets



Program 12: Procurement

Description: Performs procurement functions including the competitive bid process, reverse auctions, the demolition bid process, the professional services proposal process, procurement cards, the citywide vendor registration process, and record management for all City contracts.

Goal: To assist all City agencies in the procurement of products and services by using appropriate management techniques, best price policy implementation, and monitoring of purchases in accordance with City of Cincinnati Municipal Code and State statutes.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 586,900	\$ 595,790	\$ 8,890	\$ 558,290
Other Expenses	\$ 114,420	\$ 114,890	\$ 470	\$ 108,560
Operating Total	\$ 701,320	\$ 710,680	\$ 9,360	\$ 666,850
Employee Benefits	\$ 257,930	\$ 288,770	\$ 30,840	\$ 295,500
General Fund Overhead	\$ 7,080	\$ 6,720	\$ (360)	\$ 6,770
Total	\$ 966,330	\$ 1,006,170	\$ 39,840	\$ 969,120
Internal Service Funds	\$ 36,320	\$ -	\$ (36,320)	\$ -
Capital Projects	\$ 77,700	\$ 78,000	\$ 300	\$ -
Program Revenue	\$ 100,000	\$ 100,000	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 12.0	11.0	(1.0)	11.0

2011 Significant Program Changes

Title: Elimination of an Administrative Technician Position

Budget Amount: (\$36,320) **Fund:** Reproduction Services **FTE:** (1.0)

Description:

This represents the elimination of one Administrative Technician position due to the decreased demand for services provided by the Printing and Stores Program.

Comment/Justification:

This decrease is approved due to the limited nature of Reproductive Services Fund resources.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$4,370 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,050) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,400 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$45,200) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$700)

Fund: General Fund

FTE: -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Procurement Program totals \$78,000 in 2011 for the AMS-CFS Procurement Software Upgrade project. This project will provide funding to complete the acquisition and implementation of the AMS-CFS procurement software upgrade.

Performance Measures

Performance Objective:

To affect procedures related to the purchasing operation that promote the timely handling of all purchasing requisitions for supplies, services, and equipment and implement the SBE Task Force Recommendations.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of contracts awarded within 90 days from start of bid process.	80%	75%	90%

Target Results:

The 2010 target was not achieved. A reduction in staffing and implementation of budget neutral Open Cincinnati Task Force recommendations (Bid Portfolios, centralization of RFPs [Request for Proposal], new SBE [Small Business Enterprise] rules), were the primary reasons that contracts were awarded after 90 days from the start of the bid.

Departmental Budgets



Program 13: Printing and Stores

Description: Provides printing, mail, and store services to all City agencies.

Goal: To effectively manage the City's printing, mail, and stores operations.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Employee Benefits	\$ 194,230	\$ 202,790	\$ 8,560	\$ -
Total	\$ 194,230	\$ 202,790	\$ 8,560	\$ -
Internal Service Funds	\$ 3,105,990	\$ 2,534,660	\$ (571,330)	\$ 2,570,320
Program Revenue	\$ -	\$ 2,771,490	\$ 2,771,490	\$ -
Total Full-Time Equivalent Positions	\$ 9.0	8.0	(1.0)	8.0

2011 Significant Program Changes

Title: Decrease in Non-Personnel Expenses

Budget Amount: (\$588,520) **Fund:** Reproduction Services **FTE:** -

Description:

This represents a decrease in non-personnel expenses. The most significant decreases are in the supplies for resale, printing services, and office drafting line items.

Comment/Justification:

This decrease is approved due to the limited nature of Reproductive Services Fund resources.

Title: Elimination of a Reproduction Machine Operator 2 Position

Budget Amount: (\$34,240) **Fund:** Reproduction Services **FTE:** (1.0)

Description:

This represents the elimination of one Reproduction Machine Operator 2 position due to the decreased demand for services provided by the Printing and Stores Program.

Comment/Justification:

This decrease is approved due to the limited nature of Reproductive Services Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$3,110 **Fund:** Reproduction Services **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,200 **Fund:** Reproduction Services **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$10) **Fund:** Reproduction Services **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,100) **Fund:** Reproduction Services **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is recommended.

Performance Measures

Performance Objective:

To provide high quality efficient supply ordering services to all City departments.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of office supply orders delivered within two business days of the purchase.	95%	97%	95%

Departmental Budgets



Target Results:

The 2010 target was achieved. Office supply orders in the amount of 3,675 were placed in 2010 and 97 percent of those orders were delivered within two business days.

Departmental Budgets



Program 14: Employee Retirement System

Description: The Department of Retirement is governed by an eleven member Board of Trustees. Six members are appointed by the Mayor and must have extensive expertise in certain fields. Five members are elected by active and retired members of the Cincinnati Retirement System (CRS). The Executive Director of CRS implements policies and manages daily operations. The Cincinnati Retirement System is funded by employee and employer contributions, and investment gains from assets. The department's operating budget is approved by the CRS Board of Trustees, is funded by the assets of CRS, and is not part of the City Budget. The department oversees and administers all benefits provided by the CRS as follows: Administers pension and healthcare benefits for retirees; Manages the enrollment, eligibility and accrual of benefits for active employees; Maintains and administers accrued benefits for terminated vested members; Provides education, communication, and counseling to all members of CRS, retired and active; Manages the financial operations of the pension and healthcare trusts; and Administers and assists in the development and execution of the benefits, funding and investment strategies of the CRS Board of Trustees.

Goal: To promote long-term financial security for members of the Cincinnati Retirement System and maintain the financial health of the pension and healthcare trusts.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Total Full-Time Equivalent Positions	\$ 9.0	-	(9.0)	-

2011 Significant Program Changes

Title: Transfer of Employee Retirement System Personnel

Budget Amount: \$0 **Fund:** Retirement System **FTE:** (9.0)

Description:

This represents the shift of staff from the Employee Retirement System Program in the Department of Finance to the Department of Retirement as prescribed by ordinance number 325-2010 passed by City Council on August 4, 2010.

Comment/Justification:

Elimination of staff for this program is approved due to the reallocation of staff to the Department of Retirement.

Departmental Budgets

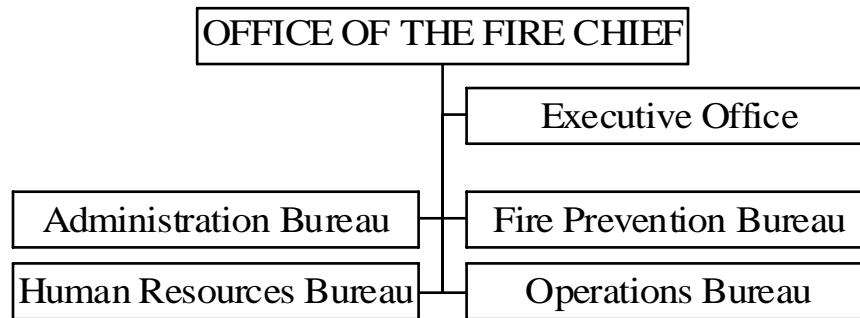
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Departmental Budgets



Fire

Mission: The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 65,557,400	\$ 61,845,130	\$ 62,387,190	\$ 542,060	\$ 54,200,830
Other Expenses	\$ 7,714,420	\$ 6,127,870	\$ 7,611,930	\$ 1,484,060	\$ 6,490,120
Equipment	\$ 173,640	\$ 77,360	\$ 96,260	\$ 18,900	\$ 90,960
Operating Total	\$ 73,445,460	\$ 68,050,360	\$ 70,095,380	\$ 2,045,020	\$ 60,781,910
Employee Benefits	\$ 25,512,160	\$ 24,720,460	\$ 28,604,700	\$ 3,884,240	\$ 27,656,990
General Fund Overhead	\$ -	\$ -	\$ -	\$ -	\$ 6,650
Debt Service	\$ -	\$ 61,620	\$ 81,130	\$ 19,510	\$ 79,630
Total	\$ 98,957,620	\$ 92,832,440	\$ 98,781,210	\$ 5,948,770	\$ 88,525,180
Capital Projects	\$ 422,600	\$ 2,821,800	\$ 366,900	\$ (2,454,900)	\$ 395,900
Program Revenue	\$ 744,700	\$ 5,648,000	\$ 5,728,000	\$ 80,000	\$ 5,728,000
Total Full-Time Equivalent Positions	\$ 888.0	868.0	843.0	(25.0)	843.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Response
2. Human Resources
3. Support Services
4. Prevention and Community Education
5. Financial Management and Planning

PROGRAM SUMMARIES

Program 1: Response

Description: This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

Goal: To minimize the loss of life and property due to emergency events.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 56,324,320	\$ 56,648,550	\$ 324,230	\$ 48,880,020
Other Expenses	\$ 5,206,150	\$ 6,526,120	\$ 1,319,970	\$ 5,464,100
Equipment	\$ 9,530	\$ 16,140	\$ 6,610	\$ 15,250
Operating Total	\$ 61,540,000	\$ 63,190,810	\$ 1,650,810	\$ 54,359,370
Employee Benefits	\$ 22,545,570	\$ 26,003,400	\$ 3,457,830	\$ 25,008,930
Debt Service	\$ 61,620	\$ 81,130	\$ 19,510	\$ 79,630
Total	\$ 84,147,190	\$ 89,275,340	\$ 5,128,150	\$ 79,447,930
Capital Projects	\$ 2,821,800	\$ 366,900	\$ (2,454,900)	\$ 395,900
Program Revenue	\$ 5,440,000	\$ 5,520,000	\$ 80,000	\$ 5,520,000
Total Full-Time Equivalent Positions	\$ 800.0	776.0	(24.0)	776.0

2011 Significant Program Changes

Title: Restoration of Longevity Payments and SRA for IAFF Employees

Budget Amount: \$2,795,020 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Lump sum for DROP Retirements

Budget Amount: \$1,500,000 **Fund:** General Fund **FTE:** -

Description:

This increase adjusts the lump sum payments budgeted for 2011 in relation to sworn employees scheduled to retire under the Ohio Police & Fire Pension System's (OP&F) Deferred Retirement Option Program (DROP) during 2011.

Comment/Justification:

This increase is approved in order to adequately provide for the projected lump sum payment need for 2011.

Title: Elimination of Vacant Positions

Budget Amount: (\$1,351,020) **Fund:** General Fund **FTE:** (24.0)

Description:

This represents the elimination of 24 vacant firefighter positions and associated personnel and non-personnel expenses.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Fire Overtime

Budget Amount: (\$945,820) **Fund:** General Fund **FTE:** -

Description:

This decrease more closely aligns the overtime budget to the budgeted level of overtime approved for 2010.

Comment/Justification:

This decrease is approved and will be achievable if current overtime policies are continued by the Fire Department in 2011.

Title: Program Budget Realignment

Budget Amount: (\$323,280) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$165,230) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Energy Savings

Budget Amount: (\$94,050) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This reduction is approved in order to more accurately reflect anticipated energy costs.

Title: Reduction in Longevity Payments

Budget Amount: (\$31,000) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity payments budgeted for sworn employees scheduled to retire under the Ohio Police & Fire Pension System's (OP&F) Deferred Retirement Option Program (DROP) during 2011. Sworn employees are entitled to a pro-rated portion of their scheduled longevity payment for the year they leave City retirement. As such, the full longevity payment amounts for these employees retiring during 2011 need only reflect the portion of the scheduled 2011 longevity payment amount prorated through the scheduled month of retirement. Longevity payments are paid in December of each year.

Comment/Justification:

This decrease is approved, as the full longevity payments scheduled for 2011 are not necessary for employees retiring prior to December 2011.

Title: Miscellaneous Non-Personnel Decreases

Budget Amount: (\$19,510) **Fund:** General Fund **FTE:** -

Description:

This reduces funding for miscellaneous non-personnel items including contractual services, furniture and fleet repair.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Restoration of Equipment Expenses**

Budget Amount: \$6,260 **Fund:** General Fund **FTE:** -

Description:

This represents a restoration of a one-time reduction taken in 2010 for equipment expenses.

Comment/Justification:

This adjustment is approved to cover the full equipment costs in 2011.

2012 Significant Program Changes**Title: 2012 General Fund Budget Reduction**

Budget Amount: (\$4,203,340) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase in Position Vacancy Allowance in 2012

Budget Amount: (\$3,262,680) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in Position Vacancy Allowance savings in 2012. The savings is based on 45 projected separations in 2011 and 14 projected separations in 2012.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Longevity and Service Requirement Allowance Adjustments

Budget Amount: (\$1,483,180) **Fund:** General Fund **FTE:** -

Description:

This adjusts longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Response Program totals \$366,900 in 2011 and \$395,900 in 2012. Capital projects include Fire Clothing Replacement, Automated External Defibrillators (AEDs) replacement, and Air Compressor Replacement. Funding for the Fire Clothing Replacement project totals \$380,400 over the biennium. This project provides funding to purchase personal protective equipment (PPE) to protect firefighters from fire and chemical hazards.

Departmental Budgets



Performance Measures

Performance Objective:

Maintain an effective level of fire protection to all citizens of Cincinnati by arriving at the scene of an emergency quickly.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of occurrences where fire response time is five minutes or less.	90%	79%	90%
Percentage of time 14 firefighters are on the scene of initial alarm in less than 9 minutes.	90%	83%	90%

Target Results:

The 2010 targets were not achieved. The city-wide temporary fire company closures have contributed to the decreased response time throughout the various neighborhoods. In other instances fire companies fail to hit their message buttons especially for fire runs because of the high level of excitement during these types of incidents, thereby skewing response time data.

Departmental Budgets



Program 2: Human Resources

Description: This program ensures that the Fire Department institutionalizes its customer service philosophy into every level of the organization related to internal and external customers.

Goal: To build individual capacity, increase professionalism, and enhance personal skill sets by employing leadership development and team building.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,494,220	\$ 1,222,000	\$ (272,220)	\$ 1,133,730
Other Expenses	\$ 242,220	\$ 309,390	\$ 67,170	\$ 292,360
Operating Total	\$ 1,736,440	\$ 1,531,390	\$ (205,050)	\$ 1,426,090
Employee Benefits	\$ 590,680	\$ 556,650	\$ (34,030)	\$ 567,110
General Fund Overhead	\$ -	\$ -	\$ -	\$ 6,650
Total	\$ 2,327,120	\$ 2,088,040	\$ (239,080)	\$ 1,999,850
Total Full-Time Equivalent Positions	\$ 14.0	14.0	-	14.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$247,480) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Transfer Fire Captain Position to the Cable Communications Fund

Budget Amount: (\$81,050) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease transfers a Fire Captain position to Fund 424.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Transfer Fire Captain Position to the Cable Communications Fund

Budget Amount: \$81,050 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase transfers a Fire Captain position to Fund 424.

Comment/Justification:

This increase is approved due to the limited nature of General Fund resources.

Title: Restoration of Longevity Payments and SRA for IAFF Employees

Budget Amount: \$47,280 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$9,570) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Elimination of Take Home Car Privileges

Budget Amount: (\$7,100) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from the elimination of take home car privileges.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$1,200 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$110,270) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer Fire Captain Position to the General Fund

Budget Amount: (\$81,050) **Fund:** Cable Communications **FTE:** (1.0)

Description:

This increase transfers a Fire Captain position, which serves as the Fire Department's Public Information Officer, from the Cable Communications Fund to the General Fund. The position's original transfer into the Cable Communications Fund for 2011 was one-time in nature.

Comment/Justification:

This transfer is approved.

Title: Transfer Fire Captain Position to the General Fund

Budget Amount: \$81,050 **Fund:** General Fund **FTE:** 1.0

Description:

This increase transfers a Fire Captain position, which serves as the Fire Department's Public Information Officer, from the Cable Communications Fund to the General Fund. The position's original transfer into the Cable Communications Fund for 2011 was one-time in nature.

Comment/Justification:

This transfer is approved

Title: Longevity and Service Requirement Allowance Adjustments

Budget Amount: (\$600) **Fund:** General Fund **FTE:** -

Description:

This adjusts longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Maintain a low employee injury rate.

Departmental Budgets



Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in recordable injuries based upon National Fire Protection Association (NFPA) standards.	-18%	-8%	-22%

Target Results:

The 2010 target was not achieved. During 2010 there were 67 reported injuries that account for an 8% decrease from 2009 injuries. Though the 2010 target was not met, the Fire Department injury rate continues to decline, which is a positive trend. The Fire Department's target for 2011 is to reduce injuries by 22%.

Departmental Budgets



Program 3: Support Services

Description: This program utilizes technological advancements to ensure the highest level of safety and equipment for Fire Department employees.

Goal: To remain progressive in providing quality products and services to the Fire Department while adhering to sound budgetary practices.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,263,890	\$ 1,416,040	\$ 152,150	\$ 1,309,940
Other Expenses	\$ 365,190	\$ 421,030	\$ 55,840	\$ 397,850
Equipment	\$ 7,040	\$ 7,200	\$ 160	\$ 6,800
Operating Total	\$ 1,636,120	\$ 1,844,270	\$ 208,150	\$ 1,714,590
Employee Benefits	\$ 495,930	\$ 641,870	\$ 145,940	\$ 650,500
Total	\$ 2,132,050	\$ 2,486,140	\$ 354,090	\$ 2,365,090
Total Full-Time Equivalent Positions	\$ 17.0	17.0	-	17.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$190,600 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$29,170) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Restoration of Longevity Payments and SRA for IAFF Employees

Budget Amount: \$22,980 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$9,600 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Take Home Car Privileges

Budget Amount: (\$7,080) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from the elimination of take home car privileges.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$3,570 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$132,590) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Longevity and Service Requirement Allowance Adjustments

Budget Amount: (\$4,800) **Fund:** General Fund **FTE:** -

Description:

This adjusts longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Maintain an effective level of Emergency Medical Service (EMS) to the citizens of Cincinnati by arriving at the scene of service request quickly.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less.	90%	84%	90%

Target Results:

The 2010 target was not achieved. Overall medical calls increased from 2009 to 2010 by 0.5% to 53,323. Additionally, due to ALS units reporting to firefighting in-service training and SWAT standby calls, there are sometimes only three ALS units available to take in advanced life support responses. The Department is currently transitioning existing Engines and BLS units into ALS equipped response vehicles which will increase their ALS response capabilities.

Departmental Budgets



Performance Objective:

Maintain an effective level of Emergency Medical Service (EMS) to the citizens of Cincinnati by quickly responding at the scene of service.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of Basic Life Support (BLS) runs responded to within five minutes or less.	90%	72%	90%

Target Results:

The 2010 target was not achieved. Due to ongoing daily in-service training requirements and temporary fire company closures, run exchanges take place regularly among fire companies and this common practice leads to an increase in response time. Fire companies must remain in assigned response area as much as possible in order to ensure good coverage for respective neighborhoods.

Departmental Budgets



Program 4: Prevention and Community Education

Description: This program provides fire prevention inspections and enforcement of the Fire Prevention Code. This program also provides fire education programs and safety information to the public.

Goal: To anticipate, prepare for and prevent future emergency events.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,992,030	\$ 2,306,720	\$ 314,690	\$ 2,140,190
Other Expenses	\$ 252,750	\$ 273,370	\$ 20,620	\$ 258,310
Operating Total	\$ 2,244,780	\$ 2,580,090	\$ 335,310	\$ 2,398,500
Employee Benefits	\$ 782,630	\$ 1,039,860	\$ 257,230	\$ 1,060,250
Total	\$ 3,027,410	\$ 3,619,950	\$ 592,540	\$ 3,458,750
Program Revenue	\$ 208,000	\$ 208,000	\$ -	\$ 208,000
Total Full-Time Equivalent Positions	\$ 26.0	26.0	-	26.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$248,400 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Restoration of Longevity Payments and SRA for IAFF Employees

Budget Amount: \$95,680 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: Elimination of Take Home Car Privileges**

Budget Amount: (\$14,190) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from the elimination of take home car privileges.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Miscellaneous Non-Personnel Decreases

Budget Amount: (\$10,000) **Fund:** General Fund **FTE:** -

Description:

This reduces funding for miscellaneous non-personnel items including contractual services, furniture and fleet repair.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,930) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,100 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$185,460) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Longevity and Service Requirement Allowance Adjustments

Budget Amount: (\$1,050) **Fund:** General Fund **FTE:** -

Description:

This adjusts longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of Fire Prevention Bureau structure inspection goals completed (goal is 92,000).	100%	100%	100%
Percentage of requests for the education of school children met (goal is 8,000 children).	100%	100%	100%

Target Results:

The 2010 targets were achieved for both education and code enforcement. The 2011 targets include 92,000 structures inspected and 8,000 school children educated.

Departmental Budgets



Program 5: Financial Management and Planning

Description: This program sustains departmental functions through prudent oversight of available funding and management of activities necessary to meet financial obligations. This program also pursues resources through grants administration.

Goal: To follow financial practices that support long-term goals and commit the Fire Department to fiscal responsibility.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 770,670	\$ 793,880	\$ 23,210	\$ 736,950
Other Expenses	\$ 61,560	\$ 82,020	\$ 20,460	\$ 77,500
Equipment	\$ 60,790	\$ 72,920	\$ 12,130	\$ 68,910
Operating Total	\$ 893,020	\$ 948,820	\$ 55,800	\$ 883,360
Employee Benefits	\$ 305,650	\$ 362,920	\$ 57,270	\$ 370,200
Total	\$ 1,198,670	\$ 1,311,740	\$ 113,070	\$ 1,253,560
Total Full-Time Equivalent Positions	\$ 11.0	10.0	(1.0)	10.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$141,080 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Supervising Accountant position

Budget Amount: (\$87,760) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease represents the elimination of one Supervising Accountant position in the Financial Management & Planning program. This position reduction will result in the reassignment of duties within the Fire Department's executive office.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Miscellaneous Non-Personnel Decreases

Budget Amount: (\$25,000) **Fund:** General Fund **FTE:** -

Description:

This reduces funding for miscellaneous non-personnel items including contractual services, furniture and fleet repair.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Equipment Expenses

Budget Amount: \$11,740 **Fund:** General Fund **FTE:** -

Description:

This represents a restoration of a one-time reduction taken in 2010 for equipment expenses.

Comment/Justification:

This adjustment is approved to cover the full equipment costs in 2011.

Title: Cost Savings Days

Budget Amount: \$10,070 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Take Home Car Privileges

Budget Amount: (\$5,770) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from the elimination of take home car privileges.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Restoration of Longevity Payments and SRA for IAFF Employees

Budget Amount: \$5,400 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for sworn Fire employee longevity and Fire Service Requirement Allowance payments that were deferred from 2010 to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: AFSCME Longevity Pay**

Budget Amount: \$1,900 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$1,660) **Fund:** General Fund **FTE:** -

Description:

This reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$68,300) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Longevity and Service Requirement Allowance Adjustments

Budget Amount: (\$950) **Fund:** General Fund **FTE:** -

Description:

This adjusts longevity payments and Fire Service Requirement Allowance payments for sworn employees back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

To increase alternate funding sources for the Fire Department, allowing the department to do more without an increased reliance on the General Fund.

Departmental Budgets



Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of grants applied for that do not require matching funds.	60%	87.5%	80%

Target Results:

The 2010 target was exceeded by 27.5 percent. This was primarily due to two major Federal Programs not requiring a local cost-share match in FY09 and FY10.

Departmental Budgets

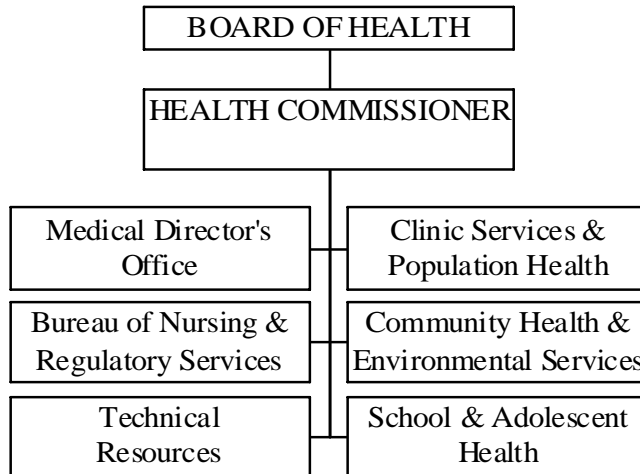
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Departmental Budgets



Health

Mission: To assist in achieving and sustaining people's highest levels of health, and healthy communities throughout the City of Cincinnati. To provide public health services which promote health, well being and prevent disease and injury.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 23,021,460	\$ 24,148,960	\$ 22,703,850	\$ (1,445,110)	\$ 22,065,640
Other Expenses	\$ 8,790,370	\$ 8,504,070	\$ 7,950,290	\$ (553,780)	\$ 8,028,360
Equipment	\$ 19,750	\$ 3,000	\$ 3,000	\$ -	\$ 2,830
Operating Total	\$ 31,831,580	\$ 32,656,030	\$ 30,657,140	\$ (1,998,890)	\$ 30,096,830
Employee Benefits	\$ 8,829,620	\$ 9,157,640	\$ 9,337,040	\$ 179,400	\$ 6,783,140
General Fund Overhead	\$ 260,940	\$ 227,520	\$ 276,430	\$ 48,910	\$ 357,040
Debt Service	\$ -	\$ -	\$ 125,260	\$ 125,260	\$ 122,890
Total	\$ 40,922,140	\$ 42,041,190	\$ 40,395,870	\$ (1,645,320)	\$ 37,359,900
Capital Projects	\$ 340,200	\$ 339,500	\$ 328,300	\$ (11,200)	\$ 363,700
Consolidated Plan Projects	\$ 1,218,680	\$ 1,083,680	\$ 727,220	\$ (356,460)	\$ 700,000
Program Revenue	\$ 17,776,770	\$ 19,004,944	\$ 20,020,500	\$ 1,015,556	\$ 20,345,000
Total Full-Time Equivalent Positions	\$ 480.7	458.1	421.6	(36.5)	427.6

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Health Administration
2. Health Centers
3. Home Health Nursing Services & Comm. Nursing
4. School & Adolescent Health
5. Dental Hygiene

PROGRAM SUMMARIES

Program 1: Health Administration

Description: Provides professional, technical, and administrative support to the Board of Health and staff.

Goal: To assist the Board of Health and staff through providing professional, technical, and administrative support to manage operational and program needs.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,717,710	\$ 2,772,640	\$ 54,930	\$ 2,589,970
Other Expenses	\$ 1,368,670	\$ 1,218,870	\$ (149,800)	\$ 1,181,640
Equipment	\$ 3,000	\$ 3,000	\$ -	\$ 2,830
Operating Total	\$ 4,089,380	\$ 3,994,510	\$ (94,870)	\$ 3,774,440
Employee Benefits	\$ 1,063,000	\$ 1,257,130	\$ 194,130	\$ 1,194,810
Debt Service	\$ -	\$ 125,260	\$ 125,260	\$ 122,890
Total	\$ 5,152,380	\$ 5,376,900	\$ 224,520	\$ 5,092,140
Capital Projects	\$ 339,500	\$ 238,300	\$ (101,200)	\$ 273,700
Program Revenue	\$ 772,000	\$ 735,000	\$ (37,000)	\$ 735,000
Total Full-Time Equivalent Positions	\$ 44.0	45.0	1.0	45.0

2011 Significant Program Changes

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$40,910)

Fund: General Fund

FTE: -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Departmental Budgets

**Title: Restoration of Information Technology Coordinator Position**

Budget Amount: \$37,670 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the restoration of one Information Technology Coordinator position in the Information Systems division.

Comment/Justification:

This restoration is approved to provide sufficient personnel resources in the Information Systems division to meet IT needs in the Health Department.

Title: Cost Savings Days

Budget Amount: \$35,140 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Energy Savings

Budget Amount: (\$26,780) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Program Budget Realignment

Budget Amount: \$20,250 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: \$12,640 **Fund:** General Fund **FTE:** -

Description:

This increase provides for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

Comment/Justification:

This increase is approved in order to provide for the required debt service payments due in 2011.

Title: AFSCME Longevity Pay

Budget Amount: \$7,500 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$4,780) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Restoration of Equipment Expenses

Budget Amount: \$2,000 **Fund:** General Fund **FTE:** -

Description:

This represents a restoration of a one-time reduction taken in 2010 for equipment expenses.

Comment/Justification:

This adjustment is approved to cover the full equipment costs in 2011.

Title: Move Funding for Electric to Energy Services Performance Contracting

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This represents a funding transfer from non-personnel electric savings in the amount of \$112,620 to non-personnel debt service energy services performance contracting expenses in the amount of \$112,620.

Comment/Justification:

This transfer is approved to better align funding with non-personnel costs.

Departmental Budgets



2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$243,090) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$4,780 **Fund:** General Fund **FTE:** -

Description:

This increase restores Merit Pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved

Title: AFSCME Longevity Adjustment

Budget Amount: (\$3,750) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$2,370) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts debt service to reflect payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Explanation of Capital Projects

The Capital Budget for the Health Administration Program totals \$238,300 in 2011 and \$273,700 in 2012 for the Facilities Renovation and Repairs project. This project provides funding for major repairs at the Health Department's Primary Health Care Clinics and other Health Department facilities.

Performance Measures

Departmental Budgets



Performance Objective:

Provide timely and quality customer service in response to citizen complaints regarding Health Department Services.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customer service complaints responded to within 72 hours of receipt.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Health Centers

Description: Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Goal: Provide safety net preventive and primary health care services to uninsured and underinsured Cincinnatians who otherwise do not have access to primary care services.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 10,259,770	\$ 9,287,590	\$ (972,180)	\$ 8,838,090
Other Expenses	\$ 4,444,050	\$ 4,074,780	\$ (369,270)	\$ 4,143,780
Operating Total	\$ 14,703,820	\$ 13,362,370	\$ (1,341,450)	\$ 12,981,870
Employee Benefits	\$ 3,900,170	\$ 3,709,340	\$ (190,830)	\$ 3,548,630
General Fund Overhead	\$ 128,170	\$ 182,170	\$ 54,000	\$ 257,360
Total	\$ 18,732,160	\$ 17,253,880	\$ (1,478,280)	\$ 16,787,860
Capital Projects	\$ -	\$ -	\$ -	\$ 90,000
Program Revenue	\$ 8,196,000	\$ 8,985,000	\$ 789,000	\$ 9,184,000
Total Full-Time Equivalent Positions	\$ 174.6	151.6	(23.0)	151.6

2011 Significant Program Changes

Title: Elimination of Funding for Central Lab Services

Budget Amount: (\$932,380) **Fund:** General Fund **FTE:** (17.0)

Description:

This reduction eliminates funding for the Health Centers Central Laboratory services effective February 1, 2011. Central Lab services will be provided by an outside vendor. Contracting costs will be funded through Health Services Fund and Federal Health Program Income Fund. This reduction eliminates 17 General Fund positions.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$875,000 **Fund:** Health Services **FTE:** -

Description:

This one-time increase shifts personnel expenses from the General Fund to Health Services Fund. This increase represents an increase in reimbursements from the Health Services Fund to the General Fund.

Comment/Justification:

This increase is approved.

Title: Program Budget Realignment

Budget Amount: (\$875,000) **Fund:** General Fund **FTE:** -

Description:

This one-time reduction shifts personnel expenses from the General Fund to Health Services Fund. This reduction represents an increase to reimbursements from the Health Services Fund to the General Fund.

Comment/Justification:

This reimbursement is approved due to the limited nature of General Fund resources.

Title: Transfer of Health Centers Program Positions

Budget Amount: (\$358,430) **Fund:** General Fund **FTE:** (3.0)

Description:

This reduction represents a reorganization that results in the net transfer of three Public Health Nurse 3 positions from the General Fund to the Health Services Fund, as well as an increase in position vacancy allowance savings.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$224,030 **Fund:** Health Services **FTE:** -

Description:

This increase shifts non-personnel expenses from the General Fund to the Health Services Fund to cover miscellaneous non-personnel costs in the Central Laboratory program.

Comment/Justification:

This adjustment is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$224,030) **Fund:** General Fund **FTE:** -

Description:

This reduction shifts non-personnel expenses from the General Fund to the Health Services Fund to cover miscellaneous non-personnel costs in the Central Laboratory program.

Comment/Justification:

This adjustment is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$128,760) **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. This adjustment is primarily due to a decrease in Public Health Research Fund and Sexually Transmitted Diseases Fund for this program.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$114,290 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Increase in Non-personnel Expenses in Health Services Fund

Budget Amount: \$111,830 **Fund:** Health Services **FTE:** -

Description:

This represents an increase in non-personnel expenses representing a full-year of occupancy costs at the Millvale Health Center starting in 2011.

Comment/Justification:

This increase is approved in order to align the budget with anticipated expenditures.

Departmental Budgets

**Title: Increase Position Vacancy Allowance**

Budget Amount: (\$74,100) **Fund:** General Fund **FTE:** -

Description:

This reduction increases the Position Vacancy Allowance for the Health Centers.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reorganization Price Hill Health Center Pharmacy Staffing

Budget Amount: (\$63,130) **Fund:** General Fund **FTE:** -

Description:

This reduction replaces a Pharmacist retiring on May 1, 2011 with a Pharmacy Technician at the Price Hill Health Center; there are currently two Pharmacists at the Price Hill Health Center. The service impact will be minimal since a Pharmacist will still be available at the Price Hill Health Center year-round.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Increase Funding for Central Lab Services

Budget Amount: \$49,960 **Fund:** Federal Health Program Income **FTE:** -

Description:

This represents an increase in funding for the Health Centers Central Laboratory services effective February 1, 2011. Central Lab services will be provided by an outside vendor. Contracting costs will be funded through Federal Health Program Income Fund in an amount of \$49,960.

Comment/Justification:

This increase is approved.

Title: Program Budget Realignment

Budget Amount: (\$47,750) **Fund:** Public Health Research **FTE:** (1.0)

Description:

This represents a transfer of a Customer Relations Representative position from Public Health Research Fund to Health Services Fund.

Comment/Justification:

This transfer is approved to better align personnel costs with funding resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$47,750 **Fund:** Health Services **FTE:** 1.0

Description:

This represents a transfer of a Customer Relations Representative position from Public Health Research Fund to Health Services Fund.

Comment/Justification:

This transfer is approved to better align personnel costs with funding resources.

Title: Elimination of Clinic Medical Laboratory Technician Position

Budget Amount: (\$43,440) **Fund:** Health Services **FTE:** (1.0)

Description:

This represents the elimination of a Clinic Medical Laboratory Technician position at the Price Hill Health Center due to a decrease in funding for the Health Centers Central Laboratory services effective February 1, 2011.

Comment/Justification:

This reduction is approved.

Title: Elimination of Clinic Medical Laboratory Technician Position

Budget Amount: (\$43,440) **Fund:** Health Network **FTE:** (1.0)

Description:

This represents the elimination of a Clinic Medical Laboratory Technician position at the Elm Street Health Center due to a decrease in funding for the Health Centers Central Laboratory services effective February 1, 2011.

Comment/Justification:

This reduction is approved.

Title: Elimination of Clerk Typist 2 Position

Budget Amount: (\$32,900) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates a vacant Clerk Typist 2 position in the Primary Health Care Central Pharmacy division.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$29,140) **Fund:** Federal Health Program Income **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: AFSCME Longevity Pay

Budget Amount: \$19,800 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Program Budget Realignment

Budget Amount: \$14,200 **Fund:** General Fund **FTE:** -

Description:

The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: AFSCME Longevity Pay

Budget Amount: \$9,000 **Fund:** Health Services **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$3,840) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,990) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,100 **Fund:** Health Network **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,700 **Fund:** Federal Health Program Income **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** Sexually Transmitted Diseases **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$875,000 **Fund:** General Fund **FTE:** -

Description:

This represents the restoration of personnel expenses from the Health Services Fund to the General Fund.

Comment/Justification:

This restoration is approved.

Departmental Budgets

**Title: Program Budget Realignment**

Budget Amount: (\$875,000) **Fund:** Health Services **FTE:** -

Description:

This represents the restoration of personnel expenses from the Health Services Fund to the General Fund.

Comment/Justification:

This restoration is approved.

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$450,340) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$9,900) **Fund:** General Fund **FTE:** -

Description:

This adjusts AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$4,500) **Fund:** Health Services **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$3,840 **Fund:** General Fund **FTE:** -

Description:

This increase restores Merit Pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,050) **Fund:** Health Network **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$850) **Fund:** Federal Health Program Income **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** Sexually Transmitted Diseases **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Health Centers Program totals \$90,000 in both 2011 and 2012. Dental Equipment Replacement at the Northside Health Center includes a digital panoramic x-ray machine, CDR elite sensors, a CDR elite remote module, CDR elite starter kits, and a universal sensor holder. This project's budget also includes on-site training for the equipment.

Performance Measures

Performance Objective:

Provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Unit of Measure:

Percentage of patients rating Nurses and Medical Assistants as Friendly and Helpful at the good or excellent level on the Patient Satisfaction Survey.

	2010 Target	2010 Actual	2011 Target
	95%	95%	95%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 3: Home Health Nursing Services & Comm. Nursing

Description: Home Health Nursing Services provide home care and inspection services to facilities caring for uninsured and underinsured residents of the City of Cincinnati. Community Nursing Services provide community programs including swimming pool licensing, food service licensing, bed bug inspections, and the Women and Infants Food Grant Program (WIC).

Goal: Improve the health of elderly residents and the Cincinnati community by providing home nursing and rehabilitation services, inspections, and maternal care to new mothers and their babies.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 8,185,010	\$ 7,501,560	\$ (683,450)	\$ 7,529,530
Other Expenses	\$ 2,208,400	\$ 2,264,040	\$ 55,640	\$ 2,303,270
Operating Total	\$ 10,393,410	\$ 9,765,600	\$ (627,810)	\$ 9,832,800
Employee Benefits	\$ 3,054,540	\$ 3,209,400	\$ 154,860	\$ 1,727,110
General Fund Overhead	\$ 93,120	\$ 87,630	\$ (5,490)	\$ 85,980
Total	\$ 13,541,070	\$ 13,062,630	\$ (478,440)	\$ 11,645,890
Consolidated Plan Projects	\$ 1,083,680	\$ 727,220	\$ (356,460)	\$ 700,000
Program Revenue	\$ 8,218,444	\$ 8,420,500	\$ 202,056	\$ 8,506,000
Total Full-Time Equivalent Positions	\$ 182.4	167.9	(14.5)	173.9

2011 Significant Program Changes

Title: Expansion Lead Inspection Program

Budget Amount: (\$330,000)

Fund: General Fund

FTE: (6.0)

Description:

This reduction transfers six General Fund Sanitarians from the Community Health Services Environmental Group to the Community Development Block Grant Fund. This transfer provides the Health Department the necessary personnel to expand its efforts in implementing U.S. Department of Housing and Urban Development's (HUD) Healthy Homes initiative, which is a comprehensive approach to eliminating all safety and health hazards occurring in homes.

Comment/Justification:

This reduction is approved in order to more properly align funding with the responsibilities of the positions.

Departmental Budgets



Title: Reduction of Home Health Services

Budget Amount: (\$237,710) **Fund:** General Fund **FTE:** (3.0)

Description:

This represents the elimination of three vacant positions in the Home Health Nursing Services Program.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$175,900 **Fund:** All Funds **FTE:** (2.5)

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. This adjustment includes a decrease in the Food Service License Fees Fund, Home Health Services Fund, and Lead Poisoning Control Fund. This adjustment includes increases in the Women's & Infants Food Grant Program Fund, Cincinnati Abatement Program Fund, and Heart Health-Hamilton County Fund. Increases and decreases in Health's multiple non-appropriated funds are due to reorganization. The 2.5 FTE decrease results from the elimination of 2.0 FTE Clerk Typist 2 vacant positions, 1.0 FTE Public Health Educator position, and 1.0 FTE Public Health Nurse vacant position in Public Health Research Fund, which is offset by the addition of 1.0 FTE Sanitarian in the Cincinnati Abatement Program Fund, and 0.5 FTE Public Health Educator in Heart Health-Hamilton County Fund.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Reorganization Quality Assurance Program

Budget Amount: (\$121,530) **Fund:** General Fund **FTE:** (2.0)

Description:

This represents the reorganization of the Nursing Administration and Quality Assurance group within the Health Department. The reorganization results in the elimination of two positions. All duties of these positions will be assumed by other staff members, which will increase their workload.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Eliminate Poison Control Center Funding

Budget Amount: (\$70,000) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates the annual subsidy to the Children's Hospital Poison Control Center operation.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reimbursement from Metropolitan Sewer District

Budget Amount: (\$51,740) **Fund:** General Fund **FTE:** -

Description:

This reduction represents increased reimbursements from the Metropolitan Sewer District for expenses related to rodent control in City sewers.

Comment/Justification:

This reimbursement is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$34,720 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$14,820 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$14,240) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Program Budget Realignment

Budget Amount: (\$13,790) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$5,700 **Fund:** Women & Infants Food Grnt Prog **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$4,800 **Fund:** Food Service License Fees **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,900 **Fund:** Home Health Services **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$2,750 **Fund:** Public Employee Assistance **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$2,490 **Fund:** Cincinnati Abatement Program **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$1,930) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Elimination of Merit Pay

Budget Amount: (\$1,760) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Cost Savings Days

Budget Amount: \$1,480 **Fund:** Home Health Services **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,200 **Fund:** Public Health Research **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$600 **Fund:** Solid Waste Disposal Control **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$570) **Fund:** Public Employee Assistance **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** Immunization Action Plan **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** Lead Poisoning Control **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: Restoration of General Fund Sanitarian Positions

Budget Amount: \$330,000 **Fund:** General Fund **FTE:** 6.0

Description:

This represents the restoration of six Sanitarian positions from the Community Development Block Grant Fund to the General Fund.

Comment/Justification:

This restoration is approved.

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$282,250) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$17,360) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$2,850) **Fund:** Women & Infants Food Grnt Prog **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$2,400) **Fund:** Food Service License Fees **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,760 **Fund:** General Fund **FTE:** -

Description:

This increase restores Merit Pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,450) **Fund:** Home Health Services **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$600) **Fund:** Public Health Research **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$300) **Fund:** Solid Waste Disposal Control **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** Lead Poisoning Control **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** Immunization Action Plan **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Home Health Nursing Services & Community Nursing Program totals \$727,220 in 2011 and \$700,000 in 2012 for the Lead Hazard testing Program. The Lead Hazard Testing

Departmental Budgets



Program provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL).

Performance Measures

Performance Objective:

Provide home health care services and inspection services to facilities caring for uninsured and underinsured City of Cincinnati residents.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in the number of home health care visits.	2%	5%	2%

Target Results:

The 2010 target was exceeded by three percent. The program was able to operate in 2010 with less nursing staff shortages, which allowed for more home health care visits to occur.

Performance Objective:

To provide lead screening of children residing in high-risk neighborhoods or in housing containing lead based paint; provide nursing case management for children with elevated blood levels; and provide environmental assessment of their homes.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in blood lead level screenings.	2%	-4%	1%

Target Results:

The 2010 target was not achieved. The factors for the decrease include parents foregoing kids being tested as well as physicians not conducting blood-lead tests. However, there is awareness of this decline; therefore, the Hamilton County Lead Collaborative recently purchased Lead Care II equipment to conduct lead screenings at health fairs free-of-charge. This purchase will assist with increasing the number of screenings performed.

Departmental Budgets



Program 4: School & Adolescent Health

Description: School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Goal: Delivery of health services and health education, which directly contribute to a student's education, as well as the health of the family and community.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,343,040	\$ 2,472,670	\$ 129,630	\$ 2,471,850
Other Expenses	\$ 259,200	\$ 161,700	\$ (97,500)	\$ 164,610
Operating Total	\$ 2,602,240	\$ 2,634,370	\$ 32,130	\$ 2,636,460
Employee Benefits	\$ 891,480	\$ 884,640	\$ (6,840)	\$ 4,870
Total	\$ 3,493,720	\$ 3,519,010	\$ 25,290	\$ 2,641,330
Program Revenue	\$ 1,405,000	\$ 1,500,000	\$ 95,000	\$ 1,525,000
Total Full-Time Equivalent Positions	\$ 46.1	46.1	-	46.1

2011 Significant Program Changes

Title: School Nurse Funding

Budget Amount: \$800,760 **Fund:** Home Health Services **FTE:** 31.0

Description:

This increase represents a transfer of School and Adolescent Health program expenses from the General Fund to Cincinnati Public Schools effective July 1, 2011.

Comment/Justification:

This increase is approved.

Title: Transfer of Funding to Cincinnati Public Schools

Budget Amount: (\$725,760) **Fund:** General Fund **FTE:** (31.0)

Description:

This reduction transfers School and Adolescent Health program expenses from the General Fund to the Cincinnati Public Schools effective July 1, 2011.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$75,000) **Fund:** Home Health Services **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This realignment is approved.

Title: Program Budget Realignment

Budget Amount: \$50,790 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. This adjustment is primarily due to an increase in Home Health Services Fund for this program.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Program Budget Realignment

Budget Amount: (\$31,390) **Fund:** General Fund **FTE:** -

Description:

The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: AFSCME Longevity Pay

Budget Amount: \$8,700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$2,350 **Fund:** Home Health Services **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,600 **Fund:** Home Health Services **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: School Nurse Funding

Budget Amount: \$800,810 **Fund:** Home Health Services **FTE:** -

Description:

The Health Department's School and Adolescent Health program provides Cincinnati Public Schools with health services. This increase represents a full year transfer in 2012 of General Fund expenses to the Cincinnati Public Schools.

Comment/Justification:

This transfer is approved.

Title: Transfer of Funding to Cincinnati Public Schools

Budget Amount: (\$725,810) **Fund:** General Fund **FTE:** -

Description:

The Health Department's School and Adolescent Health program provides Cincinnati Public Schools with health services. This reduction represents a full year transfer in 2012 of General Fund expenses to the Cincinnati Public Schools.

Comment/Justification:

This reduction is a continuation of the 2011 approved transfer and is due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$75,000) **Fund:** Home Health Services **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2012.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$800) **Fund:** Home Health Services **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$740) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Provide immunizations for children who attend 43 targeted Cincinnati Public Schools.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of children receiving the recommended immunizations.	95%	96%	95%

Target Results:

The 2010 target was exceeded by one percent.

Departmental Budgets



Performance Objective:

Provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of referrals resolved or in process.	93%	91%	93%

Target Results:

The 2010 target was not achieved. For four months during the 2010 school year, school nursing staff was diverted from its regular duties to administer the H1N1 immunization effort. This shift of focus meant less time spent on referrals.

Departmental Budgets



Program 5: Dental Hygiene

Description: Dental Hygiene services are provided to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant.

Goal: Provide primary dental services to uninsured and underinsured Cincinnatians who otherwise do not have access to dental care services.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 643,430	\$ 669,390	\$ 25,960	\$ 636,200
Other Expenses	\$ 223,750	\$ 230,900	\$ 7,150	\$ 235,060
Operating Total	\$ 867,180	\$ 900,290	\$ 33,110	\$ 871,260
Employee Benefits	\$ 248,450	\$ 276,530	\$ 28,080	\$ 307,720
General Fund Overhead	\$ 6,230	\$ 6,630	\$ 400	\$ 13,700
Total	\$ 1,121,860	\$ 1,183,450	\$ 61,590	\$ 1,192,680
Capital Projects	\$ -	\$ 90,000	\$ 90,000	\$ -
Program Revenue	\$ 413,500	\$ 380,000	\$ (33,500)	\$ 395,000
Total Full-Time Equivalent Positions	\$ 11.0	11.0	-	11.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$83,430 **Fund:** Health Services **FTE:** 2.0

Description:

This represents a transfer of two Customer Relations Representative positions from Public Health Research Fund to Health Services Fund.

Comment/Justification:

This transfer is approved to better align personnel costs with funding resources.

Title: Program Budget Realignment

Budget Amount: (\$83,430) **Fund:** Public Health Research **FTE:** (2.0)

Description:

This represents a transfer of two Customer Relations Representative positions from Public Health Research Fund to Health Services Fund.

Comment/Justification:

This transfer is approved to better align personnel costs with funding resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$10,730 **Fund:** General Fund **FTE:** -

Description:

The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$10,130 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Program Budget Realignment

Budget Amount: \$7,900 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$3,140 **Fund:** Health Services **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$36,200) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Dental Hygiene Program totals \$90,000 in both 2011 and 2012 for the Dental Equipment Replacement project. This project will provide a digital panoramic x-ray machine, CDR elite sensors, a CDR elite remote module, CDR elite starter kits, and a universal sensor holder at the Crest Smile Shoppe.

Performance Measures

Performance Objective:

Provide dental hygiene services to all Cincinnatians who are uninsured or underinsured including 4,000 children.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of patients satisfied or very satisfied with dental services according to Health Department Client Satisfaction Survey results.	95%	95%	95%

Target Results:

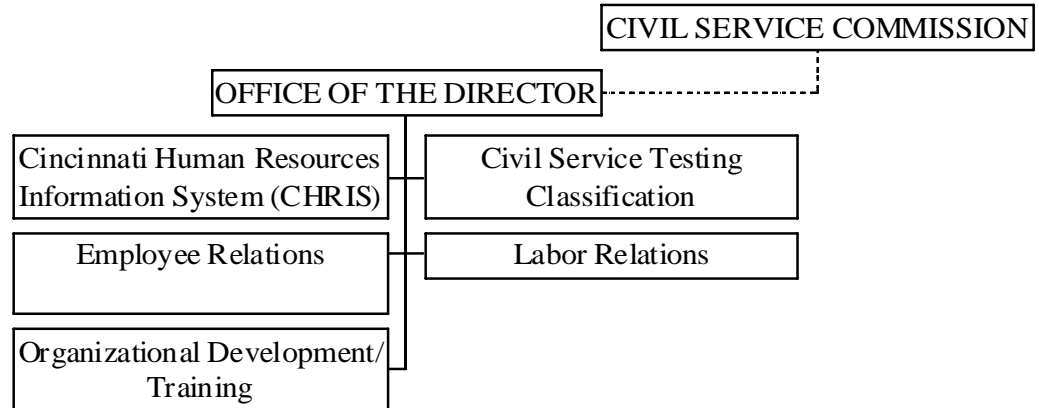
The 2010 target was achieved.

Departmental Budgets



Human Resources

Mission: The mission of the Department of Human Resources is to provide excellent and timely human resources support and services and to provide a positive and diversified environment.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 1,501,210	\$ 1,316,400	\$ 1,280,330	\$ (36,070)	\$ 1,209,830
Other Expenses	\$ 435,700	\$ 413,250	\$ 346,270	\$ (66,980)	\$ 327,230
Operating Total	\$ 1,936,910	\$ 1,729,650	\$ 1,626,600	\$ (103,050)	\$ 1,537,060
Employee Benefits	\$ 603,580	\$ 548,460	\$ 616,790	\$ 68,330	\$ 636,370
General Fund Overhead	\$ 15,470	\$ 16,080	\$ 14,020	\$ (2,060)	\$ 13,080
Total	\$ 2,555,960	\$ 2,294,190	\$ 2,257,410	\$ (36,780)	\$ 2,186,510
Capital Projects	\$ 1,160,000	\$ -	\$ -	\$ -	\$ -
Program Revenue	\$ 2,690	\$ -	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 28.1	25.1	23.1	(2.0)	23.1

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Administration
2. Human Resources Information System
3. Civil Service/Testing
4. Employee Relations
5. Labor Relations
6. Professional/Staff Development

PROGRAM SUMMARIES

Program 1: Administration

Description: Responsible for the leadership of the Human Resources Department.

Goal: To lead the department in the performance of program goals.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 192,590	\$ 191,240	\$ (1,350)	\$ 179,620
Other Expenses	\$ 78,530	\$ 65,380	\$ (13,150)	\$ 61,790
Operating Total	\$ 271,120	\$ 256,620	\$ (14,500)	\$ 241,410
Employee Benefits	\$ 76,790	\$ 88,210	\$ 11,420	\$ 91,090
Total	\$ 347,910	\$ 344,830	\$ (3,080)	\$ 332,500
Total Full-Time Equivalent Positions	\$ 3.0	2.0	(1.0)	2.0

2011 Significant Program Changes

Title: Elimination of Senior Human Resources Analyst

Budget Amount: (\$48,700) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates a Senior Human Resources Analyst in the Administration program.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$32,500 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011. This increase also includes a reduction in position vacancy allowance.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$8,970 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Program Budget Adjustment

Budget Amount: (\$6,370) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This non-personnel adjustment is approved to better align expenses.

Title: Elimination of Merit Pay

Budget Amount: (\$2,260) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$1,340) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$18,650) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,260 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Program 2: Human Resources Information System

Description: The Cincinnati Human Resource Information System (CHRIS) is responsible for human resources information processing as well as providing reports and information as requested. Cincinnati Human Resource Information System (CHRIS) is also responsible for developing new human resources systems and administering the City's compensation program.

Goal: To ensure accurate reporting within the Cincinnati Human Resource Information System (CHRIS), monitor departmental compliance with policies and procedures, and provide reports and information as needed.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 53,750	\$ 57,250	\$ 3,500	\$ 53,140
Other Expenses	\$ 227,460	\$ 200,770	\$ (26,690)	\$ 189,710
Operating Total	\$ 281,210	\$ 258,020	\$ (23,190)	\$ 242,850
Employee Benefits	\$ 21,490	\$ 26,310	\$ 4,820	\$ 26,860
Total	\$ 302,700	\$ 284,330	\$ (18,370)	\$ 269,710
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

2011 Significant Program Changes

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$31,060) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$2,140 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$460 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$18,780) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Identify source/cause of reporting errors in the Cincinnati Human Resource Information System and inform agencies of correct policies and procedures.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage decrease in number of CHRIS reporting errors.	50%	61%	50%

Target Results:

The 2010 target was exceeded by 11 percent.

Departmental Budgets



Program 3: Civil Service/Testing

Description: Prepare and administer civil service exams, maintain the classification plan and provide support to the Civil Service Commission.

Goal: Work effectively with departments to perform job analyses, determine appropriate skills, develop and administer exams, and develop study guides.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 547,310	\$ 601,260	\$ 53,950	\$ 574,070
Other Expenses	\$ 64,570	\$ 49,310	\$ (15,260)	\$ 46,600
Operating Total	\$ 611,880	\$ 650,570	\$ 38,690	\$ 620,670
Employee Benefits	\$ 242,000	\$ 303,770	\$ 61,770	\$ 314,160
General Fund Overhead	\$ 16,080	\$ 14,020	\$ (2,060)	\$ 13,080
Total	\$ 869,960	\$ 968,360	\$ 98,400	\$ 947,910
Total Full-Time Equivalent Positions	\$ 14.1	14.1	-	14.1

2011 Significant Program Changes

Title: Program Budget Adjustment

Budget Amount: \$38,640 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011. This increase includes a reduction in position vacancy allowance.

Comment/Justification:

This personnel adjustment is approved to better align expenses with the appropriate program.

Title: Reimbursements from General Fund

Budget Amount: (\$19,330) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This decrease represents an increase in reimbursements from the General Fund for Civil Service testing and classification work performed by the Human Resources Department.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Reimbursements to Income-Tax Infrastructure Fund

Budget Amount: \$19,330 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in reimbursements to the Income-Tax Infrastructure Fund for Civil Service testing and classification work performed by the Human Resources Department.

Comment/Justification:

This increase is approved.

Title: Program Budget Adjustment

Budget Amount: (\$13,500) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This non-personnel adjustment is approved to better align expenses.

Title: Cost Savings Days

Budget Amount: \$9,030 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$7,370 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$3,470) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$1,770) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$1,530) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$35,540) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$3,470 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$1,530 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Develop a process to streamline the examination process to decrease the backlog of requested examinations to be administered for Open to the Public and Promotional exams.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of exams that have been administered within 180 days of request.	75%	83%	75%

Target Results:

The 2010 target was exceeded by eight percent.

Performance Objective:

Develop current classification specifications on-line with suggested feedback capabilities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of classification specifications posted online.	25%	0%	25%

Target Results:

The 2010 target was not achieved. This project was suspended while the viability of acquiring NEOGOV (Human Resource Management Software) is explored. If HR does use NEOGOV then the class specs would be available on-line through NEOGOV.

Departmental Budgets



Program 4: Employee Relations

Description: Responsible for investigating and mediating employee complaints of discrimination and complaints more general in nature when the respective department is not able to resolve the issues. Assists departments in complying with the Americans with Disabilities Act (ADA) and Family Medical Leave Act (FMLA).

Goal: To improve the relationship between employees and management.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 258,720	\$ 219,750	\$ (38,970)	\$ 206,210
Other Expenses	\$ 6,710	\$ 4,640	\$ (2,070)	\$ 4,390
Operating Total	\$ 265,430	\$ 224,390	\$ (41,040)	\$ 210,600
Employee Benefits	\$ 103,030	\$ 101,200	\$ (1,830)	\$ 104,410
Total	\$ 368,460	\$ 325,590	\$ (42,870)	\$ 315,010
Total Full-Time Equivalent Positions	\$ 4.0	3.0	(1.0)	3.0

2011 Significant Program Changes

Title: Elimination of an Administrative Specialist

Budget Amount: (\$53,860) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates an Administrative Specialist in the Employee Relations Program.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$10,260 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$3,700 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Merit Pay

Budget Amount: (\$2,400) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$140) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$16,280) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,400 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Performance Measures

Performance Objective:

Increase the percentage of employee complaints of discrimination deemed appropriate for investigation by Human Resources to be addressed within 90 days.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of complaints investigated within 90 days.	100%	84%	75%

Target Results:

The 2010 target was not achieved. The Human Resources Department believes the target was too aggressive given existing staffing levels. Due to staff reductions, 2011 target should be reduced to 75%.

Departmental Budgets



Program 5: Labor Relations

Description: Responsible for negotiating and administering five labor contracts and maintaining and administering the City's Personnel Policies and Procedures.

Goal: To improve relationship between labor unions and management.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 197,160	\$ 152,180	\$ (44,980)	\$ 141,260
Other Expenses	\$ 26,240	\$ 20,230	\$ (6,010)	\$ 19,120
Operating Total	\$ 223,400	\$ 172,410	\$ (50,990)	\$ 160,380
Employee Benefits	\$ 78,620	\$ 70,330	\$ (8,290)	\$ 71,780
Total	\$ 302,020	\$ 242,740	\$ (59,280)	\$ 232,160
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$54,400) **Fund:** General Fund **FTE:** -

Description:

This personnel decrease represents a program realignment. The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$7,830 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Program Budget Adjustment

Budget Amount: (\$5,820) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning budgeted non-personnel expenses with anticipated expenses in this program.

Comment/Justification:

This non-personnel adjustment is approved to better align expenses.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$190) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$12,400) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Increase the number of grievances resolved prior to Arbitration.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of grievances resolved prior to arbitration.	75%	95%	75%

Target Results:

The 2010 target was exceeded by 20 percent.

Departmental Budgets



Program 6: Professional/Staff Development

Description: Facilitates city-wide training by providing registration, course offerings, and reporting.

Goal: Provide effective training and development opportunities for executive, management, mid-management, and union represented employee groups.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 66,870	\$ 58,650	\$ (8,220)	\$ 55,530
Other Expenses	\$ 9,740	\$ 5,940	\$ (3,800)	\$ 5,620
Operating Total	\$ 76,610	\$ 64,590	\$ (12,020)	\$ 61,150
Employee Benefits	\$ 26,530	\$ 26,970	\$ 440	\$ 28,070
Total	\$ 103,140	\$ 91,560	\$ (11,580)	\$ 89,220
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$7,190) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Program Budget Adjustment

Budget Amount: (\$6,620) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning budgeted non-personnel expenses with anticipated expenses in this program.

Comment/Justification:

This non-personnel adjustment is approved to better align expenses.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$2,640 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,170) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$240) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$4,720) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,170 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Performance Measures

Performance Objective:

Increase percentage of overall workforce receiving training.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Average number of training events/sessions completed per employee.	2.5	3.2	2.5

Target Results:

The 2010 target was exceeded by 0.7.

Performance Objective:

Increase percentage of supervisors who attended Effective Supervisory Skill Building who advance to the next intermediate supervisory skill building courses.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of managers attending intermediate supervisory skill building courses.	30%	0%	30%

Target Results:

The 2010 target was not achieved. The Intermediate Supervisory Skill course was suspended until 2011.

Performance Objective:

Increase the number of employees rating the training or development opportunity as effective.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of employees that rate the training or development opportunity as effective in an exit survey.	90%	90%	90%

Target Results:

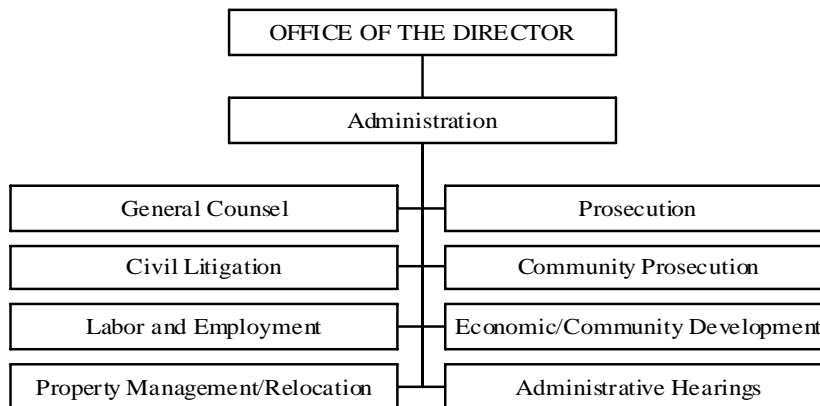
The 2010 target was achieved.

Departmental Budgets



Law

Mission: The mission of the Law Department of the City of Cincinnati is to provide effective and efficient legal services to the City of Cincinnati by representing the Council, officers, departments and boards of the City as legal counsel and attorney, representing the City in all proceedings in which the City is a party before any court or adjudicatory body, serving as prosecuting attorney in the municipal court, and providing all services in connection with the acquisition, management, and sale of real property, business and family relocation, and the levying of assessments.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 3,479,950	\$ 3,197,370	\$ 3,643,900	\$ 446,530	\$ 3,434,520
Other Expenses	\$ 1,308,240	\$ 1,258,130	\$ 1,022,220	\$ (235,910)	\$ 968,250
Operating Total	\$ 4,788,190	\$ 4,455,500	\$ 4,666,120	\$ 210,620	\$ 4,402,770
Employee Benefits	\$ 1,463,440	\$ 1,403,800	\$ 1,841,330	\$ 437,530	\$ 1,770,950
General Fund Overhead	\$ 14,660	\$ 14,110	\$ 11,700	\$ (2,410)	\$ 20,010
Total	\$ 6,266,290	\$ 5,873,410	\$ 6,519,150	\$ 645,740	\$ 6,193,730
Internal Service Funds	\$ 429,650	\$ 444,250	\$ 444,160	\$ (90)	\$ 448,100
Capital Projects	\$ -	\$ -	\$ 90,000	\$ 90,000	\$ -
Consolidated Plan Projects	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
Program Revenue	\$ 1,409,320	\$ 1,327,500	\$ 1,312,500	\$ (15,000)	\$ 1,312,500
Total Full-Time Equivalent Positions	\$ 79.2	71.2	70.2	(1.0)	70.2

Departmental Budgets



DEPARTMENT PROGRAMS:

1. General Counsel
2. Administration
3. Prosecution
4. Economic and Community Development
5. Community Prosecution
6. Civil Litigation
7. Labor and Employment
8. Administrative Hearings
9. Property Management and Real Estate/Relocation

PROGRAM SUMMARIES

Program 1: General Counsel

Description: Provide legal advice, opinions, and legislation to the City Administration, to all departments under the City Manager, and to City Boards and Commissions. This section also provides legal services to City Council, including committee staff coverage.

Goal: Provide timely legal advice and legislation to Council and all City departments; ensure all City agencies receive training regarding City's legal responsibility and liability; explain role of Solicitor's Office to citizens and City agencies.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 155,690	\$ 507,120	\$ 351,430	\$ 475,440
Other Expenses	\$ 57,660	\$ 55,230	\$ (2,430)	\$ 52,180
Operating Total	\$ 213,350	\$ 562,350	\$ 349,000	\$ 527,620
Employee Benefits	\$ 61,440	\$ 234,220	\$ 172,780	\$ 241,450
Total	\$ 274,790	\$ 796,570	\$ 521,780	\$ 769,070
Program Revenue	\$ 1,000	\$ 1,000	\$ -	\$ 1,000
Total Full-Time Equivalent Positions	\$ 7.0	8.0	1.0	8.0

2011 Significant Program Changes

Title: Reduction in Reimbursements

Budget Amount: \$252,360

Fund: General Fund

FTE: -

Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

Comment/Justification:

This increase is approved to align the budget with anticipated expenditures.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$159,240 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011. The changes are the result of exchanging personnel with varying salaries between programs, increases in miscellaneous wage items and offsetting reductions in non-personnel items.

Comment/Justification:

These personnel and non-personnel realignments are approved to better align expenses with the appropriate program.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$88,060) **Fund:** General Fund **FTE:** -

Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$16,690 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Realign General Counsel and Prosecution

Budget Amount: \$15,300 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Assistant City Solicitor from the Prosecution program to the General Counsel program to accurately reflect the department's current FTE in each Program.

Comment/Justification:

This program budget realignment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$5,090) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$3,710) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$40,810) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$5,090 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Conduct 5 training sessions: including one session on Council Rules and parliamentary procedure with Law, Council and Clerk of Council; 2 presentations to the Citizens' Government Academy or similar agencies to inform about the role of Solicitor's Office or other legal topics.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
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Departmental Budgets



Percentage of 5 yearly presentations and training sessions conducted for City agencies and citizens groups regarding the functions and role of the Solicitor's Office and other legal topics. 80% 80% 80%

Target Results:

The 2010 target was achieved.

Performance Objective:

Ensure a clear and transparent City government to all citizens by responding to Public Record requests from the general public, the media and public agencies.

	2010 Target	2010 Actual	2011 Target
Unit of Measure:			
Percentage of 3 yearly Ohio Public Records Act training sessions conducted for City departments and agencies.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

Provide timely legal advice, opinions, and legislation to City Council and all City departments and agencies.

	2010 Target	2010 Actual	2011 Target
Unit of Measure:			
Percentage of all requests for legal services completed by the promised due date.	70%	70%	70%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Administration

Description: The Administration and Support Services Division provides all non-attorney support to the department including clerical, personnel, claims, assessment, and budget matters.

Goal: Enhance communications with neighborhoods and City departments by publishing annual newsletter that reports on Law's previous year's accomplishments in efforts to assist in building stronger communities.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 23,740	\$ 415,230	\$ 391,490	\$ 385,820
Other Expenses	\$ 454,950	\$ 8,800	\$ (446,150)	\$ 8,320
Operating Total	\$ 478,690	\$ 424,030	\$ (54,660)	\$ 394,140
Employee Benefits	\$ 9,100	\$ 190,920	\$ 181,820	\$ 195,040
Total	\$ 487,790	\$ 614,950	\$ 127,160	\$ 589,180
Capital Projects	\$ -	\$ 90,000	\$ 90,000	\$ -
Total Full-Time Equivalent Positions	\$ 4.0	4.0	-	4.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$460,900) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expense with the appropriate programs in 2011. This decrease is the result of the transfer of the EMS billing non-personnel budget from the Administration program to the Administrative Hearings program.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Reduction in Reimbursements

Budget Amount: \$380,350 **Fund:** General Fund **FTE:** -

Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

Comment/Justification:

This increase is approved to align the budget with anticipated expenditures.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$16,220 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$420) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$120) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$30,470) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$420 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Explanation of Capital Projects

The Capital Budget for the Administration Program totals \$90,000 in 2011 for the Document Management System project. This project will provide funding to acquire a legal document management system to provide the Law Department with the technology to better organize, prioritize and maintain the City's legal documents. This system will serve as a repository for all cases and provide quick access to case details and caseloads.

Departmental Budgets



Program 3: Prosecution

Description: Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City.

Goal: Ensure safe neighborhoods by effectively prosecuting misdemeanor cases and facilitate positive communication between communities and Police by providing training to Police Department and advising community councils on Police training programs.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,266,740	\$ 1,067,290	\$ (199,450)	\$ 1,004,820
Other Expenses	\$ 182,910	\$ 177,000	\$ (5,910)	\$ 167,250
Operating Total	\$ 1,449,650	\$ 1,244,290	\$ (205,360)	\$ 1,172,070
Employee Benefits	\$ 505,000	\$ 491,640	\$ (13,360)	\$ 509,360
Total	\$ 1,954,650	\$ 1,735,930	\$ (218,720)	\$ 1,681,430
Total Full-Time Equivalent Positions	\$ 21.0	19.0	(2.0)	19.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$109,450) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$80,000) **Fund:** General Fund **FTE:** -

Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$45,150 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Clerk Typist 3

Budget Amount: (\$31,300) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates one Clerk Typist 3 in the Prosecution program.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$16,080) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Realign General Counsel and Prosecution

Budget Amount: (\$15,300) **Fund:** General Fund **FTE:** (1.0)

Description:

This represents a transfer of one Assistant City Solicitor from the Prosecution program to the General Counsel program to accurately reflect the department's current FTE in each Program.

Comment/Justification:

This program budget realignment is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$9,940) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$1,700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$90,630) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$16,080 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$850) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Enhance Police staff awareness of targeted crime reduction strategies.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
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Departmental Budgets



Percentage of 30 yearly training sessions conducted for Police and community groups in target crime reductions areas.	100%	100%	100%
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Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 4: Economic and Community Development

Description: Provide City agencies with legal advice and consultation related to publicly assisted economic development activities and provide legal services for the acquisition and disposition of City-owned real estate.

Goal: Support community initiatives by providing timely legal advice, opinions, and contracts to the Economic Development and Community Development departments. Provide experienced staff to the City Planning and Zoning Board of Appeals.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 309,850	\$ 132,210	\$ (177,640)	\$ 134,910
Other Expenses	\$ 111,070	\$ 63,580	\$ (47,490)	\$ 60,310
Operating Total	\$ 420,920	\$ 195,790	\$ (225,130)	\$ 195,220
Employee Benefits	\$ 150,320	\$ 78,410	\$ (71,910)	\$ 83,020
General Fund Overhead	\$ 10,150	\$ 9,500	\$ (650)	\$ 10,020
Total	\$ 581,390	\$ 283,700	\$ (297,690)	\$ 288,260
Program Revenue	\$ 37,000	\$ 37,000	\$ -	\$ 37,000
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

2011 Significant Program Changes

Title: Adjustments to CDBG Targets

Budget Amount: (\$218,140) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This decrease represents the elimination of the Community Development Block Grant (CDBG) administrative fund allocation to the Law Department in 2011. The funds are transferred to the Community Development Department for general CDBG administration.

Comment/Justification:

This decrease is approved.

Departmental Budgets



Title: Increase in Position Vacancy Allowance

Budget Amount: (\$30,000) **Fund:** General Fund **FTE:** -

Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$13,060 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Program Budget Realignment

Budget Amount: \$6,950 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$6,540 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$4,110) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets

**Title: Elimination of Merit Pay**

Budget Amount: (\$2,850) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$780) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$5,350) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,850 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$780 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Performance Measures

Performance Objective:

Complete Request for Legal Services from Community Development, Economic Development, and Transportation & Engineering by due date to timely assist the departments with development initiatives for neighborhoods.

Unit of Measure:

Percentage of all requests for legal services, from stated departments, completed by the promised due date.

	2010 Target	2010 Actual	2011 Target
	70%	80%	70%

Target Results:

The 2010 target was exceeded by ten percent.

Departmental Budgets



Program 5: Community Prosecution

Description: Coordinates issues among City departments actively involved in addressing safety and quality of life issues critical to the stability of the community.

Goal: Assure decent, safe and sanitary housing by aggressively prosecuting negligent property owners for building code, safety, and health violations that negatively impact neighborhoods; assist in training community groups to address blighted communities.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 142,820	\$ 127,740	\$ (15,080)	\$ 120,760
Other Expenses	\$ 8,460	\$ 8,140	\$ (320)	\$ 7,700
Operating Total	\$ 151,280	\$ 135,880	\$ (15,400)	\$ 128,460
Employee Benefits	\$ 56,900	\$ 59,230	\$ 2,330	\$ 61,570
Total	\$ 208,180	\$ 195,110	\$ (13,070)	\$ 190,030
Program Revenue	\$ 18,950	\$ 18,950	\$ -	\$ 18,950
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

2011 Significant Program Changes

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$50,000) **Fund:** General Fund **FTE:** -

Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: \$30,700 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expense with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$5,840 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$2,360) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$500) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes**Title: 2012 General Fund Budget Reduction**

Budget Amount: (\$9,930) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,360 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Performance Measures

Performance Objective:

Participate in City Manager's "Neighborhood Enhancement Program" initiatives and Council's Vibrant Neighborhood Committee's "Community Walks" to engage community participation in abatement of blighting conditions.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: An on-site neighborhood training program on community participation with blight abatement will be completed in 2010 as necessary.	1	1	1

Target Results:

The 2010 target was achieved.

Performance Objective:

Process all court filings for blight and building code violations in a timely manner and aggressively prosecute building, health and fire code violations in Housing Court; and aggressively defend contested public nuisance appeals and equity actions.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage of criminal review filings completed by Law within 24 hours after notification by the inspectors from Community Development, Fire and Health.	80%	80%	80%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 6: Civil Litigation

Description: The Civil Litigation Section represents the City in civil litigation in Federal and State Courts, defends against and prosecutes claims on behalf of the City, and investigates and processes claims related to damages to property filed by citizens.

Goal: To improve the delivery of service to citizens, conserve City expenditures, and increase City revenues by competently and expeditiously reviewing and processing all claims against the City and collecting all debts due the City.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 678,440	\$ 702,840	\$ 24,400	\$ 657,040
Other Expenses	\$ 286,550	\$ 165,700	\$ (120,850)	\$ 156,570
Operating Total	\$ 964,990	\$ 868,540	\$ (96,450)	\$ 813,610
Employee Benefits	\$ 269,360	\$ 320,560	\$ 51,200	\$ 329,520
Total	\$ 1,234,350	\$ 1,189,100	\$ (45,250)	\$ 1,143,130
Program Revenue	\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Total Full-Time Equivalent Positions	\$ 12.2	12.2	-	12.2

2011 Significant Program Changes

Title: Outside Legal Counsel/Expert Services

Budget Amount: (\$111,070) **Fund:** General Fund **FTE:** -

Description:

This decrease represents a reduction of the Law Department's outside legal counsel/expert services budget. This reduction will limit the Law Department's ability to acquire outside legal expertise.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction in Reimbursements

Budget Amount: \$40,520 **Fund:** General Fund **FTE:** -

Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

Comment/Justification:

This increase is approved to align the budget with anticipated expenditures.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$26,390 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This reduction increases Position Vacancy Allowance in various Law Department programs, which will be achieved through holding positions vacant or voluntary reduced hours or separations.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$17,900) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$14,350) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$5,000) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$62,910) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$5,000 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To efficiently and fairly resolve citizen's claims within 90 days of receipt of the claim.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of all claims resolved within 90 days of receipt.	80%	80%	80%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 7: Labor and Employment

Description: Represent all City departments on charges filed before the Equal Opportunity Commission and the Ohio Civil Rights Commission, and provide legal staffing for the Civil Service Commission and the City's collective bargaining team.

Goal: Effectively represent all City departments on charges filed before the Equal Employment Opportunity Commission (EEOC) and the Ohio Civil Rights Commission (OCRC).

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 238,200	\$ 259,690	\$ 21,490	\$ 242,620
Other Expenses	\$ 66,230	\$ 63,440	\$ (2,790)	\$ 59,940
Operating Total	\$ 304,430	\$ 323,130	\$ 18,700	\$ 302,560
Employee Benefits	\$ 94,030	\$ 118,560	\$ 24,530	\$ 121,800
Total	\$ 398,460	\$ 441,690	\$ 43,230	\$ 424,360
Program Revenue	\$ 60	\$ 60	\$ -	\$ 60
Total Full-Time Equivalent Positions	\$ 3.0	\$ 3.0	\$ -	\$ 3.0

2011 Significant Program Changes

Title: Reduction in Reimbursements

Budget Amount: \$20,000 **Fund:** General Fund **FTE:** -

Description:

This increase is the result of the Law Department restructuring the budget to include a realistic estimate of expected reimbursements from City departments in 2011.

Comment/Justification:

This increase is approved to align the budget with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$9,480 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$7,150) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This non-personnel realignment is approved to better align expenses with the appropriate program.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$4,250) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$1,690) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$23,400) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,690 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Performance Measures

Performance Objective:

Enhance the awareness of employees regarding EEOC and OCRC rules, regulations and procedures in the departments or agencies experiencing the highest incidents of EEOC or ORCR filings.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of 5 yearly training sessions conducted for City agencies and departments on best employment practices, including employee rights and employee obligations.	50%	0%	50%

Target Results:

The 2010 target was not achieved due to time constraints, case load, and staff shortage.

Departmental Budgets



Program 8: Administrative Hearings

Description: To ensure that municipal civil code violations are effectively enforced by conducting fair and impartial administrative hearings based on the Notices of Civil Offense issued by City departments.

Goal: Address neighborhood blight issues by increasing compliance of civil code and environmental regulations through the use of administrative hearings, thereby providing due process for those charged with civil violations.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 316,950	\$ 412,900	\$ 95,950	\$ 394,230
Other Expenses	\$ 45,080	\$ 477,260	\$ 432,180	\$ 452,850
Operating Total	\$ 362,030	\$ 890,160	\$ 528,130	\$ 847,080
Employee Benefits	\$ 126,400	\$ 211,310	\$ 84,910	\$ 217,520
General Fund Overhead	\$ -	\$ -	\$ -	\$ 8,440
Total	\$ 488,430	\$ 1,101,470	\$ 613,040	\$ 1,073,040
Program Revenue	\$ 687,490	\$ 687,490	\$ -	\$ 687,490
Total Full-Time Equivalent Positions	\$ 6.0	8.0	2.0	8.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$460,900

Fund: General Fund

FTE: -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011. This increase is the result of the transfer of the EMS billing non-personnel budget from the Administration program to the Administrative Hearings program.

Comment/Justification:

This program realignment is approved.

Departmental Budgets



Title: Move Contract Compliance to Law

Budget Amount: \$102,810 **Fund:** Income Tax-Infrastructure **FTE:** 2.0

Description:

This increase moves a portion of the funding for Contract Compliance to the Law Department.

Comment/Justification:

This transfer is approved.

Title: Move Contract Compliance to Law

Budget Amount: \$54,330 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase moves a portion of the funding for Contract Compliance to the Law Department.

Comment/Justification:

This transfer is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$50,410) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$44,900) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2011.

Comment/Justification:

This personnel and non-personnel realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$6,300 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: Elimination of Merit Pay**

Budget Amount: (\$2,750) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$1,700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$53,320) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,750 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$850) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$250)

Fund: Income Tax-Infrastructure

FTE: -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Process civil code and environmental violations within 90 days of receipt of the violation.

Unit of Measure:

Percentage of all civil code and environmental violations resolved within 90 days of receipt.

	2010 Target	2010 Actual	2011 Target
	60%	70%	60%

Target Results:

The 2010 target was exceeded by ten percent.

Departmental Budgets



Program 9: Property Management and Real Estate/Relocation

Description: Responsible for the acquisition, disposal, and property management of all City-owned or leased real property, and for administering City programs on code enforcement, family, and business relocation.

Goal: Assist in the provision of decent, safe and sanitary housing for Cincinnati's citizens by providing service to citizens displaced due to building and health code violations, or other emergency situations, through Relocation's Normal Code Program.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 64,940	\$ 18,880	\$ (46,060)	\$ 18,880
Other Expenses	\$ 45,220	\$ 3,070	\$ (42,150)	\$ 3,130
Operating Total	\$ 110,160	\$ 21,950	\$ (88,210)	\$ 22,010
Employee Benefits	\$ 131,250	\$ 136,480	\$ 5,230	\$ 11,670
General Fund Overhead	\$ 3,960	\$ 2,200	\$ (1,760)	\$ 1,550
Total	\$ 245,370	\$ 160,630	\$ (84,740)	\$ 35,230
Internal Service Funds	\$ 444,250	\$ 444,160	\$ (90)	\$ 448,100
Consolidated Plan Projects	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
Program Revenue	\$ 580,000	\$ 565,000	\$ (15,000)	\$ 565,000
Total Full-Time Equivalent Positions	\$ 8.0	6.0	(2.0)	6.0

2011 Significant Program Changes

Title: Tenant Assistance and Relocation

Budget Amount: \$123,500

Fund: General Fund

FTE: -

Description:

This increase represents the reduction of Community Development Block Grant project reimbursements for the Tenant Assistance and Relocation programs. These programs are being moved out of the Law Department.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Elimination of Real Estate Positions

Budget Amount: (\$107,530) **Fund:** General Fund **FTE:** (2.0)

Description:

This decrease represents the elimination of a Support Specialist position and a Real Estate Specialist position.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$72,800) **Fund:** All Funds **FTE:** -

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel and non-personnel realignment is approved to better align expenses with the appropriate program.

Title: Real Estate Non-personnel Decrease

Budget Amount: (\$41,000) **Fund:** General Fund **FTE:** -

Description:

This decrease represents the net reduction of the non-personnel budget after the elimination of Community Development Block Grant project reimbursements.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Income Tax Infrastructure Fund Reduction

Budget Amount: (\$15,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

The Law Department will reduce the salary of a position. This will not have a negative impact on the department.

Comment/Justification:

This decrease is approved due to the limited nature of Income Tax Infrastructure Fund resources.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$11,270 **Fund:** Property Management Unit **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$6,890 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$5,030 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,400) **Fund:** Property Management Unit **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: \$0 **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$1,400 **Fund:** Property Management Unit **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Property Management and Real Estate/Location Program totals \$160,000 for both 2011 and 2012. Consolidated Plan projects include Tenant Assistance and Code Enforcement Relocation. Funding for the Code Enforcement Relocation Project totals \$268,000 over the biennium. This project provides funding for relocation assistance to persons displaced by code enforcement and/or the hazards of lead paint.

Performance Measures

Performance Objective:

Assist citizens to relocate from blighted property, including properties with health code violations, by ensuring timely financial assistance and referrals to secure housing by referring citizens to landlords, and to property management firms.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in the number of households receiving financial assistance in relocating to decent, safe, and sanitary housing.	1%	1%	1%

Target Results:

The 2010 target was achieved.

Departmental Budgets

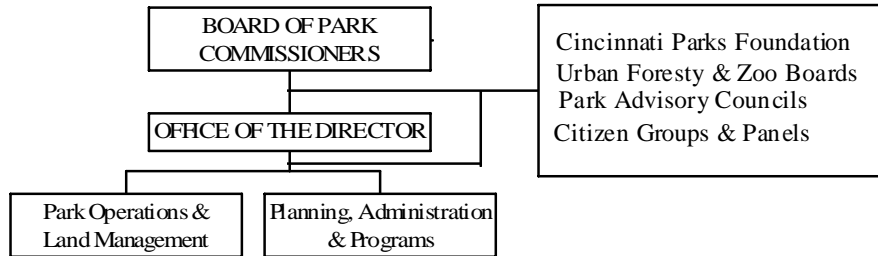
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Departmental Budgets



Parks

Mission: The mission of the Parks Department is to conserve, manage, sustain, and enhance Parks' natural and cultural resources and public greenspaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 5,533,190	\$ 5,580,350	\$ 5,751,710	\$ 171,360	\$ 5,947,660
Other Expenses	\$ 4,078,940	\$ 4,043,880	\$ 4,768,880	\$ 725,000	\$ 4,803,390
Equipment	\$ 35,000	\$ 35,350	\$ -	\$ (35,350)	\$ -
Operating Total	\$ 9,647,130	\$ 9,659,580	\$ 10,520,590	\$ 861,010	\$ 10,751,050
Employee Benefits	\$ 2,021,300	\$ 2,022,720	\$ 2,424,600	\$ 401,880	\$ 2,222,400
General Fund Overhead	\$ 215,630	\$ 244,820	\$ 282,870	\$ 38,050	\$ 266,270
Total	\$ 11,884,060	\$ 11,927,120	\$ 13,228,060	\$ 1,300,940	\$ 13,239,720
Capital Projects	\$ 6,159,500	\$ 7,053,000	\$ 7,655,800	\$ 602,800	\$ 4,831,800
Consolidated Plan Projects	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Program Revenue	\$ 1,035,910	\$ 2,800,760	\$ 3,587,720	\$ 786,960	\$ 3,587,720
Total Full-Time Equivalent Positions	\$ 159.7	157.7	167.7	10.0	167.7

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|-------------------------------------|----------------------------------|
| 1. Customer Service | 2. Director's Office |
| 3. Facility Maintenance | 4. Financial & Business Services |
| 5. Krohn Conservatory | 6. Nature Education & Centers |
| 7. Operations & Facility Management | 8. Planning & Design |
| 9. Urban Forestry | |

PROGRAM SUMMARIES

Program 1: Customer Service

Description: This program provides oversight of customer service requests and special permitting, manages the rental process of park sites including premier facilities, and provides staffing at park concerts and events.

Goal: To provide rock solid customer service, manage park concerts and events, and manage contracts and special permit requests.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 118,680	\$ 110,180	\$ (8,500)	\$ 103,390
Other Expenses	\$ 196,450	\$ 187,430	\$ (9,020)	\$ 189,970
Operating Total	\$ 315,130	\$ 297,610	\$ (17,520)	\$ 293,360
Employee Benefits	\$ 47,050	\$ 50,630	\$ 3,580	\$ 52,240
Total	\$ 362,180	\$ 348,240	\$ (13,940)	\$ 345,600
Program Revenue	\$ 549,580	\$ 553,820	\$ 4,240	\$ 553,820
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

2011 Significant Program Changes

Title: Eliminate Support of Free Concert, Movies, and Events

Budget Amount: (\$12,000) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates over 50 free community concerts and events each year throughout the park system. In addition, this reduction eliminates approximately \$40,000 of additional funding that is leveraged through public/private partnerships.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$10,050) **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$2,670 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,210) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$690) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$8,840) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,210 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen requests for service, facility reservations, and special use permits.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of applications for reservations processed within 10 days of receipt.	95%	95%	95%
Percentage of reservation and permit application forms issued within 24 hours of request.	100%	100%	100%
Percentage of service requests, complaints, and referrals responded to within five days of receipt.	100%	100%	100%

Target Results:

The 2010 targets were achieved.

Departmental Budgets



Program 2: Director's Office

Description: The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

Goal: To manage and direct all departmental functions of the City's park system and serve as secretary to the Cincinnati Board of Park Commissioners.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 174,010	\$ 157,950	\$ (16,060)	\$ 146,820
Other Expenses	\$ 640	\$ 650	\$ 10	\$ 610
Operating Total	\$ 174,650	\$ 158,600	\$ (16,050)	\$ 147,430
Employee Benefits	\$ 69,160	\$ 72,770	\$ 3,610	\$ 74,370
Total	\$ 243,810	\$ 231,370	\$ (12,440)	\$ 221,800
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

2011 Significant Program Changes

Title: Increase in Reimbursements from the Green Infrastructure Program

Budget Amount: (\$25,500) **Fund:** General Fund **FTE:** -

Description:

This reduction increases reimbursements to the General Fund for all eligible administrative costs related to providing green infrastructure work on Consent Decree projects. The Department of Parks and Metropolitan Sewer District (MSD) signed a Memorandum of Understanding (MOU) that will provide resources to the Department of Parks to assist MSD in carrying out the Green Infrastructure Program. The Green Infrastructure Program is a part of the Wet Weather Improvement Program, which reduces or prevents overflows from combined and separate sanitary sewers as required under the Federal Court Consent Decree.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$7,500 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$1,260 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Merit Pay

Budget Amount: (\$220) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$11,400) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$220 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Prepare an annual business plan that establishes performance targets that are reported quarterly.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
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Departmental Budgets



Percentage of business plan performance targets met annually.	80%	98%	80%
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Target Results:

The 2010 target was exceeded by 18 percent.

Departmental Budgets



Program 3: Facility Maintenance

Description: This program provides for reliable facilities and structures throughout the park system. This program performs over 1,300 preventive maintenance tasks each year, addresses emergency maintenance issues, and provides contractual oversight when needed.

Goal: To provide for reliable park structures, buildings, and playgrounds that are safe and enjoyable.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 102,650	\$ 36,840	\$ (65,810)	\$ 33,650
Other Expenses	\$ 83,260	\$ 74,820	\$ (8,440)	\$ 70,700
Operating Total	\$ 185,910	\$ 111,660	\$ (74,250)	\$ 104,350
Employee Benefits	\$ 41,580	\$ 17,090	\$ (24,490)	\$ 17,800
Total	\$ 227,490	\$ 128,750	\$ (98,740)	\$ 122,150
Total Full-Time Equivalent Positions	\$ 6.0	5.0	(1.0)	5.0

2011 Significant Program Changes

Title: Eliminate Volunteer Program Liaison

Budget Amount: (\$74,230) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates the Department's designated volunteer liaison. The Department uses volunteers to provide maintenance and capital replacement throughout the park system. In 2009, volunteers served approximately 93,400 hours in City parks, which equates to approximately 44.7 FTE. The Department will continue to manage volunteer outings without the assistance of a designated liaison; however, this expenditure reduction is expected to reduce the number of volunteer events that the Department will offer in 2011.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$10,270) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$3,430 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$2,710 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,700 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$770) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$8,080) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,350) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$770 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Perform 1,300 maintenance tasks on a yearly basis to Park's infrastructure including buildings, trails, overlooks, playgrounds, sidewalks, and retaining walls.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of the 1,300 maintenance tasks goal completed.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 4: Financial & Business Services

Description: This program provides for the financial and business oversight for the entire Park Board, which includes budgeting, finance, human resources, safety, training, procurement, technology, and oversight of the department's utilities, phones, and sewer charges.

Goal: To manage all financial and business services for the department.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 467,260	\$ 440,430	\$ (26,830)	\$ 413,150
Other Expenses	\$ 656,050	\$ 638,350	\$ (17,700)	\$ 603,190
Operating Total	\$ 1,123,310	\$ 1,078,780	\$ (44,530)	\$ 1,016,340
Employee Benefits	\$ 191,000	\$ 209,210	\$ 18,210	\$ 214,620
General Fund Overhead	\$ 100	\$ 3,280	\$ 3,180	\$ 3,300
Total	\$ 1,314,410	\$ 1,291,270	\$ (23,140)	\$ 1,234,260
Total Full-Time Equivalent Positions	\$ 7.0	7.0	-	7.0

2011 Significant Program Changes

Title: Increase in Reimbursements from the Green Infrastructure Program

Budget Amount: (\$29,750) **Fund:** General Fund **FTE:** -

Description:

This reduction increases reimbursements to the General Fund for all eligible administrative costs related to providing green infrastructure work on Consent Decree projects. The Department of Parks and Metropolitan Sewer District (MSD) signed a Memorandum of Understanding (MOU) that will provide resources to the Department of Parks to assist MSD in carrying out the Green Infrastructure Program. The Green Infrastructure Program is a part of the Wet Weather Improvement Program, which reduces or prevents overflows from combined and separate sanitary sewers as required under the Federal Court Consent Decree.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Decrease in Utility Expenses Related to Energy Saving Measures

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces utility expenses related to the implementation of energy saving measures. The Department has implemented the following green energy projects: the installation of solar panels at 13 park sites; the installation of a wind turbine; solar garbage cans; and energy saving measures throughout multiple park facilities.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$9,150 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Program Budget Realignment

Budget Amount: (\$7,340) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$3,310) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$1,550) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$75,480) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,550 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Administer in-house training programs related to safety, communication, and finances by providing at least 10 hours of yearly training to each employee.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of employees receiving at least 10 hours of training each year.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 5: Krohn Conservatory

Description: This program manages the ongoing operations of the Krohn Conservatory, which includes over 5,000 plants, and multiple events annually including six unique floral shows each year.

Goal: To provide a regional destination, which generates more than \$25 million a year to the region.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 518,960	\$ 581,060	\$ 62,100	\$ 562,660
Other Expenses	\$ 203,350	\$ 205,280	\$ 1,930	\$ 208,170
Operating Total	\$ 722,310	\$ 786,340	\$ 64,030	\$ 770,830
Employee Benefits	\$ 179,010	\$ 262,190	\$ 83,180	\$ 150,930
General Fund Overhead	\$ 20,800	\$ 19,660	\$ (1,140)	\$ 26,880
Total	\$ 922,120	\$ 1,068,190	\$ 146,070	\$ 948,640
Program Revenue	\$ 451,180	\$ 496,000	\$ 44,820	\$ 496,000
Total Full-Time Equivalent Positions	\$ 14.5	15.5	1.0	15.5

2011 Significant Program Changes

Title: Transfer Greenspace Manager Position from Highway Greenspace Program

Budget Amount: \$47,680 **Fund:** Income Tax-Infrastructure **FTE:** 1.0

Description:

This represents the transfer of a Greenspace Manager position to the Krohn Conservatory Program. This position was transferred in 2010 to oversee the permanent and green infrastructure of the Krohn Conservatory.

Comment/Justification:

This increase is approved in order to align this personnel expense with the appropriate program.

Departmental Budgets



Title: Increase in Reimbursements from the Krohn Conservatory Holiday Show

Budget Amount: (\$40,000) **Fund:** General Fund **FTE:** -

Description:

This reduction implements a new admission fee for the Holiday Show at the Krohn Conservatory that will be used as a reimbursement to the General Fund to offset the Krohn Conservatory seasonal workforce expenses. The admission fee would be \$3.00 for Adults, \$2.00 for Seniors, \$1.00 for Children (ages 7-12), and Children six and under will be free. This is the first time an admission fee will be imposed at the Holiday Show.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Increase in Reimbursements to the General Fund

Budget Amount: \$40,000 **Fund:** Krohn Conservatory **FTE:** -

Description:

This increase is related to a new admission fee for the Holiday Show at the Krohn Conservatory that will be used as a reimbursement to the General Fund to offset the Krohn Conservatory seasonal workforce expenses. The admission fee would be \$3.00 for Adults, \$2.00 for Seniors, \$1.00 for Children (ages 7-12), and Children six and under will be free. This is the first time an admission fee will be imposed at the Holiday Show.

Comment/Justification:

This increase in funding is approved in order to provide resources for reimbursable work in the General Fund.

Title: Program Budget Realignment

Budget Amount: \$11,440 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$2,250 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: AFSCME Longevity Pay**

Budget Amount: \$2,200 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$2,100) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$880) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes**Title: 2012 General Fund Budget Reduction**

Budget Amount: (\$18,990) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,100) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$800 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for the Krohn Conservatory.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Krohn Conservatory attendee rating of satisfied or very satisfied by 90% of customers surveyed.	90%	98%	90%

Target Results:

The 2010 target was exceeded by 8 percent.

Departmental Budgets



Program 6: Nature Education & Centers

Description: This program provides more than 1,500 nature programs to the citizens of Cincinnati each year. The programs are a combination of free and paid and reach all social economic levels within the city. The program also provides for enhanced awareness of nature.

Goal: To educate the public on the benefits of parks and greenspaces within our park system and to build awareness of those benefits.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 448,070	\$ 464,850	\$ 16,780	\$ 443,490
Other Expenses	\$ 17,560	\$ 17,950	\$ 390	\$ 16,960
Operating Total	\$ 465,630	\$ 482,800	\$ 17,170	\$ 460,450
Employee Benefits	\$ 80,720	\$ 101,400	\$ 20,680	\$ 103,830
General Fund Overhead	\$ 13,970	\$ 12,940	\$ (1,030)	\$ 12,940
Total	\$ 560,320	\$ 597,140	\$ 36,820	\$ 577,220
Total Full-Time Equivalent Positions	\$ 15.1	15.1	-	15.1

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$14,710 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$2,420 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$740) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$23,410) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$740 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for Nature Education Programs.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Nature Education participant rating of satisfied or very satisfied by 90% of customers surveyed.	90%	99%	90%

Target Results:

The 2010 target was exceeded by 9 percent.

Departmental Budgets



Program 7: Operations & Facility Management

Description: This program provides the ongoing maintenance of the park system, which includes mowing, trimming, weeding, planting, watering, litter control and pruning according to the Park Board's maintenance standard guidelines.

Goal: To manage the City's park system within the resources allocated according to the Park Board's established maintenance schedules.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 3,220,750	\$ 3,414,700	\$ 193,950	\$ 3,703,840
Other Expenses	\$ 1,618,460	\$ 2,356,710	\$ 738,250	\$ 2,403,040
Operating Total	\$ 4,839,210	\$ 5,771,410	\$ 932,200	\$ 6,106,880
Employee Benefits	\$ 1,235,450	\$ 1,494,220	\$ 258,770	\$ 1,585,750
General Fund Overhead	\$ 175,910	\$ 209,740	\$ 33,830	\$ 184,390
Total	\$ 6,250,570	\$ 7,475,370	\$ 1,224,800	\$ 7,877,020
Program Revenue	\$ -	\$ 737,900	\$ 737,900	\$ 737,900
Total Full-Time Equivalent Positions	\$ 95.0	105.1	10.0	105.1

2011 Significant Program Changes

Title: Transfer Waterfront and Special Events Program to Parks

Budget Amount: \$709,010 **Fund:** Sawyer Point **FTE:** 4.0

Description:

This represents the transfer of the Waterfront and Special Events program from the Department of Recreation to the Department of Parks.

Comment/Justification:

This transfer is approved in order to ensure coordinated programming and revenue generation from all venues in the City of Cincinnati's Riverfront park system.

Departmental Budgets



Title: Transfer Waterfront and Special Events Program to Parks

Budget Amount: \$633,980 **Fund:** General Fund **FTE:** 9.0

Description:

This represents the transfer of the Waterfront and Special Events program from the Department of Recreation to the Department of Parks.

Comment/Justification:

This transfer is approved in order to ensure coordinated programming and revenue generation from all venues in the City of Cincinnati's Riverfront park system.

Title: Eliminate Landscape Maintenance and Beautification Services

Budget Amount: (\$459,270) **Fund:** All Funds **FTE:** (7.0)

Description:

This reduction reduces gateway greenspace, streetscape, and business district maintenance performed by the Department. The decrease includes a \$331,400 reduction in the General Fund, a \$7,130 reduction in the Street Construction Fund, and a \$120,740 reduction in the Income Tax-Infrastructure Fund. The Highway Greenspace program supports landscape maintenance such as mowing, trimming, mulching, watering, weeding, and litter removal. In addition, the Highway Greenspace program provides for landscape beautification, including horticultural displays and seasonal change out of materials. This reduction would eliminate a total of 7.0 FTE.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund, Street Construction Fund, and Income Tax-Infrastructure Fund resources.

Title: Operation and Maintenance Costs for Cincinnati Riverfront Park

Budget Amount: \$220,000 **Fund:** General Fund **FTE:** -

Description:

This represents an increase in operation and maintenance funding for Cincinnati Riverfront Park, which is expected to open in September 2011. The total anticipated operation and maintenance costs for the park in 2011 is \$520,000, which represents a shortfall of \$300,000.

Comment/Justification:

This increase in funding is approved in order to align the budget to actual anticipated expenditures.

Departmental Budgets



Title: Implement Department of Justice Second Chance Grant

Budget Amount: (\$84,120) **Fund:** All Funds **FTE:** -

Description:

This reduction implements the Department of Justice Second Chance Grant, allowing the Department to increase reimbursements to the General Fund for the Department's seasonal workforce. The decrease includes a \$37,650 reduction in the General Fund and a \$46,470 reduction in the Income Tax-Infrastructure Fund. The Department is currently developing a Memorandum of Understanding (MOU) with Hamilton County to utilize a grant the County received from the Department of Justice to reintroduce newly released individuals back into the work force. The Department would hire up to 40 seasonal employees from this transitional workforce instead of hiring from the general workforce.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund and Income Tax-Infrastructure Fund resources.

Title: Implement "No Trash Zone" sites

Budget Amount: (\$48,250) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates one trash route in the east district and designates certain parks as "no trash zone" sites where patrons are asked to take their trash with them when they leave. This reduction includes personnel savings in the amount of \$38,050 (elimination of one Truck Driver position) and \$10,200 in non-personnel savings associated with the fuel and maintenance of a trash truck.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Transfer Greenspace Manager Position to Krohn Conservatory Program

Budget Amount: (\$47,680) **Fund:** Income Tax-Infrastructure **FTE:** (1.0)

Description:

This represents the transfer of a Greenspace Manager position to the Krohn Conservatory Program. This position was transferred in 2010 to oversee the permanent and green infrastructure of the Krohn Conservatory.

Comment/Justification:

This increase is approved in order to align this personnel expense with the appropriate program.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$32,960) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Increase in Reimbursements from the Green Infrastructure Program

Budget Amount: (\$29,750) **Fund:** General Fund **FTE:** -

Description:

This reduction increases reimbursements to the General Fund for all eligible administrative costs related to providing green infrastructure work on Consent Decree projects. The Department of Parks and Metropolitan Sewer District (MSD) signed a Memorandum of Understanding (MOU) that will provide resources to the Department of Parks to assist MSD in carrying out the Green Infrastructure Program. The Green Infrastructure Program is a part of the Wet Weather Improvement Program, which reduces or prevents overflows from combined and separate sanitary sewers as required under the Federal Court Consent Decree.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Eliminate 500 Floral Displays Within Park System

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates 500 floral displays throughout the park system. The Department provides floral displays at the following locations: Torrence Parkway, Ft. Washington Way Bridge Planters, Clarke's Point, Annwood Park, and Holiday displays for City Hall.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Eliminate Three Annual Krohn Conservatory Floral Shows

Budget Amount: (\$20,000) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates the Pre-Spring, Summer, and Fall shows at the Krohn Conservatory. The staff support of the Krohn Conservatory floral shows are provided by overtime personnel in the Operations Support program.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$17,400 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$11,030 **Fund:** All Funds **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction in Street Tree Assessment Expenses

Budget Amount: (\$10,120) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in Street Tree Assessment expenses.

Comment/Justification:

This reduction is approved in order to align the budget with anticipated expenditures.

Title: Transfer Waterfront and Special Events Program to Parks

Budget Amount: \$10,000 **Fund:** Park Donations/Spec Activities **FTE:** -

Description:

This represents an increase in resources from the Park Donations and Special Activity Fund. These additional resources are related to anticipated donations and are used to provide funding for expenses related to the Waterfront and Special Events program.

Comment/Justification:

This increase is approved in order to ensure coordinated programming and revenue generation from all venues in the City of Cincinnati's Riverfront park system.

Title: Program Budget Realignment

Budget Amount: \$4,080 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets

**Title: Elimination of Merit Pay**

Budget Amount: (\$680) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$490) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Metropolitan Sewer District Memorandum of Understanding

Budget Amount: \$0 **Fund:** General Fund **FTE:** 6.0

Description:

This represents an increase of 6.0 FTE, which is related to the Department of Parks and Metropolitan Sewer District's Memorandum of Understanding (MOU) that was signed in April 2010. The MOU agreement will provide resources for the Department of Parks to assist the Metropolitan Sewer District in carrying out the Federal Consent Decree. The Department of Parks received approval in May 2010 to add six positions that will be fully reimbursed by the Metropolitan Sewer District. These positions include one Supervisor of Parks/Recreation Maintenance and Construction, one Civil Engineering Technician 1, one Florist, two Greenspace Managers, and one Information Technology Coordinator.

Comment/Justification:

This increase is approved in order to provide adequate Department of Parks staff to assist the Metropolitan Sewer District in carrying out the Federal Consent Decree.

2012 Significant Program Changes

Title: Operating and Maintenance Costs of Washington Park

Budget Amount: \$350,000 **Fund:** General Fund **FTE:** -

Description:

This represents an increase of \$350,000 in order to provide for the operating costs associated with the renovation of Washington Park. It should be noted that the annual operating costs of the park are expected to be \$450,000, leaving a \$100,000 shortfall.

Comment/Justification:

This increase is approved in order to provide additional resources for the operation and maintenance of Washington Park in 2012.

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$229,170) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Operating and Maintenance Costs of Cincinnati Riverfront Park

Budget Amount: \$180,000 **Fund:** General Fund **FTE:** -

Description:

This represents an increase of \$180,000 in order to provide for the operating costs associated with Phase I of the Cincinnati Riverfront Park. The total annual operating costs associated with Phase I of the new park are \$700,000, which provides for the green infrastructure and maintenance to the park. The 2011 Approved Budget includes \$220,000 for the operation and maintenance the park. Therefore there is a \$300,000 shortfall. It should be noted that the annual operating costs when the park is fully constructed are expected to be \$1.4 million.

Comment/Justification:

This increase is approved in order to provide additional resources for the operation and maintenance of Cincinnati Riverfront Park in 2012.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$3,650) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$3,600) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,450) **Fund:** Stormwater Management **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$680 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$490 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Meet the weekly maintenance schedules for litter collection, mowing, facility cleaning, playground inspections, trail maintenance, and floral bed maintenance.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of park maintenance according to weekly maintenance schedules.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Performance Objective:

To offer a clean, safe, and well-maintained venue for special events and general enjoyment.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage increase in Park attendance over previous year statistics.	3%	3%	2%
Percentage of customers rating facilities good to excellent.	90%	98%	95%

Target Results:

The 2010 target for customer satisfaction was exceeded by 8 percent. The 2010 target for Park attendance was achieved.

Departmental Budgets



Program 8: Planning & Design

Description: This program provides for ongoing capital improvements to all park infrastructure assets. It also is responsible for implementing the Park Board's overall Master Plan.

Goal: To provide for capital replacement, new park construction, and implementation of the Park Board's Master Plan through the management of capital construction and renovation contracts/projects at multiple Park Board sites.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 76,230	\$ 73,610	\$ (2,620)	\$ 67,680
Other Expenses	\$ 1,590	\$ 1,620	\$ 30	\$ 1,530
Operating Total	\$ 77,820	\$ 75,230	\$ (2,590)	\$ 69,210
Employee Benefits	\$ 20,330	\$ 22,400	\$ 2,070	\$ 22,860
Total	\$ 98,150	\$ 97,630	\$ (520)	\$ 92,070
Capital Projects	\$ 7,053,000	\$ 7,655,800	\$ 602,800	\$ 4,831,800
Consolidated Plan Projects	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Total Full-Time Equivalent Positions	\$ 7.5	7.5	-	7.5

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: (\$11,760) **Fund:** General Fund

FTE: -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$7,640 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,400 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$5,350) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$700) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Planning & Design Program totals \$7,655,800 in 2011 and \$4,831,800 in 2012. Capital projects include Cincinnati Riverfront Park, Park Infrastructure Rehabilitation, and Yeatman's Cove Upper Walkway. Funding for the Cincinnati Riverfront Park project totals \$6.0 million over the biennium. This project supports the development of a regional park on the riverfront, connecting the stadiums, the Underground Railroad Freedom Center, and the Banks development.

Explanation of Consolidated Plan Projects

Departmental Budgets



The Consolidated Plan Budget for the Planning & Design Program totals \$100,000 in both 2011 and 2012 for the Millcreek Greenway Restoration project. This project creates innovative and sustainable greenway trails, parks, and other amenities within the Mill Creek corridors, and helps to revitalize neighborhoods located in or near the river's floodplain.

Performance Measures

Performance Objective:

Complete on a yearly basis at least 70 construction, renovation, or replacement projects.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of the 70 construction, renovation, or replacement projects goal completed.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 9: Urban Forestry

Description: This program manages the City's Street Tree program. There are over 80,000 street trees between the curb and the sidewalk throughout the city. This program manages the annual assessment collected and spent to maintain these trees on a six-year cycle.

Goal: To build a healthy urban tree canopy in all Cincinnati neighborhoods.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 453,740	\$ 472,090	\$ 18,350	\$ 472,980
Other Expenses	\$ 1,266,520	\$ 1,286,070	\$ 19,550	\$ 1,309,220
Equipment	\$ 35,350	\$ -	\$ (35,350)	\$ -
Operating Total	\$ 1,755,610	\$ 1,758,160	\$ 2,550	\$ 1,782,200
Employee Benefits	\$ 158,420	\$ 194,690	\$ 36,270	\$ -
General Fund Overhead	\$ 34,040	\$ 37,250	\$ 3,210	\$ 38,760
Total	\$ 1,948,070	\$ 1,990,100	\$ 42,030	\$ 1,820,960
Program Revenue	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 1,800,000
Total Full-Time Equivalent Positions	\$ 8.5	8.5	-	8.5

2011 Significant Program Changes

Title: Program Budget Adjustment

Budget Amount: (\$28,600) **Fund:** Forestry Assessments **FTE:** -

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with actual anticipated expenditures in 2011.

Comment/Justification:

The adjustment is approved in order to align the budget to actual anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$3,140 **Fund:** Forestry Assessments **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$1,140) **Fund:** Forestry Assessments **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** Forestry Assessments **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: Restoration of Merit Pay

Budget Amount: \$1,140 **Fund:** Forestry Assessments **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** Forestry Assessments **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Sustain and enhance the urban forest in an environmentally appropriate manner by maintaining 1/6 of City trees annually on a six-year cycle.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of City trees inspected and maintained each year.	16.5%	16.5%	16.5%

Departmental Budgets



Target Results:

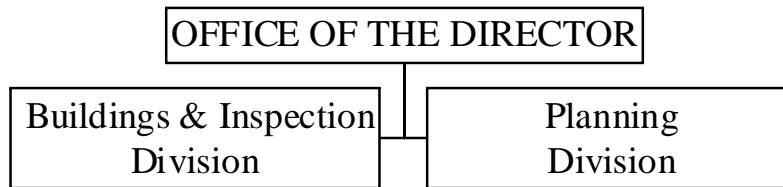
The 2010 target was achieved.

Departmental Budgets



Planning and Buildings

Mission: The mission of the Department of Planning and Buildings is to plan the ideal urban environment, identify ways to achieve it, and provide the zoning and permitting resources to help plans become reality.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 4,297,190	\$ 4,101,250	\$ 3,984,120	\$ (117,130)	\$ 3,727,480
Other Expenses	\$ 756,720	\$ 539,400	\$ 593,260	\$ 53,860	\$ 493,230
Operating Total	\$ 5,053,910	\$ 4,640,650	\$ 4,577,380	\$ (63,270)	\$ 4,220,710
Employee Benefits	\$ 1,683,820	\$ 1,651,400	\$ 1,881,940	\$ 230,540	\$ 1,923,260
General Fund Overhead	\$ 3,180	\$ 3,270	\$ 2,910	\$ (360)	\$ 5,540
Debt Service	\$ -	\$ 56,600	\$ 74,530	\$ 17,930	\$ 73,150
Total	\$ 6,740,910	\$ 6,351,920	\$ 6,536,760	\$ 184,840	\$ 6,222,660
Capital Projects	\$ 775,000	\$ 549,000	\$ 117,800	\$ (431,200)	\$ 89,200
Program Revenue	\$ 6,083,700	\$ -	\$ 6,074,600	\$ 6,074,600	\$ 30,000
Total Full-Time Equivalent Positions	\$ 77.0	71.0	68.0	(3.0)	68.0

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--------------------------|--------------------------------------|
| 1. Administration | 2. Land Use |
| 3. Historic Conservation | 4. Customer Services |
| 5. Plan Examination | 6. Building Construction Inspections |
| 7. Elevator Inspection | |

PROGRAM SUMMARIES

Program 1: Administration

Description: This program includes all leadership and administrative staff for the Department of Planning and Buildings.

Goal: Ensure that all administrative needs of the Department of Planning and Buildings are met in a smooth and efficient manner.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 431,670	\$ 408,320	\$ (23,350)	\$ 381,250
Other Expenses	\$ 296,690	\$ 263,720	\$ (32,970)	\$ 247,330
Operating Total	\$ 728,360	\$ 672,040	\$ (56,320)	\$ 628,580
Employee Benefits	\$ 170,010	\$ 187,100	\$ 17,090	\$ 192,240
Debt Service	\$ 56,600	\$ 74,530	\$ 17,930	\$ 73,150
Total	\$ 954,970	\$ 933,670	\$ (21,300)	\$ 893,970
Capital Projects	\$ 499,000	\$ 80,600	\$ (418,400)	\$ 89,200
Program Revenue	\$ -	\$ 667,000	\$ 667,000	\$ -
Total Full-Time Equivalent Positions	\$ 6.0	5.0	(1.0)	5.0

2011 Significant Program Changes

Title: Elimination of Secretary Position

Budget Amount: (\$32,180) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates one Secretary position.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: \$17,930 **Fund:** General Fund **FTE:** -

Description:

This increase provides for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

Comment/Justification:

This increase is approved in order to provide for the required debt service payments due in 2011.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$14,160) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Cost Savings Days

Budget Amount: \$13,290 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Program Budget Adjustment

Budget Amount: (\$12,210) **Fund:** Community Dev Block Grant **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning budgeted non-personnel expenses with anticipated expenditures for the program.

Comment/Justification:

This non-personnel realignment is approved to better align expenses.

Title: Energy Savings

Budget Amount: (\$9,820) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Departmental Budgets



Title: Non-Personnel Budget Reduction

Budget Amount: (\$9,740) **Fund:** General Fund **FTE:** -

Description:

This represents a miscellaneous non-personnel reduction.

Comment/Justification:

This decrease in the non-personnel budget is approved due to the limited nature of General Fund resources.

Title: Replace Code Books

Budget Amount: \$5,000 **Fund:** Buildings Code Sales **FTE:** -

Description:

This increase funds the replacement of outdated building code books.

Comment/Justification:

This increase is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$2,520) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$710) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$600 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: Elimination of Merit Pay**

Budget Amount: (\$190) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes**Title: 2012 General Fund Budget Reduction**

Budget Amount: (\$45,530) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$2,710 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$1,380) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$300)

Fund: General Fund

FTE: -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Administration Program totals \$80,600 in 2011 and \$89,200 in 2012 for the Neighborhood Studies project. This project will provide funding to prepare neighborhood plans which will lead to capital investments and to respond to Council referred planning studies and projects. In 2011 and 2012 these plans and studies may include, but are not limited to, the Streetcar and Transit Oriented Study and Casino Area Planning.

Performance Measures

Performance Objective:

Respond to all customer calls within one business day.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percent of customer calls responded to within one business day.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Land Use

Description: This program maintains efficient review for subdivisions, zone changes, text changes, planned developments, conditional uses, variance special exceptions, hillsides, design review districts, and the sale or lease of city owned property.

Goal: Ensure that all processes and procedures stated in the Zoning Code for zoning hearings are followed.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 522,750	\$ 498,100	\$ (24,650)	\$ 476,250
Operating Total	\$ 522,750	\$ 498,100	\$ (24,650)	\$ 476,250
Employee Benefits	\$ 219,860	\$ 249,340	\$ 29,480	\$ 254,990
Total	\$ 742,610	\$ 747,440	\$ 4,830	\$ 731,240
Capital Projects	\$ 50,000	\$ -	\$ (50,000)	\$ -
Program Revenue	\$ -	\$ 52,600	\$ 52,600	\$ 30,000
Total Full-Time Equivalent Positions	\$ 8.0	7.0	(1.0)	7.0

2011 Significant Program Changes

Title: Elimination of a Planner

Budget Amount: (\$27,160) **Fund:** General Fund **FTE:** (1.0)

Description:

The reduction eliminates one Planner position which is offset by the elimination of associated position vacancy allowance.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: (\$19,760) **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$12,590 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$8,740 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$990) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$730) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$23,570) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$990 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$730 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Provide timely disposition of land use casework.

Unit of Measure:

Percentage of zone change requests submitted to City Planning Commission in 90 days and percentage of casework completed in 60 days or less.

	2010 Target	2010 Actual	2011 Target
	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Performance Objective:

To provide timely and effective customer service and to provide an added value through premium customer service whenever possible.

Unit of Measure:

Percentage of hearings where a decision is issued within five days of the close of the hearing, when ten days is the standard requirement.

2010 Target	2010 Actual	2011 Target
80%	80%	80%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 3: Historic Conservation

Description: This program maintains local historic districts, and provides environmental reviews of activities, particularly Section 106 federally funded program reviews for historic properties, manages federal tax credits for historic preservation, and conducts heritage & historic research.

Goal: Maintain effectiveness of Historic Preservation functions and the work of the Historic Preservation Board.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 158,040	\$ 171,830	\$ 13,790	\$ 171,960
Operating Total	\$ 158,040	\$ 171,830	\$ 13,790	\$ 171,960
Employee Benefits	\$ 71,300	\$ 101,150	\$ 29,850	\$ 102,880
Total	\$ 229,340	\$ 272,980	\$ 43,640	\$ 274,840
Program Revenue	\$ -	\$ 15,000	\$ 15,000	\$ -
Total Full-Time Equivalent Positions	3.0	3.0	-	3.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$31,940 **Fund:** Community Dev Block Grant **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Title: Program Budget Realignment

Budget Amount: (\$26,210) **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

This personnel realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$5,300 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$2,070 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$130) **Fund:** Community Dev Block Grant **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: Restoration of Merit Pay

Budget Amount: \$130 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Conduct all historic preservation reviews in a timely manner.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of reviews for Certificates of Appropriateness processed in fifteen days or less.	95%	95%	95%

Departmental Budgets



Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 4: Customer Services

Description: This program manages permit issuance and customer service for the Permit Center.

Goal: To provide the highest level of customer service by providing a fully-trained team dedicated to serving the public.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 534,910	\$ 506,160	\$ (28,750)	\$ 469,600
Other Expenses	\$ 71,840	\$ 68,740	\$ (3,100)	\$ 64,950
Operating Total	\$ 606,750	\$ 574,900	\$ (31,850)	\$ 534,550
Employee Benefits	\$ 211,300	\$ 231,220	\$ 19,920	\$ 235,980
Total	\$ 818,050	\$ 806,120	\$ (11,930)	\$ 770,530
Capital Projects	\$ -	\$ 37,200	\$ 37,200	\$ -
Program Revenue	\$ -	\$ 1,020,000	\$ 1,020,000	\$ -
Total Full-Time Equivalent Positions	\$ 11.0	10.0	(1.0)	10.0

2011 Significant Program Changes

Title: Elimination of a Clerk 2 Position

Budget Amount: (\$33,630) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates a Clerk 2 position.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund Resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$4,160) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$2,140 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$41,340) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Customer Services Procurement Program totals \$37,200 in 2011 for the Permit Center IT Replacement & Upgrade project. This project will provide funding to replace equipment in the Customer Service area of the Permit Center including, but not limited to, upgrading the conference room to wireless and replacing outdated computer equipment used for hearing presentations.

Departmental Budgets



Performance Measures

Performance Objective:

Meet targeted processing time of three days after final review approval of plans.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of plans completed within three days for final approval.	65%	55%	65%

Target Results:

The 2010 target was not achieved. Due to Customer Service program personnel staff reductions, the department was unable to achieve the target.

Performance Objective:

Scan and route applications, plans, and specifications within two days of plan submittal.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of plans scanned and routed within two days of plan submittal.	75%	74%	75%

Target Results:

The 2010 target was not achieved. The budget for temporary personnel was eliminated reducing the staff available for the scanning operation. The reduction of staff for scanning has generated a backlog of scanning work.

Departmental Budgets



Program 5: Plan Examination

Description: This program reviews applications, plans, and specifications for residential and commercial buildings to ensure code compliance.

Goal: Enforce state-mandated building codes and standards in order to provide a safer community, encourage economic development, and provide excellent customer-oriented services.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 548,820	\$ 586,550	\$ 37,730	\$ 545,390
Other Expenses	\$ 18,520	\$ 94,490	\$ 75,970	\$ 23,800
Operating Total	\$ 567,340	\$ 681,040	\$ 113,700	\$ 569,190
Employee Benefits	\$ 216,970	\$ 269,050	\$ 52,080	\$ 275,070
Total	\$ 784,310	\$ 950,090	\$ 165,780	\$ 844,260
Program Revenue	\$ -	\$ 960,000	\$ 960,000	\$ -
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

2011 Significant Program Changes

Title: Plans Examiner for Casino Project

Budget Amount: \$70,000 **Fund:** General Fund **FTE:** -

Description:

This increase funds a contract Plans Examiner to assist with the Casino Project. This position will help ensure that the project is completed in a timely manner. Permit revenue from the casino project will offset this cost.

Comment/Justification:

This one-time non-personnel increase is approved.

Title: Decrease in Reimbursements

Budget Amount: \$31,850 **Fund:** General Fund **FTE:** -

Description:

This increase is the result of a decrease in reimbursements and an adjustment in miscellaneous wage items.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Increase for ADA Program

Budget Amount: \$9,000 **Fund:** Community Dev Block Grant **FTE:** -

Description:

This increase provides additional support for the ADA accessibility training program.

Comment/Justification:

This increase is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$3,440) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Title: Cost Savings Days

Budget Amount: \$3,310 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,010) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: Elimination of Temporary Plans Examiner

Budget Amount: (\$70,000) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces funding for a temporary plans examiner for the casino project.

Comment/Justification:

This decrease in the non-personnel budget is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$43,300) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,010 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Complete requests for zoning verification/rebuild letters within three business days.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of zoning requests completed in three business days or less.	80%	80%	70%

Target Results:

The 2010 target was achieved. Budget reductions have resulted in staff reductions in this program. Consequently, the department is revising down the 2011 target from 80% to 70%.

Performance Objective:

Complete residential plan review in seven days or less.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of plan reviews completed in seven days or less.	80%	80%	70%

Target Results:

The 2010 target was achieved. Budget reductions have resulted in staff reductions in this program. Consequently, the department is revising down the 2011 target from 80% to 70%.

Departmental Budgets



Performance Objective:

To maintain a maximum of fifteen working days for completion of all other projects not exceeding \$1,000,000 in valuation.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of plan reviews completed in fifteen working days or less.	80%	80%	70%

Target Results:

The 2010 target was achieved. Budget reductions have resulted in staff reductions in this program. Consequently, the department is revising down the 2011 target from 80% to 70%.

Performance Objective:

To maintain a maximum of ten working days for completion of residential plans with twenty-one or fewer dwellings.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of plan reviews completed in ten working days or less.	80%	80%	70%

Target Results:

The 2010 target was achieved. Budget reductions have resulted in staff reductions in this program. Consequently, the department is revising down the 2011 target from 80% to 70%.

Departmental Budgets



Program 6: Building Construction Inspections

Description: This program performs all new construction inspections, including HVAC, mechanical, and plumbing.

Goal: To successfully manage the risks associated with the built environment by utilizing the best inspection practices, education, and investigative policing as controlling tools.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,557,160	\$ 1,466,160	\$ (91,000)	\$ 1,361,780
Other Expenses	\$ 118,770	\$ 132,190	\$ 13,420	\$ 124,910
Operating Total	\$ 1,675,930	\$ 1,598,350	\$ (77,580)	\$ 1,486,690
Employee Benefits	\$ 624,360	\$ 685,040	\$ 60,680	\$ 699,780
General Fund Overhead	\$ 3,270	\$ 2,910	\$ (360)	\$ 5,540
Total	\$ 2,303,560	\$ 2,286,300	\$ (17,260)	\$ 2,192,010
Program Revenue	\$ -	\$ 2,730,000	\$ 2,730,000	\$ -
Total Full-Time Equivalent Positions	\$ 29.0	29.0	-	29.0

2011 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: (\$116,220) **Fund:** General Fund **FTE:** -

Description:

This decrease represents an increase of position vacancy allowance for the department to represent the savings from natural turnover in personnel throughout the year.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase in Reimbursements for Inspections of City Facilities

Budget Amount: \$32,000 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase provides a reimbursement to the General Fund for inspection services for City owned facilities.

Comment/Justification:

This increase is approved in order to adequately cover the cost of inspections of City facilities.

Departmental Budgets



Title: Increase in Reimbursements for Inspections of City Facilities

Budget Amount: (\$32,000) **Fund:** General Fund **FTE:** -

Description:

This decrease provides a reimbursement from the Income Tax Infrastructure Fund for inspection services for City owned facilities.

Comment/Justification:

This increase is approved in order to adequately cover the cost of inspections of City facilities.

Title: Reduction in Reimbursements

Budget Amount: \$22,300 **Fund:** General Fund **FTE:** -

Description:

This increase results from a \$22,300 reduction in reimbursements from the Community Action Agency.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$8,600 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$3,290 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$550) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$109,740) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$4,300) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

To perform five new construction inspections, per inspector, per day.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of inspectors performing five new construction inspections per day.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

To respond to all building, plumbing, and mechanical complaints within two business days.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of complaints responded to within two business days.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Performance Objective:

To respond to all mechanical inspection requests within 48 hours.

	2010 Target	2010 Actual	2011 Target
Unit of Measure:			
Percentage of mechanical inspections performed within 48 hours of request.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 7: Elevator Inspection

Description: This program provides for the inspection of all elevators, escalators, and other assorted equipment within the City of Cincinnati.

Goal: Protect the public safety as it relates to lifts, elevators, and escalators.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 347,900	\$ 347,000	\$ (900)	\$ 321,250
Other Expenses	\$ 33,580	\$ 34,120	\$ 540	\$ 32,240
Operating Total	\$ 381,480	\$ 381,120	\$ (360)	\$ 353,490
Employee Benefits	\$ 137,600	\$ 159,040	\$ 21,440	\$ 162,320
Total	\$ 519,080	\$ 540,160	\$ 21,080	\$ 515,810
Program Revenue	\$ -	\$ 630,000	\$ 630,000	\$ -
Total Full-Time Equivalent Positions	\$ 6.0	6.0	-	6.0

2011 Significant Program Changes

Title: Personnel Reduction

Budget Amount: (\$3,130) **Fund:** General Fund **FTE:** -

Description:

This decrease is the result of budgeting an Inspector I at a lower pay grade in 2011.

Comment/Justification:

This decrease is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,800 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$200) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$27,350) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$900) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Perform plan exam functions and inspections for new installations, modernizations, and repairs of elevators, escalators, and other assorted equipment.

Unit of Measure:

Percentage of inspections completed within one day of a request for permits issued for all new elevators, escalators and other assorted equipment.

2010 Target	2010 Actual	2011 Target
75%	75%	75%

Target Results:

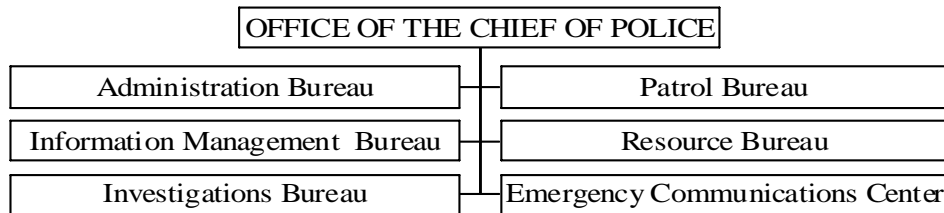
The 2010 target was achieved.

Departmental Budgets



Police

Mission: The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 89,289,040	\$ 91,401,790	\$ 93,006,260	\$ 1,604,470	\$ 83,322,910
Other Expenses	\$ 14,328,680	\$ 14,614,320	\$ 13,668,840	\$ (945,480)	\$ 12,962,740
Equipment	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 23,620
Operating Total	\$ 103,617,720	\$ 106,016,110	\$ 106,700,100	\$ 683,990	\$ 96,309,270
Employee Benefits	\$ 34,587,450	\$ 35,802,160	\$ 41,854,360	\$ 6,052,200	\$ 41,609,940
General Fund Overhead	\$ -	\$ -	\$ -	\$ -	\$ 6,070
Debt Service	\$ 269,980	\$ 328,390	\$ 346,890	\$ 18,500	\$ 345,470
Total	\$ 138,475,150	\$ 142,146,660	\$ 148,901,350	\$ 6,754,690	\$ 138,270,750
Capital Projects	\$ 2,901,500	\$ -	\$ -	\$ -	\$ -
Consolidated Plan Projects	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Program Revenue	\$ 3,443,370	\$ 2,600,000	\$ 2,600,000	\$ -	\$ 2,600,000
Total Full-Time Equivalent Positions	\$ 1,429.5	1,428.0	1,366.0	(62.0)	1366.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Public Safety
2. Community Partnerships
3. Personnel Development
4. Resource Management
5. Technological Advancement
6. Emergency Communications Center

PROGRAM SUMMARIES

Program 1: Public Safety

Description: Public Safety is the primary focus of the Police Department and includes reducing crime, disaster planning, and homeland security.

Goal: Make Cincinnati safer by utilizing resources and strategies to reduce traffic violations and congestion, reduce violent crime and vice, apprehend fugitives, and to prevent, protect, and recover from terrorist attacks, natural disasters, and hazardous events.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 77,015,930	\$ 78,389,860	\$ 1,373,930	\$ 70,559,990
Other Expenses	\$ 13,433,690	\$ 12,143,250	\$ (1,290,440)	\$ 11,489,450
Operating Total	\$ 90,449,620	\$ 90,533,110	\$ 83,490	\$ 82,049,440
Employee Benefits	\$ 30,442,770	\$ 35,710,270	\$ 5,267,500	\$ 35,359,740
Debt Service	\$ 328,390	\$ 346,890	\$ 18,500	\$ 345,470
Total	\$ 121,220,780	\$ 126,590,270	\$ 5,369,490	\$ 117,754,650
Consolidated Plan Projects	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Total Full-Time Equivalent Positions	\$ 1,181.6	1,122.1	(59.5)	1,122.1

2011 Significant Program Changes

Departmental Budgets



Title: Lump Sum Payment Adjustment for DROP-Related Retirements

Budget Amount: \$2,147,760 **Fund:** General Fund **FTE:** -

Description:

This increase adjusts the lump sum payments budgeted for 2011 in relation to sworn employees scheduled to retire under the Ohio Police & Fire Pension System's (OP&F) Deferred Retirement Option Program (DROP) during 2011. An additional need of \$3,300,000 was initially estimated; however, more up-to-date estimates of the department's lump sum requirements shows that the lump sum payment requirement for 2011 in relation to DROP enrollees is \$2,147,760.

Comment/Justification:

This increase is approved in order to adequately provide for the projected lump sum payment need for 2011.

Title: Reduction in Overtime

Budget Amount: (\$1,810,300) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces overtime funding for sworn employees within the Police Department.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: FOP Longevity Pay

Budget Amount: \$1,549,110 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for longevity payments for the Police Department's sworn employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Funding for Sworn Positions

Budget Amount: (\$866,860) **Fund:** General Fund **FTE:** (62.0)

Description:

This decrease eliminates funding associated with 62 vacant Police Officer positions within the Police Department, includes position vacancy allowance to account for projected attrition of sworn employees that will occur during 2011, and reduces funding for ammunition based upon the reduced number of filled positions for the period due to attrition and lack of a recruit class.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Transfer Realignment

Budget Amount: (\$350,000) **Fund:** Criminal Actv Forfeiture Fed **FTE:** -

Description:

This decrease transfers \$350,000 in Federal Criminal Activity Forfeiture resources for non-local travel and training to the Personnel Development program. The Personnel Development program is the program responsible for overseeing the training of the Police Department's staff.

Comment/Justification:

This transfer is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$315,370) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces funding for contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Savings from Repealing the City's Marijuana Ordinance

Budget Amount: (\$300,000) **Fund:** General Fund **FTE:** -

Description:

This decrease represents the savings to be garnered with the repealing of the City's marijuana ordinance. The reduction includes \$100,000 in savings related to the housing of prisoners and \$200,000 in savings related to drug testing.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Transfer Realignment

Budget Amount: \$269,650 **Fund:** General Fund **FTE:** 2.5

Description:

This realignment represents a net increase of \$233,190 in personnel, a net increase of \$36,460 in non-personnel, and a net increase of 2.47 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

Comment/Justification:

This realignment is approved in order to align budgeted resources with the department's current organizational structure.

Departmental Budgets



Title: Reduction in Non-Personnel

Budget Amount: (\$221,750) **Fund:** Criminal Actv Forfeiture Fed **FTE:** -

Description:

This decrease reduces funding for expert services within the Federal Criminal Activity Forfeiture Fund.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Reduction in Non-Personnel

Budget Amount: (\$207,870) **Fund:** Drug Offender Fines Forfeiture **FTE:** -

Description:

This decrease reduces funding for sundry supplies and equipment within the Drug Offender Fines Fund.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Energy Savings

Budget Amount: (\$172,300) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Reduction in Wearing Apparel

Budget Amount: (\$150,000) **Fund:** General Fund **FTE:** -

Description:

This decrease will reduce the Police Department's budget for wearing apparel based upon the reduced number of filled positions for the period due to attrition and lack of a recruit class.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Parochial School Reimbursements for School Crossing Guards

Budget Amount: (\$100,000) **Fund:** General Fund **FTE:** -

Description:

This decrease represents the reimbursement of School Crossing Guard salaries by parochial schools benefitting from the services of School Crossing Guards that are provided by the Police Department.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Elimination of the Blue Wave Newsletter

Budget Amount: (\$96,950) **Fund:** General Fund **FTE:** -

Description:

This decrease terminates the Police Department's contract with a vendor to produce the Blue Wave newsletter. The Blue Wave is the departmental newsletter that is mailed to active and retired Police Department personnel and serves as an important communication tool for the Police Chief and the rest of the department's administration to update employees on current departmental issues and activities.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$61,100 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Reduction in Non-Personnel

Budget Amount: (\$50,940) **Fund:** Criminal Activities Forfeiture **FTE:** -

Description:

This decrease reduces funding for the pursuit of criminals within the State Criminal Activity Forfeiture Fund.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Elimination of Take Home Car Privileges

Budget Amount: (\$50,830) **Fund:** General Fund **FTE:** -

Description:

This reduction represents savings from the elimination of take home car privileges.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund Resources.

Departmental Budgets



Title: Postage and Telephone Savings

Budget Amount: (\$38,000) **Fund:** General Fund **FTE:** -

Description:

This decrease is related to postage and telephone savings that will be garnered in 2011 due to cost saving measures that were implemented by the Police Department in 2010.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Reduction in Fleet Services

Budget Amount: (\$21,560) **Fund:** General Fund **FTE:** -

Description:

This decrease aligns the budgeted values for municipal garage services and fuel with the expenditure estimates developed by the Division of Fleet Services for 2011.

Comment/Justification:

This decrease is approved in order to align resources with current expenditure estimates.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: \$18,500 **Fund:** General Fund **FTE:** -

Description:

This increase provides for the debt service payments due in 2011 in relation to the Police Department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

Comment/Justification:

This increase is approved in order to provide for the required debt service payments due in 2011.

Title: Increase in Non-Personnel

Budget Amount: \$11,440 **Fund:** DUI Enforcement **FTE:** -

Description:

This increase increases funding for tools and testing instruments within the Driving Under the Influence Enforcement Fund.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$1,690 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$6,300,110) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Adjustment for Projected Attrition in 2012

Budget Amount: (\$2,371,590) **Fund:** General Fund **FTE:** -

Description:

This decrease represents the addition of position vacancy allowance (PVA) to account for the projected attrition of sworn employees during 2012 and the lack of a recruit class during the period to restore those positions vacated through anticipated attrition. The reduction amount encompasses a full year of vacancy for the 41 positions expected to become vacant during 2011 as well as the partial year vacancy of an additional 41 positions expected to become vacant during 2012.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$30,550) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Departmental Budgets



Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$1,420)

Fund: General Fund

FTE: -

Description:

This decrease adjusts debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Public Safety Program totals \$100,000 for both 2011 and 2012 for the Drug Elimination Program project. This project provides funding for increased law enforcement activity in Over-the-Rhine. Officers engage in drug enforcement activities including investigation, surveillance, and arrest of drug traffickers. It is anticipated that these enforcement activities will also lead to the arrests of criminals for offenses other than and/or related to drug trafficking and abuse.

Performance Measures

Performance Objective:

IMPROVE PATROL FUNCTION - Utilize personnel, resources, and information analysis to improve the Patrol Function in order to optimize deployment, response time, and traffic safety.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage reduction in Auto Accidents.	4%	1%	4%

Target Results:

The 2010 target was not achieved; however, progress was made in reducing accidents. The department is continuing to focus on problem intersections and locations and working cooperatively with state agencies to reduce speed, DUI infractions, and crashes.

Performance Objective:

REDUCE CRIME - Implement strategies including the formation/continuation of partnerships and emphasis on enforcement, prior offenders, and offenses using firearms that will facilitate the reduction of overall crime and specifically violent crime.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in violent crime from prior year.	-5%	-13%	-5%

Target Results:

The 2010 target was exceeded by eight percent. The Intelligence Section, in conjunction with the Southern Ohio Fugitive Task Force (SOFAST), has increased firearm cases presented for Federal prosecution by 21 percent in 2010 and increased firearm trafficking investigations by 1.5 percent in 2010. Additionally, the total number of firearm arrests by the Cincinnati Police Department has increased by 18 percent in 2010.

Departmental Budgets



Performance Objective:

REDUCE ILLEGAL DRUG TRAFFICKING - Utilize new organization structure, partnerships, and techniques to reduce illegal drug trafficking.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in calls for service related to drug offenses from prior year.	-4%	-17%	-4%

Target Results:

The 2010 target was exceeded by 13 percent. The reduction can be primarily attributed to community partnerships. The partnerships allow information sharing that assists in locating "hot spots" that are addressed almost immediately.

Performance Objective:

REDUCE VICE RELATED OFFENSES - Utilize civil penalties, reverse prostitution stings and liquor license enforcement to reduce vice related offenses and increase neighborhood peace and safety.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in prostitution complaints from prior year.	-5%	16%	-5%

Target Results:

The 2010 target was not achieved. The department initiated a Problem Solving Project on prostitution, which includes citizen involvement in the solution. One facet of the project is raising citizen awareness, which translates into an increased willingness to notify police of problem areas. While creating an initial increase in citizen complaints, the project is expected to have a positive impact on the underlying problem.

Departmental Budgets



Program 2: Community Partnerships

Description: Community Partnerships is directed at strengthening the community's role in safety and the on-going improvement of Police/Community relationships.

Goal: The goal of the Community Partnerships program is to strengthen the community's role in safety and to improve Police/Community relationships on an on-going basis.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,701,970	\$ 2,536,440	\$ (165,530)	\$ 2,355,320
Other Expenses	\$ 750	\$ 780	\$ 30	\$ 730
Operating Total	\$ 2,702,720	\$ 2,537,220	\$ (165,500)	\$ 2,356,050
Employee Benefits	\$ 1,089,120	\$ 1,174,780	\$ 85,660	\$ 1,198,880
General Fund Overhead	\$ -	\$ -	\$ -	\$ 6,070
Total	\$ 3,791,840	\$ 3,712,000	\$ (79,840)	\$ 3,561,000
Total Full-Time Equivalent Positions	\$ 40.7	37.7	(2.9)	37.7

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: (\$221,130) **Fund:** General Fund **FTE:** (3.0)

Description:

This realignment represents a net decrease of \$221,160 in personnel, a net increase of \$30 in non-personnel, and a net decrease of 2.95 FTE. This realignment is required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

Comment/Justification:

This realignment is approved in order to align budgeted resources with the department's current organizational structure.

Title: Transfer Police Sergeant Position to Cable Communications Fund

Budget Amount: (\$73,930) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease transfers a Police Sergeant position, which serves as the Police Department's Public Information Officer, to the Cable Communications Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Transfer Police Sergeant Position to Cable Communications Fund

Budget Amount: \$73,930 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase transfers a Police Sergeant position, which serves as the Police Department's Public Information Officer, from the General Fund into the Cable Communications Fund.

Comment/Justification:

This increase is approved due to the limited nature of General Fund resources.

Title: FOP Longevity Pay

Budget Amount: \$51,260 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for longevity payments for the Police Department's sworn employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$4,180 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,300) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$600 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$182,180) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer Police Sergeant Position from Cable Communications Fund

Budget Amount: (\$73,930) **Fund:** Cable Communications **FTE:** (1.0)

Description:

This decrease transfers a Police Sergeant position, which serves as the Police Department's Public Information Officer, from the Cable Communications Fund to the General Fund. The position's original transfer into the Cable Communications Fund for 2011 was one-time in nature.

Comment/Justification:

This decrease is approved.

Title: Transfer Police Sergeant Position from Cable Communications Fund

Budget Amount: \$73,930 **Fund:** General Fund **FTE:** 1.0

Description:

This increase transfers a Police Sergeant position, which serves as the Police Department's Public Information Officer, from the Cable Communications Fund to the General Fund. The position's original transfer into the Cable Communications Fund for 2011 was one-time in nature.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,300 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$300) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Performance Measures

Performance Objective:

AUGMENT POLICE-COMMUNITY INVOLVEMENT IN PROBLEM SOLVING PROJECTS - Increase citizen participation in public safety by expanding community involvement in Courtwatch, and CPOP programs and increase Police-Citizen communication.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of community problems resolved.	52%	55%	45%

Target Results:

The 2010 target was exceeded by three percent.

Performance Objective:

ENHANCE PUBLIC EDUCATION ON POLICE OPERATIONS - Improve Community/Police relationships by expanding educational efforts for public understanding of Police Operations.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in citizens trained in Police-related curriculum from prior year.	N/A	N/A	2%
Percentage change in positive citizen feedback forms.	10%	-36%	N/A

Target Results:

The target was not achieved for 2010. The documented number of instances of positive Citizen feedback declined in 2010 partly due to the change late in 2009 from entry and tracking of feedback cards to tracking in the Employee Tracking System (ETS). Utilization of the ETS system is still being incorporated into department routine. Because of the difficulty in obtaining reliable information for this measure, a new performance measure has been identified for 2011.

Departmental Budgets



Program 3: Personnel Development

Description: The Personnel Development program recognizes that the men and women of the Cincinnati Police Department are its most valuable resource and strives to develop and manage that resource to promote service excellence.

Goal: The goal of the Personnel Development program is to insure the department's standards for professionalism and efficiency are maintained or expanded.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,836,640	\$ 1,935,150	\$ (901,490)	\$ 1,794,170
Other Expenses	\$ 267,000	\$ 590,410	\$ 323,410	\$ 583,470
Operating Total	\$ 3,103,640	\$ 2,525,560	\$ (578,080)	\$ 2,377,640
Employee Benefits	\$ 1,162,280	\$ 896,840	\$ (265,440)	\$ 913,280
Total	\$ 4,265,920	\$ 3,422,400	\$ (843,520)	\$ 3,290,920
Total Full-Time Equivalent Positions	\$ 38.9	22.9	(16.0)	22.9

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: (\$1,079,790) **Fund:** General Fund **FTE:** (16.0)

Description:

This realignment represents a net decrease of \$1,048,240 in personnel, a net decrease of \$31,550 in non-personnel, and a net decrease of 15.96 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

Comment/Justification:

This realignment is approved in order to align budgeted resources with the department's current organizational structure.

Title: Program Transfer Realignment

Budget Amount: \$350,000 **Fund:** Criminal Actv Forfeiture Fed **FTE:** -

Description:

This increase transfers \$350,000 in Federal Criminal Activity Forfeiture resources for non-local travel and training from the Public Safety program. The Personnel Development program is the program responsible for overseeing the training of the Police Department's staff.

Comment/Justification:

This transfer is approved.

Departmental Budgets

**Title: FOP Longevity Pay**

Budget Amount: \$139,840 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for longevity payments for the Police Department's sworn employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$4,500 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$1,760 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$900) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces funding for contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$156,290) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$2,250) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Performance Measures

Performance Objective:

CREATE A MORE EFFICIENT WORK FORCE - Utilize training, cross-training, evaluation, and communication to facilitate organizational changes directed at continued improvement in department efficiency.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of recruits successfully completing probation.	97%	N/A	N/A

Target Results:

No recruit classes took place in 2010 and none are planned for 2011.

Performance Objective:

INCREASE PROFESSIONAL STANDARD - Facilitate and encourage department members to increase professionalism through completion of certification and higher education programs.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of CALEA professional standards obtained.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 4: Resource Management

Description: Resource Management includes the cost of routine financial and asset management but strives to go beyond routine functions to seek new or increased funding or savings in the search for service excellence.

Goal: The goal of Resource Management is to secure, allocate, and account for the financial and material resources necessary for department operations. This includes strategies to reduce costs and increase funding from outside sources.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,330,610	\$ 2,093,360	\$ 762,750	\$ 1,939,770
Other Expenses	\$ 750	\$ 780	\$ 30	\$ 730
Operating Total	\$ 1,331,360	\$ 2,094,140	\$ 762,780	\$ 1,940,500
Employee Benefits	\$ 543,870	\$ 968,640	\$ 424,770	\$ 985,970
Total	\$ 1,875,230	\$ 3,062,780	\$ 1,187,550	\$ 2,926,470
Program Revenue	\$ 1,400,000	\$ 1,400,000	\$ -	\$ 1,400,000
Total Full-Time Equivalent Positions	\$ 21.9	32.1	10.2	32.1

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: \$690,000 **Fund:** General Fund **FTE:** 10.2

Description:

This realignment represents a net increase of \$689,970 in personnel, a net increase of \$30 in non-personnel, and a net increase of 10.24 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

Comment/Justification:

This realignment is approved in order to align budgeted resources with the department's current organizational structure.

Title: FOP Longevity Pay

Budget Amount: \$60,980 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for longevity payments for the Police Department's sworn employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets

**Title: AFSCME Longevity Pay**

Budget Amount: \$8,900 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$1,760 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$860) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$150,060) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$4,450) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$860 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

INCREASE ASSETS AND REDUCE COSTS - Increase revenues generated by department activities, decrease department costs and find alternative funding sources.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in total of revenue and outside funding secured.	12%	16.9%	10%

Target Results:

The 2010 target was exceeded by 4.9 percent. Revenue increases are primarily due to the Police Department's aggressive and successful pursuit of grants.

Departmental Budgets



Program 5: Technological Advancement

Description: Technological Advancement acknowledges the importance of technology to the Police Department and identifies the magnitude of the investment the department is making in technology.

Goal: The Police Department strives to utilize technology to improve public safety and enhance public service while balancing cost to insure efficiency.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 998,050	\$ 1,302,540	\$ 304,490	\$ 316,040
Other Expenses	\$ 390,040	\$ 364,610	\$ (25,430)	\$ 344,540
Operating Total	\$ 1,388,090	\$ 1,667,150	\$ 279,060	\$ 660,580
Employee Benefits	\$ 401,790	\$ 602,580	\$ 200,790	\$ 614,640
Total	\$ 1,789,880	\$ 2,269,730	\$ 479,850	\$ 1,275,220
Total Full-Time Equivalent Positions	\$ 14.0	18.2	4.2	18.2

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: \$341,270 **Fund:** General Fund **FTE:** 4.2

Description:

This realignment represents a net increase of \$346,240 in personnel, a net decrease of \$4,970 in non-personnel, and a net increase of 4.2 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

Comment/Justification:

This realignment is approved in order to align budgeted resources with the department's current organizational structure.

Departmental Budgets



Title: Elimination of a Proposed Position

Budget Amount: (\$65,830) **Fund:** General Fund **FTE:** -

Description:

This decrease eliminates the funding for a Senior Computer Programmer/Analyst position proposed to be added to the Police Department for 2011. The Police Department had a total of six Senior Computer Programmer/Analyst positions in 2009. As part of the recommendation to create the Emergency Communications section, one of these positions was transferred to the Emergency Communications Center in the 2010 Approved Budget. The Police Department had hoped to replace this transferred position and proposed the position without requiring the need for additional funding. The funding for the position represents savings that the department was able to garner in other areas.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$29,030) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces funding for contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: FOP Longevity Pay

Budget Amount: \$20,260 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount needed for longevity payments for the Police Department's sworn employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$700 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: Longevity Payment Adjustment for Sworn Employees

Budget Amount: (\$961,710) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts longevity payments for sworn employees back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$51,080) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$350) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Performance Measures

Performance Objective:

DEVELOP TECHNOLOGY FOR MORE EFFICIENT DAILY OPERATIONS - Implement solutions for technology issues in daily operations.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of paper process eliminated or replaced with electronic data collection.	10%	15%	10%

Departmental Budgets



Target Results:

The 2010 target was exceeded by five percent. The beginning of implementation of the Police Department's Records Management System allowed for the entering of auto accidents and other reports in electronic format.

Performance Objective:

UTILIZE TECHNOLOGICAL ADVANCES FOR PUBLIC SAFETY - Implement innovative programs utilizing technology to improve public safety such as surveillance cameras, information websites, and cellular identification.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage completion of the Real Time Crime Center Project.	50%	70%	100%

Target Results:

The 2010 target was exceeded by 20 percent. The Police Department is continually progressing with the full implementation of the Real Time Crime Center Project. The installation of cameras in the downtown area and the completed renovation of a facility for the camera monitoring both advanced significantly in 2010.

Departmental Budgets



Program 6: Emergency Communications Center

Description: The Emergency Communications Center's responsibilities focus on public safety by directly supporting the mission of emergency responders, including law enforcement, fire, and emergency medical services.

Goal: The goal of the Emergency Communications Center is to enhance safety for residents, visitors, and businesses of Cincinnati and emergency response personnel through better utilization of resources via strategy implementation designed to prioritize, process, and disseminate information in a timely manner to appropriate units responsible for resolution of emergencies.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 6,518,590	\$ 6,748,910	\$ 230,320	\$ 6,357,620
Other Expenses	\$ 522,090	\$ 569,010	\$ 46,920	\$ 543,820
Equipment	\$ -	\$ 25,000	\$ 25,000	\$ 23,620
Operating Total	\$ 7,040,680	\$ 7,342,920	\$ 302,240	\$ 6,925,060
Employee Benefits	\$ 2,162,330	\$ 2,501,250	\$ 338,920	\$ 2,537,430
Total	\$ 9,203,010	\$ 9,844,170	\$ 641,160	\$ 9,462,490
Program Revenue	\$ 1,200,000	\$ 1,200,000	\$ -	\$ 1,200,000
Total Full-Time Equivalent Positions	\$ 131.0	133.0	2.0	133.0

2011 Significant Program Changes

Title: Funding from the 911 Cell Phone Fees Fund

Budget Amount: \$1,367,000

Fund: 911 Cell Phone Fees

FTE: -

Description:

This increase transfers \$1,058,000 in eligible personnel costs from the General Fund through reimbursements and provides for an additional \$309,000 in non-personnel that is needed within the Emergency Communications Center.

Comment/Justification:

This increase is approved in order to adequately fund the operations of the Emergency Communications Center.

Departmental Budgets



Title: Reimbursement from the 911 Cell Phone Fees Fund

Budget Amount: (\$1,058,000) **Fund:** General Fund **FTE:** -

Description:

This decrease represents increased personnel reimbursements from the 911 Cell Phone Fees Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Reimbursements for emergency communications personnel is an eligible use of the 911 Cell Phone Fees Fund.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$16,640) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces funding for contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$1,110) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Transfer Realignment

Budget Amount: \$0 **Fund:** General Fund **FTE:** 2.0

Description:

This realignment represents a net increase of \$0 in personnel and in non-personnel and a net increase of 2.0 FTE that are required in order to align budgeted resources with program changes that have been implemented by the department during 2010.

Comment/Justification:

This realignment is approved in order to align budgeted resources with the department's current organizational structure.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$429,660) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,110 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Maintain an effective level of fire protection to all citizens of Cincinnati by quickly processing incoming calls.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of fire requests, from call to dispatch, with processing times of less than 50 seconds.	90%	82%	90%

Target Results:

The 2010 target was not achieved. Until August of 2010, the City's emergency communications center was broken into two distinct sections: Police and Fire. Inefficiencies created by the separation of Police and Fire personnel, along with staffing shortages, directly affected the call center's ability to process emergency calls in a timely fashion. As the Emergency Communications Center (ECC) moves forward with its consolidation efforts, it is expected that these issues will be addressed by filling vacancies and cross-training of ECC personnel.

Departmental Budgets



Performance Objective:

Maintain an effective processing time for emergency police, fire, and medical incoming calls to dispatch.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of police calls, from call received to dispatch, processed in less than 90 seconds.	N/A	N/A	90%
Percentage of fire/medical calls, from call received to dispatch, processed in less than 90 seconds.	90%	72%	90%

Target Results:

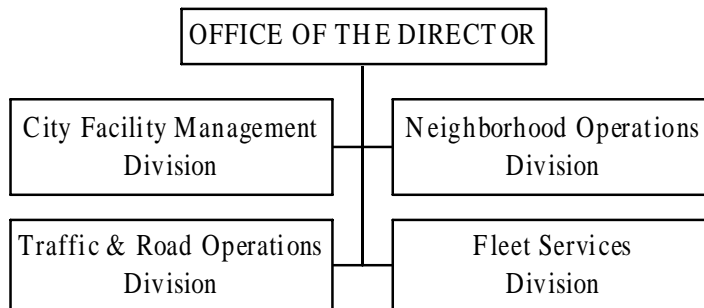
The 2010 target for fire/medical calls was not achieved. The measure related to police calls is new for 2011. Until August of 2010, the City's emergency communications center was broken into two distinct sections: Police and Fire. Inefficiencies created by the separation of Police and Fire personnel, along with staffing shortages, directly affected the call center's ability to process emergency calls in a timely fashion. As the Emergency Communications Center (ECC) moves forward with its consolidation efforts, it is expected that these issues will be addressed by filling vacancies and cross-training of ECC personnel.

Departmental Budgets



Public Services

Mission: The mission of the Public Services Department is to be a public service organization that promotes partnership of City employees with local neighborhood residents and businesses, delivers the most economical service, solves problems, provides our citizens with the highest quality of service and leadership, and provides a clean, safe, reliable, and productive environment for City workers.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 17,532,320	\$ 16,443,990	\$ 15,027,340	\$ (1,416,650)	\$ 14,425,030
Other Expenses	\$ 18,621,580	\$ 17,960,120	\$ 16,548,930	\$ (1,411,190)	\$ 16,383,230
Equipment	\$ 37,470	\$ 26,990	\$ 27,590	\$ 600	\$ 28,090
Operating Total	\$ 36,191,370	\$ 34,431,100	\$ 31,603,860	\$ (2,827,240)	\$ 30,836,350
Employee Benefits	\$ 8,530,690	\$ 8,441,580	\$ 9,298,870	\$ 857,290	\$ 8,019,090
General Fund Overhead	\$ 318,620	\$ 322,110	\$ 270,120	\$ (51,990)	\$ 277,400
Debt Service	\$ 105,480	\$ 286,070	\$ 237,780	\$ (48,290)	\$ 233,390
Total	\$ 45,146,160	\$ 43,480,860	\$ 41,410,630	\$ (2,070,230)	\$ 39,366,230
Internal Service Funds	\$ 14,831,670	\$ 14,235,770	\$ 15,462,510	\$ 1,226,740	\$ 15,669,820
Capital Projects	\$ 12,031,800	\$ 10,830,700	\$ 9,985,100	\$ (845,600)	\$ 12,001,800
Consolidated Plan Projects	\$ 585,000	\$ 585,000	\$ 585,000	\$ -	\$ 585,000
Program Revenue	\$ 14,414,560	\$ 15,947,781	\$ 16,269,180	\$ 321,399	\$ -
Total Full-Time Equivalent Positions	\$ 545.8	490.5	445.5	(45.0)	445.5

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Director's Office
2. Traffic Control, Pavement & Structure Maint.
3. Waste Collections
4. Neighborhood Investment Services
5. Property Management
6. Fleet Services
7. Winter Maintenance
8. Energy Management

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This project provides administrative support to the Public Services Department including human resources, accounting, safety, and communications.

Goal: To promote service excellence through effective administration, structured processes, and improved management systems.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 465,470	\$ 473,580	\$ 8,110	\$ 533,870
Other Expenses	\$ 94,820	\$ 95,390	\$ 570	\$ 528,740
Operating Total	\$ 560,290	\$ 568,970	\$ 8,680	\$ 1,062,610
Employee Benefits	\$ 194,250	\$ 227,000	\$ 32,750	\$ 277,740
General Fund Overhead	\$ 14,130	\$ 5,450	\$ (8,680)	\$ 10,150
Total	\$ 768,670	\$ 801,420	\$ 32,750	\$ 1,350,500
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

2011 Significant Program Changes

Title: Transfer Sr Admin Specialist Position to Cable Communications Fund

Budget Amount: (\$57,300) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease transfers a Senior Administrative Specialist position, which serves as the Public Service Department's Public Information Officer, to the Cable Communications Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Transfer Sr Admin Specialist Position to Cable Communications Fund

Budget Amount: \$57,300 **Fund:** Cable Communications **FTE:** 1.0

Description:

This increase transfers a Senior Administrative Specialist position, which serves as the Public Service Department's Public Information Officer, from the General Fund into the Cable Communications Fund.

Comment/Justification:

This increase is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$9,830 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$4,210) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$1,960) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: Preparation for the World Choir Games

Budget Amount: \$561,580 **Fund:** General Fund **FTE:** -

Description:

This one-time increase will provide resources for operations necessary to host the World Choir Games.

Comment/Justification:

This increase is approved in order to adequately meet the needs associated with this one-time event.

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$73,620) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer Sr Admin Specialist Position from Cable Communications Fund

Budget Amount: \$57,300 **Fund:** General Fund **FTE:** -

Description:

This increase transfers a Senior Administrative Specialist position, which serves as the Public Service Department's Public Information Officer, from the Cable Communications Fund to the General Fund. The position's original transfer into the Cable Communications Fund for 2011 was one-time in nature.

Comment/Justification:

This increase is approved.

Title: Transfer Sr Admin Specialist Position from Cable Communications Fund

Budget Amount: (\$57,300) **Fund:** Cable Communications **FTE:** -

Description:

This decrease transfers a Senior Administrative Specialist position, which serves as the Public Service Department's Public Information Officer, from the Cable Communications Fund to the General Fund. The position's original transfer into the Cable Communications Fund for 2011 was one-time in nature.

Comment/Justification:

This decrease is approved.

Departmental Budgets

**Title: Restoration of Merit Pay**

Budget Amount: \$4,210 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Establish an open-door policy to help facilitate open communication among the various departments the Public Services department interacts with by increasing intra-city partnerships.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Achieve a 20% increase in intra-City partnerships that increase department efficiency and effectiveness in solving recurring problems.	20%	20%	20%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Traffic Control, Pavement & Structure Maint.

Description: This program provides repair and maintenance for all roadway signal, and lighting, potholes, pavement, curbs and other asphalt and concrete structures.

Goal: To promote neighborhood investment, public safety and economic development through effective traffic control, pavement, and structure maintenance programs.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 4,922,550	\$ 5,050,030	\$ 127,480	\$ 4,866,380
Other Expenses	\$ 3,481,530	\$ 3,318,990	\$ (162,540)	\$ 3,228,730
Equipment	\$ 26,990	\$ 27,590	\$ 600	\$ 28,090
Operating Total	\$ 8,431,070	\$ 8,396,610	\$ (34,460)	\$ 8,123,200
Employee Benefits	\$ 2,433,090	\$ 2,847,240	\$ 414,150	\$ 2,798,870
General Fund Overhead	\$ 204,540	\$ 175,130	\$ (29,410)	\$ 176,190
Total	\$ 11,068,700	\$ 11,418,980	\$ 350,280	\$ 11,098,260
Capital Projects	\$ 208,700	\$ 200,000	\$ (8,700)	\$ 358,400
Total Full-Time Equivalent Positions	\$ 158.0	159.5	1.5	159.5

2011 Significant Program Changes

Title: Decrease Non-Personnel Expenses for Traffic and Road Operations

Budget Amount: (\$216,700) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction decreases the non-personnel budget for traffic and road operations. Assuming no unusually large fleet repairs or increases in fuel prices, there should be no service impact.

Comment/Justification:

This decrease is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Decrease Expenses for Traffic and Road Operations

Budget Amount: (\$214,930) **Fund:** Motor Vehicle License Tax **FTE:** (1.0)

Description:

This represents the elimination of one Administrative Specialist position and a decrease in non-personnel resources for materials and supplies. This decrease will limit the replacement of traffic control devices that have been stolen or vandalized. In addition, there will be a reduction in electrical supplies needed for preventative maintenance on traffic signals.

Comment/Justification:

This decrease is approved due to the limited nature of Motor Vehicle License Tax Fund resources.

Title: Personnel Transfer to Traffic and Road Operations Division

Budget Amount: \$153,180 **Fund:** Street Construction **FTE:** 3.0

Description:

This transfer moves three Structure Maintenance Workers from the Neighborhood Operations Division (NOD) to the Traffic and Road Operations Division (TROP).

Comment/Justification:

This transfer is approved to align personnel with the appropriate program.

Title: Reallocation of Existing Personnel to Capital Project Assignments

Budget Amount: \$91,620 **Fund:** Motor Vehicle License Tax **FTE:** -

Description:

This represents a restoration of a one-time reduction taken in 2010 in the Motor Vehicle License Tax Fund.

Comment/Justification:

This adjustment is approved to cover the full costs in 2011.

Title: Personnel Transfer from Traffic and Road Operations

Budget Amount: (\$74,480) **Fund:** Street Construction **FTE:** (1.0)

Description:

This transfer moves the Public Works Operation Supervisor from the Traffic and Road Operations Division (TROP) to the Neighborhood Operations Division (NOD). This individual supervises the Greenspace, Neighborhood Right-of-Way, Code Enforcement, and Street Sweeping programs.

Comment/Justification:

This transfer is approved to align personnel with the appropriate program.

Departmental Budgets

**Title: AFSCME Longevity Pay**

Budget Amount: \$59,620 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011

Comment/Justification:

This adjustment is approved.

Title: Program Budget Realignment

Budget Amount: (\$49,720) **Fund:** All Funds **FTE:** 0.5

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Cost Savings Days

Budget Amount: \$3,580 **Fund:** Street Construction **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: Street Light Assessment Reimbursement

Budget Amount: (\$300,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents an increase in personnel and non-personnel reimbursements for expenses related to maintenance costs for street lighting. The reimbursement will come from a new street light assessment.

Comment/Justification:

This increased reimbursement resulting from a new street light assessment is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$17,500) **Fund:** Street Construction **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$6,200) **Fund:** Motor Vehicle License Tax **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$6,110) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$4,650) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Traffic Control, Pavement & Structure Maintenance Program totals \$200,000 in 2011 and \$358,400 in 2012 for the Sign Replacement project. This project provides funding for the replacement or installation of signs throughout the City.

Performance Measures

Performance Objective:

Promptly correct reported traffic signal outages within 48 hours.

Departmental Budgets



Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of traffic signal outages made safe within 48 hours.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Performance Objective:

Repair critical potholes in the pavement within 48 hours.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of critical potholes repaired within 48 hours.	50%	18.21%	50%

Target Results:

The 2010 target was not achieved due to under staffing and continued winter operation snow removal during the reported time frame.

Departmental Budgets



Program 3: Waste Collections

Description: This program provides curbside collection of solid waste, yard waste, tire collection, and white goods.

Goal: To promote neighborhood investment, public safety and service excellence by managing the City's many waste collection efforts in an environmentally and cost effective manner.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 5,659,650	\$ 4,845,210	\$ (814,440)	\$ 4,477,110
Other Expenses	\$ 5,553,630	\$ 4,917,970	\$ (635,660)	\$ 4,647,150
Operating Total	\$ 11,213,280	\$ 9,763,180	\$ (1,450,100)	\$ 9,124,260
Employee Benefits	\$ 2,075,540	\$ 2,235,430	\$ 159,890	\$ 2,281,390
Debt Service	\$ 61,260	\$ 80,660	\$ 19,400	\$ 79,170
Total	\$ 13,350,080	\$ 12,079,270	\$ (1,270,810)	\$ 11,484,820
Total Full-Time Equivalent Positions	\$ 141.5	113.0	(28.5)	113.0

2011 Significant Program Changes

Title: Eliminate Yardwaste Collection Program

Budget Amount: (\$983,790) **Fund:** General Fund **FTE:** (22.0)

Description:

This represents the elimination of the Yardwaste Collection program.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$367,470) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Solid Waste Route Optimization

Budget Amount: (\$344,690) **Fund:** General Fund **FTE:** (7.0)

Description:

This reduction allows the Department to implement the preliminary findings of the route optimization study, which indicated that the Department can restructure its collection plan to allow for a reduction of three routes. With the reduction of three routes, three Sanitation Helper and three Sanitation Specialist positions are eliminated. In addition, one Service Area Coordinator position can be eliminated.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$150,000) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in Position Vacancy Allowance.

Comment/Justification:

This reduction in personnel resources is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$43,800 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Personnel Transfer from Dumpster Program to Waste Collections Program

Budget Amount: \$37,080 **Fund:** General Fund **FTE:** 1.0

Description:

This transfer converts one Cleaner position in the City Wide Dumpster program to one Sanitation Helper position in the Waste Collections program.

Comment/Justification:

This transfer is approved to align personnel with the appropriate program, and to align position titles with job duties.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$28,610) **Fund:** General Fund **FTE:** (0.5)

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: \$19,400 **Fund:** General Fund **FTE:** -

Description:

This increase provides for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

Comment/Justification:

This increase is approved in order to provide for the required debt service payments due in 2011.

Title: Energy Savings

Budget Amount: (\$16,080) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$4,000 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$705,550) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$21,900) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$1,490) **Fund:** General Fund **FTE:** -

Description:

This decrease would adjust debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Performance Measures

Performance Objective:

Maintain the annual refuse collection and disposal operations cost per account at or below the prior year amount.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
The cost per account for waste collection efforts will be at or below the prior year amount.	\$152.33	\$142.66	\$142.66

Target Results:

The 2010 target was exceeded by \$9.67.

Departmental Budgets



Program 4: Neighborhood Investment Services

Description: This program provides clean, safe and aesthetically pleasing neighborhoods, streets and green space.

Goal: To promote neighborhood investment, economic development, and public safety by providing an aesthetically pleasing appearance throughout the community by maintaining clean right-of-ways, green spaces, streets, gateways, and thoroughfares.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 3,788,870	\$ 3,031,530	\$ (757,340)	\$ 2,961,790
Other Expenses	\$ 2,608,060	\$ 2,348,890	\$ (259,170)	\$ 2,341,250
Operating Total	\$ 6,396,930	\$ 5,380,420	\$ (1,016,510)	\$ 5,303,040
Employee Benefits	\$ 1,763,770	\$ 1,672,640	\$ (91,130)	\$ 1,705,080
General Fund Overhead	\$ 2,960	\$ 2,850	\$ (110)	\$ 2,900
Total	\$ 8,163,660	\$ 7,055,910	\$ (1,107,750)	\$ 7,011,020
Capital Projects	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Total Full-Time Equivalent Positions	\$ 89.0	71.0	(18.0)	71.0

2011 Significant Program Changes

Title: Reduce Dumpster Program Service Hours

Budget Amount: (\$243,220) **Fund:** General Fund

FTE: (7.0)

Description:

This reduces funding for the Dumpster Program in the Neighborhood Operations Division (NOD), which requires a reduction in service hours. This reduction includes the elimination of four Cleaner and three Laborer positions.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduce Greenspace Maintenance Services

Budget Amount: (\$189,860) **Fund:** Street Construction **FTE:** (1.0)

Description:

This decrease includes the elimination of one Laborer position and a decrease in associated non-personnel costs. This reduction will further impede the Department's ability to maintain its greenspace maintenance schedule of three cuts per year.

Comment/Justification:

This decrease is approved due to the limited nature of Street Construction Fund resources.

Title: Eliminate 591-6000 Call-Taking Portion of the Customer Service Center

Budget Amount: (\$181,340) **Fund:** General Fund **FTE:** (5.0)

Description:

This represents the elimination of the 591-6000 call-taking portion of the Customer Service Center.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Personnel Transfer From Neighborhood Operations Division

Budget Amount: (\$153,180) **Fund:** Street Construction **FTE:** (3.0)

Description:

This transfer moves three Structure Maintenance Workers from the Neighborhood Operations Division (NOD) to the Traffic and Road Operations Division (TROD).

Comment/Justification:

This transfer is approved to align personnel with the appropriate program.

Title: Reduce Funding for the Neighborhood Right-of-Way Program

Budget Amount: (\$142,250) **Fund:** General Fund **FTE:** (2.0)

Description:

This decrease reduces funding for the Neighborhood Right of Way program. The Neighborhood Right of Way program is responsible for ensuring that neighborhood right of ways remain clear of debris, litter and dumped materials. This reduction includes the elimination of one Cleaner and one Laborer position.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Eliminate the Private Lot Abatement Program

Budget Amount: (\$100,800) **Fund:** General Fund **FTE:** -

Description:

This reduction would eliminate funding for the Private Lot Abatement program in the Neighborhood Operations Division (NOD). The Private Lot Abatement program is responsible for cleaning up private lots when private property owners fail to maintain their property in accordance with the standards defined in the Cincinnati Municipal Code.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Reduce Non-Personnel Expenses for Keep Cincinnati Beautiful Program

Budget Amount: (\$100,000) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction of \$100,000 in non-personnel expenses in the Keep Cincinnati Beautiful program.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Transfer Public Works Operation Supervisor to Neighborhood Operations

Budget Amount: \$74,480 **Fund:** Street Construction **FTE:** 1.0

Description:

This transfer moves the Public Works Operations Supervisor from the Traffic and Road Operations Division (TROD) to the Neighborhood Operations Division (NOD). This individual supervises the Greenspace Program in NOD.

Comment/Justification:

This transfer is approved to align personnel with the appropriate program.

Title: Increase in Position Vacancy Allowance

Budget Amount: (\$50,000) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in Position Vacancy Allowance.

Comment/Justification:

This reduction in personnel resources is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Eliminate Funding for Greenspace Maintenance Program

Budget Amount: (\$44,360) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates General Fund resources for the Greenspace Maintenance Program in the Neighborhood Operations Division (NOD). This reduction eliminates one Structures Maintenance Worker position. This reduction will further elongate the maintenance schedule.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$38,800 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Personnel Transfer from Dumpster Program to Waste Collections Program

Budget Amount: (\$37,080) **Fund:** General Fund **FTE:** (1.0)

Description:

This transfer converts one Cleaner position in the City Wide Dumpster program to one Sanitation Helper position in the Waste Collections program.

Comment/Justification:

This transfer is approved to align personnel with the appropriate program.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$34,950) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$14,790 **Fund:** All Funds **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Personnel Transfer from TROD to NOD

Budget Amount: \$0 **Fund:** Street Construction **FTE:** 1.0

Description:

This transfer will move an Administrative Specialist Position from the Traffic and Road Operations Division (TROD) to the Neighborhood Operations Division (NOD).

Comment/Justification:

This transfer is approved to align personnel with the appropriate program.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$100,270) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$11,900) **Fund:** Street Construction **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$7,150) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$350) **Fund:** Cable Communications **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Explanation of Capital Projects

The Capital Budget for the Neighborhood Investment Services Program totals \$150,000 in both 2011 and 2012 for the Trash Receptacles project. This project provides funding for the purchase of new trash receptacles near main thoroughfares, in neighborhood business districts, and in neighborhoods.

Performance Measures

Performance Objective:

Maintain clean aesthetically pleasing right-of-ways and green space by maintaining a quality rating of 2.0 for high visibility routes including certain gateways and thoroughfares.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
A litter index rating of 2.0 or lower.	2.0	1.9	2.0

Target Results:

The 2010 target was exceeded by a 0.1 litter index rating.

Performance Objective:

Provide efficient customer service to the citizens utilizing the Customer Service Communication Center.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of phone calls answered by the Customer Service Communication Center employees within 35 seconds or less.	90%	45%	90%

Target Results:

The 2010 target was not achieved due to a reduction in staff by 30 percent from 2009 as well as a reduction in hours.

Departmental Budgets



Program 5: Property Management

Description: This program provides management, architectural services and maintenance of all city-owned buildings.

Goal: To manage City assets as long term investments in order to achieve service excellence.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,279,600	\$ 1,299,140	\$ 19,540	\$ 1,281,560
Other Expenses	\$ 3,290,190	\$ 2,861,040	\$ (429,150)	\$ 2,771,640
Operating Total	\$ 4,569,790	\$ 4,160,180	\$ (409,610)	\$ 4,053,200
Employee Benefits	\$ 660,070	\$ 774,730	\$ 114,660	\$ 800,860
General Fund Overhead	\$ 100,480	\$ 86,690	\$ (13,790)	\$ 88,160
Total	\$ 5,330,340	\$ 5,021,600	\$ (308,740)	\$ 4,942,220
Capital Projects	\$ 5,537,400	\$ 5,333,200	\$ (204,200)	\$ 6,747,200
Consolidated Plan Projects	\$ 585,000	\$ 585,000	\$ -	\$ 585,000
Total Full-Time Equivalent Positions	\$ 29.0	29.0	-	29.0

2011 Significant Program Changes

Title: Reduce Expenses for City Hall Security Contract

Budget Amount: (\$106,700) **Fund:** General Fund **FTE:** -

Description:

This decrease is associated with a reorganization of City Hall and Centennial II building security to utilize a campus security model outside of normal business hours.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$83,550) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduce Funding to 3CDC for Maintenance of Fountain Square

Budget Amount: (\$79,370) **Fund:** General Fund **FTE:** -

Description:

This represents a reduction in funding to the Cincinnati Center City Development Corporation (3CDC) for maintenance of Fountain Square.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund resources.

Title: Reduce Non-Personnel Expenses for Building Maintenance

Budget Amount: (\$76,950) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a partial reduction of long-term maintenance of three facilities: Radcliff 911 Communication Center, the One Stop Permit Center, and the Spinney Field Police complex. The replacement and upgrade of mechanical systems in each building through the performance contracting process in 2010 will reduce the need for daily maintenance, equipment replacement, and other work necessary to keep these buildings operating.

Comment/Justification:

This reduction is approved as the budgetary needs for this program have decreased.

Title: Reduce Expenses for the Building Rehabilitation Program

Budget Amount: (\$72,240) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This represents a decrease in expenses for the Building Rehabilitation Program, which was established in 1997 after completion of the Facility Asset Management Report of 1996. The report stipulated immediate replacement or repair of out-of-life-cycle equipment. As the report stipulated, immediate facility needs have been addressed over the past decade resulting in the need to focus mainly on monitoring and maintenance.

Comment/Justification:

The reduction is approved due to the limited resources in the Income Tax-Infrastructure Fund and reduced demand for facility maintenance services.

Title: Reduce Non-Personnel Expenses for Materials and Supplies

Budget Amount: (\$52,500) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This decrease will reduce resources for materials and supplies used by staff in the Maintenance Services Section. Over the last four budget cycles, the City Facility Management (CFM) trade staff have been greatly reduced as retired or transferred employees were not replaced. As a result, the materials and supplies that were provided for these employees to perform their duties are no longer required.

Comment/Justification:

The reduction is approved as the need for materials and supplies has decreased.

Departmental Budgets



Title: Reduce Non-Personnel Expenses for Architecture Design Section

Budget Amount: (\$27,200) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction decreases resources for office supplies, training and travel, equipment, and other support materials utilized by the Architecture Design Section. The Architecture Design Section is sharing office space with maintenance and administrative staff, which permits the sharing of office equipment and supplies.

Comment/Justification:

This reduction is approved as improved utilization of office space has decreased office equipment and supply needs.

Title: Cost Savings Days

Budget Amount: \$9,560 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Energy Savings

Budget Amount: (\$6,930) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: AFSCME Longevity Pay

Budget Amount: \$3,100 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: (\$2,490) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Merit Pay

Budget Amount: (\$130) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$157,040) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,250) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$300) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$130 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Property Management Program totals \$5,333,200 in 2011 and \$6,747,200 in 2012. Capital projects include City Facility Renovation and Repairs, Replacement Facilities, I-75 Expansion/Public Services Relocate, Community Facility Improvements, NURFC Permanent Exhibit, Findlay Market Improvements, and District Two Garage Repair. Funding for the City Facility Renovation and Repairs project totals \$4.4 million over the biennium. This project will provide funding to continue upgrades to City Facilities.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Property Management Program totals \$585,000 in both 2011 and 2012 for the Corporation for Findlay Market (CFFM) project. This project provides funding to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities.

Performance Measures

Performance Objective:

To oversee the management of City Facility assets used by private organizations, arts groups, markets and non-general funded agencies.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers satisfied with CFM's management of their facilities.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 6: Fleet Services

Description: This core focus program is dedicated to public safety and service excellence by providing to all City agencies the necessary equipment to perform their core service functions.

Goal: To provide outstanding automotive and other motorized equipment service to all City agencies that supports public health and safety for the citizens of Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Employee Benefits	\$ 1,183,790	\$ 1,389,810	\$ 206,020	\$ -
Debt Service	\$ 105,480	\$ -	\$ (105,480)	\$ -
Total	\$ 1,289,270	\$ 1,389,810	\$ 100,540	\$ -
Internal Service Funds	\$ 14,235,770	\$ 15,462,510	\$ 1,226,740	\$ 15,669,820
Capital Projects	\$ 4,934,600	\$ 4,301,900	\$ (632,700)	\$ 4,746,200
Program Revenue	\$ 15,947,781	\$ 16,269,180	\$ 321,399	\$ -
Total Full-Time Equivalent Positions	\$ 65.0	65.0	-	65.0

2011 Significant Program Changes

Title: Program Budget Adjustment

Budget Amount: (\$36,540) **Fund:** Fleet Services **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning anticipated personnel and non-personnel expenses with actual anticipated expenditures in 2011.

Comment/Justification:

This adjustment is approved to better align the budget with actual anticipated expenditures.

Title: Energy Savings

Budget Amount: (\$23,780) **Fund:** Fleet Services **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$23,400 **Fund:** Fleet Services **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Cost Savings Days

Budget Amount: \$3,680 **Fund:** Fleet Services **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,470) **Fund:** Fleet Services **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of Fleet Services Fund resources.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$11,700) **Fund:** Fleet Services **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,470 **Fund:** Fleet Services **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

Departmental Budgets



The Capital Budget for the Fleet Services Program totals \$4,301,900 in 2011 and \$4,746,200 in 2012 for the Fleet Replacements project. This project provides funding for the purchase of automotive and motorized equipment for City agencies supported by the General Fund.

Performance Measures

Performance Objective:

Maintain operation of essential Police, Fire and Public Service equipment at full capacity.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of police beat cars available for operation at full capacity.	100%	89%	100%
Percentage of ambulances available for operation at full capacity.	100%	100%	100%
Percentage of fire fighting equipment available for operation at full capacity.	100%	100%	100%
Percentage of solid waste equipment available for operation at full capacity.	100%	82%	100%

Target Results:

The 2010 target was achieved for fire fighting equipment and ambulances. The 2010 target was not achieved for police beat cars and solid waste equipment. The 2010 target was not achieved for these two performance measures due to 44 percent of beat cars and 53 percent of solid waste equipment being out of life cycle and requiring additional repairs.

Performance Objective:

Reduce the amount of energy used by the Fleet Services Division each year by implementing the department's Energy Management Plan.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage reduction in the amount of energy used by the Fleet Services Division within one year.	4.5%	4.1%	4%

Target Results:

The 2010 target was not achieved by 0.4 percent due to extreme weather conditions in 2010.

Departmental Budgets



Program 7: Winter Maintenance

Description: Clear streets following winter snowstorms by application of road salt and calcium chloride and, if necessary, by plowing the roads. This program pays for incremental cost increases resulting from snowstorms: overtime, materials, and contractual service.

Goal: To promote public safety for travelers of city streets during winter storms.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 327,850	\$ 327,850	\$ -	\$ 304,320
Other Expenses	\$ 2,522,050	\$ 2,678,910	\$ 156,860	\$ 2,556,030
Operating Total	\$ 2,849,900	\$ 3,006,760	\$ 156,860	\$ 2,860,350
Employee Benefits	\$ 131,070	\$ 152,020	\$ 20,950	\$ 155,150
Total	\$ 2,980,970	\$ 3,158,780	\$ 177,810	\$ 3,015,500

2011 Significant Program Changes

Title: Adjust Non-Personnel Expenses for Snow and Ice Control

Budget Amount: \$132,910 **Fund:** All Funds **FTE:** -

Description:

This represents the net increase for snow and ice control materials and supplies. The 2011 cost of granular salt is \$64.23 per ton, which is a 3.6% increase over the 2010 amount of \$62.01 per ton. This amount represents an increase of \$334,410 in the General Fund, which is offset by a decrease of \$201,500 in the Street Construction Fund.

Comment/Justification:

This increase is approved in order to align the budget to anticipated expenditures, which compared to prior estimates represents a savings of \$785,190.

Title: Reduction of Contractual Services and/or Supplies

Budget Amount: (\$56,070) **Fund:** General Fund **FTE:** -

Description:

This reduction reduces contractual services and/or supplies.

Comment/Justification:

This reduction is approved.

Departmental Budgets



Title: Program Budget Realignment

Budget Amount: \$4,340 **Fund:** Street Construction **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$194,640) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To make all streets passable from snow and ice within 24 hours after an ordinary snowstorm.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of all streets passable within 24 hours.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 8: Energy Management

Description: Complete energy audits for City Hall and Centennial Two and report all methods available to reduce energy expenditures.

Goal: To achieve service excellence by protecting the environment and conserving natural resources and following the precepts of the Kyoto Protocol.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Other Expenses	\$ 409,840	\$ 327,740	\$ (82,100)	\$ 309,690
Operating Total	\$ 409,840	\$ 327,740	\$ (82,100)	\$ 309,690
Debt Service	\$ 119,330	\$ 157,120	\$ 37,790	\$ 154,220
Total	\$ 529,170	\$ 484,860	\$ (44,310)	\$ 463,910

2011 Significant Program Changes

Title: Energy Savings

Budget Amount: (\$82,920) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: \$37,790 **Fund:** General Fund **FTE:** -

Description:

This increase provides for the debt service payments due in 2011 in relation to the department's performance contracting projects. The adjustment is required due to a difference between the original bond financing assumption that was used to determine the original debt service requirement amount and the actual structure of the bond financing obtained.

Comment/Justification:

This increase is approved in order to provide for the required debt service payments due in 2011.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$23,950) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$2,900) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Performance Measures

Performance Objective:

Achieve reduction in energy use in all renovation and new construction facility projects by following LEED guidelines.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Achieve LEED green building standards in the design and construction of all new City buildings and major renovations.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

Assist the department with lowering operational costs by establishing procedures for staff to reduce energy consumption through various conservation methods.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage reduction in the amount of energy used by Public Services within one year.	2%	2%	2%

Target Results:

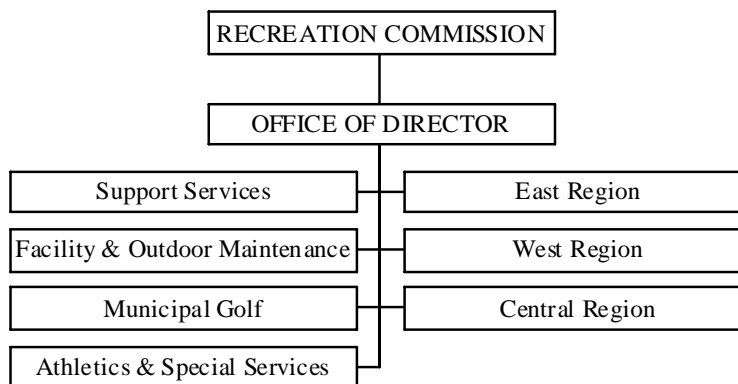
The 2010 target was achieved.

Departmental Budgets



Recreation

Mission: The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people's personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 14,072,140	\$ 13,259,450	\$ 11,621,950	\$ (1,637,500)	\$ 10,964,570
Other Expenses	\$ 11,547,110	\$ 11,352,950	\$ 10,055,980	\$ (1,296,970)	\$ 10,019,870
Equipment	\$ 33,750	\$ 34,090	\$ 34,840	\$ 750	\$ 33,740
Operating Total	\$ 25,653,000	\$ 24,646,490	\$ 21,712,770	\$ (2,933,720)	\$ 21,018,180
Employee Benefits	\$ 3,436,050	\$ 3,583,180	\$ 3,909,780	\$ 326,600	\$ 4,009,300
General Fund Overhead	\$ 231,710	\$ 244,730	\$ 204,930	\$ (39,800)	\$ 218,570
Debt Service	\$ 400,010	\$ 400,010	\$ 775,810	\$ 375,800	\$ 758,920
Total	\$ 29,720,770	\$ 28,874,410	\$ 26,603,290	\$ (2,271,120)	\$ 26,004,970
Capital Projects	\$ 4,793,500	\$ 6,285,700	\$ 4,360,200	\$ (1,925,500)	\$ 4,710,200
Program Revenue	\$ 4,202,420	\$ 9,855,000	\$ 10,208,970	\$ 353,970	\$ 10,208,970
Total Full-Time Equivalent Positions	\$ 432.3	373.3	308.4	(65.0)	308.4

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|---------------------------------|-----------------------------|
| 1. Aquatics | 2. Athletics |
| 3. Community Center Operations | 4. Golf |
| 5. Indoor/Facility Maintenance | 6. Outdoor Maintenance |
| 7. Planning & Development | 8. Seniors |
| 9. Support Services | 10. Therapeutic Recreation |
| 11. Waterfront & Special Events | 12. Youth & Family Services |

PROGRAM SUMMARIES

Program 1: Aquatics

Description: The Aquatics Division not only provides open swimming at our neighborhood pools, but also a variety of diverse programs including swim team, water aerobics, swim lessons, and youth lifeguard training.

Goal: The Aquatics Division provides safe and clean aquatic facilities for the enjoyment of the citizens of Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,081,420	\$ 485,460	\$ (595,960)	\$ 460,090
Other Expenses	\$ 213,720	\$ 82,350	\$ (131,370)	\$ 81,290
Operating Total	\$ 1,295,140	\$ 567,810	\$ (727,330)	\$ 541,380
Employee Benefits	\$ 91,510	\$ 160,550	\$ 69,040	\$ 170,660
General Fund Overhead	\$ 12,040	\$ 11,490	\$ (550)	\$ 23,940
Total	\$ 1,398,690	\$ 739,850	\$ (658,840)	\$ 735,980
Capital Projects	\$ 3,600,000	\$ 1,650,000	\$ (1,950,000)	\$ 2,000,000
Program Revenue	\$ 188,125	\$ 290,600	\$ 102,475	\$ 290,600
Total Full-Time Equivalent Positions	\$ 31.4	7.1	(24.3)	7.1

2011 Significant Program Changes

Departmental Budgets



Title: Closure of Nineteen Pools

Budget Amount: (\$788,770) **Fund:** All Funds **FTE:** (21.3)

Description:

This decrease eliminates the funding for nineteen pools across the city. The nineteen pools consist of the following: Bond Hill, Bush, Camp Washington, Dempsey, Dickman, Evanston, Fairview, Hartwell, Lincoln, Madisonville, McKie, Millvale, Mount Adams, Mount Washington, Oakley, Pleasant Ridge, Ryan, Winton Hills, and Ziegler. With the closure of the nineteen pools, only the four Armleder Memorial Aquatics Facilities, the Mt. Auburn indoor pool, and six spraygrounds will remain open during the biennium to serve the public. The department will explore other funding mechanisms to allow for the possibility of reopening some or all of these pools in the future without requiring General Fund resources. The decrease includes \$587,220 and 21.3 FTE within the General Fund and \$201,550 within the Recreation Special Activities Fund.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Transfer Realignment

Budget Amount: \$56,550 **Fund:** Recreation Special Activities **FTE:** (3.0)

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Shift Funding Source for Armleder Memorial Aquatics Facilities

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for the Armleder Memorial Aquatics Facilities from the General Fund to the Armleder Projects Fund and the Recreation Special Activities Fund. The Armleder Memorial Aquatics Facilities consist of Hanna Pool in Over-the-Rhine, Dunham Pool in West Price Hill, Hirsch Pool in Avondale, and the Concourse Fountain at Sawyer Point. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will reduce the department's General Fund need by \$262,420. The funding amount transferred to the Armleder Projects Fund totals \$106,030, and the amount transferred to the Recreation Special Activities Fund totals \$156,390.

Comment/Justification:

This transfer is approved due to the limited nature of General Fund resources.

Title: Shift Funding Source for Mt. Auburn Pool

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for the Mt. Auburn indoor pool from the General Fund to the Recreation Special Activities Fund. Due to its year-round operations and its accessibility to individuals with physical limitations, the Mt. Auburn pool generates sufficient revenues from memberships and special programming to support the funding shift to the Recreation Special Activities Fund. The shift in funding will reduce the department's General Fund need by \$139,120.

Comment/Justification:

This transfer is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$27,660) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Shift Funding Source for Armleder Memorial Aquatics Facilities

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for the Armleder Memorial Aquatics Facilities from the Armleder Projects Fund and the Recreation Special Activities Fund back into the General Fund. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will increase the department's General Fund need by \$263,050 for 2012. The funding amount transferred back into the General Fund from the Armleder Projects Fund totals \$106,660, and the amount transferred from the Recreation Special Activities Fund totals \$156,390.

Comment/Justification:

This transfer is approved.

Explanation of Capital Projects

The Capital Budget for the Aquatics Program totals \$1,650,000 in 2011 and \$2,000,000 in 2012 for the Aquatics Facilities Renovation project. This project provides funding for the renovation and/or replacement of existing pools, while incorporating pool consolidation based on the Cincinnati Recreation Commission's aquatic plan.

Performance Measures

Performance Objective:

To offer clean, safe, and well-maintained aquatic facilities for the citizens of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers rating facilities good to excellent.	90%	97%	95%

Target Results:

The 2010 target was exceeded by seven percent.

Departmental Budgets



Performance Objective:

To offer safe and affordable aquatic programs for the citizens of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Increase attendance at pools over previous year statistics.	2%	8.7%	2%

Target Results:

The 2010 target was exceeded by 6.7 percent. Attendance during 2010 was bolstered by expanded evening hours at pools and hotter weather than the previous year. Attendance in 2009 totaled 222,256 and 241,508 in 2010. While overall aquatics program attendance will decrease in 2011 due to pool closures resulting from budget reductions, the department is focused on increasing attendance at the pools that will remain open in 2011. As a result, the 2011 target is related to pools that will still open in 2011.

Departmental Budgets



Program 2: Athletics

Description: The Athletics Division provides Cincinnati residents with fun, safe, and quality athletic programs.

Goal: The Athletics Division is dedicated to providing customer friendly environments and affordable and diverse activities.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 239,740	\$ 311,950	\$ 72,210	\$ 297,590
Other Expenses	\$ 520,400	\$ 532,140	\$ 11,740	\$ 530,590
Operating Total	\$ 760,140	\$ 844,090	\$ 83,950	\$ 828,180
Employee Benefits	\$ 74,910	\$ 130,190	\$ 55,280	\$ 135,810
General Fund Overhead	\$ 8,600	\$ 4,100	\$ (4,500)	\$ 9,680
Total	\$ 843,650	\$ 978,380	\$ 134,730	\$ 973,670
Capital Projects	\$ 950,700	\$ 760,200	\$ (190,500)	\$ 1,254,700
Program Revenue	\$ 363,735	\$ 494,670	\$ 130,935	\$ 494,670
Total Full-Time Equivalent Positions	\$ 5.9	5.9	-	5.9

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: \$42,910 **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Funding from the Contributions for Recreation Purposes Fund

Budget Amount: \$40,000 **Fund:** Contributions for Recreation **FTE:** -

Description:

This increase represents \$25,000 in personnel and \$15,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$11,670) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$2,600 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,400 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$550) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$230) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$25,020) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$700) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$230 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Athletics Program totals \$760,200 in 2011 and \$1,254,700 in 2012. Capital projects include Athletics Facilities Renovation and Outdoor Facilities Renovation. These projects provide funding for the department to renovate play surfaces such as ball fields, tennis courts, bike trails, and playgrounds.

Performance Measures

Performance Objective:

To expand the youth athletic program by offering additional youth athletic opportunities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in the number of youth athletic programs over previous year statistics.	2%	-20.6%	2%

Departmental Budgets



Target Results:

The 2010 target was not achieved. Staffing reductions resulting from reductions in funding limited the department's ability to offer city-wide youth athletic programs. The total number of programs totaled 291 in 2009 and 231 in 2010.

Performance Objective:

To offer affordable and quality adult athletic programs for the citizens of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in adult program attendance.	2%	.3%	2%

Target Results:

The 2010 target was not achieved. Adult program attendance totaled 85,340 in 2009 and 85,626 in 2010. The primary reason for this lower than expected growth rate in 2010 is that athletic league fees increased for 2010 to require umpire fees to be paid up front rather than in cash by teams on the day of games. Due to the perceived increase in league fees and the effects of the economy, many businesses that sponsored leagues would not pay the additional amount representing umpire pay that was added to the league fees. As the information on why the league fees "increased" has had more time to disseminate, the department expects the increase in adult programs attendance for 2011 to be more in line with previous years. In addition, staffing reductions due to funding reductions resulted in less football and basketball programs in the fall and winter of 2010.

Departmental Budgets



Program 3: Community Center Operations

Description: The Community Center Operations Division is committed to the effective and efficient management of the City's recreation resources in order to provide residents with a variety of social, athletic, cultural, educational, and recreational activities.

Goal: Increasing the quality of life by providing both quality and affordable recreation programs for citizens citywide.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 6,865,580	\$ 5,677,590	\$ (1,187,990)	\$ 5,367,210
Other Expenses	\$ 2,481,430	\$ 2,001,700	\$ (479,730)	\$ 1,933,730
Operating Total	\$ 9,347,010	\$ 7,679,290	\$ (1,667,720)	\$ 7,300,940
Employee Benefits	\$ 1,759,720	\$ 1,747,370	\$ (12,350)	\$ 1,782,230
General Fund Overhead	\$ 141,630	\$ 135,210	\$ (6,420)	\$ 125,290
Debt Service	\$ -	\$ 394,650	\$ 394,650	\$ 387,180
Total	\$ 11,248,360	\$ 9,956,520	\$ (1,291,840)	\$ 9,595,640
Capital Projects	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
Program Revenue	\$ 2,263,240	\$ 2,440,130	\$ 176,890	\$ 2,440,130
Total Full-Time Equivalent Positions	\$ 207.5	173.4	(34.1)	173.4

2011 Significant Program Changes

Title: Program Realignment Due to Accounting Change

Budget Amount: (\$561,570) **Fund:** General Fund **FTE:** (10.8)

Description:

This decrease reconciles the 2010 Approved Budget to the new accounting methodology used by the Department of Recreation for 2011. This change in methodology switched two units that belonged to the Community Center Operations programs with the units that comprise the Therapeutic Recreation program and the Seniors program. The change in accounting methodology results in a shift of \$436,030 and 7.0 FTE to the Therapeutic Recreation program and a shift of \$125,540 and 3.75 FTE to the Seniors program.

Comment/Justification:

This decrease is approved.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$493,980) **Fund:** General Fund **FTE:** -

Description:

This decrease represents \$126,510 in energy cost savings related to the new Duke Energy Agreement and \$367,470 in energy cost savings that will be result of performance contracting projects implemented in 2010. The savings resulting from the implementation of performance contracting projects will offset the debt service necessary to pay for the projects.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Debt Service for Performance Contracting Projects

Budget Amount: \$394,650 **Fund:** General Fund **FTE:** -

Description:

This increase represents the debt service requirement for 2011 that is associated with performance contracting projects implemented in 2010. The debt service requirement is offset by energy cost savings that the projects will garner for the department.

Comment/Justification:

This increase is approved in order to adequately provide for the department's debt service requirement in 2011.

Title: Elimination of Positions Vacated Due to Retirements

Budget Amount: (\$208,730) **Fund:** General Fund **FTE:** (2.0)

Description:

This decrease eliminates two Supervising Recreation Coordinator positions and one Recreation Service Area Coordinator position that will be vacated due to the retirement of the incumbents. One of the Supervising Recreation Coordinator positions will become vacant effective February 1, 2011. The other two positions will become vacant effective January 1, 2011. Where possible, the duties performed by these positions will be reassigned to remaining personnel. As one of the positions was eliminated in the 2010 Approved Budget since the incumbent then thought their retirement would be effective January 1, 2010, this decrease represents only a 2.0 FTE decrease.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Part-Time Staffing Reduction

Budget Amount: (\$186,280) **Fund:** General Fund **FTE:** (10.4)

Description:

This decrease reduces part-time Municipal Worker positions and/or hours at recreation centers throughout the East, West, and Central Regions. The reduction in staffing will result in deferred cleaning and trash pickup at the impacted recreation centers. Where possible, these tasks will be reassigned to remaining personnel.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Funding from the Contributions for Recreation Purposes Fund

Budget Amount: \$107,000 **Fund:** Contributions for Recreation **FTE:** -

Description:

This increase represents \$107,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund.

Comment/Justification:

This increase is approved.

Title: Closure of the Carthage Recreation Center

Budget Amount: (\$104,140) **Fund:** All Funds **FTE:** (3.3)

Description:

This decrease results in the closure of the Carthage Recreation Center, which is one of the department's least attended recreation centers in comparison to other recreation centers across the city. The decrease will result in the elimination of \$59,180 and 1.75 FTE within the General Fund and \$44,960 and 1.5 FTE within the Recreation Special Activities Fund. The FTE eliminations include one Community Center Director position, with the remaining 2.25 FTE consisting of part-time positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Transfer Realignment

Budget Amount: (\$91,910) **Fund:** General Fund **FTE:** (1.0)

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Closure of the Camp Washington Recreation Center

Budget Amount: (\$90,320) **Fund:** All Funds **FTE:** (3.8)

Description:

This decrease results in the closure of the Camp Washington Recreation Center, which is one of the department's least attended recreation centers in comparison to other recreation centers across the city. The decrease will result in the elimination of \$76,200 and 2.75 FTE within the General Fund and \$14,120 and 1.0 FTE within the Recreation Special Activities Fund. The FTE eliminations consist of one Community Center Director position and one Recreation Service Area Coordinator position, with the remaining 1.75 FTE consisting of part-time positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Eliminate Two Community Center Director Positions

Budget Amount: (\$61,410) **Fund:** General Fund **FTE:** (2.0)

Description:

This decrease eliminates two Community Center Director positions. One position is currently vacant, and the incumbent in the other position has tendered their resignation effective January 1, 2011. Each position is responsible for over thirty hours of programs and services to youths, teens, adults, and senior citizens weekly, along with over 4,000 hours of direct programs and services annually. One of the two positions is partially offset by position vacancy allowance (PVA) that would have required filling the position no sooner than June 1, 2011.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Transfer Realignment

Budget Amount: (\$55,890) **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: AFSCME Longevity Pay

Budget Amount: \$22,100 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Funding from the Recreation Federal Grant Projects Fund

Budget Amount: \$10,000 **Fund:** Recreation Fed Grant Project **FTE:** -

Description:

This increase represents \$10,000 in non-personnel that will be funded by the Recreation Federal Grant Projects Fund.

Comment/Justification:

This increase is approved.

Title: Cost Savings Days

Budget Amount: \$5,300 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$4,100) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$3,300) **Fund:** General Fund **FTE:** -

Description:

The reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Unfunded Vacant Position

Budget Amount: \$0 **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates one Community Center Director position for which the budgeted salary is fully offset by position vacancy allowance (PVA). As a result, the position is not actually funded for 2011.

Comment/Justification:

This decrease is approved as a position control mechanism for 2011.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$401,040) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$11,050) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Debt Service Adjustment for Performance Contracting Projects

Budget Amount: (\$7,470) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts debt service to reflect actual debt service payments due in 2012 for the department's performance contracting projects. The decrease is related to a reduction in interest expense for 2012.

Comment/Justification:

This decrease is approved in order to properly align resources with the required debt service payments due in 2012.

Title: Eliminate Position Vacated Due to Retirement

Budget Amount: (\$5,600) **Fund:** General Fund **FTE:** -

Description:

This decrease eliminates the 2.1 pay periods of funding required in 2011 to fund the Supervising Recreation Coordinator position that will be eliminated after the February 1, 2011 effective date of the incumbent's retirement.

Comment/Justification:

This decrease is recommended due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$3,300 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

Implement the FISH customer service program to improve staff professionalism and friendliness.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers rating staff friendliness and courteousness good to excellent.	95%	99%	95%

Target Results:

The 2010 target was exceeded by four percent.

Performance Objective:

Provide both quality and affordable recreation programs for citizens citywide.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers rating programs good to excellent.	90%	95%	90%
Increase community center attendance over previous year statistics.	1%	-3.8%	1%
Percentage of participants who rate good or excellent program value for the money.	90%	95%	90%

Target Results:

The 2010 attendance target was not achieved. Due to funding reductions, 2010 was the first full year of reduced hours of operation at recreations centers. In addition, the Evanston Recreation Center was closed for approximately eight months of the year for renovations. Attendance in 2009 totaled 1,160,962 and decreased by 44,455, or 3.8%, to total 1,116,507 in 2010. The other two 2010 targets were exceeded by five percent each.

Departmental Budgets



Performance Objective:

To provide both quality and affordable programs for youth and teens citywide.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage of customers rating programs good to excellent.	90%	95%	90%

Target Results:

The 2010 target was exceeded by five percent.

Departmental Budgets



Program 4: Golf

Description: The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

Goal: To offer fun and affordable golf course programs for the citizens of Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 218,700	\$ 226,650	\$ 7,950	\$ 226,650
Other Expenses	\$ 5,697,810	\$ 5,750,030	\$ 52,220	\$ 5,853,530
Operating Total	\$ 5,916,510	\$ 5,976,680	\$ 60,170	\$ 6,080,180
Employee Benefits	\$ 41,820	\$ 48,290	\$ 6,470	\$ 50,100
General Fund Overhead	\$ 18,400	\$ 17,960	\$ (440)	\$ 18,610
Debt Service	\$ 400,010	\$ 381,160	\$ (18,850)	\$ 371,740
Total	\$ 6,376,740	\$ 6,424,090	\$ 47,350	\$ 6,520,630
Program Revenue	\$ 6,300,000	\$ 6,400,000	\$ 100,000	\$ 6,400,000
Total Full-Time Equivalent Positions	\$ 2.0	2.0	-	2.0

2011 Significant Program Changes

Title: Funding Adjustment for Golf Contract

Budget Amount: (\$100,000) **Fund:** Municipal Golf **FTE:** -

Description:

This decrease adjusts the amount budgeted for the vendor contract related to the operation of the City's golf courses to align with the actual amount needed to fund the contract.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Reduction in Debt Service

Budget Amount: (\$18,850) **Fund:** Municipal Golf **FTE:** -

Description:

This decrease reduces the debt service amount budgeted for 2011 to align with the scheduled debt service for the period.

Comment/Justification:

This decrease is approved in order to align budgeted resources to projected expenditures.

Departmental Budgets



Title: Cost Savings Days

Budget Amount: \$3,350 **Fund:** Municipal Golf **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: Reduction in Debt Service

Budget Amount: (\$9,420) **Fund:** Municipal Golf **FTE:** -

Description:

This decrease reduces the debt service amount budgeted for 2012 to align with the scheduled debt service for the period.

Comment/Justification:

This decrease is approved in order to align budgeted resources to projected expenditures.

Performance Measures

Performance Objective:

To increase rounds played at City-owned golf courses.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage change in the number of rounds played at the seven municipal golf courses over previous year statistics.	1.0%	-4.4%	3.6%

Target Results:

The 2010 target was not achieved due to very wet weather in the spring. The wet weather especially impacted the playing conditions at two of the golf courses that have less permeable soils. The summer heat also impacted the number of rounds played. The number of rounds played in 2010 totaled 274,978, which represents a decrease of 12,637 from the number of rounds played in 2009. The total number of rounds targeted for 2011 is 285,000.

Departmental Budgets



Performance Objective:

To offer clean, well-maintained, quality golf courses for the citizens of Cincinnati.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers rating golf facilities good to excellent.	90%	85%	90%

Target Results:

The 2010 target was not achieved. The measure is a combination of the ratings for both customer service and course conditions, which are considered as an aggregate. The 85 percent result for 2010 is that aggregate rating. For customer service alone, the 2010 actual rating was 93 percent. For course conditions alone, the rating was 67 percent because of weather that impacted play, such as the very wet spring experienced during 2010.

Departmental Budgets



Program 5: Indoor/Facility Maintenance

Description: The purpose of the Facility Maintenance Division is to maintain the infrastructure of the Cincinnati Recreation Commission recreation centers and facilities in safe, comfortable, and aesthetically attractive conditions.

Goal: The Indoor/Facility Maintenance Division is dedicated to keeping all of the Department's facilities operating in a safe and efficient manner.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 775,320	\$ 807,200	\$ 31,880	\$ 770,500
Other Expenses	\$ 676,870	\$ 472,780	\$ (204,090)	\$ 446,830
Operating Total	\$ 1,452,190	\$ 1,279,980	\$ (172,210)	\$ 1,217,330
Employee Benefits	\$ 354,870	\$ 421,970	\$ 67,100	\$ 433,840
General Fund Overhead	\$ 30,450	\$ 27,230	\$ (3,220)	\$ 24,740
Total	\$ 1,837,510	\$ 1,729,180	\$ (108,330)	\$ 1,675,910
Program Revenue	\$ -	\$ 3,500	\$ 3,500	\$ 3,500
Total Full-Time Equivalent Positions	\$ 15.0	15.0	-	15.0

2011 Significant Program Changes

Title: Closure of Nineteen Pools

Budget Amount: (\$134,000) **Fund:** General Fund **FTE:** -

Description:

This decrease eliminates the funding for chlorine and other maintenance supplies and materials associated with the nineteen pools that will be closed due to fiscal constraints.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$38,530) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Reduction of Personnel Reimbursements for General Fund Staff

Budget Amount: (\$33,480) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates \$33,480 in personnel funding that would have reimbursed personnel within the General Fund who provide services eligible for funding from the Income Tax-Infrastructure Fund.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: \$2,550 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$2,100 **Fund:** All Funds **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011. Of the \$2,100 increase, \$1,400 is within the Income Tax-Infrastructure Fund and \$700 is within the General Fund.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$680) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Shift Funding Source for Armleder Memorial Aquatics Facilities

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for chlorine and other maintenance supplies for the Armleder Memorial Aquatics Facilities from the General Fund to the Armleder Projects Fund. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will reduce the department's General Fund need by \$34,310.

Comment/Justification:

This transfer is approved due to the limited nature of General Fund resources.

Title: Shift Funding Source for Mt. Auburn Pool

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for chlorine for the Mt. Auburn indoor pool from the General Fund to the Recreation Special Activities Fund. Due to its year-round operations and its accessibility to individuals with physical limitations, the Mt. Auburn pool generates sufficient revenues from memberships and special programming to support the funding shift to the Recreation Special Activities Fund. The shift in funding will reduce the department's General Fund need by \$1,000.

Comment/Justification:

This transfer is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$70,800) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,050) **Fund:** All Funds **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011. Of the \$1,050 decrease, \$700 is within the Income Tax-Infrastructure Fund and \$350 is within the General Fund.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$680 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Shift Funding Source for Armleder Memorial Aquatics Facilities

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for chlorine and other maintenance supplies for the Armleder Memorial Aquatics Facilities from the Armleder Projects Fund back into the General Fund. As expenditures from the Armleder Projects Fund are limited to only interest earned, the Armleder Projects Fund is only a viable funding source for 2011. The shift in funding will increase the department's General Fund need by \$34,930.

Comment/Justification:

This transfer is approved.

Performance Measures

Performance Objective:

To complete work orders related to indoor maintenance in a timely manner.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of work orders completed.	97%	93%	100%

Target Results:

The 2010 target was not achieved. Two maintenance positions were vacant for a material portion of 2010 due to the lead time needed to refill the positions.

Departmental Budgets



Performance Objective:

To offer clean, safe and well-maintained facilities for public use.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage of customers rating facilities good to excellent.	90%	97%	95%

Target Results:

The 2010 target was exceeded by seven percent.

Departmental Budgets



Program 6: Outdoor Maintenance

Description: Outdoor Maintenance provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

Goal: The Outdoor Maintenance Division is dedicated to keeping all of the Department's grounds and properties clean, mowed and safe.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,813,890	\$ 1,867,360	\$ 53,470	\$ 1,728,530
Other Expenses	\$ 660,990	\$ 652,560	\$ (8,430)	\$ 616,620
Operating Total	\$ 2,474,880	\$ 2,519,920	\$ 45,040	\$ 2,345,150
Employee Benefits	\$ 487,760	\$ 588,320	\$ 100,560	\$ 600,950
Total	\$ 2,962,640	\$ 3,108,240	\$ 145,600	\$ 2,946,100
Program Revenue	\$ -	\$ 300	\$ 300	\$ 300
Total Full-Time Equivalent Positions	\$ 49.9	49.9	-	49.9

2011 Significant Program Changes

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$20,130) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Pay

Budget Amount: \$12,600 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Energy Savings

Budget Amount: (\$3,550) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$2,550 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,140) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$181,350) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$6,300) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$1,140 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Performance Measures

Performance Objective:

To complete work orders related to outdoor maintenance in a timely manner.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of work orders completed.	95%	95%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

To ensure playground safety via the playground safety team inspection program.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Number of weekly inspections conducted on playgrounds.	1	2	1

Target Results:

The 2010 target was exceeded by one.

Departmental Budgets



Performance Objective:

To offer clean, safe and well-maintained outdoor facilities for public use.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage of customers rating outdoor facilities good to excellent.	90%	97%	95%

Target Results:

The 2010 target was exceeded by seven percent.

Departmental Budgets



Program 7: Planning & Development

Description: The purpose of the Technical Services Division is to guide and administer the Capital Improvement Program for the Cincinnati Recreation Commission, and to provide safe and attractive recreation facilities.

Goal: Administer the Capital Improvement Program by prioritizing capital needs of the City's assets and improving the sites as allowed within the approved capital budget target.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 6,700	\$ 7,230	\$ 530	\$ 6,480
Other Expenses	\$ 17,280	\$ 23,370	\$ 6,090	\$ 22,080
Operating Total	\$ 23,980	\$ 30,600	\$ 6,620	\$ 28,560
Employee Benefits	\$ 100	\$ 290	\$ 190	\$ 290
Total	\$ 24,080	\$ 30,890	\$ 6,810	\$ 28,850
Capital Projects	\$ 1,635,000	\$ 1,850,000	\$ 215,000	\$ 1,355,500
Total Full-Time Equivalent Positions	\$ 8.5	8.5	-	8.5

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: \$5,310 **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$140) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$2,210) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$250) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Explanation of Capital Projects

The Capital Budget for the Planning & Development Program totals \$1,850,000 in 2011 and \$1,355,500 in 2012 for the Recreation Facilities Renovation project. This project provides funding for roof replacements, installation of new HVAC systems, replacement of doors and windows, mechanical system improvements, and the upgrade of fire protection and security systems.

Performance Measures

Performance Objective:

To complete capital projects within budget and capital program time frame.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of capital projects completed on time and within budget.	100%	100%	100%

Departmental Budgets



Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 8: Seniors

Description: The Senior Division seeks to provide high quality recreation and leisure experiences to senior citizens of Cincinnati. These activities include a variety of social, athletic, cultural, educational, and recreational activities.

Goal: The Senior Division partners with the Department's community centers to offer excellent senior programs directly in the neighborhoods where participants live.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 119,550	\$ 379,200	\$ 259,650	\$ 365,620
Other Expenses	\$ 16,150	\$ 122,830	\$ 106,680	\$ 124,100
Operating Total	\$ 135,700	\$ 502,030	\$ 366,330	\$ 489,720
Employee Benefits	\$ 37,760	\$ 86,420	\$ 48,660	\$ 88,190
General Fund Overhead	\$ 860	\$ 820	\$ (40)	\$ -
Total	\$ 174,320	\$ 589,270	\$ 414,950	\$ 577,910
Program Revenue	\$ -	\$ 285,500	\$ 285,500	\$ 285,500
Total Full-Time Equivalent Positions	\$ 3.8	7.5	3.8	7.5

2011 Significant Program Changes

Title: Funding from the Recreation Federal Grant Projects Fund

Budget Amount: \$275,000 **Fund:** Recreation Fed Grant Project **FTE:** -

Description:

This increase represents \$190,000 in personnel and \$85,000 in non-personnel that will be funded by the Recreation Federal Grant Projects Fund.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Program Realignment Due to Accounting Change

Budget Amount: \$125,540 **Fund:** General Fund **FTE:** 3.8

Description:

This increase reconciles the 2010 Approved Budget to the new accounting methodology used by the Department of Recreation for 2011. This change in methodology switched a unit that belonged to the Community Center Operations programs with the unit that comprises the Seniors program. The change in accounting methodology results in a shift of \$125,540 and 3.75 FTE from the Community Center Operations program.

Comment/Justification:

This increase is approved.

Title: Program Transfer Realignment

Budget Amount: (\$44,960) **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Funding from the Contributions for Recreation Purposes Fund

Budget Amount: \$5,000 **Fund:** Contributions for Recreation **FTE:** -

Description:

This increase represents \$5,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund.

Comment/Justification:

This increase is approved.

Title: Program Transfer Realignment

Budget Amount: \$4,030 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Reduction of Contractual Services

Budget Amount: (\$170) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$14,520) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To expand senior program opportunities in recreation centers.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers rating all senior programs good to excellent.	90%	95%	90%
Percentage change in the number of senior programs offered over previous year statistics.	0%	-9.9%	0%

Target Results:

The 2010 target for the program rating was exceeded by five percent. The 2010 target for the percentage change in senior programs was not achieved. Due to funding reductions, operating hours at recreation centers were reduced. The new core hours of operation reduced morning programming, which included mostly senior programs. The number of senior programs offered in 2009 totaled 22,614 and decreased to 20,366 in 2010.

Departmental Budgets



Program 9: Support Services

Description: The Support Services Division sets the policies under which the overall mission of the department is carried out and is responsible for public relations and master planning related to department programs and services, addressing the department's information technology issues and needs, providing a comprehensive financial management program, facilitating the employment and training of a diversified and qualified staff, providing equal opportunities for advancement, and providing oversight and training of all personnel records. All sections of the Support Services Division work cohesively to support the goals and objectives of the department.

Goal: The Support Service Division develops services that will promote a positive department and City image, enhance credibility, and encourage greater private sector financial support and neighborhood volunteer support of the department's programs.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,057,370	\$ 1,064,210	\$ 6,840	\$ 994,850
Other Expenses	\$ 203,570	\$ 302,700	\$ 99,130	\$ 296,270
Equipment	\$ 34,090	\$ 34,840	\$ 750	\$ 33,740
Operating Total	\$ 1,295,030	\$ 1,401,750	\$ 106,720	\$ 1,324,860
Employee Benefits	\$ 464,940	\$ 491,530	\$ 26,590	\$ 507,560
General Fund Overhead	\$ 5,140	\$ 5,170	\$ 30	\$ 5,320
Total	\$ 1,765,110	\$ 1,898,450	\$ 133,340	\$ 1,837,740
Program Revenue	\$ 40,120	\$ 151,470	\$ 111,350	\$ 151,470
Total Full-Time Equivalent Positions	\$ 24.5	22.5	(2.0)	22.5

2011 Significant Program Changes

Title: Funding from the Recreation Federal Grant Projects Fund

Budget Amount: \$100,000 **Fund:** Recreation Fed Grant Project **FTE:** -

Description:

This increase represents \$5,280 in personnel and \$94,720 in non-personnel that will be funded by the Recreation Federal Grant Projects Fund.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Transfer of the Waterfront Program to the Parks Department

Budget Amount: \$42,000 **Fund:** General Fund **FTE:** -

Description:

This increase provides funding to offset the elimination of a General Fund personnel reimbursement from the Waterfront & Special Events program since that program will be transferred to the Parks Department.

Comment/Justification:

This increase is approved in order to adequately provide for the Support Services program.

Title: Eliminate Position Vacated Due to Retirement

Budget Amount: (\$32,380) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates a Clerk Typist 2 position that will be vacated effective February 1, 2011 due to the retirement of the incumbent. The duties performed by this position will be reassigned to remaining personnel.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Part-Time Staffing Reduction

Budget Amount: (\$25,060) **Fund:** General Fund **FTE:** (1.0)

Description:

This decrease eliminates the funding for two part-time positions within the Support Services program. The two positions are Recreation Program Leader positions. One of the positions is responsible for customer service and answering telephone calls. The other position provides support to two full-time information technology staff members by performing software upgrades and troubleshooting IT issues at recreation facilities. The elimination of the other two positions will result in delayed issue resolution, and the duties of the positions will be assumed by remaining staff.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Cost Savings Days

Budget Amount: \$21,980 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Funding from the Contributions for Recreation Purposes Fund

Budget Amount: \$10,000 **Fund:** Contributions for Recreation **FTE:** -

Description:

This increase represents \$10,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund.

Comment/Justification:

This increase is approved.

Title: Reduce Salary for Administrative Specialist Position

Budget Amount: (\$9,130) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces the salary for an Administrative Specialist position that was vacated effective December 1, 2010 due to the retirement of the incumbent. The amount being decreased represents the salary savings anticipated by hiring a new employee at the minimum salary for the classification.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Reduction of Contractual Services and Supplies

Budget Amount: (\$5,420) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces contractual services and supplies.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Program Transfer Realignment

Budget Amount: (\$5,310) **Fund:** General Fund **FTE:** -

Description:

The variances in non-personnel services for this program budget are primarily due to the department better aligning actual non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Merit Pay

Budget Amount: (\$5,300) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Pay

Budget Amount: \$3,800 **Fund:** General Fund **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Program Transfer Realignment

Budget Amount: \$1,390 **Fund:** Recreation Special Activities **FTE:** -

Description:

The variances in personnel services for this program budget are primarily due to the department better aligning actual personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Shift Funding Source for a Recreation Specialist Position

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer results in the shift of funding source for a Recreation Specialist position from the General Fund to the Recreation Federal Grant Projects Fund. The position is responsible for oversight of the After School At Risk Snack Program. The Ohio Department of Education reimburses the department for snacks served at the recreation centers, and it is allowable to use a portion of the reimbursement to cover administrative staff cost. The shift in funding will reduce the department's General Fund need by \$11,020.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$84,240) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$5,300 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Eliminate Position Vacated Due to Retirement

Budget Amount: (\$2,870) **Fund:** General Fund **FTE:** -

Description:

This decrease eliminates the 2.1 pay periods of funding and prorated longevity payment required in 2011 to fund the Clerk Typist 2 position that will be eliminated after the February 1, 2011 effective date of the incumbent's retirement.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,900) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Performance Measures

Performance Objective:

To respond effectively and efficiently to interdepartmental inquiries and requests.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of staff who responded that they were satisfied or extremely satisfied with the services provided by the Support Services Program in a biennial survey.	90%	N/A	90%

Target Results:

This performance measure was new for 2010. The first biennial survey will cover 2010 and 2011, and as a result, survey results will not be available until the beginning of 2012.

Departmental Budgets



Program 10: Therapeutic Recreation

Description: The Division is dedicated to providing high quality support services, training, and advocacy. Therapeutic recreation programs include both specialized and inclusive programming for adults and youth.

Goal: These programs provide the individual with the opportunity for self-expression and encourage social interaction.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 184,410	\$ 616,430	\$ 432,020	\$ 579,690
Other Expenses	\$ 20,160	\$ 77,900	\$ 57,740	\$ 78,090
Operating Total	\$ 204,570	\$ 694,330	\$ 489,760	\$ 657,780
Employee Benefits	\$ 55,900	\$ 168,160	\$ 112,260	\$ 171,610
General Fund Overhead	\$ 860	\$ 1,230	\$ 370	\$ 9,270
Total	\$ 261,330	\$ 863,720	\$ 602,390	\$ 838,660
Program Revenue	\$ -	\$ 83,100	\$ 83,100	\$ 83,100
Total Full-Time Equivalent Positions	\$ 5.0	12.0	7.0	12.0

2011 Significant Program Changes

Title: Program Realignment Due to Accounting Change

Budget Amount: \$436,030

Fund: General Fund

FTE: 7.0

Description:

This increase reconciles the 2010 Approved Budget to the new accounting methodology used by the Department of Recreation for 2011. This change in methodology switched a unit that belonged to the Community Center Operations programs with the unit that comprises the Therapeutic Recreation program. The change in accounting methodology results in a shift of \$436,030 and 7.0 FTE from the Community Center Operations program.

Comment/Justification:

This increase is approved.

Departmental Budgets



Title: Program Transfer Realignment

Budget Amount: \$42,240 **Fund:** General Fund **FTE:** -

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Funding from the Contributions for Recreation Purposes Fund

Budget Amount: \$10,000 **Fund:** Contributions for Recreation **FTE:** -

Description:

This increase represents \$10,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund.

Comment/Justification:

This increase is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,300 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Reduction of Supplies

Budget Amount: (\$970) **Fund:** General Fund **FTE:** -

Description:

This decrease reduces supplies.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Shift of Funding Source for Part-Time Therapeutic Recreation Staff

Budget Amount: \$0 **Fund:** All Funds **FTE:** -

Description:

This transfer shifts the funding source for some of the part-time staffing for the Therapeutic Recreation program from the General Fund into the Recreation Special Activities Fund. The shift in funding will reduce the department's General Fund need by \$112,950.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$37,300) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$650) **Fund:** General Fund **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Explanation of Capital Projects

The Capital Budget for the Therapeutic Recreation Program totals \$100,000 in both 2011 and 2012 for the Compliance with the Americans with Disabilities Act (ADA). The project provides funding to remain in compliance with the provisions of the ADA in order to improve the usability of Recreation facilities for persons with disabilities.

Performance Measures

Performance Objective:

Promote participation of individuals with disabilities in general recreation (inclusive) programs through advocacy and support services

Departmental Budgets



Unit of Measure:	2010 Target	2010 Actual	2011 Target
Number of internal training programs offered by Therapeutics staff to other departmental staff	8	8	8

Target Results:

The 2010 target was achieved.

Performance Objective:

To provide high quality recreational programs designed to meet the needs and interests of individuals with disabilities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Program evaluation and percent of participant satisfaction.	90%	90%	90%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 11: Waterfront & Special Events

Description: The Division of Waterfront and Special Events provides recreational and cultural activities for the Greater Cincinnati community.

Goal: By providing a venue for citizens to enhance their personal health and cultural awareness, we bring residents together to enrich and improve their quality of life.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 759,930	\$ -	\$ (759,930)	\$ -
Other Expenses	\$ 812,660	\$ -	\$ (812,660)	\$ -
Operating Total	\$ 1,572,590	\$ -	\$ (1,572,590)	\$ -
Employee Benefits	\$ 173,710	\$ -	\$ (173,710)	\$ -
General Fund Overhead	\$ 24,940	\$ -	\$ (24,940)	\$ -
Total	\$ 1,771,240	\$ -	\$ (1,771,240)	\$ -
Program Revenue	\$ 675,000	\$ -	\$ (675,000)	\$ -
Total Full-Time Equivalent Positions	\$ 16.0	-	(16.0)	-

2011 Significant Program Changes

Title: Transfer of the Waterfront Program to the Parks Department

Budget Amount: (\$1,384,990) **Fund:** All Funds **FTE:** (13.0)

Description:

This decrease transfers the funding for the Waterfront & Special Events Program to the Parks Department. The decrease includes \$675,980 and 9.03 FTE within the General Fund and \$709,010 and 4.0 FTE within the Sawyer Point Fund. Of the General Fund reduction amount identified, \$42,000 in personnel funding will be retained by the Recreation Department and transferred to the Support Services program. This personnel funding represents a proportional allocation of some of the Support Services program's costs to the Recreation Department programs that the Support Services program supports.

Comment/Justification:

This transfer is approved.

Departmental Budgets



Title: Alignment of Resources with Projected Demand

Budget Amount: (\$177,250) **Fund:** Sawyer Point **FTE:** (3.0)

Description:

This decrease aligns personnel and non-personnel resources with projected event demand and revenue for Sawyer Point and Yeatman's Cove. Due to the alignment with projected event demand, this reduction will not impact service delivery.

Comment/Justification:

This decrease is approved in order to better align resources with projected demand.

Title: Energy Savings

Budget Amount: (\$35,120) **Fund:** General Fund **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Cost Savings Days

Budget Amount: \$2,700 **Fund:** General Fund **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for Non-Represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$500 **Fund:** General Fund **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

To offer clean, safe, and well-maintained venue for special events and general enjoyment.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
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Departmental Budgets



Percentage change in Park attendance over previous year statistics.	3%	-8.6%	2%
Percentage of customers rating facilities good to excellent.	90%	97%	95%

Target Results:

The 2010 target for the facilities rating was exceeded by seven percent. The 2010 target for percentage increase in park attendance was not achieved. Attendance was down at some events compared to 2009, and the P&G concert was not held because the contracted event producer could not secure funding.

Departmental Budgets



Program 12: Youth & Family Services

Description: The Youth and Family Services Division works with the Cincinnati Recreation Commission's staff and neighborhood youth to identify trends in recreation, to seek out alternative sources of revenue, and to identify and develop youth serving community partnerships.

Goal: Through the Youth & Family Services Division, attention is given to the creation and maintenance of leadership and development opportunities for youth.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 136,840	\$ 178,670	\$ 41,830	\$ 167,360
Other Expenses	\$ 31,910	\$ 37,620	\$ 5,710	\$ 36,740
Operating Total	\$ 168,750	\$ 216,290	\$ 47,540	\$ 204,100
Employee Benefits	\$ 40,180	\$ 66,690	\$ 26,510	\$ 68,060
General Fund Overhead	\$ 1,810	\$ 1,720	\$ (90)	\$ 1,720
Total	\$ 210,740	\$ 284,700	\$ 73,960	\$ 273,880
Program Revenue	\$ 24,780	\$ 59,700	\$ 34,920	\$ 59,700
Total Full-Time Equivalent Positions	\$ 3.8	4.5	0.8	4.5

2011 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: \$45,640 **Fund:** General Fund **FTE:** 1.0

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2011.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Departmental Budgets



Title: Funding from the Contributions for Recreation Purposes Fund

Budget Amount: \$3,000 **Fund:** Contributions for Recreation **FTE:** -

Description:

This increase represents \$3,000 in non-personnel that will be funded by the Contributions for Recreation Purposes Fund.

Comment/Justification:

This increase is approved.

Title: Part-Time Staffing Reduction

Budget Amount: (\$2,060) **Fund:** General Fund **FTE:** (0.3)

Description:

This decrease reduces part-time Municipal Worker positions and/or hours at the LeBlond Recreation Center, which serves as the base of operations for the Youth & Family Services program. The reduction will result in deferred cleaning and trash pickup at the impacted recreation centers. Where possible, these tasks will be reassigned to remaining personnel.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$12,860) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Conduct four citywide Teen Socials that promote physical activity, positive social skills, and interaction with diverse groups of teens from across the City and to provide new recreational opportunities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Number of Teen Socials offered.	4	2	0

Departmental Budgets



Target Results:

The 2010 target was not achieved. Staffing reductions due to reduced funding necessitated that remaining staff remain in the buildings. As a result, off-site trips were curtailed. Additional funding reductions have resulted in the inability to conduct any Teen Socials in 2011.

Performance Objective:

To expand participation of teen programming within community center activities and citywide teen social events.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of teen participation over previous year statistics.	3%	-21.3%	2%

Target Results:

The 2010 target was not achieved. The reduction in participation for 2010 is partially attributable to the Evanston Recreation Center being closed for renovations for approximately eight months. Staffing reductions due to reduced funding also impacted the results with fewer teen programs being offered.

Departmental Budgets

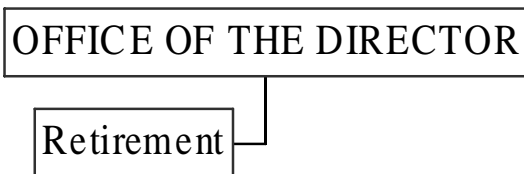
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Departmental Budgets



Retirement

Mission: The mission of the Department of Retirement is to promote long-term financial security for members of the Cincinnati Retirement System and maintain the financial health of the pension and healthcare trusts.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Total Full-Time Equivalent Positions	\$ -	-	9.0	9.0	9.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Employee Retirement System

PROGRAM SUMMARIES

Program 1: Employee Retirement System

Description: The Department of Retirement is governed by an eleven member Board of Trustees. Six members are appointed by the Mayor and must have extensive expertise in certain fields. Five members are elected by active and retired members of the Cincinnati Retirement System (CRS). The Executive Director of CRS implements policies and manages daily operations. The Cincinnati Retirement System is funded by employee and employer contributions, and investment gains from assets. The department's operating budget is approved by the CRS Board of Trustees, is funded by the assets of CRS, and is not part of the City Budget. The department oversees and administers all benefits provided by the CRS as follows: Administers pension and healthcare benefits for retirees; Manages the enrollment, eligibility and accrual of benefits for active employees; Maintains and administers accrued benefits for terminated vested members; Provides education, communication, and counseling to all members of CRS, retired and active; Manages the financial operations of the pension and healthcare trusts; and Administers and assists in the development and execution of the benefits, funding and investment strategies of the CRS Board of Trustees.

Goal: To promote long-term financial security for members of the Cincinnati Retirement System and maintain the financial health of the pension and healthcare trusts.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Total Full-Time Equivalent Positions	\$ -	9.0	9.0	9.0

2011 Significant Program Changes

Title: Transfer of Employee Retirement System Personnel

Budget Amount: \$0 **Fund:** Retirement System **FTE:** 9.0

Description:

This represents the shift of staff from the Employee Retirement System Program in the Department of Finance to the Department of Retirement as prescribed by ordinance number 325-2010 passed by City Council on August 4, 2010.

Comment/Justification:

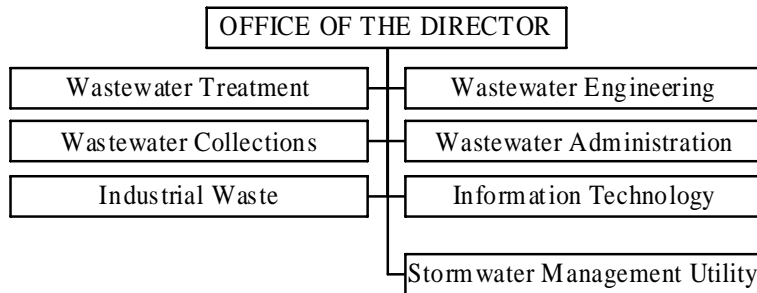
This shift is approved to align City services with approved legislation.



Sewers

Mission: The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers. We will provide our customers and the community with quality, cost effective collection and treatment of wastewater, and "on-time" engineering, regulatory, and administrative services. We will do this by:

- Ensuring the public health by continuing to comply with and increasing our participation in the development of regulations;
- Maintaining, expanding, and enhancing our processes and facilities;
- Continuing to build the confidence of our customers, local government officials, and regulators;
- Using innovative technology; and
- Building a cooperative environment that values the employee and supports MSD's vision.



Departmental Budgets



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 34,796,400	\$ 37,980,560	\$ 38,314,910	\$ 334,350	\$ 38,313,160
Other Expenses	\$ 67,647,270	\$ 62,805,740	\$ 58,721,930	\$ (4,083,810)	\$ 59,778,930
Equipment	\$ 4,955,380	\$ 5,155,490	\$ 4,975,290	\$ (180,200)	\$ 5,064,850
Operating Total	\$ 107,399,050	\$ 105,941,790	\$ 102,012,130	\$ (3,929,660)	\$ 103,156,940
Employee Benefits	\$ 12,617,850	\$ 13,549,460	\$ 16,538,600	\$ 2,989,140	\$ 16,973,420
General Fund Overhead	\$ 2,157,580	\$ 2,350,710	\$ 2,560,090	\$ 209,380	\$ 2,583,380
Debt Service	\$ 74,175,840	\$ 81,182,840	\$ 83,912,630	\$ 2,729,790	\$ 94,485,000
Total	\$ 196,350,320	\$ 203,024,800	\$ 205,023,450	\$ 1,998,650	\$ 217,198,740
Capital Projects	\$ 238,104,500	\$ 140,621,800	\$ 211,764,000	\$ 71,142,200	\$ 153,856,300
Program Revenue	\$ 8,931,760	\$ 234,640,000	\$ 240,255,000	\$ 5,615,000	\$ 253,355,000
Total Full-Time Equivalent Positions	\$ 750.0	750.0	753.0	3.0	753.0

Departmental Budgets



DEPARTMENT PROGRAMS:

- | | |
|--|---|
| 1. Office of the Director/Administration | 2. Wastewater Engineering |
| 3. Information Technology | 4. Wastewater Treatment |
| 5. Wastewater Collection | 6. Industrial Waste |
| 7. Water-In-Basement | 8. Stormwater - Admin. & Financial Management |
| 9. Stormwater - Planning/Design | 10. Stormwater - Operations & Maintenance |
| 11. Stormwater - NPDES Compliance | 12. Stormwater - Flood Control |

PROGRAM SUMMARIES

Program 1: Office of the Director/Administration

Description: Manage the department's centralized support services along with the overall leadership of the organization.

Goal: Provide excellent internal and external customer service, and human resources development.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 4,124,900	\$ 4,418,650	\$ 293,750	\$ 4,418,650
Other Expenses	\$ 9,343,240	\$ 8,885,220	\$ (458,020)	\$ 9,045,150
Equipment	\$ 5,103,490	\$ 4,923,290	\$ (180,200)	\$ 5,011,910
Operating Total	\$ 18,571,630	\$ 18,227,160	\$ (344,470)	\$ 18,475,710
Employee Benefits	\$ 1,491,980	\$ 1,933,390	\$ 441,410	\$ 1,983,750
General Fund Overhead	\$ 244,230	\$ 276,370	\$ 32,140	\$ 296,050
Total	\$ 20,307,840	\$ 20,436,920	\$ 129,080	\$ 20,755,510
Program Revenue	\$ 225,690,000	\$ 231,490,000	\$ 5,800,000	\$ 244,590,000
Total Full-Time Equivalent Positions	\$ 56.0	63.0	7.0	63.0

2011 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: (\$802,300) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This non-personnel reduction is primarily associated with a reduction in anticipated expenses for automotive equipment, bill collection services, and other services.

Comment/Justification:

This reduction is approved to align the budget with the anticipated non-personnel expenses in 2011.

Departmental Budgets



Title: Establish Environmental Program Management Section

Budget Amount: \$293,750 **Fund:** Metropolitan Sewer District **FTE:** 7.0

Description:

This increase supports the addition of seven full-time positions to establish an Environmental Program Management section that will assist in implementation of the Consent Decree Wet Weather Improvement Program. Specifically, the Environmental Program Management Section will be responsible for conveyance and storage of combined sewage, treatment of combined sewage, stormwater separation, and alerting the public of water quality issues where combined sewers overflow.

Comment/Justification:

This funding is approved to align the budget with the anticipated personnel expenses in 2011.

Performance Measures

Performance Objective:

Provide timely service to external customers.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Average time in minutes from when a MSD crew arrives at customer property to the time the MSD crew finishes the water-in-basement investigation.	100.00	62.00	100.00
Percentage of water-in-basement responses within four hours of request.	95%	95%	95%

Target Results:

The 2010 target pertaining to response time was achieved. The 2010 target pertaining to investigation time was exceeded by an average of 38 minutes.

Departmental Budgets



Program 2: Wastewater Engineering

Description: Provide quality and on-time engineering services to internal and external customers.

Goal: Ensure timely compliance with the Consent Decree, which requires meeting the project milestones set by the Department of Justice.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 4,770,010	\$ 4,629,430	\$ (140,580)	\$ 4,629,430
Other Expenses	\$ 883,440	\$ 891,330	\$ 7,890	\$ 907,370
Operating Total	\$ 5,653,450	\$ 5,520,760	\$ (132,690)	\$ 5,536,800
Employee Benefits	\$ 1,710,720	\$ 2,010,070	\$ 299,350	\$ 2,062,450
General Fund Overhead	\$ 291,400	\$ 319,590	\$ 28,190	\$ 310,150
Debt Service	\$ 80,662,000	\$ 83,052,000	\$ 2,390,000	\$ 93,662,000
Total	\$ 88,317,570	\$ 90,902,420	\$ 2,584,850	\$ 101,571,400
Capital Projects	\$ 137,386,800	\$ 210,069,000	\$ 72,682,200	\$ 152,794,300
Total Full-Time Equivalent Positions	\$ 150.0	150.0	-	150.0

2011 Significant Program Changes

Title: Increase in Debt Service

Budget Amount: \$2,390,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase provides the necessary resources for yearly principal and interest payments associated with the Capital Improvement Plan.

Comment/Justification:

This increase is approved.

Title: Increase Capital Program Reimbursements

Budget Amount: (\$232,250) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This reduction in the personnel budget represents an increase of reimbursements from capital projects, which is partially offset by increases for lump sum payments.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: Increase in Debt Service

Budget Amount: \$10,610,000 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase provides the necessary resources for yearly principal and interest payments associated with the Capital Improvement Program.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Wastewater Engineering Program totals \$210,069,000 in 2011 and \$152,794,300 in 2012. Capital projects include MSD Sustainable Infrastructure, Wet Weather Improvement Plan (WWIP) Management and Support Services, SCADA System Install and Upgrades, and 96 other projects. Funding for the MSD Sustainable Infrastructure project totals \$61.0 million over the biennium. This project will provide funding to support the use of Low Impact Development Best Management Practices, stormwater offloading through stream separation, and promotion of sustainable best practices to remove stormwater from sewers in both Combined Sewer Overflow and Sanitary Sewer Overflow areas.

Performance Measures

Performance Objective:

Comply with approved and established capital project and program scopes, schedules, and budgets.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of capital improvement construction projects completed on schedule.	90%	100%	90%

Target Results:

The 2010 target was exceeded by ten percent due to all projects being completed by original milestones or within approved time extensions.

Departmental Budgets



Program 3: Information Technology

Description: Provide Information Systems planning, implementation, and support services.

Goal: Provide a reliable and secure network environment to improve MSD's business efficiency.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,092,690	\$ 2,229,270	\$ 136,580	\$ 2,229,270
Other Expenses	\$ 3,078,790	\$ 3,169,320	\$ 90,530	\$ 3,226,370
Operating Total	\$ 5,171,480	\$ 5,398,590	\$ 227,110	\$ 5,455,640
Employee Benefits	\$ 756,540	\$ 977,170	\$ 220,630	\$ 1,002,630
General Fund Overhead	\$ 120,400	\$ 140,210	\$ 19,810	\$ 149,360
Total	\$ 6,048,420	\$ 6,515,970	\$ 467,550	\$ 6,607,630
Total Full-Time Equivalent Positions	\$ 32.0	32.0	-	32.0

2011 Significant Program Changes

Title: Increase in Non-Personnel

Budget Amount: \$70,500 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This represents increased costs associated with subscriptions and memberships, which are partially offset by reductions in software and license fees.

Comment/Justification:

These non-personnel budget adjustments are approved.

Title: Increase in Merit Pay

Budget Amount: \$50,250 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This increase in the personnel budget is due to increases in merit-step pay that were not budgeted in 2010.

Comment/Justification:

These personnel budget increases are approved.

Performance Measures

Performance Objective:

Provide a highly reliable information technology system infrastructure for managing MSD business.

Departmental Budgets



	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage availability of critical business systems maintained by the IT division.	99.90%	99.90%	99.90%
Target Results: The 2010 target was achieved.			

Departmental Budgets



Program 4: Wastewater Treatment

Description: Reclaim wastewater and return it to the environment.

Goal: Operate and maintain seven water reclamation facilities (WRFs) and associated pump stations.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 14,993,170	\$ 15,231,930	\$ 238,760	\$ 15,231,930
Other Expenses	\$ 30,568,800	\$ 27,344,400	\$ (3,224,400)	\$ 27,836,600
Operating Total	\$ 45,561,970	\$ 42,576,330	\$ (2,985,640)	\$ 43,068,530
Employee Benefits	\$ 5,425,140	\$ 6,690,100	\$ 1,264,960	\$ 6,864,320
General Fund Overhead	\$ 943,740	\$ 1,004,550	\$ 60,810	\$ 1,020,560
Total	\$ 51,930,850	\$ 50,270,980	\$ (1,659,870)	\$ 50,953,410
Total Full-Time Equivalent Positions	\$ 276.0	280.0	4.0	280.0

2011 Significant Program Changes

Title: Reduction in Non-Personnel

Budget Amount: (\$4,077,550) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This decrease is attributable to reductions in contractual services, materials, supplies, and other various services. This decrease also includes a reduction in anticipated chemical costs due to increased operating efficiencies.

Comment/Justification:

These adjustments are approved.

Title: Increase in Personnel

Budget Amount: \$238,760 **Fund:** Metropolitan Sewer District **FTE:** 4.0

Description:

This increase in the personnel budget is necessary to support asset management, data management, human resources, and administration.

Comment/Justification:

These personnel adjustments are approved.

Performance Measures

Departmental Budgets



Performance Objective:

Meet or exceed the regulatory compliance established through National Pollutant Discharge Elimination System (NPDES) permit.

	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage of NPDES reporting data met or performed better than the limits set by Environmental Protection Agency (EPA).	99.8%	99.8%	99.8%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 5: Wastewater Collection

Description: Collect wastewater and convey it to the regional wastewater reclamation facilities.

Goal: Operate and maintain 3,100 miles of pipe proactively.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 8,095,470	\$ 7,482,380	\$ (613,090)	\$ 7,482,380
Other Expenses	\$ 9,072,880	\$ 8,622,880	\$ (450,000)	\$ 8,778,090
Operating Total	\$ 17,168,350	\$ 16,105,260	\$ (1,063,090)	\$ 16,260,470
Employee Benefits	\$ 2,931,870	\$ 3,288,150	\$ 356,280	\$ 3,373,790
General Fund Overhead	\$ 490,160	\$ 542,400	\$ 52,240	\$ 501,320
Total	\$ 20,590,380	\$ 19,935,810	\$ (654,570)	\$ 20,135,580
Total Full-Time Equivalent Positions	\$ 166.0	158.0	(8.0)	158.0

2011 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: (\$773,000) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This reduction decreases expenses for various non-personnel budget items including fuel, automotive repair, expert services, and other services.

Comment/Justification:

These non-personnel budget adjustments are approved.

Title: Decrease in Personnel

Budget Amount: (\$613,090) **Fund:** Metropolitan Sewer District **FTE:** (8.0)

Description:

This decrease is primarily due to the elimination of eight vacant Utility Laborer positions and increased reimbursements from capital projects.

Comment/Justification:

These personnel budget adjustments are approved.

Performance Measures

Performance Objective:

Minimize sewer overflows and deterioration with a systematic preventive maintenance program.

Departmental Budgets



	2010 Target	2010 Actual	2011 Target
Unit of Measure: Percentage of collection system assets (including a total of approximately 90,000 sewer segments and approximately 90,000 manholes) to which criticality rankings are assigned.	100%	100%	100%
Target Results: The 2010 target was achieved.			

Departmental Budgets



Program 6: Industrial Waste

Description: Monitor and regulate industrial and commercial customers, and provide analytical laboratory services.

Goal: Protect MSD assets through industry surveillance, and provide lab analysis support.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 2,886,440	\$ 3,244,530	\$ 358,090	\$ 3,244,530
Other Expenses	\$ 1,592,740	\$ 1,642,290	\$ 49,550	\$ 1,671,850
Operating Total	\$ 4,479,180	\$ 4,886,820	\$ 407,640	\$ 4,916,380
Employee Benefits	\$ 1,041,810	\$ 1,419,850	\$ 378,040	\$ 1,456,840
General Fund Overhead	\$ 173,120	\$ 193,390	\$ 20,270	\$ 217,380
Total	\$ 5,694,110	\$ 6,500,060	\$ 805,950	\$ 6,590,600
Total Full-Time Equivalent Positions	\$ 53.0	53.0	-	53.0

2011 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: \$367,680 **Fund:** Metropolitan Sewer District **FTE:** -

Description:

The increase in personnel services is primarily due to the department better aligning actual personnel expenses with the appropriate program in 2011.

Comment/Justification:

This realignment is approved.

Performance Measures

Performance Objective:

Provide lab analysis support to internal customers.

Unit of Measure:

Average total cost per analysis performed by Division of Industrial Waste (Total laboratory costs include salaries, wages, benefits, chemicals, equipment, and supplies.)

	2010 Target	2010 Actual	2011 Target
	\$22.00	\$11.03	\$22.00

Departmental Budgets



Target Results:

The 2010 target was exceeded by an average cost of \$10.97 per analysis performed by the Division of Industrial Waste. The 2010 actual was computed based on direct 2010 laboratory section costs including personnel, benefits, laboratory supplies, as well as an allocation of administrative costs.

Departmental Budgets



Program 7: Water-In-Basement

Description: Provide customer relief for capacity related sewer water-in-basement (WIB).

Goal: Comply with Consent Decree requirements for response and assistance to Water-In-Basement (WIB) customers.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Other Expenses	\$ 3,627,500	\$ 3,425,500	\$ (202,000)	\$ 3,487,160
Operating Total	\$ 3,627,500	\$ 3,425,500	\$ (202,000)	\$ 3,487,160
Total	\$ 3,627,500	\$ 3,425,500	\$ (202,000)	\$ 3,487,160

2011 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: (\$260,000) **Fund:** Metropolitan Sewer District **FTE:** -

Description:

This reduction primarily results from decreases in property claims, legal services, and other services.

Comment/Justification:

This reduction is approved to align the budget with the anticipated non-personnel expenses.

Performance Measures

Performance Objective:

Respond with WIB service in compliance with the Consent Decree to minimize sewerage outflow into basements.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Average cost for each water-in-basement cleanup that is the responsibility of MSD.	\$3,400	\$3,659	\$3,500

Target Results:

The 2010 target was not achieved. The average cleanup cost was \$259 or 7.6% higher than the anticipated target due to a few large individual claims associated with heavy rain events in June 2010.

Departmental Budgets



Program 8: Stormwater - Admin. & Financial Management

Description: Oversee the operational and financial functions of the Stormwater Management Utility (SMU).

Goal: Economically maintain, expand, and enhance our processes and facilities to provide quality services.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 167,320	\$ 172,960	\$ 5,640	\$ 172,960
Other Expenses	\$ 781,910	\$ 658,700	\$ (123,210)	\$ 670,560
Operating Total	\$ 949,230	\$ 831,660	\$ (117,570)	\$ 843,520
Employee Benefits	\$ 31,160	\$ 34,690	\$ 3,530	\$ 36,230
General Fund Overhead	\$ 18,390	\$ 13,740	\$ (4,650)	\$ 14,200
Total	\$ 998,780	\$ 880,090	\$ (118,690)	\$ 893,950
Program Revenue	\$ 8,950,000	\$ 8,765,000	\$ (185,000)	\$ 8,765,000
Total Full-Time Equivalent Positions	\$ 3.0	3.0	-	3.0

2011 Significant Program Changes

Title: Reduction in Data Processing

Budget Amount: (\$124,210) **Fund:** Stormwater Management

FTE: -

Description:

This represents a decrease in data processing services.

Comment/Justification:

This non-personnel budget reduction is approved.

Performance Measures

Performance Objective:

Ensure the accuracy of all Stormwater Management Utility billing accounts.

Unit of Measure:

Percentage of customer billing inquiries investigated and resolved with feedback provided to the customer within five working days.

	2010 Target	2010 Actual	2011 Target
	99%	99%	99%

Departmental Budgets



Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 9: Stormwater - Planning/Design

Description: This program includes Capital Improvement Project planning and design in the Stormwater Management Utility (SMU).

Goal: Ensure a safe public right-of-way and reduce receiving stream flooding and erosion, and improve water quality of receiving streams.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 103,290	\$ 123,420	\$ 20,130	\$ 123,420
Other Expenses	\$ 215,310	\$ 292,570	\$ 77,260	\$ 297,840
Operating Total	\$ 318,600	\$ 415,990	\$ 97,390	\$ 421,260
Employee Benefits	\$ 19,430	\$ 25,300	\$ 5,870	\$ 26,420
General Fund Overhead	\$ 8,950	\$ 8,480	\$ (470)	\$ 10,130
Total	\$ 346,980	\$ 449,770	\$ 102,790	\$ 457,810
Capital Projects	\$ 840,000	\$ 1,595,000	\$ 755,000	\$ 962,000
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

2011 Significant Program Changes

Title: Increase in Data Processing

Budget Amount: \$73,530 **Fund:** Stormwater Management **FTE:** -

Description:

This increase in data processing is due to the actual costs of data processing being significantly over budget in 2010.

Comment/Justification:

This non-personnel budget adjustment is approved to align the budget with the anticipated non-personnel expenses.

Title: Increase in Personnel

Budget Amount: \$20,000 **Fund:** Stormwater Management **FTE:** -

Description:

This increase in the personnel budget is due to an increase in payments related to retirements.

Comment/Justification:

This personnel budget adjustment is approved to align the budget the anticipated personnel expenses.

Explanation of Capital Projects

Departmental Budgets



The Capital Budget for the Stormwater - Planning/Design Program totals \$1,595,000 in 2011 and \$962,000 in 2012. Capital projects include Guerley Road Outlet to Sunset Drain Improvements, 3674 Hillside Avenue Stormwater Intake Improvements, Dyer Street Drainage Improvements, and five other projects. Funding for the Guerley Road Outlet to Sunset Drain Improvements project totals \$874,000 over the biennium. This project provides funding to solve the drainage and flooding problems in the Guerley Road and Dunham Way areas.

Performance Measures

Performance Objective:

Incorporate sustainable infrastructure into drainage projects where feasible.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of projects where environmentally friendly strategies were evaluated for sustainable infrastructure solutions.	10%	66%	10%

Target Results:

The 2010 target was exceeded by 56 percent. The Stormwater Management Utility is committed to improving the environment, as described in the City's National Pollution Discharge Elimination System (NPDES) Permit, through the utilization of Best Management Practices (BMP's) and Green Solutions.

Departmental Budgets



Program 10: Stormwater - Operations & Maintenance

Description: Conduct routine maintenance, remedial maintenance, and customer service in the Stormwater Management Utility (SMU).

Goal: Clean and maintain public stormwater related infrastructure.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 428,080	\$ 444,290	\$ 16,210	\$ 442,840
Other Expenses	\$ 2,759,500	\$ 2,908,580	\$ 149,080	\$ 2,960,930
Equipment	\$ 52,000	\$ 52,000	\$ -	\$ 52,940
Operating Total	\$ 3,239,580	\$ 3,404,870	\$ 165,290	\$ 3,456,710
Employee Benefits	\$ 80,710	\$ 90,920	\$ 10,210	\$ 94,970
General Fund Overhead	\$ 36,320	\$ 35,150	\$ (1,170)	\$ 36,480
Total	\$ 3,356,610	\$ 3,530,940	\$ 174,330	\$ 3,588,160
Total Full-Time Equivalent Positions	\$ 8.0	8.0	-	8.0

2011 Significant Program Changes

Title: Increase in Non-Personnel

Budget Amount: \$130,760 **Fund:** Stormwater Management **FTE:** -

Description:

This increase is due to anticipated increases in building repair and sewer repair.

Comment/Justification:

This increase is approved to align the budget with anticipated non-personnel expenses.

Title: AFSCME Longevity Pay

Budget Amount: \$2,900 **Fund:** Stormwater Management **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$1,450)

Fund: Stormwater Management

FTE: -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Performance Objective:

Minimize the occurrence of street flooding due to blocked inlets through inlet inspection.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of total inlets inspected and cleaned annually.	50%	57%	50%

Target Results:

The 2010 target was exceeded by seven percent.

Departmental Budgets



Program 11: Stormwater - NPDES Compliance

Description: This program includes regulation, permitting, and enforcement services in the Stormwater Management Utility (SMU).

Goal: The Stormwater Management Utility will meet and exceed all Federal standards under their National Pollutant Discharge Elimination System (NPDES) Permit and all requirements under the Clean Water Act (goal is 100% of requirement met).

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 240,260	\$ 255,050	\$ 14,790	\$ 254,750
Other Expenses	\$ 361,610	\$ 362,130	\$ 520	\$ 368,650
Operating Total	\$ 601,870	\$ 617,180	\$ 15,310	\$ 623,400
Employee Benefits	\$ 45,280	\$ 52,290	\$ 7,010	\$ 54,610
General Fund Overhead	\$ 16,330	\$ 19,730	\$ 3,400	\$ 20,940
Total	\$ 663,480	\$ 689,200	\$ 25,720	\$ 698,950
Total Full-Time Equivalent Positions	\$ 4.0	4.0	-	4.0

2011 Significant Program Changes

Title: AFSCME Longevity Pay

Budget Amount: \$600 **Fund:** Stormwater Management **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$300) **Fund:** Stormwater Management **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Performance Measures

Departmental Budgets



Performance Objective:

Comply with NPDES permit requirements of the Illicit Discharge Detection and Elimination Program.

	2010	2010	2011
Unit of Measure:	Target	Actual	Target
Inspect City-owned properties to identify and implement Stormwater pollution prevention techniques.	30 sites	30 sites	30 sites

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 12: Stormwater - Flood Control

Description: This program includes facility planning, major improvements, rehabilitation, repair, and facility operations and maintenance for the Stormwater Management Utility (SMU).

Goal: Maintain critical flood control facilities and ensure that flood control levees, walls, gates, valves, and pumps are ready for an emergency.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 78,930	\$ 83,000	\$ 4,070	\$ 83,000
Other Expenses	\$ 520,020	\$ 519,010	\$ (1,010)	\$ 528,360
Operating Total	\$ 598,950	\$ 602,010	\$ 3,060	\$ 611,360
Employee Benefits	\$ 14,820	\$ 16,670	\$ 1,850	\$ 17,410
General Fund Overhead	\$ 7,670	\$ 6,480	\$ (1,190)	\$ 6,810
Debt Service	\$ 520,840	\$ 860,630	\$ 339,790	\$ 823,000
Total	\$ 1,142,280	\$ 1,485,790	\$ 343,510	\$ 1,458,580
Capital Projects	\$ 2,395,000	\$ 100,000	\$ (2,295,000)	\$ 100,000
Total Full-Time Equivalent Positions	\$ 1.0	1.0	-	1.0

2011 Significant Program Changes

Title: Energy Savings

Budget Amount: (\$8,610)

Fund: Stormwater Management

FTE: -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This reduction is approved in order to align budgeted resources to projected expenditures.

2012 Significant Program Changes

Departmental Budgets



Title: Decrease in Debt Service

Budget Amount: (\$37,630) **Fund:** Stormwater Management **FTE:** -

Description:

This represents a decrease in the resources dedicated to yearly principal and interest payments associated with the Capital Improvement Program.

Comment/Justification:

This decrease is approved in order to provide the necessary resources for yearly principal and interest payments.

Explanation of Capital Projects

The Capital Budget for the Stormwater - Flood Control Program totals \$100,000 in 2011 and \$100,000 in 2012 for the Barrier Dam Facility Repairs project. This project provides funding for the repair of the Barrier Dam Facility and associated equipment.

Performance Measures

Performance Objective:

Receive an acceptable rating for all items inspected by the USACE during annual inspection.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of critical maintenance work and capital improvements projects identified and completed each year.	99%	100%	99%

Target Results:

The 2010 target was exceeded by one percent due to all critical maintenance work and capital improvements being identified and completed in 2010.

Departmental Budgets

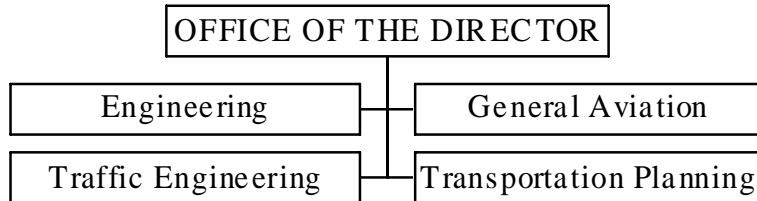
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Departmental Budgets



Transportation and Engineering

Mission: The mission of the Department of Transportation and Engineering is to plan, build, and manage a safe, efficient and progressive transportation system that supports the environment, neighborhood vitality and economic development. This is accomplished through innovation, effective partnerships and exceptional customer service.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 5,044,290	\$ 4,700,950	\$ 4,751,860	\$ 50,910	\$ 4,747,700
Other Expenses	\$ 5,246,770	\$ 5,068,100	\$ 4,571,920	\$ (496,180)	\$ 3,480,360
Equipment	\$ 102,290	\$ 103,310	\$ 105,590	\$ 2,280	\$ 107,490
Operating Total	\$ 10,393,350	\$ 9,872,360	\$ 9,429,370	\$ (442,990)	\$ 8,335,550
Employee Benefits	\$ 2,121,490	\$ 2,162,530	\$ 2,522,010	\$ 359,480	\$ 2,627,510
General Fund Overhead	\$ 330,630	\$ 336,350	\$ 311,540	\$ (24,810)	\$ 314,580
Debt Service	\$ 58,140	\$ 56,840	\$ 75,710	\$ 18,870	\$ 75,360
Total	\$ 12,903,610	\$ 12,428,080	\$ 12,338,630	\$ (89,450)	\$ 11,353,000
Capital Projects	\$ 27,801,000	\$ 26,725,300	\$ 24,038,000	\$ (2,687,300)	\$ 24,946,800
Program Revenue	\$ 3,610,080	\$ 4,000,400	\$ 4,753,500	\$ 753,100	\$ 4,753,500
Total Full-Time Equivalent Positions	\$ 186.0	176.0	174.0	(2.0)	174.0

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Director's Office
2. Transportation Planning and Urban Design
3. Engineering
4. Traffic Engineering
5. General Aviation

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This program ensures that the Department of Transportation and Engineering is run effectively, efficiently, and responsibly, focusing on economic development, public safety, service excellence, and neighborhood investment. Work includes providing leadership; establishing and managing relationships with citizens, City Council, community and political leaders, other City departments, and relevant local and regional organizations; establishing and managing the budget for the department; and responding to customer and City Council requests.

Goal: Lead, manage, and oversee the work of the Department of Transportation and Engineering to accomplish the departmental Business Plan consistent with the vision of the City Manager and policy direction received from the City Council.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 722,310	\$ 739,580	\$ 17,270	\$ 715,190
Other Expenses	\$ 106,200	\$ 108,560	\$ 2,360	\$ 105,250
Operating Total	\$ 828,510	\$ 848,140	\$ 19,630	\$ 820,440
Employee Benefits	\$ 337,680	\$ 401,560	\$ 63,880	\$ 414,410
General Fund Overhead	\$ 30,630	\$ 31,310	\$ 680	\$ 31,630
Total	\$ 1,196,820	\$ 1,281,010	\$ 84,190	\$ 1,266,480
Capital Projects	\$ 150,000	\$ 130,000	\$ (20,000)	\$ 150,000
Program Revenue	\$ 17,500	\$ 33,000	\$ 15,500	\$ 33,000
Total Full-Time Equivalent Positions	\$ 16.0	16.0	-	16.0

2011 Significant Program Changes

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$14,020 **Fund:** All Funds **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,880) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$1,800 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$30,770) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: Restoration of Merit Pay

Budget Amount: \$1,880 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Director's Office Program totals \$130,000 in 2011 and \$150,000 in 2012 for the Information Systems Acquisition project. This project provides funding to improve data collection and departmental communications.

Performance Measures

Performance Objective:

Implement the Departmental Business Plan.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of Business Plan Implemented.	80%	86%	80%

Target Results:

The 2010 target was exceeded by six percent.

Departmental Budgets



Program 2: Transportation Planning and Urban Design

Description: This program is responsible for leading programs that improve citizens' mobility and quality of life, and that encourage neighborhood investment by improving and enhancing the infrastructure, which includes the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program includes all operating and capital costs required to plan, coordinate, prioritize, design, review and prepare documents for short-term and long-term plans, and for infrastructure and building improvements. Program personnel administer and manage these activities according to the Department Business Plan and the vision of the Director.

Goal: Improve safety, mobility, and appearance of Cincinnati's transportation system consistent with available resources.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 293,710	\$ 296,170	\$ 2,460	\$ 288,800
Other Expenses	\$ 164,240	\$ 142,820	\$ (21,420)	\$ 143,220
Operating Total	\$ 457,950	\$ 438,990	\$ (18,960)	\$ 432,020
Employee Benefits	\$ 114,960	\$ 135,850	\$ 20,890	\$ 141,490
General Fund Overhead	\$ 23,240	\$ 12,340	\$ (10,900)	\$ 12,800
Total	\$ 596,150	\$ 587,180	\$ (8,970)	\$ 586,310
Capital Projects	\$ 3,492,600	\$ 4,000,000	\$ 507,400	\$ 3,675,000
Program Revenue	\$ 197,040	\$ 215,000	\$ 17,960	\$ 215,000
Total Full-Time Equivalent Positions	\$ 17.0	16.0	(1.0)	16.0

2011 Significant Program Changes

Title: Transfer from Expert Services to Personnel

Budget Amount: (\$25,000)

Fund: Income Tax Transit

FTE: -

Description:

This transfer will decrease expert services and increase personnel to reimburse staff time spent on transit-related activities.

Comment/Justification:

This transfer is approved to properly align the budget with increased reimbursements for personnel expenses from the Income Tax-Transit Fund.

Departmental Budgets

**Title: Cost Savings Days**

Budget Amount: \$18,060 **Fund:** All Funds **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Administrative Technician Position

Budget Amount: (\$15,000) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates an Administrative Technician position. The position is currently providing support to the Transportation Planning and Urban Design Division. Due to the elimination of this position, the Administrative Technician position in the Highway Design Section will provide support for both the Transportation Planning and Urban Design Division and the Highway Design Section. The reduction for this position represents the salary net of reimbursements from capital projects.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$1,790) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,340) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$12,390) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,790 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,340 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Transportation Planning and Urban Design Program totals \$4,000,000 in 2011 and \$3,675,000 in 2012. Capital projects include Convention Center Expansion, Downtown Infrastructure Coordination and Implementation, Over-the-Rhine Streetscape Improvements, and eight other projects. Funding for the Convention Center Expansion project totals \$2.0 million over the biennium. This is part of the City's commitment for the \$145.0 million convention center renovation and expansion, which was completed in 2007, and was supported with funding from City, County, and private resources.

Performance Measures

Performance Objective:

Complete downtown and neighborhood gateway projects that meet the needs of the stakeholders (workgroup participants).

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of stakeholder group satisfaction with downtown, business district streetscape, and neighborhood gateway projects.	80%	90%	80%

Departmental Budgets



Target Results:

The 2010 target was exceeded by ten percent.

Departmental Budgets



Program 3: Engineering

Description: This program preserves, improves, and enhances the City's \$2.53 billion multimodal transportation system, including public roadways, bridges, retaining walls, and hillside stairways so they are safe, accessible, and in the best condition possible. The program includes high-quality professional design, project management, construction contract review, and administration for the Department's internal and external customers. This program also preserves the City's public sidewalk system and oversees private use of and construction in the right-of-way to promote safety and convenience to the public.

Goal: Preserve the condition of Cincinnati's transportation system assets, including pavements, curbs, bridges, retaining walls, sidewalks, and stairways.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,568,080	\$ 1,570,050	\$ 1,970	\$ 1,600,690
Other Expenses	\$ 803,750	\$ 553,780	\$ (249,970)	\$ 552,710
Operating Total	\$ 2,371,830	\$ 2,123,830	\$ (248,000)	\$ 2,153,400
Employee Benefits	\$ 792,830	\$ 905,400	\$ 112,570	\$ 973,960
General Fund Overhead	\$ 128,980	\$ 109,920	\$ (19,060)	\$ 110,320
Total	\$ 3,293,640	\$ 3,139,150	\$ (154,490)	\$ 3,237,680
Capital Projects	\$ 20,817,000	\$ 17,860,000	\$ (2,957,000)	\$ 18,876,500
Program Revenue	\$ 1,538,620	\$ 2,128,500	\$ 589,880	\$ 2,128,500
Total Full-Time Equivalent Positions	\$ 103.0	102.0	(1.0)	102.0

2011 Significant Program Changes

Title: Decrease in Expert Services

Budget Amount: (\$125,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction reduces funding for expert services in the Structures Section of the Engineering Division by 67.0%. This decrease reduces funding for bridge, wall, or landslide maintenance.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Decrease in Expert Services

Budget Amount: (\$121,690) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction reduces funding for expert services in the Roadway Section of the Engineering Division by 43.6%. This decrease reduces funding for preventive maintenance, which may lead to deterioration of city streets.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: \$48,490 **Fund:** All Funds **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: Increased Reimbursement from Permit Administrative Fees

Budget Amount: (\$36,000) **Fund:** General Fund **FTE:** -

Description:

This reduction represents an increase in reimbursements from administrative fees charged by the department for the issuance of permits. The administrative fee on permits will be raised from \$30 to \$36.

Comment/Justification:

This increase is approved due to the increased costs associated with the issuance of permits by the department.

Title: Decrease in Expert Services

Budget Amount: (\$35,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction reduces funding for expert services in the City Engineer's Office by 63.2%. This decrease reduces funding for various testing and/or unplanned maintenance items, such as street safety testing and cleaning of inlets on bridges.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Departmental Budgets



Title: Position Vacancy Allowance Increase

Budget Amount: (\$30,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the City Engineer's Office, which results from the anticipated six-month vacancy of a Principal Engineer position.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Position Vacancy Allowance Increase

Budget Amount: (\$25,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction represents an increase in Position Vacancy Allowance (PVA) in the Roadway Section of the Engineering Division, which results from the anticipated six-month vacancy of an Administrative Technician position.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Transfer to Personnel from Expert Services

Budget Amount: \$25,000 **Fund:** Income Tax Transit **FTE:** -

Description:

This transfer will decrease expert services and increase personnel to reimburse staff time spent on transit-related activities.

Comment/Justification:

This transfer is approved to properly align the budget with increased reimbursements for personnel expenses from the Income Tax-Transit Fund.

Title: AFSCME Longevity Pay

Budget Amount: \$23,700 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Engineering Technical Supervisor Position

Budget Amount: (\$7,240) **Fund:** General Fund **FTE:** (1.0)

Description:

This reduction eliminates an Engineering Technical Supervisor (ETS) position that has become vacant due to retirement. The ETS position oversees subdivision reviews. This workload will be distributed among remaining staff. The reduction for this position represents the salary net of reimbursements from capital projects.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Elimination of Merit Pay

Budget Amount: (\$2,770) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$700) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: 2012 General Fund Budget Reduction

Budget Amount: (\$27,490) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$6,350) **Fund:** General Fund **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Adjustment

Budget Amount: (\$5,500) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$2,770 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$700 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Engineering Program totals \$17,860,000 in 2011 and \$18,876,500 in 2012. Capital projects include Street Rehabilitation, Street Improvements and 17 other projects. Funding for the Street Rehabilitation project totals \$20.2 million over the biennium. This project supports the repair and resurfacing of streets throughout the City.

Performance Measures

Performance Objective:

Maintain the condition of all transportation assets (pavement, bridges, and retaining walls) at a standard consistent with public safety, preservation, and available resources.

Departmental Budgets



Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of transportation assets in good or better condition based on industry standard criteria.	60%	64%	60%

Target Results:

The 2010 target was exceeded by four percent.

Performance Objective:

Maintain the condition of bridges for which Transportation and Engineering is responsible at a standard consistent with public safety and available funding.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of bridges that are open with no load restrictions. (Indicates that bridge is at least in "fair" condition meaning that all primary structural elements are sound.)	95%	98%	95%

Target Results:

The 2010 target was exceeded by three percent.

Performance Objective:

Maximize the amount of roadway rehabilitated with appropriated resources to meet or exceed the City Council approved goal of rehabilitating 100 lane miles.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of the 100 lane-mile goal completed.	75%	107%	67%

Target Results:

The 2010 target was exceeded by 32 lane miles.

Performance Objective:

Review permit applications (e.g., street openings, sidewalk barricades, etc.) and issue permits within specified timeframe.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of permits issued within three weeks after application date.	80%	86%	80%

Target Results:

The 2010 target was exceeded by six percent.

Departmental Budgets



Program 4: Traffic Engineering

Description: This program is responsible for the design, review, and supervision of traffic control services, street lighting services, and traffic signal systems. This program includes event and construction maintenance of traffic and detours; public requests for additional street lighting; and the operation and expansion of the Computerized Traffic Signal System.

Goal: To manage the City's traffic signal, traffic control, and street lighting systems to encourage safe and efficient travel, enhance the quality of life for residents, and encourage and sustain economic development.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 1,339,020	\$ 1,360,740	\$ 21,720	\$ 1,360,470
Other Expenses	\$ 3,303,250	\$ 3,102,440	\$ (200,810)	\$ 2,002,890
Operating Total	\$ 4,642,270	\$ 4,463,180	\$ (179,090)	\$ 3,363,360
Employee Benefits	\$ 664,320	\$ 784,670	\$ 120,350	\$ 797,070
General Fund Overhead	\$ 92,310	\$ 94,110	\$ 1,800	\$ 95,360
Total	\$ 5,398,900	\$ 5,341,960	\$ (56,940)	\$ 4,255,790
Capital Projects	\$ 1,730,000	\$ 1,492,500	\$ (237,500)	\$ 1,667,500
Program Revenue	\$ 47,240	\$ 132,000	\$ 84,760	\$ 132,000
Total Full-Time Equivalent Positions	\$ 26.0	26.0	-	26.0

2011 Significant Program Changes

Title: Street Light Utilities Transfer

Budget Amount: (\$1,736,720) **Fund:** General Fund

FTE: -

Description:

This reduction represents the transfer of street light utility costs from the General Fund to the Income Tax - Transit Fund.

Comment/Justification:

This reduction is approved to align eligible funding sources with these expense items.

Departmental Budgets



Title: Transfer of Street Light Utilities

Budget Amount: \$1,736,720 **Fund:** Income Tax Transit **FTE:** -

Description:

This increase represents the transfer of street light utility costs from the General Fund to the Income Tax - Transit Fund.

Comment/Justification:

This increase is approved to align eligible funding sources with these expense items.

Title: Energy Savings

Budget Amount: (\$168,440) **Fund:** All Funds **FTE:** -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Title: Decrease in Expert Services

Budget Amount: (\$55,000) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction reduces funding for expert services in the City Traffic Engineer's Office by 72.5%. This reduces funding for testing and/or unplanned maintenance, such as street safety testing and cleaning of inlets on bridges.

Comment/Justification:

This reduction is approved due to the limited nature of Income Tax-Infrastructure Fund resources.

Title: Cost Savings Days

Budget Amount: \$16,780 **Fund:** All Funds **FTE:** -

Description:

This adjustment represents the amount associated with Cost Savings Days for non-represented employees in 2010.

Comment/Justification:

This adjustment is approved.

Title: AFSCME Longevity Pay

Budget Amount: \$3,100 **Fund:** All Funds **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$1,850) **Fund:** Parking Meter **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,740) **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$1,690) **Fund:** General Fund **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: Reimbursement from Street Light Assessment

Budget Amount: (\$1,230,000) **Fund:** General Fund **FTE:** -

Description:

This represents an increase in non-personnel reimbursements for expenses related to electricity costs for street lighting. The reimbursement will come from a new street light assessment.

Comment/Justification:

This increased reimbursement resulting from a new street light assessment is approved due to the limited nature of General Fund resources.

Departmental Budgets



Title: 2012 General Fund Budget Reduction

Budget Amount: (\$73,110) **Fund:** General Fund **FTE:** -

Description:

The 2012 General Fund Budget reflects a required across-the-board reduction of 7.2% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2012 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Restoration of Merit Pay

Budget Amount: \$1,850 **Fund:** Parking Meter **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,740 **Fund:** Income Tax-Infrastructure **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Title: Restoration of Merit Pay

Budget Amount: \$1,690 **Fund:** General Fund **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Traffic Engineering Program totals \$1,492,500 in 2011 and \$1,667,500 in 2012. Capital projects include Traffic Signal Installation and Renovation, LED Traffic and Pedestrian Signals, Computerized Traffic Signal System and four other projects. Funding for the Traffic Signal Installation and Renovation project totals \$1.7 million over the biennium. This project provides funding to install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices.

Performance Measures

Departmental Budgets



Performance Objective:

Make prompt and accurate billing record changes to ensure that the City is not over-charged for energy when units are upgraded or removed.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of tickets, representing changes to street lighting, processed within 60 days of change.	90%	n/a	90%

Target Results:

Traffic Engineering is developing a system to capture these changes. Currently, these changes cannot be traced.

Departmental Budgets



Program 5: General Aviation

Description: This program includes the operational, maintenance, and administrative oversight of the Cincinnati Municipal Lunken Airport and the Blue Ash Airport, and manages their strategic placement and use in the national aviation system plan.

Goal: Maintain aviation facilities that are an integral part of a national transportation system providing for the safe and efficient movement of people and property enhancing the economic opportunities and well being of the City of Cincinnati.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 777,830	\$ 785,320	\$ 7,490	\$ 782,550
Other Expenses	\$ 690,660	\$ 664,320	\$ (26,340)	\$ 676,290
Equipment	\$ 103,310	\$ 105,590	\$ 2,280	\$ 107,490
Operating Total	\$ 1,571,800	\$ 1,555,230	\$ (16,570)	\$ 1,566,330
Employee Benefits	\$ 252,740	\$ 294,530	\$ 41,790	\$ 300,580
General Fund Overhead	\$ 61,190	\$ 63,860	\$ 2,670	\$ 64,470
Debt Service	\$ 56,840	\$ 75,710	\$ 18,870	\$ 75,360
Total	\$ 1,942,570	\$ 1,989,330	\$ 46,760	\$ 2,006,740
Capital Projects	\$ 535,700	\$ 555,500	\$ 19,800	\$ 577,800
Program Revenue	\$ 2,200,000	\$ 2,245,000	\$ 45,000	\$ 2,245,000
Total Full-Time Equivalent Positions	\$ 14.0	14.0	-	14.0

2011 Significant Program Changes

Title: Energy Savings

Budget Amount: (\$42,560)

Fund: All Funds

FTE: -

Description:

This represents savings in energy costs related to the new Duke Energy Agreement and energy efficiency upgrades to be realized from performance contracting.

Comment/Justification:

This decrease is approved in order to align the budget with anticipated expenditures.

Departmental Budgets



Title: Performance Contracting Debt Service

Budget Amount: \$18,870 **Fund:** General Aviation **FTE:** -

Description:

This increase is for debt service payments related to performance contracting, which will support energy conservation measures at Lunken Airport.

Comment/Justification:

This increase is approved. It should be noted that a commensurate decrease is approved for energy savings that are expected to be realized from energy conservation measures.

Title: AFSCME Longevity Pay

Budget Amount: \$6,400 **Fund:** General Aviation **FTE:** -

Description:

This represents the amount needed for longevity payments for AFSCME employees who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Title: Elimination of Merit Pay

Budget Amount: (\$430) **Fund:** General Aviation **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This reduction is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$3,200) **Fund:** General Aviation **FTE:** -

Description:

This adjusts the AFSCME longevity pay back to one payment in 2012.

Comment/Justification:

This adjustment is approved.

Title: Restoration of Merit Pay

Budget Amount: \$430 **Fund:** General Aviation **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Departmental Budgets



Explanation of Capital Projects

The Capital Budget for the General Aviation Program totals \$555,500 in 2011 and \$577,800 in 2012. Capital projects include Facility Improvements, Airport Infrastructure Improvements, FAA/ODOT Local Match, and the Cincinnati Financial System Upgrade. Funding for the Facility Improvements project totals \$451,600 over the biennium. This project provides funding for improvements to the airport-owned facilities including roofing, plumbing, electrical, ADA wheelchair access, HVAC improvements, and other facility improvements.

Performance Measures

Performance Objective:

Operate Lunken Airport as a self sufficient operation.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of annual revenues compared to annual expenditures.	100%	132%	100%

Target Results:

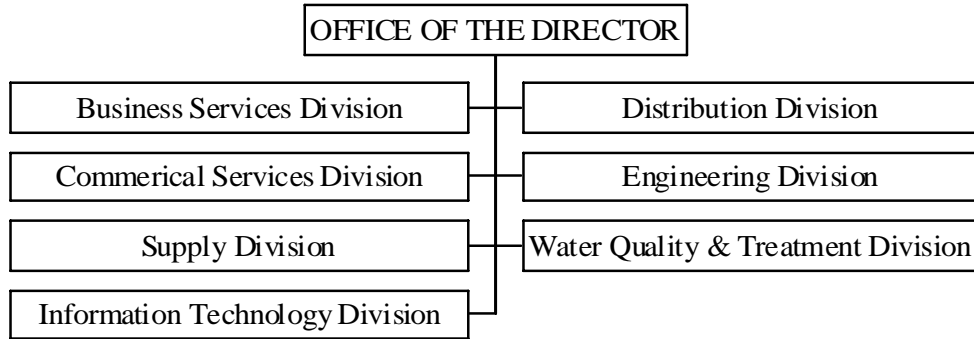
The 2010 target was exceeded by 32 percent.

Departmental Budgets



Water Works

Mission: The mission of the Greater Cincinnati Water Works is to provide its customers with a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.



DEPARTMENT BUDGET SUMMARY

	2009 Budget	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget					
Personnel Services	\$ 29,556,090	\$ 29,617,050	\$ 29,991,110	\$ 374,060	\$ 29,928,210
Other Expenses	\$ 35,227,240	\$ 32,749,490	\$ 31,739,960	\$ (1,009,530)	\$ 32,193,410
Equipment	\$ 969,400	\$ 829,000	\$ 837,400	\$ 8,400	\$ 852,470
Operating Total	\$ 65,752,730	\$ 63,195,540	\$ 62,568,470	\$ (627,070)	\$ 62,974,090
Employee Benefits	\$ 10,763,460	\$ 11,467,720	\$ 13,409,740	\$ 1,942,020	\$ 13,728,080
General Fund Overhead	\$ 2,424,890	\$ 2,541,820	\$ 2,431,560	\$ (110,260)	\$ 2,462,260
Debt Service	\$ 34,821,900	\$ 36,823,300	\$ 38,023,900	\$ 1,200,600	\$ 40,746,900
Total	\$ 113,762,980	\$ 114,028,380	\$ 116,433,670	\$ 2,405,290	\$ 119,911,330
Capital Projects	\$ 53,324,000	\$ 57,166,000	\$ 52,527,500	\$ (4,638,500)	\$ 56,786,500
Program Revenue	\$ 650	\$ -	\$ -	\$ -	\$ -
Total Full-Time Equivalent Positions	\$ 625.8	617.3	611.4	(6.0)	611.4

Departmental Budgets



DEPARTMENT PROGRAMS:

1. Departmental Support Services
2. Commercial Services
3. Water Supply, Treatment and Distribution

PROGRAM SUMMARIES

Program 1: Departmental Support Services

Description: This core focus area/program is dedicated to managing the Department's central support services. These include financial management, information technology resources, procuring and maintaining the fleet, managing inventory, securing new customers, employee safety, personnel, and overall leadership.

Goal: Optimize the use of fiscal resources; develop a workforce and work environment; provide customer focused services to the region; and provide overall leadership and direction to the organization.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 4,295,150	\$ 4,422,570	\$ 127,420	\$ 4,418,650
Other Expenses	\$ 3,395,630	\$ 3,655,870	\$ 260,240	\$ 3,603,830
Equipment	\$ 829,000	\$ 837,400	\$ 8,400	\$ 852,470
Operating Total	\$ 8,519,780	\$ 8,915,840	\$ 396,060	\$ 8,874,950
Employee Benefits	\$ 1,650,270	\$ 1,969,770	\$ 319,500	\$ 2,016,420
General Fund Overhead	\$ 368,070	\$ 352,640	\$ (15,430)	\$ 363,090
Debt Service	\$ 36,823,300	\$ 38,023,900	\$ 1,200,600	\$ 40,746,900
Total	\$ 47,361,420	\$ 49,262,150	\$ 1,900,730	\$ 52,001,360
Capital Projects	\$ 543,000	-	\$ (543,000)	\$ 715,000
Total Full-Time Equivalent Positions	\$ 73.0	73.0	-	73.0

2011 Significant Program Changes

Departmental Budgets



Title: Debt Service Adjustment for 2011

Budget Amount: \$1,200,600 **Fund:** Water Works **FTE:** -

Description:

This increase provides for the debt service interest associated with the Greater Cincinnati Water Works' projected bond sale in 2011. The bonds associated with the interest are expected to be issued in the summer of 2011.

Comment/Justification:

This increase is approved in order to align budgeted resources with anticipated debt service requirements for 2011.

Title: Enterprise Budget System

Budget Amount: \$162,710 **Fund:** Water Works **FTE:** -

Description:

This one-time increase provides for the Greater Cincinnati Water Works' portion of the City's Enterprise Budget System project costs. The new Enterprise Budget System will be an upgrade from the City's current Budget Development System (BDS) and Capital Budget System (CBS).

Comment/Justification:

This increase is approved in order to appropriately fund the Enterprise Budget System project.

Title: Elimination of Reimbursements from Capital Projects

Budget Amount: \$99,640 **Fund:** Water Works **FTE:** -

Description:

This increase represents the elimination of personnel reimbursements from eligible capital projects due to either project conclusion or no additional need for employees to work on the projects.

Comment/Justification:

This increase is approved in order to adequately fund the required personnel complement for the Departmental Support Services program.

Title: AFSCME Longevity Pay

Budget Amount: \$10,500 **Fund:** Water Works **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$1,330) **Fund:** Water Works **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This decrease is approved.

2012 Significant Program Changes

Title: Debt Service Adjustment for 2012

Budget Amount: \$2,723,000 **Fund:** Water Works **FTE:** -

Description:

This increase provides for the debt service principal and interest due in 2012 that is associated with the Greater Cincinnati Water Works' projected bond sale in 2011.

Comment/Justification:

This increase is approved in order to align budgeted resources with anticipated debt service requirements for 2012.

Title: Enterprise Budget System

Budget Amount: (\$162,710) **Fund:** Water Works **FTE:** -

Description:

This decrease represents the one-time funding amount required in 2011 for the Enterprise Budget System. This funding is no longer necessary for 2012.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures in 2012.

Title: Cincinnati Financial System Upgrade

Budget Amount: \$47,800 **Fund:** Water Works **FTE:** -

Description:

This one-time increase provides for the Greater Cincinnati Water Works' portion of the cost to upgrade the City's Cincinnati Financial System (CFS) application in 2012.

Comment/Justification:

This increase is approved in order to appropriately fund the CFS upgrade.

Departmental Budgets



Title: AFSCME Longevity Adjustment

Budget Amount: (\$5,250) **Fund:** Water Works **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$1,330 **Fund:** Water Works **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Departmental Support Services Program totals \$715,000 for 2012. Capital projects include Computers, Servers and Software, and Storage Area Network (SAN) Equipment. These projects provide funding for the replacement of computers, servers, and software throughout the department as well as the replacement of both storage area network disk storage systems.

Performance Measures

Performance Objective:

Maintain (or upgrade) bond ratings.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Current bond ratings from Standard & Poor's (AA+) and Moody's (Aa1). Each bond rating represents "high quality."	AA+ & Aa1	AAA & Aaa	AAA & Aaa

Target Results:

The 2010 ratings for Standard & Poor's and Moody's were exceeded.

Departmental Budgets



Performance Objective:

Promote a safe work environment for GCWW employees by achieving 100% participation in the annual Safety Action Plan.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage completion of safety goals.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Departmental Budgets



Program 2: Commercial Services

Description: This core focus area/program is dedicated to reading all meters, billing, collecting, and recording all payments. This includes operating a customer call center to address questions and concerns by telephone or in person at a specific location.

Goal: Provide outstanding customer service and build positive relationships between the public and GCWW.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 5,762,260	\$ 5,745,430	\$ (16,830)	\$ 5,732,800
Other Expenses	\$ 3,495,130	\$ 3,397,530	\$ (97,600)	\$ 3,458,670
Operating Total	\$ 9,257,390	\$ 9,142,960	\$ (114,430)	\$ 9,191,470
Employee Benefits	\$ 2,242,750	\$ 2,581,540	\$ 338,790	\$ 2,642,380
General Fund Overhead	\$ 494,500	\$ 473,080	\$ (21,420)	\$ 471,700
Total	\$ 11,994,640	\$ 12,197,580	\$ 202,940	\$ 12,305,550
Capital Projects	\$ 550,000	\$ -	\$ (550,000)	\$ 829,000
Total Full-Time Equivalent Positions	\$ 120.3	114.4	(6.0)	114.4

2011 Significant Program Changes

Title: Rightsizing of Customer Service Staffing

Budget Amount: (\$199,000) **Fund:** Water Works **FTE:** (6.0)

Description:

This decrease represents the reduction of the department's customer service staffing to better align staffing levels with the current demand for the department's billing services. The department has eliminated one Administrative Specialist position, one Accounting Technician 2 position, one Clerk 3 position, and 2.96 FTE within the Customer Relations Representative classification during 2010.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures for 2011, as the department has already implemented this reduction.

Departmental Budgets



Title: Reduction in Non-Personnel

Budget Amount: (\$191,480) **Fund:** Water Works **FTE:** -

Description:

This decrease is primarily related to a reduction in postage due to the department's increased usage of electronic correspondence. Other miscellaneous non-personnel items are also reduced.

Comment/Justification:

This increase is approved in order to align budgeted resources with anticipated expenditures for 2011.

Title: Miscellaneous Personnel Adjustments

Budget Amount: \$88,870 **Fund:** Water Works **FTE:** -

Description:

This increase provides for miscellaneous personnel adjustments required for 2011, such as an increase in lump sum payments and salaries. These adjustments are required based on expected turnover and staffing requirements for the Commercial Services program in 2011.

Comment/Justification:

This increase is approved in order to adequately fund the required personnel complement for the Commercial Services program.

Title: Elimination of Reimbursements from Capital Projects

Budget Amount: \$55,000 **Fund:** Water Works **FTE:** -

Description:

This increase represents the elimination of personnel reimbursements from eligible capital projects due to either project conclusion or no additional need for employees to work on the projects.

Comment/Justification:

This increase is approved in order to adequately fund the required personnel complement for the Commercial Services program.

Title: AFSCME Longevity Pay

Budget Amount: \$27,500 **Fund:** Water Works **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Elimination of Merit Pay

Budget Amount: (\$1,120) **Fund:** Water Works **FTE:** -

Description:

This reduction eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This decrease is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$13,750) **Fund:** Water Works **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$1,120 **Fund:** Water Works **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Commercial Services Program totals \$829,000 in 2012 for the Meter Interface Unit (MIU) project. This project provides funding for the scheduled replacement of Meter Interface Units, which provide the meter reading information for the H2O radio read technology.

Performance Measures

Performance Objective:

Maximize the number of customers satisfied with the way GCWW handles questions or problems.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of customers who have had dealings with GCWW that are very satisfied or somewhat satisfied with the way their question or problem was handled.	90%	86%	N/A

Departmental Budgets



Target Results:

The 2010 target was not achieved. The data is collected through a biennial survey that last occurred in the spring of 2010. Satisfaction levels were down slightly from the 2008 levels, which is consistent with expectations as a result of the difficult economy.

Performance Objective:

To optimize the customer experience by providing prompt service.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of calls answered within 35 seconds.	80%	66%	80%

Target Results:

The 2010 target was not achieved. There was improvement for the first three months of 2010 before performance declined again for the remainder of the year. This objective is critically dependent upon staffing and the ability of the department to hire and train managers, supervisors, and agents. The department had a full complement of Customer Service Representatives early in 2010 and multiple vacancies later in that year. The department's Customer Service Representative complement will be balanced to call volume in the beginning of 2011.

Departmental Budgets



Program 3: Water Supply, Treatment and Distribution

Description: This core focus area/program is dedicated to providing high quality finished water to meet the maximum demands and fire flow; and to maintain, repair and rehabilitate all facilities, equipment, and infrastructure without interruption to GCWW customers.

Goal: To protect public health, support and promote economic development, and provide sufficient fire flow by optimizing our water treatment and distribution system to provide high quality water to all our customers.

Funding Summary:

	2010 Budget	2011 Budget	Change 2010 Budget to 2011	2012 Budget
Operating Budget				
Personnel Services	\$ 19,559,640	\$ 19,823,110	\$ 263,470	\$ 19,776,760
Other Expenses	\$ 25,858,730	\$ 24,686,560	\$ (1,172,170)	\$ 25,130,910
Operating Total	\$ 45,418,370	\$ 44,509,670	\$ (908,700)	\$ 44,907,670
Employee Benefits	\$ 7,574,700	\$ 8,858,430	\$ 1,283,730	\$ 9,069,280
General Fund Overhead	\$ 1,679,250	\$ 1,605,840	\$ (73,410)	\$ 1,627,470
Total	\$ 54,672,320	\$ 54,973,940	\$ 301,620	\$ 55,604,420
Capital Projects	\$ 56,073,000	\$ 52,527,500	\$ (3,545,500)	\$ 55,242,500
Total Full-Time Equivalent Positions	\$ 424.0	424.0	-	424.0

2011 Significant Program Changes

Title: Reduction Due to Anticipated Utility Savings

Budget Amount: (\$1,514,900) **Fund:** Water Works

FTE: -

Description:

This non-personnel decrease is primarily related to anticipated reductions in natural gas and energy expenditures. These reductions are related to the new Duke Energy agreement along with the department's use of alternative energy sources.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Departmental Budgets



Title: Reduction Due to Chemical Cost Mitigation Efforts

Budget Amount: (\$148,030) **Fund:** Water Works **FTE:** -

Description:

This non-personnel decrease is primarily related to anticipated reductions in chemical costs. These reductions are the result of the department's implementation of various methods to control chemical costs, such as utilizing computer controlled flow pacing, structuring bids to encourage vendor competition, and the use of alternative, lower cost chemicals when possible.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Funding for the CAGIS Consortium

Budget Amount: \$124,430 **Fund:** Water Works **FTE:** -

Description:

This increase provides for the incremental increase in the Greater Cincinnati Water Works' portion of funding for the Cincinnati Area Geographic Information System (CAGIS) Consortium for 2011.

Comment/Justification:

This increase is approved in order to appropriately fund the CAGIS Consortium.

Title: Miscellaneous Personnel Adjustments

Budget Amount: \$112,930 **Fund:** Water Works **FTE:** -

Description:

This increase provides for miscellaneous personnel adjustments required for 2011, such as an increase in lump sum payments and other personnel items. These adjustments are required based on expected turnover and staffing requirements for the Water Supply, Treatment, and Distribution program in 2011.

Comment/Justification:

This increase is approved in order to adequately fund the required personnel complement for the Water Supply, Treatment, and Distribution program.

Title: AFSCME Longevity Pay

Budget Amount: \$109,300 **Fund:** Water Works **FTE:** -

Description:

This increase represents the amount needed for longevity payments for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) who deferred their 2010 payment to 2011.

Comment/Justification:

This adjustment is approved.

Departmental Budgets



Title: Miscellaneous Non-Personnel Reductions

Budget Amount: (\$67,010) **Fund:** Water Works **FTE:** -

Description:

This decrease represents decreases in miscellaneous non-personnel line items, such as office machinery leases, that are the result of department's cost reducing efforts.

Comment/Justification:

This decrease is approved in order to align budgeted resources with anticipated expenditures.

Title: Elimination of Merit Pay

Budget Amount: (\$8,300) **Fund:** Water Works **FTE:** -

Description:

This decrease eliminates merit pay in 2011 for non-represented employees.

Comment/Justification:

This decrease is approved.

2012 Significant Program Changes

Title: AFSCME Longevity Adjustment

Budget Amount: (\$54,650) **Fund:** Water Works **FTE:** -

Description:

This decrease adjusts the longevity pay for employees belonging to the American Federation of State, County, and Municipal Employees (AFSCME) back to one payment in 2012. Due to the deferral of longevity payments due in 2010 to the beginning of 2011, two longevity payments were necessary in 2011.

Comment/Justification:

This decrease is approved in order to align resources with anticipated expenditures.

Title: Restoration of Merit Pay

Budget Amount: \$8,300 **Fund:** Water Works **FTE:** -

Description:

This increase restores merit pay in 2012 for non-represented employees.

Comment/Justification:

This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Water Supply, Treatment and Distribution Program totals \$52,527,500 in 2011 and \$55,242,500 in 2012. Capital projects include Replacement Water Mains, Ultraviolet Disinfection, Water Main Relocation, and 47 other capital projects. Funding for the Replacement Water Mains project totals \$32.2 million over the biennium. This project provides funding for the replacement of water mains system-wide.

Performance Measures

Departmental Budgets



Performance Objective:

Achieve the highest level of regulatory compliance in water quality assurance.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Percentage of water quality samples taken from the treatment plants that meet regulatory compliance.	100%	100%	100%

Target Results:

The 2010 target was achieved.

Performance Objective:

To minimize the amount of time a customer is without water services during maintenance and repair activities.

Unit of Measure:	2010 Target	2010 Actual	2011 Target
Average number of hours a customer is without water service during maintenance and repair activities.	<6.0 hrs	4.2 hrs	<6.0 hrs

Target Results:

The 2010 target was achieved.



INTRODUCTION

The Consolidated Plan Budget provides funding for various housing, community development, human service, and assistance programs to help achieve the goals of the City’s Consolidated Plan. The 2011 Consolidated Plan Budget is the required annual Action Plan component of the City’s 2010-2014 Consolidated Plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

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2011/2012 CONSOLIDATED PLAN BUDGET

In each year of its five-year Consolidated Plan, the City submits an annual Consolidated Plan Budget (Action Plan) that provides funding for programs to help achieve Consolidated Plan goals. The Consolidated Plan is a five-year plan for the period from 2010 to 2014 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2011/2012 Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

The 2011/2012 Biennial Budget provides funding levels for programs within the 2011/2012 Consolidated Plan Budget. Actual Consolidated Plan grant awards for 2011 will not be known until the FY 2011 Federal Budget is approved by the Congress, signed by the President, and awards are made by HUD. The Mayor and City Council may consider additional changes at that time. Due to the uncertainty the Federal Budget, estimated Consolidated Plan resources for the 2011/2012 Biennial Budget assumed continuation grant levels for CDBG, HOPWA, and ESG, and a 28% decline in HOME resources due to the repayment for HUD findings in 2011. Changes from the 2010 Approved Budget Update include adjustments made to reconcile awards to the approved budget. The CDBG and HOME grant increased in the 2010 reconciliation budget, while ESG and HOPWA remained unchanged. The amounts shown in Table I under the “2010 Approved - Reconciliation” column reflect the revised total appropriation by Fund. These changes are detailed on Table II (Estimated Resources) on page 667.

2011/2012 Consolidated Plan Budget Overview

The 2011/2012 Approved Consolidated Plan Budget is consistent with the goals and objectives in the 2010-2014 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2010-2014 Consolidated Plan.

Table I - Approved 2011/2012 Consolidated Plan Budget

(\$ in Millions)	2010 Approved Budget Update	2010 Approved-Reconciliation	2011 Approved	2012 Approved
CDBG	\$14.7	\$15.5	\$16.8	\$15.0
HOME	\$4.4	\$5.0	\$3.2	\$4.2
ESG	\$0.6	\$0.6	\$0.6	\$0.5
HOPWA	\$0.6	\$0.6	\$0.7	\$0.6
Consolidated Plan Budget Total	\$20.4	\$21.7	\$21.3	\$20.3

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The 2011/2012 Biennial Budget totals \$21,322,659 in 2011 and \$20,334,968 in 2012. The 2011 Budget represents a net decrease of \$401,772 from the 2010 Approved-Reconciliation Consolidated Plan Budget total of \$21,724,431. This net decrease includes an increase of \$1,322,255 estimated CDBG resources, a reduction of \$1,794,145 in estimated HOME resources, a reduction of \$20,988 in estimated ESG resources, and an increase of \$91,106 in estimated HOPWA resources. Resource changes by grant from the 2010 Approved Consolidated Plan Budget are specified in Table II (Estimated Resources) on page 667.

The resources in the 2011/2012 Biennial Budget are based on estimated grant funding and locally generated resources such as program income, operating savings, and the reallocation (sunset) of prior year unused funding as follows:

- Continuation entitlement grant levels in 2011 are projected for CDBG and HOPWA;
- Estimated decline of 1% in ESG for 2011;
- Estimated decline of 28% in HOME entitlement grant due to the repayment for HUD findings in 2011;
- Estimated decline of 5% in entitlement grant levels in 2012 for CDBG, ESG, and HOPWA;
- Estimated increase of 31% in 2012 HOME entitlement grant due to return to normal grant levels after 2011 repayment;
- Estimated program income is based on an annualized projection of year-to-date receipts, adjusted for programmatic and organizational changes;
- Estimated operating savings are based on the actual amounts from prior years; and
- Prior year carry over resources are based on actual unappropriated balances from prior year grants.

Federal entitlement grant amounts are determined by a formula using several variables including census data, growth lag, and age of housing stock. As a result, these amounts will be affected by the final congressional appropriations for HUD's various programs for Federal FY 2011 and FY 2012. If actual grant allocations differ from estimated resources, funding amounts for various programs in this budget will need to be reconciled. Program income (primarily consisting of loan repayments, sales of loan portfolios, sales of property, and reimbursements) is estimated based on prior year amounts as well as an annualized projection of year-to-date receipts. A report reconciling the Approved Budget amounts for 2011 will be submitted to the Mayor and the City Council in 2011 after final entitlement grant amounts are known and the actual amount of local resources, such as program income and operating savings, are determined. For Federal FY 2010, the actual funding amounts were officially awarded in April of 2010. A similar reconciliation report will be done in 2012 when FY 2012 grant amounts are determined. Tables

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III and IV on pages 669 and 670 show expenditures by category for 2011 and 2012. Specific program descriptions, goals, and funding are shown in the document beginning on page 682.

Table II - Resources

Grant	2010 Approved Budget Update	2010 Estimated Actual	2011 Estimate	2012 Estimate
CDBG				
Entitlement Grant	\$13,007,722	\$14,057,453	\$14,057,453	\$13,354,580
Program Income	\$1,700,000	\$1,700,000	\$1,600,000	\$1,600,000
Operating Savings	\$35,000	\$10,000	\$44,200	\$44,200
Prior Year Carry Over	\$0	\$0	\$1,130,927	\$0
Total	\$14,742,722	\$15,767,453	\$16,832,580	\$14,998,780
HOME				
Entitlement Grant	\$4,238,952	\$4,219,398	\$3,056,576	\$4,008,428
Program Income	\$200,000	\$150,000	\$150,000	\$150,000
Total	\$4,438,952	\$4,369,398	\$3,206,576	\$4,158,428
ESG				
Entitlement Grant	\$572,380	\$570,143	\$563,250	\$536,750
Unallocated Prior-year resources	\$11,858	\$14,095	\$0	\$3,243
Total	\$584,238	\$584,238	\$563,250	\$539,993
HOPWA				
Entitlement Grant	\$584,124	\$643,644	\$643,644	\$611,462
Unallocated Prior-year resources	\$45,023	\$0	\$76,609	\$26,305
Total	\$629,147	\$643,644	\$720,253	\$637,767
TOTAL	\$20,395,059	\$21,364,733	\$21,322,659	\$20,334,968

In 2011, CDBG Budget resources total \$16,832,580, a net increase of \$1,065,127 from the 2010 Estimated Actual CDBG resources (See Table II). This increase from the 2010 Estimated Actual CDBG resources assumes no change in the entitlement grant from the 2010 level, a decrease of \$100,000 in program income, an increase of \$34,200 in the Operating Savings, and \$1,130,927 in prior year unappropriated resources. In 2012, CDBG Budget resources total \$14,998,780, a net decrease of \$1,833,800 from the 2011 Estimated CDBG resources (See Table II). This decrease from the 2011 Estimated CDBG resources assumes a 5% decline in the entitlement grant from the 2011 level, no change in program income and operating savings, and no prior year unappropriated resources.

HOME Budget resources total \$3,206,576 in 2011. This represents a \$1,162,822 decline from the 2010 Estimated Actual HOME resources. This decline is the result of repaying HUD Office of Inspector General findings with 2011 grant resources. HOME Budget resources total \$4,158,428 in 2012, an increase of \$951,852 from 2011. This represents return to normal entitlement grant levels and no change in program income (See Table II).

The 2011 ESG Budget resources total \$563,250, a decrease of \$20,988 from the 2010 Estimated Actual ESG budget of \$584,238. This represents a 1% decline in the entitlement grant from the 2010 level and no prior year unappropriated resources. The 2012 ESG Budget resources total \$539,993, a decrease of \$23,257 from the 2011 Estimated ESG budget. This represents a 5% decline in the

Consolidated Plan

entitlement grant from the 2011 level and an increase of \$3,243 in prior year unappropriated resources (See Table II).

The HOPWA Budget resources total \$720,253 in 2011, an increase of \$76,609 from the 2010 Estimated Actual HOPWA resources of \$643,644. This increase assumes no change in the entitlement grant and \$76,609 in prior year unappropriated resources. The 2012 HOWPA Budget resources total \$637,767, a decrease of \$82,486. This represents a 5% decline in the entitlement grant from the 2011 level and a decline of \$50,304 in prior year unappropriated resources (See Table II).

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Table III - Major Expenditure Category 2011

Major Expenditure Category	2011 Approved				
	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives					
Homeownership Housing Development Total	\$3,296,000	\$330,000	\$0	\$0	\$3,626,000
Rental Housing Development Total	\$155,000	\$653,458	\$0	\$0	\$808,458
Homeownership Supportive Services Total	\$0	\$262,458	\$0	\$0	\$262,458
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
TOTAL HOUSING DEVELOPMENT	\$4,067,500	\$1,745,916	\$0	\$0	\$5,813,416
Economic Development					
Commercial and Industrial Development Total	\$1,115,000	\$0	\$0	\$0	\$1,115,000
Industrial Site Redevelopment/SPUR Total	\$750,000	\$0	\$0	\$0	\$750,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,280,000	\$200,000	\$0	\$0	\$1,480,000
TOTAL ECONOMIC DEVELOPMENT	\$4,668,000	\$340,000	\$0	\$0	\$5,008,000
Quality of Life					
Slum & Blight Elimination Total	\$3,202,220	\$0	\$0	\$0	\$3,202,220
Services & Facility Improvements Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
TOTAL QUALITY OF LIFE	\$4,302,220	\$0	\$0	\$0	\$4,302,220
Homeless Housing					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$535,000	\$0	\$1,335,000
TOTAL HOMELESS HOUSING	\$0	\$800,000	\$535,000	\$0	\$1,335,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$124,132	\$124,132
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$328,613	\$328,613
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$247,255	\$247,255
TOTAL SPECIAL POPULATIONS HOUSING	\$0	\$0	\$0	\$700,000	\$700,000
Planning, Administration & Debt Service					
Operating Budgets	\$3,229,550	\$320,660	\$28,250	\$20,253	\$3,598,713
Section 108 Debt Service	\$565,310	\$0	\$0	\$0	\$565,310
TOTAL PLANNING, ADMIN. & DEBT SERVICE	\$3,794,860	\$320,660	\$28,250	\$20,253	\$4,164,023
TOTAL	\$16,832,580	\$3,206,576	\$563,250	\$720,253	\$21,322,659

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Table IV- Major Expenditure Category 2012

Major Expenditure Category	2012 Approved				
	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives					
Homeownership Housing Development Total	\$3,046,000	\$330,000	\$0	\$0	\$3,376,000
Rental Housing Development Total	\$155,000	\$1,500,000	\$0	\$0	\$1,655,000
Homeownership Supportive Services Total	\$0	\$272,585	\$0	\$0	\$272,585
Renters Supportive Services Total	\$402,000	\$500,000	\$0	\$0	\$902,000
Fair Housing Total	\$214,500	\$0	\$0	\$0	\$214,500
TOTAL HOUSING DEVELOPMENT	\$3,817,500	\$2,602,585	\$0	\$0	\$6,420,085
Economic Development					
Commercial and Industrial Development Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Industrial Site Redevelopment/SPUR Total	\$700,000	\$0	\$0	\$0	\$700,000
Business Development Opportunities Total	\$1,523,000	\$140,000	\$0	\$0	\$1,663,000
Job Training and Placement Total	\$1,270,000	\$200,000	\$0	\$0	\$1,470,000
TOTAL ECONOMIC DEVELOPMENT	\$4,493,000	\$340,000	\$0	\$0	\$4,833,000
Quality of Life					
Slum & Blight Elimination Total	\$2,925,000	\$0	\$0	\$0	\$2,925,000
Health Services	\$0	\$0	\$0	\$0	\$0
Services & Facility Improvements Total	\$0	\$0	\$0	\$0	\$0
Citizen Safety Total	\$100,000	\$0	\$0	\$0	\$100,000
TOTAL QUALITY OF LIFE	\$3,025,000	\$0	\$0	\$0	\$3,025,000
Homeless Housing					
Homeless Shelters & Other Homeless Housing Support					
Homeless Shelters & Other Homeless Housing Total	\$0	\$800,000	\$0	\$0	\$800,000
TOTAL HOMELESS HOUSING	\$0	\$800,000	\$0	\$0	\$800,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	\$0	\$0	\$0	\$0	\$0
Supportive Services for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$0	\$0
Housing Assistance for Persons with HIV/AIDS Total	\$0	\$0	\$0	\$0	\$0
TOTAL SPECIAL POPULATIONS HOUSING	\$0	\$0	\$0	\$0	\$0
Planning, Administration & Debt Service					
Operating Budgets	\$3,076,890	\$415,843	\$0	\$0	\$3,492,733
Section 108 Debt Service	\$586,390	\$0	\$0	\$0	\$586,390
TOTAL PLANNING, ADMIN. & DEBT SERVICE	\$3,663,280	\$415,843	\$0	\$0	\$4,079,123
TOTAL*	\$14,998,780	\$4,158,428	\$539,993	\$637,767	\$20,334,968

*ESG and HOPWA funded programs do not recommended funding for 2012 as part of the biennial budget process.

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Consolidated Plan Program Limits and Regulations

The CDBG Program has statutory funding limitations that must be considered in developing budget recommendations. HUD requires that at least 70% of CDBG funding spent on activities every year meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions, and up to 30% of the CDBG project appropriation can be budgeted for this purpose over the three year reporting period. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and prior year program income. The only exception to this rule is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved Neighborhood Revitalization Strategy Areas (NRSA). Those expenditures do not count against the regulatory cap on public services. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and current year program income.

The other three Consolidated Plan grants have separate limits on administrative expenses as follows: HOME – 10% of grant amount and program income; ESG – 5% of grant amount; and HOPWA – 3% of grant amount.

Table V reflects the program limits and regulations as well as the City’s adherence to these requirements for the 2011/2012 Approved Budget. The City will closely monitor the program caps throughout 2011, and necessary changes will be included in the reconciliation report. Table VI provides a listing of the public service activities in the 2011/2012 Approved Budget.

Table V - Consolidated Plan Program Caps

Program Cap	Limit	2010 Approved	2011 Approved	2012 Approved
CDBG Low/Mod Income Benefit	70% Min	82.1%	75.1%	75.3%
CDBG Public Services	15% Max	9.9%	11.2%	11.7%
CDBG Planning & Admin	20% Max	18.2%	19.6%	19.6%
HOME Planning & Admin	10% Max	10.2%	10.0%	10.0%
ESG Planning & Admin	5% Max	5.0%	5.0%	*
HOPWA Planning & Admin	3% Max	3.0%	2.8%	*

*The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2012 during the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis.

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Table VI - 2011/2012 Public Service Activities

<i>CDBG funded Public Service Activities</i>			
PROJECT NAME	Approved 2010	Approved 2011	Approved 2012
Blueprint for Success*	\$250,000	\$250,000	\$250,000
Drug Elimination Program	\$0	\$100,000	\$100,000
EITC Outreach	\$8,000	\$8,000	\$8,000
Emergency Mortgage Assistance	\$143,000	\$137,000	\$137,000
Fair Housing Services	\$214,500	\$214,500	\$214,500
Section 8 Tenant Counseling & Plcmt	\$55,000	\$55,000	\$55,000
Tenant Assistance	\$26,000	\$26,000	\$26,000
Tenant Representation	\$187,000	\$187,000	\$187,000
Youth Employment Programs	\$1,000,000	\$1,030,000	\$1,020,000
SUB TOTAL	\$1,883,500	\$2,007,500	\$1,997,500
<i>less exempt activities*</i>	<i>-\$250,000</i>	<i>-\$250,000</i>	<i>-\$250,000</i>
TOTAL	\$1,633,500	\$1,757,500	\$1,747,500
Public Services Cap Amount (15.0%)	\$2,472,000	\$2,363,600	\$2,243,200
Total as a % of budget	9.9%	11.2%	11.7%

*Operated by CBDO in NRSA (not included in cap calculations)

Consolidated Plan Highlights

1. \$16.8 million in Community Development Block Grant (CDBG) Funding in 2011 (see pages 676-678 for funding detail). The 2011 Approved CDBG Budget totals \$16,832,580 based on \$14,057,453 in entitlement grant (2011 estimated grant), \$1,600,000 in program income, \$44,200 in operating savings, and \$1,130,927 in prior year unappropriated resources. The actual 2010 grant amount was \$14,057,453, an increase of \$1,049,731 from the 2009 CDBG grant. The 2011/2012 Approved Budget assumes no change in the grant level for CDBG in 2011.

The 2012 Approved CDBG Budget totals \$14,998,780 based on \$13,354,580 in entitlement grant (2012 estimated grant), \$1,600,000 in program income, and \$44,200 in operating savings. The 2011/2012 Budget assumes a 5% decline in the grant level for CDBG in 2012.

In 2011, the Approved Budget includes \$4.07 million for housing programs, \$4.67 million for economic development programs, \$4.30 million for quality of life, and \$3.79 million for Planning and Administration. Many programs received continuation level funding. As has been the case in recent years, most program allocations include resources for project delivery costs incurred by the implementing department. The 2011 Approved CDBG Budget includes the following changes from the 2010 Approved Budget Update.

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The Strategic Housing Initiatives increased by \$280,000 compared to the 2010 Approved Budget Update. This is a result of the reallocation of CDBG resources from the Homeowner Rehab Loan Program, which decreased by \$333,000. Since there have been no new rehabilitation projects related to this program since 2008, fewer resources are needed to manage this program. The remaining funds pay for the servicing of outstanding loans related to this program. The Housing Maintenance Services Program increased by \$230,000 due to the consolidation of the services provided by the Compliance Assistance Repair for the Elderly (CARE) Program due to People Working Cooperatively managing both programs. The Emergency Mortgage Assistance Program decreased by \$6,000 due to the department incurring a lower level of project delivery expense for this program. However, the Rental Rehabilitation Program increased by \$5,000 due to the department incurring a higher level of project delivery expense. The Housing Property Holding Costs project is not funded in order to adhere more closely with CDBG eligibility regulations.

The NBD Improvement Program increased by \$878,000. Funding that was shifted for the Avondale/Burnet NBD Improvements project in 2010 has been shifted back to the program. In addition, funding was added to provide more resources for NBD improvements. The NBD Property Holding Costs project is not funded in order to adhere more closely with CDBG eligibility regulations. The Strategic Program for Urban Redevelopment (SPUR) increased by \$125,000 compared to the 2010 Approved Budget Update. Brownfield activities are expected to increase as a result of work in the SPUR districts as well as GO Cincinnati areas. The Small Business Loan Fund increased by \$45,000. The Neighborhood Capacity Building and Technical Assistance increased by \$55,000. However, HOME resources decreased for this activity; the combined CDBG and HOME resources are \$525,000, which is a \$5,000 decrease from 2010. The Youth Employment Program funding increased by \$30,000 compared to the 2010 Approved Budget Update. This will fund Youth Employment programs at \$1,000,000 and allow for \$30,000 in project delivery.

The Hazard Abatement Program decreased by \$18,522 from the 2010 Approved Budget Update. Program funding is approved at \$1,000,000 in 2011. The Lead Hazard Testing Program decreased by \$356,460. This brings funding for this program in line with historical levels.

There is the addition of \$350,000 for the Historic Structures Stabilization Program. This program will abate public nuisance conditions and stabilize historic properties. Under Ohio Law if there is a historic building that is deemed a public nuisance, the City has the right to take action to abate the public nuisance conditions without taking ownership of the property. The City would use this right under the law to maintain the public health, safety, and welfare while at the same time preserving the historic structures for potential future rehabilitation.

Additionally, \$450,000 is allocated towards the Future Blooms Program. This program focuses on enhancing the aesthetics of Neighborhood Enhancement Program focus areas and other targeted areas by painting windows and doors on boarded up buildings, and improving vacant lots by growing grass, adding trees where appropriate, and using a fence to define the space as a "Future Blooms" project.

Public Facility Improvements is funded in an amount of \$1,000,000. Funding in this program

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will be used for design, acquisition, construction, and rehabilitation of public facilities, such as recreation centers, homeless shelters, or parks that service income eligible neighborhoods or populations.

The City Planning and Administration costs total \$3.79 million in 2011, which includes \$2.03 million in operating support for departments, \$1.2 million for non-departmental accounts, and \$0.56 million in Section 108 Debt Service. Overall, Planning and Administrative costs increased by \$393,840, or 11.6%, from the 2010 Approved Budget Update due to an increase in total CDBG resources.

The 2012 Approved CDBG Budget totals \$14,998,780, a decline of \$1,833,800. This decline is the result of a projected 5% decrease in entitlement resources and a decrease of \$1,130,927 in prior year unallocated resources. This decrease affects seven programs: Strategic Housing Initiatives (\$250,000 decrease), NBD Improvement Program (\$115,000 decrease), SPUR (\$50,000 decrease), Youth Employment Program (\$10,000 decrease), Lead Hazard Testing Program (\$27,220 decrease), Future Blooms (\$250,000 decrease), and Public Facilities Improvements (\$1,000,000 decrease). In addition, Planning and Administrative resources decreased by \$131,580, or 3.5%.

2. \$3.2 million in HOME Investment Trust Fund resources (see page 679 for funding detail). The 2011 Approved HOME Budget totals \$3,206,576 based on \$3,056,576 in entitlement grant (2011 estimated grant less repayment), and \$150,000 in program income. The actual 2010 grant amount was \$4,219,398, a \$19,554 decrease from the 2009 HOME grant. The 2011 Approved Budget includes a decrease of \$1,162,822 due to the repayment of HUD Office of Inspector General findings. Some of the significant changes that result from the decline in resources in 2011 include: the Strategic Housing Initiatives program not being funded; a decrease of \$1,099,899 for the Rental Rehabilitation Program; a decrease of \$14,242 in the Down Payment Initiative Program; and a decrease in an amount of \$123,235, or 28%, in funding for HOME Administration. Other program changes include: an increase of \$165,000 in the Single Family Homeownership Development Program (formerly the TAP Program), and \$500,000 for the Tenant Based Rental Assistance program. The initial funding for this program, appropriated in mid-2008, will be exhausted in 2010. Starting in 2011 this program will receive an annual allocation of HOME resources. There exists a decrease of \$60,000 for the Neighborhood Capacity Building and Technical Assistance. As noted above, however, CDBG resources increased for this activity; combining CDBG and HOME resources total \$525,000, which is a \$5,000 decrease from 2010. Funding for the following projects did not change from the 2010 Approved Budget: Blueprint for Success Program and Homeless to Homes – Transitional Housing.

The 2012 Approved HOME Budget totals \$4,158,428, an increase of \$951,852. This increase reflects a return to normal grant levels after the reduction of the grant in 2011 for the repayment of HUD Office of Inspector General findings. This increase primarily affects the Rental Rehabilitation program, which is recommended to increase by \$846,542 in 2012.

3. \$563,250 in Emergency Shelter Grant (ESG) Funding (see page 680 for funding details). Approved 2011 funding for ESG projects is based on the recommendations provided by the

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Continuum of Care process. The 2011 Approved ESG Budget totals \$563,250, which is a \$20,988 decrease from the 2010 Approved Budget Update. This decrease is in part due to expecting a 1% decline in the grant level in 2011 and no longer having prior year unallocated resources. Funding for ESG Administration in 2011 is \$28,250, which is within the ESG regulatory limit of 5%.

4. \$720,253 in Housing Opportunities for Persons with AIDS (HOPWA) Funding (see page 681 for funding details). The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2011 Approved HOPWA Budget totals \$720,253, which is a \$91,106 increase over the 2010 Approved Budget Update. This increase is in part due to receiving a higher grant level than projected in 2010 and carrying over \$76,609 in prior year unallocated resources in 2011. Funding for HOPWA Administration in 2011 is \$20,253, which is within the HOPWA regulatory limit of 3%.

Developing the Consolidated Plan Budget

The City offers many opportunities for citizen input and participation in budget development. Historically, the City has had a Community Development Advisory Board (CDAB), which evaluated program requests and made recommendations in coordinating City programs with service providers. Additionally, the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. City Council and the Administration have been working to revise this process throughout 2009 and 2010 and expect this to continue in 2011.

Funding requests for neighborhood business district improvements are reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services are reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs are reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs has run in several publications including a paid advertisement in the September 23, 2010, Cincinnati Enquirer. Notices ran in the City Bulletin on September 28, 2010 and October 5, 2010. The 2011/2012 Requested Budget has been posted on the City's web site since September 27, 2011. The City held a public hearing on October 7, 2010, to receive public comments on the 2011/2012 Consolidated Plan Requested Budget. Printed copies of the 2011/2012 Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. There were no comments made at that meeting and no comments have been received since then. Any comments received would be considered and a response provided.

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Community Development Block Grant (CDBG) by Goal and Objective

	2010 Approved Budget Update	2011 Approved Budget	2012 Approved Budget	Pg* No.
Housing Objectives				
Homeownership Housing Development				
Strategic Housing Initiatives Program	\$670,000	\$950,000	\$700,000	682
Homeowner Rehab Loan Program	\$437,000	\$104,000	\$104,000	682
Housing Maintenance Services	\$1,870,000	\$2,100,000	\$2,100,000	683
Emergency Mortgage Assistance	\$143,000	\$137,000	\$137,000	683
Compliance Assistance Repair for the Elderly (CARE)	\$200,000	\$0	\$0	683
Property Holding Costs	\$100,000	\$0	\$0	684
Section 108/Float Loan Delivery	\$5,000	\$5,000	\$5,000	684
Homeownership Total	\$3,425,000	\$3,296,000	\$3,046,000	
Rental Housing Development				
Rental Rehabilitation Program	\$150,000	\$155,000	\$155,000	684
Rental Housing Total	\$150,000	\$155,000	\$155,000	
Renters Supportive Services				
Tenant Assistance	\$26,000	\$26,000	\$26,000	684
Code Enforcement Relocation	\$134,000	\$134,000	\$134,000	685
Tenant Representation	\$187,000	\$187,000	\$187,000	685
Section 8 Tenant Counseling and Placement	\$55,000	\$55,000	\$55,000	685
Renters Supportive Services Total	\$402,000	\$402,000	\$402,000	
Promote Fair Housing				
Fair Housing Services	\$214,500	\$214,500	\$214,500	686
Fair Housing Total	\$214,500	\$214,500	\$214,500	
TOTAL HOUSING DEVELOPMENT	\$4,191,500	\$4,067,500	\$3,817,500	
Other Community Needs				
Economic Development				
Promote Commercial and Industrial Development/Redevelopment				
NBD Improvement Program	\$237,000	\$1,115,000	\$1,000,000	686
NBD Property Holding Costs	\$25,000	\$0	\$0	686
Avondale/Burnet NBD Improvement Project	\$813,000	\$0	\$0	686
Commercial and Industrial Development Total	\$1,075,000	\$1,115,000	\$1,000,000	
Industrial Site Redevelopment/SPUR				
Strategic Program for Urban Redevelopment/GO Cincinnati	\$625,000	\$750,000	\$700,000	687
Industrial Site Redevelopment/SPUR Total	\$625,000	\$750,000	\$700,000	

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	2010 Approved Budget Update	2011 Approved Budget	2012 Approved Budget	Pg* No.
Promote Business Development Opportunities				
Small Business Services & Technical Assistance	\$300,000	\$300,000	\$300,000	687
Small Business Loan Fund (CSBLF)	\$200,000	\$245,000	\$245,000	687
Corporation for Findlay Market (CFFM)	\$585,000	\$585,000	\$585,000	687
Earned Income Tax Credit Outreach and Financial Literacy	\$8,000	\$8,000	\$8,000	688
Neighborhood Capacity Building & Technical Assistance	\$330,000	\$385,000	\$385,000	688
Business Development Opportunities Total	\$1,423,000	\$1,523,000	\$1,523,000	
Job Training, Placement Services, and Employment Opportunities				
Blueprint for Success	\$250,000	\$250,000	\$250,000	688
Youth Employment Programs	\$1,000,000	\$1,030,000	\$1,020,000	688
Job Training and Placement Total	\$1,250,000	\$1,280,000	\$1,270,000	
<i>TOTAL ECONOMIC DEVELOPMENT</i>	\$4,373,000	\$4,668,000	\$4,493,000	
Quality of Life				
Slum & Blight Elimination				
Concentrated Code Enforcement	\$575,000	\$575,000	\$575,000	689
Hazard Abatement Program	\$1,018,522	\$1,000,000	\$1,000,000	689
Millcreek Greenway Restoration	\$100,000	\$100,000	\$100,000	689
Lead Hazard Testing Program	\$1,083,680	\$727,220	\$700,000	689
Historic Structures Stabilization	\$0	\$350,000	\$350,000	690
Future Blooms	\$0	\$450,000	\$200,000	690
Slum & Blight Elimination Total	\$2,777,202	\$3,202,220	\$2,925,000	
Service Facility Improvements				
Public Facilities and Improvements	\$0	\$1,000,000	\$0	690
Service Facility Improvements Total	\$0	\$1,000,000	\$0	
Citizen Safety				
Drug Elimination Program	\$0	\$100,000	\$100,000	690
Citizen Safety Total	\$0	\$100,000	\$100,000	
<i>TOTAL QUALITY OF LIFE</i>	\$2,777,202	\$4,302,220	\$3,025,000	
<i>PROJECTS TOTAL</i>	\$11,341,702	\$13,037,720	\$11,335,500	

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	2010 Approved Budget Update	2011 Approved Budget	2012 Approved Budget
Planning, Administration & Debt Service			
Budget & Evaluation	\$221,050	\$274,720	\$253,520
Law	\$218,110	\$54,330	\$0
Accounts & Audits	\$84,680	\$117,020	\$107,660
Treasury	\$78,300	\$18,160	\$16,710
Community Development	\$721,840	\$1,171,640	\$1,087,950
Planning and Buildings	\$395,920	\$374,800	\$345,850
Internal Audit	\$19,720	\$19,810	\$18,230
<i>Personnel and Non-Personnel Operating</i>	\$1,793,270	\$2,030,480	\$1,879,900
Employee Benefits	\$252,970	\$414,000	\$419,570
City Pensions	\$346,540	\$428,560	\$445,360
PEAP	\$1,690	\$1,990	\$2,060
Workers' Comp Insurance	\$6,400	\$13,260	\$11,300
State Unemployment Comp.	\$560	\$560	\$570
Audit & Examiner's Fees	\$5,600	\$5,720	\$5,720
Indirect Costs	\$463,500	\$334,980	\$312,410
Special Studies	\$0	\$0	\$0
<i>Non-departmental Accounts</i>	\$1,077,260	\$1,199,070	\$1,196,990
<i>Section 108 Debt Service</i>	\$530,490	\$565,310	\$586,390
TOTAL PLANNING AND ADMINISTRATION	\$3,401,020	\$3,794,860	\$3,663,280
TOTAL CDBG BUDGET	\$14,742,722	\$16,832,580	\$14,998,780

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HOME Investment Partnerships by Goal and Objective

	2010 Approved Budget Update	2011 Approved Budget	2012 Approved Budget	Pg* No.
Housing Objectives				
Homeownership Housing Development				
Strategic Housing Initiatives Program	\$600,000	\$0	\$0	682
Single Family Homeownership Development	\$165,000	\$330,000	\$330,000	683
Homeownership Total	\$765,000	\$330,000	\$330,000	
Rental Housing Development				
Rental Rehab Program	\$1,753,357	\$653,458	\$1,500,000	684
Rental Housing Total	\$1,753,357	\$653,458	\$1,500,000	
Homeownership Supportive Services				
Down Payment Initiative	\$276,700	\$262,458	\$272,585	684
Homeownership Supportive Services Total	\$276,700	\$262,458	\$272,585	
Renters Supportive Services				
Tenant Based Rental Assistance (TBRA)**	\$0	\$500,000	\$500,000	685
Renters Supportive Services Total	\$0	\$500,000	\$500,000	
<i>TOTAL HOUSING DEVELOPMENT</i>	\$2,795,057	\$1,745,916	\$2,602,585	
Other Community Needs				
Economic Development				
Promote Business Development Opportunities				
Neighborhood Capacity Building & Technical Assistance	\$200,000	\$140,000	\$140,000	688
Promote Business Development Opportunities Total	\$200,000	\$140,000	\$140,000	
Job Training, Placement Services, and Employment Opportunities				
Blueprint for Success	\$200,000	\$200,000	\$200,000	688
Job Training and Placement Total	\$200,000	\$200,000	\$200,000	
<i>TOTAL ECONOMIC DEVELOPMENT</i>	\$400,000	\$340,000	\$340,000	
Homeless Housing				
Homeless Shelters & Other Homeless Housing				
Homeless to Homes - Permanent Supportive Housing	\$800,000	\$800,000	\$800,000	691
<i>TOTAL HOMELESS HOUSING</i>	\$800,000	\$800,000	\$800,000	
Planning, Administration & Debt Service				
	\$443,895	\$320,660	\$415,843	
TOTAL HOME	\$4,438,952	\$3,206,576	\$4,158,428	

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Emergency Shelter Grant (ESG) by Goal and Objective

	2010 Approved Budget Update	2011 Approved Budget	2012 Approved Budget *	Pg* No.
Homeless Housing				
Homeless Shelters & Other Homeless Housing Support				
Bethany House	\$69,062	\$60,000	\$0	691
Cincinnati Center for Respite Care	\$24,686	\$15,000	\$0	692
Interfaith Hospitality Network	\$32,000	\$37,084	\$0	692
Lighthouse Youth Crisis Center	\$55,186	\$28,000	\$0	692
Lighthouse Young Adult Shelter	\$0	\$10,000	\$0	692
Mercy Franciscan/St. John's OTR Temporary Housing	\$37,480	\$45,276	\$0	693
Mercy Franciscan/St. John's Anna Louise Inn	\$58,400	\$63,640	\$0	693
Salvation Army Emergency Shelter	\$21,000	\$26,000	\$0	693
Shelterhouse/Drop Inn Center	\$227,000	\$200,000	\$0	693
YWCA Battered Women's Shelter	\$30,186	\$50,000	\$0	694
Homeless Shelters & Transitional Housing Support Total	\$555,000	\$535,000	\$0	
<i>TOTAL HOMELESS HOUSING</i>	\$555,000	\$535,000	\$0	
Planning, Administration & Debt Service				
	\$29,238	\$28,250	\$0	
TOTAL ESG	\$584,238	\$563,250	\$0	

*ESG funded programs do not request funding for 2012 as part of the biennial budget process.

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Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

	2010 Approved Budget Update	2011 Approved Budget	2012 Approved Budget *	Pg* No.
Special Populations Housing				
Operating Support for HIV/AIDS Housing Facilities				
Caracole House	\$124,132	\$124,132	\$0	691
Operating Support for HIV/AIDS Housing Facilities Total	\$124,132	\$124,132	\$0	
Supportive Services for Persons with HIV/AIDS				
STOP AIDS Case Management	\$130,524	\$130,524	\$0	694
Caracole House Shelter Plus Services	\$112,449	\$125,109	\$0	691
Cincinnati Center for Respite Care	\$31,866	\$31,866	\$0	692
Northern Ky. Independent Health District	\$29,814	\$41,114	\$0	694
Supportive Services for Persons with HIV/AIDS Total	\$304,653	\$328,613	\$0	
Housing Assistance for Persons with HIV/AIDS				
STOP AIDS Short-Term Housing Assistance	\$84,915	\$84,915	\$0	694
STOP AIDS Permanent Housing Placement	\$0	\$10,700	\$0	694
Northern Ky. Independent Health District	\$96,300	\$85,000	\$0	694
Caracole Tenant Based Rental Assistance & Housing Placement	\$0	\$66,640	\$0	691
Housing Assistance for Persons with HIV/AIDS Total	\$181,215	\$247,255	\$0	
TOTAL SPECIAL POPULATIONS HOUSING	\$610,000	\$700,000	\$0	
Planning, Administration & Debt Service				
	\$19,147	\$20,253	\$0	
TOTAL HOPWA	\$629,147	\$720,253	\$0	

*HOPWA funded programs do not request funding for 2012 as part of the biennial budget process.

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City of Cincinnati 2011/2012 Biennial Budget Action Plan

Vision Statement: Significant improvements to the quality of life in Cincinnati will be made by strategically addressing the specific needs of each neighborhood. By creating a diverse and affordable housing stock, reducing crime and blight, and providing economic development opportunities in neighborhoods, Cincinnati will be a more vibrant, livable city.

Overall Development Goal: Develop and support comprehensive efforts to revitalize neighborhoods while expanding economic opportunities and reducing blight. Development and support should strategically target 1) parts of the community that demonstrate the best chance for significant change, and 2) neighborhoods that have experienced an increase in the number of persons in poverty and vacant housing units and a decrease in the number of families and owner-occupied housing units.

Housing Objectives

Strategic Housing Initiatives Program

The Strategic Housing Initiatives program provides for targeted investments in housing projects consisting of at least four housing units throughout the City's neighborhoods with a primary emphasis on homeownership opportunities.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$670,000	\$950,000	\$700,000	20	Housing Units	115	0
HOME	\$600,000	\$0	\$0	0			

Homeowner Rehab Loan Program

The Homeowner Rehab Loan program (HRLP) provides low-interest deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing city-wide.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$437,000	\$104,000	\$104,000	300	Loans	2,000	0
HOME	\$0	\$0	\$0	0	Housing Units	0	0

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Housing Maintenance Services

Housing Maintenance Services provide grants for emergency and critical repairs to very low-income homeowners. Emergency Services are limited to two emergencies per household per year and have a maximum of \$2,500. Critical repairs are those needed for the safety of the client and have a maximum of \$10,000. This program also provides forgivable loans and grants to low-income, elderly homeowners to correct code violations issued pursuant to Neighborhood Enhancement Program exterior inspections.

Funding Source	Approved 2010	Recommended 2011	Recommended 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$1,870,000	\$2,100,000	\$2,100,000	1,450	Housing Units	7,155	0

Emergency Mortgage Assistance

The Emergency Mortgage Assistance program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$143,000	\$137,000	\$137,000	45	Households	225	0

Compliance Assistance Repair for the Elderly (CARE)

The CARE program provides forgivable loans and grants to low income, elderly homeowners to correct code violations issued pursuant to a Neighborhood Enhancement Program, "house to house" exterior property condition inspection and code enforcement action.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
CDBG	\$200,000	\$0	\$0	0	Housing Units	20	0

Single Family Homeownership Development - Cincinnati Habitat for Humanity

The program is designed to reimburse Habitat for Humanity for water and sewer tap fees, building permit fees, water permit fees, remote meter fees, a developer fee and other approved fees related to the construction of eligible new single family dwellings. This program also includes eligible infrastructure and construction costs for newly constructed or rehabilitated units, demolition costs, construction modifications to blend units with existing neighborhood styles or address accessibility issues, and homebuyer assistance.

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Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
HOME	\$165,000	\$330,000	\$330,000	45	Housing Units	225	0

Property Holding Costs

This project account provides property maintenance for City-owned property held for redevelopment by the Department of Community Development. This program has been discontinued and the work associated with it will be funded from other City capital and operating resources.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$100,000	\$0	\$0	0	Public Facilities (Parcels)	225	0

Section 108/Float Loan Delivery

This project funds staff costs, permits, inspections, and other project delivery expenses associated with implementing Section 108 Loan and Float Loan projects.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$5,000	\$5,000	\$5,000	1	Loans	5	0

Down Payment Initiative

The Down Payment Initiative program funds down payment assistance, which is used towards the purchase of single family housing by low- to moderate-income owner-occupant families who are first-time homebuyers. Eligible project costs include down payment and closing costs.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
HOME	\$276,700	\$262,458	\$272,585	45	Households	225	0

Rental Rehabilitation Program

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating a housing unit in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed

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CDBG	\$150,000	\$155,000	\$155,000	100	Housing Units	500	0
HOME	\$1,753,357	\$653,458	\$1,500,000				

Tenant Assistance

Each year, approximately 3,000 to 4,000 persons contact the City of Cincinnati's Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$26,000	\$26,000	\$26,000	3,900	People	18,000	0

Code Enforcement Relocation

This project allows the City of Cincinnati to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Staff take applications from low-income persons and provide vacancy lists and management company lists to clients. Qualified participants receive up to \$650 for rental assistance and moving costs.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$134,000	\$134,000	\$134,000	216	Households	1,000	0

Tenant Representation

The Tenant Representation Project (TRP) administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The TRP prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$187,000	\$187,000	\$187,000	550	People	2,750	0

Section 8 Tenant Counseling and Placement

The Section 8 Tenant Counseling and Placement program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. In addition to the services mentioned above, Housing Opportunities Made Equal (H.O.M.E.) also provides an outreach component to landlords.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed

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CDBG	\$55,000	\$55,000	\$55,000	40	Households	200	0
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Tenant Based Rental Assistance (TBRA)

The Hamilton County Department of Community Development will operate and provide Tenant Based Rental Assistance (TBRA) to eligible households within the City of Cincinnati. The TBRA will cover a portion of the household rent payment for a minimum of 85 client households over a 12-month period.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
HOME	\$0	\$500,000	\$500,000	85	Households	170	0

Fair Housing Services

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$214,500	\$214,500	\$214,500	1,100	People	5,500	0

Other Community Needs

Neighborhood Business District (NBD) Improvement Program

The NBD Improvement program enhances the business environment in the City's NBDs by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$237,000	\$1,115,000	\$1,000,000	75	Businesses	425	0

NBD Property Holding Costs

The NBD Property Holding Costs project addresses property maintenance issues for City-owned property held for redevelopment in NBDs. This program has been discontinued and the work associated with it will be funded from other City capital and operating resources.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed

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CDBG	\$25,000	\$0	\$0	0	Public Facilities (Parcels)	10	0
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Avondale/Burnet NBD Improvements

The Avondale/Burnet NBD Improvements project will make improvements to commercial structure(s) along Burnet Avenue in the Avondale Neighborhood.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$813,000	\$0	\$0	0	Organizations	1	0

Strategic Program for Urban Redevelopment/GO Cincinnati

The Strategic Program for Urban Redevelopment/GO Cincinnati Program facilitates the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by environmental contamination. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform activities to facilitate redevelopment of brownfield sites.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$625,000	\$750,000	\$700,000	1.5	Public Facilities (Acres)	3	0

Small Business Services & Technical Assistance

The Small Business Services and Technical Assistance Program supports a system of accessible technical assistance to meet the start-up and growth needs of micro-enterprises and small businesses. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$300,000	\$300,000	\$300,000	200	Businesses	1,000	0

Small Business Loan Fund (CSBLF)

The Cincinnati Small Business Loan Fund (CSBLF) is a revolving loan program that is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati. These businesses must create or retain jobs for City residents, or provide benefit to residents of low-and-moderate income neighborhoods.

Consolidated Plan

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$200,000	\$245,000	\$245,000	8	Jobs	30	0

Corporation for Findlay Market (CFFM)

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$585,000	\$585,000	\$585,000	1	Organizations	5	0

Earned Income Tax Credit Outreach and Financial Literacy

The purpose of the Earned Income Tax Credit Outreach and Financial Literacy Program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$8,000	\$8,000	\$8,000	3,700	People	19,000	0

Neighborhood Capacity Building & Technical Assistance

The Neighborhood Capacity Building and Technical Assistance Program is designed to build and strengthen the capacity of Community Development Corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds;
2. Providing technical assistance and training to CDCs; and
3. Providing administrative oversight of the programs.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$330,000	\$385,000	\$385,000	12	Organizations	60	0
HOME	\$200,000	\$140,000	\$140,000	4	Organizations	35	0

Blueprint for Success

Consolidated Plan

The Blueprint for Success Program is based on the Youth Build model to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved Neighborhood Revitalization Strategy Areas (NRSA), and will be trained in all aspects of residential construction through the rehabilitation.

Funding Source	Approved	Approved	Approved	2011 Goal	2010-2014 Accomplishments		
	2010	2011	2012		Indicator	Proposed	Completed
CDBG	\$250,000	\$250,000	\$250,000	50	People	250	0
HOME	\$200,000	\$200,000	\$200,000	1	Housing Units	10	0

Youth Employment Programs

The Youth Employment Program trains youth in the areas of work place etiquette and basic work skills by utilizing workshops, presentations, and on the job experiences. The program provides youth with opportunities to explore their interests and career options.

Funding Source	Approved	Approved	Approved	2011 Goal	2010-2014 Accomplishments		
	2010	2011	2012		Indicator	Proposed	Completed
CDBG	\$1,000,000	\$1,030,000	\$1,020,000	500	People	1,893	0

Quality of Life

Concentrated Code Enforcement

Inspections of homes and businesses are conducted in targeted areas and areas in transition. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development to correct violations. This program provides for complaint driven inspections of unsafe conditions in targeted areas as well.

Funding Source	Approved	Approved	Approved	2011 Goal	2010-2014 Accomplishments		
	2010	2011	2012		Indicator	Proposed	Completed
CDBG	\$575,000	\$575,000	\$575,000	3,880	Housing Units	14,920	0

Hazard Abatement Program

The mission of the Hazard Abatement Program is the preservation of the public health, safety, and welfare through demolition and barricading or repair of abandoned buildings. The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Under the Hazard Abatement Program, condemned building citywide are demolished or repaired after normal code enforcement activities have been exhausted.

Funding Source	Approved	Approved	Approved	2011	2010-2014 Accomplishments		
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Consolidated Plan

Source	2010	2011	2012	Goal	Indicator	Proposed	Completed
CDBG	\$1,018,522	\$1,000,000	\$1,000,000	600	Housing Units	2,990	0

Millcreek Greenway Restoration

The Mill Creek Greenway Restoration Program creates a greenway system within the riverine-riparian corridor of the Mill Creek. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$100,000	\$100,000	\$100,000	1	Public Facilities	5	0

Lead Hazard Testing Program

The Lead Hazard Testing Program provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The State of Ohio has lowered the blood lead criteria level, which requires intervention to 15ug/dl of blood. In addition, the program responds to complaints from households where a child may be exposed to lead but has not yet been diagnosed. The program then provides access to services to remediate lead.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$1,083,680	\$727,220	\$700,000	250	Housing Units	1,225	0

Historic Structures Stabilization

The Historic Structures Stabilization Program would abate public nuisance conditions and stabilize historic properties. Under Ohio Law if there is a historic building that is deemed a public nuisance, the City has the right to take action to abate the public nuisance conditions without taking ownership of the property. The City would use this right under the law to maintain the public health, safety, and welfare while at the same time preserve the historic structures for potential future rehabilitation.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
CDBG	\$0	\$350,000	\$350,000	5	Housing Units	28	0

Consolidated Plan

Future Blooms

The Future Blooms Program focuses on enhancing the aesthetics' of Neighborhood Enhancement Program focus areas and other targeted areas by painting windows and doors on boarded up buildings, and improving vacant lots by growing grass, adding trees where appropriate, and using a fence to define the space as a "Future Blooms" project. In addition, in 2011 this program will start an Urban Farming employment training program to provide sustainable employment options to low-income individuals and encourage productive use of vacant land within the City.

Funding Source	Approved	Approved	Approved	2011 Goal	2010-2014 Accomplishments		
	2010	2011	2012		Indicator	Proposed	Completed
CDBG	\$0	\$450,000	\$200,000	11,500	People	57,500	0

Public Facilities and Improvements

The Public Facilities and Improvements Program would provide funding for design, acquisition, construction, and for rehabilitation of public facilities, such as recreation centers, homeless shelters, or parks that service income eligible neighborhoods or populations.

Funding Source	Approved	Approved	Approved	2011 Goal	2010-2014 Accomplishments		
	2010	2011	2012		Indicator	Proposed	Completed
CDBG	\$0	\$1,000,000	\$0	2,000	People	2,000	0

Drug Elimination Program

The Drug Elimination Program provides funding for increased law enforcement activity in Over-the-Rhine. These officers engage in drug enforcement activities, including investigation, surveillance, and arrest of drug traffickers. It is anticipated that these enforcement activities will also lead to the arrests of criminals for offenses other than and/or related to drug trafficking and abuse.

Funding Source	Approved	Approved	Approved	2011 Goal	2010-2014 Accomplishments		
	2010	2011	2012		Indicator	Proposed	Completed
CDBG	\$0	\$100,000	\$100,000	5,338	People	21,352	0

Homeless Housing / Special Populations Housing*

**ESG and HOPWA funded programs do not Recommended funding for 2012 as part of the biennial budget process.*

Homeless to Homes - Permanent Supportive Housing

The Homeless to Homes Permanent Supportive Housing Program will provide partial financing for the construction or rehabilitation of new transitional housing units and new permanent supportive housing units.

Funding Source	Approved	Approved	Approved	2011	2010-2014 Accomplishments		
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Consolidated Plan

Source	2010	2011	2012	Goal	Indicator	Proposed	Completed
HOME	\$800,000	\$800,000	\$800,000	67	Housing Units	600	0

Bethany House

Bethany House Services, Inc. (30 beds/ES-families) provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services are offered to help the homeless family move to permanent housing and self-sufficiency.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
ESG	\$69,062	\$60,000	\$0	150	Households	750	0

Caracole House

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, supportive services for clients, additional tenant based rental assistance, and housing placement services.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
HOPWA	\$236,581	\$315,881	\$0	125	Households	775	0

Cincinnati Center for Respite Care

The Cincinnati Center for Respite Care (15 beds/ES indiv.) program provides emergency shelter for homeless persons who require medical care not available within a regular shelter bed. Services include 24-hour residential, recuperative adult care services for homeless men and women clients. Clients are referred from shelters through the Health Resource Center clinic or the medical van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati. About 14% of Center for Respite Care's population is HIV positive.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
ESG	\$24,686	\$15,000	\$0	130	Households	750	0

Consolidated Plan

HOPWA	\$31,866	\$31,866	\$0
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Interfaith Hospitality Network

Interfaith Hospitality Network (32 beds/ES) provides emergency shelter, food, and supportive services for homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
ESG	\$32,000	\$37,084	\$0	100	Households	500	0

Lighthouse Youth Crisis Center

Lighthouse Youth Crisis Center (20 beds/ES youth) is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for runaways and other youth. The goal of the program is to enable homeless youth to learn skills needed to live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
ESG	\$55,186	\$28,000	\$0	900	Households	4,000	0

Lighthouse Young Adult Shelter

Lighthouse Young Adult Shelter (28 beds/ES youth) is a new residential facility that will provide shelter and stabilization services to homeless youth who make a commitment to engage in planning and services directed toward self reliance and self-sufficiency. Supportive services provided include case management, job readiness training, and GED tutoring and preparation. The program will be physically and programmatically integrated with the drop-in storefront program presently known as Anthony House.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
ESG	\$0	\$10,000	\$0	300	Households	1,200	0

Mercy Franciscan at St. John Over-the-Rhine Temporary Housing

Consolidated Plan

The Temporary Housing Program (32 beds/ES families) operated by Mercy Franciscan assists persons in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and bus tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$37,480	\$45,276	\$0	75	Households	400	0

Mercy Franciscan at St. John Anna Louise Inn

The Temporary Housing Program (45 beds/ES families) operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$58,400	\$63,640	\$0	134	Households	650	0

Salvation Army Emergency Shelter

The Salvation Army Emergency Home (24 beds/ES families) provides temporary housing for homeless families. The main goal of the program is to keep families intact and children in school, while improving the participant's financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, and housing.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed
ESG	\$21,000	\$26,000	\$0	125	Households	750	0

Shelterhouse/Drop Inn Center

The Drop Inn Center (242 beds/ES families) provides emergency shelter and services, including meals, showers, and clothing. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011	2010-2014 Accomplishments		
				Goal	Indicator	Proposed	Completed

Consolidated Plan

ESG	\$227,000	\$200,000	\$0	2,250	Households	12,500	0
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YWCA Battered Women's Shelter

The YWCA Battered Women's Shelter (65 beds/ES d.v. families) provides emergency shelter and supportive services to families who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living. Funds for this project will support operating costs for shelter services and supportive services.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
ESG	\$30,186	\$50,000	\$0	420	Households	2,365	0

STOP AIDS Case Management

STOP AIDS provides case management, supportive services, permanent housing placement, and short-term rent/mortgage/utility assistance to persons with HIV/AIDS in the Greater Cincinnati EMSA. Special attention is given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through STOP AIDS's Case Management Coordinator.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
HOPWA	\$215,439	\$226,139	\$0	140	Households	750	0

Northern Ky. Independent Health District

These short-term rent/mortgage/utility funds assist individuals and families with HIV/AIDS throughout Northern Kentucky in remaining in independent living situations and maintaining their existing housing. This funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless. Due to the absence of an application from any Indiana-based HOPWA provider, the Northern Kentucky District Health Department receives funds designated specifically for providing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

Funding Source	Approved 2010	Approved 2011	Approved 2012	2011 Goal	2010-2014 Accomplishments		
					Indicator	Proposed	Completed
HOPWA	\$126,114	\$126,114	\$0	90	Households	375	0

Consolidated Plan

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INTRODUCTION

This section of the 2011/2012 Biennial Budget presents information, primarily of an economic and demographic nature, concerning the City of Cincinnati.

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CINCINNATI GOVERNMENT OVERVIEW

- Founded in 1788
- Chartered as a village in 1802
- Incorporated as a city within Hamilton County in 1819
- Adopted current Strong Mayor form of government in 2001, where the Mayor is chosen through a direct election
- The Mayor has a four-year term and is limited to two consecutive four-year terms.
- There are nine Councilmembers, elected at large to two-year terms. They are limited to holding the office of Councilmembers to four two-year terms.
- The City Manager is appointed by the Mayor with prior approval by the City Council.

SEAL OF THE CITY OF CINCINNATI



Legend

Winged Rod - Commerce

Serpents - Wisdom

Sword - Authority and Power

Scales - Justice

Juncta Juvant - Juncta - means to join

Juvant - means to help or assist

Literal – “Things joined together are helpful”

General translation: “Unity Assists”

WHAT'S IN A NAME?

On a cold December day in 1788, the first settlers and their livestock, after floating down the Ohio River on flatboats and rafts, landed and made their camp at the foot of what is now Sycamore Street in downtown Cincinnati. The settlers called their town Losantiville, but in 1790 Arthur St. Clair, governor of the Northwest Territory, renamed it Cincinnati in honor of the Society of the Cincinnati. The name Cincinnati came from an ancient Roman political figure named Lucius Quinctius Cincinnatus. Serving as consul in 460 BC and Roman dictator in 458 BC and 439 BC, Cincinnatus lived in humble circumstances while working on his own small farm. The Romans regarded him as one of the heroes of early Rome, a model of Roman virtue and simplicity, and an example of good leadership.



CINCINNATUS



LOCATION

Cincinnati is located on the Ohio River in southwestern Ohio near the junction of Ohio, Indiana and Kentucky. Cincinnati is centrally located relative to the thirty-three major U. S. distribution centers. Within 600 miles of Cincinnati reside 54% percent of the nation's population and 53% of the nation's manufacturing establishment

LAND AREA



Cincinnati	77 square miles
Hamilton County	407 square miles
Metropolitan Area (PMSA)	3,343 square miles

Source: U.S. Census Bureau: State and County QuickFacts

TRANSPORTATION MODES

Airports: Three airports serve Cincinnati. The principal airport is the Cincinnati/Northern Kentucky International Airport. The City is also served by Lunken Municipal Airport and Blue Ash Municipal Airport.



Railroads: The Greater Cincinnati area is served by five major railroad systems - Amtrak, CSX, Norfolk Southern, Indiana & Ohio Rail System and Indiana Eastern Railroad. The Cincinnati Streetcar is coming soon.

Port of Greater Cincinnati Development Authority: The Port of Greater Cincinnati Development Authority on the Ohio River is home to two major barge companies and has links to 140 other barge lines.





Public Transit: The Southwestern Ohio Regional Transit Authority operates Metro, which provides more than 22 million rides per year. The Greyhound and MegaBus lines offer daily arrivals and departures for interstate travel. The Transit Authority of Northern Kentucky carries approximately 3.7 million passengers annually. Taxicabs are also available and the future Cincinnati Streetcar will provide routes connecting Uptown to Downtown.



Source: <http://www.cincinnati.gov/transportation/ground/>; <http://www.cincystreetcar.com/>; <http://us.megabus.com/>; and <http://www.northernkentuckyusa.com/barge.aspx>



Interstates:

 Interstate 71: Northeast/ Southwest  Interstate 74: Northwest

 Interstate 75: North/South  Interstate 275: The Circle Freeway

 Interstate 471: Connector Expressway

CINCINNATI CLIMATE



Average Low Temperature	44.3 F
Average High Temperature	64.0 F
Average Annual Temperature	54.2 F
Average Annual Precipitation	42.6 F



Source: U.S. Census Bureau, Statistical Abstract of the United States 2011

POPULATION

The Cincinnati Consolidated Metropolitan Statistical Area (CMSA) is comprised of 13 counties within 3 states, Ohio, Kentucky, and Indiana.

2009 Population Estimates

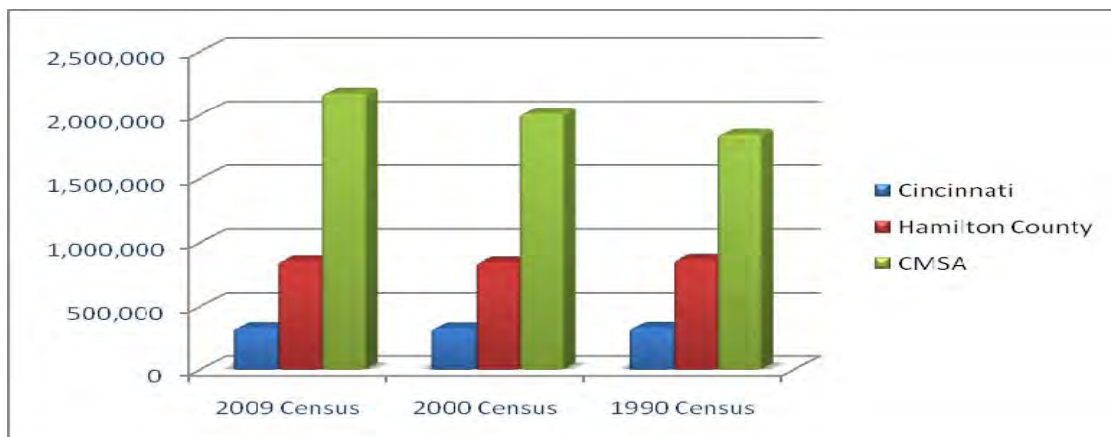
City	333,012
Hamilton County	855,062
CMSA	2,171,896

CITY FACTS:

Cincinnati is the 3rd largest city in the State of Ohio

Cincinnati is the proud host of the 2012 World Choir Games

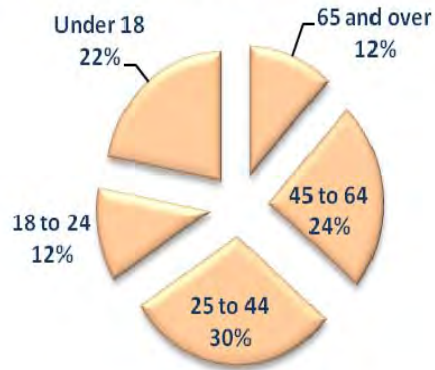
Source: U. S. Census Bureau, Population Estimates





CITY OF CINCINNATI DEMOGRAPHIC STATISTICS 2005 -2009

The Age Distribution of People in Cincinnati, Ohio in 2005-2009



Source: U.S. Census Bureau, American Community Survey, 2005-2009

Population of Cincinnati City:

- In 2005-2009, Cincinnati had a total population of 333,000.
- 174,000 (52 percent) females and 158,000 (48 percent) males.
- Median age was 33.4 years.

The Types of Households in Cincinnati, Ohio in 2005-2009



Source: U.S. Census Bureau, American Community Survey, 2005-2009

Households and Families:

- In 2005-2009, there were 141,000 households in Cincinnati.
- The average household size was 2.3 people.
- Most of the nonfamily households were people living in households in which no one was related to the householder.



MODES OF TRANSPORTATION

Average Travel Time: 21.6 Minutes

Single Passenger



71%

Carpool



10%

Public Transportation



10%

Other



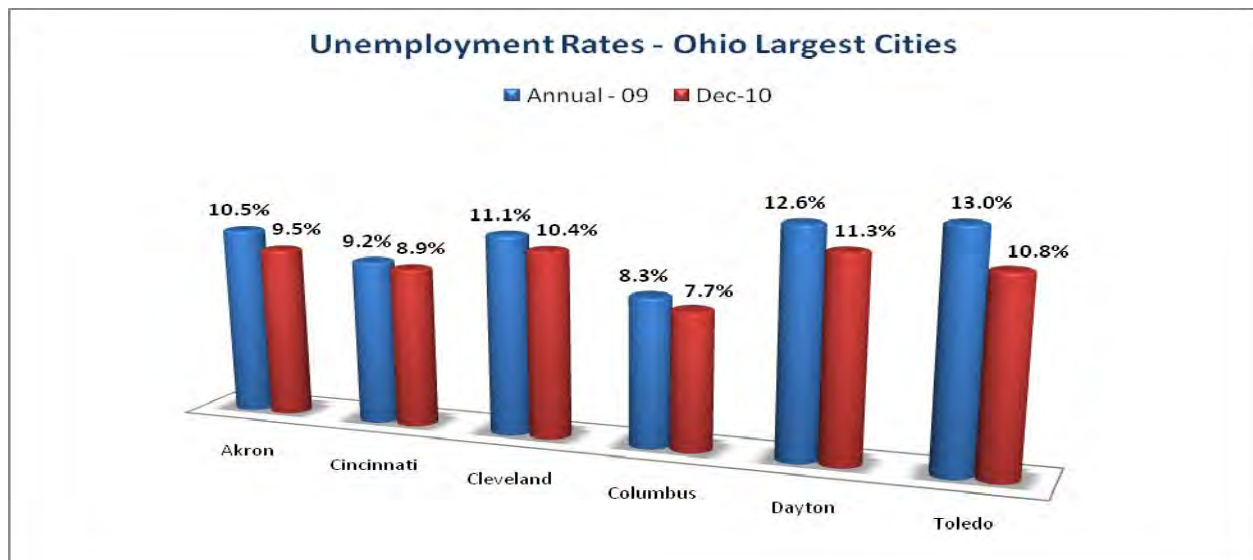
6%



Worked at Home 4%

Source: U. S. Census Bureau, American Community Survey, 2005-2009

ECONOMY



Source: U. S. Department of Labor, Bureau of Labor Statistics *Statistics are not seasonally adjusted*



COST OF LIVING

ACCRA Cost of Living 2010 Annual Average

U.S.	100.0
Cincinnati CMSA	89.8

Source: U.S. Department of Labor, Bureau of Labor Statistics

Consumer Price Index - Urban Annual 2010

U.S. City Average All Items 1982-84=100

U.S.	218.1
Cincinnati CMSA	204.7

Inflation Rate

January 2011 for U.S./ December 2010 for Cincinnati CMSA

U.S.	1.6%
Cincinnati CMSA	2.1%

Source: U.S. Department of Labor, Bureau of Labor Statistics

TAXES

TAXATION

Earnings Tax Rate for 2011 2.1%

The City of Cincinnati levies an earnings tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City.

Property Tax Rate for 2011 10.07 mills

The City of Cincinnati property tax rate of 10.07 mills is composed of 5.47 mills for debt repayment and 4.60 mills for the operating budget.

Source: City of Cincinnati, Department of Finance

2010 ASSESSED VALUATION (2011 Collection Year)

Total Valuation:	\$5,826,630,470
Public Real Property:	\$3,477,912,210
Public Utility Personal:	\$279,398,610
Commercial Industrial/ Other:	\$2,069,319,650
Percentage Change in Valuation from 2009:	-1.57%

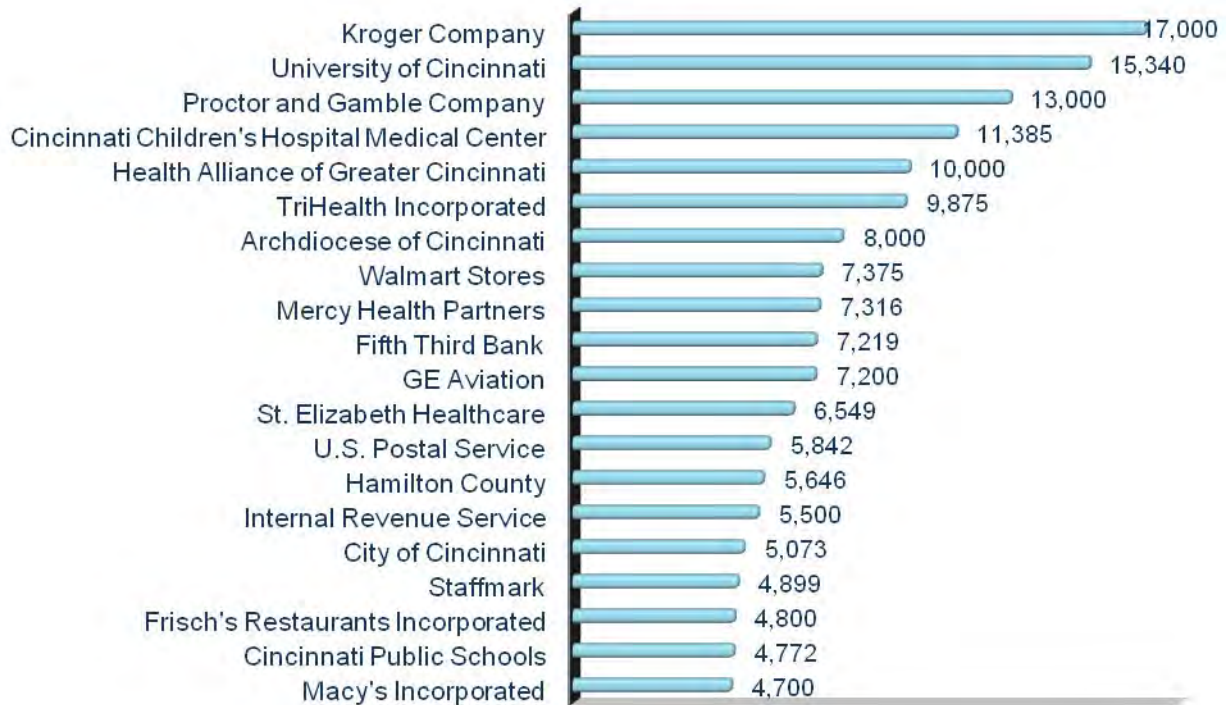
Source: Hamilton County Auditor



BUSINESS AND EMPLOYMENT

Top Twenty Employers by Local Employee Count

■ Number of Employees



Source: 2010 Business Courier Book of Lists

January 2011 Cincinnati Employment by Sector (in thousands)

Mining, Logging and Construction	32.6
Manufacturing	102.9
Trade, Transportation and Utilities	193.0
Information	14.1
Financial Activities	61.4
Professional and Business Svcs.	150.3
Education and Health Svcs.	148.4
Leisure and Hospitality	95.1
Other Services	39.8
Government	127.9
Total	965.6

Source: Ohio Department of Job and Family Services, Bureau of Labor Market



CULTURE AND RECREATION

Few cities in the country can offer the stimulating cultural life of Cincinnati.

Music and Theater

- Cincinnati Symphony Orchestra
- Cincinnati Pops Orchestra
- Cincinnati Ballet
- Cincinnati Opera
- Cincinnati Playhouse
- The May Festival
- Aronoff Center for the Arts
- Riverbend Music Center
- Broadway Series
- Showboat Majestic
- Music Hall
- Cincinnati Shakespeare Festival
- Cincinnati Zoo
- Coney Island
- The Beach Water Park
- Krohn Conservatory
- Perfect North Slopes
- OMNIMAX Theater
- Newport Aquarium
- Hollywood Casino
- Grand Victoria Casino
- Belterra Casino
- Horseshoe Casino – 2012 Coming Soon!

Museums

- Cincinnati Art Museum
- Cincinnati Museum of Natural History & Science
- Cincinnati History Museum
- Children's Museum
- Contemporary Arts Center
- Taft Museum of Art
- Heritage Village Museum
- Cincinnati Fire Museum
- National Underground Railroad Freedom Center

Recreation Areas

- Kings Island

Local Events

- A Taste of Cincinnati
- Oktoberfest – Zinzinnati
- Midwest Regional Black Family Reunion
- Appalachian Festival
- Party in the Park
- Panegyri Greek Festival
- Riverfest
- Paddlefest
- Flying Pig Marathon

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)



SPORTS

Professional Teams

- Cincinnati Reds (Major League Baseball)
- Cincinnati Bengals (National Football League)
- Cincinnati Kings (United Soccer Leagues Premier Development League)
- Cincinnati Commandos (Continental Indoor Football League)
- Cincinnati Cyclones (East-Coast Hockey League)
- Northern Kentucky River Monsters (Ultimate Indoor Football League)

Sports Facilities

- US Bank Arena
- Nippert Stadium
- Cincinnati Gardens
- Paul Brown Stadium
- Cintas Center
- Great American Ballpark
- Newport Stadium
- Fifth Third Arena

Other Sports Events

- Horse Racing at Turfway Park, River Downs, and Lebanon Raceway
- IndyCar and NASCAR racing at the Kentucky Speedway
- Western & Southern Masters, Women's Open Tennis Championships
- Flying Pig Marathon
- AVP Crocs Tour, Cincinnati Open
- Professional Golf Association Tour, Chiquita Classic: Pro-Am

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)



COMMUNITY

Neighborhoods

Cincinnati contains 52 distinct and unique neighborhoods within its municipality:

Avondale	Bond Hill	California	Camp Washington
Carthage	Clifton	College Hill	Columbia-Tusculum
Corryville	CBD/Riverfront	CUF*	East End
East Price Hill	East Walnut Hills	East Westwood	English Woods
Evanston	Fay Apartments	Hartwell	The Heights
Hyde Park	Kennedy Height	Linwood	Lower Price Hill
Madisonville	Millvale	Mt. Adams	Mt. Airy
Mt. Auburn	Mt. Lookout	Mt. Washington	North Avondale
North Fairmount	Northside	Oakley	Over-The-Rhine
Paddock Hills	Pendleton	Pleasant Ridge	Queensgate
Riverside	Roselawn	Sayler Park	Sedamsville
South Cumminsville	South Fairmount	Spring Grove Village#	Walnut Hills
West End	West Price Hill	Westwood	Winton Hills

*Clifton Heights, University Heights and Fairview

Formerly Known As: Winton Place

Source: City of Cincinnati Department of Community Development

Library

Cincinnati participates in a county-wide library system. The Public Library of Cincinnati and Hamilton County with 41 branches consistently ranks among the top ten cities in the nation in per capita circulation. In 2009, the Main Library was named the busiest and best library in the country serving 500,000 or more for the fourth consecutive time. In the most recent edition of America's Most Literate Cities, begun in 2003, Cincinnati ranked 9th overall while our Library ranked 5th in the nation. For more information on the Public Library of Cincinnati and Hamilton County, please visit the Internet website at: <http://www.cincinnati.library.org/>

Source: Public Library of Cincinnati and Hamilton County

Colleges and Universities

The five largest Greater Cincinnati Colleges and Universities:

- University of Cincinnati
- Miami University
- Northern Kentucky University
- Cincinnati State Technical & Community College
- Xavier University

Source: Business Courier Book of Business Lists, Winter 2010



Shopping

Major department stores in the downtown Cincinnati area include Macy's, Brooks Brothers, Tiffany & Co., and Saks Fifth Avenue. There are also major department stores in the region including Dillard's, J.C. Penny, Kohl's, Nordstrom, and Sears. Larger malls in the area include Cherry Grove, Cincinnati Mills, Crestview Towne Center, Eastgate, Florence, Kenwood Towne Centre, Newport on the Levee, Northgate, Rookwood Pavilion, Stone Creek Towne Center, Sycamore Plaza, Tower Place, Tri-County, and Western Hills Plaza.

Mass Media

The Cincinnati area has one daily newspaper of general circulation as well as over 25 community and special interest newspapers. Seven television stations and 25 radio stations also complement the

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)

HEALTH CARE

Hospitals

Greater Cincinnati has more than 20 hospitals and emergency medical centers. Cincinnati's hospitals are well known regionally and nationally for their treatment and research. University Hospital's two Air Care helicopters provide emergency service as far as 150 miles away. Cincinnati's Children's Hospital Medical Center is among the largest and busiest children's hospitals in the United States. Cincinnati's Shriner's Burns Institute is one of only four in the country that provides treatment for severely burned children, free of charge.

Medical Research

Cincinnati has a strong reputation for medical research and innovation. Albert Sabin developed the first oral polio vaccine at the University of Cincinnati and Children's Hospital. Dr. Henry Heimlich was chief of surgery at Jewish Hospital when he developed his famous maneuver and started an institute in Cincinnati to help fund other research. Dr. O'Dell Owens was among the first physicians to use frozen embryos in overcoming infertility. The first medical laser laboratory was established by Leon Goldman at Children's Hospital, and the first argon laser surgery in the United States was done here.

The University of Cincinnati is leading a multi-million dollar academic and private industry partnership to expand biotechnology research in Cincinnati. They have opened the new Vontz Center for molecular biology research and have taken over a former pharmaceutical laboratory complex to do this research. They have also opened a molecular biology incubator facility to provide space and support for new private ventures. Children's Hospital Medical Center is involved in similar ventures for research, including new research facilities.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2005)

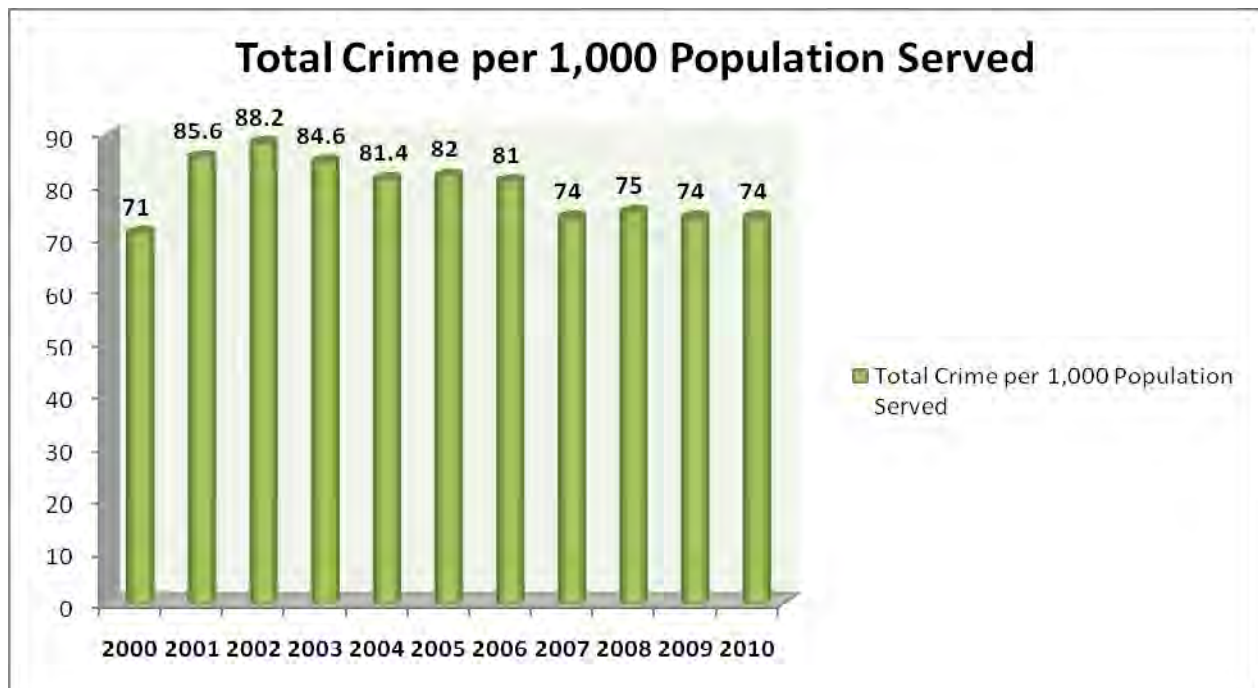


CITY SERVICES



Cincinnati Police Department

- Police District Facilities 5
- Current Sworn Police Officers 1,057
- December 31, 2010 Sworn Police Officers 1,084
- 2010 Sworn Authorized Strength 1,133
- 2010 Average Response Time for Emergency Calls 3.4 min



Cincinnati Fire and Emergency Medical Services

- Fire Stations 26
- Current Sworn Staff 792
- December 31, 2010 Sworn Staff 818
- 2010 Sworn Authorized Strength 841
- 2010 Percentage of fire and rescue incidents responded to in 5 minutes or less from dispatch to arrival: 77%
- 2010 Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less: 88%



Parks and Recreation

- Neighborhood Parks 75
- Regional Parks 5
- Park Acres 5,000+
- Hiking and Bridle Trail Miles 65
- Neighborhood Nature Centers 7
- Scenic Overlooks 18
- Landscaped Gardens 500+
- Recreation Centers 24
- Aquatic Facilities
 - Funded Pools 3
 - Spray grounds 4
 - June 2011 Projected Spray grounds 3
- Golf Courses 7
- Tennis Courts 122
- Play Areas 231
- Outdoor Basketball Courts 85
- Athletic Fields 124



Street System

- Street Lane Miles 3,050
- Sidewalk Miles 1,700
- Street Lights 31,500
- Bridges 62



Greater Cincinnati Water Works

- Miles of Water Main 3,100+
- Water Customers 1,100,000+
- Water Customer Accounts 241,000+
- Water supplied a year (in billions of gallons) 47



Metropolitan Sewer District

- Miles of Sewer Mains 3,100
- Approximate Population Base Served 850,000
- Number of Sewer Customer Accounts 226,000
- Gallons of Sewage Treated Daily 184,000,000
- Miles of Storm Sewers 315



Buildings and Inspections

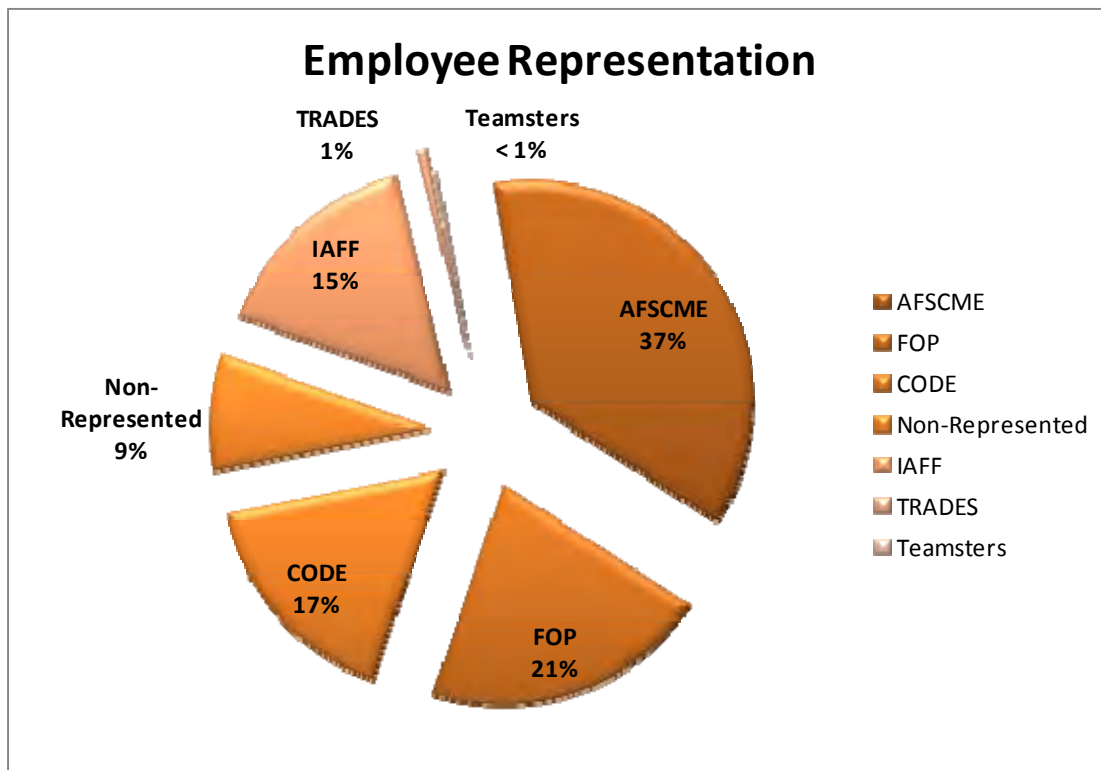
	2004	2005	2006	2007	2008	2009	2010
Building Permits Issued							
New Residential	187	237	231	150	72	44	94
New Non-Residential	<u>55</u>	<u>51</u>	<u>53</u>	<u>55</u>	<u>66</u>	<u>60</u>	<u>67</u>
Total New Construction	242	288	284	205	138	104	161

2010 Total Building Permits Issued: 8,955
 2010 Estimated Valuation: \$594,186,494.59

EMPLOYEE RELATIONS

The City’s labor management agreements continue the administration’s policy to consider equitable wage adjustments commensurate with productivity, inflation and available resources. Accordingly, the City has enjoyed good relations with the six unions representing its employees: The American Federation of State, County, and Municipal Employees (AFSCME); the Building Trades (TRADES), the Fraternal Order of Police (FOP); the International Association of Firefighters (IAFF), Cincinnati Organized and Dedicated Employees (CODE), and the Teamsters.

The approximate percentages of each of the six above-mentioned unions in relation to the City’s employees are:



Source: City of Cincinnati, Department of Human Resources, March 2011 data

Appendices



INTRODUCTION

This Part of the 2011/2012 Biennial Budget presents supplemental information in several appendices.

Included are the following:

A listing of Community Priority Requests;

The Comparison of 2011 Continuation Budget to Approved Budget;

The Mayor/City Council Adjustments to the City Manager's Recommended 2011/2012 Budget;

The 2011 All Funds Operating Budget Summary - by Program;

A listing of staffing changes by department and by fund type;

A glossary that may help the budget reader to better understand the document.

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- C. Mayor/City Council Adjustments to the City Manager's Recommended 2011/2012 General Fund Operating Budget
- D. All Funds Operating Budget Summary - by Program
- E. Staffing Changes
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Appendices



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Appendices



Appendix A

APPENDIX A

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
Bond Hill							
1	Work with the City Community Development and Planning Departments to develop a comprehensive community plan.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended. The Comprehensive Plan may address this need.
2	California and Reading Rd. streetscape improvement.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
3	Develop four gateway sign projects to welcome people into Bond Hill.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
Camp Washington							
1	Curb and street paving on Henshaw Ave. between Stock and Bates.	Yes	\$50,000	\$0	\$50,000	Transportation and Engineering	The Street Rehabilitation Program will be working in Camp Washington during the 2011 Program year. The requested streets will be given high priority.
2	New curb and sidewalk between Colerain and Henshaw on Stock Ave.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
3	Removal of speed humps on Bates Ave.	Yes	TBD	\$0	TBD	Transportation and Engineering	The City will look into using Street Calming funds to remove speed humps, but will first conduct a survey of residents to determine support.
Clifton							
1	Improvements for the area in front of Trailside Nature Center and adjacent to the lake in Burnet Woods.	Yes	TBD	\$0	TBD	Parks	Funding is recommended in the 2012 Park Infrastructure Rehabilitation capital project.
2	Street paving and curb work as per list attached as Exhibit. A.	Yes	\$0	\$1,350,000	\$1,350,000	Transportation and Engineering	The Street Rehabilitation Program will be working in Clifton during the 2012 Program year. The requested streets will be given high priority. Glenmary will be held off until 2013 due to utility work.
3	Signage for the Clifton Merchants' Lot.	No	\$0	\$0	\$0	Community Development	Clifton was awarded \$30,000 in 2010 for improvements to the Merchant's lot through the Neighborhood Business District Improvement Program (NBDIP). Additional funding is not recommended due to limited resources. It is recommended that the community submit a proposal into the next NBDIP funding round.
Columbia Tusculum							
1	Improve Eastern Ave. streetscape from Delta Ave. to Airport Rd.	No	\$0	\$0	\$0	Community Development	Funding is not recommended due to limited resources. The suggested improvement could be funded in conjunction with private redevelopment investments along Eastern Avenue as they occur.
2	Clean up and re-landscape Eastern Ave. along the Oasis railroad line between Delta Ave. and Congress Ave. pedestrian walkway.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources. Additionally, some of the land referenced in this request is owned by SORTA, not the City.
3	Facilitate resolving contested boundaries between Columbia Tusculum and East End neighborhoods regarding Walworth Ave. and the south side of Eastern Ave.	No	\$0	\$0	\$0	Planning & Buildings	The City uses Statistical Neighborhood Approximation (SNA) which is based on Census Tracts. The Department of Planning & Buildings cannot mandate that a neighborhood adopt certain boundaries.
Corryville							
1	Additional security cameras along Short Vine	Yes	\$0	\$0	\$0	Police	As part of the Citywide Neighborhood Public Safety Camera (CNPSC) Project, two cameras have been installed at 2616 and 2718 Vine Street. The cameras installed cover the areas addressed in this request.

APPENDIX A

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
2	A fence around the Corryville Recreation Center and the adjacent green space	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended due to limited resources. Fences at the site separate the play areas from adjacent streets except for approximately 150 feet of play area along Eden Ave. To fence this section would cost approximately \$6,000.
3	Painting and beautification of utility poles along Jefferson Ave.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources.
Downtown							
1	A communal recycling container to be placed in the northern sector of the Central Business District.	Yes	\$636	\$636	\$636	Office of Environmental Quality	Funding is recommended from the Office of Environmental Quality's operating budget. The Downtown Residence Council needs to identify the address(es) intended to use the container and determine the location. Cart service may be a better option.
2	Provide lighting for the "Path to the Taft".	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The proposed project is on property that is being considered for a parking lot. Concept plans have been developed for alternate pedestrian access. The City will evaluate lighting needs as plans are further developed.
3	Create a comprehensive plan to improve pedestrian way finding downtown.	Yes	\$2,500	\$0	\$2,500	Transportation and Engineering	Funding is recommended for design work. The City is creating a removal inventory and considering pole-mounted panels for pedestrian wayfinding. Locations will be determined with community input. Major work will be funded in the future.
East Price Hill							
1	Upgrades to Wilson Commons Park	Yes	\$0	\$0	TBD	Parks	Funding is recommended in the 2010 Park Infrastructure Rehabilitation capital project.
2	Provide gateway and corridor improvements and amenities.	Yes	\$0	\$0	\$10,000	Transportation and Engineering	The City will be completing part of this work in 2010 with Neighborhood Gateways funds. Funding is not recommended due to limited resources for the remaining gateway requests or the request for green corner cans.
3	Assume city ownership of and perform maintenance, repair and rehabilitation work upon mortared stone retaining wall on north side of Glenway Ave.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The stone retaining wall is outside of the Right-of-Way. The wall is on the private property of Cincinnati Christian University and it is their responsibility to maintain it.
Evanston							
1	Repair the Evanston Clock so that it is operable	Yes	\$0	\$0	\$0	Cincinnati Recreation Commission	The clock is not working due to the power being turned off for renovation of the Evanston Recreation Center. The City is planning on restoring power to the clock by the end of September 2010.
2	Improvements to Evanston Recreation Center Playground and Park	Yes	\$0	\$0	\$0	Cincinnati Recreation Commission	The City is currently renovating the Evanston Recreation Center and has just completed the construction of the Evanston Family Aquatic Center. As a part of these two projects, the City is completing this request.
3	Renovation to Evanston park in conjunction with Neyer Properties	Yes	\$0	\$0	\$0	Cincinnati Recreation Commission	The City is currently renovating the Evanston Recreation Area in partnership with volunteer groups. The baseball field will be renovated this year. Plans are in place to complete more renovations with the volunteer groups.
Hartwell							
1	Walking trail around ball fields and the Galbraith Recreation Center	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. Walking paths in recreation areas are generally supported by the City, a trail at the Hartwell Recreation Center is not recommended due to the large investment recently made in the Hartwell Recreation Center.
2	Curbs, storm water drainage and street rehab for Mace, Decamp, Woodbine, Parkway Circle and Parkway, Monan and Wildwood streets.	Yes	\$0	TBD	TBD	Metropolitan Sewer District	Funding is recommended in the Capital Budget in 2012, 2015, and 2016. The lack of substantial infrastructure traditionally limited the long term benefit of maintenance projects in Hartwell.

APPENDIX A

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
3	Street Study to re-design intersection of Galbraith, Hartwell Ave. and Woodbine.	Yes	\$0	\$10,000	\$10,000	Transportation and Engineering	Funding is recommended from 2012 capital resources. The City agrees there is a problem at the intersection of Galbraith, Hartwell, and Woodbine. Further plans must wait until final design work is completed for the I-75/Galbraith interchange.
Hyde Park							
1	Install a traffic signal at Observatory and Michigan.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The City investigated the request and found that the safety record of the intersection has been good and that there was not enough traffic on Michigan to warrant a stoplight.
2	Improve entry point to Hyde Park at Edwards and Wasson Roads.	Yes	\$500	\$0	\$500	Transportation and Engineering	Funding is recommended from the Neighborhood Gateway project. The City will consider the request in the 2011 budget following investigation in 2010.
3	Improve usability and appearance of Madison Park.	Yes	TBD	\$0	TBD	Parks	Funding is recommended in the 2011 Park Infrastructure Rehabilitation capital project.
Kennedy Heights							
1	Kennedy Heights Cultural Center Proposal	No	\$0	\$0	\$0	Community Development	Funding is not recommended at this time due to limited resources. The project has also been funded from the past rounds of the Neighborhood Business District Improvement Program (NBDIP) and it is recommended that the community request funding for this project through the next NBDIP funding round.
Madisonville							
1	Replace or repaint street signs and repaint fire hydrants.	Yes	\$0	\$0	TBD	Transportation and Engineering	Funding is recommended. The City has completed an inventory of traffic signs to be replaced. The work orders will be sent to Public Services shortly and should be installed in the fall of 2010.
2	Restoration and Improvement of the trail along Little Duck Creek in the Madisonville Nature Preserve	Yes	\$0	TBD	TBD	Parks	Funding is recommended in the 2012 Park Infrastructure Rehabilitation capital project.
Mt. Adams							
1	Renovations to the Mt. Adams "Bath House" adjacent to the Mt. Adams Pool	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. The City does not have programming uses for the building beyond the use of a bathhouse. The second floor is not accessible to mobility-impaired patrons. The renovation would add operating costs.
2	Mt. Adams will partner with DCI to bring a "Community Ambassador" to the business district.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended due to limited resources.
3	Install a drinking fountain at the Hill Street Garden.	Yes	\$15,000	\$0	\$15,000	Parks	Funding is recommended in the 2011 Park Infrastructure Rehabilitation capital project.
Mt. Auburn							
1	City steps repair.	Yes	\$475,000	\$0	\$475,000	Transportation and Engineering	Funding is recommended from two projects: Hillside Stairway Rehabilitation Program and Wall Stabilization and Landslide Correction. Funding supports plans for the complete replacement of the stairway, including retaining structures and railings.
2	Cut back overhanging branches and trees on the stairs from Jackson Hill Park to Seitz and repair steps from Goethe to Seitz.	Yes	\$0	\$0	\$10,000	Transportation and Engineering	Funding is recommended. The steps were inspected May 2010. Public Services has been contacted to clear the brush, repair the steps, and reconstruct the retaining wall in the summer of 2010.
3	Cut back overhanging branches and trees on the McGregor Place stairs and install a fence at Earshaw Street end and along the stairs and sidewalk leading to McGregor Place (or develop alternative solution to keep trash from collecting on the hillside).	Yes	\$0	\$0	TBD	Transportation and Engineering	Funding is recommended. In May 2010, limbs obstructing the walkway and street lights were removed. Installation of a fence is not the solution to litter prevention - alternate ideas will be explored.
Mt. Lookout							

APPENDIX A

<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>	
1	Funds to complete infrastructure improvements to the parking island in Mt. Lookout Square.	Yes	\$0	\$0	\$50,000	Transportation and Engineering	The City is installing electrical outlets, street trees, and a parking kiosk as part of the Mt. Lookout Streetscape '08 project. Since the plan calls for the removal of the parking island, there are no plans to replace the area's wall and fencing.
2	Funds to install poles with pulley systems to string temporary banners across streets in the business district to communicate major events and meetings to the community and outside residents.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended due to limited resources. It is recommended that the community request \$25,000 in funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
Mt. Washington							
1	Implement traffic calming measures along Beechmont Ave. to reduce the speed of traffic and increase the pedestrian experience.	Yes	\$0	\$0	\$0	Transportation and Engineering	Funding is recommended. The City worked with the neighborhood to plan improvements and will perform the work in stages using resources from the 2009 Mt. Washington Street Calming project. The community and City are working on finding a solution to traffic calming and bike lanes.
2	To conduct a study that would investigate Mt. Washington's undeveloped residential land in relation to future development, and regulations for residential subdivisions with a shared driveway.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended due to limited resources. The Comprehensive Plan may address these issues.
3	Street rehabilitation and improvements.	Yes/No	\$0	\$1,600,000	\$1,600,000	Transportation and Engineering	Funding is recommended through the Street Rehabilitation Program in 2012. The streets requested will be given high priority at that time. The priority is maintaining existing streets, therefore the uncurbed street improvements are not included.
North Avondale							
1	Install game tables and stools at Seasongood and Martin Luther King Parks	Yes	\$7,080	\$0	\$7,080	Parks	Funding is recommended in the 2011 Park Infrastructure Rehabilitation capital project.
2	Curb repair and re-pavement of Leyman Dr.	Yes	\$0	\$0	\$100,000	Transportation and Engineering	Funding is recommended. New curbs were installed under the 2010 Spot Improvement Program. After new gas mains are installed, the Street Rehabilitation Program will grind and pave the street. This work is expected to be done in 2013.
3	Revisit and update the North Avondale Community Master Plan.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended. The Comprehensive Plan may address this need.
North Fairmont							
1	Installation of speed bumps on Denham St. at Linden St.	Yes	TBD	\$0	TBD	Transportation and Engineering	Funding for this project is available through the Street Calming Program. City staff will work with the community to help them initiate a request.
2	Installation of traffic light on Cummins St. at Beekman Ave.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. Upon review of the request, it was determined that the volume of traffic was too low to warrant a traffic signal. The City is looking into improving the alignment of the streets to improve sight distance.
3	Installation of a crosswalk with a flashing overhang sign at Denham St. and Beekman St.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. Upon review of the request, it was found that there have been no pedestrian accidents listed since 2004 and pedestrian crossings were too few to warrant a crosswalk.
Northside							
1A	Surveillance cameras for Northside alleys	No	\$0	\$0	\$0	Police	Funding is not recommended at this time. The City has a grant funded program that will install 45 cameras throughout the city, of which 32 have already been allocated. Sites in Northside could be selected as additional resources become available.

APPENDIX A

<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
1B Service lights for Northside alleys.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended. The City does not light alleys due to difficulties with maintenance, locations and cost, and solar power street lighting is not yet a viable technology. Owners can attach fixtures to their buildings to provide lighting.
2 West Fork Creek Restoration	No	\$0	\$0	\$0	Metropolitan Sewer District	Funding is not recommended at this time due to limited resources. However, the Northside project request is consistent with the long range plan for West Fork Creek and the watershed evaluation that was completed last year.
3 Add an outdoor acoustic performance amphitheater to Hoffner Park	No	\$0	\$0	\$0	Parks	Funding is not recommended due to limited resources.
Over-the-Rhine						
1 New site plan and streetscape renovations for the Hub at 19 W Elder.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended due to limited resources. It is recommended that the community request funding for this project through the next Neighborhood Business District Improvement Program (NBDIP) funding round.
2 Provide assistance to developing the large industrial warehouses that lay vacant, and explore ways to be supportive of creative concepts for re-use.	Yes	\$50,000	\$0	\$50,000	Planning & Buildings	Funding is recommended from the 2011 Neighborhood Studies capital project. This project is supported by the approved neighborhood plan.
3 Consider supporting a Main Street Program serving local business districts.	No	\$0	\$0	\$0	Community Development	Funding is not recommended at this time due to limited resources and the potential duplication of effort with the following existing organizations: the Central Vine St Business Association, Merchants of Main Street, and Over the-Rhine Chamber of Commerce.
Pleasant Ridge						
1 Funds to hire a development planning advisor to coordinate the commitments of the three organizations interested in moving the redevelopment of Pleasant Ridge's center square forward.	No	\$0	\$0	\$0	Planning & Buildings	Funding is not recommended. The Comprehensive Plan may address this need.
2 Install recycling and trash receptacles at the intersection of Montgomery and Lester.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources.
3 Create a path around the perimeter of the recreation center park	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. The Pleasant Ridge Recreation Center is a densely used urban recreation area. Various routings for the walking trail through the facility have been reviewed, but all options eliminate existing recreation opportunities.
Riverside						
1 Continuation of the installation of concrete gutters along Hillside Ave.	Yes	TBD	TBD	TBD	Metropolitan Sewer District	The Stormwater Management Utility (SMU) cleans the existing ditches as needed annually, but did not find justification to spend the maintenance budget building out the concrete gutter/retaining wall. SMU will get bids from our contingency contractors for various sections. SMU does not think the entire section from River Road to Anderson Ferry needs a concrete gutter.
2 Further stabilization of the intersection of Hillside Ave. and Henrietta Ave.	Yes	\$0	\$0	\$275,000	Transportation and Engineering	Funding is recommended. Plans are being made for drilled pier walls to be constructed in the requested areas. The project is expected to be out for bid in the fall of 2010. To eliminate current pavement cross-slope conditions, temporary road repairs will occur by fall 2010.
3 Addition of gateway signage at the eastern and western boundaries of Riverside along River Rd.	Yes	\$6,000	\$0	\$6,000	Transportation and Engineering	Funding is recommended from the 2011 Neighborhood Gateway project. The City will work with the Civic Club to install two gateway signs in 2011.
South Cumminsville						

APPENDIX A

	<u>Community/Request</u>	<u>Recommendation</u>	<u>2011</u>	<u>2012</u>	<u>Total</u>	<u>Department</u>	<u>Comment</u>
1	Installation of bathroom facility and sprayground at Wayne Field.	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. The City completed an Aquatic Plan in 2007 that was approved by the commission and presented to the City Council. The current plan calls for consolidation of aquatic facilities, in order to meet the operating budget of the City.
2	Clean up and repair of the alley between Herron Ave. and Cass Ave. and the alley between Cass Ave. and Tappan Ave.	No	\$0	\$0	\$0	Public Services	Funding is not recommended due to limited resources.
3	Renovation of the football and baseball fields at Wayne Field and Playground.	No	\$0	\$0	\$0	Cincinnati Recreation Commission	Funding is not recommended. A track around the football field would eliminate the use of the baseball field on which the football field is located. A track would also require reducing the football field's size to ensure 10 yards of space between the field and track for safety.
Spring Grove Village							
1	Installation of bollards and shrubbery at the end of Orient where the cul-de-sac adjoins Chickering and Este Avenue to prevent vehicular traffic from jumping the curb.	No	\$0	\$0	\$0	Transportation and Engineering	Funding is not recommended for this project. A barricade or guardrail is not recommended at this location. In addition, landscaping will not stop vehicles. Traffic Engineering can be contacted if there are other locations where a citizen feels a guardrail is warranted.
2	(a) renovation of sidewalks on every street in Spring Grove Village. (b) Add sidewalks on every street in Spring Grove Village.	(a) Yes; (b) No	\$0	\$400,000	\$400,000	Transportation and Engineering	Funding is recommended for sidewalk repair through the Sidewalk Safety Program (SSP). Sidewalks are the responsibility of abutting property owners. Through SSP the City inspects and notifies owners of needed repairs and will implement a replacement project for some of the neighborhood's streets in 2012. Funding is not recommended for new sidewalks due to limited resources.

Appendices



Appendix B

Appendix B: Comparison of 2011 Continuation Budget to Approved Budget

	2011 Continuation Budget	2011 Approved Budget	% Change 2011 Rec to 2011 Cont
Police	\$ 110,821,300	\$ 104,415,820	-5.8%
Fire	\$ 72,955,510	\$ 70,095,460	-3.9%
Public Safety Sub-Total	\$ 183,776,810	\$ 174,511,280	-5.0%
Health	\$ 17,711,370	\$ 13,742,880	-22.4%
Public Services	\$ 20,921,460	\$ 17,010,190	-18.7%
Recreation	\$ 14,809,490	\$ 12,002,620	-19.0%
Finance	\$ 5,117,970	\$ 5,222,390	2.0%
Community Development	\$ 5,833,640	\$ 4,639,820	-20.5%
Planning & Buildings	\$ 4,319,830	\$ 4,189,280	-3.0%
Parks	\$ 5,303,030	\$ 4,735,330	-10.7%
Law	\$ 4,276,620	\$ 4,361,870	2.0%
Enterprise Technical Solutions	\$ 5,638,180	\$ 4,779,610	-15.2%
Transportation & Engineering	\$ 3,254,890	\$ 1,350,420	-58.5%
Human Resources	\$ 1,613,770	\$ 1,467,170	-9.1%
City Council	\$ 1,467,960	\$ 1,471,560	0.2%
City Manager's Office	\$ 6,701,070	\$ 5,192,660	-22.5%
Clerk of Council	\$ 573,420	\$ 572,390	-0.2%
Citizen Complaint & Internal Audit	\$ 795,980	\$ 738,150	-7.3%
Office of the Mayor	\$ 472,090	\$ 476,990	1.0%
Non-Public Safety Sub-Total	\$ 98,810,770	\$ 81,953,330	-17.1%
Total Departmental Budgets	\$ 282,587,580	\$ 256,464,610	-9.2%
Employee Benefits Sub-Total	\$ 90,595,050	\$ 93,393,560	3.1%
Non-Departmental Sub-Total	\$ 11,473,170	\$ 6,020,000	-47.5%
Total General Fund Budget	\$ 384,655,800	\$ 355,878,170	-7.5%

Appendices



Appendix C

Appendix C: Mayor/City Council Adjustments to the City Manager's Recommended 2011/2012 Budget

City Manager's Recommended 2011 General Fund Operating Budget **\$ 340,667,120**

Expenditure Restorations

Restoration of Police & Fire	\$ 4,000,000
No Solid Waste Fee	\$ 15,806,800
Restoration of Analyst to Budget Office	\$ 24,750
No Police Layoffs	\$ 6,423,570
No Fire Layoffs	\$ 5,585,810
Restoration of Center for Closing the Health Gap	\$ 67,000
Miscellaneous Employee Benefits related to Expenditure Restorations	\$ 103,300
TOTAL EXPENDITURE RESTORATIONS	\$ 32,011,230

Expenditure Reductions

CPS Payment TIF Districts	\$ (5,000,000)
Reduce Contribution to Workers Comp	\$ (1,500,000)
Eliminate LULAC Cleanup	\$ (252,730)
Communications Personnel - Shift to Fund 424	\$ (377,170)
Repeal City Jailable Ordinances	\$ (300,000)
Reduce Cincinnati Human Relations Commission	\$ (100,000)
Parochial schools pay for school crossing guards	\$ (103,000)
Reduce Port Authority Contribution	\$ (75,000)
Reduce funding for Washington Park	\$ (100,000)
Reduce Police Overtime	\$ (1,715,810)
Additional Fire Administration Budget Reduction	\$ (150,000)
Reduce Public Services Budget	\$ (500,000)
Reduce Parks Budget	\$ (300,000)
Reduce Health Department Budget	\$ (500,000)
Reduce Home Health Nurse Program effective 3/1	\$ (300,000)
Reduce Funding for NSP	\$ (113,000)
Eliminate Yard Waste Collection	\$ (885,000)
School Nurses paid by CPS Starting in July	\$ (627,080)
Reduce Funding for Keep Cincinnati Beautiful	\$ (100,000)
Reduce Councilmembers budget	\$ (27,000)
Reduce Funding for CIRV	\$ (548,380)
Reduce Mayor's budget	\$ (6,000)
Cut Take-home Car Privileges	\$ (85,000)
Transfer DOTE Expenses to Transit Fund	\$ (980,040)
Eliminate Merit Pay for Non-Represented	\$ (154,970)
Reduce Funding for Contracts and Services	\$ (2,000,000)
TOTAL EXPENDITURE REDUCTIONS	\$ (16,800,180)

City of Cincinnati Approved 2011 General Fund Operating Budget **\$ 355,878,170**

Additional Revenue Enhancements

Additional Income Tax	\$ 4,000,000
Raise EMS Billing Revenue	\$ 731,930
Transfer DOTE expenses to Transit Fund	\$ 639,400
Tax Amnesty Revenue Increase	\$ 1,881,250
Elimination of Reduction in Income Tax Reciprocity Credit	\$ (1,691,500)
Elimination of Fee for Residential Tax Abatement Applications	\$ (30,000)
TOTAL ADDITIONAL REVENUES	\$ 5,531,080

Additional Resources

Police Department Year End Savings	\$ 2,850,000
Positive Year End Variance	\$ 4,800,000
Projected 2011 Carry-over	\$ 1,927,000
TOTAL ADDITIONAL RESOURCES	\$ 9,577,000

City Manager's Recommended 2011 Capital Budget **\$ 333,240,300**

Additional Resources/Transfers

Document Management System	\$ 90,000
Yeatman's Cove Upper Walkway (Parks)	\$ 1,000,000
TOTAL EXPENDITURE RESTORATIONS/TRANSFERS	\$ 1,090,000

Expenditure Reductions/Transfers

Economic Development Opportunities	\$ (90,000)
Yeatman's Cove Upper Walkway (Recreation)	\$ (1,000,000)
TOTAL EXPENDITURE REDUCTIONS/TRANSFERS	\$ (1,090,000)

Appendices



Appendix D

Appendix D: 2011 All Funds Operating Budget Summary - by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
City Council	City Councilmembers	2,127,400	0	2,127,400	27.0	0.0	27.0
Office of the Mayor	Office of the Mayor	679,960	0	679,960	8.0	0.0	8.0
Clerk of Council	Clerk of Council	716,870	0	716,870	7.0	0.0	7.0
City Manager	Office of the City Manager	1,280,750	0	1,280,750	8.0	0.0	8.0
	Economic Development Division	407,550	466,850	874,400	6.0	1.0	7.0
	Office of Communications	0	781,400	781,400	0.0	6.0	6.0
	CIRV Administration	289,530	0	289,530	0.0	0.0	0.0
	Office of Contract Compliance	415,450	8,280	423,730	4.0	0.0	4.0
	Office of Budget and Evaluation	986,320	502,760	1,489,080	10.0	3.0	13.0
	Office of Environmental Quality	2,790,820	246,800	3,037,620	4.0	2.0	6.0
	Department Total:	6,170,420	2,006,090	8,176,510	32.0	12.0	44.0
Citizen Complaint & Int. Audit	Administration	325,800	0	325,800	3.1	0.0	3.1
	Investigations, Research, and Evaluation	315,520	0	315,520	3.0	0.0	3.0
	Community Relations	3,680	0	3,680	0.0	0.0	0.0
	Internal Audit	405,280	31,570	436,850	4.0	0.0	4.0
	Department Total:	1,050,280	31,570	1,081,850	10.1	0.0	10.1
Community Development	Community Development Operations	884,470	1,008,710	1,893,180	3.0	8.0	11.0
	Housing Development	398,610	533,780	932,390	3.0	12.0	15.0
	Business Development	284,070	216,400	500,470	8.0	3.0	11.0
	Operations - Human Services	2,137,380	0	2,137,380	2.0	0.0	2.0
	Property Maintenance Code Enforcement	1,661,380	0	1,661,380	32.5	0.0	32.5
	Department Total:	5,365,910	1,758,890	7,124,800	48.5	23.0	71.5
Enterprise Tech. Solutions	ETS Administration	983,960	543,320	1,527,280	11.0	0.0	11.0
	CTS Operations	1,819,020	1,634,390	3,453,410	5.0	16.0	21.0
	CIT-CO Operations	2,799,300	2,234,190	5,033,490	15.0	15.0	30.0
	CLEAR Operations	0	5,416,730	5,416,730	0.0	21.0	21.0
	CAGIS Consortium Operations	0	4,686,980	4,686,980	0.0	18.0	18.0
	Department Total:	5,602,280	14,515,610	20,117,890	31.0	70.0	101.0

2011 All Funds Operating Budget Summary - by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
ES: Convention Center	Duke Energy Convention Center	0	7,242,790	7,242,790	0.0	0.0	0.0
ES: Parking Facilities	On-Street Parking	0	1,683,810	1,683,810	0.0	25.0	25.0
	Off-Street Parking	0	5,439,550	5,439,550	0.0	15.5	15.5
	Parking Business Services	0	548,120	548,120	0.0	4.0	4.0
	Department Total:	0	7,671,480	7,671,480	0.0	44.5	44.5
Finance	Administration	418,210	0	418,210	3.0	0.0	3.0
	Financial Reporting and Monitoring	1,013,020	1,129,720	2,142,740	13.0	5.0	18.0
	Payroll Preparation	203,400	0	203,400	2.0	0.0	2.0
	Debt Management	0	79,895,190	79,895,190	0.0	3.0	3.0
	Cash Management/Banking	420,870	0	420,870	5.0	0.0	5.0
	Delinquent Accounts	100,180	0	100,180	1.0	0.0	1.0
	Licensing, Adm. Tax & Transient Occupancy Tax	71,270	0	71,270	1.0	0.0	1.0
	Parking Revenue Collections	0	212,270	212,270	0.0	2.0	2.0
	CDBG Loan Program	0	28,950	28,950	0.0	0.0	0.0
	Risk Management	129,400	1,735,620	1,865,020	0.0	14.0	14.0
	Income Tax	3,910,490	0	3,910,490	40.8	0.0	40.8
	Procurement	865,400	140,770	1,006,170	10.0	1.0	11.0
	Printing and Stores	0	2,737,450	2,737,450	0.0	8.0	8.0
Department Total:	7,132,240	85,879,970	93,012,210	75.8	33.0	108.8	
Fire	Response	89,275,340	0	89,275,340	776.0	0.0	776.0
	Human Resources	1,968,990	119,050	2,088,040	13.0	1.0	14.0
	Support Services	2,486,140	0	2,486,140	17.0	0.0	17.0
	Prevention and Community Education	3,619,950	0	3,619,950	26.0	0.0	26.0
	Financial Management and Planning	1,311,740	0	1,311,740	10.0	0.0	10.0
Department Total:	98,662,160	119,050	98,781,210	842.0	1.0	843.0	
Health	Health Administration	4,664,990	711,910	5,376,900	41.0	4.0	45.0
	Health Centers	7,815,420	9,438,460	17,253,880	85.9	65.7	151.6
	Home Health Nursing Services & Comm. Nursing	5,159,690	7,902,940	13,062,630	75.0	92.9	167.9
	School & Adolescent Health	1,075,290	2,443,720	3,519,010	0.0	46.1	46.1
	Dental Hygiene	734,820	448,630	1,183,450	8.0	3.0	11.0
Department Total:	19,450,210	20,945,660	40,395,870	209.9	211.7	421.6	

2011 All Funds Operating Budget Summary - by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
Human Resources	Administration	344,830	0	344,830	2.0	0.0	2.0
	Human Resources Information System	284,330	0	284,330	1.0	0.0	1.0
	Civil Service/Testing	695,080	273,280	968,360	11.1	3.0	14.1
	Employee Relations	325,590	0	325,590	3.0	0.0	3.0
	Labor Relations	242,740	0	242,740	2.0	0.0	2.0
	Professional/Staff Development	91,560	0	91,560	1.0	0.0	1.0
	Department Total:		1,984,130	273,280	2,257,410	20.1	3.0
Law	General Counsel	796,570	0	796,570	8.0	0.0	8.0
	Administration	614,950	0	614,950	4.0	0.0	4.0
	Prosecution	1,735,930	0	1,735,930	19.0	0.0	19.0
	Economic and Community Development	73,720	209,980	283,700	5.0	2.0	7.0
	Community Prosecution	195,110	0	195,110	3.0	0.0	3.0
	Civil Litigation	1,189,100	0	1,189,100	12.2	0.0	12.2
	Labor and Employment	441,690	0	441,690	3.0	0.0	3.0
	Administrative Hearings	862,770	238,700	1,101,470	6.0	2.0	8.0
	Property Management and Real Estate/Relocation	0	604,790	604,790	0.0	6.0	6.0
Department Total:		5,909,840	1,053,470	6,963,310	60.2	10.0	70.2
Parks	Customer Service	172,400	175,840	348,240	2.0	0.0	2.0
	Director's Office	231,370	0	231,370	2.0	0.0	2.0
	Facility Maintenance	128,750	0	128,750	5.0	0.0	5.0
	Financial & Business Services	1,222,740	68,530	1,291,270	6.0	1.0	7.0
	Krohn Conservatory	381,870	686,320	1,068,190	9.5	6.0	15.5
	Nature Education & Centers	426,530	170,610	597,140	11.8	3.3	15.1
	Operations & Facility Management	3,169,100	4,306,270	7,475,370	62.5	42.6	105.1
	Planning & Design	97,630	0	97,630	7.5	0.0	7.5
	Urban Forestry	0	1,990,100	1,990,100	0.0	8.5	8.5
Department Total:		5,830,390	7,397,670	13,228,060	106.3	61.4	167.7

2011 All Funds Operating Budget Summary - by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
Planning and Buildings	Administration	889,750	43,920	933,670	5.0	0.0	5.0
	Land Use	477,360	270,080	747,440	4.0	3.0	7.0
	Historic Conservation	0	272,980	272,980	0.0	3.0	3.0
	Customer Services	806,120	0	806,120	10.0	0.0	10.0
	Plan Examination	941,090	9,000	950,090	8.0	0.0	8.0
	Building Construction Inspections	2,173,360	112,940	2,286,300	29.0	0.0	29.0
	Elevator Inspection	540,160	0	540,160	6.0	0.0	6.0
	Department Total:	5,827,840	708,920	6,536,760	62.0	6.0	68.0
Police	Public Safety	125,689,740	900,530	126,590,270	1122.1	0.0	1122.1
	Community Partnerships	3,603,400	108,600	3,712,000	36.7	1.0	37.7
	Personnel Development	3,072,400	350,000	3,422,400	22.9	0.0	22.9
	Resource Management	3,062,780	0	3,062,780	32.1	0.0	32.1
	Technological Advancement	2,269,730	0	2,269,730	18.2	0.0	18.2
	Emergency Communications Center	8,477,170	1,367,000	9,844,170	133.0	0.0	133.0
	Department Total:	146,175,220	2,726,130	148,901,350	1365.0	1.0	1366.0
Public Services	Director's Office	560,490	240,930	801,420	6.0	2.0	8.0
	Traffic Control, Pavement & Structure Maint.	94,890	11,324,090	11,418,980	1.0	158.5	159.5
	Waste Collections	12,079,270	0	12,079,270	113.0	0.0	113.0
	Neighborhood Investment Services	1,716,770	5,339,140	7,055,910	19.0	52.0	71.0
	Property Management	2,257,940	2,763,660	5,021,600	7.0	22.0	29.0
	Fleet Services	0	16,852,320	16,852,320	0.0	65.0	65.0
	Winter Maintenance	2,821,760	337,020	3,158,780	0.0	0.0	0.0
	Energy Management	484,860	0	484,860	0.0	0.0	0.0
Department Total:	20,015,980	36,857,160	56,873,140	146.0	299.5	445.5	
Recreation	Aquatics	179,680	560,170	739,850	0.0	7.1	7.1
	Athletics	435,150	543,230	978,380	4.0	1.9	5.9
	Community Center Operations	7,716,860	2,239,660	9,956,520	91.9	81.5	173.4
	Golf	0	6,424,090	6,424,090	0.0	2.0	2.0
	Indoor/Facility Maintenance	1,176,140	553,040	1,729,180	10.0	5.0	15.0
	Outdoor Maintenance	3,108,240	0	3,108,240	49.9	0.0	49.9
	Planning & Development	30,890	0	30,890	8.5	0.0	8.5
	Seniors	288,450	300,820	589,270	7.5	0.0	7.5
	Support Services	1,598,900	299,550	1,898,450	21.2	1.3	22.5
	Therapeutic Recreation	688,250	175,470	863,720	9.8	2.3	12.0
	Youth & Family Services	245,570	39,130	284,700	3.5	1.0	4.5
	Department Total:	15,468,130	11,135,160	26,603,290	206.3	102.1	308.4

2011 All Funds Operating Budget Summary - by Program

Department	Program	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
Retirement	Employee Retirement System	0	0	0	0.0	9.0	9.0
Sewers	Office of the Director/Administration	0	20,436,920	20,436,920	0.0	63.0	63.0
	Wastewater Engineering	0	90,902,420	90,902,420	0.0	150.0	150.0
	Information Technology	0	6,515,970	6,515,970	0.0	32.0	32.0
	Wastewater Treatment	0	50,270,980	50,270,980	0.0	280.0	280.0
	Wastewater Collection	0	19,935,810	19,935,810	0.0	158.0	158.0
	Industrial Waste	0	6,500,060	6,500,060	0.0	53.0	53.0
	Water-In-Basement	0	3,425,500	3,425,500	0.0	0.0	0.0
	Stormwater - Admin. & Financial Management	0	880,090	880,090	0.0	3.0	3.0
	Stormwater - Planning/Design	0	449,770	449,770	0.0	1.0	1.0
	Stormwater - Operations & Maintenance	0	3,530,940	3,530,940	0.0	8.0	8.0
	Stormwater - NPDES Compliance	0	689,200	689,200	0.0	4.0	4.0
	Stormwater - Flood Control	0	1,485,790	1,485,790	0.0	1.0	1.0
		Department Total:	0	205,023,450	205,023,450	0.0	753.0
SORTA	SORTA Operations	0	40,280,280	40,280,280	0.0	0.0	0.0
Transportation and Engineering	Director's Office	588,300	692,710	1,281,010	9.0	7.0	16.0
	Transportation Planning and Urban Design	232,470	354,710	587,180	10.0	6.0	16.0
	Engineering	472,590	2,666,560	3,139,150	51.0	51.0	102.0
	Traffic Engineering	395,480	4,946,480	5,341,960	1.0	25.0	26.0
	General Aviation	0	1,989,330	1,989,330	0.0	14.0	14.0
	Department Total:	1,688,840	10,649,790	12,338,630	71.0	103.0	174.0
Water Works	Departmental Support Services	0	49,262,150	49,262,150	0.0	73.0	73.0
	Commercial Services	0	12,197,580	12,197,580	0.0	114.4	114.4
	Water Supply, Treatment and Distribution	0	54,973,940	54,973,940	0.0	424.0	424.0
	Department Total:	0	116,433,670	116,433,670	0.0	611.4	611.4

Appendices



Appendix E

Appendix E



Approved Staffing Plan Changes

	Change In General Fund			Change In Other Funds			Total Change		
	2009 - 2010	2010 - 2011	2011 - 2012	2009 - 2010	2010 - 2011	2011 - 2012	2009 - 2010	2010 - 2011	2011 - 2012
City Council									
Office of the Mayor									
Clerk of Council									
City Manager		-5.0	1.0		2.0	-1.0		-3.0	
Citizen Complaint & Int. Audit	4.0	-1.0					4.0	-1.0	
Community Development	0.5	-4.0		-2.0	4.0		-1.5		
Enterprise Services									
Parking Facilities				-0.5	-9.0		-0.5	-9.0	
Enterprise Techn. Solutions	27.0	3.0		-40.0	-3.0		-13.0		
Finance	-8.5	-1.0		3.0	-13.0		-5.5	-14.0	
Fire	-20.0	-26.0	1.0		1.0	-1.0	-20.0	-25.0	
Health	-28.8	-63.0	6.0	6.2	26.5		-22.6	-36.5	6.0
Human Resources	-3.0	-2.0					-3.0	-2.0	
Law	-7.0	-3.0		-1.0	2.0		-8.0	-1.0	
Parks	8.0	11.0		-10.0	-1.0		-2.0	10.0	
Planning & Buildings	-6.0	-3.0					-6.0	-3.0	
Police	-1.5	-63.0	1.0		1.0	-1.0	-1.5	-62.0	
Public Services	-19.5	-45.5	1.0	-35.8	0.5	-1.0	-55.3	-45.0	
Recreation	-57.1	-61.1	4.6	-1.8	-3.8	-4.6	-58.9	-65.0	0.0
Department of Retirement					9.0			9.0	
Sewers					3.0			3.0	
Transportation and Eng.	-7.0	-2.0		-3.0			-10.0	-2.0	
Water Works				-8.5	-6.0		-8.5	-6.0	
TOTAL	-118.9	-265.6	14.6	-93.3	13.2	-8.6	-212.3	-252.4	6.0

Appendices



Appendix F



GLOSSARY OF TERMS



ARRA: See American Recovery and Reinvestment Act.

ACCRUAL BASIS: Refers to the timing of the recognition (recording) of revenues and expenditures or expenses. Revenues are recognized in the period in which they are earned, and expenses are recognized in the period in which they are incurred in earning the revenue.

AGENCY: An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Police, or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division.

AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA): Legislation designed to stimulate the economy through significant investments by the federal government in state and local projects.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

ASSET: Includes items that normally last more than one year and cost more than a predetermined dollar amount. The predetermined amount established for this City is \$10,000. Items not meeting both criteria should be classified as operating expenditures.

BALANCED BUDGET: A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year. See also Structurally Balanced Budget.

BASE BUDGET: See Continuation Services Budget.

BDS: See Budget Development System.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 2009/2010, 2011/2012, and so on.

BOND: A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

BOND (CREDIT) RATING: The grading of a debt security with respect to the issuer's ability to meet interest and principal requirements in a timely manner. The three major rating services Fitch, Moody's, and Standard & Poor's use AAA as their highest rating and grade down through Bs and Cs. (D is used only by Fitch.) Debts rated AAA, AA, A, and BBB are considered investment-grade. Higher rated bonds provide lower returns, the price an investor pays for greater safety.

BUDGET DEVELOPMENT SYSTEM (BDS): An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

CAPITAL BUDGET COMMITTEE: A committee chaired by Assistant City Managers, the Finance Director, Assistant Finance Director, and comprised of various department heads. This committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager.

CAPITAL INVESTMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL PROJECT FUND: Account for receipt and disbursement of resources used to acquire major capital assets through purchase or construction. Generally requires long-term financing such as a new city hall or the construction of a bridge. A Capital Project Fund would not be used to purchase automobiles, furniture, and minor equipment.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to prior year net balance, savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CHRIS: See Cincinnati Human Resources Information System

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).

CINCINNATI HUMAN RESOURCES INFORMATION SYSTEM (CHRIS): Cincinnati Human Resources Information System- A citywide Web-based application used to manage and control personnel information and to process the City's payroll.

CIP: See Capital Investment Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.

CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year. Referred to as a base budget.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Cincinnati Human Relations Commission (CHRC) and the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

DEBT: A debt is created when a creditor agrees to lend a sum of assets to a debtor. Repayment includes interest.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

EARLY RETIREMENT INCENTIVE PLAN (ERIP): The City Manager's Early Retirement Incentive Program (ERIP) was offered in 2007 to employees with 28 years or more of service prior to January 1, 2008 and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. This program was developed due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs.

EBC: See Executive Budget Committee.

EFFECTIVENESS MEASURE: Effectiveness or outcome measures are designed to report the results and accomplishments (including quality) of services provided. Examples could include the percentage of lane miles in good condition, or the number of residents rating City parks and recreation facilities as good or excellent.

EFFICIENCY MEASURE: Indicators measure productivity. They are defined as indicators that measure the cost (whether in dollars or employee-hours) per unit of output or outcome. Indicates how well the organization is using its resources when compared to benchmarks. Examples could include the cost per million gallons of drinking water delivered to consumers, or the unit cost of each fire inspection.

ELECTRONIC GOVERNMENT: (E-Government) refers to a government that uses information and communication technology to provide and improve government services, transactions and interactions with citizens, businesses, and other arms of government.

EMERGENCY RESERVE ACCOUNT: Monies which are set aside within the General Fund to provide a reserve in case of a disaster or fiscal emergency.

EMERGENCY SHELTER GRANT (ESG): Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless individuals and families.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, deferred compensation, and the Public Employees Assistance Program (PEAP).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

EQUIPMENT ACCOUNTS: Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

ERIP: See Early Retirement Incentive Plan.

ESG: See Emergency Shelter Grant.

ESTIMATED ACTUAL: Represents final adjustments made to the current year resources and expenditures based on actual prior year carryover balances, actual prior year cancellations, revised revenue estimates, and actual adjustments to current year appropriations. These current year adjustments are usually made in the final quarter of the year with the most current information available to be used to help project resources and expenditures for future years.

ESTIMATED PERSONNEL COSTS: This term is used in the Capital Budget to represent the estimated amount of personnel expenses in a capital project that will be used to reimburse the Operating Budget. Examples of personnel expenses that are reimbursable include, but are not limited to capital project management, management of outside contractors, and liaison work with grant organizations.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

EXECUTIVE BUDGET COMMITTEE (EBC): The members of this committee are the City Manager, Assistant City Managers, the Director of Finance, Assistant Director of Finance, and the Manager of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.

FINANCIAL STATEMENTS: Formal records of an entity's financial activities. Includes a balance sheet (Assets minus liabilities = fund balance), and a statement of revenues and expenditures, and a statement of cash flows.

FISCAL YEAR (FY): Cincinnati's fiscal year runs from January 1 through December 31.

FTE: See Full-Time Equivalent.

FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or “funds”. Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

FUND BALANCE: A Budgetary Fund Balance is the difference between estimated revenues and appropriations. It represents the anticipated change in fund balance as a result of the budget. A nonbudgetary fund balance is a residual account whose balance is the difference between the assets and liabilities of the organization. At the end of the fiscal year, revenues and expenditures are closed out to this account. The balance in the account is carried forward into the next budget year.

GAAP: See Generally Accepted Accounting Principles.

GASB: See Governmental Accounting Standards Board.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Generally Accepted Accounting Principles - Include the measurement and disclosure principles that apply to financial statement reporting. They govern the recognition of transactions (that is, they specify when a transaction will be recorded and the amounts to be recorded) and dictate the numbers and other information that must be presented in financial statements.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

GENERAL OBLIGATION BOND - Debt that is secured by the "full faith and credit" of the governmental unit. The payment of principal and interest on the debt is called servicing the debt.

GFOA: See Government Finance Officers Association.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): The mission of the Governmental Accounting Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): The purpose of the Government Finance Officers Association is to enhance and promote the professional management

of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

GOVERNMENTAL FUNDS: Established to account for the receipt and disbursement of financial resources to provide services to the general public.

GRANT: Represents contributions or gifts of cash or other assets that must be used or expended for specified purposes, activities, or facilities.

HOME: HOME Investment Partnerships Program. A Federal grant program to provide housing for low-income persons.

HOPWA: See Housing Opportunities for Persons With Aids.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

INDEPENDENT AUDIT: An examination of financial statements conducted by an outside CPA (one not employed by the firm being examined) according to generally accepted auditing standards (GAAS) for the purpose of expressing an opinion as to whether the statements are a fair presentation in accordance with generally accepted accounting principles (GAAP).

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the “infrastructure mandate.”

INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERFUND TRANSFER: The reallocation of an existing appropriation within the fund based on renewing operational plans or need.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

MERIT INCREASE: An increase to an individual's base pay rate based on performance.

MILL/MILLAGE: A tax that an owner pays based on the value of real estate or personal property being taxed. The tax rate on property is expressed in mills per dollar of the property's assessed value.

MISSION: The Mission Statement of an organization is a short but complete description of the overall purpose and intentions of that organization. It states what is to be achieved, but not how this should be done.

MODIFIED ACCRUAL BASIS: Revenues are recognized either when they are received in cash (licenses, fines, and so on) or when collection of the amount can be reasonably estimated to be received in the near future (such as property taxes). Expenditures are recognized in the period in which goods or services are received or a liability is incurred.

NON-DEPARTMENTAL: Accounts for expenditures that do not relate to any one specific department or activity. Instead, they benefit the organization as a whole.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

OPERATING BUDGET IMPACT: The anticipated personnel or non-personnel costs and/or savings in the Operating Budget that can be attributed to a capital investment.

OTHER RESTRICTED FUNDS: Category typically represents grants or single purpose funds which are restricted to meeting the operational requirements of grants and contributions.

PERFORMANCE MEASURE: A quantifiable measure to assess how well the organization carries out specific functions or processes.

PERFORMANCE-BASED PROGRAM BUDGETING: Is a system of planning, budgeting, and evaluation that emphasizes the relationship between money budgeted and results expected.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

POSITION VACANCY ALLOWANCE (PVA): An estimate of salaries that are not expected to be spent in a budgeted program due to employee retirements, terminations, and transfers to other City programs during the year. PVA is budgeted as a reduction from gross salaries.

PRINCIPAL RESTRICTED FUNDS: Category includes major governmental and proprietary funds established to account for the revenue generated by the funds and expenses incurred from the operations of the funds.

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

PROGRAM BUDGET: A budget grouped by similar activities, or type of service, which is organized as a sub-unit of a department for budgeting, planning, and performance measurement purposes.

PROPRIETARY FUNDS: Funds established to account for the delivery of goods and services to the general public (Enterprise Funds) or to other departments or agencies of the government (Internal Service Funds).

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

REVENUE BOND - A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds. Unlike general obligation bonds, only the revenues specified in the legal contract between the bond holder and bond issuer are required to be used for repayment of the principal and interest of the bonds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

SPECIAL REVENUE FUND: Used to account for the proceeds of revenue sources (other than expendable trusts, or those used for major capital projects) that must be spent for a particular purpose. These funds should be used only when required by law, charter, or other commitment. The main purpose of separating these types of activities from those of the General Fund is to maintain control over the collection and use of specific sources of revenue.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.

STEP INCREASE: Periodic within grade increases of an employee's basic pay by advancing from one step of the grade to the next higher step of that grade, after meeting requirements for length of service and satisfactory performance.

STRUCTURALLY BALANCED BUDGET: A budget that provides for annual total expenditures and encumbrances which are equal to or less than the annual revenue estimate for the fund. See also Balanced Budget.

TAXING AUTHORITY: A statutory authority given to a governmental body to levy and collect taxes for public purposes.

TRANSIENT OCCUPANCY TAX: The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's Duke Energy Convention Center, and to help finance the expansion of the Duke Energy Convention Center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

UNFUNDED ACTUARIAL ACCRUED LIABILITY: Results from a variety of factors, such as previous underfunding and benefit increases attributable to earlier years of service that have not yet been fully funded.

Appendices



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City of Cincinnati
Ohio

Approved
2011/2012
Biennial Budget

Volume II:
2011-2016
Capital Investment Program



City of Cincinnati

All Funds Biennial Budget



Approved 2011/2012 Biennial Budget 2011-2016 Capital Investment Program

Mayor

Mark Mallory

Members of City Council

Jeff Berding

Chris Bortz

Leslie Ghiz

Chris Monzel

Roxanne Qualls (Vice Mayor)

Laure Quinlivan

Cecil Thomas

Charlie Winburn

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Reginald Zeno, Finance Director

Kathleen A. Creager, Assistant Finance Director

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO
City of Cincinnati
Ohio

For the Biennium Beginning

January 1, 2009

Michael R. ...
President

Jeffrey L. Esser
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Duke Energy			Joel Koopman
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Economic Development	Diane Powers		Kimberly Nixon &
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	Jim Wimberg		

The City of Cincinnati's Approved 2011/2012 Biennial Budget volumes are also available via the City of Cincinnati's web site – www.cincinnati-oh.gov. Copies have also been provided to the Cincinnati/Hamilton County Public Library's Main Branch.

**APPROVED 2011/2012 BIENNIAL BUDGET
2011-2016 CAPITAL INVESTMENT PROGRAM
VOLUME 2**

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INTRODUCTION

This document includes the Approved 2011/2012 Capital Budget for the City of Cincinnati. The Capital Budget, which provides funding for improvements with a useful life of at least five years, includes General Capital projects, Restricted Funds Capital projects, and projects supported with Federal and State Capital Grant Matching Funds. This budget represents the first two years of a six-year Capital Investment Program.

Following this introductory section is the Executive Overview, which is followed by two summary reports: Projects by Program and Projects by Neighborhood. The summary reports are followed by the Operating Budget Impact report, which provides a description of the Capital Budget's impact on the Operating Budget. An individual section for each departmental 2011-2016 Capital Improvement Program follows the Operating Budget Impact report.

Approved Capital Budget – Overview

(In \$ Millions)

Approved All Funds Capital Budget Summary					
	2010	2011	% Change 2010 to 2011	2012	% Change 2011 to 2012
General Capital	\$ 63.1	\$ 55.8	-11.6%	\$ 55.5	-0.5%
Restricted Funds Capital	201.8	267.9	32.8%	213.5	-20.3%
Federal/State Capital Matching Funds	1.6	9.6	500.0%	6.6	-31.3%
Total All Funds:	\$266.5	\$333.3	25.1%	\$275.6	-17.3%

The All Funds Capital Budget totals \$608.9 million: \$333.3 for 2011 and \$275.6 million for 2012. When compared to the 2010 All Funds Capital Budget, the 2011 budget increases by 25.1%. In 2012, the budget decreases by 17.3% when compared to 2011. The capital budgets will vary somewhat from year-to-year to reflect timing of projects and changes in resources.

For 2011, the \$66.8 million net increase over the 2010 All Funds Capital Budget occurs primarily because of the following changes:

- A \$66.1 million net increase in Restricted Funds Capital due to a \$72.7 million increase in Metropolitan Sewer District projects, a \$4.6 million decrease in Greater Cincinnati Water Works projects, a \$1.5 million decrease in Stormwater Management Utility projects, and a net decrease of \$0.5 million in other restricted funds;

2011/2012 Approved Capital Budget

- A General Capital net decrease of \$7.3 million due to a decrease of \$4.0 million in Income Tax Proceeds, a decrease of \$2.0 million in the Property Tax Supported Bonds resource, a decrease of \$2.0 million in the Income Tax Supported Bonds resource, and the elimination of the Blue Ash Airport Sale Proceeds as a resource (\$250,000). These decreases are offset by a net increase of \$0.9 million in Southern Railway Note Proceeds and Reprogramming resources; and
- A net increase in Federal and State Capital Grant Matching Funds of \$8.0 million, which is primarily due to an increase of \$4.6 million in Federal and State grant funds for improvements to Hamilton Avenue and an increase of \$2.1 million in American Recovery and Reinvestment Act resources for the Waldvogel Viaduct Replacement project.

The budget decrease of \$57.7 million in 2012 when compared to 2011 is due primarily to the following changes:

- A \$54.4 million net decrease in Restricted Funds Capital due to a reduction of \$57.3 million in Metropolitan Sewer District projects, an increase of \$4.3 million in Greater Cincinnati Water Works projects, a decrease of \$1.3 million in Special Revenue Capital funding, and a net decrease of \$0.1 million in other restricted funds;
- A net decrease of \$0.3 million in General Capital resources; and
- A net decrease of \$3.0 million in Federal and State Capital Grant Matching Funds.

GENERAL CAPITAL INVESTMENT HIGHLIGHTS

Resources

(In \$ Millions)

GENERAL CAPITAL RESOURCES		
	2011	2012
Property Tax Supported Bonds	\$ 20.0	\$ 18.0
Southern Railway Note Proceeds	17.9	18.3
City Income Tax	8.7	8.7
Income Tax Supported Debt	8.0	10.0
Reprogramming	1.2	0.5
Total Resources:	\$ 55.8	\$ 55.5

The 2011/2012 General Capital Budget is balanced to estimated resources. For 2011, the estimated General Capital Budget resources total \$55.8 million, while the estimated resources for 2012 total \$55.5 million. General Capital resources include Property Tax Supported Bonds (2011 - \$20.0 million; 2012 - \$18.0 million), Southern Railway Note Proceeds (2011 - \$17.9 million; 2012 - \$18.3 million), the City Income Tax that is not used to support Income Tax Supported Debt (\$8.7 million in 2011 and 2012), Income Tax Supported Debt (2011 - \$8.0 million; 2012 - \$10.0 million), and Reprogramming Resources (2011 - \$1.2 million; 2012 - \$0.5 million). Please refer to the Executive Overview of this document for a detailed description of the General Capital resources.

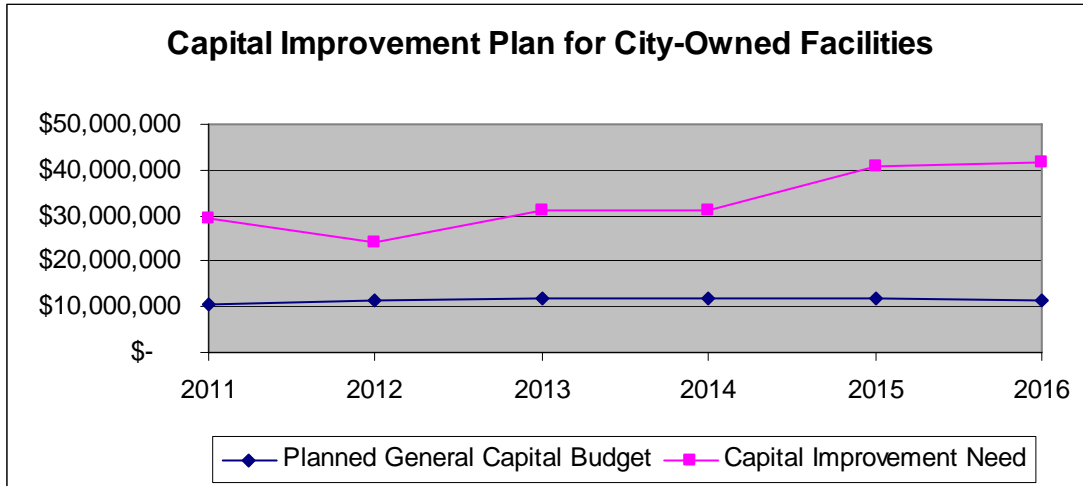
Expenditures

The following is a list of expenditure highlights in the General Capital Budget.

1. **\$33.8 Million to Renovate/Replace City Facilities.** A total of \$17.3 million in 2011 and \$16.6 million in 2012 is included for renovation and replacement of existing City-owned facilities. The biennial budget includes \$12.5 million for Park facilities (which includes \$6.0 million for the Cincinnati Riverfront Park project), \$9.1 million for Recreation facilities, and \$512,000 for Health facilities. Upgrades to other City-owned facilities are included at a funding level of \$5.9 million over the biennium.

The General Capital Budget includes \$5.9 over the biennium for the replacement of City facilities. This funding includes \$3.5 million for the I-75 Expansion/Public Services Relocation project. (Please see #7 below for a detailed explanation of this project.) Also, \$2.4 million is included for the Replacement Facilities project, which will support the construction of a new fire station in Pleasant Ridge and either Westwood or Madisonville. Over the six-year plan, \$11.7 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements “need” for City-owned facilities for 2011-2016 totals \$197.9 million, while the planned allocation amount for improvements to City facilities is \$68.5 million, generating a shortfall of \$129.4 million. In just the biennium, the total need is \$53.5 million, the approved budget totals \$21.9 million, and the estimated shortfall for capital improvements for City facilities is \$31.6 million. The following chart illustrates the gap between the planned General Capital Budget spending over the 2011-2016 Capital Investment Program and the need for capital improvements.



- \$27.5 Million for Street Rehabilitation and Street Improvement Projects.** The General Capital Budget for rehabilitation and improvement of existing streets and roads totals \$13.7 million in both 2011 and 2012. This includes \$9.7 million and \$10.5 million for the Street Rehabilitation Program in 2011 and 2012, respectively. Over the six-year plan, \$83.9 million is included for street rehabilitation and street improvements, which includes \$63.2 million for the Street Rehabilitation Program.

Major street reconstruction projects, in addition to Street Rehabilitation, total \$4.0 million in 2011 and \$3.2 million in 2012. The Street Improvements project is funded in the amount of \$1.9 million over the biennium. Funding for other major street reconstruction projects includes: \$1.7 million for the Western Hills Viaduct Repair/Replacement project; \$840,000 for the Curb Ramps-Street Rehabilitation project; \$800,000 for the Uptown Access Improvements West MLK Drive project; and \$500,000 for the Harrison Avenue Improvements project.

The rising cost of construction and decreasing General Capital resources will impact the Department of Transportation and Engineering's (DOTE) ability to achieve the department's goal established by the City Council to rehabilitate 100 lane miles each year. In recent years the department has been successful in leveraging outside grants to extend resources. Nevertheless, in 2009 DOTE rehabilitated 91 lane miles and the goal was not achieved. In the upcoming biennium many outside grants will not be available; therefore, the projection is only 71 and 76 lane miles to be rehabilitated in 2011 and 2012, respectively. Funding for the Street Rehabilitation project is \$20.2 million over the biennium, compared to \$22.9 million that was approved for this project over the previous biennium.

In addition to the Street Rehabilitation and Street Improvement projects, \$7.7 million is included for annual infrastructure projects that are not related to streets and buildings. This includes the following projects: \$2.3 million for the Bridge Rehabilitation Program; \$1.7 million for the Wall Stabilization and Landslide Correction Program; \$1.8 million for the Spot Infrastructure Replacement Program;

2011/2012 Approved Capital Budget

\$1.5 million for the Sidewalk Repair Program; and \$500,000 for the Hillside Stairway Rehabilitation Program.

The All Funds Biennial Capital Budget also includes \$9.6 million in 2011 and \$6.6 million in 2012 from State and Federal transportation matching funds. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Other matching fund projects include the Computerized Traffic Control System project and the Ohio River Trail project.

- 3. \$12.5 Million for Economic Development.** Economic development initiatives in the General Capital Budget total \$7.0 million in 2011 and \$5.5 million in 2012. The Economic Development Opportunities project is included for \$1.4 million in 2011, which will provide resources to acquire land/property when access to funding is immediately needed to rapidly capitalize on an economic development opportunity. Also, \$300,000 will support the National Underground Railroad Freedom Center Permanent Exhibit project in 2011, which will support the demolition and reconfiguration of a section of the center to accommodate a new permanent exhibit titled "Invisible."

Over the biennium, \$2.6 million is included for the Retail/Commercial Opportunities project. This project helps the City to attract and retain retail and commercial business downtown. Also included over the biennium is \$2.0 million for the Neighborhood Business District Public Improvements project and \$2.0 million is included for the Port Authority project. (Please see #9 below for a detailed explanation of this project.) Various other projects totaling \$4.2 million are included for economic development in 2011 and 2012. Over the six-year plan, \$30.6 million is included for economic development initiatives.

- 4. \$10.6 Million for Equipment.** The General Capital Budget includes \$4.9 million and \$5.7 million for equipment in 2011 and 2012, respectively. This includes \$9.0 million over the biennium for the Fleet Replacements project. Various other projects totaling \$1.6 million are included over the biennium for equipment. Over the six-year plan, \$33.7 million is included for equipment.

The Fleet Replacements project supports the replacement of automotive and motorized equipment for City agencies supported by the General Fund. Currently, 1,685 out of 2,419 pieces of motorized equipment are out of lifecycle in General Fund agencies because they have exceeded the established standards for maximum mileage, age, or maintenance costs. An additional \$2.7 million a year for ten years would be needed to initiate a program to bring the fleet into lifecycle. Maintaining equipment beyond the recommended lifecycle increases departmental operating budgets for fleet maintenance.

2011/2012 Approved Capital Budget

5. **\$7.7 Million for Market Rate Housing Development Projects.** The budget for developing market rate housing throughout the City totals \$4.5 million in 2011 and \$3.2 million in 2012. Over the six-year plan, \$19.8 million is included for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential locations. In 2012, Special Housing Permanent Improvement Fund resources are expected to decrease significantly due to the expiration of the Westin/Star tax increment financing payments. The following table illustrates the total funding for market rate housing.

(In \$ Millions)

MARKET RATE HOUSING			
	2011	2012	Six-Year Plan
Neighborhood Market Rate Housing	\$ -	\$ 1.0	\$ 4.4
Strategic Housing Initiatives Program	1.2	0.9	5.2
Downtown Housing Development	0.6	0.7	4.0
Citirama	0.8	-	2.4
Special Housing Permanent Improv. Funds	1.9	0.6	3.8
TOTAL:	\$ 4.5	\$ 3.2	\$ 19.8

6. **\$6.0 Million for Cincinnati Riverfront Park.** The 2011/2012 General Capital Budget includes \$6.0 million for the Cincinnati Riverfront Park project. In 2011 funding will be used for construction of Phase I of the project, which will cover the eastern side of the Park (east of the Roebling Bridge) and will include the Grand Fountain, Grand Stairs, Great Grand Lawn, a Tree Grove, a Play Area, and various other elements of the new park. Funding in 2012 will be used for construction of Phase II of the project, which will allow the northern edge of the park to develop in tandem with the southern edge of the Banks Development.
7. **\$3.5 Million for the I-75 Expansion/Public Services Relocation Project.** The 2011/2012 General Capital Budget includes \$3.5 million for the I-75 Expansion/Public Services Relocate project. In 2007, the Ohio Department of Transportation (ODOT) started the process of redesigning the I-75 corridor. In April 2010, ODOT began the I-75 Mill Creek Expressway Phase 2 Improvement Project. This project requires the removal of the Monmouth Street overpass and pedestrian bridge. It will also require the destruction of the building located at 3241 Cormany Street and will necessitate the relocation of all functions performed at this site. This building houses Public Services Administrative offices and the Traffic and Road Operations storeroom. This project will provide funding for construction of a new facility for the Public Services Administration offices and the Traffic and Road Operations storeroom and the installation of a new ramp for the salt dome.
8. **\$2.3 Million for Information Technology Initiatives and Upgrades.** To continue to support new information technology and upgrades for existing systems, the General Capital Budget includes \$1.1 million in 2011 and \$1.2 million in 2012 for information technology initiatives. Over the biennium, \$456,000 is included for the

2011/2012 Approved Capital Budget

Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is included in the amount of \$411,700 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling \$1.4 million are included for information technology improvements over the biennium. Over the six-year plan, \$6.3 million is included for information technology projects.

9. **\$2.0 Million for the Port of Greater Cincinnati Development Authority.** The 2011/2012 General Capital Budget includes \$2.0 million for the Port Authority project which will provide resources for the Port of Greater Cincinnati Development Authority to execute place-based strategies for new business and residential investment. On September 29, 2010 the City Council adopted a motion (Doc. #201001339) that directed the Administration to allocate \$1.0 million in the Capital Budget in both 2011 and 2012 for the Port of Greater Cincinnati Development Authority.

RESTRICTED/SPECIAL REVENUE/MATCHING FUND HIGHLIGHTS

1. **Metropolitan Sewer District (MSD) Improvements: \$362.9 Million** – The Capital Budget for MSD is \$210.1 million in 2011 and \$152.8 million in 2012. The Wet Weather Improvement Program (WWIP) alone accounts for more than 50% of the budget over the biennium: in 2011 the WWIP totals \$95.5 million and in 2012 the program totals \$90.1 million. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates.
2. **Greater Cincinnati Water Works Capital Improvements: \$109.3 Million** – Capital improvements for the Greater Cincinnati Water Works total \$52.5 million in 2011 and \$56.8 million in 2012. The majority of the projects are dedicated to maintaining, replacing, or rehabilitating water mains, pumping stations, and water storage vessels. Continued funding is included for the installation of Ultraviolet Disinfection treatment technology at the Richard Miller Treatment Plant. This new treatment technology is intended to maintain compliance with the next round of US Environmental Protection Agency (EPA) Safe Drinking Water regulations. Funding is also included for expansion projects related to two new wholesale customers: the City of Lebanon and South Lebanon.
3. **Stormwater Management Improvements: \$2.8 Million** – The Stormwater Management Utility Capital Budget includes \$1.7 million in 2011 and \$1.1 million in 2012. In 2011, an amount of \$874,000 is needed to resolve drainage issues along Guerley Road in West Price Hill, which experiences flooding during heavy rain events. Over the biennium, \$500,000 is included for the 3674 Hillside Avenue Stormwater Intake Improvements project to help stabilize the steep hillside and improve drainage along Hillside Avenue.

4. **Improvements for Parking Facilities: \$1.9 Million** – The 2011 Capital Budget for improvements to City parking facilities totals \$586,500 and the 2012 Capital Budget totals \$1.3 million. Over the biennium, \$1.8 million is included for structural maintenance and repairs and \$100,000 for the Gateway Garage Capital Improvements project to comply with the City’s agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of \$50,000 for improvements to the garage. Also, \$6,300 is included for the Parking Facilities Fund portion of the CFS Upgrade project.
5. **Lunken Airport Improvements: \$1.1 Million** – Funding for improvements at Lunken Airport totals \$555,500 in 2011 and \$577,800 in 2012. In both years of the biennium, funding is included for infrastructure improvements, facility improvements, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.
6. **Convention Center Improvements: \$641,800** – Funding for improvements to the Duke Energy Convention Center totals \$411,800 in 2011 and \$230,000 in 2012. Over the biennium, \$479,200 is included for the Capital Maintenance project, \$118,800 is included for the Building Equipment project, and \$43,000 is included for the Furniture, Fixtures, and Equipment project. Also, \$800 is included for the Convention Center Fund portion of the CFS Upgrade project.
7. **Special Revenue Capital: \$2.5 Million** - The Capital Budget for the Special Housing Permanent Improvement Fund (SHPIF) is \$1.9 million in 2011 and \$0.6 million in 2012. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2012, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire.
8. **Federal and State Capital Grant Matching Funds: \$16.2 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total \$9.6 and \$6.6 million in 2011 and 2012, respectively. Over the biennium, the City expects to receive \$4.6 million for the Hamilton Avenue Ashtree to Windmere project, \$4.2 million for the Harrison Avenue Improvements project, and \$2.1 million for the Waldvogel Viaduct Replacement project. Grant funding is also expected to be received for the Computerized Traffic Control System project and the Ohio River Trail project.

SMALE INFRASTRUCTURE APPROPRIATION REQUIREMENTS MET

In 1988, the voters of the City of Cincinnati approved a 0.1% increase to the municipal income tax on earned income to provide funding for costs related to the construction,

2011/2012 Approved Capital Budget

operation, and maintenance of the City's infrastructure. Mr. John Smale, Chief Executive Officer of the Procter and Gamble Company in 1986, served as chairman of an independent commission that recommended infrastructure improvements and the tax increase.

As part of the ballot initiative that created the tax-supported revenue stream to support the City's infrastructure, the City is to maintain a base appropriation amount for infrastructure. The base amount is adjusted annually to reflect inflationary increases. The estimated base amount is \$62.3 million in 2011.

The 2011/2012 General Capital Budget includes \$39.0 million in 2011, \$39.1 million in 2010, and \$219.9 million over the six-year plan for the renovation and/or replacement of existing City infrastructure assets. The Biennial Capital Budget amounts, combined with Operating Budget infrastructure maintenance commitments of approximately \$28.3 million in both 2011 and 2012, provide the City with sufficient coverage to meet the legal spending requirements needed to maintain the 0.1% portion of the income tax dedicated to infrastructure.

The following is a list of General Capital Budget expenditure highlights for Smale Infrastructure projects:

(In \$ Millions)

SMALE INFRASTRUCTURE PROJECTS		
	Biennial	Six-Year
Neighborhood Street Rehabilitation	\$20.2	\$63.2
City Facility Renovations/Replacements	\$33.8	\$83.2
Street and Road Improvements	\$7.3	\$20.7
Annual Infrastructure Programs	\$7.7	\$22.3
Miscellaneous Smale Programs	\$9.1	\$30.5
TOTAL:	\$78.1	\$219.9

CONCLUSION

The City of Cincinnati's 2011/2012 Capital Budget represents the most prudent allocation of resources to preserve the City's assets. However, declining General Capital resources, most notably Income Tax Proceeds, drastically limits our ability to address City facility needs, rehabilitate streets, provide infrastructure improvements to promote investment, and furnish our employees with up-to-date equipment to work efficiently. Facing these challenges, the Administration has devoted many months of careful review and analysis of the City's ever-growing infrastructure demands. This 2011/2012 General Capital Budget maintains the City's assets while also providing adequate coverage to meet the legal spending requirements to maintain the 0.1% portion of the income tax dedicated to infrastructure.

**2011/2012
All Funds Capital Budget Summary**

	Approved 2010	Approved 2011	Approved 2012	Approved 2011-2016
Capital Budget				
General Capital	\$63,077,300	\$55,760,000	\$55,500,000	\$315,315,000
Restricted Capital				
Cable Communications	250,000	0	0	0
Convention Center	866,000	411,800	230,000	1,561,800
General Aviation	535,700	555,500	577,800	3,663,700
Income Tax Transit	100,000	100,000	100,000	600,000
Metropolitan Sewer District	137,386,800	210,069,000	152,794,300	1,409,182,900
Parking System Facilities	450,000	586,500	1,299,300	6,281,800
Stormwater Management Utility	3,235,000	1,695,000	1,062,000	5,317,000
Telecommunications Services	430,000	30,000	30,000	180,000
Water Works	57,166,000	52,527,500	56,786,500	332,080,000
Total Restricted Funds	\$200,419,500	\$265,975,300	\$212,879,900	\$1,758,867,200
Special Revenue Funds Capital				
Special Housing Perm. Imprv. Fund	\$1,389,900	\$1,887,500	\$621,900	\$2,509,400
Matching Capital Funds				
State-Federal-County Roads & Bridges	\$1,494,560	\$9,467,500	\$6,411,000	\$15,878,500
Federal Aviation Administration	150,000	150,000	150,000	300,000
Total Matching Funds	\$1,644,560	\$9,617,500	\$6,561,000	\$16,178,500
Total All Funds Capital Budget	\$266,531,260	\$333,240,300	\$275,562,800	\$2,092,870,100

EXECUTIVE OVERVIEW

EXECUTIVE OVERVIEW

I. INTRODUCTION

A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. The City Council may also designate a capital improvement through its authority to establish public policy and identify a public purpose when making capital improvement expenditures. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.

The nature of a capital improvement lends itself to long-term planning and a combination of financing mechanisms. In Cincinnati, General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, and Southern Railway note proceeds. The necessary lead time involved in engineering a project, acquiring and clearing sites, or in securing State or Federal funds may require the funding of project phases over several years. Enterprise and Special Revenue capital projects are generally funded by user fees to operate and maintain facilities, such as the Water Works system.

A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2011-2016 CIP coordinates the financing and timing of improvements to maximize the value to the public.

This Capital Budget process began with city departments making requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. All department capital project requests were reviewed by the Capital Committee, which is a group of department directors and an Assistant City Manager, chaired by an Assistant City Manager and the Finance Director. The City Manager reviewed the recommendations of the Capital Committee and, in turn, developed the Capital Budget recommendations which were then submitted to the Mayor on November 29, 2010. After reviewing and commenting on the City Manager's recommended Capital Budget, the Mayor presented his Capital Budget to the City Council. Public comment regarding the Mayor's recommended Capital Budget was solicited during public hearings held on December 1, 7, 9, 13, and 15, 2010. The City Council approved the 2011/2012 Biennial Capital Budget on December 30, 2010.

In addition to other review considerations, the Capital Committee used the criteria listed below in developing the Capital Budget. The criteria in descending priority sequence are as follows:

1. Hazard Elimination: to eliminate or reduce definite and immediate health and safety hazards;
2. Legal Mandates: to comply with a court order or other specific legal directive (consent decree, etc.);
3. Regulatory Compliance: self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
4. Project Completion: to finish phased projects with related and already committed or expended funding;
5. Prevent Failure: to systematically, and according to schedule, improve assets which if not periodically improved would fail;
6. Extend Useful Life: to improve an asset by making a capital investment to increase the asset's service life;
7. Cost-Benefit Justified: to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
8. Service Betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

EXHIBIT 2

2011-2016 GENERAL CAPITAL INVESTMENT PROGRAM

<u>General Capital</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
PROGRAM RESOURCES								
Income Tax	\$12,628,000	\$8,660,000	\$8,660,000	\$8,660,000	\$8,660,000	\$8,660,000	\$7,000,000	\$50,300,000
Tax-Supported Bonds	\$22,000,000	\$20,000,000	\$18,000,000	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000	\$98,000,000
Southern Railway Note Proc.	\$17,646,000	\$17,900,000	\$18,340,000	\$18,700,000	\$19,075,000	\$19,450,000	\$19,850,000	\$113,315,000
Reprogramming	\$553,300	\$1,200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,700,000
Income Tax Supported Debt	\$10,000,000	\$8,000,000	\$10,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$50,000,000
Blue Ash Airport Sale Proc.	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL RESOURCES:	\$63,077,300	\$55,760,000	\$55,500,000	\$50,860,000	\$51,235,000	\$51,610,000	\$50,350,000	\$315,315,000
PROGRAM EXPENSE								
Debt Service Payments	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,000,000
Economic Development	\$5,268,600	\$6,018,100	\$4,518,600	\$3,350,800	\$3,664,300	\$3,524,900	\$3,489,500	\$24,656,200
Environment	\$190,000	\$112,500	\$124,600	\$128,100	\$129,000	\$130,000	\$126,800	\$751,000
Equipment	\$9,485,700	\$6,008,600	\$6,958,900	\$6,991,400	\$6,965,700	\$6,647,000	\$6,434,200	\$39,915,800
Housing & Neigh. Dev.	\$2,753,400	\$2,880,800	\$2,857,600	\$3,200,600	\$2,935,300	\$3,122,900	\$2,996,300	\$17,993,500
Infrastructure (Smale)	\$39,046,000	\$38,975,000	\$39,115,300	\$35,010,600	\$35,515,700	\$36,060,200	\$35,178,200	\$219,855,000
New Infrastructure	\$5,333,600	\$765,000	\$925,000	\$1,178,500	\$1,025,000	\$1,125,000	\$1,125,000	\$6,143,500
TOTAL EXPENSES:	\$63,077,300	\$55,760,000	\$55,500,000	\$50,860,000	\$51,235,000	\$51,610,000	\$50,350,000	\$315,315,000
AVAILABLE BALANCE:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

II. ANALYSIS OF AVAILABLE RESOURCES

GENERAL CAPITAL RESOURCES

The total 2011-2016 General Capital Investment Program forecast is \$315.3 million in available resources over six years (see Exhibit 2, page 13). For the six-year period, program resources equal the approved program expenses for all projects in the amount of \$315.3 million. Estimated resources for 2011 are \$55.8 million and for 2012 are \$55.5 million, which match the approved project amounts for 2011 and 2012. What follows in this section is a description of each resource category for the General Capital Budget.

City Income Tax

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance. These resources will be presented for the City Council's review in the biennial Operating Budget.

As shown in Exhibit 2, City Income Tax resources for 2011 and 2012 are \$8.7 million in each year. The 2011-2016 total City Income Tax resource is \$50.3 million. (Exhibit 3, page 17 provides a percentage breakdown of total program resources for 2011-2012.)

Property Tax Supported Bonds

The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) in Exhibit 2 reflects property tax millage of 5.47 mills to meet the debt service requirements. The City is well within the unvoted statutory debt limitation of 5 ½% of assessed value in the City.

As shown in Exhibit 2, Property Tax Supported Bonds for 2011 are \$20.0 million and \$18.0 million for 2012. The 2011-2016 total Property Tax Supported Bonds resource is \$98.0 million, with \$15.0 million each year from 2013 through 2016.

Approximately 77% of the City's current outstanding general obligation property tax and self-supported debt of \$444.2 million will be retired by December 31, 2021. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The per capita debt of \$2,706 and debt outstanding of 5.46% of the market value of taxable property are two examples.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt. Beginning in 2000, the City Council approved a policy to use revenue bonds to support future Water Works capital projects.

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funds for special projects such as emerging development opportunities. The City uses this strategy sparingly, in order to have funds available for pay-as-you go (cash) projects.

Southern Railway Note Proceeds

Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for a more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provides a resource for infrastructure projects.

As shown in Exhibit 2, the Southern Railway Note Proceeds resource for 2011 is \$17.9 million and for 2012 is \$18.3 million. The 2011-2016 Southern Railway Note Proceeds resource totals \$113.3 million.

Income Tax Supported Debt

The Approved 2011/2012 Biennial Capital Budget and the 2011-2016 Capital Investment Program includes the use of City Income Tax Supported Debt as a resource for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

As shown in Exhibit 2, the Income Tax Supported Debt resource is \$8.0 million in 2011 and \$10.0 million in 2012. The 2011-2016 total Income Tax Supported Debt resource is \$50.0 million.

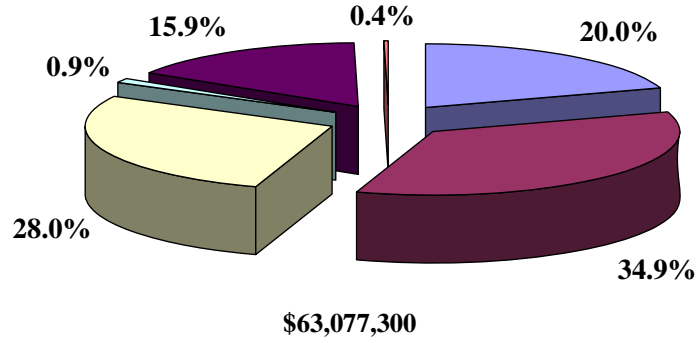
Reprogramming Resources

Reprogramming resources are unused funds recaptured from projects that are completed. The remaining balances are available and recommended for use in new projects. As shown in Exhibit 2, the 2011 Reprogramming resource amount is \$1.2 million and the 2012 resource amount is \$500,000. For 2011-2016, Reprogramming Resources total \$3.7 million.

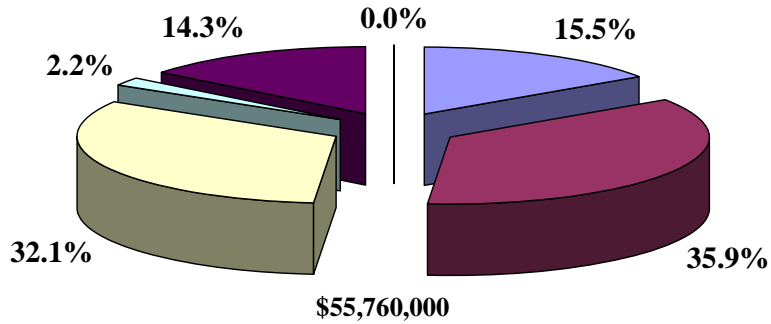
EXHIBIT 3

**CITY OF CINCINNATI
2010 – 2012 GENERAL CAPITAL INVESTMENT PROGRAM
TOTAL PROGRAM RESOURCES**

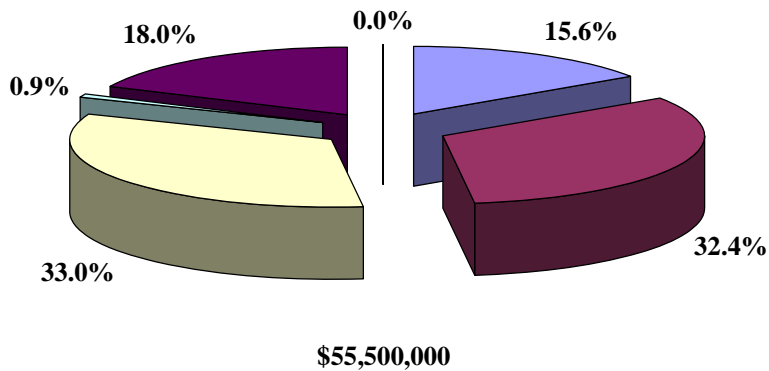
2010



2011



2012



III. ANALYSIS OF EXPENDITURES

GENERAL CAPITAL FUND EXPENDITURES

Planned General Capital projects for the 2011-2016 Capital Investment Program total \$315.3 million, which matches the total estimated resources for 2011-2016 of \$315.3 million. For the 2011/2012 General Capital Budget, approved projects total \$111.3 million (\$55.8 million in 2011 and \$55.5 million in 2012) which is balanced to resources.

The following table illustrates the General Capital projects over the 2011/2012 biennium by Expenditure Category in each department. (Please see Exhibit 4, page 19.) The table also shows the total in each department for the 2011-2016 six-year plan for each Expenditure Category. These categories include: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. The Debt Service Payments category was added in 2002. This category includes a project related to the City's commitment for the expansion of the Duke Energy Convention Center. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Exhibit 5 on page 24 provides a percentage breakdown of expenditures in the General Capital Budget by expenditure category for 2011 and 2012.

For a complete description of the General Capital projects, please refer to the separate departmental sections in this document.

2011-2016 Capital Improvement Program Approved Projects by Expenditure Category

General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Expenditure Category: Debt Service Payments					
Department: Transportation & Eng.					
55	Convention Center Expansion	1,000,000	1,000,000	2,000,000	\$6,000,000
	Debt Service Payments Total:	1,000,000	1,000,000	2,000,000	\$6,000,000
Expenditure Category: Economic Development					
Department: City Manager					
1	Retail/Commercial Opportunities	1,255,100	1,390,600	2,645,700	\$8,378,200
2	Economic Development Opportunities	1,410,000		1,410,000	\$1,410,000
6	Port Authority	1,000,000	1,000,000	2,000,000	\$2,000,000
Department: Community Development					
6	NBD Public Improvements	1,000,000	1,000,000	2,000,000	\$6,000,000
7	SPUR	243,000	260,000	503,000	\$1,503,000
8	Community Development Focus District	300,000	350,000	650,000	\$1,850,000
9	Commercial & Industrial Public Imprvts	400,000	400,000	800,000	\$2,400,000
10	Tax Incentive/Enterprize Zone	100,000	100,000	200,000	\$600,000
11	NBD Property Holding	10,000	18,000	28,000	\$125,000
Department: Public Services					
8	NURFC Permanent Exhibit	300,000		300,000	\$300,000
	Economic Development Total:	6,018,100	4,518,600	10,536,700	\$24,566,200
Expenditure Category: Environment					
Department: City Manager					
1	Center Hill Gas & Leachate	101,100	104,200	205,300	\$653,700
2	Regulatory Compl. & Energy Conservation	11,400	20,400	31,800	\$97,300
	Environment Total:	112,500	124,600	237,100	\$751,000
Expenditure Category: Equipment					
Department: City Manager					
5	Enterprise Budget System	30,000		30,000	\$30,000
4	Wheeled Recycling Carts		325,500	325,500	\$2,191,100
Department: Enterprise Tech. Solutions					
1	Communications Master Plan	190,000	266,000	456,000	\$1,469,000
2	Data Infrastructure Security	125,000	160,000	285,000	\$894,600

2011-2016 Capital Improvement Program Approved Projects by Expenditure Category

General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Expenditure Category: Equipment					
3	Cincinnati Financial System Upgrades	40,000	40,000	80,000	\$337,000
4	CAGIS Infrastructure	147,900	147,900	295,800	\$603,200
5	Electronic Gov't (eGov) Web Enhancement	231,700	180,000	411,700	\$1,331,700
6	800 MHz Radios		20,000	20,000	\$68,300
8	Active Directory / Server Consolidation			0	\$200,000
Department: Finance					
1	AMS-CFS Procurement Software Upgrade	78,000		78,000	\$78,000
2	CFS Upgrade		237,400	237,400	\$237,400
3	Licensing Software & A/R Collection Sys.		50,000	50,000	\$144,700
Department: Fire					
2	Fire Clothing Replacement	228,300	152,100	380,400	\$380,400
4	Defibrillator - Replacement	138,600		138,600	\$138,600
3	Apparatus Door Closers		145,000	145,000	\$145,000
7	Air Compressor Replacement		98,800	98,800	\$98,800
6	Hand Held Computer Based System			0	\$721,500
9	Appliances For Existing Firehouses			0	\$124,300
Department: Health					
1	Dental Equipment Replacement	90,000	90,000	180,000	\$180,000
Department: Law					
1	Document Management System	90,000		90,000	\$90,000
Department: Planning & Buildings					
5	Permit Center IT Replacement & Upgrade	37,200		37,200	\$37,200
Department: Public Services					
2	Fleet Replacements	4,301,900	4,746,200	9,048,100	\$28,725,000
5	Trash Receptacles	150,000	150,000	300,000	\$900,000
Department: Transportation & Eng.					
1	Information Systems Acquisition	130,000	150,000	280,000	\$880,000
	Equipment Total:	6,008,600	6,958,900	12,967,500	\$40,005,800

2011-2016 Capital Improvement Program Approved Projects by Expenditure Category

General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Expenditure Category: Housing & Neighborhood Development					
Department: Community Development					
1	Hazard Abatement/Demolition Program	225,000	225,000	450,000	\$1,500,000
2	Strategic Housing Initiatives Program	1,160,200	863,400	2,023,600	\$5,182,200
3	Downtown Housing Development	615,000	680,000	1,295,000	\$3,969,000
4	Citirama	800,000		800,000	\$2,400,000
5	Neighborhood Market Rate Housing		1,000,000	1,000,000	\$4,405,100
Department: Planning & Buildings					
1	Neighborhood Studies	80,600	89,200	169,800	\$537,200
	Housing & Neighborhood Development Total:	2,880,800	2,857,600	5,738,400	\$17,993,500
Expenditure Category: Infrastructure (Smale Comm'n.)					
Department: Health					
2	Facilities Renovation & Repairs	238,300	273,700	512,000	\$2,011,500
Department: Parks					
1	Park Infrastructure Rehabilitation	2,655,800	2,831,800	5,487,600	\$17,161,200
2	Cincinnati Riverfront Park	4,000,000	2,000,000	6,000,000	\$6,000,000
6	Yeatman's Cove Upper Walkway	1,000,000		1,000,000	\$1,000,000
Department: Public Services					
1	I-75 Expansion/Public Services Relocate	1,000,000	2,500,000	3,500,000	\$3,500,000
3	City Facility Renovation and Repairs	2,234,000	2,200,000	4,434,000	\$13,234,000
4	Replacement Facilities	1,048,600	1,338,400	2,387,000	\$8,188,000
6	Sign Replacement	200,000	358,400	558,400	\$3,978,500
7	Community Facility Improvements	600,000	600,000	1,200,000	\$3,600,000
9	District Two Garage Repair	50,000		50,000	\$50,000
10	Findlay Market Improvements	100,600	108,800	209,400	\$609,400
Department: Recreation					
1	Recreation Facilities Renovation	1,850,000	1,355,500	3,205,500	\$9,020,100
2	Aquatics Facilities Renovation	1,650,000	2,000,000	3,650,000	\$11,650,000
3	Athletics Facilities Renovation	287,000	721,500	1,008,500	\$3,514,700
4	Compliance with ADA	100,000	100,000	200,000	\$600,000
5	Outdoor Facilities Renovation	473,200	533,200	1,006,400	\$3,126,400

2011-2016 Capital Improvement Program Approved Projects by Expenditure Category

General Capital

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Expenditure Category: Infrastructure (Smale Comm'n.)					
Department: Transportation & Eng.					
2	SCIP Loan Repayment	215,000	215,000	430,000	\$1,290,000
3	Innovative Transportation Strategies	500,000	500,000	1,000,000	\$3,000,000
4	Street Rehabilitation	9,700,000	10,500,000	20,200,000	\$63,175,000
5	Street Improvements	900,000	1,000,000	1,900,000	\$6,000,000
6	Traffic Signal Installation & Renov.	830,000	830,000	1,660,000	\$4,980,000
7	OKI Corridor Studies	200,000	200,000	400,000	\$1,400,000
8	Bridge Rehabilitation Program	900,000	1,400,000	2,300,000	\$6,600,000
9	Computerized Traffic Signal System	200,000	200,000	400,000	\$1,200,000
11	Wall Stab. & Landslide Correction	650,000	1,000,000	1,650,000	\$5,250,000
13	LED Traffic and Pedestrian Signals	337,500	337,500	675,000	\$2,362,500
15	Sidewalk Repair Program	700,000	750,000	1,450,000	\$4,350,000
16	Curb Ramps - Street Rehab	400,000	440,000	840,000	\$2,660,000
17	Safety Improvements	100,000	100,000	200,000	\$600,000
19	Traffic Signal Controllers & Detectors	75,000	75,000	150,000	\$550,000
22	Bicycle Transportation Program	600,000	600,000	1,200,000	\$3,600,000
23	Hillside Stairway Rehab. Program	250,000	250,000	500,000	\$1,400,000
26	Spot Infrastructure Replacement	1,025,000	740,000	1,765,000	\$4,665,000
29	Street Calming Program	200,000	200,000	400,000	\$1,200,000
34	Pavement Management	170,000	170,000	340,000	\$1,020,000
41	Colerain Ave. Virginia to Leeper Impr.	100,000	100,000	200,000	\$200,000
43	Over-the-Rhine Streetscape Imprv.	600,000	700,000	1,300,000	\$3,300,000
44	Columbia Parkway Enhancements	185,000	50,000	235,000	\$1,485,000
45	Downtown Infrastrctr. Coord. & Implmnt.	550,000	400,000	950,000	\$2,312,500
46	Uptown Access Improvements West MLK Dr.	400,000	400,000	800,000	\$1,200,000
47	Harrison Avenue Improvements	500,000		500,000	\$500,000
48	Colerain Corr. Imp. I-74 to Spring Grv	100,000	100,000	200,000	\$600,000
56	Western Hills Viaduct Repair/Replmnt.	1,000,000	661,500	1,661,500	\$4,422,000
58	ROW Ordinance Implementation	100,000	100,000	200,000	\$600,000
27	Street Light Replacement Project		75,000	75,000	\$475,000
51	Duke Street Light Replmnt. Proj.		100,000	100,000	\$700,000

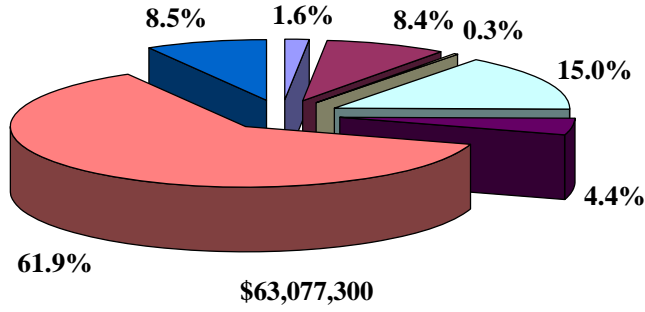
2011-2016 Capital Improvement Program Approved Projects by Expenditure Category

General Capital

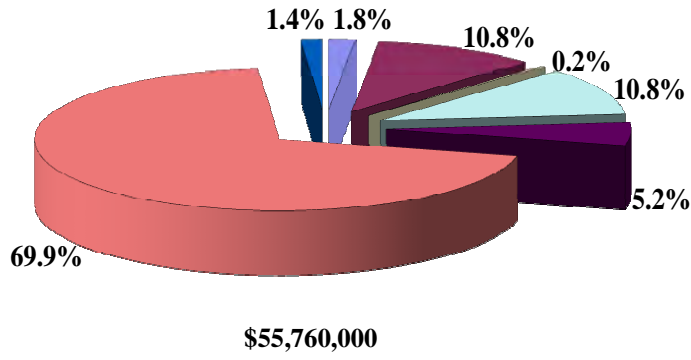
<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Expenditure Category: Infrastructure (Smale Comm'n.)					
31	Second and Third Street Improvements			0	\$802,200
57	Transit Center Reconstruction			0	\$712,000
	Infrastructure (Smale Comm'n.) Total:	38,975,000	39,115,300	78,090,300	\$219,855,000
Expenditure Category: New Infrastructure					
Department: Transportation & Eng.					
14	Gateways/Greenways Improvement	465,000	400,000	865,000	\$2,765,000
20	Downtown Public Paver Replacement	50,000	50,000	100,000	\$300,000
35	Ohio River Trail - Downtown to Salem	100,000	400,000	500,000	\$2,100,000
40	Riverfront Infrastctr. Coord. & Impl.	100,000	25,000	125,000	\$225,000
49	Raised Pavement Markers	50,000	50,000	100,000	\$300,000
59	Kennedy Connector			0	\$253,500
53	ML King/I-71 Interchange			0	\$200,000
	New Infrastructure Total:	765,000	925,000	1,690,000	\$6,143,500
	Total: General Capital	55,760,000	55,500,000	111,260,000	\$315,315,000

EXHIBIT 5
CITY OF CINCINNATI
2010 – 2012 GENERAL CAPITAL INVESTMENT PROGRAM
APPROVED EXPENDITURES

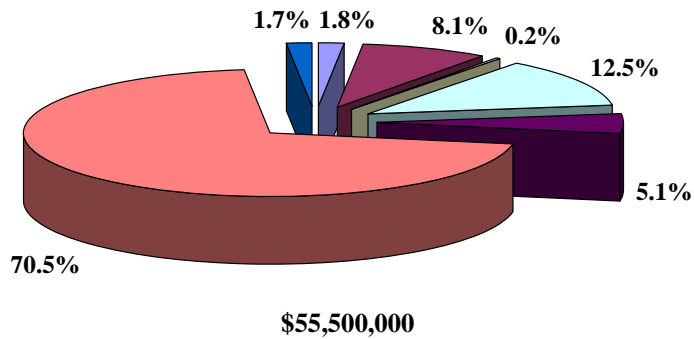
2010



2011



2012



Debt Service Payments	Economic Development
Environment	Equipment
Housing & Neighborhood Development	Infrastructure (Small)
New Infrastructure	

RESTRICTED FUND EXPENDITURES

The resources for Restricted Fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. Fund forecast information, including projected fund balance information, may be found in the 2011/2012 Operating Budget document. As shown in Exhibit 1, page 10, the Restricted Funds Capital Budget totals \$266.0 million in 2011 and \$212.9 million in 2012. For the six-year Capital Investment Program, the total is \$1.8 billion.

The following table illustrates the approved projects over the 2011/2012 biennium in Restricted Funds in each department. (Please see Exhibit 6, page 26.) The table also shows the total in each department for the 2011-2016 six-year plan for each Restricted Fund. These Restricted Funds include: Parking Facilities; Convention Center; General Aviation; Stormwater Management; Telecommunications Services; MSD Capital Improvements; Water Works; and Income Tax Transit.

For a complete description of the approved projects in the Restricted Funds, please refer to the separate departmental sections in this document.

SPECIAL REVENUE FUNDS

The Approved 2011/2012 Biennial Capital Budget includes \$2.5 million (\$1.9 million in 2011 and \$0.6 million in 2012) for the Special Housing Permanent Improvement Fund (SHPIF) capital projects. The 2011-2016 six-year plan includes \$2.5 million. This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development. This program supports the development of new market-rate housing.

FEDERAL and STATE CAPITAL GRANTS

The Approved 2011/2012 Biennial Capital Budget includes \$16.2 million (\$9.6 million in 2011 and \$6.6 million in 2012) for Federal and State Capital Grant funded capital projects. The 2011-2016 six-year plan includes \$16.2 million. The City receives Federal and State grants and matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funds granted by the FAA varies from year to year. Once grants are received, the resulting projects are budgeted and matching City funds will be recommended to the City Council for approval. (Exhibit 1, page 10, provides the Federal and State Capital Grants total.)

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 102 Parking Facilities

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: ES: Parking Facilities					
1	Structural Maintenance & Repair	536,500	1,243,000	1,779,500	\$5,975,500
2	Gateway Garage Capital Improvements	50,000	50,000	100,000	\$300,000
3	CFS Upgrade		6,300	6,300	\$6,300
	Total: Parking Facilities	<u>586,500</u>	<u>1,299,300</u>	<u>1,885,800</u>	<u>\$6,281,800</u>

Fund: 103 Convention Center

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: ES: Convention Center					
1	Furniture, Fixtures, and Equipment	43,000		43,000	\$443,000
2	Capital Maintenance	250,000	229,200	479,200	\$639,200
3	Building Equipment	118,800		118,800	\$478,800
4	CFS Upgrade		800	800	\$800
	Total: Convention Center	<u>411,800</u>	<u>230,000</u>	<u>641,800</u>	<u>\$1,561,800</u>

Fund: 104 General Aviation

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: Transportation & Eng.					
61	Airport Infrastructure Improvements	140,000	140,000	280,000	\$840,000
62	FAA/ODOT Local Match	200,000	200,000	400,000	\$1,200,000
63	Facility Improvements	215,500	236,100	451,600	\$1,622,000
99	CFS Upgrade		1,700	1,700	\$1,700
	Total: General Aviation	<u>555,500</u>	<u>577,800</u>	<u>1,133,300</u>	<u>\$3,663,700</u>

Fund: 107 Stormwater Management

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: Sewers					
1	Barrier Dam Facility Repairs	100,000	100,000	200,000	\$700,000
2	Guerley Rd. Outlet to Sunset Drain Imp.	874,000		874,000	\$874,000
3	3674 Hillside Ave. Stormwtr. Intake Imp.	270,000	230,000	500,000	\$500,000
4	Hillside Avenue Drainage Improvements	100,000	100,000	200,000	\$500,000

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 107 Stormwater Management

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
5	St. Leo Place Drainage Correction	50,000	250,000	300,000	\$300,000
8	Dyer Street Drainage Improvements	301,000		301,000	\$301,000
6	Hartwell Community Drainage Imprvmnts.		100,000	100,000	\$300,000
7	Eatondale Stormwater Intake Imprvmnts.		250,000	250,000	\$250,000
12	Settle - Madison to Roe		32,000	32,000	\$240,000
9	Winton 84-inch Sewer Elimination				\$70,000
13	Orlando Pl - Stewert to Peabody				\$189,000
14	Stewert Avenue - Madison Rd. to Orla				\$94,000
10	West Fork Channel Repair				\$300,000
11	Moorehead St. to Swift Ave. Drainage Imp				\$300,000
15	Haley Ave. at Settle St.				\$218,000
16	Dunaway Ct.				\$128,000
17	Osgood St.				\$53,000
Total: Stormwater Management		1,695,000	1,062,000	2,757,000	\$5,317,000

Fund: 336 Telecommunications Services

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: Enterprise Tech. Solutions					
7	Radio Communications Equipment	30,000	30,000	60,000	\$180,000
Total: Telecommunications Services		30,000	30,000	60,000	\$180,000

Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: Sewers					
1	Towers East PS Elimination	2,154,100		2,154,100	\$2,154,100
3	Werk and Westbourne EHRT Facility	709,000		709,000	\$39,191,900
27	CSO 194 High Point Sewer Separation	480,000		480,000	\$4,639,900
28	CSO 195 Westwood Northern Sewer Separ.	120,000		120,000	\$3,475,000
29	CSO 525 Mt. Airy Grating Sewer Separ.	192,000		192,000	\$3,598,800
33	Lower Mill Creek Partial Remedy	10,500,000	7,500,000	18,000,000	\$322,056,600
34	SSO 1000 Elimination	268,000		268,000	\$2,291,600

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
35	SSO 228 Elimination	201,200		201,200	\$1,701,000
43	LMWWTP Planning Bundle	1,033,700	5,582,800	6,616,500	\$6,616,500
47	CSO 135 Improvements	43,400		43,400	\$43,400
48	CSO 43 Improvements	44,400		44,400	\$44,400
49	CSO 54 Improvements	40,200		40,200	\$354,900
50	CSO 170 Improvements	42,400		42,400	\$42,400
51	CSO 187 Improvements	39,100		39,100	\$334,200
52	CSO 214 Storage Facility	2,505,200	218,800	2,724,000	\$2,724,000
53	CSO 500 Improvements	42,900		42,900	\$42,900
54	CSO 501 Improvements	43,400		43,400	\$43,400
55	CSO 549 Improvements	43,900		43,900	\$43,900
56	CSO 550 Improvements	44,400		44,400	\$44,400
57	CSO 551 Sewer Separation	567,100	59,800	626,900	\$4,752,800
58	CSO 552 Improvements	41,900		41,900	\$41,900
59	CSO 553 Sewer Separation	293,000	59,800	352,800	\$352,800
60	Upper Duck Creek HRT Facility	2,700,100	648,800	3,348,900	\$3,348,900
63	Eastern/Delta Sewer Separation Ph 3	11,447,100		11,447,100	\$11,447,100
66	Sewer Relining Program	7,858,200	8,133,200	15,991,400	\$51,249,100
67	Manhole Rehabilitation Program	1,309,800	1,355,600	2,665,400	\$8,542,200
68	Water in Basement Prevention Program	2,750,000	2,750,000	5,500,000	\$16,500,000
69	RDI/I Program	4,003,800	4,166,100	8,169,900	\$26,275,000
70	WWIP Development Studies and Reports	1,684,600	1,730,400	3,415,000	\$9,801,000
71	MSD Sustainable Infrastructure Program	27,000,000	34,000,000	61,000,000	\$239,627,200
72	Urgent Capacity Response	2,619,500	2,711,200	5,330,700	\$17,083,700
73	Home Sewer Treatment System Extensions	1,833,700	1,897,900	3,731,600	\$11,959,100
74	WWIP Mangement and Suppoprt Services	12,800,000	13,000,000	25,800,000	\$78,445,000
75	Spring Leaf Pump Station Elimination	675,200		675,200	\$2,857,000
76	Homelawn Estates PS Elimination	131,900		131,900	\$488,100
77	White Oak Pump Station Elimination	174,100		174,100	\$752,700
78	Wesselman Sewer Phase II-A	3,937,500		3,937,500	\$3,937,500
80	CSO 410 Stream Separation	1,459,700		1,459,700	\$1,459,700

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
81	MUCRWWTP Electrical Upgrades	7,067,500		7,067,500	\$7,067,500
83	Dellers Glen PS Elimination	467,000		467,000	\$467,000
84	Bender Rd Aerial Sewer Crossing	129,000		129,000	\$129,000
85	Country Club Estates PS Elimination	1,444,900		1,444,900	\$1,444,900
86	Wastewater Engineering Building Lease	1,200,000	1,200,000	2,400,000	\$7,200,000
87	Dellway Ave Sewer Replacement	2,592,600		2,592,600	\$2,592,600
93	CSO 483 Sewer Separation	5,618,500		5,618,500	\$5,618,500
94	Cora Avenue Sewer Replacement	189,500		189,500	\$707,500
95	North Avondale Basin Study	698,000		698,000	\$698,000
96	German Cemetery Sewer Replacement	191,500		191,500	\$651,900
97	Benson St. Sewer Replacement	2,859,000		2,859,000	\$2,859,000
98	Badgeley RTC Reloc and Grit Pit	1,873,000		1,873,000	\$1,873,000
99	Macauley St. Sewer Replacement	100,700		100,700	\$410,800
101	Mt. Airy Forest Sewer Replacement	3,527,000		3,527,000	\$3,527,000
102	Diehl Road Sewer Replacement	630,300		630,300	\$630,300
103	Shasta Place Sewer Replacement	227,600		227,600	\$227,600
105	Lynnehaven Drive Sewer Replacement	145,900		145,900	\$145,900
106	MCWWTP Raw Sewage PS Upgrade	3,420,600	7,944,200	11,364,800	\$11,364,800
109	SSO 603 and 704 Improvements	3,824,400		3,824,400	\$3,824,400
110	MCWWTP Anaerobic Digester Conv	18,803,100		18,803,100	\$18,803,100
111	Ardmore Ave. Sewer Replacement	1,470,200		1,470,200	\$1,470,200
112	Wilder Avenue Sewer Replacement	238,000		238,000	\$238,000
118	Beckman Pump Station Elimination	101,800		101,800	\$418,200
119	LMWWTP-Four Mile PS Improv	2,035,800		2,035,800	\$2,035,800
120	Moeller Avenue Sewer Replacement	989,800		989,800	\$989,800
121	Fairfax Avenue Sewer Replacement	333,500		333,500	\$333,500
123	Land Acquisition	1,500,000	1,500,000	3,000,000	\$6,000,000
124	Emergency Sewer Repairs 2011	8,150,000		8,150,000	\$8,150,000
129	SCADA System Installs and Upgrades	11,802,600		11,802,600	\$11,802,600
130	CIP Project Planning 2011	2,500,000		2,500,000	\$2,500,000
135	WWT Roofing and Paving Rehab/Replmt.	209,200	209,200	418,400	\$1,259,300

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
136	Asset Rehab and Replacement Plan	1,000,000	500,000	1,500,000	\$2,500,000
137	Reliability Services	1,348,500		1,348,500	\$1,348,500
140	Flow Monitoring and Rain Gauges 2011	3,800,000		3,800,000	\$3,800,000
145	Flow Modeling 2011	2,100,000		2,100,000	\$2,100,000
150	High Risk Asset Renewal 2011	5,150,000		5,150,000	\$5,150,000
155	MSD-DUKE Sewer Televising Partnership	10,000,000	10,000,000	20,000,000	\$40,000,000
157	Value Engineering	375,000	375,000	750,000	\$1,500,000
163	Indef. Delivery/Indef. Quantity 2011	120,000		120,000	\$120,000
12	Ludlow and Lafayette Parallel Sewer		126,100	126,100	\$934,700
13	SSO 700 Storage Facility		5,639,200	5,639,200	\$18,906,300
15	CSO 512 Improvements		20,000	20,000	\$65,300
16	CSO 513 Sewer Separation		198,900	198,900	\$653,100
17	CSO 514 Sewer Separation		105,300	105,300	\$344,300
26	CSO 179 Sewer Separation		198,400	198,400	\$1,687,800
79	Westchase Park Pump Station Elim		322,700	322,700	\$322,700
82	Barringtnhls BLKF GVOLZ/KAK		5,004,700	5,004,700	\$5,004,700
100	Millbrook [#]2 PS Upgrade		1,570,200	1,570,200	\$1,570,200
104	Fairmount Avenue Sewer Replacement		592,800	592,800	\$592,800
108	E. Mitchell Avenue Sewer Replacement		1,065,400	1,065,400	\$1,065,400
116	Wasson Road Sewer Replacement		338,300	338,300	\$338,300
117	Beverly Hill Drive Sewer Replacement		274,700	274,700	\$274,700
122	Linwood Avenue Sewer Replacement		801,100	801,100	\$801,100
125	Emergency Sewer Repairs 2012		8,150,000	8,150,000	\$8,150,000
131	CIP Project Planning 2012		2,000,000	2,000,000	\$2,000,000
138	Remaining Asset Allowance 2012		9,673,700	9,673,700	\$9,673,700
141	Flow Monitoring and Rain Gauges 2012		3,800,000	3,800,000	\$3,800,000
146	Flow Modeling 2012		2,100,000	2,100,000	\$2,100,000
151	High Risk System Asset Renewal 2012		5,150,000	5,150,000	\$5,150,000
164	Indef. Delivery/Indef. Quantity 2012		120,000	120,000	\$120,000
4	MuCrWWTP Ad New Belt Filter Press				\$1,334,000
5	MuCrWWTP Grit Replacement				\$4,747,800

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
6	SSO 1048 Conveyance Sewer				\$190,800
7	SSO 1048 CONVEYANCE SEWER PHASE 2				\$251,900
8	SSO 587 Conveyance Sewer				\$128,400
9	SSO 700 Influent Trunk Sewer				\$3,441,800
10	Lockland Sewer Separation				\$256,800
11	Pleasant Run Sewer - Kem. To JG				\$133,700
18	Blue Rock Rd Sewer Separation				\$1,952,000
19	CSO 226 Improvements				\$66,900
20	CSO 559 Improvements				\$66,900
21	CSO 515 Improvements				\$68,600
22	CSO 516 Improvements				\$69,000
23	CSO 538 Improvements				\$66,900
24	CSO 539 Improvements				\$66,900
25	CSO 562 Improvements				\$66,900
30	MCWWTP Auxillary Outfall Imprv.				\$16,240,900
31	MCWWTP Secondary Bypass Weir				\$151,800
32	MCWWTP Addl. Primary Sludge Pumping				\$1,408,500
36	Little Miami Four Mile PS Upgrade				\$374,200
37	LMWWTP Pump Sta. Reconfig.				\$319,500
38	LMWWTP Grit Station Upgrade				\$790,700
39	LMWWTP 4 Mile PS HYD Improv.				\$199,000
40	LMWWTP Prim to Sec Hyd Improv.				\$183,100
41	LMWWTP Chem. Enhanced Prim Treat.				\$628,400
42	LMWWTP Secondary Trmt. Modifications				\$952,700
44	LMWWTP Chemical Feed Sys. Upgrades				\$377,300
45	LMWWTP Sludge Receiving Fac. Improv.				\$45,600
46	LMWWTP Dual Feed/Standby Power				\$752,500
61	CSO 471 Grandin Rd Regulator Improvement				\$290,000
62	CSO 470 Eastern Ave Sewer Separation				\$1,635,100
64	LMWWTP Wet Weather P.S.				\$3,570,400
65	LMWWTP 4 Mile Dry Weather Pumps				\$162,100

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 704 MSD Capital Improvements

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>	<u>2011-2016</u> <u>Total</u>
	88 Ohio Avenue Sewer Replacement				\$234,700
	89 Sharon Industrial Park PS Replacement				\$1,489,100
	90 Blair Avenue Sewer Replacement				\$285,800
	91 Stover Avenue Sewer Replacement				\$364,600
	92 CSO 125 Sewer Enhancements				\$3,687,000
	107 3934 Winding Way Sewer Replacement				\$522,100
	113 Polk Run TP Reliab. And Serv. Upg.				\$8,257,900
	114 Dry Run Area Sewers Phase 1				\$11,974,700
	115 Dry Run Area Sewers Ph 2				\$8,474,400
	126 Emergency Sewer Repairs 2013				\$8,150,000
	132 CIP Project Planning 2013				\$2,000,000
	142 Flow Monitoring and Rain Gauges 2013				\$3,800,000
	147 Flow Modeling 2013				\$2,100,000
	152 High Risk System Asset Renewal 2013				\$5,150,000
	14 Daly Road Sewer Replacement				\$13,649,000
	127 Emergency Sewer Repairs 2014				\$8,150,000
	133 CIP Project Planning 2014				\$2,000,000
	139 Remaining Asset Allowance				\$126,908,300
	143 Flow Monitoring and Rain Gauges 2014				\$3,800,000
	148 Flow Modeling 2014				\$2,100,000
	153 High Risk System Asset Renewal 2014				\$5,150,000
	2 Upper Muddy Lower Planning				\$3,242,300
	128 Emergency Sewer Repairs 2015				\$16,463,000
	134 CIP Project Planning 2015				\$4,040,000
	144 Flow Monitoring and Rain Gauges 2015				\$7,676,000
	149 Flow Modeling 2015				\$4,242,000
	154 High Risk System Asset Renewal 2015				\$10,403,000
	Total: MSD Capital Improvements	210,069,000	152,794,300	362,863,300	\$1,409,182,900

Fund: 756 Water Works

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: Water Works					
1	Ultraviolet Disinfection - Miller Plant	12,723,000	8,250,000	20,973,000	\$22,973,000
2	Replacement Water Mains T1201	15,923,000	16,248,000	32,171,000	\$116,577,000
3	Street Improvements T1401	5,500,000	6,100,000	11,600,000	\$45,900,000
4	Valve Replacement Program	275,000	275,000	550,000	\$1,650,000
5	Backup Power Generator - Eden Park	900,000	2,550,000	3,450,000	\$3,450,000
6	Lebanon Pump Station	650,000	920,000	1,570,000	\$1,570,000
7	Kings Island Drive	2,400,000	350,000	2,750,000	\$2,750,000
8	Kings Mills/Columbia - Lebanon Phase II	2,000,000	200,000	2,200,000	\$2,200,000
9	Columbia/Turtlecreek - Lebanon Phase IV	1,000,000	2,200,000	3,200,000	\$3,200,000
10	Mason/Morrow/Millgrove Road-Lebanon Ph 3	1,200,000		1,200,000	\$1,200,000
11	Private Development T1501	400,000	400,000	800,000	\$2,420,000
12	Castings/Street Improvements	354,000	365,000	719,000	\$2,314,000
14	Station Valve Equipment	90,000	70,000	160,000	\$540,000
16	Secondary Basin Drive - Bolton Plant	515,000		515,000	\$515,000
17	Mack Tank Interior Coating 2011	249,000	351,000	600,000	\$600,000
18	Concrete Rehabilitation 2011	201,000		201,000	\$201,000
19	Masonry Rehabilitation 2011	175,000		175,000	\$175,000
20	Roof Replacement 2011	130,000		130,000	\$130,000
21	Regeneration Furnace Equipment	60,000	60,000	120,000	\$360,000
22	Eden Park Feeder 2 - Parsons Martin	800,000	1,650,000	2,450,000	\$2,450,000
23	Greenhills Tank	600,000		600,000	\$600,000
24	Motor Control Center Equipment	100,000	100,000	200,000	\$840,000
25	Electrical Transformers	85,000	85,000	170,000	\$510,000
26	Contamination Warning System	336,000	348,000	684,000	\$778,000
27	Kemper Road Tank	200,000	3,500,000	3,700,000	\$3,700,000
28	Battery, Charger, and DC Panel	75,000	50,000	125,000	\$350,000
29	Total Organic Carbon Analyzer	40,000		40,000	\$40,000
30	Backup Power Generator - Constance	350,000	600,000	950,000	\$3,250,000
32	Field App Replacement on Large GCWW Pump	100,000	125,000	225,000	\$535,000
34	Continuous WQ Monitors Dist System 2011	65,000		65,000	\$65,000

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
35	Survey GPS Rover and Base Station	120,000		120,000	\$120,000
36	Main Station Trans Switch Controls	60,000	60,000	120,000	\$120,000
37	Water Main Relocation - Street Imprvmnts	4,537,500	1,512,500	6,050,000	\$6,050,000
57	All Pipes Model	300,000		300,000	\$300,000
66	Carbon Transfer Pump - Miller Plant	14,000		14,000	\$201,000
13	Rehabilitate Water Mains T1301		1,300,000	1,300,000	\$7,399,000
15	Computers, Servers, and Software		415,000	415,000	\$2,277,000
31	Budd-Eighth - Dalton to Evans		1,946,000	1,946,000	\$5,500,000
33	Storage Area Network Equipment		300,000	300,000	\$500,000
38	Madison - Observatory to Isabella		1,850,000	1,850,000	\$4,904,000
39	Brecon Tank Coating		50,000	50,000	\$500,000
40	Critical Backup Power Projects		600,000	600,000	\$600,000
41	Fume Hood Controllers		466,000	466,000	\$466,000
42	Montgomery and Kennedy Avenues		500,000	500,000	\$500,000
43	Tank Coating 2012		600,000	600,000	\$600,000
44	Roof Replacement 2012		350,000	350,000	\$350,000
45	Duke, Socialville Foster		703,000	703,000	\$1,984,000
46	Continuous WQ Monitors Dist System		60,000	60,000	\$350,000
47	Concrete Pavement Replacement		96,000	96,000	\$1,601,000
48	Turbidimeters - Bolton Plant		102,000	102,000	\$115,000
49	Masonry Replacement		150,000	150,000	\$750,000
50	SCADA Remote Terminal Units		100,000	100,000	\$500,000
67	Meter Interface Units (MIU) 2012		829,000	829,000	\$829,000
51	Billing System Replacement				\$4,658,000
52	Well Pumps - Bolton Plant				\$156,000
53	New Water Mains T1101				\$7,677,000
54	Wellfield Expansion II - Bolton Plant				\$4,880,000
55	Tank Coating 2013				\$750,000
56	Roof Replacement 2013				\$350,000
58	Lab Upgrade & Expansion - Bolton Plant				\$1,897,000
59	INOVAH Payment System Upgrade				\$216,000

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
60	Clifton - Woolper to Dixmyth				\$2,500,000
61	Delhi Water Tank Painting				\$389,000
62	Cherry Grove Elevated Interior Coating				\$400,000
63	Crane Equipment Improvements				\$152,000
64	Filter Backwash Turbidimeters				\$100,000
65	Intake Pier Access Bridge Painting				\$200,000
68	Autoclave				\$50,000
70	Meter Interface Units (MIU) 2013				\$1,043,000
71	Mt. Airy Exterior Renovation				\$5,404,000
69	Kennedy Heights Pump Station Mods				\$1,000,000
72	Tennyson Pump Discharge Valve Upgrade				\$600,000
73	Wesselman Road PRV				\$1,300,000
74	Tank Coating 2014				\$550,000
75	Roof Replacement 2014				\$400,000
76	Delhi PRV				\$500,000
77	Dehumidification System - Miller Plant				\$300,000
78	Convergence Infrastructure (VoIP)				\$1,216,000
83	Wash Water Recovery Pumps				\$48,000
84	Meter Interface Units (MIU) 2014				\$1,043,000
85	Operating System Upgrade				\$427,000
86	Gas Chromatograph w/MS for VOC Analysis				\$165,000
87	On-line Chlorine Monitors - Miller Plant				\$120,000
88	Reporting Application Server Replacement				\$106,000
89	Software Management System (SMS) Replace				\$148,000
90	Remote Terminal Units (RTUs) Equipment				\$300,000
91	Chester Park Complex Virtual Environment				\$150,000
103	Solar Recording Charts				\$126,000
104	Fields Ertel Road Check Valve				\$100,000
105	Constance Dosing & Monitoring				\$26,000
106	IT Service Management				\$1,432,000
107	SCADA Communications Front End (CFE)				\$122,000

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
79	Document Management Upgrade				\$200,000
80	Enterprise Asset Management System				\$5,467,000
81	Call Center Equipment				\$2,721,000
82	PeopleSoft Upgrade				\$550,000
92	Filter Automation - Bolton Plant				\$240,000
93	Gas Chromatograph w/MS for SOC Analysis				\$150,000
94	Gas Chromatograph w/Mass Spectromter-3				\$115,000
95	Network Upgrade-Chester Park and Miller				\$591,000
96	Iron Feeder Upgrade - Miller Plant				\$300,000
97	Lime Feeder #1 & 4 Upgrade- Miller Plant				\$200,000
98	Lamella Sludge Pumps #2-9 -Miller Plant				\$300,000
99	Security Fence and Camera Upgrades				\$300,000
100	Lime Feeder #1 & 4 - Bolton Plant				\$308,000
101	Sand Filter Valves - Miller Plant				\$1,200,000
102	Building Security System Upgrade				\$300,000
108	Powered Activated Carbon Storage & Feed				\$1,431,000
109	Total Organic Halide (TOC) Analyzer				\$60,000
110	HVAC - AHU Upgrades - Miller Plant				\$400,000
111	Electric Panel and Lighting Upgrades				\$100,000
112	Meter Interface Units (MIU) 2015				\$1,043,000
113	Plainfield/Montgomery				\$3,350,000
114	Tank Coating 2015				\$1,350,000
115	Roof Replacement 2015				\$400,000
118	Chem East Concrete Repair				\$740,000
119	Madison/Ridge-Isabella to Duck Creek				\$700,000
120	Filter Building Boiler - Miller Plant				\$82,000
121	Lamella Rapid Mix Pump - Miller Plant				\$120,000
122	Tapered Screw Conveyor - Miller Plant				\$75,000
123	HVAC Dehumidifier Upgrade - Miller Plant				\$180,000
124	Fluoride Feeder Upgrade				\$60,000
125	Lamella Sludge Collectors - Miller Plant				\$150,000

2011-2016 Capital Improvement Program Restricted Funds Approved Projects

Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
126	Caustic Soda Storage Tank - Miller Plant				\$120,000
127	Furnace Air Compressor - Miller Plant				\$50,000
128	Contamination Warning System Replacement				\$694,000
129	Wellhead Protection Monitoring Wells				\$75,000
130	Influent Flume Bypass - Bolton Plant				\$1,019,000
140	Electric Heater Upgrades - Miller Plant				\$100,000
141	HVAC Air Conditioners - Miller Plant				\$90,000
142	Chester Park Complex Carpet Upgrade				\$200,000
143	Innovation Way				\$305,000
147	Reservoir #1 Cascade Repair-Miller Plant				\$75,000
148	SCADA Remote Site Communications				\$643,000
149	Early Detection of Algae				\$500,000
150	All Pipe Model Water Quality Validation				\$300,000
116	Granular Activated Carbon Storage				\$467,000
117	Spring Grove and Western				\$50,000
131	Eden Park Feeder 4				\$200,000
132	McMillan Avenue-Essex to Clifton				\$500,000
133	Eggleston and 9th Streets				\$100,000
134	Pete Rose Way/Eggleston-Broadway				\$200,000
135	Winton Road - Froome to Reservoir				\$150,000
136	Glenway - Warsaw to Rapid Run				\$300,000
137	McMillan and May Streets				\$150,000
138	Kennedy and Highland Avenues				\$269,000
139	Backup Power Generator - Western Hills				\$331,000
144	Meter Interface Units (MIU) 2016				\$842,000
145	HVAC - AHU Upgrades - Bolton Plant				\$80,000
146	Wash Water Pump Upgrades - Miller Plant				\$50,000
151	Tank Coating 2016				\$250,000
152	Roof Replacement 2016				\$600,000
153	Lime Residual Sitework - Bolton Plant				\$230,000
154	Comprehensive Reliability - Bolton Plant				\$597,000

**2011-2016 Capital Improvement Program
Restricted Funds Approved Projects**

Fund: 756 Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
	Total: Water Works	52,527,500	56,786,500	109,314,000	\$332,080,000

Fund: 759 Income Tax Transit

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>	<u>2011-2016 Total</u>
Department: Transportation & Eng.					
	71 Transit/Rail Corridor Preservation Acq.	100,000	100,000	200,000	\$600,000
	Total: Income Tax Transit	100,000	100,000	200,000	\$600,000
	Restricted Funds Total:	265,975,300	212,879,900	478,855,200	\$1,758,867,200

PROJECTS BY PROGRAM

READER'S GUIDE (Section 1)

ALL FUNDS

**2011-2012 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by PROGRAM**

This report shows all projects in the 2011/2012 Biennial Capital Budget. The projects are identified by Department and each Program within a Department. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list. The capital project total for each Program is included with this report.

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
City Manager				
Program:	<u>Economic Development Division</u>			
	Economic Development Opportunities	\$1,410,000		\$1,410,000
	Port Authority	\$1,000,000	\$1,000,000	\$2,000,000
	Retail/Commercial Opportunities	\$1,255,100	\$1,390,600	\$2,645,700
	Program Total:	\$3,665,100	\$2,390,600	\$6,055,700
Program:	<u>Office of Budget and Evaluation</u>			
	Enterprise Budget System	\$30,000		\$30,000
	Program Total:	\$30,000		\$30,000
Program:	<u>Office of Environmental Quality</u>			
	Center Hill Gas & Leachate	\$101,100	\$104,200	\$205,300
	Regulatory Compl. & Energy Conservation	\$11,400	\$20,400	\$31,800
	Wheeled Recycling Carts		\$325,500	\$325,500
	Program Total:	\$112,500	\$450,100	\$562,600
Community Development				
Program:	<u>Housing Development</u>			
	Citirama	\$800,000		\$800,000
	Downtown Housing Development	\$615,000	\$680,000	\$1,295,000
	Neighborhood Market Rate Housing		\$1,000,000	\$1,000,000
	Strategic Housing Initiatives Program	\$1,160,200	\$863,400	\$2,023,600
	Program Total:	\$2,575,200	\$2,543,400	\$5,118,600
Program:	<u>Business Development</u>			
	Commercial & Industrial Public Imprvts	\$400,000	\$400,000	\$800,000
	Community Development Focus District	\$300,000	\$350,000	\$650,000
	NBD Property Holding	\$10,000	\$18,000	\$28,000
	NBD Public Improvements	\$1,000,000	\$1,000,000	\$2,000,000
	SPUR	\$243,000	\$260,000	\$503,000
	Tax Incentive/Enterprize Zone	\$100,000	\$100,000	\$200,000
	Program Total:	\$2,053,000	\$2,128,000	\$4,181,000
Program:	<u>Property Maintenance Code Enforcement</u>			
	Hazard Abatement/Demolition Program	\$225,000	\$225,000	\$450,000
	Program Total:	\$225,000	\$225,000	\$450,000

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Enterprise Tech. Solutions				
Program:	<u>ETS Administration</u>			
	Data Infrastructure Security	\$125,000	\$160,000	\$285,000
	Program Total:	\$125,000	\$160,000	\$285,000
Program:	<u>CTS Operations</u>			
	800 MHz Radios		\$20,000	\$20,000
	Communications Master Plan	\$190,000	\$266,000	\$456,000
	Radio Communications Equipment	\$30,000	\$30,000	\$60,000
	Program Total:	\$220,000	\$316,000	\$536,000
Program:	<u>CIT-CO Operations</u>			
	Cincinnati Financial System Upgrades	\$40,000	\$40,000	\$80,000
	Electronic Gov't (eGov) Web Enhancement	\$231,700	\$180,000	\$411,700
	Program Total:	\$271,700	\$220,000	\$491,700
Program:	<u>CAGIS Consortium Operations</u>			
	CAGIS Infrastructure	\$147,900	\$147,900	\$295,800
	Program Total:	\$147,900	\$147,900	\$295,800
ES: Convention Center				
Program:	<u>Duke Energy Convention Center</u>			
	Building Equipment	\$118,800		\$118,800
	Capital Maintenance	\$250,000	\$229,200	\$479,200
	CFS Upgrade		\$800	\$800
	Furniture, Fixtures, and Equipment	\$43,000		\$43,000
	Program Total:	\$411,800	\$230,000	\$641,800
ES: Parking Facilities				
Program:	<u>Off-Street Parking</u>			
	Gateway Garage Capital Improvements	\$50,000	\$50,000	\$100,000
	Structural Maintenance & Repair	\$536,500	\$1,243,000	\$1,779,500
	Program Total:	\$586,500	\$1,293,000	\$1,879,500
Program:	<u>Parking Business Services</u>			
	CFS Upgrade		\$6,300	\$6,300
	Program Total:		\$6,300	\$6,300

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Finance				
Program:	<u>Financial Reporting and Monitoring</u>			
	CFS Upgrade		\$237,400	\$237,400
	Program Total:		\$237,400	\$237,400
Program:	<u>Licensing, Adm. Tax & Transient Occupancy Tax</u>			
	Licensing Software & A/R Collection Sys.		\$50,000	\$50,000
	Program Total:		\$50,000	\$50,000
Program:	<u>Procurement</u>			
	AMS-CFS Procurement Software Upgrade	\$78,000		\$78,000
	Program Total:	\$78,000		\$78,000
Fire				
Program:	<u>Response</u>			
	Air Compressor Replacement		\$98,800	\$98,800
	Apparatus Door Closers		\$145,000	\$145,000
	Defibrillator - Replacement	\$138,600		\$138,600
	Fire Clothing Replacement	\$228,300	\$152,100	\$380,400
	Program Total:	\$366,900	\$395,900	\$762,800
Health				
Program:	<u>Health Administration</u>			
	Facilities Renovation & Repairs	\$238,300	\$273,700	\$512,000
	Program Total:	\$238,300	\$273,700	\$512,000
Program:	<u>Health Centers</u>			
	Dental Equipment Replacement		\$90,000	\$90,000
	Program Total:	\$0	\$90,000	\$90,000
Program:	<u>Dental Hygiene</u>			
	Dental Equipment Replacement	\$90,000		\$90,000
	Program Total:	\$90,000	\$0	\$90,000
Law				
Program:	<u>Administration</u>			
	Document Management System	\$90,000		\$90,000
	Program Total:	\$90,000		\$90,000

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Parks				
Program:	<u>Planning & Design</u>			
	Cincinnati Riverfront Park	\$4,000,000	\$2,000,000	\$6,000,000
	Park Infrastructure Rehabilitation	\$2,655,800	\$2,831,800	\$5,487,600
	Yeatman's Cove Upper Walkway	\$1,000,000		\$1,000,000
	Program Total:	\$7,655,800	\$4,831,800	\$12,487,600
Planning & Buildings				
Program:	<u>Administration</u>			
	Neighborhood Studies	\$80,600	\$89,200	\$169,800
	Program Total:	\$80,600	\$89,200	\$169,800
Program:	<u>Customer Services</u>			
	Permit Center IT Replacement & Upgrade	\$37,200		\$37,200
	Program Total:	\$37,200		\$37,200
Public Services				
Program:	<u>Traffic Control, Pavement & Structure Maint.</u>			
	Sign Replacement	\$200,000	\$358,400	\$558,400
	Program Total:	\$200,000	\$358,400	\$558,400
Program:	<u>Neighborhood Investment Services</u>			
	Trash Receptacles	\$150,000	\$150,000	\$300,000
	Program Total:	\$150,000	\$150,000	\$300,000
Program:	<u>Property Management</u>			
	City Facility Renovation and Repairs	\$2,234,000	\$2,200,000	\$4,434,000
	Community Facility Improvements	\$600,000	\$600,000	\$1,200,000
	District Two Garage Repair	\$50,000		\$50,000
	Findlay Market Improvements	\$100,600	\$108,800	\$209,400
	I-75 Expansion/Public Services Relocate	\$1,000,000	\$2,500,000	\$3,500,000
	NURFC Permanent Exhibit	\$300,000		\$300,000
	Replacement Facilities	\$1,048,600	\$1,338,400	\$2,387,000
	Program Total:	\$5,333,200	\$6,747,200	\$12,080,400
Program:	<u>Fleet Services</u>			
	Fleet Replacements	\$4,301,900	\$4,746,200	\$9,048,100
	Program Total:	\$4,301,900	\$4,746,200	\$9,048,100

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Recreation				
Program:	<u>Aquatics</u>			
	Aquatics Facilities Renovation	\$1,650,000	\$2,000,000	\$3,650,000
	Program Total:	\$1,650,000	\$2,000,000	\$3,650,000
Program:	<u>Athletics</u>			
	Athletics Facilities Renovation	\$287,000	\$721,500	\$1,008,500
	Outdoor Facilities Renovation	\$473,200	\$533,200	\$1,006,400
	Program Total:	\$760,200	\$1,254,700	\$2,014,900
Program:	<u>Community Center Operations</u>			
	Compliance with ADA	\$100,000	\$100,000	\$200,000
	Program Total:	\$100,000	\$100,000	\$200,000
Program:	<u>Planning & Development</u>			
	Recreation Facilities Renovation	\$1,850,000	\$1,355,500	\$3,205,500
	Program Total:	\$1,850,000	\$1,355,500	\$3,205,500
Sewers				
Program:	<u>Wastewater Engineering</u>			
	Ardmore Ave. Sewer Replacement	\$1,470,200		\$1,470,200
	Asset Rehab and Replacement Plan	\$1,000,000	\$500,000	\$1,500,000
	Badgeley RTC Reloc and Grit Pit	\$1,873,000		\$1,873,000
	Barringtonhls BLKF GVOLZ/KAK		\$5,004,700	\$5,004,700
	Beckman Pump Station Elimination	\$101,800		\$101,800
	Bender Rd Aerial Sewer Crossing	\$129,000		\$129,000
	Benson St. Sewer Replacement	\$2,859,000		\$2,859,000
	Beverly Hill Drive Sewer Replacement		\$274,700	\$274,700
	CIP Project Planning 2011	\$2,500,000		\$2,500,000
	CIP Project Planning 2012		\$2,000,000	\$2,000,000
	Cora Avenue Sewer Replacement	\$189,500		\$189,500
	Country Club Estates PS Elimination	\$1,444,900		\$1,444,900
	CSO 135 Improvements	\$43,400		\$43,400
	CSO 170 Improvements	\$42,400		\$42,400
	CSO 179 Sewer Separation		\$198,400	\$198,400
	CSO 187 Improvements	\$39,100		\$39,100

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Sewers-(Continued)				
Program:	<u>Wastewater Engineering</u>			
	CSO 194 High Point Sewer Separation	\$480,000		\$480,000
	CSO 195 Westwood Northern Sewer Separ.	\$120,000		\$120,000
	CSO 214 Storage Facility	\$2,505,200	\$218,800	\$2,724,000
	CSO 410 Stream Separation	\$1,459,700		\$1,459,700
	CSO 43 Improvements	\$44,400		\$44,400
	CSO 483 Sewer Separation	\$5,618,500		\$5,618,500
	CSO 500 Improvements	\$42,900		\$42,900
	CSO 501 Improvements	\$43,400		\$43,400
	CSO 512 Improvements		\$20,000	\$20,000
	CSO 513 Sewer Separation		\$198,900	\$198,900
	CSO 514 Sewer Separation		\$105,300	\$105,300
	CSO 525 Mt. Airy Grating Sewer Separ.	\$192,000		\$192,000
	CSO 54 Improvements	\$40,200		\$40,200
	CSO 549 Improvements	\$43,900		\$43,900
	CSO 550 Improvements	\$44,400		\$44,400
	CSO 551 Sewer Separation	\$567,100	\$59,800	\$626,900
	CSO 552 Improvements	\$41,900		\$41,900
	CSO 553 Sewer Separation	\$293,000	\$59,800	\$352,800
	Dellers Glen PS Elimination	\$467,000		\$467,000
	Dellway Ave Sewer Replacement	\$2,592,600		\$2,592,600
	Diehl Road Sewer Replacement	\$630,300		\$630,300
	E. Mitchell Avenue Sewer Replacement		\$1,065,400	\$1,065,400
	Eastern/Delta Sewer Separation Ph 3	\$11,447,100		\$11,447,100
	Emergency Sewer Repairs 2011	\$8,150,000		\$8,150,000
	Emergency Sewer Repairs 2012		\$8,150,000	\$8,150,000
	Fairfax Avenue Sewer Replacement	\$333,500		\$333,500
	Fairmount Avenue Sewer Replacement		\$592,800	\$592,800
	Flow Modeling 2011	\$2,100,000		\$2,100,000
	Flow Modeling 2012		\$2,100,000	\$2,100,000
	Flow Monitoring and Rain Gauges 2011	\$3,800,000		\$3,800,000
	Flow Monitoring and Rain Gauges 2012		\$3,800,000	\$3,800,000

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Sewers-(Continued)				
Program:	<u>Wastewater Engineering</u>			
	German Cemetery Sewer Replacement	\$191,500		\$191,500
	High Risk Asset Renewal 2011	\$5,150,000		\$5,150,000
	High Risk System Asset Renewal 2012		\$5,150,000	\$5,150,000
	Home Sewer Treatment System Extensions	\$1,833,700	\$1,897,900	\$3,731,600
	Homelawn Estates PS Elimination	\$131,900		\$131,900
	Indef. Delivery/Indef. Quantity 2011	\$120,000		\$120,000
	Indef. Delivery/Indef. Quantity 2012		\$120,000	\$120,000
	Land Acquisition	\$1,500,000	\$1,500,000	\$3,000,000
	Linwood Avenue Sewer Replacement		\$801,100	\$801,100
	LMWWTP Planning Bundle	\$1,033,700	\$5,582,800	\$6,616,500
	LMWWTP-Four Mile PS Improv	\$2,035,800		\$2,035,800
	Lower Mill Creek Partial Remedy	\$10,500,000	\$7,500,000	\$18,000,000
	Ludlow and Lafayette Parallel Sewer		\$126,100	\$126,100
	Lynnehaven Drive Sewer Replacement	\$145,900		\$145,900
	Macauley St. Sewer Replacement	\$100,700		\$100,700
	Manhole Rehabilitation Program	\$1,309,800	\$1,355,600	\$2,665,400
	MCWWTP Anaerobic Digester Conv	\$18,803,100		\$18,803,100
	MCWWTP Raw Sewage PS Upgrade	\$3,420,600	\$7,944,200	\$11,364,800
	Millbrook [#]2 PS Upgrade		\$1,570,200	\$1,570,200
	Moeller Avenue Sewer Replacement	\$989,800		\$989,800
	MSD Sustainable Infrastructure Program	\$27,000,000	\$34,000,000	\$61,000,000
	MSD-DUKE Sewer Televising Partnership	\$10,000,000	\$10,000,000	\$20,000,000
	Mt. Airy Forest Sewer Replacement	\$3,527,000		\$3,527,000
	MUCRWWTP Electrical Upgrades	\$7,067,500		\$7,067,500
	North Avondale Basin Study	\$698,000		\$698,000
	RDI/I Program	\$4,003,800	\$4,166,100	\$8,169,900
	Reliability Services	\$1,348,500		\$1,348,500
	Remaining Asset Allowance 2012		\$9,673,700	\$9,673,700
	SCADA System Installs and Upgrades	\$11,802,600		\$11,802,600
	Sewer Relining Program	\$7,858,200	\$8,133,200	\$15,991,400
	Shasta Place Sewer Replacement	\$227,600		\$227,600

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Sewers-(Continued)				
Program:	<u>Wastewater Engineering</u>			
	Spring Leaf Pump Station Elimination	\$675,200		\$675,200
	SSO 1000 Elimination	\$268,000		\$268,000
	SSO 228 Elimination	\$201,200		\$201,200
	SSO 603 and 704 Improvements	\$3,824,400		\$3,824,400
	SSO 700 Storage Facility		\$5,639,200	\$5,639,200
	Towers East PS Elimination	\$2,154,100		\$2,154,100
	Upper Duck Creek HRT Facility	\$2,700,100	\$648,800	\$3,348,900
	Urgent Capacity Response	\$2,619,500	\$2,711,200	\$5,330,700
	Value Engineering	\$375,000	\$375,000	\$750,000
	Wasson Road Sewer Replacement		\$338,300	\$338,300
	Wastewater Engineering Building Lease	\$1,200,000	\$1,200,000	\$2,400,000
	Water in Basement Prevention Program	\$2,750,000	\$2,750,000	\$5,500,000
	Werk and Westbourne EHRT Facility	\$709,000		\$709,000
	Wesselman Sewer Phase II-A	\$3,937,500		\$3,937,500
	Westchase Park Pump Station Elim		\$322,700	\$322,700
	White Oak Pump Station Elimination	\$174,100		\$174,100
	Wilder Avenue Sewer Replacement	\$238,000		\$238,000
	WWIP Development Studies and Reports	\$1,684,600	\$1,730,400	\$3,415,000
	WWIP Mangement and Suppoprt Services	\$12,800,000	\$13,000,000	\$25,800,000
	WWT Roofing and Paving Rehab/Replmt.	\$209,200	\$209,200	\$418,400
	Program Total:	\$210,069,000	\$152,794,300	\$362,863,300
Program:	<u>Stormwater - Planning/Design</u>			
	3674 Hillside Ave. Stormwtr. Intake Imp.	\$270,000	\$230,000	\$500,000
	Dyer Street Drainage Improvements	\$301,000		\$301,000
	Eatondale Stormwater Intake Imprvmnts.		\$250,000	\$250,000
	Guerley Rd. Outlet to Sunset Drain Imp.	\$874,000		\$874,000
	Hartwell Community Drainage Imprvmnts.		\$100,000	\$100,000
	Hillside Avenue Drainage Improvements	\$100,000	\$100,000	\$200,000
	Settle - Madison to Roe		\$32,000	\$32,000
	St. Leo Place Drainage Correction	\$50,000	\$250,000	\$300,000
	Program Total:	\$1,595,000	\$962,000	\$2,557,000

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Sewers-(Continued)				
Program:	<u>Stormwater - Flood Control</u>			
	Barrier Dam Facility Repairs	\$100,000	\$100,000	\$200,000
	Program Total:	\$100,000	\$100,000	\$200,000
Transportation & Eng.				
Program:	<u>Director's Office</u>			
	Information Systems Acquisition	\$130,000	\$150,000	\$280,000
	Program Total:	\$130,000	\$150,000	\$280,000
Program:	<u>Transportation Planning and Urban Design</u>			
	Columbia Parkway Enhancements	\$185,000	\$50,000	\$235,000
	Convention Center Expansion	\$1,000,000	\$1,000,000	\$2,000,000
	Downtown Infrastrctr. Coord. & Implmntn.	\$550,000	\$400,000	\$950,000
	Gateways/Greenways Improvement	\$465,000	\$400,000	\$865,000
	Innovative Transportation Strategies	\$500,000	\$500,000	\$1,000,000
	OKI Corridor Studies	\$200,000	\$200,000	\$400,000
	Over-the-Rhine Streetscape Imprv.	\$600,000	\$700,000	\$1,300,000
	Riverfront Infrastrctr. Coord. & Impl.	\$100,000	\$25,000	\$125,000
	Safety Improvements	\$100,000	\$100,000	\$200,000
	Street Calming Program	\$200,000	\$200,000	\$400,000
	Transit/Rail Corridor Preservation Acq.	\$100,000	\$100,000	\$200,000
	Program Total:	\$4,000,000	\$3,675,000	\$7,675,000
Program:	<u>Engineering</u>			
	Bicycle Transportation Program	\$600,000	\$600,000	\$1,200,000
	Bridge Rehabilitation Program	\$900,000	\$1,400,000	\$2,300,000
	Colerain Ave. Virginia to Leeper Impr.	\$100,000	\$100,000	\$200,000
	Colerain Corr. Imp. I-74 to Spring Grv	\$100,000	\$100,000	\$200,000
	Curb Ramps - Street Rehab	\$400,000	\$440,000	\$840,000
	Downtown Public Paver Replacement	\$50,000	\$50,000	\$100,000
	Harrison Avenue Improvements	\$500,000		\$500,000
	Hillside Stairway Rehab. Program	\$250,000	\$250,000	\$500,000
	Ohio River Trail - Downtown to Salem	\$100,000	\$400,000	\$500,000
	Pavement Management	\$170,000	\$170,000	\$340,000
	ROW Ordinance Implementation	\$100,000	\$100,000	\$200,000

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Transportation & Eng.-(Continued)				
Program:	<u>Engineering</u>			
	SCIP Loan Repayment	\$215,000	\$215,000	\$430,000
	Sidewalk Repair Program	\$700,000	\$750,000	\$1,450,000
	Spot Infrastructure Replacement	\$1,025,000	\$740,000	\$1,765,000
	Street Improvements	\$900,000	\$1,000,000	\$1,900,000
	Street Rehabilitation	\$9,700,000	\$10,500,000	\$20,200,000
	Uptown Access Improvements West MLK Dr.	\$400,000	\$400,000	\$800,000
	Wall Stab. & Landslide Correction	\$650,000	\$1,000,000	\$1,650,000
	Western Hills Viaduct Repair/Replmnt.	\$1,000,000	\$661,500	\$1,661,500
	Program Total:	\$17,860,000	\$18,876,500	\$36,736,500
Program:	<u>Traffic Engineering</u>			
	Computerized Traffic Signal System	\$200,000	\$200,000	\$400,000
	Duke Street Light Replmnt. Proj.		\$100,000	\$100,000
	LED Traffic and Pedestrian Signals	\$337,500	\$337,500	\$675,000
	Raised Pavement Markers	\$50,000	\$50,000	\$100,000
	Street Light Replacement Project		\$75,000	\$75,000
	Traffic Signal Controllers & Detectors	\$75,000	\$75,000	\$150,000
	Traffic Signal Installation & Renov.	\$830,000	\$830,000	\$1,660,000
	Program Total:	\$1,492,500	\$1,667,500	\$3,160,000
Program:	<u>General Aviation</u>			
	Airport Infrastructure Improvements	\$140,000	\$140,000	\$280,000
	CFS Upgrade		\$1,700	\$1,700
	FAA/ODOT Local Match	\$200,000	\$200,000	\$400,000
	Facility Improvements	\$215,500	\$236,100	\$451,600
	Program Total:	\$555,500	\$577,800	\$1,133,300
Water Works				
Program:	<u>Departmental Support Services</u>			
	Computers, Servers, and Software		\$415,000	\$415,000
	Storage Area Network Equipment		\$300,000	\$300,000
	Program Total:		\$715,000	\$715,000
Program:	<u>Commercial Services</u>			

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Water Works-(Continued)				
Program:	<u>Commercial Services</u>			
	Meter Interface Units (MIU) 2012		\$829,000	\$829,000
	Program Total:		\$829,000	\$829,000
Program:	<u>Water Supply, Treatment and Distribution</u>			
	All Pipes Model	\$300,000		\$300,000
	Backup Power Generator - Constance	\$350,000	\$600,000	\$950,000
	Backup Power Generator - Eden Park	\$900,000	\$2,550,000	\$3,450,000
	Battery, Charger, and DC Panel	\$75,000	\$50,000	\$125,000
	Brecon Tank Coating		\$50,000	\$50,000
	Budd-Eighth - Dalton to Evans		\$1,946,000	\$1,946,000
	Carbon Transfer Pump - Miller Plant	\$14,000		\$14,000
	Castings/Street Improvements	\$354,000	\$365,000	\$719,000
	Columbia/Turtlecreek - Lebanon Phase IV	\$1,000,000	\$2,200,000	\$3,200,000
	Concrete Pavement Replacement		\$96,000	\$96,000
	Concrete Rehabilitation 2011	\$201,000		\$201,000
	Contamination Warning System	\$336,000	\$348,000	\$684,000
	Continuous WQ Monitors Dist System		\$60,000	\$60,000
	Continuous WQ Monitors Dist System 2011	\$65,000		\$65,000
	Critical Backup Power Projects		\$600,000	\$600,000
	Duke, Socialville Foster		\$703,000	\$703,000
	Eden Park Feeder 2 - Parsons Martin	\$800,000	\$1,650,000	\$2,450,000
	Electrical Transformers	\$85,000	\$85,000	\$170,000
	Field App Replacement on Large GCWW Pump	\$100,000	\$125,000	\$225,000
	Fume Hood Controllers		\$466,000	\$466,000
	Greenhills Tank	\$600,000		\$600,000
	Kemper Road Tank	\$200,000	\$3,500,000	\$3,700,000
	Kings Island Drive	\$2,400,000	\$350,000	\$2,750,000
	Kings Mills/Columbia - Lebanon Phase II	\$2,000,000	\$200,000	\$2,200,000
	Lebanon Pump Station	\$650,000	\$920,000	\$1,570,000
	Mack Tank Interior Coating 2011	\$249,000	\$351,000	\$600,000
	Madison - Observatory to Isabella		\$1,850,000	\$1,850,000
	Main Station Trans Switch Controls	\$60,000	\$60,000	\$120,000

2011-2012 All Funds Capital Budget Capital Budget Program Allocation

Department	Project Title	2011	2012	2011-2012 Total
Water Works-(Continued)				
Program:	<u>Water Supply, Treatment and Distribution</u>			
	Mason/Morrow/Millgrove Road-Lebanon Ph 3	\$1,200,000		\$1,200,000
	Masonry Rehabilitation 2011	\$175,000		\$175,000
	Masonry Replacement		\$150,000	\$150,000
	Montgomery and Kennedy Avenues		\$500,000	\$500,000
	Motor Control Center Equipment	\$100,000	\$100,000	\$200,000
	Private Development T1501	\$400,000	\$400,000	\$800,000
	Regeneration Furnace Equipment	\$60,000	\$60,000	\$120,000
	Rehabilitate Water Mains T1301		\$1,300,000	\$1,300,000
	Replacement Water Mains T1201	\$15,923,000	\$16,248,000	\$32,171,000
	Roof Replacement 2011	\$130,000		\$130,000
	Roof Replacement 2012		\$350,000	\$350,000
	SCADA Remote Terminal Units		\$100,000	\$100,000
	Secondary Basin Drive - Bolton Plant	\$515,000		\$515,000
	Station Valve Equipment	\$90,000	\$70,000	\$160,000
	Street Improvements T1401	\$5,500,000	\$6,100,000	\$11,600,000
	Survey GPS Rover and Base Station	\$120,000		\$120,000
	Tank Coating 2012		\$600,000	\$600,000
	Total Organic Carbon Analyzer	\$40,000		\$40,000
	Turbidimeters - Bolton Plant		\$102,000	\$102,000
	Ultraviolet Disinfection - Miller Plant	\$12,723,000	\$8,250,000	\$20,973,000
	Valve Replacement Program	\$275,000	\$275,000	\$550,000
	Water Main Relocation - Street Imprvmnts	\$4,537,500	\$1,512,500	\$6,050,000
	Program Total:	\$52,527,500	\$55,242,500	\$107,770,000
	Grand Total	\$321,735,300	\$268,379,900	\$590,115,200

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PROJECTS BY NEIGHBORHOOD

READER'S GUIDE (Section 2)

ALL FUNDS

**2011-2012 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by NEIGHBORHOOD**

This report provides the budget amounts for all the projects approved for each of the City's 52 recognized neighborhoods, as well as project allocations that are Citywide or Systemwide for all funds. Citywide projects are those projects which benefit all 52 neighborhoods, while the Systemwide projects are those that benefit all 52 neighborhoods, as well as areas in Hamilton County. Additional categories describe if a project is inside or outside of the City or Hamilton County. These designations are assigned to each project by the departments. Projects are for the 2011/2012 Biennial Capital Budget and are identified by Department and the project departmental priority. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list.

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012 Total</u>
Agency					
Avondale					
Health	1	Dental Equipment Replacement	90,000		\$90,000
Recreation	3	Athletics Facilities Renovation		50,000	\$50,000
		General Capital Total:	90,000	50,000	\$140,000
Sewers	87	Dellway Ave Sewer Replacement	2,592,600		\$2,592,600
		MSD Capital Improvements Total:	2,592,600		\$2,592,600
		Avondale Total:	2,682,600	50,000	\$2,732,600
Bond Hill					
Community Development	8	Community Development Focus District	45,000	52,500	\$97,500
		General Capital Total:	45,000	52,500	\$97,500
		Bond Hill Total:	45,000	52,500	\$97,500
Camp Washington					
Community Development	7	SPUR	60,750	65,000	\$125,750
Public Services	1	I-75 Expansion/Public Services Relocate	1,000,000	2,500,000	\$3,500,000
Recreation	1	Recreation Facilities Renovation	150,035		\$150,035
		General Capital Total:	1,210,785	2,565,000	\$3,775,785
		Camp Washington Total:	1,210,785	2,565,000	\$3,775,785
Carthage					
Recreation	5	Outdoor Facilities Renovation	75,002		\$75,002
		General Capital Total:	75,002		\$75,002
		Carthage Total:	75,002		\$75,002
Clifton					
Recreation	1	Recreation Facilities Renovation		500,044	\$500,044
Recreation	4	Compliance with ADA		100,000	\$100,000
		General Capital Total:		600,044	\$600,044
Sewers	12	Ludlow and Lafayette Parallel Sewer		126,100	\$126,100
Sewers	26	CSO 179 Sewer Separation		198,400	\$198,400
		MSD Capital Improvements Total:		324,500	\$324,500
		Clifton Total:		924,544	\$924,544
College Hill					
Community Development	8	Community Development Focus District	60,000	70,000	\$130,000

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
College Hill					
Recreation	5	Outdoor Facilities Renovation		75,021	\$75,021
		General Capital Total:	60,000	145,021	\$205,021
		College Hill Total:	60,000	145,021	\$205,021
Columbia Tusculum					
Transportation & Eng.	44	Columbia Parkway Enhancements	185,000	50,000	\$235,000
		General Capital Total:	185,000	50,000	\$235,000
		Columbia Tusculum Total:	185,000	50,000	\$235,000
Corryville					
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	400,000	400,000	\$800,000
		General Capital Total:	400,000	400,000	\$800,000
		Corryville Total:	400,000	400,000	\$800,000
Downtown					
ES: Convention Center	1	Furniture, Fixtures, and Equipment	43,000		\$43,000
ES: Convention Center	2	Capital Maintenance	250,000	229,200	\$479,200
ES: Convention Center	3	Building Equipment	118,800		\$118,800
		Convention Center Total:	411,800	229,200	\$641,000
Community Development	3	Downtown Housing Development	615,000	680,000	\$1,295,000
Parks	2	Cincinnati Riverfront Park	4,000,000	2,000,000	\$6,000,000
Parks	6	Yeatman's Cove Upper Walkway	1,000,000		\$1,000,000
Public Services	8	NURFC Permanent Exhibit	300,000		\$300,000
Transportation & Eng.	20	Downtown Public Paver Replacement	50,000	50,000	\$100,000
Transportation & Eng.	40	Riverfront Infrastctr. Coord. & Impl.	100,000	25,000	\$125,000
Transportation & Eng.	45	Downtown Infrastctr. Coord. & Implmntn.	550,000	400,000	\$950,000
Transportation & Eng.	55	Convention Center Expansion	1,000,000	1,000,000	\$2,000,000
		General Capital Total:	7,615,000	4,155,000	\$11,770,000
ES: Parking Facilities	1	Structural Maintenance & Repair	536,500	1,243,000	\$1,779,500
ES: Parking Facilities	2	Gateway Garage Capital Improvements	50,000	50,000	\$100,000
		Parking Facilities Total:	586,500	1,293,000	\$1,879,500
Water Works	37	Water Main Relocation - Street Imprvmnts	2,268,750	756,250	\$3,025,000
		Water Works Total:	2,268,750	756,250	\$3,025,000
		Downtown Total:	10,882,050	6,433,450	\$17,315,500

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
East End					
Transportation & Eng.	61	Airport Infrastructure Improvements	140,000	140,000	\$280,000
Transportation & Eng.	62	FAA/ODOT Local Match	200,000	200,000	\$400,000
Transportation & Eng.	63	Facility Improvements	215,500	236,100	\$451,600
		General Aviation Total:	555,500	576,100	\$1,131,600
Recreation	5	Outdoor Facilities Renovation	150,004		\$150,004
Transportation & Eng.	35	Ohio River Trail - Downtown to Salem	100,000	400,000	\$500,000
		General Capital Total:	250,004	400,000	\$650,004
Sewers	43	LMWWTP Planning Bundle	1,033,700	5,582,800	\$6,616,500
Sewers	63	Eastern/Delta Sewer Separation Ph 3	11,447,100		\$11,447,100
Sewers	119	LMWWTP-Four Mile PS Improv	2,035,800		\$2,035,800
		MSD Capital Improvements Total:	14,516,600	5,582,800	\$20,099,400
		East End Total:	15,322,104	6,558,900	\$21,881,004
East Price Hill					
Recreation	1	Recreation Facilities Renovation		199,936	\$199,936
Recreation	2	Aquatics Facilities Renovation		600,000	\$600,000
Recreation	3	Athletics Facilities Renovation	90,003		\$90,003
		General Capital Total:	90,003	799,936	\$889,939
		East Price Hill Total:	90,003	799,936	\$889,939
Evanston					
Sewers	121	Fairfax Avenue Sewer Replacement	333,500		\$333,500
		MSD Capital Improvements Total:	333,500		\$333,500
		Evanston Total:	333,500		\$333,500
Hartwell					
Recreation	2	Aquatics Facilities Renovation	1,500,015		\$1,500,015
		General Capital Total:	1,500,015		\$1,500,015
Sewers	6	Hartwell Community Drainage Imprvmnts.		100,000	\$100,000
		Stormwater Management Total:		100,000	\$100,000
		Hartwell Total:	1,500,015	100,000	\$1,600,015
Hyde Park					
Public Services	9	District Two Garage Repair	50,000		\$50,000

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<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Hyde Park					
		General Capital Total:	50,000		\$50,000
Water Works	38	Madison - Observatory to Isabella		1,295,000	\$1,295,000
		Water Works Total:		1,295,000	\$1,295,000
		Hyde Park Total:	50,000	1,295,000	\$1,345,000
Kennedy Heights					
Recreation	5	Outdoor Facilities Renovation		75,021	\$75,021
		General Capital Total:		75,021	\$75,021
Sewers	35	SSO 228 Elimination	201,200		\$201,200
		MSD Capital Improvements Total:	201,200		\$201,200
Water Works	42	Montgomery and Kennedy Avenues		125,000	\$125,000
		Water Works Total:		125,000	\$125,000
		Kennedy Heights Total:	201,200	200,021	\$401,221
Linwood					
Recreation	5	Outdoor Facilities Renovation	60,002	75,021	\$135,023
		General Capital Total:	60,002	75,021	\$135,023
		Linwood Total:	60,002	75,021	\$135,023
Lower Price Hill					
Community Development	7	SPUR	60,750	65,000	\$125,750
		General Capital Total:	60,750	65,000	\$125,750
Sewers	33	Lower Mill Creek Partial Remedy	5,250,000	3,750,000	\$9,000,000
Sewers	86	Wastewater Engineering Building Lease	1,200,000	1,200,000	\$2,400,000
Sewers	106	MCWWTP Raw Sewage PS Upgrade	3,420,600	7,944,200	\$11,364,800
Sewers	110	MCWWTP Anaerobic Digester Conv	18,803,100		\$18,803,100
Sewers	112	Wilder Avenue Sewer Replacement	238,000		\$238,000
		MSD Capital Improvements Total:	28,911,700	12,894,200	\$41,805,900
		Lower Price Hill Total:	28,972,450	12,959,200	\$41,931,650
Madisonville					
Community Development	8	Community Development Focus District	90,000	105,000	\$195,000
Recreation	5	Outdoor Facilities Renovation		75,021	\$75,021
		General Capital Total:	90,000	180,021	\$270,021

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Madisonville					
Sewers	48	CSO 43 Improvements	44,400		\$44,400
		MSD Capital Improvements Total:	44,400		\$44,400
Sewers	12	Settle - Madison to Roe		32,000	\$32,000
		Stormwater Management Total:		32,000	\$32,000
		Madisonville Total:	134,400	212,021	\$346,421
Millvale					
Recreation	2	Aquatics Facilities Renovation		600,000	\$600,000
		General Capital Total:		600,000	\$600,000
		Millvale Total:		600,000	\$600,000
Mt. Adams					
Public Services	7	Community Facility Improvements	150,000	201,000	\$351,000
		General Capital Total:	150,000	201,000	\$351,000
		Mt. Adams Total:	150,000	201,000	\$351,000
Mt. Auburn					
Sewers	99	Macaley St. Sewer Replacement	100,700		\$100,700
		MSD Capital Improvements Total:	100,700		\$100,700
		Mt. Auburn Total:	100,700		\$100,700
Mt. Lookout					
Sewers	117	Beverly Hill Drive Sewer Replacement		274,700	\$274,700
Sewers	122	Linwood Avenue Sewer Replacement		801,100	\$801,100
		MSD Capital Improvements Total:		1,075,800	\$1,075,800
		Mt. Lookout Total:		1,075,800	\$1,075,800
Mt. Washington					
Sewers	8	Dyer Street Drainage Improvements	301,000		\$301,000
		Stormwater Management Total:	301,000		\$301,000
		Mt. Washington Total:	301,000		\$301,000
North Avondale					
Sewers	95	North Avondale Basin Study	698,000		\$698,000
Sewers	111	Ardmore Ave. Sewer Replacement	1,470,200		\$1,470,200
		MSD Capital Improvements Total:	2,168,200		\$2,168,200

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
North Avondale					
		North Avondale Total:	2,168,200		\$2,168,200
North Fairmount					
Transportation & Eng.	47	Harrison Avenue Improvements	250,000		\$250,000
		General Capital Total:	250,000		\$250,000
Sewers	5	St. Leo Place Drainage Correction	50,000	250,000	\$300,000
		Stormwater Management Total:	50,000	250,000	\$300,000
		North Fairmount Total:	300,000	250,000	\$550,000
Northside					
Community Development	8	Community Development Focus District	60,000	70,000	\$130,000
Health	1	Dental Equipment Replacement		90,000	\$90,000
Recreation	1	Recreation Facilities Renovation	1,600,065		\$1,600,065
Recreation	4	Compliance with ADA	100,000		\$100,000
Transportation & Eng.	41	Colerain Ave. Virginia to Leeper Impr.	100,000	100,000	\$200,000
Transportation & Eng.	48	Colerain Corr. Imp. I-74 to Spring Grv	100,000	100,000	\$200,000
		General Capital Total:	1,960,065	360,000	\$2,320,065
Sewers	98	Badgeley RTC Reloc and Grit Pit	1,873,000		\$1,873,000
Sewers	108	E. Mitchell Avenue Sewer Replacement		1,065,400	\$1,065,400
		MSD Capital Improvements Total:	1,873,000	1,065,400	\$2,938,400
		Northside Total:	3,833,065	1,425,400	\$5,258,465
Oakley					
Recreation	1	Recreation Facilities Renovation		555,484	\$555,484
		General Capital Total:		555,484	\$555,484
Sewers	53	CSO 500 Improvements	42,900		\$42,900
Sewers	54	CSO 501 Improvements	43,400		\$43,400
Sewers	57	CSO 551 Sewer Separation	567,100	59,800	\$626,900
Sewers	58	CSO 552 Improvements	41,900		\$41,900
Sewers	59	CSO 553 Sewer Separation	293,000	59,800	\$352,800
Sewers	116	Wasson Road Sewer Replacement		338,300	\$338,300
		MSD Capital Improvements Total:	988,300	457,900	\$1,446,200
Water Works	38	Madison - Observatory to Isabella		555,000	\$555,000
		Water Works Total:		555,000	\$555,000

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Agency					
Oakley					
		Oakley Total:	988,300	1,568,384	\$2,556,684
Over-the-Rhine					
Public Services	7	Community Facility Improvements	300,000	201,000	\$501,000
Public Services	10	Findlay Market Improvements	100,600	108,800	\$209,400
Transportation & Eng.	43	Over-the-Rhine Streetscape Imprv.	600,000	700,000	\$1,300,000
		General Capital Total:	1,000,600	1,009,800	\$2,010,400
Water Works	37	Water Main Relocation - Street Imprvmnts	2,268,750	756,250	\$3,025,000
		Water Works Total:	2,268,750	756,250	\$3,025,000
		Over-the-Rhine Total:	3,269,350	1,766,050	\$5,035,400
Pleasant Ridge					
Public Services	4	Replacement Facilities	1,048,600	803,040	\$1,851,640
Recreation	2	Aquatics Facilities Renovation		750,000	\$750,000
		General Capital Total:	1,048,600	1,553,040	\$2,601,640
Sewers	34	SSO 1000 Elimination	268,000		\$268,000
Sewers	49	CSO 54 Improvements	40,200		\$40,200
Sewers	51	CSO 187 Improvements	39,100		\$39,100
		MSD Capital Improvements Total:	347,300		\$347,300
		Pleasant Ridge Total:	1,395,900	1,553,040	\$2,948,940
Queensgate					
Public Services	7	Community Facility Improvements	150,000	198,000	\$348,000
		General Capital Total:	150,000	198,000	\$348,000
Water Works	31	Budd-Eighth - Dalton to Evans		1,946,000	\$1,946,000
		Water Works Total:		1,946,000	\$1,946,000
		Queensgate Total:	150,000	2,144,000	\$2,294,000
Riverside					
Recreation	3	Athletics Facilities Renovation		150,000	\$150,000
Recreation	5	Outdoor Facilities Renovation		99,975	\$99,975
		General Capital Total:		249,975	\$249,975
Sewers	80	CSO 410 Stream Separation	1,459,700		\$1,459,700
Sewers	84	Bender Rd Aerial Sewer Crossing	129,000		\$129,000

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Riverside					
		MSD Capital Improvements Total:	1,588,700		\$1,588,700
Sewers	3	3674 Hillside Ave. Stormwtr. Intake Imp.	270,000	230,000	\$500,000
Sewers	4	Hillside Avenue Drainage Improvements	100,000	100,000	\$200,000
		Stormwater Management Total:	370,000	330,000	\$700,000
		Riverside Total:	1,958,700	579,975	\$2,538,675
Roselawn					
Community Development	8	Community Development Focus District	45,000	52,500	\$97,500
Recreation	3	Athletics Facilities Renovation	117,010		\$117,010
		General Capital Total:	162,010	52,500	\$214,510
		Roselawn Total:	162,010	52,500	\$214,510
Sayler Park					
Sewers	81	MUCRWWTP Electrical Upgrades	7,067,500		\$7,067,500
		MSD Capital Improvements Total:	7,067,500		\$7,067,500
		Sayler Park Total:	7,067,500		\$7,067,500
Sedamsville					
Sewers	7	Eatondale Stormwater Intake Imprvmnts.		250,000	\$250,000
		Stormwater Management Total:		250,000	\$250,000
		Sedamsville Total:		250,000	\$250,000
South Cumminsville					
Community Development	7	SPUR	60,750	65,000	\$125,750
		General Capital Total:	60,750	65,000	\$125,750
		South Cumminsville Total:	60,750	65,000	\$125,750
South Fairmount					
Community Development	7	SPUR	60,750	65,000	\$125,750
Transportation & Eng.	47	Harrison Avenue Improvements	250,000		\$250,000
Transportation & Eng.	56	Western Hills Viaduct Repair/Replmnt.	1,000,000	661,500	\$1,661,500
		General Capital Total:	1,310,750	726,500	\$2,037,250
Sewers	33	Lower Mill Creek Partial Remedy	5,250,000	3,750,000	\$9,000,000
Sewers	104	Fairmount Avenue Sewer Replacement		592,800	\$592,800
		MSD Capital Improvements Total:	5,250,000	4,342,800	\$9,592,800

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
South Fairmount					
		South Fairmount Total:	6,560,750	5,069,300	\$11,630,050
Spring Grove Village					
Water Works	19	Masonry Rehabilitation 2011	87,500		\$87,500
		Water Works Total:	87,500		\$87,500
		Spring Grove Village Total:	87,500		\$87,500
Walnut Hills					
Sewers	96	German Cemetery Sewer Replacement	191,500		\$191,500
		MSD Capital Improvements Total:	191,500		\$191,500
		Walnut Hills Total:	191,500		\$191,500
West End					
Recreation	3	Athletics Facilities Renovation		75,036	\$75,036
		General Capital Total:		75,036	\$75,036
		West End Total:		75,036	\$75,036
West Price Hill					
Recreation	3	Athletics Facilities Renovation		300,000	\$300,000
		General Capital Total:		300,000	\$300,000
Sewers	2	Guerley Rd. Outlet to Sunset Drain Imp.	874,000		\$874,000
		Stormwater Management Total:	874,000		\$874,000
		West Price Hill Total:	874,000	300,000	\$1,174,000
Westwood					
Sewers	27	CSO 194 High Point Sewer Separation	480,000		\$480,000
Sewers	94	Cora Avenue Sewer Replacement	189,500		\$189,500
Sewers	101	Mt. Airy Forest Sewer Replacement	3,527,000		\$3,527,000
Sewers	102	Diehl Road Sewer Replacement	630,300		\$630,300
Sewers	103	Shasta Place Sewer Replacement	227,600		\$227,600
		MSD Capital Improvements Total:	5,054,400		\$5,054,400
		Westwood Total:	5,054,400		\$5,054,400
Winton Hills					
City Manager	1	Center Hill Gas & Leachate	101,100	104,200	\$205,300
Recreation	5	Outdoor Facilities Renovation	65,018		\$65,018

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<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Winton Hills					
		General Capital Total:	166,118	104,200	\$270,318
Sewers	93	CSO 483 Sewer Separation	5,618,500		\$5,618,500
		MSD Capital Improvements Total:	5,618,500		\$5,618,500
		Winton Hills Total:	5,784,618	104,200	\$5,888,818
Citywide					
ES: Convention Center	4	CFS Upgrade		800	\$800
		Convention Center Total:		800	\$800
City Manager	1	Retail/Commercial Opportunities	1,255,100	1,390,600	\$2,645,700
City Manager	2	Regulatory Compl. & Energy Conservation	11,400	20,400	\$31,800
City Manager	2	Economic Development Opportunities	1,410,000		\$1,410,000
City Manager	4	Wheeled Recycling Carts		325,500	\$325,500
City Manager	5	Enterprise Budget System	30,000		\$30,000
City Manager	6	Port Authority	1,000,000	1,000,000	\$2,000,000
Community Development	1	Hazard Abatement/Demolition Program	225,000	225,000	\$450,000
Community Development	2	Strategic Housing Initiatives Program	1,160,200	863,400	\$2,023,600
Community Development	4	Citirama	800,000		\$800,000
Community Development	5	Neighborhood Market Rate Housing		1,000,000	\$1,000,000
Community Development	6	NBD Public Improvements	1,000,000	1,000,000	\$2,000,000
Community Development	9	Commercial & Industrial Public Imprvts	400,000	400,000	\$800,000
Community Development	10	Tax Incentive/Enterprize Zone	100,000	100,000	\$200,000
Community Development	11	NBD Property Holding	10,000	18,000	\$28,000
Finance	1	AMS-CFS Procurement Software Upgrade	78,000		\$78,000
Finance	3	Licensing Software & A/R Collection Sys.		50,000	\$50,000
Fire	2	Fire Clothing Replacement	228,300	152,100	\$380,400
Fire	3	Apparatus Door Closers		145,000	\$145,000
Fire	4	Defibrillator - Replacement	138,600		\$138,600
Fire	7	Air Compressor Replacement		98,800	\$98,800
Health	2	Facilities Renovation & Repairs	238,300	273,700	\$512,000
Law	1	Document Management System	90,000		\$90,000
Parks	1	Park Infrastructure Rehabilitation	2,655,800	2,831,800	\$5,487,600
Planning & Buildings	1	Neighborhood Studies	80,600	89,200	\$169,800
Planning & Buildings	5	Permit Center IT Replacement & Upgrade	37,200		\$37,200

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<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Citywide					
Public Services	3	City Facility Renovation and Repairs	2,234,000	2,200,000	\$4,434,000
Public Services	4	Replacement Facilities		535,360	\$535,360
Public Services	5	Trash Receptacles	150,000	150,000	\$300,000
Public Services	6	Sign Replacement	200,000	358,400	\$558,400
Recreation	1	Recreation Facilities Renovation	99,900	100,036	\$199,936
Recreation	2	Aquatics Facilities Renovation	149,985	50,000	\$199,985
Recreation	3	Athletics Facilities Renovation	79,987	146,465	\$226,451
Recreation	5	Outdoor Facilities Renovation	123,174	133,140	\$256,314
Transportation & Eng.	1	Information Systems Acquisition	130,000	150,000	\$280,000
Transportation & Eng.	2	SCIP Loan Repayment	215,000	215,000	\$430,000
Transportation & Eng.	3	Innovative Transportation Strategies	500,000	500,000	\$1,000,000
Transportation & Eng.	4	Street Rehabilitation	9,700,000	10,500,000	\$20,200,000
Transportation & Eng.	5	Street Improvements	900,000	1,000,000	\$1,900,000
Transportation & Eng.	6	Traffic Signal Installation & Renov.	830,000	830,000	\$1,660,000
Transportation & Eng.	7	OKI Corridor Studies	200,000	200,000	\$400,000
Transportation & Eng.	8	Bridge Rehabilitation Program	900,000	1,400,000	\$2,300,000
Transportation & Eng.	9	Computerized Traffic Signal System	200,000	200,000	\$400,000
Transportation & Eng.	11	Wall Stab. & Landslide Correction	650,000	1,000,000	\$1,650,000
Transportation & Eng.	13	LED Traffic and Pedestrian Signals	337,500	337,500	\$675,000
Transportation & Eng.	14	Gateways/Greenways Improvement	465,000	400,000	\$865,000
Transportation & Eng.	15	Sidewalk Repair Program	700,000	750,000	\$1,450,000
Transportation & Eng.	16	Curb Ramps - Street Rehab	400,000	440,000	\$840,000
Transportation & Eng.	17	Safety Improvements	100,000	100,000	\$200,000
Transportation & Eng.	19	Traffic Signal Controllers & Detectors	75,000	75,000	\$150,000
Transportation & Eng.	22	Bicycle Transportation Program	600,000	600,000	\$1,200,000
Transportation & Eng.	23	Hillside Stairway Rehab. Program	250,000	250,000	\$500,000
Transportation & Eng.	26	Spot Infrastructure Replacement	1,025,000	740,000	\$1,765,000
Transportation & Eng.	27	Street Light Replacement Project		75,000	\$75,000
Transportation & Eng.	29	Street Calming Program	200,000	200,000	\$400,000
Transportation & Eng.	34	Pavement Management	170,000	170,000	\$340,000
Transportation & Eng.	49	Raised Pavement Markers	50,000	50,000	\$100,000
Transportation & Eng.	51	Duke Street Light Replmnt. Proj.		100,000	\$100,000
Transportation & Eng.	58	ROW Ordinance Implementation	100,000	100,000	\$200,000

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<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Citywide					
		General Capital Total:	32,683,046	34,039,400	\$66,722,446
Transportation & Eng.	71	Transit/Rail Corridor Preservation Acq.	100,000	100,000	\$200,000
		Income Tax Transit Total:	100,000	100,000	\$200,000
ES: Parking Facilities	3	CFS Upgrade		6,300	\$6,300
		Parking Facilities Total:		6,300	\$6,300
Sewers	1	Barrier Dam Facility Repairs	100,000	100,000	\$200,000
		Stormwater Management Total:	100,000	100,000	\$200,000
Water Works	2	Replacement Water Mains T1201	7,961,500	8,124,000	\$16,085,500
Water Works	3	Street Improvements T1401	2,750,000	3,050,000	\$5,800,000
Water Works	12	Castings/Street Improvements	354,000	365,000	\$719,000
		Water Works Total:	11,065,500	11,539,000	\$22,604,500
		Citywide Total:	43,948,546	45,785,500	\$89,734,046
Inside Ham Cty/Inside & Outside City					
Water Works	5	Backup Power Generator - Eden Park	900,000	2,550,000	\$3,450,000
Water Works	43	Tank Coating 2012		600,000	\$600,000
		Water Works Total:	900,000	3,150,000	\$4,050,000
		Inside Ham Cty/Inside & Outside City Total:	900,000	3,150,000	\$4,050,000
Inside Ham Cty/Outside City					
Sewers	1	Towers East PS Elimination	2,154,100		\$2,154,100
Sewers	3	Werk and Westbourne EHRT Facility	709,000		\$709,000
Sewers	13	SSO 700 Storage Facility		5,639,200	\$5,639,200
Sewers	15	CSO 512 Improvements		20,000	\$20,000
Sewers	16	CSO 513 Sewer Separation		198,900	\$198,900
Sewers	17	CSO 514 Sewer Separation		105,300	\$105,300
Sewers	28	CSO 195 Westwood Northern Sewer Separ.	120,000		\$120,000
Sewers	29	CSO 525 Mt. Airy Grating Sewer Separ.	192,000		\$192,000
Sewers	47	CSO 135 Improvements	43,400		\$43,400
Sewers	50	CSO 170 Improvements	42,400		\$42,400
Sewers	52	CSO 214 Storage Facility	2,505,200	218,800	\$2,724,000
Sewers	55	CSO 549 Improvements	43,900		\$43,900
Sewers	56	CSO 550 Improvements	44,400		\$44,400
Sewers	60	Upper Duck Creek HRT Facility	2,700,100	648,800	\$3,348,900

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Inside Ham Cty/Outside City					
Sewers	75	Spring Leaf Pump Station Elimination	675,200		\$675,200
Sewers	76	Homelawn Estates PS Elimination	131,900		\$131,900
Sewers	77	White Oak Pump Station Elimination	174,100		\$174,100
Sewers	78	Wesselman Sewer Phase II-A	3,937,500		\$3,937,500
Sewers	79	Westchase Park Pump Station Elim		322,700	\$322,700
Sewers	82	Barringnhls BLKF GVOLZ/KAK		5,004,700	\$5,004,700
Sewers	83	Dellers Glen PS Elimination	467,000		\$467,000
Sewers	85	Country Club Estates PS Elimination	1,444,900		\$1,444,900
Sewers	97	Benson St. Sewer Replacement	2,859,000		\$2,859,000
Sewers	100	Millbrook [#]2 PS Upgrade		1,570,200	\$1,570,200
Sewers	105	Lynnehaven Drive Sewer Replacement	145,900		\$145,900
Sewers	109	SSO 603 and 704 Improvements	3,824,400		\$3,824,400
Sewers	118	Beckman Pump Station Elimination	101,800		\$101,800
Sewers	120	Moeller Avenue Sewer Replacement	989,800		\$989,800
		MSD Capital Improvements Total:	23,306,000	13,728,600	\$37,034,600
Water Works	2	Replacement Water Mains T1201	7,961,500	8,124,000	\$16,085,500
Water Works	3	Street Improvements T1401	2,750,000	3,050,000	\$5,800,000
Water Works	17	Mack Tank Interior Coating 2011	249,000	351,000	\$600,000
Water Works	23	Greenhills Tank	600,000		\$600,000
Water Works	27	Kemper Road Tank	200,000	3,500,000	\$3,700,000
Water Works	39	Brecon Tank Coating		50,000	\$50,000
Water Works	42	Montgomery and Kennedy Avenues		375,000	\$375,000
		Water Works Total:	11,760,500	15,450,000	\$27,210,500
		Inside Ham Cty/Outside City Total:	35,066,500	29,178,600	\$64,245,100
Outside Ham Cty/Outside City					
Water Works	6	Lebanon Pump Station	650,000	920,000	\$1,570,000
Water Works	7	Kings Island Drive	2,400,000	350,000	\$2,750,000
Water Works	8	Kings Mills/Columbia - Lebanon Phase II	2,000,000	200,000	\$2,200,000
Water Works	9	Columbia/Turtlecreek - Lebanon Phase IV	1,000,000	2,200,000	\$3,200,000
Water Works	10	Mason/Morrow/Millgrove Road-Lebanon Ph 3	1,200,000		\$1,200,000
Water Works	16	Secondary Basin Drive - Bolton Plant	515,000		\$515,000
Water Works	18	Concrete Rehabilitation 2011	201,000		\$201,000
Water Works	19	Masonry Rehabilitation 2011	87,500		\$87,500

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Outside Ham Cty/Outside City					
Water Works	30	Backup Power Generator - Constance	350,000	600,000	\$950,000
Water Works	45	Duke, Socialville Foster		703,000	\$703,000
		Water Works Total:	8,403,500	4,973,000	\$13,376,500
		Outside Ham Cty/Outside City Total:	8,403,500	4,973,000	\$13,376,500
Systemwide					
Transportation & Eng.	99	CFS Upgrade		1,700	\$1,700
		General Aviation Total:		1,700	\$1,700
Enterprise Tech. Solutions	1	Communications Master Plan	190,000	266,000	\$456,000
Enterprise Tech. Solutions	2	Data Infrastructure Security	125,000	160,000	\$285,000
Enterprise Tech. Solutions	3	Cincinnati Financial System Upgrades	40,000	40,000	\$80,000
Enterprise Tech. Solutions	4	CAGIS Infrastructure	147,900	147,900	\$295,800
Enterprise Tech. Solutions	5	Electronic Gov't (eGov) Web Enhancement	231,700	180,000	\$411,700
Enterprise Tech. Solutions	6	800 MHz Radios		20,000	\$20,000
Finance	2	CFS Upgrade		237,400	\$237,400
Public Services	2	Fleet Replacements	4,301,900	4,746,200	\$9,048,100
		General Capital Total:	5,036,500	5,797,500	\$10,834,000
Sewers	66	Sewer Relining Program	7,858,200	8,133,200	\$15,991,400
Sewers	67	Manhole Rehabilitation Program	1,309,800	1,355,600	\$2,665,400
Sewers	68	Water in Basement Prevention Program	2,750,000	2,750,000	\$5,500,000
Sewers	69	RDI/I Program	4,003,800	4,166,100	\$8,169,900
Sewers	70	WWIP Development Studies and Reports	1,684,600	1,730,400	\$3,415,000
Sewers	71	MSD Sustainable Infrastructure Program	27,000,000	34,000,000	\$61,000,000
Sewers	72	Urgent Capacity Response	2,619,500	2,711,200	\$5,330,700
Sewers	73	Home Sewer Treatment System Extensions	1,833,700	1,897,900	\$3,731,600
Sewers	74	WWIP Mangement and Suppoprt Services	12,800,000	13,000,000	\$25,800,000
Sewers	123	Land Acquisition	1,500,000	1,500,000	\$3,000,000
Sewers	124	Emergency Sewer Repairs 2011	8,150,000		\$8,150,000
Sewers	125	Emergency Sewer Repairs 2012		8,150,000	\$8,150,000
Sewers	129	SCADA System Installs and Upgrades	11,802,600		\$11,802,600
Sewers	130	CIP Project Planning 2011	2,500,000		\$2,500,000
Sewers	131	CIP Project Planning 2012		2,000,000	\$2,000,000
Sewers	135	WWT Roofing and Paving Rehab/Replmt.	209,200	209,200	\$418,400

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Systemwide					
Sewers	136	Asset Rehab and Replacement Plan	1,000,000	500,000	\$1,500,000
Sewers	137	Reliability Services	1,348,500		\$1,348,500
Sewers	138	Remaining Asset Allowance 2012		9,673,700	\$9,673,700
Sewers	140	Flow Monitoring and Rain Gauges 2011	3,800,000		\$3,800,000
Sewers	141	Flow Monitoring and Rain Gauges 2012		3,800,000	\$3,800,000
Sewers	145	Flow Modeling 2011	2,100,000		\$2,100,000
Sewers	146	Flow Modeling 2012		2,100,000	\$2,100,000
Sewers	150	High Risk Asset Renewal 2011	5,150,000		\$5,150,000
Sewers	151	High Risk System Asset Renewal 2012		5,150,000	\$5,150,000
Sewers	155	MSD-DUKE Sewer Televising Partnership	10,000,000	10,000,000	\$20,000,000
Sewers	157	Value Engineering	375,000	375,000	\$750,000
Sewers	163	Indef. Delivery/Indef. Quantity 2011	120,000		\$120,000
Sewers	164	Indef. Delivery/Indef. Quantity 2012		120,000	\$120,000
		MSD Capital Improvements Total:	109,914,900	113,322,300	\$223,237,200
Enterprise Tech. Solutions	7	Radio Communications Equipment	30,000	30,000	\$60,000
		Telecommunications Services Total:	30,000	30,000	\$60,000
Water Works	1	Ultraviolet Disinfection - Miller Plant	12,723,000	8,250,000	\$20,973,000
Water Works	4	Valve Replacement Program	275,000	275,000	\$550,000
Water Works	11	Private Development T1501	400,000	400,000	\$800,000
Water Works	13	Rehabilitate Water Mains T1301		1,300,000	\$1,300,000
Water Works	14	Station Valve Equipment	90,000	70,000	\$160,000
Water Works	15	Computers, Servers, and Software		415,000	\$415,000
Water Works	20	Roof Replacement 2011	130,000		\$130,000
Water Works	21	Regeneration Furnace Equipment	60,000	60,000	\$120,000
Water Works	22	Eden Park Feeder 2 - Parsons Martin	800,000	1,650,000	\$2,450,000
Water Works	24	Motor Control Center Equipment	100,000	100,000	\$200,000
Water Works	25	Electrical Transformers	85,000	85,000	\$170,000
Water Works	26	Contamination Warning System	336,000	348,000	\$684,000
Water Works	28	Battery, Charger, and DC Panel	75,000	50,000	\$125,000
Water Works	29	Total Organic Carbon Analyzer	40,000		\$40,000
Water Works	32	Field App Replacement on Large GCWW Pump	100,000	125,000	\$225,000
Water Works	33	Storage Area Network Equipment		300,000	\$300,000
Water Works	34	Continuous WQ Monitors Dist System 2011	65,000		\$65,000

2011-2012 Approved All Funds Capital Budget Projects by Neighborhood

<u>Neighborhood</u> <u>Agency</u>	<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2011-2012</u> <u>Total</u>
Systemwide					
Water Works	35	Survey GPS Rover and Base Station	120,000		\$120,000
Water Works	36	Main Station Trans Switch Controls	60,000	60,000	\$120,000
Water Works	40	Critical Backup Power Projects		600,000	\$600,000
Water Works	41	Fume Hood Controllers		466,000	\$466,000
Water Works	44	Roof Replacement 2012		350,000	\$350,000
Water Works	46	Continuous WQ Monitors Dist System		60,000	\$60,000
Water Works	47	Concrete Pavement Replacement		96,000	\$96,000
Water Works	48	Turbidimeters - Bolton Plant		102,000	\$102,000
Water Works	49	Masonry Replacement		150,000	\$150,000
Water Works	50	SCADA Remote Terminal Units		100,000	\$100,000
Water Works	57	All Pipes Model	300,000		\$300,000
Water Works	66	Carbon Transfer Pump - Miller Plant	14,000		\$14,000
Water Works	67	Meter Interface Units (MIU) 2012		829,000	\$829,000
		Water Works Total:	15,773,000	16,241,000	\$32,014,000
		Systemwide Total:	130,754,400	135,392,500	\$266,146,900
		Total All Neighborhoods	321,735,300	268,379,900	\$590,115,200

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OPERATING BUDGET IMPACT

READER'S GUIDE

ALL FUNDS

2011-2016 CAPITAL INVESTMENT PROGRAM IMPACT ON THE OPERATING BUDGET

This report describes the relationship between the Capital Investment Program (CIP) and the Operating Budget. The debt service impact is provided for the General Capital Budget and the Restricted Funds Capital Budget. The net impact of estimated new operating and maintenance costs (or savings) related to a capital project is provided by Department for General Capital as well as Restricted Fund Capital projects. Special Revenue Capital and Federal/State Capital Matching funds are not included in this report.

**IMPACT OF 2011-2016 CAPITAL INVESTMENT PROGRAM
ON THE OPERATING BUDGET**

The Capital Investment Program (CIP) has a direct and significant impact on the Operating Budget. A major factor in this relationship is the debt service costs in the Operating Budget for bonds issued for capital projects that require long-term financing. The 2011 Approved Operating Budget includes a total of \$200.8 million in debt service expenses: \$78.0 million related to the General Capital Budget and \$122.8 million related to the Restricted Funds Capital Budget. Debt service costs totaling \$214.1 million are included in the 2012 Approved Operating Budget: \$78.0 million for the General Capital Budget and \$136.1 million for the Restricted Funds Capital Budget (see following table).

2011/2012 Approved Capital Budget Debt Service in the Operating Budget				
Fund	2011 Debt Service		2012 Debt Service	
Bond Retirement *	\$	78,000,000	\$	78,000,000
Restricted Funds Capital	\$	122,843,470	\$	136,125,770
Total	\$	200,843,470	\$	214,125,770

* The Bond Retirement Fund is utilized to pay the debt service on general obligation bonds and notes issued to raise funding for General Capital improvement projects.

When a capital project is developed, the new operating or maintenance costs associated with that new project are determined and this impact on the Operating Budget is considered before project commitments are made. Conversely, any savings to the Operating Budget are also considered when developing a new capital project. The construction of a new police station may generate increased maintenance costs, for example, because the new facility may be larger than the old facility, requiring more telecommunication and computer services. However, these increased costs may be offset by reduced utility costs, resulting from energy efficient doors, windows, and construction materials. The following report summarizes the estimated net operating and maintenance costs or savings associated with the 2011-2016 Approved CIP.

Operating Budget Impact
2011-2016 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of City Manager

Capital Project: Regulatory Compl. & Energy Conservation 2011-2016 CIP Project Funding: \$97,300	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(15,000)	(30,000)	(45,000)	(60,000)	(75,000)	(90,000)

Description of Operating Impact

Most City departments are anticipated to realize a non-personnel savings related to their Duke Energy electric expenditures.

Description of Non-Financial Impact

The non-financial impact of implementing this project will be increased energy conservation efforts, saving natural resources, and better comfort/productivity in City-owned buildings.

Capital Project: Wheeled Recycling Carts 2011-2016 CIP Project Funding: \$2,191,100	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
		(908,000)	(908,000)	(908,000)	(908,000)	(908,000)

Description of Operating Impact

Implementation of this capital project will lead to an estimated savings of \$568,750 related to every other week curbside collection, and \$339,250 related to landfill tipping fee (disposal) costs.

Description of Non-Financial Impact

The non-financial impact of this capital project will conserve natural resources and landfill space. In addition, the implementation of a recycling program will contribute to the City of Cincinnati earning a "Green" reputation.

Department of Community Development

Capital Project: Hazard Abatement/Demolition Program 2011-2016 CIP Project Funding: \$1,500,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(11,000)	(11,000)	(12,000)	(12,000)	(13,000)	(13,000)

Description of Operating Impact

Implementing a program for building demolition will lead to a savings in non-personnel resources by eliminating unnecessary costs associated with barricading those same buildings.

Description of Non-Financial Impact

This project will improve public health and safety by demolishing hazardous structures.

Department of Enterprise Tech. Solutions

Capital Project: Electronic Gov't (eGov) Web Enhancement 2011-2016 CIP Project Funding: \$1,331,700	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(153,700)	(153,700)	(153,700)	(153,700)	(153,700)	(153,700)

Description of Operating Impact

The operating budget would need to increase by \$50,000 per year to support the entire eGov web team staff, equipment, licenses, maintenance, and services as the development is completed. Estimated non-personnel savings are attributable to reduced web publishing costs, enhanced processing of City forms, reduced web server costs, and reduced SSL Cert costs.

Description of Non-Financial Impact

This project will improve customer satisfaction and interaction.

Operating Budget Impact
2011-2016 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Enterprise Tech. Solutions-(Continued)						
Capital Project: Active Directory / Server Consolidation 2011-2016 CIP Project Funding: \$200,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	17,500	17,500	17,500	17,500	17,500	17,500
Description of Operating Impact						
This project consolidates data, software, and hardware previously held within individual City department servers into a single platform with centralized support. Licensing and maintenance will cost \$4,500 the second year and then increase to \$17,500 annually thereafter.						
Description of Non-Financial Impact						
The consolidation of software and hardware will allow City departments to access server data in the event of failure.						

Department of Health						
Capital Project: Dental Equipment Replacement 2011-2016 CIP Project Funding: \$180,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Description of Operating Impact						
The Department of Health will reduce spending on equipment maintenance and repairs.						
Description of Non-Financial Impact						
The newer equipment will enable the Department of Health to provide better service to patients.						

Department of Parks						
Capital Project: Cincinnati Riverfront Park 2011-2016 CIP Project Funding: \$6,000,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	400,000	600,000	675,000	725,000	725,000	725,000
Description of Operating Impact						
The new park will be built over the next 8-10 years and will cost \$1.4 million a year to maintain when buildout is completed.						
Description of Non-Financial Impact						
This project will stimulate the local and regional economy and provide for improved economic development.						

Department of Sewers						
Capital Project: Country Club Estates PS Elimination 2011-2016 CIP Project Funding: \$1,444,900	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(30,000)	(30,900)	(31,800)	(32,800)	(33,800)	
Description of Operating Impact						
Completion of the project will allow the Metropolitan Sewer District (MSD) to avoid the operational and maintenance costs of a pump station.						
Description of Non-Financial Impact						
This project will eliminate a pump station, which is functionally obsolete and has overflowed occasionally to a nearby creek.						

Operating Budget Impact
2011-2016 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Sewers-(Continued)						
Capital Project: Bender Rd Aerial Sewer Crossing 2011-2016 CIP Project Funding: \$129,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(15,000)	(15,500)	(15,900)	(16,400)	(16,900)	
Description of Operating Impact						
This project will save personnel costs associated with removing debris from around the sewer and hauling and disposing of debris.						
Description of Non-Financial Impact						
This project will increase the safety factor of the aerial sewer and prevent it from breaking.						
Capital Project: Dellers Glen PS Elimination 2011-2016 CIP Project Funding: \$467,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
		(42,000)	(61,000)	(44,500)		
Description of Operating Impact						
This project will eliminate the operating and maintenance costs at the Dellers Glen pump station.						
Description of Non-Financial Impact						
This project will prevent sewage backups due to mechanical failure.						
Capital Project: Wilder Avenue Sewer Replacement 2011-2016 CIP Project Funding: \$238,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
			(50,000)			
Description of Operating Impact						
By rehabilitating an existing sewer, this project will reduce maintenance costs. The risk of non-performance includes the ultimate collapse of the public sewer, resulting in discharges to the environment, water-in-basement events, or damage to sewer structures assumed to cost \$50,000.						
Description of Non-Financial Impact						
This project will extend the service life of an existing sewer.						

Department of Transportation & Eng.						
Capital Project: LED Traffic and Pedestrian Signals 2011-2016 CIP Project Funding: \$2,362,500	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Description of Operating Impact						
The estimated annual saving is approximately \$20,000 in the non-personnel budget from reduced wash/relamp contracts (\$5,000) and savings of traffic signal energy (\$15,000).						
Description of Non-Financial Impact						
This project will reduce traffic signal outages by replacing incandescent-type traffic and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types.						

**Operating Budget Impact
2011-2016 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)**

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Water Works						
Capital Project: Ultraviolet Disinfection - Miller Plant 2011-2016 CIP Project Funding: \$22,973,000	Estimated Impact on Operating Budget Per Year					
	2011	2012	2013	2014	2015	2016
			168,800	173,800	179,000	
Description of Operating Impact						
The estimated non-personnel expenses related to implementing this project are due to increased electric charges, replacement lamps and components for operation of the UV plant beginning in 2012.						
Description of Non-Financial Impact						
This project will provide an additional water treatment technology to protect public health.						

CITY MANAGER

Capital Improvement Plan - City Manager

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
General Capital Fund								
1	Center Hill Gas & Leachate	101,100	104,200	109,500	112,100	110,000	116,800	\$653,700
1	Retail/Commercial Opportunities	1,255,100	1,390,600	1,428,800	1,439,300	1,449,900	1,414,500	\$8,378,200
2	Economic Development Opportunities	1,410,000						\$1,410,000
2	Regulatory Compl. & Energy Conservation	11,400	20,400	18,600	16,900	20,000	10,000	\$97,300
5	Enterprise Budget System	30,000						\$30,000
6	Port Authority	1,000,000	1,000,000					\$2,000,000
4	Wheeled Recycling Carts		325,500	483,000	471,900	459,600	451,100	\$2,191,100
General Capital Total:		3,807,600	2,840,700	2,039,900	2,040,200	2,039,500	1,992,400	\$14,760,300
Department of City Manager Total:		3,807,600	2,840,700	2,039,900	2,040,200	2,039,500	1,992,400	\$14,760,300

General Capital Fund

Center Hill Gas & Leachate

Dept. Priority: 1

Description: This project would provide funding for the continued operation and maintenance of the methane gas and leachate collection systems at the former Center Hill Landfill, and support compliance with State and Federal solid waste regulations.

Purpose: The purpose of this project is to maintain compliance with State and Federal solid waste regulations. The City must control, collect, and dispose of all leachate and methane gas until the Ohio Environmental Protection Agency decides that no further action is necessary.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		101,100	104,200	109,500	112,100	110,000	116,800	\$653,700
Total	105,000	101,100	104,200	109,500	112,100	110,000	116,800	\$653,700
Estimated Personnel Cost								\$0

Retail/Commercial Opportunities

Dept. Priority: 1

Description: This project would provide funding to enable the City to pursue retail and commercial tenants by offering incentives to leverage private investment. Project funding would also be used for project administration costs, predevelopment work, and to cover carrying costs (i.e., property taxes) on City-owned sites overseen by the Economic Development Division of the City Manager's Office.

Purpose: The purpose of this project is to create new employment opportunities while retaining existing jobs. The project would also foster positive business relationships, encourage business growth and investment, facilitate property development for commercial purposes, and cover carrying costs (i.e., real estate taxes) for City-owned properties overseen by the Economic Development Division of the City Manager's Office.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,255,100	1,390,600	1,428,800	1,439,300	1,449,900	1,414,500	\$8,378,200
Total	703,400	1,255,100	1,390,600	1,428,800	1,439,300	1,449,900	1,414,500	\$8,378,200
Estimated Personnel Cost		125,510	139,060	142,880	143,930	144,990	141,450	\$837,820

Economic Development Opportunities

Dept. Priority: 2

Description: This project would provide funding to enable the City to pursue economic development opportunities. Project funding would provide for site acquisition and related expenses.

Purpose: The purpose of this project is to create new employment opportunities while retaining existing jobs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		1,410,000						\$1,410,000
Total		1,410,000						\$1,410,000
Estimated Personnel Cost								\$0

Regulatory Compl. & Energy Conservation

Dept. Priority: 2

Description: This project provides funding to address regulatory compliance issues and energy efficiency projects. Project funding would also provide for feasibility and design activities necessary to support budget requests for larger capital projects addressing regulatory compliance or energy conservation. These resources would be available to assist any General Fund operation in any City department. Examples of projects include, but are not limited to, the purchase of a storage unit for hazardous waste prior to off-site shipment and the installation of occupancy sensors in City facilities to reduce lighting expenses.

Purpose: The purpose of this project is to assist City departments in achieving and maintaining compliance with environmental regulations, and conserving energy resources.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		11,400	20,400	18,600	16,900	20,000	10,000	\$97,300
Total	65,000	11,400	20,400	18,600	16,900	20,000	10,000	\$97,300
Estimated Personnel Cost								\$0

Enterprise Budget System

Dept. Priority: 5

Description: This project will provide resources to invest in information technology improvements in the Office of Budget and Evaluation related to planning and budgeting business processes. Resources will be used to purchase a contemporary business platform to support and integrate existing budget, financial, and personnel systems. This completes the remaining funding of this project.

Purpose: The purpose of this project is to enhance the Office of Budget and Evaluation's ability to store and retrieve the City's budget, financial, and personnel information so that business practices are streamlined, creating internal efficiencies and improved customer service. The enhancements will also provide improved and more streamlined processes for personnel in other City departments when performing budgeting tasks such as budget development and budget monitoring.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		30,000						\$30,000
Total		30,000						\$30,000
Estimated Personnel Cost		3,000						\$3,000

Port Authority

Dept. Priority: 6

Description: Funding for this project will be used by the Port of Greater Cincinnati Development Authority to provide the structure necessary to execute place-based strategies for new business and residential investment.

Purpose: The purpose of this project is to improve economic development opportunities throughout Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,000,000	1,000,000					\$2,000,000
Total		1,000,000	1,000,000					\$2,000,000
Estimated Personnel Cost								\$0

Wheeled Recycling Carts

Dept. Priority: 4

Description: This project would provide funding to cover the debt service on City bonds used to finance the purchase of wheeled recycling carts for all eligible Cincinnati households.

Purpose: The purpose of this project is to maximize citizen participation in the curbside recycling program, and maximize diversion of solid waste from the landfill.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			325,500	483,000	471,900	459,600	451,100	\$2,191,100
Total			325,500	483,000	471,900	459,600	451,100	\$2,191,100
Estimated Personnel Cost								\$0

COMMUNITY DEVELOPMENT

Capital Improvement Plan - Community Development

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
General Capital Fund								
1	Hazard Abatement/Demolition Program	225,000	225,000	250,000	250,000	275,000	275,000	\$1,500,000
2	Strategic Housing Initiatives Program	1,160,200	863,400	620,000	908,100	650,000	980,500	\$5,182,200
3	Downtown Housing Development	615,000	680,000	689,000	685,000	650,000	650,000	\$3,969,000
4	Citirama	800,000		800,000		800,000		\$2,400,000
6	NBD Public Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
7	SPUR	243,000	260,000	100,000	400,000	250,000	250,000	\$1,503,000
8	Community Development Focus District	300,000	350,000	300,000	300,000	300,000	300,000	\$1,850,000
9	Commercial & Industrial Public Imprvts	400,000	400,000	400,000	400,000	400,000	400,000	\$2,400,000
10	Tax Incentive/Enterprize Zone	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
11	NBD Property Holding	10,000	18,000	22,000	25,000	25,000	25,000	\$125,000
5	Neighborhood Market Rate Housing		1,000,000	750,000	1,000,000	655,100	1,000,000	\$4,405,100
General Capital Total:		4,853,200	4,896,400	5,031,000	5,068,100	5,105,100	4,980,500	\$29,934,300
Department of Community Development Total:		4,853,200	4,896,400	5,031,000	5,068,100	5,105,100	4,980,500	\$29,934,300

General Capital Fund

Hazard Abatement/Demolition Program

Dept. Priority: 1

Description: This project would provide funding for the demolition of unsafe and public nuisance buildings and is targeted for areas where Community Development Block Grant (CDBG) funding is impractical, usually in commercial or historical districts.

Purpose: The purpose of this project is to address public safety concerns of existing structures and to reduce the number of unsafe and blighted buildings in the City.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		225,000	225,000	250,000	250,000	275,000	275,000	\$1,500,000
Total	178,800	225,000	225,000	250,000	250,000	275,000	275,000	\$1,500,000
Estimated Personnel Cost								\$0

Strategic Housing Initiatives Program

Dept. Priority: 2

Description: This project would fund the Strategic Housing Initiatives Program (SHIP), which provides for strategic investments in housing projects throughout the City's neighborhoods, with a primary emphasis on homeownership opportunities. The program will support rehabilitation or new construction of units for homeownership and maintenance of property during the pre-development phase.

Purpose: The purpose of this project is to support the Strategic Housing Initiatives Program (SHIP), which will provide funding for housing projects with an emphasis on homeownership.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,010,200	753,400	540,000	790,100	565,000	855,500	\$4,514,200
Other		150,000	110,000	80,000	118,000	85,000	125,000	\$668,000
Total	750,000	1,160,200	863,400	620,000	908,100	650,000	980,500	\$5,182,200
Estimated Personnel Cost		116,000	86,000	62,000	90,000	65,000	98,000	\$517,000

Downtown Housing Development

Dept. Priority: 3

Description: This project would provide funding to support housing development in the downtown area.

Purpose: The purpose of this project is to increase the number of residential units in the downtown area to provide a greater number of housing choices within the City. The project would also improve the physical environment of the downtown area by rehabilitating and developing vacant and underutilized buildings/sites. New downtown residents would grow the market base for retail/commercial activities in downtown Cincinnati, which would ultimately increase the City's income tax revenue.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		555,000	612,000	620,000	617,000	585,000	585,000	\$3,574,000
Other		60,000	68,000	69,000	68,000	65,000	65,000	\$395,000
Total	993,000	615,000	680,000	689,000	685,000	650,000	650,000	\$3,969,000
Estimated Personnel Cost		60,000	68,000	69,000	68,000	65,000	65,000	\$395,000

Citirama

Dept. Priority: 4

Description: This project would provide funding for new market rate homes over a six-year period. Resources would be used for site and public improvements incidental to new housing construction at future Citirama development sites. Citirama is a joint development partnership between the City and the Homebuilders Association of Greater Cincinnati.

Purpose: The purpose of this project is to demonstrate the viability and desirability of developing housing in the City. The project will also increase the level of homeownership in the City, and expand the City's real estate and income tax base.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		40,000		40,000		40,000		\$120,000
Construction		680,000		680,000		680,000		\$2,040,000
Other		80,000		80,000		80,000		\$240,000
Total		800,000		800,000		800,000		\$2,400,000
Estimated Personnel Cost		80,000		80,000		80,000		\$240,000

NBD Public Improvements

Dept. Priority: 6

Description: This project would provide funding for the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts. Project funding would also be used for property acquisition for public improvements and additional parking.

Purpose: The purpose of this project is to enhance the economic viability of each Neighborhood Business District (NBD) and the communities they serve. This project would also increase employment opportunities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Construction		870,000	870,000	870,000	870,000	870,000	870,000	\$5,220,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	1,813,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

SPUR

Dept. Priority: 7

Description: This project would provide funding for the Strategic Program for Urban Redevelopment (SPUR) and will facilitate the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where the expansion or redevelopment may be complicated by environmental contamination. The funds sought will be used to assess property, acquire property, remediate contamination, construct public improvements, and perform predevelopment activities needed to redevelop Brownfield sites. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to achieve the redevelopment of Brownfield sites.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		62,500	65,000	25,000	100,000	62,500	62,500	\$377,500
Construction		155,500	169,000	65,000	260,000	162,500	162,500	\$974,500
Other		25,000	26,000	10,000	40,000	25,000	25,000	\$151,000
Total	200,000	243,000	260,000	100,000	400,000	250,000	250,000	\$1,503,000
Estimated Personnel Cost		25,000	26,000	10,000	40,000	25,000	25,000	\$151,000

Community Development Focus District

Dept. Priority: 8

Description: This project would provide funding for projects in neighborhoods that are identified in the City's Consolidated Plan as Strategic Investment Areas. Projects would include development and predevelopment activities, as well as gap financing and public improvements.

Purpose: The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		300,000	350,000	300,000	300,000	300,000	300,000	\$1,850,000
Total	475,000	300,000	350,000	300,000	300,000	300,000	300,000	\$1,850,000
Estimated Personnel Cost		30,000	35,000	30,000	30,000	30,000	30,000	\$185,000

Commercial & Industrial Public Imprvts

Dept. Priority: 9

Description: This project would provide funding for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and predevelopment activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		40,000	40,000	40,000	40,000	40,000	40,000	\$240,000
Construction		340,000	340,000	340,000	340,000	340,000	340,000	\$2,040,000
Other		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Total	400,000	400,000	400,000	400,000	400,000	400,000	400,000	\$2,400,000
Estimated Personnel Cost		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000

Tax Incentive/Enterprise Zone

Dept. Priority: 10

Description: This project would provide funding to operate the State of Ohio designated Enterprise Zone Program and other State and City tax incentive programs, including outreach and coordination activities with the community and the State. This project would also provide funding for public improvements necessary to support business expansion, renovation, and relocation within an Enterprise Zone. The Urban Enterprise Zone Program is authorized by the Ohio Revised Code and allows cities to offer tax exemptions to businesses that expand, renovate, or occupy facilities located in State Certified distressed sections of the City or Zones.

Purpose: The purpose of this project is to encourage businesses to remain, expand, or relocate in the City of Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

NBD Property Holding

Dept. Priority: 11

Description: This project would provide resources for the rehabilitation and maintenance of City owned property by providing for necessary upkeep of land. The intent of owning this property is to create land banks for future development sites.

Purpose: The purpose of this project is to keep City owned property in good condition in order to keep up the standards in the neighborhood where the property is located and to avoid property code violations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		10,000	18,000	22,000	25,000	25,000	25,000	\$125,000
Total	10,000	10,000	18,000	22,000	25,000	25,000	25,000	\$125,000
Estimated Personnel Cost								\$0

Neighborhood Market Rate Housing

Dept. Priority: 5

Description: This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for construction or rehabilitation. Project funding would also be available to assist projects that will be recommended in the Strategic Housing Initiatives Program (SHIP).

Purpose: The purpose of this project is to increase market-rate housing in City neighborhoods. This program is designed to improve the City's competitive edge in retaining and attracting middle income residents by increasing the supply and variety of available market rate housing.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			870,000	653,000	870,000	570,100	870,000	\$3,833,100
Other			130,000	97,000	130,000	85,000	130,000	\$572,000
Total	701,000		1,000,000	750,000	1,000,000	655,100	1,000,000	\$4,405,100
Estimated Personnel Cost			100,000	75,000	100,000	65,000	100,000	\$440,000

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ENTERPRISE TECHNOLOGY SOLUTIONS

Capital Improvement Plan - Enterprise Tech. Solutions

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>General Capital Fund</u>								
1	Communications Master Plan	190,000	266,000	350,000	217,200	300,000	145,800	\$1,469,000
2	Data Infrastructure Security	125,000	160,000	180,000	156,100	173,500	100,000	\$894,600
3	Cincinnati Financial System Upgrades	40,000	40,000	40,000	127,000	50,000	40,000	\$337,000
4	CAGIS Infrastructure	147,900	147,900	55,100	55,100	55,100	142,100	\$603,200
5	Electronic Gov't (eGov) Web Enhancement	231,700	180,000	211,200	258,800	250,000	200,000	\$1,331,700
6	800 MHz Radios		20,000		28,300	20,000		\$68,300
8	Active Directory / Server Consolidation						200,000	\$200,000
General Capital Total:		734,600	813,900	836,300	842,500	848,600	827,900	\$4,903,800
<u>Telecommunications Services Fund</u>								
7	Radio Communications Equipment	30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Telecommunications Services Total:		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Department of Enterprise Tech. Solutions Total:		764,600	843,900	866,300	872,500	878,600	857,900	\$5,083,800

General Capital Fund

Communications Master Plan

Dept. Priority: 1

Description: This project would provide funding to update and implement a multi-year strategy for upgrading the City's communications network including, but not limited to, updating the Communications Master Plan, replacing obsolete and unsupported hardware, and upgrading the fiber network facilities to support voice, data, and video.

Purpose: The purpose of this project is to continue to address the current issues with the City's Metropolitan Area Network (MAN). The current issues include the following: 1) impending technological obsolescence; 2) known and predicted service bottlenecks; and 3) the lack of capacity for future growth. The project will follow five high level recommendations: 1) upgrade core electronics to support ring and customer traffic by addressing technological obsolescence; 2) upgrade electronics at customer sites to eliminate bottlenecks; 3) construct new fiber facilities where feasible to lower leased line costs; 4) centralize management, planning, and standardization of MAN equipment; and 5) plan for voice over internet protocol (VOIP) communications.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		190,000	266,000	350,000	217,200	300,000	145,800	\$1,469,000
Total	234,000	190,000	266,000	350,000	217,200	300,000	145,800	\$1,469,000
Estimated Personnel Cost								\$0

Data Infrastructure Security

Dept. Priority: 2

Description: This project would provide the funding for the continued development and protection of the City's information, data infrastructure, and information technology assets. Tasks to be completed include to define, measure, and report on the compliance of the City's information assets with the City security policy as well as compliance with external mandates such as HIPPA, LEADS, IRS, and financial information security requirements.

Purpose: The purpose of this project is to define, measure, and report on the compliance of the City's information assets with corporate security policies, industry-standard security polices, and government regulations. This compliance is critical in protecting the City's physical and financial resources, legal position, employees, and other tangible assets against an increasing set of security threats. In addition to assuring compliance, this initiative will help facilitate the City's planning and prioritization of security risk in order to maximize the security posture of the City's infrastructure.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		125,000	160,000	180,000	156,100	173,500	100,000	\$894,600
Total	153,500	125,000	160,000	180,000	156,100	173,500	100,000	\$894,600
Estimated Personnel Cost								\$0

Cincinnati Financial System Upgrades

Dept. Priority: 3

Description: This project would provide funding for the continued development of the Cincinnati Financial System (CFS). Project funding could include server replacement and could be used to address audit findings associated with disaster recovery and system backup.

Purpose: The purpose of this project is to provide funding for the maintenance of CFS and Executive Information System (EIS) to expand capacity to allow for public access to the systems. Trends in the development of e-government applications for the City require maintenance of the current systems coupled with the ability to expand capacity to handle public access to the systems.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		40,000	40,000	40,000	127,000	50,000	40,000	\$337,000
Total	38,900	40,000	40,000	40,000	127,000	50,000	40,000	\$337,000
Estimated Personnel Cost								\$0

CAGIS Infrastructure

Dept. Priority: 4

Description: This project would provide funding to support and maintain the City's digital database map. The CAGIS Infrastructure Project is a joint effort between the City, Duke Energy, and Hamilton County to provide a common real time Geographical Information System (GIS) which enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises.

Purpose: The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right-of-way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses of support business processes. Departments will have the ability to perform time sequence environmental and economic analyses on GIS datasets, as well as gain the ability to view easement and right-of-way features on database parcels.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		147,900	147,900	55,100	55,100	55,100	142,100	\$603,200
Total	89,700	147,900	147,900	55,100	55,100	55,100	142,100	\$603,200
Estimated Personnel Cost								\$0

Electronic Gov't (eGov) Web Enhancement

Dept. Priority: 5

Description: This project would provide funding to implement electronic payments/transactions and interactive forms, enhance the City's web sites to reflect the City's new Brand image, upgrade hardware, and enforce information security policies. These enhancements are fundamental to improving service, quality, efficiency, and convenience for citizens, visitors, and businesses. This project will also fund web site improvements to meet the requirements and guidelines set forth by the following organizations: 1) American Disabilities Act (ADA); 2) Digital Signatures; 3) MasterCard Site Data Protection Program, and; 3) the National Automated Clearing House Association (NACHA).

Purpose: The purpose of this project is to improve and enhance government responsiveness to citizens by:

- 1) Reduced costs for administration, web content, and infrastructure maintenance
- 2) Use of Internet technology to improve customer satisfaction and interaction
- 3) Consistent web site design, navigation, and update of information.

This project aims to improve citizen's ability to conduct business online while enhancing security. Savings would occur through server and workflow consolidations by reducing duplicate functions.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		231,700	180,000	211,200	258,800	250,000	200,000	\$1,331,700
Total	288,500	231,700	180,000	211,200	258,800	250,000	200,000	\$1,331,700
Estimated Personnel Cost								\$0

800 MHz Radios

Dept. Priority: 6

Description: This project would provide funding for capital improvements to the 800 MHz radio system, which will be in use by all City Departments in need of radio-communications technology. In 2012 funding could also be used to purchase radio testing equipment and to dismantle the obsolete UHF/VHF radio systems.

Purpose: The purpose of this project is to provide equipment so that the City's investment in the Citywide Communications System and the Civil Defense siren network can be maintained.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			20,000		28,300	20,000		\$68,300
Total	40,000		20,000		28,300	20,000		\$68,300
Estimated Personnel Cost								\$0

Active Directory / Server Consolidation

Dept. Priority: 8

Description: This project would provide funding for upgrades to the City's existing Active Directory infrastructure to include: 1) continued installation and implementation of the Active Directory; 2) provision of redundant storage at strategic points on the Metropolitan Area Network (MAN), and 3) the upgrade of existing MAN monitoring equipment.

Purpose: The purpose of this project is to provide for the purchase of hardware and software to make the network faster, more reliable, more secure, and in compliance with financial audit recommendations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment							200,000	\$200,000
Total							200,000	\$200,000
Estimated Personnel Cost								\$0

Telecommunications Services Fund

Radio Communications Equipment

Dept. Priority: 7

Description: This project would provide funding to replace equipment used by the Radio Services Section to maintain radio communications equipment and the outdoor warning siren network. During 2011 and 2012 funding may also be used to dismantle the UHF/VHF radio system as it gets replaced by the 800 MHz system.

Purpose: The purpose of this project is to provide equipment so that the City's investment in the Citywide Communications System and the Civil Defense siren network can be maintained.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Total	30,000	30,000	30,000	30,000	30,000	30,000	30,000	\$180,000
Estimated Personnel Cost								\$0

ENTERPRISE SERVICES

Capital Improvement Plan - ES: Convention Center

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>Convention Center Fund</u>								
1	Furniture, Fixtures, and Equipment	43,000		100,000	100,000	100,000	100,000	\$443,000
2	Capital Maintenance	250,000	229,200	40,000	40,000	40,000	40,000	\$639,200
3	Building Equipment	118,800		90,000	90,000	90,000	90,000	\$478,800
4	CFS Upgrade		800					\$800
Convention Center Total:		411,800	230,000	230,000	230,000	230,000	230,000	\$1,561,800
Department of ES: Convention Center Total:		411,800	230,000	230,000	230,000	230,000	230,000	\$1,561,800

Convention Center Fund

Furniture, Fixtures, and Equipment

Dept. Priority: 1

Description: This project would provide funding for the purchase of additional and replacement furniture, fixtures, and equipment necessary to provide an appealing venue for conventions and visitors coming to the convention center. Furniture, fixtures, and equipment would include, but not be limited to, meeting room risers, trash receptacles, recycling stations, pre-function furniture, and carpet extractors.

Purpose: The purpose of this project is to purchase furniture, fixtures, and equipment necessary to maintain a first class convention center.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		43,000		100,000	100,000	100,000	100,000	\$443,000
Total	35,000	43,000		100,000	100,000	100,000	100,000	\$443,000
Estimated Personnel Cost								\$0

Capital Maintenance

Dept. Priority: 2

Description: This project would provide funding for capital improvements at the convention center including, but not limited to, carpet and tile replacement; repair of water leaks and damage; and repair, replacement and/or upgrade of exhibit, corridor, and kitchen floors.

Purpose: The purpose of this project is to provide for the capital maintenance of the newly expanded convention center facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		250,000	229,200	40,000	40,000	40,000	40,000	\$639,200
Total	225,000	250,000	229,200	40,000	40,000	40,000	40,000	\$639,200
Estimated Personnel Cost								\$0

Building Equipment

Dept. Priority: 3

Description: This project would provide funding for the replacement or repair of major equipment at the convention center including, but not limited to, escalators, HVAC equipment, garage doors, lighting, security cameras and equipment, emergency systems monitoring equipment, electrical circuits, and expansion joint replacement.

Purpose: The purpose of this project is to repair or replace equipment at the convention center to maintain the current standard of excellence in providing a top rated convention facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		118,800		90,000	90,000	90,000	90,000	\$478,800
Total	606,000	118,800		90,000	90,000	90,000	90,000	\$478,800
Estimated Personnel Cost								\$0

Capital Improvement Plan - ES: Parking Facilities

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>Parking Facilities Fund</u>								
1	Structural Maintenance & Repair	536,500	1,243,000	1,894,000	150,500	1,674,500	477,000	\$5,975,500
2	Gateway Garage Capital Improvements	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
3	CFS Upgrade		6,300					\$6,300
Parking Facilities Total:		586,500	1,299,300	1,944,000	200,500	1,724,500	527,000	\$6,281,800
Department of ES: Parking Facilities Total:		586,500	1,299,300	1,944,000	200,500	1,724,500	527,000	\$6,281,800

Parking Facilities Fund

Structural Maintenance & Repair

Dept. Priority: 1

Description: This project would provide funding for the labor and materials needed to design and construct improvements to City Parking assets. This project would also provide funding to maintain and repair City Parking assets.

Purpose: The purpose of this project is to maintain, repair, and improve City Parking assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		35,000	243,000	194,000	25,000	174,500	77,000	\$748,500
Construction		501,500	1,000,000	1,700,000	125,500			\$3,327,000
Other						1,500,000	400,000	\$1,900,000
Total	200,000	536,500	1,243,000	1,894,000	150,500	1,674,500	477,000	\$5,975,500
Estimated Personnel Cost								\$0

Gateway Garage Capital Improvements

Dept. Priority: 2

Description: This project would provide funding to comply with the City's agreement with the Kroger Company to allocate \$50,000 annually for capital improvements at the Gateway Garage.

Purpose: The purpose of this project is to provide funding for capital improvements to the Gateway Garage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Estimated Personnel Cost								\$0

CFS Upgrade

Dept. Priority: 3

Description: CFS is upgraded every three years to remain up to date on all rules and regulations as well utilizing the enhancements of the newer version. Version 3.10 will address the Federal 3% Withholding regulation and has enhancements for the disbursement function. The user interface will be redesigned with many improvements suggested by users. In addition, version 3.10 supports the Linux operating system which the City could utilize to allow us to consolidate servers and run the Financial System on a shared server farm.

Purpose: This project is to upgrade the Cincinnati Financial System to the latest version in 2012, projected to be 3.10. CFS is upgraded about every three years due to the evolution of the software and the lack of support by the vendor for the previous versions. The City last upgraded the software in 2009 and this upgrade will keep the City consistent with the proper version of the software. Expenses include consulting services, staff time and equipment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			6,300					\$6,300
Total			6,300					\$6,300
Estimated Personnel Cost								\$0

FINANCE

Capital Improvement Plan - Finance

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Capital Fund</u>								
1	AMS-CFS Procurement Software Upgrade	78,000						\$78,000
2	CFS Upgrade		237,400					\$237,400
3	Licensing Software & A/R Collection Sys.		50,000	50,000	44,700			\$144,700
General Capital Total:		78,000	287,400	50,000	44,700	0	0	\$460,100
Department of Finance Total:		78,000	287,400	50,000	44,700	0	0	\$460,100

General Capital Fund

AMS-CFS Procurement Software Upgrade

Dept. Priority: 1

Description: This project would provide funding to complete the implementation of the AMS-CFS procurement software upgrade, which would include the addition of bid solicitation and auction capability to the existing system. The entire purchasing component of the CFS upgrade provides a seamless Web based procurement system that is user friendly across the spectrum of purchasing functions -- from the solicitation of the bid to the evaluation and awards process. The system also includes an on-line contract management component, which will require additional service and follow-up during the implementation process.

Purpose: The purpose of this project is to enhance the procurement process by improving production, reducing labor costs, and providing more information through a user-friendly application for both Purchasing employees and vendors doing business with the City of Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		78,000						\$78,000
Total	77,700	78,000						\$78,000
Estimated Personnel Cost								\$0

CFS Upgrade

Dept. Priority: 2

Description: This project would upgrade the Cincinnati Financial System to the latest version in 2012, projected to be 3.10. CFS is upgraded about every three years due to the evolution of the software and the lack of support by the vendor for the previous versions. The City last upgraded the software in 2009 and this upgrade will keep the City consistent with the proper version of the software. Expenses include consulting services, staff time and equipment.

Purpose: CFS is upgraded every three years to remain up to date on all rules and regulations as well utilizing the enhancements of the newer version. Version 3.10 will address the Federal 3% Withholding regulation and has enhancements for the disbursement function. The user interface will be redesigned with many improvements suggested by users. In addition, version 3.10 supports the Linux operating system which the City could utilize to allow us to consolidate servers and run the Financial System on a shared server farm.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			237,400					\$237,400
Total			237,400					\$237,400
Estimated Personnel Cost			50,000					\$50,000

Licensing Software & A/R Collection Sys.

Dept. Priority: 3

Description: This project would provide funding to implement licensing software and accounts receivable collection systems. This project would tie in the receiving and licensing processes with back-end financial systems and databases. In addition, less manual data entry would be necessary.

Purpose: This purpose of this project is to allow for the licensing process to be automated, to allow for the scanning of existing documents to create a complete licensing database, and to improve the collection of the City's accounts receivable. Service levels and the efficiency of collections would thereby be improved.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			50,000	50,000	44,700			\$144,700
Total			50,000	50,000	44,700			\$144,700
Estimated Personnel Cost								\$0

FIRE

Capital Improvement Plan - Fire

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Capital Fund</u>								
2	Fire Clothing Replacement	228,300	152,100					\$380,400
4	Defibrillator - Replacement	138,600						\$138,600
3	Apparatus Door Closers		145,000					\$145,000
7	Air Compressor Replacement		98,800					\$98,800
6	Hand Held Computer Based System			417,700	303,800			\$721,500
9	Appliances For Existing Firehouses				62,200	62,100		\$124,300
General Capital Total:		366,900	395,900	417,700	366,000	62,100	0	\$1,608,600
Department of Fire Total:		366,900	395,900	417,700	366,000	62,100	0	\$1,608,600

General Capital Fund

Fire Clothing Replacement

Dept. Priority: 2

Description: This project would provide for the purchase of personal protective equipment (PPE) to protect firefighters while firefighting. A set of PPE consists of a fire resistant coat and a pair of fire resistant pants.

Purpose: The purpose of this project is to ensure firefighter safety and to allow the Department of Fire to comply with its labor contract with International Association of Fire Fighters (IAFF) Local 48, which requires that the City provides each firefighter with two (2) sets of PPE. This project will also allow the Department of Fire to attempt to meet National Fire Protection Association (NFPA) Standard 1851, which recommends that no firefighters have gear that exceeds ten (10) years of age beyond the manufacture date for any reserve gear and that frontline fire protective clothing does not exceed five (5) years of age beyond the manufacture date.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		228,300	152,100					\$380,400
Total		228,300	152,100					\$380,400
Estimated Personnel Cost								\$0

Defibrillator - Replacement

Dept. Priority: 4

Description: This project would provide funding for the replacement of 12-lead monitors and automatic external defibrillators (AEDs), which are used by paramedics to provide a three dimensional view of the heart and to transmit this view to the receiving emergency room physicians. The AEDs also have the capability to monitor carbon monoxide levels in the blood stream, which will greatly improve patient care and allow the department to closely monitor firefighters at a fire scene.

Purpose: The purpose of this project is to enhance the medical services provided by the Department of Fire and also to better ensure firefighter safety at fire scenes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		138,600						\$138,600
Total	69,300	138,600						\$138,600
Estimated Personnel Cost								\$0

Apparatus Door Closers

Dept. Priority: 3

Description: This project would provide funding for the purchase of apparatus garage door closers for all garage doors throughout the Department of Fire. The apparatus garage door closers will allow for the automatic retraction of garage doors in the event that a person or object is obstructing the doorway.

Purpose: The purpose of this project is to reduce the City's liability and maintain firehouse security. The current closures are not equipped for automatic retraction in the event that a person or object is obstructing the path. The updated closures will monitor the presence of an apparatus and will time the closing of the garage door to eliminate possible accidental/premature closure. In addition, the updated closures will allow the door to stop and/or reverse, if necessary. Lastly, the new door closure will ensure proper closure, thereby enhancing the security of the firehouses.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			145,000					\$145,000
Total			145,000					\$145,000
Estimated Personnel Cost								\$0

Air Compressor Replacement

Dept. Priority: 7

Description: This project would provide funding for rehabilitation or replacement of existing air compressor systems. These systems are strategically placed at various fire companies for efficiently refilling the self-contained breathing apparatuses (SCBAs) used by firefighters.

Purpose: The purpose of this project is to add and rehabilitate air compressor systems, which will maintain a higher quality of safe breathing air for firefighters. The self-contained breathing apparatuses (SCBAs) that these compressors refill are used in fires as well as other hazardous situations that a firefighter faces. New compressors ensure that the air supply for firefighters during hazardous instances is safe and is in compliance with State and Federal regulations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment			98,800					\$98,800
Total			98,800					\$98,800
Estimated Personnel Cost								\$0

Hand Held Computer Based System

Dept. Priority: 6

Description: This project would provide funding for the replacement of the General Mobilized Data Collection devices (hand held computer system) originally purchased with capital funds in 2000 and replaced with funds from an Urban Area Strategic Initiative (UASI) grant in 2006. This project includes hardware, software, setup, configuration and training.

Purpose: The purpose of this project is to enhance the data collection related to emergency medical services (EMS) transports. The hand held devices are also utilized for incidents related to Weapons of Mass Destruction (WMD) and hazardous materials (HAZ). This project would provide for the replacement, installation, setup and system training of existing EMS/WMD/HAZ handheld computer units that have reached the end of their useful life. This project includes the purchase, upgrade, installation and system training of all hardware/software systems used with the devices. The system upgrade will ensure that the Department of Fire continues reporting state mandated information, water sentinel Environmental Protection Agency/Greater Cincinnati Water Works data analysis, and data to billing agencies for City reimbursement.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment				417,700	303,800			\$721,500
Total				417,700	303,800			\$721,500
Estimated Personnel Cost								\$0

Appliances For Existing Firehouses

Dept. Priority: 9

Description: This project would provide funding for the replacement of aging appliances in the City's firehouses and establish a replacement cycle. The project would also include the installation of additional cooking hoods with fire suppression systems in those firehouses that do not meet current building codes.

Purpose: The purpose of this project is to reduce the Department of Fire's appliance repair costs, reduce the department's energy consumption by installing more efficient appliances, and upgrade the living conditions of the firefighters. By installing appliances that are properly sized, the department plans to reduce the number of appliances operated at each location.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment					62,200	62,100		\$124,300
Total					62,200	62,100		\$124,300
Estimated Personnel Cost								\$0

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HEALTH

Capital Improvement Plan - Health

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Capital Fund</u>								
1	Dental Equipment Replacement	90,000	90,000					\$180,000
2	Facilities Renovation & Repairs	238,300	273,700	373,700	376,500	379,300	370,000	\$2,011,500
General Capital Total:		328,300	363,700	373,700	376,500	379,300	370,000	\$2,191,500
Department of Health Total:		328,300	363,700	373,700	376,500	379,300	370,000	\$2,191,500

General Capital Fund

Dental Equipment Replacement

Dept. Priority: 1

Description: This project would provide funding for the replacement of dental equipment at the Crest Smile Shoppe in 2011 and the Northside Health Center in 2012. The equipment includes a digital panoramic X-ray machine, Computed Digital Radiography, Computed Digital Radiography elite sensors, a Computer Digital Radiography elite remote module, Computed Digital Radiography elite starter kits, and a universal sensor holster. This project would include on-site training for the equipment.

Purpose: The purpose of this project is to provide newer, more effective equipment to better serve our patients at the Crest Smile Shoppe and the Northside Health Center. In addition, digital equipment is necessary in order to make the transition to electronic medical records.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		90,000	90,000					\$180,000
Total		90,000	90,000					\$180,000
Estimated Personnel Cost								\$0

Facilities Renovation & Repairs

Dept. Priority: 2

Description: This project would provide funding for major repairs at various Primary Health Care Clinic sites and other Health Department facilities. The projects considered in 2011 for funding include: 1) replacing heat pumps at the Elm Street Health Center; and 2) sealing and patching the black top parking lots at various health facilities. The projects considered for 2012 include: 1) replacing additional heat pumps in the Elm Street Health Center; and 2) replacing two boilers at the Elm Street Health Center.

Purpose: The purpose of this project is to protect and extend the life of the respective Primary Health Care Clinic sites and various Health Department facilities. The needed renovations will maintain compliance with clinic facility accreditation standards, as well as present a more visually appealing facility for customers.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		238,300	273,700	373,700	376,500	379,300	370,000	\$2,011,500
Total	279,500	238,300	273,700	373,700	376,500	379,300	370,000	\$2,011,500
Estimated Personnel Cost								\$0

LAW

Capital Improvement Plan - Law

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Capital Fund</u>								
1	Document Management System	90,000						\$90,000
General Capital Total:		90,000	0	0	0	0	0	\$90,000
Department of Law Total:		90,000	0	0	0	0	0	\$90,000

General Capital Fund

Document Management System

Dept. Priority: 1

Description: This project will provide funding to purchase a legal document management system that will provide the Law Department the ability to prioritize and enhance the organization of its documents. It will be a repository of all cases and provide quick access to case details and caseloads.

Purpose: The purpose of this project is to improve efficiencies in the Law Department by providing quick access to current information in legal documents.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		90,000						\$90,000
Total		90,000						\$90,000
Estimated Personnel Cost								\$0

PARKS

Capital Improvement Plan - Parks

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>General Capital Fund</u>								
1	Park Infrastructure Rehabilitation	2,655,800	2,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$17,161,200
2	Cincinnati Riverfront Park	4,000,000	2,000,000					\$6,000,000
6	Yeatman's Cove Upper Walkway	1,000,000						\$1,000,000
General Capital Total:		7,655,800	4,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$24,161,200
Department of Parks Total:		7,655,800	4,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$24,161,200

General Capital Fund

Park Infrastructure Rehabilitation

Dept. Priority: 1

Description: This project would provide funding for general upgrades (electrical, HVAC, lighting, and plumbing) at Park facilities, as well as infrastructure improvements to roadways, walks, retaining walls, and other structures. Renovation of deteriorated or out-of-code structures would also be included.

Purpose: The purpose of this project is to provide for the renovation of basic infrastructures in the city's parks. It also provides resources to upgrade facilities to remain in compliance with codes and regulations. Projects are designed to complete American Disability Act compliance projects, and to retrofit utilities to improve efficiency to provide a clean, safe, reliable, green, and beautiful park system.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		531,200	566,400	581,900	586,200	590,500	576,000	\$3,432,200
Construction		2,124,600	2,265,400	2,327,700	2,344,900	2,362,000	2,304,400	\$13,729,000
Total	3,053,000	2,655,800	2,831,800	2,909,600	2,931,100	2,952,500	2,880,400	\$17,161,200
Estimated Personnel Cost		580,000	600,000	600,000	600,000	600,000	600,000	\$3,580,000

Cincinnati Riverfront Park

Dept. Priority: 2

Description: This project would provide funding for the Cincinnati Riverfront Park. The new park will create a new regional park on the Cincinnati Riverfront, connecting the stadiums, the Underground Railroad Freedom Center, and the Banks development. The Park will cost approximately \$120 million and will be funded from Federal, State, Local, and private donors over the next 8-10 years. The 40 acre park will provide citizens with a place of respite, reflection, and will provide many unique features such as fountains, play areas, floral gardens, family size swings, and a venue for concerts, festivals and events.

Purpose: The purpose of this project is to stabilize the Ohio River's banks to prevent further erosion and provide for flood mitigation, as well as provide a new world class park that will become the city's 53rd neighborhood and be recognized as the city's front yard. The park will become the home of all the city's major events and festivals and will generate tremendous economic development for the region, which translates into increased revenues for the city and the region.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		800,000	400,000					\$1,200,000
Construction		3,200,000	1,600,000					\$4,800,000
Total	4,000,000	4,000,000	2,000,000					\$6,000,000
Estimated Personnel Cost		200,000	200,000					\$400,000

Yeatman's Cove Upper Walkway

Dept. Priority: 6

Description: This project would provide funding for the replacement of the upper walkway at Yeatman's Cove. The walkway has deteriorated to a point where there are numerous trip hazards, and public safety has become a concern. New exposed aggregate concrete is to be installed along with expansion and control joints to allow for movement. The new concrete surface also would be able to handle vehicle traffic that is necessary for events held at the park.

Purpose: The purpose of this project is to replace the deteriorated upper walkway at Yeatman's Cove so that it is safe and usable.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000						\$100,000
Construction		750,000						\$750,000
Equipment		100,000						\$100,000
Other		50,000						\$50,000
Total		1,000,000						\$1,000,000
Estimated Personnel Cost								\$0

PLANNING AND BUILDINGS

Capital Improvement Plan - Planning & Buildings

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Capital Fund</u>								
1	Neighborhood Studies	80,600	89,200	91,600	92,200	92,800	90,800	\$537,200
5	Permit Center IT Replacement & Upgrade	37,200						\$37,200
General Capital Total:		117,800	89,200	91,600	92,200	92,800	90,800	\$574,400
Department of Planning & Buildings Total:		117,800	89,200	91,600	92,200	92,800	90,800	\$574,400

General Capital Fund

Neighborhood Studies

Dept. Priority: 1

Description: This project would provide funding to prepare neighborhood requests for plans which will lead to actual capital investments and to respond to Council referred planning studies and projects. These plans and studies may include, but are not limited to, the Streetcar and Transit Oriented Study and Casino Area Planning.

Purpose: The purpose of this project is to allow the Department of Planning and Buildings to respond to both immediate neighborhood planning needs as it relates to upcoming capital investments by the City and to respond to requests made by City Council.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		80,600	89,200	91,600	92,200	92,800	90,800	\$537,200
Total		80,600	89,200	91,600	92,200	92,800	90,800	\$537,200
Estimated Personnel Cost								\$0

Permit Center IT Replacement & Upgrade

Dept. Priority: 5

Description: This project would provide funding to replace equipment in the Customer Service area of the Permit Center including, but not limited to, upgrading the conference room to wireless and replacing outdated computer equipment used for hearing presentations.

Purpose: The purpose of this project is to replace Permit Center Customer Service computer equipment that is currently out of life cycle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		37,200						\$37,200
Total		37,200						\$37,200
Estimated Personnel Cost								\$0

PUBLIC SERVICES

Capital Improvement Plan - Public Services

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Capital Fund</u>								
1	I-75 Expansion/Public Services Relocate	1,000,000	2,500,000					\$3,500,000
2	Fleet Replacements	4,301,900	4,746,200	4,904,400	4,940,600	4,976,700	4,855,200	\$28,725,000
3	City Facility Renovation and Repairs	2,234,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	\$13,234,000
4	Replacement Facilities	1,048,600	1,338,400	1,473,500	1,458,300	1,493,100	1,376,100	\$8,188,000
5	Trash Receptacles	150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
6	Sign Replacement	200,000	358,400	550,100	712,600	1,117,900	1,039,500	\$3,978,500
7	Community Facility Improvements	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
8	NURFC Permanent Exhibit	300,000						\$300,000
9	District Two Garage Repair	50,000						\$50,000
10	Findlay Market Improvements	100,600	108,800	100,000	100,000	100,000	100,000	\$609,400
General Capital Total:		9,985,100	12,001,800	9,978,000	10,161,500	10,637,700	10,320,800	\$63,084,900
Department of Public Services Total:		9,985,100	12,001,800	9,978,000	10,161,500	10,637,700	10,320,800	\$63,084,900

General Capital Fund

I-75 Expansion/Public Services Relocate

Dept. Priority: 1

Description: In April 2010, ODOT began I-75 Mill Creek Expressway Phase 2 Improvement Project. This phase required the removal of the Monmouth Street overpass and pedestrian bridge. It will also require the destruction of the building located at 3241 Cormany Street and will necessitate the relocation of all functions performed at this site. This building houses Public Services Administration offices and the Traffic and Road Operations storeroom. This capital project will provide funding for construction of a new facility for the Public Services Administration Offices and the Traffic and Road Operations storeroom and the installation of a new ramp for the salt dome. This project must be funded in 2012 to allow for completion of this work prior to the demolition of the Cormany building.

Purpose: The purpose of this project is to implement a plan to relocate and reorganize various functions within Public Services Department which will be severely impacted by the Interstate 75 expansion by Ohio Department of Transportation.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,000,000	2,500,000					\$3,500,000
Total		1,000,000	2,500,000					\$3,500,000
Estimated Personnel Cost			175,000					\$175,000

Fleet Replacements

Dept. Priority: 2

Description: This project will provide funding for the purchase of automotive and motorized equipment for City agencies supported by the General Fund. The approximate allocation of funding for equipment in 2011 is as follows: the Police Department (\$565,015), the Fire Department (\$1,142,430), the Parks Department (\$380,810), the Recreation Department (\$342,729), the Public Services Department (\$1,142,430), and the Department of Transportation and Engineering (\$228,486). The placing in service cost is \$500,000.

Purpose: The purpose of this project is to provide the City's General Fund agencies with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance cost.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		4,301,900	4,746,200	4,904,400	4,940,600	4,976,700	4,855,200	\$28,725,000
Total	4,934,600	4,301,900	4,746,200	4,904,400	4,940,600	4,976,700	4,855,200	\$28,725,000
Estimated Personnel Cost								\$0

City Facility Renovation and Repairs

Dept. Priority: 3

Description: This project would provide funding to continue repairs and upgrades to City facilities. Upgrades and improvements include, but are not limited to, window replacement, tuck pointing, structural repairs, restroom upgrades, female facilities renovations, office reorganizations, HVAC improvements, generator installations roof replacements, electrical improvements, and site work. Design work, consultant fees, and related staff time would be included as well. Subprojects for this project for 2011 include: door replacement for the Fleet Services Building; garage improvements for the Cormany Garage; mechanical upgrades for the Cathage Fire Station (2), the Corryville Fire Station (19) and the Lower Price Hill Fire Station (17); apparatus bay structural improvements for the West Price Hill Fire Station (24); plaster repair at City Hall; and mechanical upgrades for the West Fork Garage. The subprojects for this project in 2012 include: fence and parking lot repairs for Police District 1; roof replacement for the Northside Fire Station (20) and the Lower Price Hill Fire Station (17); fire alarm improvements for Police District 4; mechanical upgrades for Police District 2, Police District 3, and Police District 4; and parking lot repaving at the West Fork Garage.

Purpose: The purpose of this project is to continue repairs and upgrades to City facilities. The Division of City Facility Management of the Department of Public Services maintains and upgrades facilities for current and future operations. A running list of improvements is used to maintain services directly and indirectly supported by these facilities. Renovations will modernize facilities to extend their useful lives for the next 20 years or until a replacement facility can be designed and built.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		250,000	250,000	250,000	250,000	250,000	250,000	\$1,500,000
Construction		1,984,000	1,950,000	1,950,000	1,950,000	1,950,000	1,950,000	\$11,734,000
Total	2,580,300	2,234,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	\$13,234,000
Estimated Personnel Cost		110,000	110,000	110,000	110,000	110,000	110,000	\$660,000

Replacement Facilities

Dept. Priority: 4

Description: This project would provide funding for the construction of replacement facilities for the Fire and Police Departments.

Purpose: The purpose of this project is to construct replacement facilities for the Fire and Police Departments. The Division of City Facility Management of the Department of Public Services has completed an initial asset management review of General Fund facilities and has identified that 40% are inadequate to meet the service demands of City agencies in operation today. The majority of facilities pre-date World War II and the cost of renovations to meet functional requirements of today's services outweighs the replacement cost for new facilities. The Fire and Police Departments are actively involved in planning for the replacement of facilities to enhance their service delivery to citizens. The subprojects for this project is the construction expenses related to the Pleasant Ridge Fire Station (8) and engineering, land acquisition, and construction expenses for either the Westwood Fire Station (35) or the Madisonville Fire Station (49).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		400,000	50,000			433,300		\$883,300
Land			241,200			515,400		\$756,600
Construction		648,600	947,200	1,373,500	1,358,300	494,400	1,326,100	\$6,148,100
Equipment			100,000	100,000	100,000	50,000	50,000	\$400,000
Total	1,947,900	1,048,600	1,338,400	1,473,500	1,458,300	1,493,100	1,376,100	\$8,188,000
Estimated Personnel Cost		59,960	82,360	88,675	90,415	92,155	86,305	\$499,870

Trash Receptacles

Dept. Priority: 5

Description: This project would provide funding for the purchase of approximately 250 new trash receptacles in 2011, with an expected life span of approximately ten years, thereby continuing the replacement of old trash receptacles that have reached their life cycle. The Department of Public Services would continue replacing the trash receptacles near the main thoroughfares, in Neighborhood Business Districts (NBDs), and in the neighborhoods. Neighborhood trash receptacles would be placed in residential areas with high litter presence such as at bus stops, congested areas, and eateries.

Purpose: The purpose of this project is to continue the replacement of worn and damaged receptacles as well as accommodate as-needed requests by communities. The new trash receptacles would minimize or prevent litter accumulation in areas of high visibility near the Central Business District (CBD) and near Neighborhood Business Districts(NBDs). The new trash receptacles would replace the old trash receptacles that have met their expected life cycle that are unattractive, and require ongoing maintenance.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
Estimated Personnel Cost								\$0

Sign Replacement

Dept. Priority: 6

Description: This project would provide funding for the sign program implementation that will result in the replacement or new installation of 6,200 traffic signs annually. This project will complete a sign inventory database, avoid pole attachment fees, decrease the response time for traffic control sign service requests, improve the sign condition from unacceptable to excellent, and reduce the potential for City liability that could result from worn or faded signs.

Purpose: The purpose of this project is to maintain the reflective integrity of all traffic control signs, and replace signs on a scheduled basis. The project will take advantage of newer and longer lasting reflective materials, improve the condition of signs citywide, and reduce the City's liability associated with accidents caused by worn and faded signs. In addition, the project will also begin to address the mandated changes in Federal and State requirements for sign reflectivity by the National Committee on Uniform Traffic Control Devices. These standards may be used by the courts as a way of determining if signs had sufficient reflectivity to be seen by motorists involved in traffic accidents.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		70,000	125,400	192,500	249,400	391,300	363,800	\$1,392,400
Construction		130,000	233,000	357,600	463,200	726,600	675,700	\$2,586,100
Total	208,700	200,000	358,400	550,100	712,600	1,117,900	1,039,500	\$3,978,500
Estimated Personnel Cost								\$0

Community Facility Improvements

Dept. Priority: 7

Description: This project would provide funding for roof replacement at Music Hall, kalwall system replacement that includes replacement of existing moisture vapor barriers and sunlight diffusion system at the Cincinnati Art Museum, and renovation and repair design work at the Museum Center.

Purpose: The purpose of this project is to provide resources for upgrades and enhancements at the Museum Center, Cincinnati Art Museum, and Music Hall. These facilities are owned by the City of Cincinnati and operated by non-profit associations. The City assists in the continual improvement of these historic facilities to ensure their use for future generations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
Total	600,000	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
Estimated Personnel Cost		30,000	30,000	30,000	30,000	30,000	30,000	\$180,000

NURFC Permanent Exhibit

Dept. Priority: 8

Description: Funding for this project will provide resources for the demolition and reconfiguration of a section of the National Underground Railroad Freedom Center to accommodate a new permanent exhibit at the center titled "Invisible."

Purpose: The purpose of this project is to provide resources for the construction of a new permanent exhibit at the National Underground Railroad Freedom Center to provide enhanced educational opportunities for Cincinnati residents and visitors.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		300,000						\$300,000
Total		300,000						\$300,000
Estimated Personnel Cost								\$0

District Two Garage Repair

Dept. Priority: 9

Description: This project would provide funding to repair the garage at the District 2 facility, which will also require the demolition and replacement of the facility's parking lot.

Purpose: The purpose of this project is to enhance the safety of the District 2 facility's garage and the related parking lot and also ensure that the garage structure remains viable into the future.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		50,000						\$50,000
Total		50,000						\$50,000
Estimated Personnel Cost								\$0

Findlay Market Improvements

Dept. Priority: 10

Description: This project would provide funding for improvements to City-owned facilities at Findlay Market. In March 2006, the Division of City Facility Management of the Department of Public Services conducted an assessment of ongoing capital needs for the Findlay Market facility. This project would implement the recommendations of this assessment, making improvements to maintain the structural integrity of the North Addition buildings. This project would also improve building systems, as well as improve pedestrian safety around the Findlay Market area.

Purpose: The purpose of this project is to improve the structural integrity of Findlay Market's "North Addition," as well as upgrade the plumbing, mechanical, and other building systems of the facilities. In addition, this project is for improvements to pedestrian safety around the Market and for replacement of other equipment located in the Market House.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		100,600	108,800	100,000	100,000	100,000	100,000	\$609,400
Total		100,600	108,800	100,000	100,000	100,000	100,000	\$609,400
Estimated Personnel Cost								\$0

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RECREATION

Capital Improvement Plan - Recreation

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
General Capital Fund								
1	Recreation Facilities Renovation	1,850,000	1,355,500	1,593,300	910,200	1,900,900	1,410,200	\$9,020,100
2	Aquatics Facilities Renovation	1,650,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	\$11,650,000
3	Athletics Facilities Renovation	287,000	721,500	541,900	750,000	514,300	700,000	\$3,514,700
4	Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
5	Outdoor Facilities Renovation	473,200	533,200	475,000	950,000	195,000	500,000	\$3,126,400
General Capital Total:		4,360,200	4,710,200	4,710,200	4,710,200	4,710,200	4,710,200	\$27,911,200
Department of Recreation Total:		4,360,200	4,710,200	4,710,200	4,710,200	4,710,200	4,710,200	\$27,911,200

General Capital Fund

Recreation Facilities Renovation

Dept. Priority: 1

Description: This project would provide funding for continued renovations of the Recreation Department's facilities throughout the City. Renovations would include roof replacements, installation of new heating, ventilating, and air conditioning (HVAC) systems; improvements/renovations to the exterior of facilities; replacement of doors and windows; mechanical system improvements; upgrade of fire protection and security systems; and renovations of exterior softscapes and hardscapes.

Purpose: The purpose of this project is to upgrade Recreation Department facilities across the City in order to extend the useful life of the department's physical assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		185,000	135,500	159,300	91,000	190,100	141,000	\$901,900
Construction		1,387,500	1,016,700	1,195,000	682,700	1,425,700	1,057,700	\$6,765,300
Equipment		185,000	135,500	159,300	91,000	190,100	141,000	\$901,900
Other		92,500	67,800	79,700	45,500	95,000	70,500	\$451,000
Total	1,635,000	1,850,000	1,355,500	1,593,300	910,200	1,900,900	1,410,200	\$9,020,100
Estimated Personnel Cost		115,000	115,000	115,000	115,000	115,000	115,000	\$690,000

Aquatics Facilities Renovation

Dept. Priority: 2

Description: This project would provide funding for the continued renovation of the Recreation Department's aquatic facilities, including renovations and replacements of existing pools. This project will include system renovations, upgrades to pool mechanical systems, adding new structures, and updating pool buildings. This project will also include pool consolidation based on the Cincinnati Recreation Commission's aquatic plan.

Purpose: The purpose of this project is to upgrade aquatics facilities that must be renovated to remain functional and compliant with City and State regulations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		165,000	200,000	200,000	200,000	200,000	200,000	\$1,165,000
Construction		1,237,500	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	\$8,737,500
Equipment		165,000	200,000	200,000	200,000	200,000	200,000	\$1,165,000
Other		82,500	100,000	100,000	100,000	100,000	100,000	\$582,500
Total	3,600,000	1,650,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	\$11,650,000
Estimated Personnel Cost		165,000	200,000	200,000	200,000	200,000	200,000	\$1,165,000

Athletics Facilities Renovation

Dept. Priority: 3

Description: This project would provide funding for the continued renovation of tennis courts, ball fields, soccer fields, football fields, hard surface play areas, bike trails, and outdoor basketball facilities. Work will include, but not be limited to, resurfacing, regrading, infield renovation, turf renovations, the clear-coating of gym floors, fencing installations or renovations, drainage improvements, site amenities, and renovations. Community requests/partnerships and emergency projects are also included.

Purpose: The purpose of this project is to renovate and upgrade recreation athletic facilities to keep them safe and usable and to improve the appearance of these facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		28,700	72,200	54,200	75,000	51,400	70,000	\$351,500
Construction		215,300	541,100	406,400	562,500	385,800	525,000	\$2,636,100
Equipment		28,700	72,200	54,200	75,000	51,400	70,000	\$351,500
Other		14,300	36,000	27,100	37,500	25,700	35,000	\$175,600
Total	517,300	287,000	721,500	541,900	750,000	514,300	700,000	\$3,514,700
Estimated Personnel Cost		25,000	40,000	30,000	45,000	30,000	40,000	\$210,000

Compliance with ADA

Dept. Priority: 4

Description: This project would provide funding to improve accessibility to all recreation facilities including buildings, playgrounds, and sports fields. Improvements will be made to elevators, ramps, exterior and interior doors, accessible routes, restroom facilities, drinking fountains, telephones, and parking area renovations including passenger loading zones.

Purpose: The purpose of this project is to remain in compliance with the provisions of the Americans with Disabilities Act in order to improve the usability of Recreation facilities for persons with disabilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000
Construction		75,000	75,000	75,000	75,000	75,000	75,000	\$450,000
Equipment		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000
Other		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost								\$0

Outdoor Facilities Renovation

Dept. Priority: 5

Description: This project would provide funding for the continued renovation of the Recreation Department's outdoor facilities, including playgrounds, play equipment, play surfaces, shelters, roadways, parking lots, and hike/bike trails. This project will include renovating various playgrounds and parking lots throughout the City. Community requests/partnerships and emergency projects will also be included.

Purpose: The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		47,300	53,300	47,500	95,000	19,500	50,000	\$312,600
Construction		354,900	399,900	356,300	712,500	146,200	375,000	\$2,344,800
Equipment		47,300	53,300	47,500	95,000	19,500	50,000	\$312,600
Other		23,700	26,700	23,700	47,500	9,800	25,000	\$156,400
Total	433,400	473,200	533,200	475,000	950,000	195,000	500,000	\$3,126,400
Estimated Personnel Cost		47,300	53,300	47,500	95,000	19,500	50,000	\$312,600

SEWERS

Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>Stormwater Management Fund</u>								
1	Barrier Dam Facility Repairs	100,000	100,000	200,000	100,000	100,000	100,000	\$700,000
2	Guerley Rd. Outlet to Sunset Drain Imp.	874,000						\$874,000
3	3674 Hillside Ave. Stormwtr. Intake Imp.	270,000	230,000					\$500,000
4	Hillside Avenue Drainage Improvements	100,000	100,000	100,000	100,000	100,000		\$500,000
5	St. Leo Place Drainage Correction	50,000	250,000					\$300,000
8	Dyer Street Drainage Improvements	301,000						\$301,000
6	Hartwell Community Drainage Imprvmnts.		100,000			100,000	100,000	\$300,000
7	Eatondale Stormwater Intake Imprvmnts.		250,000					\$250,000
12	Settle - Madison to Roe		32,000	208,000				\$240,000
9	Winton 84-inch Sewer Elimination			70,000				\$70,000
13	Orlando Pl - Stewert to Peabody			189,000				\$189,000
14	Stewert Avenue - Madison Rd. to Orla			94,000				\$94,000
10	West Fork Channel Repair				300,000			\$300,000
11	Moorehead St. to Swift Ave. Drainage Imp				300,000			\$300,000
15	Haley Ave. at Settle St.				29,000	189,000		\$218,000
16	Dunaway Ct.					17,000	111,000	\$128,000
17	Osgood St.					7,000	46,000	\$53,000
Stormwater Management Total:		1,695,000	1,062,000	861,000	829,000	513,000	357,000	\$5,317,000
<u>MSD Capital Improvements Fund</u>								
1	Towers East PS Elimination	2,154,100						\$2,154,100
3	Werk and Westbourne EHRT Facility	709,000			38,482,900			\$39,191,900
27	CSO 194 High Point Sewer Separation	480,000		4,159,900				\$4,639,900
28	CSO 195 Westwood Northern Sewer Separ.	120,000			3,355,000			\$3,475,000
29	CSO 525 Mt. Airy Grating Sewer Separ.	192,000				3,406,800		\$3,598,800
33	Lower Mill Creek Partial Remedy	10,500,000	7,500,000	7,500,000	6,461,600	290,095,000		\$322,056,600
34	SSO 1000 Elimination	268,000			2,023,600			\$2,291,600
35	SSO 228 Elimination	201,200			1,499,800			\$1,701,000
43	LMWWTP Planning Bundle	1,033,700	5,582,800					\$6,616,500
47	CSO 135 Improvements	43,400						\$43,400
48	CSO 43 Improvements	44,400						\$44,400
49	CSO 54 Improvements	40,200				314,700		\$354,900
50	CSO 170 Improvements	42,400						\$42,400
51	CSO 187 Improvements	39,100		295,100				\$334,200
52	CSO 214 Storage Facility	2,505,200	218,800					\$2,724,000
53	CSO 500 Improvements	42,900						\$42,900
54	CSO 501 Improvements	43,400						\$43,400
55	CSO 549 Improvements	43,900						\$43,900
56	CSO 550 Improvements	44,400						\$44,400
57	CSO 551 Sewer Separation	567,100	59,800		4,125,900			\$4,752,800
58	CSO 552 Improvements	41,900						\$41,900
59	CSO 553 Sewer Separation	293,000	59,800					\$352,800
60	Upper Duck Creek HRT Facility	2,700,100	648,800					\$3,348,900
63	Eastern/Delta Sewer Separation Ph 3	11,447,100						\$11,447,100
66	Sewer Relining Program	7,858,200	8,133,200	8,417,900	8,712,500	8,973,900	9,153,400	\$51,249,100
67	Manhole Rehabilitation Program	1,309,800	1,355,600	1,403,100	1,452,200	1,495,800	1,525,700	\$8,542,200
68	Water in Basement Prevention Program	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	\$16,500,000
69	RDI/I Program	4,003,800	4,166,100	4,311,900	4,462,800	4,619,000	4,711,400	\$26,275,000
70	WWIP Development Studies and Reports	1,684,600	1,730,400	1,527,900	1,577,000	1,624,300	1,656,800	\$9,801,000

Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>MSD Capital Improvements Fund</u>								
71	MSD Sustainable Infrastructure Program	27,000,000	34,000,000	40,000,000	45,000,000	46,350,100	47,277,100	\$239,627,200
72	Urgent Capacity Response	2,619,500	2,711,200	2,806,100	2,904,300	2,991,400	3,051,200	\$17,083,700
73	Home Sewer Treatment System Extensions	1,833,700	1,897,900	1,964,300	2,033,100	2,094,100	2,136,000	\$11,959,100
74	WWIP Mangement and Suppoprt Services	12,800,000	13,000,000	13,385,000	13,000,000	13,000,000	13,260,000	\$78,445,000
75	Spring Leaf Pump Station Elimination	675,200		2,181,800				\$2,857,000
76	Homelawn Estates PS Elimination	131,900		356,200				\$488,100
77	White Oak Pump Station Elimination	174,100		578,600				\$752,700
78	Wesselman Sewer Phase II-A	3,937,500						\$3,937,500
80	CSO 410 Stream Separation	1,459,700						\$1,459,700
81	MUCRWWTP Electrical Upgrades	7,067,500						\$7,067,500
83	Dellers Glen PS Elimination	467,000						\$467,000
84	Bender Rd Aerial Sewer Crossing	129,000						\$129,000
85	Country Club Estates PS Elimination	1,444,900						\$1,444,900
86	Wastewater Engineering Building Lease	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	\$7,200,000
87	Dellway Ave Sewer Replacement	2,592,600						\$2,592,600
93	CSO 483 Sewer Separation	5,618,500						\$5,618,500
94	Cora Avenue Sewer Replacement	189,500		518,000				\$707,500
95	North Avondale Basin Study	698,000						\$698,000
96	German Cemetery Sewer Replacement	191,500		460,400				\$651,900
97	Benson St. Sewer Replacement	2,859,000						\$2,859,000
98	Badgeley RTC Reloc and Grit Pit	1,873,000						\$1,873,000
99	Macaulley St. Sewer Replacement	100,700		310,100				\$410,800
101	Mt. Airy Forest Sewer Replacement	3,527,000						\$3,527,000
102	Diehl Road Sewer Replacement	630,300						\$630,300
103	Shasta Place Sewer Replacement	227,600						\$227,600
105	Lynnehaven Drive Sewer Replacement	145,900						\$145,900
106	MCWWTP Raw Sewage PS Upgrade	3,420,600	7,944,200					\$11,364,800
109	SSO 603 and 704 Improvements	3,824,400						\$3,824,400
110	MCWWTP Anaerobic Digester Conv	18,803,100						\$18,803,100
111	Ardmore Ave. Sewer Replacement	1,470,200						\$1,470,200
112	Wilder Avenue Sewer Replacement	238,000						\$238,000
118	Beckman Pump Station Elimination	101,800		316,400				\$418,200
119	LMWWTP-Four Mile PS Improv	2,035,800						\$2,035,800
120	Moeller Avenue Sewer Replacement	989,800						\$989,800
121	Fairfax Avenue Sewer Replacement	333,500						\$333,500
123	Land Acquisition	1,500,000	1,500,000	1,500,000	1,500,000			\$6,000,000
124	Emergency Sewer Repairs 2011	8,150,000						\$8,150,000
129	SCADA System Installs and Upgrades	11,802,600						\$11,802,600
130	CIP Project Planning 2011	2,500,000						\$2,500,000
135	WWT Roofing and Paving Rehab/Replmt.	209,200	209,200	209,200	209,200	209,200	213,300	\$1,259,300
136	Asset Rehab and Replacement Plan	1,000,000	500,000	500,000	500,000			\$2,500,000
137	Reliability Services	1,348,500						\$1,348,500
140	Flow Monitoring and Rain Gauges 2011	3,800,000						\$3,800,000
145	Flow Modeling 2011	2,100,000						\$2,100,000
150	High Risk Asset Renewal 2011	5,150,000						\$5,150,000
155	MSD-DUKE Sewer Televising Partnership	10,000,000	10,000,000	10,000,000	10,000,000			\$40,000,000
157	Value Engineering	375,000	375,000	375,000	375,000			\$1,500,000
163	Indef. Delivery/Indef. Quantity 2011	120,000						\$120,000
12	Ludlow and Lafayette Parallel Sewer		126,100			808,600		\$934,700

Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>MSD Capital Improvements Fund</u>								
13	SSO 700 Storage Facility		5,639,200		13,267,100			\$18,906,300
15	CSO 512 Improvements		20,000		45,300			\$65,300
16	CSO 513 Sewer Separation		198,900		454,200			\$653,100
17	CSO 514 Sewer Separation		105,300		239,000			\$344,300
26	CSO 179 Sewer Separation		198,400			1,489,400		\$1,687,800
79	Westchase Park Pump Station Elim		322,700					\$322,700
82	Barringtonhls BLKF GVOLZ/KAK		5,004,700					\$5,004,700
100	Millbrook [#]2 PS Upgrade		1,570,200					\$1,570,200
104	Fairmount Avenue Sewer Replacement		592,800					\$592,800
108	E. Mitchell Avenue Sewer Replacement		1,065,400					\$1,065,400
116	Wasson Road Sewer Replacement		338,300					\$338,300
117	Beverly Hill Drive Sewer Replacement		274,700					\$274,700
122	Linwood Avenue Sewer Replacement		801,100					\$801,100
125	Emergency Sewer Repairs 2012		8,150,000					\$8,150,000
131	CIP Project Planning 2012		2,000,000					\$2,000,000
138	Remaining Asset Allowance 2012		9,673,700					\$9,673,700
141	Flow Monitoring and Rain Gauges 2012		3,800,000					\$3,800,000
146	Flow Modeling 2012		2,100,000					\$2,100,000
151	High Risk System Asset Renewal 2012		5,150,000					\$5,150,000
164	Indef. Delivery/Indef. Quantity 2012		120,000					\$120,000
4	MuCrWWTP Ad New Belt Filter Press			1,334,000				\$1,334,000
5	MuCrWWTP Grit Replacement			4,747,800				\$4,747,800
6	SSO 1048 Conveyance Sewer			190,800				\$190,800
7	SSO 1048 CONVEYANCE SEWER PHASE 2			251,900				\$251,900
8	SSO 587 Conveyance Sewer			128,400				\$128,400
9	SSO 700 Influent Trunk Sewer			3,441,800				\$3,441,800
10	Lockland Sewer Separation			256,800				\$256,800
11	Pleasant Run Sewer - Kem. To JG			133,700				\$133,700
18	Blue Rock Rd Sewer Separation			1,952,000				\$1,952,000
19	CSO 226 Improvements			20,700		46,200		\$66,900
20	CSO 559 Improvements			20,700		46,200		\$66,900
21	CSO 515 Improvements			20,700		47,900		\$68,600
22	CSO 516 Improvements			20,700		48,300		\$69,000
23	CSO 538 Improvements			20,700		46,200		\$66,900
24	CSO 539 Improvements			20,700		46,200		\$66,900
25	CSO 562 Improvements			20,700		46,200		\$66,900
30	MCWWTP Auxillary Outfall Imprv.			16,240,900				\$16,240,900
31	MCWWTP Secondary Bypass Weir			151,800				\$151,800
32	MCWWTP Addl. Primary Sludge Pumping			1,408,500				\$1,408,500
36	Little Miami Four Mile PS Upgrade			374,200				\$374,200
37	LMWWTP Pump Sta. Reconfig.			319,500				\$319,500
38	LMWWTP Grit Station Upgrade			790,700				\$790,700
39	LMWWTP 4 Mile PS HYD Improv.			199,000				\$199,000
40	LMWWTP Prim to Sec Hyd Improv.			183,100				\$183,100
41	LMWWTP Chem. Enhanced Prim Treat.			628,400				\$628,400
42	LMWWTP Secondary Trmt. Modifications			952,700				\$952,700
44	LMWWTP Chemical Feed Sys. Upgrades			377,300				\$377,300
45	LMWWTP Sludge Receiving Fac. Improv.			45,600				\$45,600
46	LMWWTP Dual Feed/Standby Power			752,500				\$752,500

Capital Improvement Plan - Sewers

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>MSD Capital Improvements Fund</u>								
61	CSO 471 Grandin Rd Regulator Improvement			290,000				\$290,000
62	CSO 470 Eastern Ave Sewer Separation			1,635,100				\$1,635,100
64	LMWWTP Wet Weather P.S.			3,570,400				\$3,570,400
65	LMWWTP 4 Mile Dry Weather Pumps			162,100				\$162,100
88	Ohio Avenue Sewer Replacement			234,700				\$234,700
89	Sharon Industrial Park PS Replacement			1,489,100				\$1,489,100
90	Blair Avenue Sewer Replacement			285,800				\$285,800
91	Stover Avenue Sewer Replacement			364,600				\$364,600
92	CSO 125 Sewer Enhancements			3,687,000				\$3,687,000
107	3934 Winding Way Sewer Replacement			522,100				\$522,100
113	Polk Run TP Reliab. And Serv. Upg.			8,257,900				\$8,257,900
114	Dry Run Area Sewers Phase 1			11,974,700				\$11,974,700
115	Dry Run Area Sewers Ph 2			8,474,400				\$8,474,400
126	Emergency Sewer Repairs 2013			8,150,000				\$8,150,000
132	CIP Project Planning 2013			2,000,000				\$2,000,000
142	Flow Monitoring and Rain Gauges 2013			3,800,000				\$3,800,000
147	Flow Modeling 2013			2,100,000				\$2,100,000
152	High Risk System Asset Renewal 2013			5,150,000				\$5,150,000
14	Daly Road Sewer Replacement				13,649,000			\$13,649,000
127	Emergency Sewer Repairs 2014				8,150,000			\$8,150,000
133	CIP Project Planning 2014				2,000,000			\$2,000,000
139	Remaining Asset Allowance				32,173,100	46,898,600	47,836,600	\$126,908,300
143	Flow Monitoring and Rain Gauges 2014				3,800,000			\$3,800,000
148	Flow Modeling 2014				2,100,000			\$2,100,000
153	High Risk System Asset Renewal 2014				5,150,000			\$5,150,000
2	Upper Muddy Lower Planning					3,242,300		\$3,242,300
128	Emergency Sewer Repairs 2015					8,150,000	8,313,000	\$16,463,000
134	CIP Project Planning 2015					2,000,000	2,040,000	\$4,040,000
144	Flow Monitoring and Rain Gauges 2015					3,800,000	3,876,000	\$7,676,000
149	Flow Modeling 2015					2,100,000	2,142,000	\$4,242,000
154	High Risk System Asset Renewal 2015					5,150,000	5,253,000	\$10,403,000
MSD Capital Improvements Total:		210,069,000	152,794,300	204,181,100	232,652,600	453,090,400	156,395,500	\$1,409,182,900
Department of Sewers Total:		211,764,000	153,856,300	205,042,100	233,481,600	453,603,400	156,752,500	\$1,414,499,900

Stormwater Management Fund

Barrier Dam Facility Repairs

Dept. Priority: 1

Description: This project would provide funding for the repair of the Barrier Dam Facility and associated equipment. The recent inspection by the U.S. Army Corps of Engineers as part of FEMA certification revealed items that require maintenance attention.

Purpose: The purpose of this project is to ensure that the City is ready in the event of a flood and to extend the useful life of these facilities. Federal Emergency Management Agency (FEMA) certification requirements would be met through the completion of this project.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000	200,000	100,000	100,000	100,000	\$700,000
Total	2,300,000	100,000	100,000	200,000	100,000	100,000	100,000	\$700,000
Estimated Personnel Cost								\$0

Guerley Rd. Outlet to Sunset Drain Imp.

Dept. Priority: 2

Description: This project would provide funding to solve the drainage and flooding problems in the Guerley Road and Dunham Way areas and construct a solution.

Purpose: The purpose of this project is to reduce the frequent street flooding on Guerley Road in the vicinity of the intersection with Dunham Way.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		874,000						\$874,000
Total	95,000	874,000						\$874,000
Estimated Personnel Cost								\$0

3674 Hillside Ave. Stormwtr. Intake Imp.

Dept. Priority: 3

Description: This project would provide funding for the construction of an access road, embankment stabilization, and other improvements in the drainage channel, as necessary, to facilitate operation and cleaning of the existing intake structure. This is needed to stabilize the hillside, which is high and steep and falling into the intake.

Purpose: The purpose of this project is to improve the cleaning and maintenance access to this structure and stabilize a stream bank experiencing significant erosion and contributing to higher maintenance costs associated with the intake.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		270,000	230,000					\$500,000
Total	90,000	270,000	230,000					\$500,000
Estimated Personnel Cost								\$0

Hillside Avenue Drainage Improvements

Dept. Priority: 4

Description: Drainage improvements will predominantly consist of concrete lined gutters, which have shown to be very effective along the steep terrain of Hillside Avenue; however, many other typical stormwater drainage infrastructure may also be used such as trench drain, pipes, intakes, earthen and asphalt ditches, curbs, and rock-lined channels. This project is intended to improve drainage along Hillside Avenue.

Purpose: This project is to provide improved drainage along Hillside Avenue in the Riverside community. The Riverside Community Council submitted a community priority request form identifying several blocks of Hillside Avenue as needing improved drainage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,000						\$10,000
Construction		90,000	100,000	100,000	100,000	100,000		\$490,000
Total		100,000	100,000	100,000	100,000	100,000		\$500,000
Estimated Personnel Cost								\$0

St. Leo Place Drainage Correction

Dept. Priority: 5

Description: This project would provide funding to update the sewer intakes and improve the drainage in the area around St. Leo Place.

Purpose: The purpose of this project is to reduce intake clogging in the sewer system on the wooded hillside above St. Leo Place and to upsize the storm sewer system as necessary to accommodate any increased flows from the inlets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		50,000						\$50,000
Land			25,000					\$25,000
Construction			225,000					\$225,000
Total		50,000	250,000					\$300,000
Estimated Personnel Cost								\$0

Dyer Street Drainage Improvements

Dept. Priority: 8

Description: This project would provide funding for a new outfall sewer and drainage collection system along Dyer Street.

Purpose: The purpose of this project is to create positive drainage and reduce ponding along the right-of-way.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		301,000						\$301,000
Total		301,000						\$301,000
Estimated Personnel Cost								\$0

Hartwell Community Drainage Imprvmnts.

Dept. Priority: 6

Description: Stormwater Management Utility (SMU) will partner with the Department of Transportation and Engineering (DOTE) on a grant-funded street improvement project, targeting the following streets: Parkway Avenue, Wildwood Avenue and Monon Avenue. Drainage improvements will include many of the typical stormwater drainage infrastructure such as inlets, pipes, intake, bioswales, porous pavements, curbs and rock-lined channels, etc.

Purpose: This project will improve drainage along unimproved streets within the Hartwell Community. The Hartwell Community Council submitted a Community Priority request dated 2008 identifying the following streets as being deteriorated and lacking adequate drainage: sections of Decamp, Parkway, Glendale, Sheehan, Woodbine, Wildwood, and Monon Avenues. Depending on available grant funding, the Department of Transportation and Engineering (DOTE) and the Stormwater Management Utility (SMU) have agreed to target three of the streets, which represent the greatest need based on pavement condition and lack of drainage leading to excessive ponding and potential flooding problems.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			100,000			100,000	100,000	\$300,000
Total			100,000			100,000	100,000	\$300,000
Estimated Personnel Cost								\$0

Eatondale Stormwater Intake Imprvmnts.

Dept. Priority: 7

Description: This project would provide funding for the construction of an access road and other improvements in the Eatondale drainage channel, as necessary to facilitate operation and cleaning of the existing intake structure.

Purpose: This project will improve maintenance access to this structure. Currently, maintenance and cleaning access to this structure is very costly and disruptive to the property owner.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			250,000					\$250,000
Total			250,000					\$250,000
Estimated Personnel Cost								\$0

Settle - Madison to Roe

Dept. Priority: 12

Description: This project will provide drainage improvement by creating positive stormwater drainage to reduce ponding.

Purpose: The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			32,000					\$32,000
Construction				208,000				\$208,000
Total			32,000	208,000				\$240,000
Estimated Personnel Cost								\$0

Winton 84-inch Sewer Elimination

Dept. Priority: 9

Description: This project is to fill, seal, and abandon a deteriorated 84-inch corrugated metal culvert pipe that crosses Winton Road and is not needed for public or private drainage.

Purpose: Due to regrading of the Gray Road Landfill, the drainage through the site no longer runs through an 84-inch storm culvert. Upstream access to this pipe has been eliminated and is now covered by several feet of fill making the culvert a confined space access requirement. It is now very expensive to inspect and maintain. This project will fill and seal the pipe with a flowable, cementitious, fill material.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				6,000				\$6,000
Construction				64,000				\$64,000
Total				70,000				\$70,000
Estimated Personnel Cost								\$0

Orlando Pl - Stewart to Peabody

Dept. Priority: 13

Description: This project will provide resources for drainage improvement on Orlando Place.

Purpose: The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				189,000				\$189,000
Total				189,000				\$189,000
Estimated Personnel Cost								\$0

Stewart Avenue - Madison Rd. to Orla

Dept. Priority: 14

Description: This project will provide resources for drainage improvement along Stewart Avenue.

Purpose: The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				94,000				\$94,000
Total				94,000				\$94,000
Estimated Personnel Cost								\$0

West Fork Channel Repair

Dept. Priority: 10

Description: This project would provide funding to repair concrete floors and concrete walls in the West Fork Channel which are deteriorating. If the MSD project moves forward and MSD determines that eliminating the channel is the best solution, then SMU will coordinate the work with MSD. Until then, these channel floors and walls need to be repaired.

Purpose: The purpose of this project is to provide efficient flow of stormwater.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction					300,000			\$300,000
Total					300,000			\$300,000
Estimated Personnel Cost								\$0

Moorehead St. to Swift Ave. Drainage Imp

Dept. Priority: 11

Description: This project will construct approximately 400 lineal feet of storm sewer and approximately 4 inlets to improve drainage along Moorehead Street.

Purpose: The purpose of this project is to provide stormwater infrastructure to an unimproved street to resolve significant ponding and surface flooding during heavy rain events.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					70,000			\$70,000
Land					10,000			\$10,000
Construction					218,000			\$218,000
Other					2,000			\$2,000
Total					300,000			\$300,000
Estimated Personnel Cost								\$0

Haley Ave. at Settle St.

Dept. Priority: 15

Description: This project will provide resources for drainage improvement along Haley Avenue.

Purpose: The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					29,000			\$29,000
Construction						189,000		\$189,000
Total					29,000	189,000		\$218,000
Estimated Personnel Cost								\$0

Dunaway Ct.

Dept. Priority: 16

Description: This project will provide resources for drainage improvement along Dunaway Court.

Purpose: The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						17,000		\$17,000
Construction							111,000	\$111,000
Total						17,000	111,000	\$128,000
Estimated Personnel Cost								\$0

Osgood St.

Dept. Priority: 17

Description: This project will provide resources for drainage improvement along Osgood Street.

Purpose: The purpose of this project is to create positive stormwater drainage and reduce ponding.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						7,000		\$7,000
Construction							46,000	\$46,000
Total						7,000	46,000	\$53,000
Estimated Personnel Cost								\$0

MSD Capital Improvements Fund

Towers East PS Elimination

Dept. Priority: 1

Description: This project consists of the installation of approximately 1,430 feet of sanitary sewer from the Towers East Pump Station to the Ponderosa Pump Station, replacing the Ponderosa Pump Station, and replacement of 2,200 feet of existing forcemain from the Ponderosa Pump Station to the intersection of Sheperd Road and Colerain Ave. This project will eliminate the Towers East Pump Station. This project is located in Green Township and the City of Cincinnati.

Purpose: This project will eliminate the Towers East Pump Station that was installed in 1971. This pump station requires high maintenance that requires the blockage of Shepherd Creek Road. This project is listed in the Wet Weather Improvement Plan Project ID 20460.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		2,154,100						\$2,154,100
Total		2,154,100						\$2,154,100
Estimated Personnel Cost								\$0

Werk and Westbourne EHRT Facility

Dept. Priority: 3

Description: This project consists of a high rate treatment facility to provide storage, settling, and screening for CSO 522 at Werk and Westbourne Drive. This project is located in Green Township.

Purpose: This project will remediate a source of frequent health, odor, and aesthetic problems in the neighboring area due to CSO discharges.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		439,000						\$439,000
Land		270,000						\$270,000
Construction					38,482,900			\$38,482,900
Total		709,000			38,482,900			\$39,191,900
Estimated Personnel Cost								\$0

CSO 194 High Point Sewer Separation

Dept. Priority: 27

Description: This project is located in Westwood Northern Boulevard, Temple Avenue, Feltz Avenue, Hull Avenue, Wardall Avenue, and McFarlan Park Drive in the Westwood neighborhood of the City of Cincinnati. This project will partially separate a combined sewer area by construction of parallel sewers. Street inlets, ravine inlets, driveway drains, and parking lot drains are to be diverted from the combined sewer. Roof loads on buildings with combined internal plumbing will remain in the combined sewer.

Purpose: The purpose of this project is to reduce overflows at CSO 194 in accordance with the goals of the Wet Weather Improvement Program. Hydraulic modeling shows that for the typical year storm, CSO 194 overflows 22 times per year with a modeled overflow volume of 8.86 million gallons. This project is included in Westwood Northern Bundle in the Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		480,000						\$480,000
Construction				4,159,900				\$4,159,900
Total		480,000		4,159,900				\$4,639,900
Estimated Personnel Cost								\$0

CSO 195 Westwood Northern Sewer Separ.

Dept. Priority: 28

Description: This project is located in Westwood Northern Boulevard, Camic Place, Augusta Avenue, Phoenix Avenue, and Boudinot Avenue in the Westwood neighborhood of the City of Cincinnati and in the City of Cheviot. This project will partially separate a combined sewer area by construction of parallel sewers. Street inlets, ravine inlets, driveway drains, and parking lot drains are to be diverted from the combined sewer. Roof loads on buildings with combined internal plumbing will remain in the combined sewer.

Purpose: The purpose of this project is to reduce overflows at CSO 195 in accordance with the goals of the Wet Weather Improvement Program. Hydraulic modeling shows that for the typical year storm, CSO 195 overflows 38 times per year with a modeled overflow of 12.44 million gallons. This project is included in the Westwood Northern Bundle in the Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		120,000						\$120,000
Construction					3,355,000			\$3,355,000
Total		120,000			3,355,000			\$3,475,000
Estimated Personnel Cost								\$0

CSO 525 Mt. Airy Grating Sewer Separ.

Dept. Priority: 29

Description: This project is located in Westwood Northern Boulevard, Boudinot Avenue, North Bend Road, Alpine Place, Puhlman Avenue, Van Zandt Lane, and Dickinson Road in the Westwood neighborhood of the City of Cincinnati, in the City of Cheviot, and in Green Township. This project will partially separate a combined sewer area by construction of parallel sewers. Street inlets, ravine inlets, driveway drains, and parking lot drains are to be diverted from the combined sewer. Roof loads on buildings with combined internal plumbing will remain in the combined sewer.

Purpose: The purpose of this project is to reduce overflows at CSO 525 in accordance with the goals of the Wet Weather Improvement Program. Hydraulic modeling shows that for the typical year storm, CSO 525 overflows 22 times per year with a modeled overflow volume of 5.89 million gallons. This project is included in the Westwood Northern Bundle in the Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		192,000						\$192,000
Construction						3,406,800		\$3,406,800
Total		192,000				3,406,800		\$3,598,800
Estimated Personnel Cost								\$0

Lower Mill Creek Partial Remedy

Dept. Priority: 33

Description: This project is comprised of an EHRT Alternatives Analysis that will: 1) describe components of the facility for which MSD intends to seek a PTI; 2) describe a range of alternatives for the EHRT; and 3) compare the EHRT in the Original LMCPR with alternative EHRTs for clarification by cost, benefits in pollutant removal, and cost-effectiveness. This project will also provide tunnel planning, design, and construction to reduce CSO discharges into the Lower Mill Creek.

Purpose: The purpose of this project is to fulfill a requirement of the Wet Weather Improvement Program by reducing CSO discharges into the Lower Mill Creek.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,500,000	7,500,000	7,500,000	6,461,600	1,500,000		\$33,461,600
Construction						288,595,000		\$288,595,000
Total		10,500,000	7,500,000	7,500,000	6,461,600	290,095,000		\$322,056,600
Estimated Personnel Cost								\$0

SSO 1000 Elimination

Dept. Priority: 34

Description: This project is intended eliminate SSO 1000. The June 2009 submittal project description/design calls for the replacement of approximately 4,400 feet of the existing main line public sewer. MSD will examine this and other alternatives to address this problem. This project is in the Pleasant Ridge neighborhood of the City of Cincinnati.

Purpose: This project will eliminate SSO 1000. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		268,000						\$268,000
Construction					2,023,600			\$2,023,600
Total		268,000			2,023,600			\$2,291,600
Estimated Personnel Cost								\$0

SSO 228 Elimination

Dept. Priority: 35

Description: This project is intended to result in the elimination of SSO 228. The June 2009 submittal project description/design calls for the replacement of approximately 3,100 feet of the existing main line public sewer. MSD will examine this and other alternatives to address this problem. This is in the Kennedy Heights neighborhood of the City of Cincinnati.

Purpose: This project will eliminate SSO 228. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		201,200						\$201,200
Construction					1,499,800			\$1,499,800
Total		201,200			1,499,800			\$1,701,000
Estimated Personnel Cost								\$0

LMWWTP Planning Bundle

Dept. Priority: 43

Description: The project bundle will plan the Little Miami WWTP Bundle. This request is to begin the planning effort on four of these projects; 10170782 LM Four Mile Pump Station Upgrade, 10170785 LMWWTP Pump Station Hydraulic Improvements, 10170794 Standby Power, 10172260 Dry Weather Pump Station. These four projects are included in WWIP Phase 1 for planning and design but reliability concerns at the Four Mile PS may advance these to construction in Phase 1. These projects are in the East End neighborhood of the City of Cincinnati.

Purpose: The project bundle will provide the firm pumping capacity of 55 MGD average daily flow and 100 MGD peak wet weather flows to the plant as required by the WWIP. It will also provide more reliability to pump and treat flows with necessary electrical upgrades at the Four Mile Pump Station and the addition of secondary power for the entire facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,033,700	5,582,800					\$6,616,500
Total		1,033,700	5,582,800					\$6,616,500
Estimated Personnel Cost								\$0

CSO 135 Improvements

Dept. Priority: 47

Description: This project is intended to make improvements to CSO 135. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in Columbia Township.

Purpose: This project will make regulator improvements to CSO 135. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		43,400						\$43,400
Total		43,400						\$43,400
Estimated Personnel Cost								\$0

CSO 43 Improvements

Dept. Priority: 48

Description: This project is intended to make improvements to CSO 43. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located on Charloe St. just east of Saguin St. in the Madisonville neighborhood of the City of Cincinnati

Purpose: This project will make improvements to CSO 43. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		44,400						\$44,400
Total		44,400						\$44,400
Estimated Personnel Cost								\$0

CSO 54 Improvements

Dept. Priority: 49

Description: This project is intended to make improvements to CSO 54. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the Pleasant Ridge neighborhood of the City of Cincinnati.

Purpose: This project will make improvements to CSO 54. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		40,200						\$40,200
Construction						314,700		\$314,700
Total		40,200				314,700		\$354,900
Estimated Personnel Cost								\$0

CSO 170 Improvements

Dept. Priority: 50

Description: This project will make regulator improvements to CSO 170. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the City of Norwood.

Purpose: This project is intended to make improvements to CSO 170. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		42,400						\$42,400
Total		42,400						\$42,400
Estimated Personnel Cost								\$0

CSO 187 Improvements

Dept. Priority: 51

Description: This project is intended to result in improvements to CSO 187. MSD will examine alternatives to address this problem. This project is in the Pleasant Ridge neighborhood of the City of Cincinnati.

Purpose: This project will make improvements to CSO 187. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		39,100						\$39,100
Construction				295,100				\$295,100
Total		39,100		295,100				\$334,200
Estimated Personnel Cost								\$0

CSO 214 Storage Facility

Dept. Priority: 52

Description: This project is intended to increase storage in the collection system at CSO 214. The June 2009 submittal Project Description/Design calls for the construction of a storage facility. MSD will examine this and other alternatives to address this problem. This project is located in Columbia Township.

Purpose: This project will increase storage in the collection system at CSO 214. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,505,200						\$2,505,200
Land			218,800					\$218,800
Total		2,505,200	218,800					\$2,724,000
Estimated Personnel Cost								\$0

CSO 500 Improvements

Dept. Priority: 53

Description: This project is intended to result in improvements to CSO 500. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

Purpose: This project will make improvements to CSO 500. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		42,900						\$42,900
Total		42,900						\$42,900
Estimated Personnel Cost								\$0

CSO 501 Improvements

Dept. Priority: 54

Description: This project is intended to result in improvements to CSO 501. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

Purpose: This project will make improvements to CSO 501. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		43,400						\$43,400
Total		43,400						\$43,400
Estimated Personnel Cost								\$0

CSO 549 Improvements

Dept. Priority: 55

Description: This project is intended to result in improvements to CSO 549. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in Norwood.

Purpose: This project will make improvements to CSO 549. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		43,900						\$43,900
Total		43,900						\$43,900
Estimated Personnel Cost								\$0

CSO 550 Improvements

Dept. Priority: 56

Description: This project is intended to result in improvements to CSO 550. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This project is located in Norwood.

Purpose: This project will make improvements to CSO 550. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		44,400						\$44,400
Total		44,400						\$44,400
Estimated Personnel Cost								\$0

CSO 551 Sewer Separation

Dept. Priority: 57

Description: This project is intended to result in the reduction of overflows at CSO 551. The June 2009 submittal Project Description/Design calls for sewer separation. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

Purpose: This project will separate sewers to reduce overflows at CSO 551. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		567,100						\$567,100
Land			59,800					\$59,800
Construction					4,125,900			\$4,125,900
Total		567,100	59,800		4,125,900			\$4,752,800
Estimated Personnel Cost								\$0

CSO 552 Improvements

Dept. Priority: 58

Description: This project is intended to result in improvements to CSO 552. The June 2009 submittal Project Description/Design calls for regulator improvements. MSD will examine this and other alternatives to address this problem. This is in the Oakley neighborhood of the City of Cincinnati.

Purpose: This project will make improvements to CSO 552. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		41,900						\$41,900
Total		41,900						\$41,900
Estimated Personnel Cost								\$0

CSO 553 Sewer Separation

Dept. Priority: 59

Description: This project is intended to result in the reduction of overflows at CSO 553. The June 2009 submittal Project Description/Design calls for sewer separation. MSD will examine this and other alternatives to address this problem. This project is located in the Oakley neighborhood of the City of Cincinnati.

Purpose: This project will separate sewers to reduce overflows at CSO 553. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		293,000						\$293,000
Land			59,800					\$59,800
Total		293,000	59,800					\$352,800
Estimated Personnel Cost								\$0

Upper Duck Creek HRT Facility

Dept. Priority: 60

Description: This project will examine the possibility of the construction of an EHRT and/or other alternatives to address problems associated with CSOs 170, 549, 550, 501, 500. This project is located in the City of Norwood.

Purpose: This project will construct an EHRT facility and/or other alternatives. This Phase 1 Wet Weather Improvement Plan project is part of the Upper Duck Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,700,100						\$2,700,100
Land			648,800					\$648,800
Total		2,700,100	648,800					\$3,348,900
Estimated Personnel Cost								\$0

Eastern/Delta Sewer Separation Ph 3

Dept. Priority: 63

Description: This project will separate the area tributary to CSO 467A to bring about elimination of the CSO, construct flow regulators and flap gate structures at CSO's 467, 468 and 469, Demolish Delta Ave. PS, and separate and eliminate CSO 657. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This project will eliminate two CSO's and provide better high water protection. This project will decrease maintenance costs at the CSO's and at the Delta Avenue Pump Station by an average of \$38,500 per year. Project Mandated under Global Consent Decree.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		11,447,100						\$11,447,100
Total		11,447,100						\$11,447,100
Estimated Personnel Cost								\$0

Sewer Relining Program

Dept. Priority: 66

Description: This program conducts internal lining of sewers and external lining of aerial sewers throughout the system as a cost effective method of rehabilitating structurally deteriorated sewers. This program will include (but not limit itself to) spiral wound pipe, pipe bursting, carbon filament wrapping, directional drilling, and jack-and-boring. These projects are identified through investigations of the sewer lines and are prioritized based on a standardized condition assessment procedure.

Purpose: Lining provides a cost-effective method of rehabilitating deteriorated sewers while improving the hydraulic performance of the sewer. This work may also increase development credits.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		577,800	597,600	618,600	640,200	659,400	9,153,400	\$12,247,000
Construction		7,280,400	7,535,600	7,799,300	8,072,300	8,314,500		\$39,002,100
Total		7,858,200	8,133,200	8,417,900	8,712,500	8,973,900	9,153,400	\$51,249,100
Estimated Personnel Cost								\$0

Manhole Rehabilitation Program

Dept. Priority: 67

Description: This program provides a cost effective method of rehabilitating structurally deteriorated manholes throughout the system. Manhole rehab projects are identified through investigations and are prioritized based on a standardized condition assessment procedure. NOTE: This program is expected to require future funding beyond the present 5 year CIP window (2011-2015).

Purpose: The Global Consent Decree requires MSDGC to rehabilitate 150 manholes each year to reduce infiltration and inflow upstream of SSOs to reduce overflows. This project creates development credits upstream of an SSO.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		96,400	99,600	103,000	106,800	110,000	1,525,700	\$2,041,500
Construction		1,213,400	1,256,000	1,300,100	1,345,400	1,385,800		\$6,500,700
Total		1,309,800	1,355,600	1,403,100	1,452,200	1,495,800	1,525,700	\$8,542,200
Estimated Personnel Cost								\$0

Water in Basement Prevention Program

Dept. Priority: 68

Description: This program performs modifications on private property to eliminate sewage backups in buildings from wet weather related surcharged sanitary and combined sewer systems. Solutions include installation of backflow prevention valves, pumping systems, plumbing changes, upgraded electrical services, waterproofing, recessed driveway filling, regrading of earth, or other technologies. This program operates clean-up claims, prevention activities, customer education and communication, property acquisition, and other activities related to the administration and management of this program.

Purpose: This program eliminates water in basement problems in a more cost effective way than upgrading area sewers.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		532,600	130,400	130,400	130,400	130,400	2,750,000	\$3,804,200
Land		1,077,900	1,862,000	1,862,000	1,862,000	1,862,000		\$8,525,900
Construction		1,139,500	757,600	757,600	757,600	757,600		\$4,169,900
Total		2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	\$16,500,000
Estimated Personnel Cost								\$0

RDI/I Program

Dept. Priority: 69

Description: Projects for RDI/I are identified through investigations which may use intrusive methods. Remedial projects are funded through this program or either or both of the sewer relining and manhole rehabilitation allowance programs, depending on the choice of construction methods. This program will impact various locations throughout Hamilton County. NOTE: The Rainfall Derived Infiltration and Inflow Program is expected to require future funding beyond the present 5 year CIP window (2011-2015)

Purpose: This program will assist in the elimination of sanitary sewer overflows.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,303,800	624,900	646,800	669,400	692,800	4,711,400	\$8,649,100
Construction		2,700,000	3,541,200	3,665,100	3,793,400	3,926,200		\$17,625,900
Total		4,003,800	4,166,100	4,311,900	4,462,800	4,619,000	4,711,400	\$26,275,000
Estimated Personnel Cost								\$0

WWIP Development Studies and Reports

Dept. Priority: 70

Description: This program's key components include the development and implementation of a monitoring program, a reliable water quality index, reliable tools to assess water quality, effective communication, and WWIP strategies that will provide direction to MSD's Project and Business Development Division NOTE: The WWIP Progress Studies and Recreation Management allowance is expected to require future funding beyond the present 5 year CIP window (2011-2015).

Purpose: The purpose of this allowance is to create and implement a focused recreation management strategy tied to weather radar and ultimately the System Wide Model and to develop strategies pertaining to the implementation of the WWIP.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,684,600	1,730,400	1,527,900	1,577,000	1,624,300	1,656,800	\$9,801,000
Total		1,684,600	1,730,400	1,527,900	1,577,000	1,624,300	1,656,800	\$9,801,000
Estimated Personnel Cost								\$0

MSD Sustainable Infrastructure Program

Dept. Priority: 71

Description: This program's activities will initially include LID Demonstration projects (to evaluate technologies and reduce storm water impacts to CSO's), Pilot projects (to evaluate multiple methods in a set of multiple projects), Regional BMP projects (larger sewershed projects expected to capture over 10 million gallons), and Large Scale projects (long term projects in major CSO sewersheds) NOTE: The MSD Sustainable Infrastructure Program is expected to require future funding beyond the present 5 year CIP window (2011-2015)

Purpose: This program will fund the use of Low Impact Development Best Management Practices (LID BMP), storm water offloading through stream separation, and promotion of sustainable best practices to remove storm water from sewers in both CSO and SSO areas.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		7,027,400	8,849,400	10,410,900	11,712,300	12,063,700	47,277,100	\$97,340,800
Land		2,219,100	2,794,500	3,287,700	3,698,600	3,809,600		\$15,809,500
Construction		17,753,500	22,356,100	26,301,400	29,589,100	30,476,800		\$126,476,900
Total		27,000,000	34,000,000	40,000,000	45,000,000	46,350,100	47,277,100	\$239,627,200
Estimated Personnel Cost								\$0

Urgent Capacity Response

Dept. Priority: 72

Description: The measures in this allowance are either not identified as WWIP projects or would be moved up from existing WWIP schedules. All construction projects will undergo public review and evaluation as part of proposed legislation and approval by the Board of County Commissioners. This program will impact various locations in Hamilton County. NOTE: The Urgent Capacity Response Project is expected to require future funding beyond the present 5 year CIP window (2011-2015).

Purpose: This program will fund measures that restore sewer capacity in existing CSO communities by identifying urgent WWIP construction work that is needed to address urgent CSO community capacity needs, WIB issues, or unpermitted flows.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		655,000	677,800	701,500	726,000	747,800	3,051,200	\$6,559,300
Land		262,000	271,100	280,600	290,400	299,100		\$1,403,200
Construction		1,702,500	1,762,300	1,824,000	1,887,900	1,944,500		\$9,121,200
Total		2,619,500	2,711,200	2,806,100	2,904,300	2,991,400	3,051,200	\$17,083,700
Estimated Personnel Cost								\$0

Home Sewer Treatment System Extensions

Dept. Priority: 73

Description: This is a wet weather allowance, which will fund various assessment sewer projects in WWIP watersheds (Mill Creek, Little Miami River, Duck Creek, Muddy Creek and Rapid Run). The assessment sewer projects will extend water quality standard-compliant sewers to existing homes that are currently served by Home Sewage Treatment Systems (HSTS). This project includes design, property acquisition and construction of public sewers and sewer laterals. Each project will be presented to the BOCC for approval before encumbering funds for a specific project. This project is expected to require future funding beyond the present 5 year CIP window (2011-2015).

Purpose: This project will provide public funding for various assessment sewer projects in watersheds, which will impact the water quality of the receiving streams MSD is mandated to improve. The assessment sewer projects will convert Home Sewage Treatment Systems (HSTS) to sewer service, thereby reducing the discharge of under-treated sewage to WWIP watersheds. 60 to 90 percent of discharging HSTS can no longer meet effluent standards for fecal coliform due to their age and outdated equipment. Failing or improperly functioning HSTS are a source of discharge that has been linked to dry weather bacterial exceedances.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,833,700	1,897,900	1,964,300	2,033,100	2,094,100	2,136,000	\$11,959,100
Total		1,833,700	1,897,900	1,964,300	2,033,100	2,094,100	2,136,000	\$11,959,100
Estimated Personnel Cost								\$0

WWIP Mangement and Suppoprt Services

Dept. Priority: 74

Description: This project will provide for the administration of the Wet Weather Program as specified in the Consent Order.

Purpose: This project supports the internal efforts, supplemental staff and professional services necessary to carry out the Wet Weather Program. The activities will include project and program scheduling, project estimating, project controls, risk management efforts, program communications and outreach services.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		12,800,000	13,000,000	13,385,000	13,000,000	13,000,000	13,260,000	\$78,445,000
Total		12,800,000	13,000,000	13,385,000	13,000,000	13,000,000	13,260,000	\$78,445,000
Estimated Personnel Cost								\$0

Spring Leaf Pump Station Elimination

Dept. Priority: 75

Description: This project will eliminate the Spring Leaf Pump Station by constructing approximately 3364 feet of 8-inch sewer and 4577 feet of 15-inch sewer. This project is located in Colerain Township.

Purpose: The purpose of this project is to eliminate the Spring Leaf Pump Station. This pump station uses high speed motors which wear out 4 times faster than the more typical motors. There have been several odor complaints when the system has failed as well as water in basement incidents. Triple Bottom Line Analysis has shown that the recommended solution is to construct a gravity sewer that will eliminate this pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		413,100						\$413,100
Land		262,100						\$262,100
Construction				2,181,800				\$2,181,800
Total		675,200		2,181,800				\$2,857,000
Estimated Personnel Cost								\$0

Homelawn Estates PS Elimination

Dept. Priority: 76

Description: This project will construct approximately 582 feet of 8-inch gravity sanitary sewer to eliminate the Homelawn Estates Pump Station. This project is located in Green Township.

Purpose: This project will eliminate the Homelawn Estates Pump Station. The existing structure is known to be in poor condition. The pump station is a previously converted air lift station consisting of a single pump and no back up power. Triple Bottom Line Analysis was conducted and the recommended solution was to construct a gravity sewer to eliminate the Pump Station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		84,700						\$84,700
Land		47,200						\$47,200
Construction				356,200				\$356,200
Total		131,900		356,200				\$488,100
Estimated Personnel Cost								\$0

White Oak Pump Station Elimination

Dept. Priority: 77

Description: This project will install 675 feet of 12-inch sewer which will eliminate the White Oak Terrace Pump Station. This project is located in Green Township.

Purpose: This project will eliminate an existing lift station that is in poor condition. There are health risks due to sewage leaking from the can. A recent capital project addressed some of the problems at this pump station by replacing the air compressor with a submersible pump and cleaning the well. These improvements were intended as a temporary solution. The pump station still lacks back up power.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		96,200						\$96,200
Land		77,900						\$77,900
Construction				578,600				\$578,600
Total		174,100		578,600				\$752,700
Estimated Personnel Cost								\$0

Wesselman Sewer Phase II-A

Dept. Priority: 78

Description: This project will install approximately 7,220 feet of 12-24 inch sewer to enable elimination of the Hampton Pointe Pump Station, activate existing dry line sewers serving approximately 45 homes in the Glens of Hutchinson subdivision, provide public sewer to the Diamond Oaks Career Development Center campus, to enable the elimination of a septage holding tank serving the Nathanael Green Lodge, and to enable the elimination of a private pump station for Clearwater Crossing. This project is located in Green Township.

Purpose: This project will allow for the elimination of the following: Hampton Pointe Pump Station, Diamond Oaks private treatment plant, septage holding tank serving the Nathaniel Greene Lodge, private pump station for Clearwater Crossing, and provide a viable option to eliminate the Glenview Pump Station at a later date.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		70,000						\$70,000
Construction		3,867,500						\$3,867,500
Total		3,937,500						\$3,937,500
Estimated Personnel Cost								\$0

CSO 410 Stream Separation

Dept. Priority: 80

Description: This project is located at CSO 410 Fenimore Street Diversion Dam and runs perpendicular beneath River Road (US 50) from stormwater inlet 198061008 to the Ohio River. This project will design and construct 210 linear feet of 60-inch diameter storm culvert from the above mentioned storm inlet to the Ohio River, 150 linear feet of open cut storm sewer (rerouting the storm flow), and 225 linear feet of sanitary sewer relocation to facilitate separation efforts. This project is located in the Riverside neighborhood of the City of Cincinnati.

Purpose: Based on modeling results and an estimated project cost of \$1,681,300, this project will separate 20.9 million gallons per typical year from the combined sewer at a cost of \$.08 per gallon. Overflows at CSO 410 will be reduced by 22.3 million gallons per typical year at a cost of \$.07 per gallon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		11,500						\$11,500
Construction		1,448,200						\$1,448,200
Total		1,459,700						\$1,459,700
Estimated Personnel Cost								\$0

MUCRWWTP Electrical Upgrades

Dept. Priority: 81

Description: This project includes replacement and relocation of significant electrical components that are old and in poor condition including switchgear, panel boards and motor control centers. The components are located throughout the plant and opportunities exist for consolidation of equipment. Isolation of components and conditioning of air space along with use of modern equipment can improve power distribution and equipment life spans. Infrared windows are included in the upgrades to facilitate the electrical thermography program. The plant is located in the Cincinnati neighborhood of Saylor Park.

Purpose: An evaluation of the Muddy Creek WWTP electrical system resulted in recommendations for upgrades or replacement of very old equipment. Some components are over 30 years old and were manufactured by a company no longer in business. At several locations in the plant replacement parts are no longer manufactured and will become increasingly difficult to obtain.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		190,000						\$190,000
Construction		6,877,500						\$6,877,500
Total		7,067,500						\$7,067,500
Estimated Personnel Cost								\$0

Dellers Glen PS Elimination

Dept. Priority: 83

Description: This project will consist of constructing approximately 290 feet of 8-inch sanitary sewer and demolishing the existing Dellers Glen Pump Station. This pump station was evaluated for elimination with partial design work under CIP 97-02. This project is located in Delhi Township.

Purpose: This project will eliminate the existing Dellers Glen Pump Station. Eliminating this pump station will provide significant cost savings to MSD by eliminating operating and maintenance costs to maintain the pump station as well as eliminate sewer backups caused by mechanical failures at the pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		467,000						\$467,000
Total		467,000						\$467,000
Estimated Personnel Cost								\$0

Bender Rd Aerial Sewer Crossing

Dept. Priority: 84

Description: This project consists of the protection of approximately 75 feet of 24 inch sanitary sewer beginning approximately 210 feet west and 170 feet south of the intersection of Hillside Ave and Bender Rd., then continuing westward 75 feet. This project is located in the Riverside neighborhood of the City of Cincinnati.

Purpose: This project will protect a spiral welded steel sewer pipe which is located above Bender Creek and the normal pool level of the Ohio River. The aerial sewer is in the path of creek debris, including sections of fallen trees, which have resulted in several dents to the sewer. This project will construct a protective frame upstream on Bender Creek to protect the sewer from direct impacts from debris.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		129,000						\$129,000
Total		129,000						\$129,000
Estimated Personnel Cost								\$0

Country Club Estates PS Elimination

Dept. Priority: 85

Description: This project consists of the construction of approximately 3200 feet of gravity sewer between the Country Club Estates Pump Station, located at 1155 Glen Eagles Court, and existing Sanitary Sewer No. 2194 running in Rapid Run Road. The existing pump station will be decommissioned and removed. This project is located in Delhi Township.

Purpose: This project will eliminate the Country Club Estates Pump Station that was installed in 1963, and which is functionally obsolete due to lack of capacity and of a secondary power source. The pump station has overflowed occasionally to a nearby creek. This project replaces CIP 96-13 which studied the possibility of upgrading the Country Club Estates Pump Station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,444,900						\$1,444,900
Total		1,444,900						\$1,444,900
Estimated Personnel Cost								\$0

Wastewater Engineering Building Lease

Dept. Priority: 86

Description: The building will be located on Woodrow Street in the City of Cincinnati's Lower Price Hill neighborhood. The building will provide additional office space to meet the staffing needs for the Consent Decree's Wet Weather Improvement Program. NOTE: This project will have costs beyond the current 5 year CIP window (2011-2015).

Purpose: This project will provide funds for the lease/acquisition of the new MSD Engineering Building, which will be used for housing the MSD and supplemental engineering staff to support the Wet Weather Program. The City of Cincinnati is building the facility and will lease the building to MSD at an annual cost of \$1.2 million for 20 years. The MSD/Hamilton County will own this building at the end of the lease.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering							1,200,000	\$1,200,000
Construction		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000		\$6,000,000
Total		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	\$7,200,000
Estimated Personnel Cost								\$0

Dellway Ave Sewer Replacement

Dept. Priority: 87

Description: This project consists of the replacement/rehabilitation of approximately 3,220 feet of combined sewers with varying sizes from 12 inches to 72 inches in diameter. The project begins approximately 170 feet west of the intersection of Van Buren Ave. and Whittier St. and continues to the intersection of Blair Ct. and Beresford Ave. This project is located in Avondale neighborhood in the City of Cincinnati.

Purpose: The project will replace severely deteriorated sewers that are subject to frequent repairs. Some segments of the sewers are built with segmented blocks and are constructed under two existing buildings which make the risk of collapse greater. The project will incorporate a combination of replacement by open-cut, Jack-and Bore, and Cured In Place Pipe (CIPP) rehabilitation techniques.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		2,592,600						\$2,592,600
Total		2,592,600						\$2,592,600
Estimated Personnel Cost								\$0

CSO 483 Sewer Separation

Dept. Priority: 93

Description: This project will convert an 8' X 14' combined sewer to storm only (eliminating combined/sanitary connections) and allowing two streams that enter the sewer to flow as runoff to the Mill Creek. The project will also construct necessary sanitary and combined infrastructure parallel to the converted 8' X 14' trunk sewer. All sanitary/combined service previously connected to the 8' X 14' trunk sewer will be connected to the new combined system running parallel along Kings Run Dr. This project is located in the Winton Hills neighborhood of the City of Cincinnati.

Purpose: Combined with the green control measure to be constructed under the CSO 483 Stream Separation project, this project will reduce typical year overflows at CSO 217 by 37 MG and CSO 483 by 223 MG. This will effectively eliminate CSO 483 during typical year loading. Additionally, Triple Bottom Line analysis forecasts major positive environmental and social impacts resulting from execution of this project.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		5,618,500						\$5,618,500
Total		5,618,500						\$5,618,500
Estimated Personnel Cost								\$0

Cora Avenue Sewer Replacement

Dept. Priority: 94

Description: This project consists of replacing approximately 1,138 feet of 8-inch mainline sewer composed of PVC, vitrified clay, and cast iron, between Cora Avenue and Fenton Avenue, south of Harrison Avenue. This project is located in the Westwood neighborhood of the City of Cincinnati.

Purpose: This project will replace an 8-inch sanitary sewer installed in 1924 that is aging and deteriorating. Portions of the pipe are deformed and broken and others have partially collapsed. The sewer is also damaged at the point of connection for many of the service laterals.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		90,600						\$90,600
Land		98,900						\$98,900
Construction				518,000				\$518,000
Total		189,500		518,000				\$707,500
Estimated Personnel Cost								\$0

North Avondale Basin Study

Dept. Priority: 95

Description: This project will study the North Avondale basin which drains to CSO 482 and CSO 487. The study will review models and look into feasibility of partial separation of storm and sanitary. This project is in the North Avondale neighborhood of the City of Cincinnati.

Purpose: The North Avondale basin sees frequent surcharging and water in basement claims. A basin study will look into existing conditions and help complete active projects and long term planning by possibly separating some of the storm flow in order to develop the best long term solutions for projects in the basin.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		698,000						\$698,000
Total		698,000						\$698,000
Estimated Personnel Cost								\$0

German Cemetery Sewer Replacement

Dept. Priority: 96

Description: This project will rehab 1,100 feet of failing 12, 18, 22, and 24-inch combined sewer beginning at the north terminus of Mentor Street and continuing northeast towards Gilbert Avenue. This work will involve replacement of some sewer sections and lining of other segments. This project is in the Walnut Hills neighborhood of the City of Cincinnati.

Purpose: This project will rehab a failing combined sewer and prevent further deterioration in other sections. This project is needed to prevent total failure of the sewer which would result in sewage backups in homes, a cemetery, or the public right of way.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		80,500						\$80,500
Land		111,000						\$111,000
Construction				460,400				\$460,400
Total		191,500		460,400				\$651,900
Estimated Personnel Cost								\$0

Benson St. Sewer Replacement

Dept. Priority: 97

Description: This project will replace and upsize approximately 4,100 feet of sewer, varying in size from 12-inches to 30-inches, from the Mill Creek Interceptor sewer to SSO 1001. This project is located in the City of Reading.

Purpose: The gravity sewer main along Benson Street from the Mill Creek interceptor sewer to the intersection with Hill Street currently experiences sewer main overloading at the intersection with Reading Road, encompasses SSO 1001, and provides service to several parcels of developable land in the vicinity. This project will address the sewer main overloading in this area, eliminate SSO 1001, and provide capacity to enable development within the sewershed. Planning and Design of this project was accomplished using the WWIP Urgent Capacity allowance (Project ID 10190209)

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		175,000						\$175,000
Construction		2,684,000						\$2,684,000
Total		2,859,000						\$2,859,000
Estimated Personnel Cost								\$0

Badgeley RTC Reloc and Grit Pit

Dept. Priority: 98

Description: This project will relocate CSO 125 and portions of the real time controls outside of the proposed Colerain Avenue roadway by providing the following: 1) CSO Regulator, 2) RTC Access Manhole, 3) Level sensors, 4) Sluice Gate, 5) New underflow sewer from the relocated CSO to the West Fork Channel Interceptor sewer, and 6) a new grit chamber. This project is located approximately 240 feet south of the intersection of Colerain and Jerome Avenues in the Northside neighborhood of the City of Cincinnati.

Purpose: This project will relocate CSO 125 and the real time controls access manhole out of the proposed roadway of the ODOT I-74 improvement project in this area. MSD has also identified the need for a grit pit at the facility in order to protect the facility. The grit chamber will be incorporated into the design of the facility relocation. This project is needed in order to maintain operation of the real time control facility at CSO 125 by providing adequate access for proper maintenance and inspection.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,873,000						\$1,873,000
Total		1,873,000						\$1,873,000
Estimated Personnel Cost								\$0

Macauley St. Sewer Replacement

Dept. Priority: 99

Description: This project will replace 460' of 24-inch sewer that is badly deteriorated with serious structural problems. This project will also install two new manholes and rehab an existing manhole. This project is located in the Mt. Auburn neighborhood of the City of Cincinnati.

Purpose: This project will replace a 24-inch brick combined sewer that was installed in 1908 and has reached the end of its useful life. This segment of sewer is badly deteriorated and has serious structural problems. It has caused no backups or overflows but it is a significant risk due to its depth of 40 feet.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		65,700						\$65,700
Land		35,000						\$35,000
Construction				310,100				\$310,100
Total		100,700		310,100				\$410,800
Estimated Personnel Cost								\$0

Mt. Airy Forest Sewer Replacement

Dept. Priority: 101

Description: This project will replace and upsize approximately 10,000 linear feet of existing 12-inch sewer. Detailed planning and design will consider alternate alignments to minimize impacts to the park, however the Fact Sheet cost estimate has been based on replacement and upsizing in the original alignment. This project is located in the Westwood neighborhood of Cincinnati.

Purpose: This project proposes to replace numerous segments of sanitary interceptor sewer within Mt. Airy Forest Park. These segments are undersized and in need of continued maintenance and are not candidates for lining. Failure to address this failing sewer could result in collapse and sewage discharges to the park.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		3,527,000						\$3,527,000
Total		3,527,000						\$3,527,000
Estimated Personnel Cost								\$0

Diehl Road Sewer Replacement

Dept. Priority: 102

Description: The project will replace approximately 2,000 feet of existing sewer which serves the Mt. Airy Family and Jobs Center. The project is located within the Mt. Airy Forest, parallel to I-74, approximately 1 mile northwest of the Montana Avenue exit. This project is in the Westwood neighborhood of the City of Cincinnati.

Purpose: The original sewer alignment was subject to overflow during the construction of I-74 in the 1970's. The overflow resulted in soil movement and subsequent damage to the sewer. In 1999, MSD performed an emergency sewer repair which has temporarily repaired the sewer. This project will design a more permanent solution along a similar alignment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		630,300						\$630,300
Total		630,300						\$630,300
Estimated Personnel Cost								\$0

Shasta Place Sewer Replacement

Dept. Priority: 103

Description: This project proposes to replace approximately 552 linear feet of exiting 12-inch combined sewer with new 12-inch conduit within the same alignment as the existing sewer. The project is located in the Westwood neighborhood of the City of Cincinnati. It is approximately 162 feet south of Shasta Place and 263 feet west of Homestead Place.

Purpose: The existing 12-inch combined sewer, installed in 1916, is deteriorated resulting in multiple fractures and buckling.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		227,600						\$227,600
Total		227,600						\$227,600
Estimated Personnel Cost								\$0

Lynnehaven Drive Sewer Replacement

Dept. Priority: 105

Description: Sewer sections at the end of Lynnehaven Drive between manholes 44810006 and 44810020 require replacement due to extensive buckling and fracturing of existing pipe. Even with recent advancements in lining technologies, the two pipe sections are not lining candidates. The project is located within the East Branch Mill Creek basin in Amberley Village.

Purpose: This project proposes replacement of two sewer sections serving 21 customers due to extensive buckling and fracturing of the existing pipe. Continued deterioration of the sewer will eventually lead to collapse, resulting in negative impacts to the existing level of service and to the local environment through potential discharges.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		145,900						\$145,900
Total		145,900						\$145,900
Estimated Personnel Cost								\$0

MCWWTP Raw Sewage PS Upgrade

Dept. Priority: 106

Description: This project will replace or rehabilitate the north station pumps and motors, rehabilitate influent north station gate valves, install automatic actuators for the north station discharge valves, rehabilitate concrete in the influent wet well, rehabilitate isolation gates, rehabilitate the control room and provide safety railing and emergency exit lighting. This project is in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: The raw sewage pump station is a critical facility for the waste water treatment system. Some components of the station are original to the 1959 construction and require replacement or major rehabilitation. The station initiates treatment by delivering waste water to the plant and thus unit failure could result in significant loss of treatment capacity and pose serious environmental and health threats.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,854,300						\$1,854,300
Construction		1,566,300	7,944,200					\$9,510,500
Total		3,420,600	7,944,200					\$11,364,800
Estimated Personnel Cost								\$0

SSO 603 and 704 Improvements

Dept. Priority: 109

Description: This project is located near a stream south of Trebor Drive in Sycamore Township. This project will replace 6000 feet of 15-inch and 18-inch sewer with 21-inch through 36-inch sewer in order to increase capacity and eliminate SSO's 603 and 704.

Purpose: The purpose of this project is to improve two SSO's. SSO 603 is active about 9 times per year, and SSO 704 is active about 8 times per year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		3,824,400						\$3,824,400
Total		3,824,400						\$3,824,400
Estimated Personnel Cost								\$0

MCWWTP Anaerobic Digester Conv

Dept. Priority: 110

Description: This project will eliminate the anaerobic digestion process, convert two (2) digesters to mixing/holding tanks, demolish ten (10) digesters and five (5) control rooms, and expand sludge feed wells to provide thickened sludge (undigested) for incineration. This project also includes improvements on HVAC, odor control, modifications to process piping, and appropriate controls to provide sludge feed to new Fluid Bed Incinerators (FBI). The project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: This project will convert two digesters for mixing primary and secondary thickened sludge. The mixing /Holding tanks will have solid fixed covers. The remaining 10 digestors will be cleaned, the floating covers removed and the structure demolished to ensure no sewage solids or gases can be trapped that allow a hazardous condition. The dewatering sludge feed wells will be expanded and a new PLC/I and C system will control sludge feed process.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		373,100						\$373,100
Construction		18,430,000						\$18,430,000
Total		18,803,100						\$18,803,100
Estimated Personnel Cost								\$0

Ardmore Ave. Sewer Replacement

Dept. Priority: 111

Description: This project will abandon approximately 920 feet of 24-inch combined sewer from MH-36701023 to MH-36708029, and propose a new 30-inch conduit from MH-36701023 to MH-36708029 on Ardmore Ave. to Mitchell Ave. This project is located in the North Avondale neighborhood of the City of Cincinnati.

Purpose: The Ex. 24" public sewer is cracked, fractured and partially collapsed. The sewer is currently located underneath several homes and needs to be relocated.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		1,470,200						\$1,470,200
Total		1,470,200						\$1,470,200
Estimated Personnel Cost								\$0

Wilder Avenue Sewer Replacement

Dept. Priority: 112

Description: This project will rehabilitate 549 feet of existing stone combined sewer. This project is located on private property in the Lower Price Hill neighborhood of the City of Cincinnati. The project crosses Wilder Avenue and ends in State Avenue.

Purpose: The purpose of this project is to extend the service life of an existing sewer and reduce maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		238,000						\$238,000
Total		238,000						\$238,000
Estimated Personnel Cost								\$0

Beckman Pump Station Elimination

Dept. Priority: 118

Description: This project will eliminate the Beckman Pump Station by installing approximately 307 feet of 8-inch sewer. This pump station is located at the terminus of Wycliffe Rd. in Anderson Township.

Purpose: This project will eliminate the Beckman Avenue Pump Station. The Dry Run Sewer currently being constructed will make eliminating this pump station feasible. The cost of eliminating this pump station is less than the one hundred year net present value of a gravity elimination sewer.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		79,700						\$79,700
Land		22,100						\$22,100
Construction				316,400				\$316,400
Total		101,800		316,400				\$418,200
Estimated Personnel Cost								\$0

LMWWTP-Four Mile PS Improv

Dept. Priority: 119

Description: The current equipment does not provide the level of reliability needed to operate the process efficiently. The influent gates have been flooded a number of times and they leak. Wet well cleaning will recover lost storage capacity as well as remove material that may damage pumps. This project includes: 1. Replace two influent gates, 2. Replace one discharge header isolation gate, 3. Repack ten pump valves, 4. Repack two main header valves, 5. Add operators to two main header valves, 6. Add and maintain process control signals, as needed, 7. Add process control logic as needed to monitor and operate valves remotely.

Purpose: The wastewater treatment plant must maintain its influent structure in order to treat incoming wastewater. Part of maintaining this asset is to manage flow into the plant. In order to do that, influent gates must operate properly. Failure to maintain our assets may result in Consent Decree stipulated penalties.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		86,400						\$86,400
Construction		1,949,400						\$1,949,400
Total		2,035,800						\$2,035,800
Estimated Personnel Cost								\$0

Moeller Avenue Sewer Replacement

Dept. Priority: 120

Description: This project is located on Moeller Avenue, Drex Avenue, and Fenwick Avenue in Norwood. This project consists of installation of 693 feet of 8-inch sanitary sewer and abandonment of an existing sewer that passes beneath 3 houses.

Purpose: The purpose of this project is to replace an 8" deteriorated sewer in a new alignment to reduce maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		12,500						\$12,500
Construction		977,300						\$977,300
Total		989,800						\$989,800
Estimated Personnel Cost								\$0

Fairfax Avenue Sewer Replacement

Dept. Priority: 121

Description: This project is to construct about 560 feet of 18-inch sewer and abandon an existing deteriorated sewer. This project is located near the intersection of Fairfax Avenue and Wold Avenue in the Cincinnati neighborhood of Evanston.

Purpose: A segment of 18 inch combined sewer from manhole 37602003 to manhole 37602005 needs to be replaced. The segment has deteriorated to the point of collapse. The segment has been evaluated by the WWC lining group and is not a lining candidate.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		333,500						\$333,500
Total		333,500						\$333,500
Estimated Personnel Cost								\$0

Land Acquisition

Dept. Priority: 123

Description: This project is intended to result in the purchase of property in MSD's service areas to obtain permanent easements that will allow MSD to locate, provide access, properly operate, maintain sewer infrastructure assets to provide level of service to our rate payers, Phase 1 and 2 appraisals, and necessary investigations. This effort will occur in various locations throughout the MSD service area.

Purpose: This project will purchase property necessary for permanent easements for new assets, Phase 1 and 2 appraisals, and necessary investigations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land		1,500,000	1,500,000	1,500,000	1,500,000			\$6,000,000
Total		1,500,000	1,500,000	1,500,000	1,500,000			\$6,000,000
Estimated Personnel Cost								\$0

Emergency Sewer Repairs 2011

Dept. Priority: 124

Description: Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

Purpose: This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000						\$150,000
Construction		8,000,000						\$8,000,000
Total		8,150,000						\$8,150,000
Estimated Personnel Cost								\$0

SCADA System Installs and Upgrades

Dept. Priority: 129

Description: This project will install SCADA system for monitoring and control of variety of wastewater treatment processes. SCADA installations must be routinely upgraded and reviewed. SCADA improvements will help reduce permit exceedances by making adjustment or alarming situations before they result in a problem. An assessment of the current SCADA system was reviewed by Consultants in June 2007. Construction Costs for this project include \$1,668,600 for SCADA configuration costs, \$250,000 for existing equipment upgrade, and \$650,000 for PandID drawings for all treatment plants except Sycamore.

Purpose: The purpose of this project is to upgrade the existing SCADA system at each treatment plant and new installations where it is non-existent. Also, the scope will include the electrical and control upgrades and removal of existing obsolete equipment. SCADA is a tool that MSD uses to comply with operating permit, as well as, monitor performance.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,451,500						\$1,451,500
Construction		10,351,100						\$10,351,100
Total		11,802,600						\$11,802,600
Estimated Personnel Cost								\$0

CIP Project Planning 2011

Dept. Priority: 130

Description: This project will fund the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,500,000						\$2,500,000
Total		2,500,000						\$2,500,000
Estimated Personnel Cost								\$0

WWT Roofing and Paving Rehab/Replmt.

Dept. Priority: 135

Description: The WWT Division is responsible for structures throughout MSD service area. In 2006, a study assessed the roofs and roads at WWT Plants for the next 20 years.

Purpose: The purpose of the assessment was to provide a guideline which MSD can follow to maintain its infrastructure in an organized fashion. The scope for this project is to request an adjusted annual cost for the next 20 years.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		9,200	9,200	9,200	9,200	9,200	213,300	\$259,300
Construction		200,000	200,000	200,000	200,000	200,000		\$1,000,000
Total		209,200	209,200	209,200	209,200	209,200	213,300	\$1,259,300
Estimated Personnel Cost								\$0

Asset Rehab and Replacement Plan

Dept. Priority: 136

Description: This CIP will enable MSD to develop a more long-term strategic approach in the scheduling of the rehabilitation and replacement of its assets. This approach will be based upon levels of service, risk, and affordability (cash flows). This will be applied to assets throughout the MSD service area.

Purpose: The development of a long-range asset rehabilitation and replacement plan is needed to ensure proper prioritization of Asset Management Capital Improvement Projects in conjunction with the Wet Weather Improvement Program. This effort will serve as a basis from which to rank and schedule projects in an environment when capital projects are competing for funding with the Consent Decree mandated projects scheduled in the recently approved Wet Weather Improvement Program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,000,000	500,000	500,000	500,000			\$2,500,000
Total		1,000,000	500,000	500,000	500,000			\$2,500,000
Estimated Personnel Cost								\$0

Reliability Services

Dept. Priority: 137

Description: This project will develop a maintenance strategy prior to startup and commissioning for new assets and formulate a detailed maintenance strategy for some existing assets. The implementation of this strategy will occur at all phases of the CIP process (planning, design, and construction) and also be applied on some existing WWT assets/processes. This will be applied to assets located throughout the MSD Service Area.

Purpose: This project will develop a maintenance strategy that results in improved maintenance, lower life cycle costs, improved reliability, and a reduction of failures early in asset life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		655,000						\$655,000
Construction		693,500						\$693,500
Total		1,348,500						\$1,348,500
Estimated Personnel Cost								\$0

Flow Monitoring and Rain Gauges 2011

Dept. Priority: 140

Description: MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements. Note: This includes the monitoring of sustainable infrastructure.

Purpose: This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning, and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		3,800,000						\$3,800,000
Total		3,800,000						\$3,800,000
Estimated Personnel Cost								\$0

Flow Modeling 2011

Dept. Priority: 145

Description: MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models. Note: This includes the modeling of sustainable infrastructure.

Purpose: This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		2,100,000						\$2,100,000
Total		2,100,000						\$2,100,000
Estimated Personnel Cost								\$0

High Risk Asset Renewal 2011

Dept. Priority: 150

Description: MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

Purpose: This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000						\$150,000
Construction		5,000,000						\$5,000,000
Total		5,150,000						\$5,150,000
Estimated Personnel Cost								\$0

MSD-DUKE Sewer Televising Partnership

Dept. Priority: 155

Description: The estimated annual scope of work will include the inspection, GPS location, and as-needed cleaning of approximately 160 miles of main public sewer and 650 miles of building sewer within MSD's service area. Under a proposed partnership, MSD will administer the contracted sewer inspection and cleaning work in conjunction with Duke's gas main installation contractors, and will share the cost of these inspection services with Duke. The proposed monetary value of the CIP project represents a best current estimate of MSD's annual portion of the cost-sharing with Duke to support this program. This work will occur throughout the MSD service area.

Purpose: Duke Energy is replacing the majority of its natural gas lines and services throughout Hamilton County. Their method of installation uses the trenchless technology of directional drilling. Use of this technology may unknowingly breach MSD sewers and privately owned sewer laterals. MSD is negotiating with Duke Energy, for a public/private cost-sharing partnership to perform pre and post gas main installation televising of the public sewers and private laterals to identify conflicts.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		500,000	500,000	500,000	500,000			\$2,000,000
Construction		9,500,000	9,500,000	9,500,000	9,500,000			\$38,000,000
Total		10,000,000	10,000,000	10,000,000	10,000,000			\$40,000,000
Estimated Personnel Cost								\$0

Value Engineering

Dept. Priority: 157

Description: Value Engineering is a systematic approach to manage value through innovative change. It will confirm design direction and guide in making difficult choices.

Purpose: Value Engineering will identify and creatively solve problems. It is an organized process that achieves the best balance among function, cost and performance. This process offers alternatives while assuring that quality, reliability, life cycle costs, and other critical factors are met.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		375,000	375,000	375,000	375,000			\$1,500,000
Total		375,000	375,000	375,000	375,000			\$1,500,000
Estimated Personnel Cost								\$0

Indef. Delivery/Indef. Quantity 2011

Dept. Priority: 163

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		20,000						\$20,000
Construction		100,000						\$100,000
Total		120,000						\$120,000
Estimated Personnel Cost								\$0

Ludlow and Lafayette Parallel Sewer

Dept. Priority: 12

Description: The Wet Weather Improvement Program stated that SSO 645 and 225A overflows and surcharges start at a 6-month design storm level and that these overflows occur due to backup from downstream combined sewers. The June 2009 submittal project description calls for the construction of a new parallel sewer to follow original alignment (1,700 feet of 15-inch sewer). MSD will examine this and other alternatives to address this problem. This project is in the Clifton neighborhood of the City of Cincinnati.

Purpose: This project will address overflows and surcharging that occurs at SSO's 645 and 225A. This project is part of the Wet Weather Improvement Plan, Upper Northside Bundle and was included in the June 2009 approved plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			126,100					\$126,100
Construction						808,600		\$808,600
Total			126,100			808,600		\$934,700
Estimated Personnel Cost								\$0

SSO 700 Storage Facility

Dept. Priority: 13

Description: This project will install an additional 24 MGD storage facility at the SSO 700 treatment facility.

Purpose: This project will increase storage capacity at the SSO 700 treatment facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			5,639,200		13,267,100			\$18,906,300
Total			5,639,200		13,267,100			\$18,906,300
Estimated Personnel Cost								\$0

CSO 512 Improvements

Dept. Priority: 15

Description: This project will improve CSO 512.

Purpose: This project will make improvements to CSO 512 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			20,000		45,300			\$65,300
Total			20,000		45,300			\$65,300
Estimated Personnel Cost								\$0

CSO 513 Sewer Separation

Dept. Priority: 16

Description: This project will reduce overflows from CSO 513 by removing storm water from the upstream combined sewers that are tributary to CSO 513.

Purpose: This project will separate sewers to reduce overflows at CSO 513 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			198,900		454,200			\$653,100
Total			198,900		454,200			\$653,100
Estimated Personnel Cost								\$0

CSO 514 Sewer Separation

Dept. Priority: 17

Description: This project will remove storm flow from combined sewers tributary to CSO 514 to reduce overflows.

Purpose: This project will separate sewers to reduce overflows at CSO 514 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			105,300		239,000			\$344,300
Total			105,300		239,000			\$344,300
Estimated Personnel Cost								\$0

CSO 179 Sewer Separation

Dept. Priority: 26

Description: The June 2009 WWIP approved plan project description calls for partial separation to address the overflows at CSO 179. MSD will examine this and other alternatives to address this problem in order to achieve the required CSO wet weather control. This project is in the Clifton neighborhood of the City of Cincinnati.

Purpose: This project will address combined sewer overflows at CSO 179 . This project is part of the Wet Weather Improvement Plan, Upper Northside Bundle and was included in the June 2009 approved plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			198,400					\$198,400
Construction						1,489,400		\$1,489,400
Total			198,400			1,489,400		\$1,687,800
Estimated Personnel Cost								\$0

Westchase Park Pump Station Elim

Dept. Priority: 79

Description: This project consists of the construction of approximately 650 feet of 12-inch gravity sewer that will eliminate the Westchase Park Pump Station. Elimination of the Westchase Park Pump station will provide additional capacity at the Hampton Pointe Pump Station to allow activation of the existing dry line sewers serving the Glens of Hutchinson and Greenwald's Oak Hollow subdivisions. This project is intended to be in conjunction with the Hamilton County Engineer's project to realign the intersection of Wesselman and Rybolt Roads. This project is located in Green Township.

Purpose: This project will eliminate the Westchase Park Pump Station. Elimination of this pump station will result in operating cost savings.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Land			9,000					\$9,000
Construction			313,700					\$313,700
Total			322,700					\$322,700
Estimated Personnel Cost								\$0

Barringtonhls BLKF GVOLZ/KAK

Dept. Priority: 82

Description: This project is located in and around a stream valley north of Pickway Drive in Green Township. This project will eliminate 4 existing pump stations and one proposed pump station by installation of 5,418 feet of 8, 12, and 15-inch gravity sewer and installation of one new pump station, force main and new access driveway. The new pump station will be located near the existing Kirkridge Acres pump station. This project has changed in scope, being more cost-effective than the version in the 2007 CIP.

Purpose: The purpose of this project is to eliminate 4 existing pump stations, two of which are currently under emergency operation, and one proposed pump station, along with associated operation and maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			5,004,700					\$5,004,700
Total			5,004,700					\$5,004,700
Estimated Personnel Cost								\$0

Millbrook [#]2 PS Upgrade

Dept. Priority: 100

Description: This project consists of replacing/upgrading the existing Millbrook 2 Pump Station, and upsizing and relocating a new force main. The project is located on Woodfield Drive in Springfield Township.

Purpose: The project will replace the deteriorated, aging and undersized Millbrook 2 Pump Station. This project will also provide secondary power for the pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			1,570,200					\$1,570,200
Total			1,570,200					\$1,570,200
Estimated Personnel Cost								\$0

Fairmount Avenue Sewer Replacement

Dept. Priority: 104

Description: This project proposes to replace approximately 1,373 linear feet of 12, 15, and 18-inch existing combined sewer with new 12-inch and 15-inch conduit within the same alignment as the existing sewer. This project is located at the ends of Hansford Pl. and Knorr Ave. off of Harrison Ave. in the South Fairmount neighborhood of the City of Cincinnati.

Purpose: The existing 12-inch , 15-inch and 18-inch combined sewer, installed in 1928, is deteriorated which has resulted in multiple fractures throughout the pipe.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			592,800					\$592,800
Total			592,800					\$592,800
Estimated Personnel Cost								\$0

E. Mitchell Avenue Sewer Replacement

Dept. Priority: 108

Description: This project will replace a deteriorated 33-inch segmented clay tile sewer and abandon approximately 670 feet of severely deteriorated 12-inch and 24-inch sewer running under 806 E. Mitchell Avenue in the Avondale neighborhood of the City of Cincinnati.

Purpose: The original project scope was to replace 202 feet of deteriorated 33-inch segmented clay tile sewer in E. Mitchell Ave, but the scope of this project has expanded to include the abandonment of 12-inch and 24-inch sewers that connect to the downstream manhole of the original project. The scope was expanded because abandonment of the 12-inch and 24-inch sewers would change the sizing of proposed sewers and construction activities would take place in adjacent parcels.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			1,065,400					\$1,065,400
Total			1,065,400					\$1,065,400
Estimated Personnel Cost								\$0

Wasson Road Sewer Replacement

Dept. Priority: 116

Description: The project proposes to replace and relocate 115 feet of 24-inch vitrified clay sewer through lands of HN 3700 and 3712 Woodland Avenue. Sewer will be relocated so to be clear of existing structures. This project is located in the Oakley neighborhood of the City of Cincinnati.

Purpose: The existing 24-inch combined sewer is in poor conditions, and cannot be monitored. The 103-year old sewer, has a curvilinear alignment which takes it beneath 2 structures.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			338,300					\$338,300
Total			338,300					\$338,300
Estimated Personnel Cost								\$0

Beverly Hill Drive Sewer Replacement

Dept. Priority: 117

Description: The project proposed to replace 241 feet of 24-inch combined sewer with new 24-inch combined sewer in the current alignment as the existing sewer. The project is located to the east of the public sidewalk running between the end of Salisbury Drive and Beverly Hill Drive in the Mt. Lookout neighborhood of the City of Cincinnati.

Purpose: The existing 24-inch combined sewer running along the east side of Salisbury Drive has deteriorated resulting in multiple fractures throughout the pipe. The sewer was installed in 1928 and has exceeded its anticipated life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			274,700					\$274,700
Total			274,700					\$274,700
Estimated Personnel Cost								\$0

Linwood Avenue Sewer Replacement

Dept. Priority: 122

Description: This project is located at 3530 through 3552 Linwood Avenue in the Cincinnati neighborhood of Mount Lookout. This project will replace 800 feet of existing deteriorated sewer, partly in the same alignment and partly in a new alignment.

Purpose: The purpose of this project is to replace a deteriorated sewer in order to reduce potential WIBs and reduce maintenance costs.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			801,100					\$801,100
Total			801,100					\$801,100
Estimated Personnel Cost								\$0

Emergency Sewer Repairs 2012

Dept. Priority: 125

Description: Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

Purpose: This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			150,000					\$150,000
Construction			8,000,000					\$8,000,000
Total			8,150,000					\$8,150,000
Estimated Personnel Cost								\$0

CIP Project Planning 2012

Dept. Priority: 131

Description: This project will fund the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			2,000,000					\$2,000,000
Total			2,000,000					\$2,000,000
Estimated Personnel Cost								\$0

Remaining Asset Allowance 2012

Dept. Priority: 138

Description: This project is a financial placeholder to ensure minimum required Asset Management project funding for the 2012 budget year.

Purpose: This project is a financial placeholder to ensure minimum Asset Management project funding for the 2012 budget year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			9,673,700					\$9,673,700
Total			9,673,700					\$9,673,700
Estimated Personnel Cost								\$0

Flow Monitoring and Rain Gauges 2012

Dept. Priority: 141

Description: MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements. Note: This includes the monitoring of sustainable infrastructure.

Purpose: This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			3,800,000					\$3,800,000
Total			3,800,000					\$3,800,000
Estimated Personnel Cost								\$0

Flow Modeling 2012

Dept. Priority: 146

Description: MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models. Note: This includes the modeling of sustainable infrastructure.

Purpose: This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			2,100,000					\$2,100,000
Total			2,100,000					\$2,100,000
Estimated Personnel Cost								\$0

High Risk System Asset Renewal 2012

Dept. Priority: 151

Description: MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

Purpose: This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			150,000					\$150,000
Construction			5,000,000					\$5,000,000
Total			5,150,000					\$5,150,000
Estimated Personnel Cost								\$0

Indef. Delivery/Indef. Quantity 2012

Dept. Priority: 164

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			20,000					\$20,000
Construction			100,000					\$100,000
Total			120,000					\$120,000
Estimated Personnel Cost								\$0

MuCrWWTP Ad New Belt Filter Press

Dept. Priority: 4

Description: This project will increase the dewatering process capacity through construction of a new belt filter press and/or other means. The project will assure capacity to reliably process sludge produced by the expanded WWTP treating up to 35 MGD. This project is in the Saylor Park neighborhood of the City of Cincinnati.

Purpose: This project will increase the sludge dewatering capacity of the Muddy Creek WWTP. This Phase 1 Wet Weather Improvement Plan project is part of the Muddy Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,334,000				\$1,334,000
Total				1,334,000				\$1,334,000
Estimated Personnel Cost								\$0

MuCrWWTP Grit Replacement

Dept. Priority: 5

Description: This project will increase the grit removal capacity at the Muddy Creek WWTP to assure capacity to treat peak flows up to 35 MGD. This project will examine the entire grit process and implement measures to improve the process in order to assist the plant in achieving the desired level of service. This is in the Saylor Park neighborhood of the City of Cincinnati.

Purpose: This project will provide more reliably to treat peak flows up to 35 MGD for extended periods of time at the Muddy Creek WWTP through improvements to the grit removal system. This Phase 1 Wet Weather Improvement Plan project is part of the Muddy Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				4,747,800				\$4,747,800
Total				4,747,800				\$4,747,800
Estimated Personnel Cost								\$0

SSO 1048 Conveyance Sewer

Dept. Priority: 6

Description: This project will replace approximately 4115 feet of 18-27-Inch sewer and tunnel 275 feet of 18-24-Inch sewer.

Purpose: This project in conjunction with project 10140020 will eliminate SSO 1048. This project in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				190,800				\$190,800
Total				190,800				\$190,800
Estimated Personnel Cost								\$0

SSO 1048 CONVEYANCE SEWER PHASE 2

Dept. Priority: 7

Description: This project will replace approximately 4256 feet of 30-36-Inch sewer to eliminate SSO 1048.

Purpose: This project in conjunction with project 10140000 will eliminate SSO 1048. This project is in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				251,900				\$251,900
Total				251,900				\$251,900
Estimated Personnel Cost								\$0

SSO 587 Conveyance Sewer

Dept. Priority: 8

Description: This project will replace approximately 4235 feet of 15-24 Inch sewer to eliminate SSO 587.

Purpose: This project will eliminate SSO 587. This project is in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				128,400				\$128,400
Total				128,400				\$128,400
Estimated Personnel Cost								\$0

SSO 700 Influent Trunk Sewer

Dept. Priority: 9

Description: This project will install approximately 24,929 feet of 30-66 Inch sewer and tunnel an additional 6250 feet of 30-78 Inch sewer. This will convey all flow from upstream SSOs 1048 and 587 to the SSO 700 treatment facility.

Purpose: This project will upsize existing trunk line sewers to convey upstream flows from SSO 1048 and SSO 587 to the SSO 700 Treatment Facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				3,441,800				\$3,441,800
Total				3,441,800				\$3,441,800
Estimated Personnel Cost								\$0

Lockland Sewer Separation

Dept. Priority: 10

Description: This project will replace approximately 7900 feet of 12-24 Inch sewer to eliminate SSO 1045 and SSO 1010

Purpose: This project will eliminate SSO 1045 and 1010. This project is included in the June 2009 WWIP Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				256,800				\$256,800
Total				256,800				\$256,800
Estimated Personnel Cost								\$0

Pleasant Run Sewer - Kem. To JG

Dept. Priority: 11

Description: This project will replace approximately 4246 feet of 21-24 Inch sewer from Kemper Rd to John Gray Rd.

Purpose: This project will replace a portion of the Pleasant Run Interceptor to alleviate Water In Basement complaints

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				133,700				\$133,700
Total				133,700				\$133,700
Estimated Personnel Cost								\$0

Blue Rock Rd Sewer Separation

Dept. Priority: 18

Description: This project will minimize or eliminate CSO discharges associated with the Blue Rock Regulator, CSO 180, through the installation of separate sewers. The Blue Rock Regulator, CSO 180, is located approximately 200 feet west of the intersection of Blue Rock Road and Ranlyn Avenue in Green Township.

Purpose: This project will address combined sewer overflows at CSO 180, Blue Rock Regulator through sewer separation efforts. This project is included in the Wet Weather Improvement Program and is included in the Tributary to Winton Lake Lower Bundle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,952,000				\$1,952,000
Total				1,952,000				\$1,952,000
Estimated Personnel Cost								\$0

CSO 226 Improvements

Dept. Priority: 19

Description: This project will make improvements to CSO 226. This project is in Arlington Heights.

Purpose: This project will make improvements to CSO 226 as mandated by the approved Wet Weather Plan

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

CSO 559 Improvements

Dept. Priority: 20

Description: This project will make improvements to CSO 559

Purpose: This project will make improvements to CSO 559 as mandated by the approved Wet Weather Plan

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

CSO 515 Improvements

Dept. Priority: 21

Description: This project will make improvements to CSO 515.

Purpose: This project will make improvements to CSO 515 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		47,900		\$68,600
Total				20,700		47,900		\$68,600
Estimated Personnel Cost								\$0

CSO 516 Improvements

Dept. Priority: 22

Description: This project will make improvements to CSO 516.

Purpose: This project will make improvements to CSO 516 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		48,300		\$69,000
Total				20,700		48,300		\$69,000
Estimated Personnel Cost								\$0

CSO 538 Improvements

Dept. Priority: 23

Description: This project will make improvements to CSO 538.

Purpose: This project will make improvements to CSO 538 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

CSO 539 Improvements

Dept. Priority: 24

Description: This project will make improvements to CSO 539.

Purpose: This project will make improvements to CSO 539 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

CSO 562 Improvements

Dept. Priority: 25

Description: This project will make improvements to CSO 562.

Purpose: This project will make improvements to CSO 562 as mandated by the approved Wet Weather Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				20,700		46,200		\$66,900
Total				20,700		46,200		\$66,900
Estimated Personnel Cost								\$0

MCWWTP Auxillary Outfall Imprv.

Dept. Priority: 30

Description: At certain Ohio River levels the Mill Creek WWTP cannot discharge and cannot treat up to its wet weather design flow of 430 MGD. This project will increase the capacity of the auxillary outfall to ensure wet weather treatment capacity of 430 MGD at all river levels and influent flows. This is in the Lower Price Hill neighborhood of Cincinnati.

Purpose: This project will permit reliable discharge of wet weather flows up to 430 MGD to the Mill Creek during high Ohio River stage conditions through improvements to the auxillary outfall. This Phase 1 Wet Weather Improvement Plan project is part of the Mill Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				16,240,900				\$16,240,900
Total				16,240,900				\$16,240,900
Estimated Personnel Cost								\$0

MCWWTP Secondary Bypass Weir

Dept. Priority: 31

Description: This project will modify the secondary bypass weir elevation to achieve better control on how a secondary bypass to outfall 001 is managed. (Note: This project is related to Project [#] 10145500. Adding secondary bypass into the final effluent channel affects the channel hydraulics.). This is in the Lower Price Hill neighborhood of Cincinnati.

Purpose: This project will enhance secondary treatment and more reliably treat peak flows up to 240 MGD for extended periods of time at the Mill Creek WWTP through improvements to the secondary bypass weir. This Phase 1 Wet Weather Improvement Plan project is part of the Mill Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				151,800				\$151,800
Total				151,800				\$151,800
Estimated Personnel Cost								\$0

MCWWTP Addl. Primary Sludge Pumping

Dept. Priority: 32

Description: This project will increase the primary sludge pumping capacity at the Mill Creek WWTP to assure capacity to provide primary settling for wet weather flows. This is in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: This project will increase the primary sludge pumping capacity of the Mill Creek WWTP to transfer additional primary sludge produced during wet weather treatment. This Phase 1 Wet Weather Improvement Plan project is part of the Mill Creek WWTP Bundle and was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,408,500				\$1,408,500
Total				1,408,500				\$1,408,500
Estimated Personnel Cost								\$0

Little Miami Four Mile PS Upgrade

Dept. Priority: 36

Description: This project will upgrade the four mile pump station located at the Little Miami Wastewater Treatment Plant.

Purpose: This project is mandated to meet wet weather capacity at the Little Miami Wastewater Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				374,200				\$374,200
Total				374,200				\$374,200
Estimated Personnel Cost								\$0

LMWWTP Pump Sta. Reconfig.

Dept. Priority: 37

Description: This project will convert pump station from an influent pump station to a secondary bypass pump station by installing a new pump system with a capacity of 45 MGD. Flow will be re-routed to the Four Mile Pump Station. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This project is mandated for the Little Miami Treatment Plant to achieve the 100MGD treatment capacity by providing the ability to pump secondary treatment bypass during wet weather events and associated high river stages.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				319,500				\$319,500
Total				319,500				\$319,500
Estimated Personnel Cost								\$0

LMWWTP Grit Station Upgrade

Dept. Priority: 38

Description: This project will demolish existing detritors, provide three new vortex grit tanks and associated equipment, and construct building to house the pumps, cyclones, classifiers, dumpsters and conveyors for the vortex grit system.

Purpose: Vortex Grit tanks will increase the firm grit removal capacity from 82 MGD to 100 MGD and will improve this unit process.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				790,700				\$790,700
Total				790,700				\$790,700
Estimated Personnel Cost								\$0

LMWWTP 4 Mile PS HYD Improv.

Dept. Priority: 39

Description: This project will provide a partial flume to improve hydraulic improvement between the Four Mile Pump Station and the screen building. This project is located in the East End neighborhood of the City of Cincinnati

Purpose: This project is necessary for the Little Miami Treatment Plant to achieve 100 MGD wet weather flows as mandated.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				199,000				\$199,000
Total				199,000				\$199,000
Estimated Personnel Cost								\$0

LMWWTP Prim to Sec Hyd Improv.

Dept. Priority: 40

Description: This project will double the conveyance capacity of piping, modify secondary diversion structure, repipe primary effluent bypass to Little Miami Pump Station.

Purpose: This project provides necessary hydraulic improvements to convey 100MGD to secondary treatment and enables facility to bypass flows from secondary treatment during peak flow events and associated high river stages.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				183,100				\$183,100
Total				183,100				\$183,100
Estimated Personnel Cost								\$0

LMWWTP Chem. Enhanced Prim Treat.

Dept. Priority: 41

Description: This project will increase primary treatment capacity by adding chemical feed system, inclined plate settlers, and additional effluent weirs. It will also modify fine screen building for chemical storage including screen removal. This project is located at the Little Miami Wastewater Treatment Plant in the East End neighborhood of the City of Cincinnati

Purpose: This project will increase the firm capacity of primary treatment from 23 MGD to 55 MGD monthly average and from 46 MGD to 100 MGD peak flow.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				628,400				\$628,400
Total				628,400				\$628,400
Estimated Personnel Cost								\$0

LMWWTP Secondary Trmt. Modifications

Dept. Priority: 42

Description: This project will provide chemically enhanced treatment to final clarifiers, replace existing gates in secondary clarifier distribution channel, replace existing weirs and provide weir covers, replace chain and flight sludge collectors and replace activated sludge control valves. This project is located at the Little Miami Wastewater Treatment Plant in the East End neighborhood of the City of Cincinnati.

Purpose: This project provides the necessary upgrades to optimize secondary treatment and provide reliability for average and peak flows.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				952,700				\$952,700
Total				952,700				\$952,700
Estimated Personnel Cost								\$0

LMWWTP Chemical Feed Sys. Upgrades

Dept. Priority: 44

Description: This project will demolish multiple hearth incinerator and expand hypochlorite feed system and storage or provide sodium hypochlorite generation facilities. This project is located at the Little Miami Treatment Plant in the East End neighborhood of the City of Cincinnati.

Purpose: This project is required to provide sufficient hypochlorite storage and system capacity to meet Ten State Standards and upgrade facilities to meet all applicable building codes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				377,300				\$377,300
Total				377,300				\$377,300
Estimated Personnel Cost								\$0

LMWWTP Sludge Receiving Fac. Improv.

Dept. Priority: 45

Description: This project will modify and upgrade piping and loading area to facilitate receiving and loading of dewatered sludge. This project is located at the Little Miami Treatment Plant in the East End neighborhood of the City of Cincinnati.

Purpose: This project is required to facilitate loading of dewatered sludge in the event the incinerator is temporarily out of service.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				45,600				\$45,600
Total				45,600				\$45,600
Estimated Personnel Cost								\$0

LMWWTP Dual Feed/Standby Power

Dept. Priority: 46

Description: This project will provide dual feed power to the Little Miami Treatment Plant or provide back-up generators. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This project is required for firm capacity and to meet Ten State Standards

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				752,500				\$752,500
Total				752,500				\$752,500
Estimated Personnel Cost								\$0

CSO 471 Grandin Rd Regulator Improvement

Dept. Priority: 61

Description: This project will make regulator improvements to the Grandin Road Grating. Improvements such as screening and regulator control modifications for small regulators of existing high level control are suggested in the WWIP Project Capital Cost Summary Sheet. The existing CSO is located in the Linwood neighborhood of Cincinnati.

Purpose: This project will make improvements to CSO 471 in an effort to improve the performance. This project is included in the Wet Weather Improvement Program and is included in the Lower Little Miami River Bundle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				290,000				\$290,000
Total				290,000				\$290,000
Estimated Personnel Cost								\$0

CSO 470 Eastern Ave Sewer Separation

Dept. Priority: 62

Description: This project will make improvements to CSO 470, Eastern Avenue Grating. The WWIP Project Capital Cost Summary Sheet assumes that approximately 1400 linear feet of storm sewer will need to be installed in order to separate the upstream combined sewers. This project is located in the Linwood neighborhood of Cincinnati. LOWER LITTLE MIAMI BUNDLE END CONSTRUCTION MILESTONE: 12/31/2015

Purpose: This project will address combined sewer overflows at CSO 470, Eastern Avenue Grating, through partial sewer separation and regulator improvement efforts. This project is included in the Wet Weather Improvement Program and is included in the Lower Little Miami River bundle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,635,100				\$1,635,100
Total				1,635,100				\$1,635,100
Estimated Personnel Cost								\$0

LMWWTP Wet Weather P.S.

Dept. Priority: 64

Description: This project will construct a Pump Station with screening to convey 150 MGD to the Auxillary Outfall.

Purpose: This project is mandated by the Wet Weather Improvement Plan.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				3,570,400				\$3,570,400
Total				3,570,400				\$3,570,400
Estimated Personnel Cost								\$0

LMWWTP 4 Mile Dry Weather Pumps

Dept. Priority: 65

Description: This project will evaluate and replace existing dry weather pumps that have reached the end of their useful life. This will ensure long term reliability. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This project is necessary to maintain the long term reliability of the Little Miami Treatment Plant

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				162,100				\$162,100
Total				162,100				\$162,100
Estimated Personnel Cost								\$0

Ohio Avenue Sewer Replacement

Dept. Priority: 88

Description: The project proposes to replace 185 feet of 6-inch vitrified clay sewer running along the east side of Ohio Avenue approximately 230 feet to the southwest of the intersection of Ohio Avenue and Clark Road in the City of Reading.

Purpose: The existing sewer has partially collapsed, making inspection and cleaning impossible. The sewer, originally constructed as part of the City of Reading sewer system, is undersized to current state standards, and is of vitrified clay construction, which is incompatible with its shallow depth.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				234,700				\$234,700
Total				234,700				\$234,700
Estimated Personnel Cost								\$0

Sharon Industrial Park PS Replacement

Dept. Priority: 89

Description: The existing pump station, built in 1969, needs replacement. This project will replace the existing pump station with a new pump station near the current pump station located in front of 11441 Rockfield Court within the Sharon Industrial Park Subdivision in the City of Sharonville. The project will also provide backup power by the installation of a generator.

Purpose: The project will replace the existing and deteriorated Pump Station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				1,489,100				\$1,489,100
Total				1,489,100				\$1,489,100
Estimated Personnel Cost								\$0

Blair Avenue Sewer Replacement

Dept. Priority: 90

Description: This project will replace and relocate a portion 168 feet of 18-inch combined sewer , and replace 330 feet of 12-inch combined sewer running along the south side of Blair Avenue just southeast of the Blair Avenue I-71 overpass. This project is located in the Walnut Hills neighborhood of the City of Cincinnati

Purpose: The existing 12 and 18-inch combined sewers are in poor condition, with several partial collapses. The sewer, originally installed in 1894, has exceeded its anticipated life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				285,800				\$285,800
Total				285,800				\$285,800
Estimated Personnel Cost								\$0

Stover Avenue Sewer Replacement

Dept. Priority: 91

Description: This project will replace approximately 400 feet of 8 inch sewer that has structurally deteriorated and has heavy root intrusion. This project is located at the intersection of Losantiville and Stover Avenues and extends 400 feet southward along the west side of Stover Avenue. This project is located in the Village of Golf Manor.

Purpose: This project will replace 400 feet of deteriorated sewer built in 1929 that has reached the end of its useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				364,600				\$364,600
Total				364,600				\$364,600
Estimated Personnel Cost								\$0

CSO 125 Sewer Enhancements

Dept. Priority: 92

Description: This project will design and construct 900 linear feet of new sanitary pipe, 310 feet of new storm pipe, 560 feet of relocated combined sewer pipe, and 5300 feet of pipe that will serve as a basin outlet pipe in order to remove three perennial streams from the combined sewer system in order to reduce overflows at CSO125 from 252 MG/yr to 101 MG/ yr. This project starts at 4932 Kirby Rd and ends at the West Fork Channel. This project is in the Northside neighborhood of the City of Cincinnati.

Purpose: This project is intended to significantly reduce typical year overflows at CSO 125 through sewer separation and stream separation. This combined with the construction of three dry detention basins under the MSD Sustainable Infrastructure Program, will separate 511 million gallons per typical year from the combined sewer system at a cost of \$.01 per gallon removed.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				12,000				\$12,000
Construction				3,675,000				\$3,675,000
Total				3,687,000				\$3,687,000
Estimated Personnel Cost								\$0

3934 Winding Way Sewer Replacement

Dept. Priority: 107

Description: This project will replace 652 feet of deteriorated 12" and 18" combined sewer.

Purpose: The purpose of this project is to replace 652 feet of badly deteriorated 12-inch and 18-inch combined sewer serving one residence and providing storm drainage for 22 acres of lands.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				522,100				\$522,100
Total				522,100				\$522,100
Estimated Personnel Cost								\$0

Polk Run TP Reliab. And Serv. Upg.

Dept. Priority: 113

Description: Upgrades and replacement of existing components at the Polk Run WWTP are required to maintain and improve reliability and service. The project scope includes several unit process areas including secondary clarification, return activated sludge pumping, activated sludge basin, waste sludge processing, screening and odor control, plant wide concrete rehabilitation, building exterior rehabilitation, non-potable water network improvements, plant drain modifications, operations building upgrades, piping tunnel leak repair and process monitoring and control improvements.

Purpose: Many of the facility upgrades are needed to maintain the reliability of the asset. While various specific upgrades to the facility have occurred over the last few years the scope of this project seeks to assure the long term performance level. Components such as clarifier drives, return activated sludge pumps, tank drainage, concrete repair and protection are required periodically in the life of any facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				8,257,900				\$8,257,900
Total				8,257,900				\$8,257,900
Estimated Personnel Cost								\$0

Dry Run Area Sewers Phase 1

Dept. Priority: 114

Description: This project is located in Anderson Township along portions of Roundbottom, Edwards, Batavia, Bridle, and Eight Mile Roads in the Little Miami Drainage Basin. The project consists of constructing 21,150 linear feet of 15" to 42" sanitary sewer. The current funding request is for a portion to be constructed starting in 2010, the future funding request is for the remainder to be constructed starting in 2013. The current request includes funding for easement acquisition needed for the portion to be constructed in 2013.

Purpose: This project will eliminate the Dry Run Pump Station. Additionally, it will provide service to the Anderson Township Dry Run Area and relieve overloaded sewers in the Clough Creek Drainage Basin.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				414,000				\$414,000
Construction				11,560,700				\$11,560,700
Total				11,974,700				\$11,974,700
Estimated Personnel Cost								\$0

Dry Run Area Sewers Ph 2

Dept. Priority: 115

Description: The project consists of constructing approximately 12,100 linear feet of 18" to 27" sanitary sewer along Broadwell Road. This project is located in Anderson Township along portions of Roundbottom and Broadwell Roads in the Little Miami Drainage Basin.

Purpose: This project will provide service to the Anderson Township Dry Run Area. The project is proposed to be constructed in conjunction with the ANCOR Road Connector project. The sewer will provide a service connection for the Anderson Township ANCOR Industrial Area and sewer service for other unsewered areas.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				125,700				\$125,700
Construction				8,348,700				\$8,348,700
Total				8,474,400				\$8,474,400
Estimated Personnel Cost								\$0

Emergency Sewer Repairs 2013

Dept. Priority: 126

Description: Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

Purpose: This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				150,000				\$150,000
Construction				8,000,000				\$8,000,000
Total				8,150,000				\$8,150,000
Estimated Personnel Cost								\$0

CIP Project Planning 2013

Dept. Priority: 132

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				2,000,000				\$2,000,000
Total				2,000,000				\$2,000,000
Estimated Personnel Cost								\$0

Flow Monitoring and Rain Gauges 2013

Dept. Priority: 142

Description: MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements.

Purpose: This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				3,800,000				\$3,800,000
Total				3,800,000				\$3,800,000
Estimated Personnel Cost								\$0

Flow Modeling 2013

Dept. Priority: 147

Description: MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models.

Purpose: This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				2,100,000				\$2,100,000
Total				2,100,000				\$2,100,000
Estimated Personnel Cost								\$0

High Risk System Asset Renewal 2013

Dept. Priority: 152

Description: MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

Purpose: This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering				150,000				\$150,000
Construction				5,000,000				\$5,000,000
Total				5,150,000				\$5,150,000
Estimated Personnel Cost								\$0

Daly Road Sewer Replacement

Dept. Priority: 14

Description: Replace approximately 5,500 feet of 21-inch severely deteriorated sewer built in 1940s with new 30-Inch sewer to remove flow from Daly Road Vortex Separator and discharge into existing 30-Inch sewer approximately 900 feet east of intersection of Daly Rd and Compton Rd.

Purpose: The existing 21-inch diameter sewer was constructed during the 1940's. An engineering study of the existing 21-inch diameter sewer revealed that it was at capacity, therefore replacement with a 30-inch diameter sewer will provide for future sanitary flow upstream. The inspection revealed several structural defects including multiple fractures, breaks, holes, and deformation.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					110,000			\$110,000
Construction					13,539,000			\$13,539,000
Total					13,649,000			\$13,649,000
Estimated Personnel Cost								\$0

Emergency Sewer Repairs 2014

Dept. Priority: 127

Description: Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

Purpose: This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					150,000			\$150,000
Construction					8,000,000			\$8,000,000
Total					8,150,000			\$8,150,000
Estimated Personnel Cost								\$0

CIP Project Planning 2014

Dept. Priority: 133

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					2,000,000			\$2,000,000
Total					2,000,000			\$2,000,000
Estimated Personnel Cost								\$0

Remaining Asset Allowance

Dept. Priority: 139

Description: This project is a financial placeholder to ensure minimum Asset Management project funding for the 2014-15 Budget Years

Purpose: This project is a financial placeholder to ensure minimum Asset Management project funding for the 2014-15 Budget Years

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering							47,836,600	\$47,836,600
Construction					32,173,100	46,898,600		\$79,071,700
Total					32,173,100	46,898,600	47,836,600	\$126,908,300
Estimated Personnel Cost								\$0

Flow Monitoring and Rain Gauges 2014

Dept. Priority: 143

Description: MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements.

Purpose: This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					3,800,000			\$3,800,000
Total					3,800,000			\$3,800,000
Estimated Personnel Cost								\$0

Flow Modeling 2014

Dept. Priority: 148

Description: MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models.

Purpose: This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					2,100,000			\$2,100,000
Total					2,100,000			\$2,100,000
Estimated Personnel Cost								\$0

High Risk System Asset Renewal 2014

Dept. Priority: 153

Description: MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

Purpose: This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering					150,000			\$150,000
Construction					5,000,000			\$5,000,000
Total					5,150,000			\$5,150,000
Estimated Personnel Cost								\$0

Upper Muddy Lower Planning

Dept. Priority: 2

Description: This project will consist of the planning of those projects contained in the Upper Muddy Lower Half Bundle. These projects include 10130020 Muddy Creek Interceptor Rehab, 10130040 CSO 198 Conveyance Sewer, 10130280 Addyston PS Elimination, 10130700 Muddy Creek at Westbourne EHRT Facility, and 10130720 CSO 518 Improvements. These projects are located in Green Township and the Village of Addyston.

Purpose: This Phase 1 Wet Weather Improvement Plan Bundle was included in the June 2009 submittal.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						3,242,300		\$3,242,300
Total						3,242,300		\$3,242,300
Estimated Personnel Cost								\$0

Emergency Sewer Repairs 2015

Dept. Priority: 128

Description: Emergency sewer system repairs are completed throughout the entire District using competitively bid as-needed sewer repair contracts. This project allows MSD to quickly and efficiently restore and maintain interrupted service while mitigating the risk of additional damages or losses.

Purpose: This project will allow MSDGC to quickly respond to sudden, unexpected sewer system failures which may threaten the public health, welfare, or safety. Conditions that warrant emergency sewer repairs include cave-ins, structurally failed sewers, manholes or building sewers, sewer backups into private property, sewer overflows that may violate permits and regulations, and imminent danger to structures or real property.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						150,000	8,313,000	\$8,463,000
Construction						8,000,000		\$8,000,000
Total						8,150,000	8,313,000	\$16,463,000
Estimated Personnel Cost								\$0

CIP Project Planning 2015

Dept. Priority: 134

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning CIP projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						2,000,000	2,040,000	\$4,040,000
Total						2,000,000	2,040,000	\$4,040,000
Estimated Personnel Cost								\$0

Flow Monitoring and Rain Gauges 2015

Dept. Priority: 144

Description: MSD plans wastewater collection and treatment projects throughout its district. Flow monitors are installed to support this planning process by measuring actual system performance while providing the necessary data to meet mandated reporting requirements.

Purpose: This project will provide sewer flow monitoring and rain gauge services to be used to support MSD's long-range planning needs, meet MSD's SSO and CSO monitoring requirements, and perform CIP post-construction monitoring. Flow monitoring is used to assist in the modeling, planning and design process. Flow monitoring is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						3,800,000	3,876,000	\$7,676,000
Total						3,800,000	3,876,000	\$7,676,000
Estimated Personnel Cost								\$0

Flow Modeling 2015

Dept. Priority: 149

Description: MSD plans and designs wastewater collection and treatment projects throughout its district through the use of computer models.

Purpose: This project will provide sewer modeling services to be used to support MSD's long-range planning needs, and to meet MSD's SSO and CSO monitoring requirements. Sewer modeling is used to assist in the planning and design process and is required as part of the Global Consent Decree and MSD's CSO NPDES permit.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						2,100,000	2,142,000	\$4,242,000
Total						2,100,000	2,142,000	\$4,242,000
Estimated Personnel Cost								\$0

High Risk System Asset Renewal 2015

Dept. Priority: 154

Description: MSDGC evaluates assets throughout the entire District using standardized condition assessment tools and methodologies. Defective assets, or defective portions of assets that may impair the system's ability to meet defined levels of service are identified, prioritized based upon comprehensive risk, and renewed using the most cost effective methodology to extend the asset's useful life.

Purpose: This project will allow MSDGC to replace entire high risk assets or portions of system assets that are currently unable, or anticipated to be unable to meet their defined level of service. This project is necessary to cost effectively extend asset life while protecting and preserving public health and the environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering						150,000	5,253,000	\$5,403,000
Construction						5,000,000		\$5,000,000
Total						5,150,000	5,253,000	\$10,403,000
Estimated Personnel Cost								\$0

TRANSPORTATION AND ENGINEERING

Capital Improvement Plan - Transportation & Eng.

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>General Capital Fund</u>								
1	Information Systems Acquisition	130,000	150,000	150,000	150,000	150,000	150,000	\$880,000
2	SCIP Loan Repayment	215,000	215,000	215,000	215,000	215,000	215,000	\$1,290,000
3	Innovative Transportation Strategies	500,000	500,000	500,000	500,000	500,000	500,000	\$3,000,000
4	Street Rehabilitation	9,700,000	10,500,000	10,500,000	10,500,000	10,975,000	11,000,000	\$63,175,000
5	Street Improvements	900,000	1,000,000	900,000	1,000,000	1,100,000	1,100,000	\$6,000,000
6	Traffic Signal Installation & Renov.	830,000	830,000	830,000	830,000	830,000	830,000	\$4,980,000
7	OKI Corridor Studies	200,000	200,000	250,000	250,000	250,000	250,000	\$1,400,000
8	Bridge Rehabilitation Program	900,000	1,400,000	1,000,000	1,100,000	1,100,000	1,100,000	\$6,600,000
9	Computerized Traffic Signal System	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
11	Wall Stab. & Landslide Correction	650,000	1,000,000	800,000	800,000	1,000,000	1,000,000	\$5,250,000
13	LED Traffic and Pedestrian Signals	337,500	337,500	337,500	450,000	450,000	450,000	\$2,362,500
14	Gateways/Greenways Improvement	465,000	400,000	400,000	500,000	500,000	500,000	\$2,765,000
15	Sidewalk Repair Program	700,000	750,000	700,000	700,000	750,000	750,000	\$4,350,000
16	Curb Ramps - Street Rehab	400,000	440,000	440,000	440,000	465,000	475,000	\$2,660,000
17	Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
19	Traffic Signal Controllers & Detectors	75,000	75,000	100,000	100,000	100,000	100,000	\$550,000
20	Downtown Public Paver Replacement	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
22	Bicycle Transportation Program	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
23	Hillside Stairway Rehab. Program	250,000	250,000	200,000	200,000	250,000	250,000	\$1,400,000
26	Spot Infrastructure Replacement	1,025,000	740,000	700,000	700,000	750,000	750,000	\$4,665,000
29	Street Calming Program	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
34	Pavement Management	170,000	170,000	170,000	170,000	170,000	170,000	\$1,020,000
35	Ohio River Trail - Downtown to Salem	100,000	400,000	400,000	400,000	400,000	400,000	\$2,100,000
40	Riverfront Infrastctr. Coord. & Impl.	100,000	25,000	25,000	25,000	25,000	25,000	\$225,000
41	Colerain Ave. Virginia to Leeper Impr.	100,000	100,000					\$200,000
43	Over-the-Rhine Streetscape Imprv.	600,000	700,000	600,000	600,000	400,000	400,000	\$3,300,000
44	Columbia Parkway Enhancements	185,000	50,000	400,000	250,000	600,000		\$1,485,000
45	Downtown Infrastctr. Coord. & Implmntn.	550,000	400,000	362,500	450,000	250,000	300,000	\$2,312,500
46	Uptown Access Improvements West MLK Dr.	400,000	400,000	200,000	200,000			\$1,200,000
47	Harrison Avenue Improvements	500,000						\$500,000
48	Colerain Corr. Imp. I-74 to Spring Grv	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
49	Raised Pavement Markers	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
55	Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
56	Western Hills Viaduct Repair/Replmnt.	1,000,000	661,500	1,338,500	1,422,000			\$4,422,000
58	ROW Ordinance Implementation	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
27	Street Light Replacement Project		75,000	100,000	100,000	100,000	100,000	\$475,000
51	Duke Street Light Replmnt. Proj.		100,000	150,000	150,000	150,000	150,000	\$700,000
59	Kennedy Connector			253,500				\$253,500
31	Second and Third Street Improvements					802,200		\$802,200
53	ML King/I-71 Interchange					100,000	100,000	\$200,000
57	Transit Center Reconstruction						712,000	\$712,000
General Capital Total:		23,382,500	24,269,000	24,422,000	24,602,000	24,782,200	24,177,000	\$145,634,700
<u>General Aviation Fund</u>								
61	Airport Infrastructure Improvements	140,000	140,000	140,000	140,000	140,000	140,000	\$840,000
62	FAA/ODOT Local Match	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
63	Facility Improvements	215,500	236,100	262,600	289,100	302,300	316,400	\$1,622,000
99	CFS Upgrade		1,700					\$1,700

Capital Improvement Plan - Transportation & Eng.

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>General Aviation Fund</u>								
	General Aviation Total:	555,500	577,800	602,600	629,100	642,300	656,400	\$3,663,700
<u>Income Tax Transit Fund</u>								
71	Transit/Rail Corridor Preservation Acq.	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
	Income Tax Transit Total:	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
	Department of Transportation & Eng. Total:	24,038,000	24,946,800	25,124,600	25,331,100	25,524,500	24,933,400	\$149,898,400

General Capital Fund

Information Systems Acquisition

Dept. Priority: 1

Description: This project funds design and acquisition of hardware and software needed to capture, store, integrate, analyze, manage, and report information needed for project management in the Department of Transportation and Engineering. This includes, but is not limited to, construction management, design, permitting, mapping, project management, transportation planning, airport management, traffic control and regulation, and asset management.

Purpose: The purpose of this project is to improve both intra- and inter-departmental communications, to provide valuable and timely information needed to effectively operate the department, and to manage transportation assets valued in excess of \$3 billion. These systems complement and extend the capabilities of enterprise systems to serve the specific needs of this department.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Equipment		130,000	150,000	150,000	150,000	150,000	150,000	\$880,000
Total	150,000	130,000	150,000	150,000	150,000	150,000	150,000	\$880,000
Estimated Personnel Cost								\$0

SCIP Loan Repayment

Dept. Priority: 2

Description: This project funds repayment of zero-interest loans from the Ohio Public Works Commission used to rehabilitate streets in various City neighborhoods.

Purpose: The purpose of this project is to improve quality of life and reduce street pavement repair costs by: 1) repairing more streets than capital funding allows; 2) repairing these streets sooner, before repairs become more extensive and costly; 3) advancing these repairs so they are performed at lower construction prices; and 4) taking advantage of the time value of money using zero interest loans.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		215,000	215,000	215,000	215,000	215,000	215,000	\$1,290,000
Total	215,000	215,000	215,000	215,000	215,000	215,000	215,000	\$1,290,000
Estimated Personnel Cost								\$0

Innovative Transportation Strategies

Dept. Priority: 3

Description: The project will support the investigation, development, implementation, and evaluation of innovative and sustainable transportation and infrastructure improvements, including "green streets", "complete streets", and contextually sensitive design solutions for all transportation modes in connection with changes in land use, new development and local or regional transportation initiatives. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction to take full advantage of partnering opportunities.

Purpose: The project will fund planning, design, technology, engineering, construction, inspection, and monitoring of new and innovative projects, or project components, to implement and evaluate sustainable solutions related to "green streets", "complete streets", and contextually sensitive design. Project funding may also support pilot projects established to evaluate the effectiveness and applicability of non-traditional design solutions for contemporary transportation and infrastructure issues. This project provides funding to review private and public development plans and to participate in a variety of projects, committees, and studies that affect the City's and region's transportation network including OKI, ODOT, and Federal funding strategies for infrastructure improvements.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		500,000	500,000	500,000	500,000	500,000	500,000	\$3,000,000
Total	100,000	500,000	500,000	500,000	500,000	500,000	500,000	\$3,000,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

Street Rehabilitation

Dept. Priority: 4

Description: This project funds systematic repair and resurfacing of streets throughout the City under the Street Rehabilitation Program. This project funds repairs to curbs, pavements, and resurfacing the roadway. Project funds are also used to match funding from other sources including the Ohio Public Works Commission and the Ohio Department of Transportation. These leveraged funds are used to rehabilitate additional streets. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to improve safety for motorists and quality of life in neighborhoods by preserving and upgrading street pavement and curbs on over 940 miles of streets. These streets have an area of approximately 2,840 lane-miles (a lane mile is an area equivalent to a one-mile long by ten-foot wide lane) with a replacement value of \$2.6 billion. Based on the funding level for 2011 and 2012, 70 and 80 lane miles will be completed, respectively. Additional outside funding is sought to help meet and exceed this standard.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		300,000	300,000	300,000	300,000	300,000	300,000	\$1,800,000
Land		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Construction		9,350,000	10,150,000	10,150,000	10,150,000	10,625,000	10,650,000	\$61,075,000
Total	11,035,700	9,700,000	10,500,000	10,500,000	10,500,000	10,975,000	11,000,000	\$63,175,000
Estimated Personnel Cost		300,000	300,000	300,000	300,000	300,000	300,000	\$1,800,000

Street Improvements

Dept. Priority: 5

Description: This project helps fund improvements to the through street system to improve safety and/or capacity and to support new housing and/or economic development. Program funds help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. Program funds support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements. In the 2011/2012 biennium, street improvements will include, but are not limited to, Harrison Avenue, W. MLK Drive, and Kellogg Avenue.

Purpose: The purpose of this project is to improve safety and capacity on roadways with documented safety or congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. These funds are successfully used to advance design as needed to leverage outside funds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000	100,000	100,000	100,000	100,000	100,000	\$650,000
Land		75,000	75,000	75,000	75,000	75,000	75,000	\$450,000
Construction		675,000	825,000	725,000	825,000	925,000	925,000	\$4,900,000
Total	920,000	900,000	1,000,000	900,000	1,000,000	1,100,000	1,100,000	\$6,000,000
Estimated Personnel Cost		150,000	200,000	150,000	200,000	225,000	225,000	\$1,150,000

Traffic Signal Installation & Renov.

Dept. Priority: 6

Description: This project will provide resources to install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices and remove equipment no longer needed. The project will carry out needed rehabilitation of existing traffic signals, illuminated signs, school flashers, audible pedestrian signals, and other electric and/or electronic traffic controls including roadway lighting and incidental curb or island modifications. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: This project would enable the City to replace obsolete or worn out traffic signal and/or roadway lighting equipment before it deteriorates to the point that it can no longer be maintained. The average traffic signal has a life of 25 years, and the City currently has 745 traffic signals valued at \$45 million. It is therefore necessary to reconstruct about 30 traffic signals each year to keep them replaced within their useful life cycle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		130,000	130,000	130,000	130,000	130,000	130,000	\$780,000
Construction		700,000	700,000	700,000	700,000	700,000	700,000	\$4,200,000
Total	830,000	830,000	830,000	830,000	830,000	830,000	830,000	\$4,980,000
Estimated Personnel Cost		130,000	130,000	130,000	130,000	130,000	130,000	\$780,000

OKI Corridor Studies

Dept. Priority: 7

Description: This project would provide the City's portion of local matching funds to the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), Transportation Improvement District (TID) or the Ohio Department of Transportation (ODOT). It will also provide City staff support or construction activities for a variety of Corridor studies underway or planned in the region. This includes the Preliminary Engineering/Environmental Impact Statement (PE/DEIS) for the Eastern Corridor project, any proposed study or design as a follow-up to the Central Area Loop Study (connecting the downtowns of Cincinnati, Covington and Newport), and the Uptown Transportation Study. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: This project provides matching funds to support various transportation studies and construction projects designed to improve transportation in the City and the region, typically as part of ongoing OKI type corridor studies.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		200,000	200,000	250,000	250,000	250,000	250,000	\$1,400,000
Total	400,000	200,000	200,000	250,000	250,000	250,000	250,000	\$1,400,000
Estimated Personnel Cost								\$0

Bridge Rehabilitation Program

Dept. Priority: 8

Description: This project provides resources for labor, materials, tools, technologies, and training needed to inspect, prioritize, plan, design, repair, rehabilitate, remove, and/or replace bridges within the City of Cincinnati.

Purpose: The purpose of this project is to meet federal and state laws and to keep bridges safe for and open to vehicular, pedestrian, and bicycle traffic, allowing safe passage across rivers, creeks, railroads, roadways, and other barriers. These bridges have a combined deck area of over 1.3 million square feet and replacement value estimated at \$300 million.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		75,000	150,000	100,000	250,000	250,000	250,000	\$1,075,000
Land		25,000	25,000	50,000	50,000	50,000	50,000	\$250,000
Construction		800,000	1,200,000	850,000	800,000	800,000	800,000	\$5,250,000
Equipment			25,000					\$25,000
Total	1,115,000	900,000	1,400,000	1,000,000	1,100,000	1,100,000	1,100,000	\$6,600,000
Estimated Personnel Cost		100,000	150,000	100,000	250,000	250,000	250,000	\$1,100,000

Computerized Traffic Signal System

Dept. Priority: 9

Description: This project would provide funding to complete the remaining portions and upgrade existing portions of the computerized traffic signal system as recommended by the Infrastructure Commission. The project would provide responsive control of traffic signals throughout the City. This project would also provide and upgrade computer equipment and software for those tasks directly related to the project including the replacement of the system specific hardware and software.

Purpose: This project would enable the City's traffic signal system to be more functionally responsive to changeable traffic demands by funding the purchase of electronic solid state equipment. This project would also fund the purchase of traffic signal pre-emption equipment for controllers and fire vehicles. Approximately 50 controllers would be placed in service each year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Total	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

Wall Stab. & Landslide Correction

Dept. Priority: 11

Description: This project funds inspection, repair, rehabilitation, and replacement of retaining walls and provides funding to stabilize landslides affecting the right-of-way at various citywide locations. This project funds labor, materials, tools, technology, and training needed to plan, design, acquire right-of-way, build, and inspect retaining walls and other hillside stabilization systems. The installation of various monitoring devices installed on marginally stable slopes throughout the City is also included.

Purpose: The purpose of this project is to preserve and improve the safety and stability of the City's public street system. Landslides and retaining walls are commonplace in the City of Cincinnati because of geology, topography, and former development practices. Timely replacement of deteriorated retaining walls and stabilization of landslides are essential to protect the transportation and utility infrastructure and prevent hazardous conditions within the right-of-way. The City maintains 50.6 miles of retaining walls having an estimated replacement value of \$140 million.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		120,000	180,000	180,000	180,000	180,000	180,000	\$1,020,000
Land		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Construction		510,000	800,000	600,000	600,000	800,000	800,000	\$4,110,000
Total	725,000	650,000	1,000,000	800,000	800,000	1,000,000	1,000,000	\$5,250,000
Estimated Personnel Cost		120,000	180,000	180,000	180,000	180,000	180,000	\$1,020,000

LED Traffic and Pedestrian Signals

Dept. Priority: 13

Description: This project provides resources to replace incandescent type traffic signals and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types. The project includes replacing entire pedestrian and traffic signal heads where older units exist and retrofitting the optical unit only in newer units.

Purpose: The purpose of the project is to generate operating fund savings through decreased energy costs, wash/relamp costs, and should also result in a reduction in traffic signal outages. Typical incandescent lamps must be replaced once each year. LED's have a useful life of seven to 10 years depending on the type and also use 80% to 90% less energy than incandescent lamps. The price of the LED units has decreased significantly over the last three or four years and is now comparable to the price of regular traffic and pedestrian signal heads. This project would also accelerate the replacement of the word messages in pedestrian signals with the "Hand and Man" symbols that are now required.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		20,000	20,000	20,000	20,000	20,000	20,000	\$120,000
Construction		100,000	100,000	100,000	200,000	200,000	200,000	\$900,000
Equipment		217,500	217,500	217,500	230,000	230,000	230,000	\$1,342,500
Total	450,000	337,500	337,500	337,500	450,000	450,000	450,000	\$2,362,500
Estimated Personnel Cost		30,000	30,000	30,000	45,000	45,000	45,000	\$225,000

Gateways/Greenways Improvement

Dept. Priority: 14

Description: This project will support gateway and greenway improvements in the Central Business District (CBD) to enhance the entry points and overall image of the CBD. The project will contribute to the positive image of the City by providing valuable greenspace improvements along pedestrian, bicycle and vehicular corridors and entry points to the City, neighborhoods and the Central Business District. Project funding will be used to leverage outside grant funding by providing local-match funds, and will leverage private participation with maintenance and operating agreements with community organizations and adjacent businesses and property owners.

Purpose: The project provides funding for the planning, design, engineering, construction, and inspection of new gateways and existing corridors that include safety improvements (bumpouts and median islands) as well as street trees and landscaping. Projects may include enhancements to Gilbert Avenue and Reading Road around the Casino site; Liberty Street; Ezzard Charles Drive; Clifton Avenue, MLK Drive and Jefferson Avenue around the University of Cincinnati; and gateway enhancements to the CBD and the City's many neighborhoods.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		165,000	100,000	100,000	100,000	100,000	100,000	\$665,000
Construction		300,000	300,000	300,000	400,000	400,000	400,000	\$2,100,000
Total	125,000	465,000	400,000	400,000	500,000	500,000	500,000	\$2,765,000
Estimated Personnel Cost		165,000	100,000	100,000	100,000	100,000	100,000	\$665,000

Sidewalk Repair Program

Dept. Priority: 15

Description: This project funds repair, reconstruction, construction, and removal of walks, driveways, curb ramps, bus service walks, street and sidewalk pavers, structural slabs, and curbs that are the responsibility of the City of Cincinnati. This project funds labor, materials, and technologies needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the quality of pedestrian and vehicular access within the City of Cincinnati. The project will provide resources to improve Americans with Disabilities Act (ADA) access through construction of curb ramps and reconstruction of defective sidewalks that are the City's responsibility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000	175,000	175,000	175,000	175,000	175,000	\$1,025,000
Construction		550,000	575,000	525,000	525,000	575,000	575,000	\$3,325,000
Total	525,000	700,000	750,000	700,000	700,000	750,000	750,000	\$4,350,000
Estimated Personnel Cost		150,000	175,000	150,000	150,000	175,000	175,000	\$975,000

Curb Ramps - Street Rehab

Dept. Priority: 16

Description: This project funds construction, repair, and replacement of curb ramps throughout the City in concert with streets that are being repaired under the Street Rehabilitation Program. These curb ramps, constructed at intersections, improve pedestrian access along City streets for citizens with disabilities. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to meet federal and state laws by improving accessibility for people with disabilities. The Americans with Disabilities Act requires the City to upgrade existing ramps and to install ramps at additional locations. This project allows the City to comply with the requirements of Section 4.29 of 28 Code of Federal Regulations Part 36A- Americans with Disabilities Act Accessibility Guidelines (ADAAG), which became effective July 26, 2001.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		60,000	60,000	60,000	60,000	60,000	65,000	\$365,000
Construction		340,000	380,000	380,000	380,000	405,000	410,000	\$2,295,000
Total	425,000	400,000	440,000	440,000	440,000	465,000	475,000	\$2,660,000
Estimated Personnel Cost		60,000	60,000	60,000	60,000	60,000	65,000	\$365,000

Safety Improvements

Dept. Priority: 17

Description: This project will upgrade existing streets that require minor improvements based upon safety and operational recommendations. Included in this project is all work necessary to plan, design, construct, and inspect the proposed improvements, such as islands, bump outs, and other channelization methods. This project also includes aesthetic and other required elements to improve the neighborhood transportation network. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The purpose of this project is to make minor safety improvements to streets that do not generally qualify for outside funding. This project coordinates efforts with other projects (like the Street Rehabilitation Program) or stands alone to construct safety improvements to maximize funding allocations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000

Traffic Signal Controllers & Detectors

Dept. Priority: 19

Description: This project provides resources to replace obsolete and outdated traffic signal controllers and detectors that have exceeded their physical and technological lives. Most traffic signal controllers become technologically obsolete within ten years, and conditionally obsolete within 15 years. Replacing the signal controllers and detectors would reduce maintenance costs and improve reliability. The traffic signal controller is the primary element of a traffic signal, and modern technology has brought about massive improvements in controller flexibility. The traffic signal controllers are replaced on a City-wide basis, and the current controller modules in use are compatible with the Computerized Traffic Signal System. This project funds labor, materials, and technologies needed to plan, design, build, and inspect these replacements.

Purpose: The purpose of this project is to provide for the timely replacement and installation of traffic controllers and vehicle detectors that would allow for the proper and optimum operation of traffic control devices.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering			20,000	20,000	20,000	20,000	20,000	\$100,000
Construction		20,000			80,000			\$100,000
Equipment		55,000	55,000	80,000		80,000	80,000	\$350,000
Total	100,000	75,000	75,000	100,000	100,000	100,000	100,000	\$550,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

Downtown Public Paver Replacement

Dept. Priority: 20

Description: This project funds repair, reconstruction, construction, and removal of paver walks, driveways, and curb ramps in the downtown area that are the responsibility of the City of Cincinnati. This project funds labor, materials, expert services, and technologies needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to preserve and improve the quality of pedestrian access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through reconstruction of paver curb ramps and defective paver sidewalks that are the City's responsibility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000

Bicycle Transportation Program

Dept. Priority: 22

Description: This program funds activities that enhance and improve bicycle/pedestrian transportation, safety, and access citywide as part of the larger regional effort. Specific improvement projects may include bicycle safe inlets, restriping existing streets with bikeways, parking, signing, railroad crossings, traffic improvements, safety projects and multi-use trails. This project helps fund labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this program is to develop and advance bicycle/pedestrian projects, from small projects in response to community requests, to large trail projects, and other projects which improve bicycle safety or advocate increased bike/pedestrian usage. This program would also allow coordination with surrounding political jurisdictions to enhance bicycle/pedestrian usage in the region. Program funds may also be used to leverage outside funding from state, federal, and other sources. These funds are used to implement the Cincinnati Bicycle Transportation Plan, adopted on June 23, 2010.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		150,000	150,000	150,000	150,000	150,000	150,000	\$900,000
Construction		450,000	450,000	450,000	450,000	450,000	450,000	\$2,700,000
Total	110,000	600,000	600,000	600,000	600,000	600,000	600,000	\$3,600,000
Estimated Personnel Cost		150,000	150,000	150,000	150,000	150,000	150,000	\$900,000

Hillside Stairway Rehab. Program

Dept. Priority: 23

Description: This project funds inspection, repair, rehabilitation, replacement, and removal of the City's hillside stairways. The project also provides resources for labor, materials, and technology and training needed to plan, design, acquire right-of-way, build, and inspect these assets.

Purpose: The purpose of this project is to preserve and enhance pedestrian access to homes, businesses, churches, schools, playgrounds, bus stops, and other facilities. The City maintains 398 sets of hillside stairways having an estimated replacement value of \$12 million.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		66,000	66,000	66,000	66,000	66,000	66,000	\$396,000
Land		3,000	3,000	3,000	3,000	3,000	3,000	\$18,000
Construction		181,000	181,000	131,000	131,000	181,000	181,000	\$986,000
Total	225,000	250,000	250,000	200,000	200,000	250,000	250,000	\$1,400,000
Estimated Personnel Cost		70,000	70,000	70,000	70,000	70,000	70,000	\$420,000

Spot Infrastructure Replacement

Dept. Priority: 26

Description: This project funds the replacement of deteriorated infrastructure not covered under other capital projects, including curb replacements and major pavement repairs on streets not requiring rehabilitation, and median reconstruction. This project also funds pavement treatments, including pavement rejuvenation, crack sealing, and microsurfacing, needed to supplement and extend the Street Rehabilitation Program. This project funds labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to address citizen concerns about isolated infrastructure deficiencies (namely curb, median, and pavement) that do not fit into other capital programs and to extend the useful life of pavements through use of rejuvenators, slurry seals, and other pavement treatments. This project improves responsiveness to citizen requests for repair and preserves pavement assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000
Construction		1,015,000	730,000	690,000	690,000	740,000	740,000	\$4,605,000
Total	550,000	1,025,000	740,000	700,000	700,000	750,000	750,000	\$4,665,000
Estimated Personnel Cost		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000

Street Calming Program

Dept. Priority: 29

Description: This project would provide funding for upgrades to existing streets to reduce vehicular speed and can include minor improvements based upon safety and operational recommendations. Included is all work necessary to plan, design, construct and inspect the proposed improvements on neighborhood streets, such as speed humps, islands, bump outs, and other calming methods. This project also includes aesthetic and other required elements involved with the calming of traffic on the neighborhood transportation network.

Purpose: This project would provide funding for the neighborhood street calming program. These funds would be used to improve neighborhoods' livability by mitigating the impact of vehicular traffic on residential neighborhoods. The project supports safe and pleasant conditions for residents, bicyclists, and motorists on neighborhood streets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Total	100,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

Pavement Management

Dept. Priority: 34

Description: This project provides funding for a pavement management system and includes a thorough inspection and evaluation of all through streets each year. Residential streets would be inspected every three years. These inspections are used to measure the condition of City streets, to better measure the effectiveness of rehabilitation and maintenance programs, and to guide selection of streets for the Street Rehabilitation Program. This project funds labor, materials, and technology needed for this project.

Purpose: The purpose of this project is to identify the condition of Cincinnati's streets and guide decisions on the appropriate time for and type of treatment, including reconstruction, rehabilitation, resurfacing, slurry seal, crack seal, and rejuvenation. Additionally, there is a federal standard (GASB 34) that requires that the entire street system be inspected on a three-year cycle to evaluate the conditions of public transportation assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		170,000	170,000	170,000	170,000	170,000	170,000	\$1,020,000
Total	150,000	170,000	170,000	170,000	170,000	170,000	170,000	\$1,020,000
Estimated Personnel Cost		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000

Ohio River Trail - Downtown to Salem

Dept. Priority: 35

Description: This project helps fund development of the Ohio River Trail from Downtown to Salem Road. The missing segments are extensions of the new trail segments (Corbin to Congress, Wilmer to Carrel, etc). This project helps fund labor, material, and technologies needed to plan, design, acquire right-of-way, build and inspect the proposed improvements.

Purpose: The purpose of this project is to systematically construct the Ohio River Trail by extending the bike/hike trail at Lunken Airport west toward downtown and east toward the Little Miami Scenic Trail, adding transportation value and supporting City Council Motion no. 200800817.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000						\$100,000
Construction			400,000	400,000	400,000	400,000	400,000	\$2,000,000
Total	100,000	100,000	400,000	400,000	400,000	400,000	400,000	\$2,100,000
Estimated Personnel Cost		100,000	25,000	25,000	25,000	25,000	25,000	\$225,000

Riverfront Infrastctr. Coord. & Impl.

Dept. Priority: 40

Description: This project funds staff expenditures necessary to coordinate and implement the Central Riverfront Master Plan and to improve mobility between the Riverfront parks, Northern Kentucky, the Banks, the CBD and the region. Funding permits staff involvement in the proposed Banks and Parks projects as well as County revisions to the Master Plan and coordination of planning, design, construction, and project phasing activities with other City and County activities. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: This project provides funding for staff expenditures necessary to coordinate and implement the Central Riverfront Master Plan and additional development and infrastructure improvement projects along the Riverfront. Project funding is utilized to coordinate, plan, design, construct and inspect various components of Riverfront infrastructure, transportation, and development projects.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000	25,000	25,000	25,000	25,000	25,000	\$225,000
Total	50,000	100,000	25,000	25,000	25,000	25,000	25,000	\$225,000
Estimated Personnel Cost		90,000	20,000	20,000	20,000	20,000	20,000	\$190,000

Colerain Ave. Virginia to Leeper Impr.

Dept. Priority: 41

Description: This project helps fund safety improvements along this portion of Colerain Avenue by extending the improvements already planned for the West Fork/Virginia intersection to Leeper Street. The project will provide wider lanes on Colerain Avenue, new pavement, curbs, tree lawns, sidewalks, and street lighting.

Purpose: The purpose of this project is to improve safety and capacity of this portion of Colerain Avenue.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000					\$200,000
Total	500,000	100,000	100,000					\$200,000
Estimated Personnel Cost		10,000	10,000					\$20,000

Over-the-Rhine Streetscape Imprv.

Dept. Priority: 43

Description: The project will improve curbs, alleys and sidewalks, remediate existing sidewalk encroachments, and upgrade lighting and street furniture in strategic locations in Over-the-Rhine to improve pedestrian accessibility, safety, and the physical appearance of the neighborhood. By partnering with developers and property owners to relocate utilities and remove basement encroachments under sidewalks, the project supports current and future redevelopment efforts. The project promotes green streets, complete streets and sustainability by re-using and recycling historic materials. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The project will address roadway safety and mobility improvements, improve curbs, alleys and sidewalks, remediate existing sidewalk encroachments, and upgrade street lighting and street furniture to promote livable, walkable communities and to support ongoing redevelopment. The project will improve pedestrian accessibility and safety, and the physical appearance of the neighborhood. Project funds will support planned public and private improvements to the areas surrounding Washington Park, Music Hall, the Art Academy, the Casino, Rothenberg School, Findlay Market, the Brewery District and other development and housing initiatives.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		600,000	700,000	600,000	600,000	400,000	400,000	\$3,300,000
Total	150,000	600,000	700,000	600,000	600,000	400,000	400,000	\$3,300,000
Estimated Personnel Cost		100,000	125,000	100,000	100,000	75,000	75,000	\$575,000

Columbia Parkway Enhancements

Dept. Priority: 44

Description: This project provides funding for the construction of lighting, bridge rail improvements, landscaping, and slope stabilization along the 6.1 mile stretch of Columbia Parkway from the Central Business District (CBD) to the eastern Corporation Limit. (Roadway pavement conditions would be evaluated as part of existing infrastructure programs, with necessary improvements undertaken by those programs.) Future funding will be utilized to continue lighting improvements for the areas between Torrence Parkway and Delta Avenue and ultimately to the eastern corporation limit.

Purpose: These improvements are part of the Columbia Parkway Master Plan which identified needs and necessary improvements to the Historic Parkway to restore its prominence in Cincinnati's Parkway/Greenway system. The project has implemented safe, attractive, and historically appropriate bridge rails and vandal screens, orientation/directional signage, landscaping, and lighting to create a safe, attractive environment for daily commuters and the surrounding neighborhoods. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		85,000	50,000	50,000	50,000	150,000		\$385,000
Construction		100,000		350,000	200,000	450,000		\$1,100,000
Total		185,000	50,000	400,000	250,000	600,000		\$1,485,000
Estimated Personnel Cost		85,000	50,000	50,000	50,000	150,000		\$385,000

Downtown Infrastrctr. Coord. & Implmntn.

Dept. Priority: 45

Description: The project supports downtown and riverfront development by planning and implementing CBD streetscape and infrastructure improvements in coordination with new CBD, OTR and Riverfront redevelopment activities to improve mobility, safety and convenience for downtown workers, visitors, and residents. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The project would fund planning, design, engineering, and inspection work related to various downtown development projects that require Department of Transportation and Engineering support, including the development of downtown infrastructure standards to guide future development and improvement. Projects include additional work around the Fountain Square area, the Riverfront and the Banks, the Casino area and other important locations throughout the Central Business District (CBD), Over-the-Rhine (OTR), Pendleton and the Riverfront. Implementation can include pedestrian, bicycle and other transportation improvements including skywalks, wayfinding signs and coordination with local and regional rail initiatives.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		100,000	150,000	162,500	150,000	100,000	100,000	\$762,500
Construction		450,000	250,000	200,000	300,000	150,000	200,000	\$1,550,000
Total	270,000	550,000	400,000	362,500	450,000	250,000	300,000	\$2,312,500
Estimated Personnel Cost		100,000	150,000	162,500	150,000	100,000	100,000	\$762,500

Uptown Access Improvements West MLK Dr.

Dept. Priority: 46

Description: This project provides resources for improvements to W. Martin Luther King Jr. Drive between McMicken Avenue and Clifton Avenue by improving the S-curve from McMicken Avenue to Dixmyth Avenue, which has a high accident rate. This project will incorporate safe access for pedestrians and bicyclists. The project also includes improvements to the Clifton Avenue and W. Martin Luther King Jr. Drive intersection to improve pedestrian and vehicular safety and congestion and a bike path along W. Martin Luther King Jr. Drive.

Purpose: The purpose of this project is to improve the safety and capacity of W. Martin Luther King Jr. Dr. The project will reduce the high accident rate and reduce congestion at the Clifton Avenue intersection.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		400,000	400,000	200,000	200,000			\$1,200,000
Total	200,000	400,000	400,000	200,000	200,000			\$1,200,000
Estimated Personnel Cost		50,000	50,000	25,000	25,000			\$150,000

Harrison Avenue Improvements

Dept. Priority: 47

Description: This project provides resources for spot improvements to Harrison Avenue from Queen City Avenue to the City's west corporation limits including widening pavement, using skid resistant pavement, improving curve superelevation, adding lane width, and adding left turn lanes at signalized intersections, where necessary. The funds may be used for labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the safety and capacity of Harrison Avenue. The 3.95 mile long project will reduce the high accident rate and reduce intersection congestion at various locations. These funds will leverage \$5,440,000 of the Ohio-Kentucky-Indiana Regional Council of Governments (OKI) funds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		500,000						\$500,000
Total	200,000	500,000						\$500,000
Estimated Personnel Cost		75,000						\$75,000

Colerain Corr. Imp. I-74 to Spring Grv

Dept. Priority: 48

Description: This project provides resources to improve intersections on Colerain Avenue from the I-74 Ramp to Spring Grove Avenue, and on Blue Rock Street from Colerain to Spring Grove.

Purpose: The purpose of this project is to improve safety of this portion of the Colerain Corridor.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	150,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost		10,000	10,000	10,000	10,000	10,000	10,000	\$60,000

Raised Pavement Markers

Dept. Priority: 49

Description: This project would provide resources for reflective raised pavement markers and reflective raised separators or hazard markers that would be installed in curves and other roadway areas where the visibility of normal painted markings is not sufficient. The reflective markers increase the target value of pavement markings. The markers are used as part of an overall accident prevention program, and these markers are most helpful in curved roadway locations. The markers are installed on curves with high accident rates, and on streets that are not on the street rehabilitation six-year plan.

Purpose: Raised pavement markers and raised separators or hazard markers greatly enhance positive guidance through curves, and have been instrumental in reducing accidents in roadway curves. The markers are also helpful in guiding motorists through lane transitions and have much greater intensity during rain than normal painted pavement markings.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	\$30,000

Convention Center Expansion

Dept. Priority: 55

Description: This project provides the funding necessary for the City's General Capital Budget contribution to the Convention Center Expansion project.

Purpose: The purpose of this project is to maintain a separate distinct project for the payments made for the City's contribution from the General Capital Budget for the expansion of the Convention Center. The City's contribution from the General Capital Budget began with the 2003 allocation.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$6,000,000
Estimated Personnel Cost								\$0

Western Hills Viaduct Repair/Replmnt.

Dept. Priority: 56

Description: This project provides resources for labor, materials, tools, technologies, and training needed to inspect, plan, design, and acquire right of way, to rehabilitate and/or replace the Western Hills Viaduct.

Purpose: The purpose of this project is to keep the Western Hills Viaduct safe for and open to vehicular, pedestrian, and bicycle traffic.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Engineering		1,000,000						\$1,000,000
Construction			661,500	1,338,500	1,422,000			\$3,422,000
Total		1,000,000	661,500	1,338,500	1,422,000			\$4,422,000
Estimated Personnel Cost		300,000	100,000	125,000	125,000			\$650,000

ROW Ordinance Implementation

Dept. Priority: 58

Description: This project funds the removal and replacement of benches, newsracks, bus stop shelters, and other items as per revised CMC 723. This project funds labor, materials, training, and technologies needed to enforce, plan, design, build, and inspect the appropriate items of CMC 723.

Purpose: The purpose of this project is to improve the quality of life by creating an active, accessible, and aesthetically pleasing urban environment that will benefit the Citizens of Cincinnati by regulating the uses of and placement of structures within and upon the public rights-of-way as per revised CMC 723.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost								\$0

Street Light Replacement Project

Dept. Priority: 27

Description: This project will plan, design and construct major repairs or replacements for existing City-owned and operated street lighting circuits that are nearing the end of their life cycle. These street lighting circuits are not part of the street lighting assessment network.

Purpose: The purpose of the Street Light Replacement Project is to upgrade existing City owned and operated street lighting circuits that are nearing the end of their life cycle.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			75,000	100,000	100,000	100,000	100,000	\$475,000
Total	100,000		75,000	100,000	100,000	100,000	100,000	\$475,000
Estimated Personnel Cost			10,000	10,000	10,000	10,000	10,000	\$50,000

Duke Street Light Replmnt. Proj.

Dept. Priority: 51

Description: This project replaces the approximately 20,000 street light fixtures on Duke Energy wood poles at the end of their useful life.

Purpose: This project will ensure that Duke Energy maintained street lights, installed at the request of the City, are replaced within their 30 year useful life. The project will reduce street light malfunctions and preserve the City standard street lighting investment, as well as provide the most up-to-date technology for energy efficient street lighting.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction			100,000	150,000	150,000	150,000	150,000	\$700,000
Total			100,000	150,000	150,000	150,000	150,000	\$700,000
Estimated Personnel Cost								\$0

Kennedy Connector

Dept. Priority: 59

Description: The project will build a parallel route next to Ridge Avenue by extending Kennedy Avenue to the south from the Kennedy Avenue and Duck Creek Road intersection to the Madison Road and Camberwell Road intersection.

Purpose: This project is to address the substandard geometry, improve the capacity and safety, and support future development along the Ridge Avenue corridor in the Community of Oakley

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction				253,500				\$253,500
Total				253,500				\$253,500
Estimated Personnel Cost								\$0

Second and Third Street Improvements

Dept. Priority: 31

Description: This project funds labor, materials and technologies needed to plan, design and fill the void beneath the Third Street pavement. It also provides resources to replace the settled bridge approach slabs, improve the existing walkways on the south side of Third Street and on the north side of Second Street, and make other improvements as needed to address the settlement along Second and Third Streets.

Purpose: The purpose of this project is to improve the condition of the sidewalks, pavement and bridge approach slabs along Second and Third Streets between Elm Street and Main Street.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction						802,200		\$802,200
Total	440,000					802,200		\$802,200
Estimated Personnel Cost						75,000		\$75,000

ML King/I-71 Interchange

Dept. Priority: 53

Description: This project would provide funding for a study project which includes planning, preliminary engineering, and other related costs associated with the development of a proposed interchange concept at Interstate 71 and Martin Luther King, Jr. Drive.

Purpose: The purpose of this project is to provide funding for a study project to determine the cost and feasibility of providing an important link between the Uptown area, the second highest employment area in Greater Cincinnati, and Interstate 71. Currently, residential streets are used to access interchanges north and south of M.L. King, Jr. Drive. Federal funds will be needed for construction.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction						100,000	100,000	\$200,000
Total						100,000	100,000	\$200,000
Estimated Personnel Cost								\$0

Transit Center Reconstruction

Dept. Priority: 57

Description: This project funds labor, materials and technologies needed to plan, design and waterproof the Transit Center, including the replacement of bridge approach slabs and streets, sidewalk, and sod spaces adjacent to the Transit Center. Project will include replacement and repair of elements previously damaged by leakage.

Purpose: This project is intended to waterproof the Riverfront Transit Center in order to prevent failure to mechanical, electrical and ventilation systems which are necessary for the operation of the facility. The waterproofing will provide the additional benefit of extending the useful life of the structure itself as well as components within.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction							712,000	\$712,000
Total							712,000	\$712,000
Estimated Personnel Cost							50,000	\$50,000

General Aviation Fund

Airport Infrastructure Improvements

Dept. Priority: 61

Description: This project will provide resources for improvements to the Airport that are not typically funded by the Federal Aviation Administration (FAA) or Ohio Department of Transportation (ODOT). Improvements will include, but are not limited to, rubber removal, striping, airfield and way-finding signage, security improvements, vehicular parking lot improvements/expansion, Airport Road improvements, flood control improvements/repairs, and various airfield pavement/drainage repairs.

Purpose: The purpose of this project is to make improvements (airfield and non-airfield) to the airport's infrastructure to ensure an operationally efficient and esthetically pleasing public airport. This project would also allow the City to meet its commitment to the FAA to maintain a safe and secure facility.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		140,000	140,000	140,000	140,000	140,000	140,000	\$840,000
Total	140,000	140,000	140,000	140,000	140,000	140,000	140,000	\$840,000
Estimated Personnel Cost		25,000	25,000	25,000	25,000	25,000	25,000	\$150,000

FAA/ODOT Local Match

Dept. Priority: 62

Description: This project will provide resources for an annual capital reserve in the General Aviation Fund to provide the matching funds for capital projects which involve Federal Aviation Administration (FAA) and Ohio Department of Transportation (ODOT) grant funding. This capital project would cover expenditures such as equipment, engineering, and construction items.

Purpose: The purpose of this project is to meet the local match funding requirements for FAA/ODOT approved projects and to fund expenditures associated with preparation of ODOT/FAA grant applications and funding request documents (Annual FAA Airport Capital Improvement Program).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Total	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,200,000
Estimated Personnel Cost								\$0

Facility Improvements

Dept. Priority: 63

Description: This project will provide resources for improvements to airport-owned facilities that will include, but are not limited to, the following: roofing, plumbing, electrical, ADA wheelchair access, building code upgrades, heating, ventilation and air conditioning (HVAC) improvements, as well as window replacements. The facilities include the Airport Administration Building, City-owned hangars, and the Air Traffic Control Tower and Maintenance Shop. This capital project would cover expenditures such as equipment, engineering and construction items.

Purpose: The purpose of this project is to make improvements to the airport's facilities, not funded by the Federal Aviation Administration (FAA). These improvements would serve to preserve the facilities and reduce the operation expenses associated with deteriorated/inefficient facilities. The project would also ensure that the facilities are brought up to current code standards.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		215,500	236,100	262,600	289,100	302,300	316,400	\$1,622,000
Total	170,000	215,500	236,100	262,600	289,100	302,300	316,400	\$1,622,000
Estimated Personnel Cost		15,000	15,000	15,000	20,000	20,000	20,000	\$105,000

CFS Upgrade

Dept. Priority: 99

Description: CFS is upgraded every three years to remain up to date on all rules and regulations as well utilizing the enhancements of the newer version. Version 3.10 will address the Federal 3% Withholding regulation and has enhancements for the disbursement function. The user interface will be redesigned with many improvements suggested by users. In addition, version 3.10 supports the Linux operating system which the City could utilize to allow us to consolidate servers and run the Financial System on a shared server farm.

Purpose: This project is to upgrade the Cincinnati Financial System to the latest version in 2012, projected to be 3.10. CFS is upgraded about every three years due to the evolution of the software and the lack of support by the vendor for the previous versions. The City last upgraded the software in 2009 and this upgrade will keep the City consistent with the proper version of the software. Expenses include consulting services, staff time and equipment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,700					\$1,700
Total			1,700					\$1,700
Estimated Personnel Cost								\$0

Income Tax Transit Fund

Transit/Rail Corridor Preservation Acq.

Dept. Priority: 71

Description: This project would provide funding for the acquisition of real property and/or property rights and related planning, environmental, consultant services, construction, and administrative costs in connection with the preservation and reuse of existing railroad corridors. It would also provide funding for mass transit study related expenses, excluding expenses related to the streetcar project.

Purpose: The purpose of this project is to assist the City and the region in meeting regulatory compliance related to federal air quality standards, enhance the City's transportation system, and assist with the acquisition and study of rail corridors for transportation purposes, excluding streetcar project purposes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000
Estimated Personnel Cost								\$0

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WATER WORKS

Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>Water Works Fund</u>								
1	Ultraviolet Disinfection - Miller Plant	12,723,000	8,250,000	2,000,000				\$22,973,000
2	Replacement Water Mains T1201	15,923,000	16,248,000	19,976,000	20,575,000	22,072,000	21,783,000	\$116,577,000
3	Street Improvements T1401	5,500,000	6,100,000	7,800,000	8,000,000	9,226,000	9,274,000	\$45,900,000
4	Valve Replacement Program	275,000	275,000	275,000	275,000	275,000	275,000	\$1,650,000
5	Backup Power Generator - Eden Park	900,000	2,550,000					\$3,450,000
6	Lebanon Pump Station	650,000	920,000					\$1,570,000
7	Kings Island Drive	2,400,000	350,000					\$2,750,000
8	Kings Mills/Columbia - Lebanon Phase II	2,000,000	200,000					\$2,200,000
9	Columbia/Turtlecreek - Lebanon Phase IV	1,000,000	2,200,000					\$3,200,000
10	Mason/Morrow/Millgrove Road-Lebanon Ph 3	1,200,000						\$1,200,000
11	Private Development T1501	400,000	400,000	400,000	400,000	400,000	420,000	\$2,420,000
12	Castings/Street Improvements	354,000	365,000	375,000	390,000	410,000	420,000	\$2,314,000
14	Station Valve Equipment	90,000	70,000	90,000	110,000	90,000	90,000	\$540,000
16	Secondary Basin Drive - Bolton Plant	515,000						\$515,000
17	Mack Tank Interior Coating 2011	249,000	351,000					\$600,000
18	Concrete Rehabilitation 2011	201,000						\$201,000
19	Masonry Rehabilitation 2011	175,000						\$175,000
20	Roof Replacement 2011	130,000						\$130,000
21	Regeneration Furnace Equipment	60,000	60,000	60,000	60,000	60,000	60,000	\$360,000
22	Eden Park Feeder 2 - Parsons Martin	800,000	1,650,000					\$2,450,000
23	Greenhills Tank	600,000						\$600,000
24	Motor Control Center Equipment	100,000	100,000	180,000	180,000	180,000	100,000	\$840,000
25	Electrical Transformers	85,000	85,000	85,000	85,000	85,000	85,000	\$510,000
26	Contamination Warning System	336,000	348,000	39,000	55,000			\$778,000
27	Kemper Road Tank	200,000	3,500,000					\$3,700,000
28	Battery, Charger, and DC Panel	75,000	50,000	50,000	50,000	50,000	75,000	\$350,000
29	Total Organic Carbon Analyzer	40,000						\$40,000
30	Backup Power Generator - Constance	350,000	600,000	2,300,000				\$3,250,000
32	Field App Replacement on Large GCWW Pump	100,000	125,000	125,000	125,000	60,000		\$535,000
34	Continuous WQ Monitors Dist System 2011	65,000						\$65,000
35	Survey GPS Rover and Base Station	120,000						\$120,000
36	Main Station Trans Switch Controls	60,000	60,000					\$120,000
37	Water Main Relocation - Street Imprvmnts	4,537,500	1,512,500					\$6,050,000
57	All Pipes Model	300,000						\$300,000
66	Carbon Transfer Pump - Miller Plant	14,000		50,000	50,000	50,000	37,000	\$201,000
13	Rehabilitate Water Mains T1301		1,300,000	1,400,000	1,500,000	1,595,000	1,604,000	\$7,399,000
15	Computers, Servers, and Software		415,000	441,000	457,000	472,000	492,000	\$2,277,000
31	Budd-Eighth - Dalton to Evans		1,946,000	3,554,000				\$5,500,000
33	Storage Area Network Equipment		300,000	200,000				\$500,000
38	Madison - Observatory to Isabella		1,850,000	3,054,000				\$4,904,000
39	Brecon Tank Coating		50,000	400,000	50,000			\$500,000
40	Critical Backup Power Projects		600,000					\$600,000
41	Fume Hood Controllers		466,000					\$466,000
42	Montgomery and Kennedy Avenues		500,000					\$500,000
43	Tank Coating 2012		600,000					\$600,000
44	Roof Replacement 2012		350,000					\$350,000
45	Duke, Socialville Foster		703,000	1,281,000				\$1,984,000
46	Continuous WQ Monitors Dist System		60,000	60,000	60,000	70,000	100,000	\$350,000
47	Concrete Pavement Replacement		96,000	375,000	376,000	377,000	377,000	\$1,601,000

Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
<u>Water Works Fund</u>								
48	Turbidimeters - Bolton Plant		102,000	13,000				\$115,000
49	Masonry Replacement		150,000	150,000	150,000	150,000	150,000	\$750,000
50	SCADA Remote Terminal Units		100,000	100,000	100,000	100,000	100,000	\$500,000
67	Meter Interface Units (MIU) 2012		829,000					\$829,000
51	Billing System Replacement			2,800,000	1,858,000			\$4,658,000
52	Well Pumps - Bolton Plant			40,000	40,000	36,000	40,000	\$156,000
53	New Water Mains T1101			679,000	2,000,000	2,492,000	2,506,000	\$7,677,000
54	Wellfield Expansion II - Bolton Plant			1,900,000	2,900,000	80,000		\$4,880,000
55	Tank Coating 2013			750,000				\$750,000
56	Roof Replacement 2013			350,000				\$350,000
58	Lab Upgrade & Expansion - Bolton Plant			500,000	890,000	507,000		\$1,897,000
59	INOVAH Payment System Upgrade			216,000				\$216,000
60	Clifton - Woolper to Dixmyth			350,000	2,000,000	150,000		\$2,500,000
61	Delhi Water Tank Painting			389,000				\$389,000
62	Cherry Grove Elevated Interior Coating			230,000	170,000			\$400,000
63	Crane Equipment Improvements			36,000	66,000		50,000	\$152,000
64	Filter Backwash Turbidimeters			50,000	50,000			\$100,000
65	Intake Pier Access Bridge Painting			200,000				\$200,000
68	Autoclave			50,000				\$50,000
70	Meter Interface Units (MIU) 2013			1,043,000				\$1,043,000
71	Mt. Airy Exterior Renovation			150,000	2,107,000	3,147,000		\$5,404,000
69	Kennedy Heights Pump Station Mods				300,000	700,000		\$1,000,000
72	Tennyson Pump Discharge Valve Upgrade				150,000	450,000		\$600,000
73	Wesselman Road PRV				200,000	1,100,000		\$1,300,000
74	Tank Coating 2014				550,000			\$550,000
75	Roof Replacement 2014				400,000			\$400,000
76	Delhi PRV				500,000			\$500,000
77	Dehumidification System - Miller Plant				52,000	248,000		\$300,000
78	Convergence Infrastructure (VoIP)				300,000	916,000		\$1,216,000
83	Wash Water Recovery Pumps				48,000			\$48,000
84	Meter Interface Units (MIU) 2014				1,043,000			\$1,043,000
85	Operating System Upgrade				27,000	400,000		\$427,000
86	Gas Chromatograph w/MS for VOC Analysis				165,000			\$165,000
87	On-line Chlorine Monitors - Miller Plant				120,000			\$120,000
88	Reporting Application Server Replacement				106,000			\$106,000
89	Software Management System (SMS) Replace				148,000			\$148,000
90	Remote Terminal Units (RTUs) Equipment				124,000	88,000	88,000	\$300,000
91	Chester Park Complex Virtual Environment				150,000			\$150,000
103	Solar Recording Charts				126,000			\$126,000
104	Fields Ertel Road Check Valve				100,000			\$100,000
105	Constance Dosing & Monitoring				26,000			\$26,000
106	IT Service Management				374,000	538,000	520,000	\$1,432,000
107	SCADA Communications Front End (CFE)				122,000			\$122,000
79	Document Management Upgrade					200,000		\$200,000
80	Enterprise Asset Management System					2,208,000	3,259,000	\$5,467,000
81	Call Center Equipment					1,721,000	1,000,000	\$2,721,000
82	PeopleSoft Upgrade					275,000	275,000	\$550,000
92	Filter Automation - Bolton Plant					240,000		\$240,000
93	Gas Chromatograph w/MS for SOC Analysis					150,000		\$150,000

Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>Water Works Fund</u>								
94	Gas Chromatograph w/Mass Spectromter-3					115,000		\$115,000
95	Network Upgrade-Chester Park and Miller					591,000		\$591,000
96	Iron Feeder Upgrade - Miller Plant					298,000	2,000	\$300,000
97	Lime Feeder #1 & 4 Upgrade- Miller Plant					200,000		\$200,000
98	Lamella Sludge Pumps #2-9 -Miller Plant					150,000	150,000	\$300,000
99	Security Fence and Camera Upgrades					150,000	150,000	\$300,000
100	Lime Feeder #1 & 4 - Bolton Plant					308,000		\$308,000
101	Sand Filter Valves - Miller Plant					600,000	600,000	\$1,200,000
102	Building Security System Upgrade					300,000		\$300,000
108	Powered Activated Carbon Storage & Feed					414,000	1,017,000	\$1,431,000
109	Total Organic Halide (TOC) Analyzer					60,000		\$60,000
110	HVAC - AHU Upgrades - Miller Plant					200,000	200,000	\$400,000
111	Electric Panel and Lighting Upgrades					50,000	50,000	\$100,000
112	Meter Interface Units (MIU) 2015					1,043,000		\$1,043,000
113	Plainfield/Montgomery					500,000	2,850,000	\$3,350,000
114	Tank Coating 2015					1,350,000		\$1,350,000
115	Roof Replacement 2015					400,000		\$400,000
118	Chem East Concrete Repair					481,000	259,000	\$740,000
119	Madison/Ridge-Isabella to Duck Creek					200,000	500,000	\$700,000
120	Filter Building Boiler - Miller Plant					82,000		\$82,000
121	Lamella Rapid Mix Pump - Miller Plant					120,000		\$120,000
122	Tapered Screw Conveyor - Miller Plant					75,000		\$75,000
123	HVAC Dehumidifier Upgrade - Miller Plant					90,000	90,000	\$180,000
124	Fluoride Feeder Upgrade					60,000		\$60,000
125	Lamella Sludge Collectors - Miller Plant					75,000	75,000	\$150,000
126	Caustic Soda Storage Tank - Miller Plant					120,000		\$120,000
127	Furnace Air Compressor - Miller Plant					50,000		\$50,000
128	Contamination Warning System Replacement					20,000	674,000	\$694,000
129	Wellhead Protection Monitoring Wells					75,000		\$75,000
130	Influent Flume Bypass - Bolton Plant					419,000	600,000	\$1,019,000
140	Electric Heater Upgrades - Miller Plant					50,000	50,000	\$100,000
141	HVAC Air Conditioners - Miller Plant					45,000	45,000	\$90,000
142	Chester Park Complex Carpet Upgrade					200,000		\$200,000
143	Innovation Way					35,000	270,000	\$305,000
147	Reservoir #1 Cascade Repair-Miller Plant					75,000		\$75,000
148	SCADA Remote Site Communications					414,000	229,000	\$643,000
149	Early Detection of Algae					333,000	167,000	\$500,000
150	All Pipe Model Water Quality Validation					300,000		\$300,000
116	Granular Activated Carbon Storage						467,000	\$467,000
117	Spring Grove and Western						50,000	\$50,000
131	Eden Park Feeder 4						200,000	\$200,000
132	McMillan Avenue-Essex to Clifton						500,000	\$500,000
133	Eggleston and 9th Streets						100,000	\$100,000
134	Pete Rose Way/Eggleston-Broadway						200,000	\$200,000
135	Winton Road - Froome to Reservoir						150,000	\$150,000
136	Glenway - Warsaw to Rapid Run						300,000	\$300,000
137	McMillan and May Streets						150,000	\$150,000
138	Kennedy and Highland Avenues						269,000	\$269,000
139	Backup Power Generator - Western Hills						331,000	\$331,000

Capital Improvement Plan - Water Works

<u>Priority</u>	<u>Project Title</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016</u> <u>Total</u>
<u>Water Works Fund</u>								
144	Meter Interface Units (MIU) 2016						842,000	\$842,000
145	HVAC - AHU Upgrades - Bolton Plant						80,000	\$80,000
146	Wash Water Pump Upgrades - Miller Plant						50,000	\$50,000
151	Tank Coating 2016						250,000	\$250,000
152	Roof Replacement 2016						600,000	\$600,000
153	Lime Residual Sitework - Bolton Plant						230,000	\$230,000
154	Comprehensive Reliability - Bolton Plant						597,000	\$597,000
Water Works Total:		52,527,500	56,786,500	54,566,000	50,260,000	61,416,000	56,524,000	\$332,080,000
Department of Water Works Total:		52,527,500	56,786,500	54,566,000	50,260,000	61,416,000	56,524,000	\$332,080,000

Water Works Fund

Ultraviolet Disinfection - Miller Plant

Dept. Priority: 1

Description: This project will construct the UV disinfection building at the Miller Treatment Plant.

Purpose: The purpose of this project is to construct a facility and install ultraviolet treatment (UV) capability at the Miller Treatment Plant. The technology will allow GCWW to address the next phase of the Long Term 2 Enhanced Surface Water Treatment regulations and enhance water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		12,723,000	8,250,000	2,000,000				\$22,973,000
Total		12,723,000	8,250,000	2,000,000				\$22,973,000
Estimated Personnel Cost		683,000						\$683,000

Replacement Water Mains T1201

Dept. Priority: 2

Description: This project is a proposed water main replacement program to meet the goal of replacing or rehabilitating 1% of the total system each year.

Purpose: The purpose of this project is replace various water mains identified by Engineering each year to meet department goal of 1% replacement. The replacements are adjusted to fit current annual cost analyses for all water mains.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		15,923,000	16,248,000	19,976,000	20,575,000	22,072,000	21,783,000	\$116,577,000
Total		15,923,000	16,248,000	19,976,000	20,575,000	22,072,000	21,783,000	\$116,577,000
Estimated Personnel Cost		725,000						\$725,000

Street Improvements T1401

Dept. Priority: 3

Description: This project is a proposed water main program to coordinate street projects with other Departments.

Purpose: The purpose of this project is to make various projected street improvements throughout the year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		5,500,000	6,100,000	7,800,000	8,000,000	9,226,000	9,274,000	\$45,900,000
Total		5,500,000	6,100,000	7,800,000	8,000,000	9,226,000	9,274,000	\$45,900,000
Estimated Personnel Cost		250,000						\$250,000

Valve Replacement Program

Dept. Priority: 4

Description: This project will ensure proper transmission of water by periodically replacing valves in the distribution system when they reach the end of their useful life (some of them are 40 to 50 years old).

Purpose: The purpose of this project is to replace critical valves in the distribution system. This is part of the continuous replacement of valves reaching the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		275,000	275,000	275,000	275,000	275,000	275,000	\$1,650,000
Total		275,000	275,000	275,000	275,000	275,000	275,000	\$1,650,000
Estimated Personnel Cost		100,000						\$100,000

Backup Power Generator - Eden Park

Dept. Priority: 5

Description: This project will install a backup power generator at Eden Park.

Purpose: The purpose of this project is to install an onsite backup generator system, which will improve system reliability and service to Water Works' customers by providing a backup power source to this pump station.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		900,000	2,550,000					\$3,450,000
Total		900,000	2,550,000					\$3,450,000
Estimated Personnel Cost		40,000						\$40,000

Lebanon Pump Station

Dept. Priority: 6

Description: This project will design and construct a new pump station to supply water to the City of Lebanon no later than January 31, 2013, per the wholesale contract.

Purpose: The purpose of this project is to design and construct a new pump station to supply wholesale water to the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		650,000	920,000					\$1,570,000
Total		650,000	920,000					\$1,570,000
Estimated Personnel Cost		36,000						\$36,000

Kings Island Drive

Dept. Priority: 7

Description: This project is phase 1 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Kings Island Drive and Kings Mill Road.

Purpose: The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		2,400,000	350,000					\$2,750,000
Total		2,400,000	350,000					\$2,750,000
Estimated Personnel Cost		113,000						\$113,000

Kings Mills/Columbia - Lebanon Phase II

Dept. Priority: 8

Description: This project is phase 2 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Columbia Road.

Purpose: The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		2,000,000	200,000					\$2,200,000
Total		2,000,000	200,000					\$2,200,000
Estimated Personnel Cost		101,000						\$101,000

Columbia/Turtlecreek - Lebanon Phase IV

Dept. Priority: 9

Description: This project is phase 4 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Mason Morrow Millgrove Road, Turtle Creek Road, Columbia Road, and in an easement along I-71.

Purpose: The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,000,000	2,200,000					\$3,200,000
Total		1,000,000	2,200,000					\$3,200,000
Estimated Personnel Cost		52,000						\$52,000

Mason/Morrow/Millgrove Road-Lebanon Ph 3

Dept. Priority: 10

Description: This is phase 3 of the installation of transmission mains to provide a source of water to serve the City of Lebanon. This phase includes water mains in Mason Morrow Millgrove Road and Columbia Road.

Purpose: The purpose of this project is to provide a source of water to serve the City of Lebanon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		1,200,000						\$1,200,000
Total		1,200,000						\$1,200,000
Estimated Personnel Cost		49,000						\$49,000

Private Development T1501

Dept. Priority: 11

Description: This project is the proposed water main participation for various developments under the regulations and requirements of the Water Works.

Purpose: The purpose of this project is to provide pipe participation per GCWW regulations and requirements of applications, including capital labor and inspection.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		400,000	400,000	400,000	400,000	400,000	420,000	\$2,420,000
Total		400,000	400,000	400,000	400,000	400,000	420,000	\$2,420,000
Estimated Personnel Cost		18,000						\$18,000

Castings/Street Improvements

Dept. Priority: 12

Description: This project will provide curb and casting materials needed for street improvements within the City of Cincinnati where water main replacement or repair is not being completed. This allows GCWW to continue to utilize existing materials to access water mains.

Purpose: The purpose of this project is to purchase curb and casting materials needed for street improvements within the City of Cincinnati.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		354,000	365,000	375,000	390,000	410,000	420,000	\$2,314,000
Total		354,000	365,000	375,000	390,000	410,000	420,000	\$2,314,000
Estimated Personnel Cost		16,000						\$16,000

Station Valve Equipment

Dept. Priority: 14

Description: This project will replace critical equipment in various pump stations including valves, actuators, regulators and backflow preventers on an emergency basis.

Purpose: The purpose of this project is to replace valves in various pump stations on an emergency basis to ensure the continued delivery of water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		90,000	70,000	90,000	110,000	90,000	90,000	\$540,000
Total		90,000	70,000	90,000	110,000	90,000	90,000	\$540,000
Estimated Personnel Cost		15,500						\$15,500

Secondary Basin Drive - Bolton Plant

Dept. Priority: 16

Description: This project will upgrade the existing secondary basin drives at the Bolton Treatment Plant which are nearing the end of their useful lives.

Purpose: The purpose of this project is to upgrade the existing secondary basin drives at the Bolton Treatment Plant which were last upgraded 15 years ago.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		515,000						\$515,000
Total		515,000						\$515,000
Estimated Personnel Cost		28,000						\$28,000

Mack Tank Interior Coating 2011

Dept. Priority: 17

Description: This project will replace the interior coating of Mack Tank.

Purpose: The purpose of this project is to replace the interior coating of Mack Tank to extend useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		249,000	351,000					\$600,000
Total		249,000	351,000					\$600,000
Estimated Personnel Cost		14,000						\$14,000

Concrete Rehabilitation 2011

Dept. Priority: 18

Description: This project will replace failed concrete at the Bolton Treatment Plant.

Purpose: The purpose of this project is to replace failed concrete at the Bolton Treatment Plant in order to provide a safe work environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		201,000						\$201,000
Total		201,000						\$201,000
Estimated Personnel Cost		9,000						\$9,000

Masonry Rehabilitation 2011

Dept. Priority: 19

Description: This project will provide preventative rehabilitation of the masonry buildings at the Bolton Treatment Plant and Chester Park Complex.

Purpose: The purpose of this project is to perform preventative rehabilitation of masonry buildings at the Chester Park Complex and Bolton Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		175,000						\$175,000
Total		175,000						\$175,000
Estimated Personnel Cost		7,000						\$7,000

Roof Replacement 2011

Dept. Priority: 20

Description: This project will replace the roofs on the Cornell Road Pump Station, Mt. Washington pump station, and chlorine injection building.

Purpose: The purpose of this project is to replace roofs that have reached the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		130,000						\$130,000
Total		130,000						\$130,000
Estimated Personnel Cost		6,000						\$6,000

Regeneration Furnace Equipment

Dept. Priority: 21

Description: This project provides critical equipment replacement on Granular Activated Carbon multiple hearth furnaces at the Miller Treatment Plant.

Purpose: The purpose of this project is to replace equipment on the Granular Activated Carbon (GAC) Facility furnace. Due to the extreme heat, equipment on the furnace needs to be routinely replaced.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		60,000	60,000	60,000	60,000	60,000	60,000	\$360,000
Total		60,000	60,000	60,000	60,000	60,000	60,000	\$360,000
Estimated Personnel Cost		10,500						\$10,500

Eden Park Feeder 2 - Parsons Martin

Dept. Priority: 22

Description: This project will install a 54 inch transmission water main to provide an additional supply and discharge to the Eden Park reservoir and pump station.

Purpose: The purpose of this project is to install additional supply and discharge water mains to/from the Eden Park reservoir, providing better water turnover and a more stable supply of water during peak pumping operations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		800,000	1,650,000					\$2,450,000
Total		800,000	1,650,000					\$2,450,000
Estimated Personnel Cost		30,000						\$30,000

Greenhills Tank

Dept. Priority: 23

Description: This project will provide funding to construct a new tank in Greenhills to provide needed operational flexibility and water supply redundancy.

Purpose: The purpose of this project is to provide needed operational flexibility and water supply redundancy.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		600,000						\$600,000
Total		600,000						\$600,000
Estimated Personnel Cost		33,000						\$33,000

Motor Control Center Equipment

Dept. Priority: 24

Description: This project will upgrade motor control centers that are more than 20 years old for which spare parts are difficult to obtain.

Purpose: The purpose of this project is to upgrade existing motor control centers (MCC) with modern technology controls and monitors to prevent extended down time and more readily available replacement components.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	100,000	180,000	180,000	180,000	100,000	\$840,000
Total		100,000	100,000	180,000	180,000	180,000	100,000	\$840,000
Estimated Personnel Cost		17,000						\$17,000

Electrical Transformers

Dept. Priority: 25

Description: This project will upgrade primary transformers at mission critical facilities. The work includes a rewind, regasketing, cooling fins and fan work, monitoring, testing and new oil.

Purpose: The purpose of this project is to upgrade the primary electrical transformers at mission critical facilities. The transformers are more than 50 years old, but will remain serviceable and have extended life with these upgrades.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		85,000	85,000	85,000	85,000	85,000	85,000	\$510,000
Total		85,000	85,000	85,000	85,000	85,000	85,000	\$510,000
Estimated Personnel Cost		14,500						\$14,500

Contamination Warning System

Dept. Priority: 26

Description: This project will install an on-line monitoring equipment at additional locations. The United States Environmental Protection Agency's Water Security Initiative (WSI) requires the implementation of a Contamination Warning System (CWS) in order for GCWW to protect its distribution system.

Purpose: The purpose of this project is to install 20 additional monitors at strategic locations selected by Environmental Protection Agency's WSI project to utilize the Contamination Warning System (CWS) for water quality and security.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		336,000	348,000	39,000	55,000			\$778,000
Total		336,000	348,000	39,000	55,000			\$778,000
Estimated Personnel Cost		28,000						\$28,000

Kemper Road Tank

Dept. Priority: 27

Description: This project is the construction of a 3 million gallon elevated storage tank on Kemper Road.

Purpose: The purpose of this project is to increase elevated storage in Brecon and allow off peak pumping to maximize energy savings.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		200,000	3,500,000					\$3,700,000
Total		200,000	3,500,000					\$3,700,000
Estimated Personnel Cost		9,000						\$9,000

Battery, Charger, and DC Panel

Dept. Priority: 28

Description: This project will replace batteries, chargers and DC control panels that are more than 20 years old and nearing the end of their useful life.

Purpose: The purpose of this project is to replace batteries, chargers, and DC control panels for the continuous operation of the DC control system which is vital to the operation of facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		75,000	50,000	50,000	50,000	50,000	75,000	\$350,000
Total		75,000	50,000	50,000	50,000	50,000	75,000	\$350,000
Estimated Personnel Cost		13,000						\$13,000

Total Organic Carbon Analyzer

Dept. Priority: 29

Description: This project will replace the current 5-year old total organic carbon (TOC) analyzer monitoring Ohio River water with the most current and reliable version.

Purpose: The purpose of this project is to replace a Total Organic Carbon (TOC) analyzer. The TOC analyzer is a piece of analytical equipment which identifies total organic carbon in drinking water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		40,000						\$40,000
Total		40,000						\$40,000
Estimated Personnel Cost								\$0

Backup Power Generator - Constance

Dept. Priority: 30

Description: This project will install an onsite standby generator system. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source in case of power outage in this area.

Purpose: The purpose of this project is to install an on-site standby generator system at the pump station serving Northern Kentucky. This standby generator will ensure service to customers in case of power outage in this area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		350,000	600,000	2,300,000				\$3,250,000
Total		350,000	600,000	2,300,000				\$3,250,000
Estimated Personnel Cost		16,000						\$16,000

Field App Replacement on Large GCWW Pump

Dept. Priority: 32

Description: This project will replace field application circuitry with solid state power factor controls at the Ohio River Plant, Tennyson, Main, Western Hills, and Bolton.

Purpose: The purpose of this project is to upgrade large motor reliability, greater motor power factor control, and improve diagnostics using predictive maintenance techniques.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		100,000	125,000	125,000	125,000	60,000		\$535,000
Total		100,000	125,000	125,000	125,000	60,000		\$535,000
Estimated Personnel Cost		17,000						\$17,000

Continuous WQ Monitors Dist System 2011

Dept. Priority: 34

Description: This project will replace the existing Water Quality monitors in the finished water storage facilities.

Purpose: The purpose of this project is to install water quality monitors at strategic locations in the water distribution system. These monitors assist with the compliance of regulations and detection of contaminated drinking water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		65,000						\$65,000
Total		65,000						\$65,000
Estimated Personnel Cost		7,500						\$7,500

Survey GPS Rover and Base Station

Dept. Priority: 35

Description: This project is the regular replacement of the rover and base station. The replacement schedule is on a six to seven year cycle. The service life is five to six years (either obsolete or no software upgrades).

Purpose: The purpose of this project is to replace GPS equipment. The regular replacement schedule is on a six to seven year cycle. The service life is five to six years (either obsolete or no software upgrades). The equipment improves accuracy/tracking of asset locations and enhances the location of pipe, valves, etc. in an emergency.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		120,000						\$120,000
Total		120,000						\$120,000
Estimated Personnel Cost		5,000						\$5,000

Main Station Trans Switch Controls

Dept. Priority: 36

Description: This project will purchase and install replacement solid state control systems to replace existing systems that monitors incoming feeders.

Purpose: The purpose of this project is to replace existing solid state control systems at the Main Station which monitor incoming feeders that have failed.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		60,000	60,000					\$120,000
Total		60,000	60,000					\$120,000
Estimated Personnel Cost		10,500						\$10,500

Water Main Relocation - Street Imprvmnts

Dept. Priority: 37

Description: This project will relocate water mains affected by installation of certain street improvements.

Purpose: The purpose of this project is to relocate water mains due to installation of certain street improvements.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Construction		4,537,500	1,512,500					\$6,050,000
Total		4,537,500	1,512,500					\$6,050,000
Estimated Personnel Cost								\$0

All Pipes Model

Dept. Priority: 57

Description: This project will build an updated all pipes model application to analyze the water system for hydraulic and water quality for long range planning and water quality purposes. The project also includes a master plan update.

Purpose: The purpose of this project is to develop an all pipes model application and master plan update, which allows GCWW the ability to analyze the water system as to hydraulic and water quality for planning, operation, and water quality purposes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		300,000						\$300,000
Total		300,000						\$300,000
Estimated Personnel Cost								\$0

Carbon Transfer Pump - Miller Plant

Dept. Priority: 66

Description: This project will upgrade the recessed impeller carbon transfer pumps which were installed with the Granular Activated Carbon plant startup in 1992. These 15+ year old pumps have shown wear in the pumping of abrasive carbon material and are starting to require more maintenance.

Purpose: The purpose of this project is to upgrade the 15+ year old carbon transfer pumps that are showing wear in the pumping of abrasive carbon material. These carbon transfer pumps are starting to require more maintenance each year.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other		14,000		50,000	50,000	50,000	37,000	\$201,000
Total		14,000		50,000	50,000	50,000	37,000	\$201,000
Estimated Personnel Cost		2,500						\$2,500

Rehabilitate Water Mains T1301

Dept. Priority: 13

Description: This project consists of various yearly projects identified by GCWW Engineering to rehabilitate key transmission water mains to improve system hydraulics and save energy.

Purpose: The purpose of this project is to rehabilitate existing water mains, extending their lives through various physical processes like cement cleaning and lining.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,300,000	1,400,000	1,500,000	1,595,000	1,604,000	\$7,399,000
Total			1,300,000	1,400,000	1,500,000	1,595,000	1,604,000	\$7,399,000
Estimated Personnel Cost								\$0

Computers, Servers, and Software

Dept. Priority: 15

Description: This project is the annual replacement of Computers, Servers and Software throughout GCWW.

Purpose: The purpose of this project is to provide systematic replacement of computers (five years or older), servers (seven years or older), and general application software (new and major version upgrades).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			415,000	441,000	457,000	472,000	492,000	\$2,277,000
Total			415,000	441,000	457,000	472,000	492,000	\$2,277,000
Estimated Personnel Cost								\$0

Budd-Eighth - Dalton to Evans

Dept. Priority: 31

Description: This project will install a 42 inch water main to supply Western Hills and Northern Kentucky.

Purpose: The purpose of this project is to provide sufficient flows and pressures to Western Hills and Northern Kentucky customers without impacting existing customers. This project will also improve fire supply and better sustaining pressures.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,946,000	3,554,000				\$5,500,000
Total			1,946,000	3,554,000				\$5,500,000
Estimated Personnel Cost								\$0

Storage Area Network Equipment

Dept. Priority: 33

Description: This project will replace both storage area networks (SAN) disk storage systems which will be at the end of their useful lives. One SAN is located at Chester Park (installed 2005) and the other is located at the Miller Plant (installed in 2006).

Purpose: The purpose of this project is to replace two storage area networks. These networks provide storage for Water Works' most critical enterprise applications such as BANNER and EMPAC.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			300,000	200,000				\$500,000
Total			300,000	200,000				\$500,000
Estimated Personnel Cost								\$0

Madison - Observatory to Isabella

Dept. Priority: 38

Description: This project will replace the existing 16-inch and 36-inch water mains in Madison Road.

Purpose: The purpose of this project is the final piece of the Madison Road Corridor project replacing the existing 36 inch and 16 inch water mains.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			1,850,000	3,054,000				\$4,904,000
Total			1,850,000	3,054,000				\$4,904,000
Estimated Personnel Cost								\$0

Brecon Tank Coating

Dept. Priority: 39

Description: The existing coating of the steel water storage tank serving the Brecon area is approaching the end of its useful life and therefore needs to be replaced to maintain the useful life of the tank. This project will accomplish those objectives.

Purpose: The purpose of this project is to replace the existing coating of the steel water storage tank serving the Brecon area. It is approaching the end of its useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			50,000	400,000	50,000			\$500,000
Total			50,000	400,000	50,000			\$500,000
Estimated Personnel Cost								\$0

Critical Backup Power Projects

Dept. Priority: 40

Description: This project will provide portable pumping capability or backup power to critical locations around the GCWW System including portable pump installations at Irwin Simpson Pump Station (PS), Cornell PS and Winton Road PS.

Purpose: The purpose of this project is to install backup power or portable pumps at numerous critical locations around the GCWW Distribution System.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			600,000					\$600,000
Total			600,000					\$600,000
Estimated Personnel Cost								\$0

Fume Hood Controllers

Dept. Priority: 41

Description: This project will replace fume hood controllers that are obsolete. Parts and support are not available for the current controllers. Fume hoods are critical for worker safety and analytical performance.

Purpose: The purpose of this project is to replace fume hood controllers that are obsolete.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			466,000					\$466,000
Total			466,000					\$466,000
Estimated Personnel Cost								\$0

Montgomery and Kennedy Avenues

Dept. Priority: 42

Description: This project will install a 42 inch discharge water main from the Kennedy Heights station.

Purpose: The purpose of this project is an installation of a discharge line for Kennedy Heights to supply the entire northeast, including Warren County, Mason, Lebanon and major portions of Brecon.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			500,000					\$500,000
Total			500,000					\$500,000
Estimated Personnel Cost								\$0

Tank Coating 2012

Dept. Priority: 43

Description: This project will replace interior coating of Delhi Tank.

Purpose: The purpose of this project is to replace the interior tank coating of Delhi Tank to extend useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			600,000					\$600,000
Total			600,000					\$600,000
Estimated Personnel Cost								\$0

Roof Replacement 2012

Dept. Priority: 44

Description: This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

Purpose: The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			350,000					\$350,000
Total			350,000					\$350,000
Estimated Personnel Cost								\$0

Duke, Socialville Foster

Dept. Priority: 45

Description: This project will install a 30 inch transmission water main to provide pump station stability and system flexibility.

Purpose: The purpose of this project is to install a redundant transmission main between Irwin Simpson and Socialville Foster pumping stations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			703,000	1,281,000				\$1,984,000
Total			703,000	1,281,000				\$1,984,000
Estimated Personnel Cost								\$0

Continuous WQ Monitors Dist System

Dept. Priority: 46

Description: This project will replace the existing Water Quality Monitors at the storage facilities in the distribution system.

Purpose: The purpose of this project is to install water quality monitors at strategic locations in the water distribution system. These monitors assist with the compliance of regulations and detection of contaminated drinking water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			60,000	60,000	60,000	70,000	100,000	\$350,000
Total			60,000	60,000	60,000	70,000	100,000	\$350,000
Estimated Personnel Cost								\$0

Concrete Pavement Replacement

Dept. Priority: 47

Description: This project will replace various surface concrete at facilities throughout the system.

Purpose: The purpose of this project is to extend the useful life of pavement at various Water Works' facilities and ensure a safe work environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			96,000	375,000	376,000	377,000	377,000	\$1,601,000
Total			96,000	375,000	376,000	377,000	377,000	\$1,601,000
Estimated Personnel Cost								\$0

Turbidimeters - Bolton Plant

Dept. Priority: 48

Description: This project will replace the turbidimeters at the Bolton Treatment Plant which are near the end of their useful lives.

Purpose: The purpose of this project is to replace Bolton Treatment Plant turbidimeters.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			102,000	13,000				\$115,000
Total			102,000	13,000				\$115,000
Estimated Personnel Cost								\$0

Masonry Replacement

Dept. Priority: 49

Description: This project is the annual rehabilitation of existing masonry structures/buildings to maintain the useful life of various structures throughout the system.

Purpose: The purpose of this project is to perform masonry replacement to various facilities throughout the system to maintain/extend the useful life of the assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			150,000	150,000	150,000	150,000	150,000	\$750,000
Total			150,000	150,000	150,000	150,000	150,000	\$750,000
Estimated Personnel Cost								\$0

SCADA Remote Terminal Units

Dept. Priority: 50

Description: This project will replace the existing outlying stations remote terminal units (RTU's) which are approaching 10-15 years in age and need to be upgraded to maintain their reliability.

Purpose: The purpose of this project is to replace GCWW's water system communications (SCADA) Remote Terminal Units (RTU's) throughout the Miller and Bolton Treatment Plants and other locations to prevent communications failure.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			100,000	100,000	100,000	100,000	100,000	\$500,000
Total			100,000	100,000	100,000	100,000	100,000	\$500,000
Estimated Personnel Cost								\$0

Meter Interface Units (MIU) 2012

Dept. Priority: 67

Description: This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is requested beginning in 2012 based on a 10-year depreciation schedule.

Purpose: The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other			829,000					\$829,000
Total			829,000					\$829,000
Estimated Personnel Cost								\$0

Billing System Replacement

Dept. Priority: 51

Description: This project will provide funding for the development a new billing system for GCWW.

Purpose: The purpose of this project is to replace GCWW's current Customer Information System.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				2,800,000	1,858,000			\$4,658,000
Total				2,800,000	1,858,000			\$4,658,000
Estimated Personnel Cost								\$0

Well Pumps - Bolton Plant

Dept. Priority: 52

Description: This project will replace the original submersible well pumps that were installed in 1978 to ensure reliable pumpage from the wellfield. Two well pumps per year will be replaced/upgraded with more modern equipment over a 5 year period.

Purpose: The purpose of this project is to replace the original submersible well pumps installed in 1978 to ensure reliable pumpage from the well field. Two well pumps per year will be replaced/upgraded with more modern equipment over a five-year period.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				40,000	40,000	36,000	40,000	\$156,000
Total				40,000	40,000	36,000	40,000	\$156,000
Estimated Personnel Cost								\$0

New Water Mains T1101

Dept. Priority: 53

Description: This project will install new water main extensions as required each year to address system requirements.

Purpose: The purpose of this project is for proposed water main extensions for system looping and betterment meeting GCWW regulations, ISO standards, fire and domestic diurnal demands.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				679,000	2,000,000	2,492,000	2,506,000	\$7,677,000
Total				679,000	2,000,000	2,492,000	2,506,000	\$7,677,000
Estimated Personnel Cost								\$0

Wellfield Expansion II - Bolton Plant

Dept. Priority: 54

Description: This project includes the installation of a parallel raw water transmission main from the wellfield to the Bolton Treatment Plant to provide additional hydraulic capacity. The project also includes the replacement of well #4, which has a collapsed screen.

Purpose: The purpose of this project is to expand the amount of water taken from the well field to provide for a more redundant supply and to meet future demand.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				1,900,000	2,900,000	80,000		\$4,880,000
Total				1,900,000	2,900,000	80,000		\$4,880,000
Estimated Personnel Cost								\$0

Tank Coating 2013

Dept. Priority: 55

Description: This project will coat the interior of Brecon tank and exterior of Cherry Grove ground tank to extend the useful lives of the tanks and maintain water quality.

Purpose: The purpose of this project is to topcoat the Brecon Tank interior & Cherry Grove Ground tank exterior.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				750,000				\$750,000
Total				750,000				\$750,000
Estimated Personnel Cost								\$0

Roof Replacement 2013

Dept. Priority: 56

Description: This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

Purpose: The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				350,000				\$350,000
Total				350,000				\$350,000
Estimated Personnel Cost								\$0

Lab Upgrade & Expansion - Bolton Plant

Dept. Priority: 58

Description: This project is a remodeling and expansion to bring the Bolton Treatment Plant laboratory up to current operational and safety standards. The project also proposes a small conference/multi-purpose room to allow for meetings and office work.

Purpose: The purpose of this project is to bring the Bolton Treatment Plant's laboratory up to current operational and safety standards through remodeling and expansion.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				500,000	890,000	507,000		\$1,897,000
Total				500,000	890,000	507,000		\$1,897,000
Estimated Personnel Cost								\$0

INOVAH Payment System Upgrade

Dept. Priority: 59

Description: This project would provide funding for the upgrade of the current Revenue Collector system to the new iNovah payment plan software. The project provides an opportunity to stay current with the latest payment processing technology.

Purpose: The purpose of this project is to upgrade the current Revenue Collector software application to the new iNovah version.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				216,000				\$216,000
Total				216,000				\$216,000
Estimated Personnel Cost								\$0

Clifton - Woolper to Dixmyth

Dept. Priority: 60

Description: This project will install a 30 inch transmission replacement main that serves the Clifton and Eastern Hills area, including critical hospital and Uptown area serving the Clifton Valve station and Winton Reservoir.

Purpose: The purpose of this project is to replace a transmission water main that serves the Clifton and Eastern Hills areas. This main has had recent catastrophic maintenance events near critical customers (University of Cincinnati and several hospitals).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				350,000	2,000,000	150,000		\$2,500,000
Total				350,000	2,000,000	150,000		\$2,500,000
Estimated Personnel Cost								\$0

Delhi Water Tank Painting

Dept. Priority: 61

Description: This project is the exterior painting of the Delhi tank, which includes lead paint removal. Last painting of this facility was 1989.

Purpose: The purpose of this project is to paint the exterior of the Delhi Tank and extend the useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				389,000				\$389,000
Total				389,000				\$389,000
Estimated Personnel Cost								\$0

Cherry Grove Elevated Interior Coating

Dept. Priority: 62

Description: This project will replace the interior coating system of Cherry Grove Elevated Tank.

Purpose: The purpose of this project is to replace the interior coating system of Cherry Grove Elevated Tank to extend the useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				230,000	170,000			\$400,000
Total				230,000	170,000			\$400,000
Estimated Personnel Cost								\$0

Crane Equipment Improvements

Dept. Priority: 63

Description: This project will provide for crane required safety upgrades and improvements to various cranes at mission critical facilities. These cranes were installed between 1940 and 1978.

Purpose: The purpose of this project is to install safety upgrades and improvements to various cranes at mission critical facilities. These cranes were installed between 1940 and 1978. Upgrades include replacement of open collector wiring and control wiring.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				36,000	66,000		50,000	\$152,000
Total				36,000	66,000		50,000	\$152,000
Estimated Personnel Cost								\$0

Filter Backwash Turbidimeters

Dept. Priority: 64

Description: This project will install turbidimeters. One turbidimeter will be used on the backwash line for a cluster of 4-sand filters for a total of 12 turbidimeters being installed to cover all 48 filters.

Purpose: The purpose of this project is to install turbidimeters to optimize the duration of sand filter backwash without compromising water quality. Utilizing turbidimeters and SCADA backwash will be terminated based on water quality rather than a fixed duration.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				50,000	50,000			\$100,000
Total				50,000	50,000			\$100,000
Estimated Personnel Cost								\$0

Intake Pier Access Bridge Painting

Dept. Priority: 65

Description: This project will paint the intake pier access bridge as well as upgrade the lighting, metal work and other smaller miscellaneous items.

Purpose: The purpose of this project is to paint the intake pier access bridge and to complete other upgrades to extend the useful life of the bridge. The intake pier access bridge was last painted in 1985.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				200,000				\$200,000
Total				200,000				\$200,000
Estimated Personnel Cost								\$0

Autoclave

Dept. Priority: 68

Description: This project will replace the 10+ year old autoclave unit which is used to sterilize wastes generated when performing compliance samples in the microbiological lab.

Purpose: The purpose of this project is to replace the 10+ year old autoclave used to sterilize waste from microbiological compliance samples.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				50,000				\$50,000
Total				50,000				\$50,000
Estimated Personnel Cost								\$0

Meter Interface Units (MIU) 2013

Dept. Priority: 70

Description: This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

Purpose: The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				1,043,000				\$1,043,000
Total				1,043,000				\$1,043,000
Estimated Personnel Cost								\$0

Mt. Airy Exterior Renovation

Dept. Priority: 71

Description: This project will prevent further deterioration of the tower superstructure located in the Mt Airy neighborhood. The tanks were originally built in 1926 to serve a portion of the Western Hills service area.

Purpose: The purpose of this project is to prevent further deterioration of the tower superstructure. The tanks were originally built in 1926 and every freeze and thaw cycle causes a bit more deterioration within the concrete.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other				150,000	2,107,000	3,147,000		\$5,404,000
Total				150,000	2,107,000	3,147,000		\$5,404,000
Estimated Personnel Cost								\$0

Kennedy Heights Pump Station Mods

Dept. Priority: 69

Description: This project consists of modifications to the Kennedy Heights Pump Station.

Purpose: The purpose of this project is to increase firm capacity and pump efficiency in order to maintain an abundant supply of water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					300,000	700,000		\$1,000,000
Total					300,000	700,000		\$1,000,000
Estimated Personnel Cost								\$0

Tennyson Pump Discharge Valve Upgrade

Dept. Priority: 72

Description: This project will upgrade six hydraulic controlled pump discharge valves to electric valves for three Central service and three Eastern Hills Pumps.

Purpose: The purpose of this project is to upgrade six hydraulic controlled pump discharge valves to electric valves for three Central Service and three Eastern Hills Pumps.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					150,000	450,000		\$600,000
Total					150,000	450,000		\$600,000
Estimated Personnel Cost								\$0

Wesselman Road PRV

Dept. Priority: 73

Description: This project will install a pressure reducing valve (PRV) and piping on Wesselman Road from I-74 crossing to Harrison Avenue.

Purpose: The purpose of this project is to provide redundancy to the Harrsion Avenue area near Springdale Road.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					200,000	1,100,000		\$1,300,000
Total					200,000	1,100,000		\$1,300,000
Estimated Personnel Cost								\$0

Tank Coating 2014

Dept. Priority: 74

Description: This project will replace the exterior coating of the Brecon tank.

Purpose: The purpose of this project is to replace the exterior coating on Brecon Tank to extend the useful life of the tank and maintain water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					550,000			\$550,000
Total					550,000			\$550,000
Estimated Personnel Cost								\$0

Roof Replacement 2014

Dept. Priority: 75

Description: This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

Purpose: The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					400,000			\$400,000
Total					400,000			\$400,000
Estimated Personnel Cost								\$0

Delhi PRV

Dept. Priority: 76

Description: This project will install a pressure reducing valve (PRV) regulator at Fairbanks and Delhi Pike, north of River Road.

Purpose: The purpose of this project is to install a regulator for redundancy to Hillside area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					500,000			\$500,000
Total					500,000			\$500,000
Estimated Personnel Cost								\$0

Dehumidification System - Miller Plant

Dept. Priority: 77

Description: This project will upgrade the dehumidification system in the Filter Building at the Miller Treatment Plant to control the environment throughout the plant (prevents piping corrosion, chemical caking, etc.).

Purpose: The purpose of this project is to upgrade the dehumidifiers in the Filter Building to control the environment throughout the plant preventing piping corrosion, chemical caking, etc. The current systems were upgraded in 1990.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					52,000	248,000		\$300,000
Total					52,000	248,000		\$300,000
Estimated Personnel Cost								\$0

Convergence Infrastructure (VoIP)

Dept. Priority: 78

Description: This project is a convergence infrastructure utilizing Voice over IP technology (VoIP).

Purpose: The purpose of this project is to replace the PBX voice switch with Voice over IP technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					300,000	916,000		\$1,216,000
Total					300,000	916,000		\$1,216,000
Estimated Personnel Cost								\$0

Wash Water Recovery Pumps

Dept. Priority: 83

Description: This project is the continuation of the upgrade program for pumps which were originally installed in 1976.

Purpose: The purpose of this project is to upgrade wash water recovery pumps. The pumps were originally installed in 1976. The pumps, with thirty plus years of pumping gritty material such as sand, filter dirt, and carbon fines, now require major work to be completed.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					48,000			\$48,000
Total					48,000			\$48,000
Estimated Personnel Cost								\$0

Meter Interface Units (MIU) 2014

Dept. Priority: 84

Description: This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

Purpose: The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					1,043,000			\$1,043,000
Total					1,043,000			\$1,043,000
Estimated Personnel Cost								\$0

Operating System Upgrade

Dept. Priority: 85

Description: This project will upgrade the Operating System to the current version.

Purpose: The purpose of this project is to upgrade the current operating system, Windows XP, which has fallen out of mainstream support and will reach it end of its useful life April 2014 when Microsoft will no longer provide any security patches or emergency support. The project will upgrade the operating system on all GCWW workstations, laptops and pentabs to the new Microsoft Operation System.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					27,000	400,000		\$427,000
Total					27,000	400,000		\$427,000
Estimated Personnel Cost								\$0

Gas Chromatograph w/MS for VOC Analysis

Dept. Priority: 86

Description: This project will replace current 10-year old gas chromatograph with mass spectrophotometer (GCMS) that is used for volatile organic chemical (VOC) and trihalomethanes (THM) monitoring with the most current and reliable version.

Purpose: The purpose of this project is to replace the existing gas chromatograph with a mass spectrophotometer detector that is ten years old, so that GCWW can continue to monitor the Ohio River, treatment plant, and drinking water for THMs and unknown organic content.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					165,000			\$165,000
Total					165,000			\$165,000
Estimated Personnel Cost								\$0

On-line Chlorine Monitors - Miller Plant

Dept. Priority: 87

Description: This project will replace the on-line chlorine monitors at the Miller Treatment Plant.

Purpose: The purpose of this project is to replace on-line chlorine monitors at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					120,000			\$120,000
Total					120,000			\$120,000
Estimated Personnel Cost								\$0

Reporting Application Server Replacement

Dept. Priority: 88

Description: This project will purchase the necessary hardware, software, support and maintenance package as well as professional services to implement Crystal Server in a virtual environment and replace the current reporting application server (RAS).

Purpose: The purpose of this project is to continue to provide reporting in a browser based format.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					106,000			\$106,000
Total					106,000			\$106,000
Estimated Personnel Cost								\$0

Software Management System (SMS) Replace

Dept. Priority: 89

Description: This project is the Software Management System (SMS) replacement.

Purpose: The purpose of this project is to upgrade the current application that IT Services uses to remote control machines (SMS), deploy software, and collect asset information which has reached the end of its useful life and is no longer supported by the vendor.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					148,000			\$148,000
Total					148,000			\$148,000
Estimated Personnel Cost								\$0

Remote Terminal Units (RTUs) Equipment

Dept. Priority: 90

Description: This project will replace in-plant remote terminal units or Bristol Network 3000 RTUs at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace remote terminal units. Many of the existing units will be 10-15 years in age and need to be upgraded to maintain their reliability.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					124,000	88,000	88,000	\$300,000
Total					124,000	88,000	88,000	\$300,000
Estimated Personnel Cost								\$0

Chester Park Complex Virtual Environment

Dept. Priority: 91

Description: This project will replace the Chester Park Complex virtual environment equipment.

Purpose: The purpose of this project is to replace the current hardware that is required to maintain support and availability. The HP Blade warranty is expiring.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					150,000			\$150,000
Total					150,000			\$150,000
Estimated Personnel Cost								\$0

Solar Recording Charts

Dept. Priority: 103

Description: This project will involve the placement of various recording devices around the system accompanied by solar panels to provide the power required for the recording stations to send a continual signal back to the California Control Center.

Purpose: The purpose of this project is to provide a means of obtaining real time system information concerning water pressures and flows at various critical locations around the distribution water system.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					126,000			\$126,000
Total					126,000			\$126,000
Estimated Personnel Cost								\$0

Fields Ertel Road Check Valve

Dept. Priority: 104

Description: This project will install a check valve (CV) at Fields Ertel and Montgomery Road.

Purpose: The purpose of this project is to maintain system water pressure near the Brecon Tank.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					100,000			\$100,000
Total					100,000			\$100,000
Estimated Personnel Cost								\$0

Constance Dosing & Monitoring

Dept. Priority: 105

Description: This project will provide limited backup to the hydraulic surge protection of the station and monitoring of the chlorine dosage.

Purpose: The purpose of this project is to provide limited backup to the hydraulic surge protection of the station and monitoring of the chlorine dosage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					26,000			\$26,000
Total					26,000			\$26,000
Estimated Personnel Cost								\$0

IT Service Management

Dept. Priority: 106

Description: The project is for implementation of an IT application to manage services provided by all GCWW IT staff to track performance management. It will be based on Service Management standards and allow GCWW staff to prioritize and address outstanding issues.

Purpose: The purpose of this project is the implementation of an IT application based on Service Management standards in order to improve customer service.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					374,000	538,000	520,000	\$1,432,000
Total					374,000	538,000	520,000	\$1,432,000
Estimated Personnel Cost								\$0

SCADA Communications Front End (CFE)

Dept. Priority: 107

Description: This project will replace existing system Communication Front End (CFEs) which supports a limited amount of protocols and has limited processing power.

Purpose: The purpose of this project is to replace existing SCADA front end communication hardware. Existing CFEs have reached the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other					122,000			\$122,000
Total					122,000			\$122,000
Estimated Personnel Cost								\$0

Document Management Upgrade

Dept. Priority: 79

Description: This project is for implementation of an upgrade to the Hyland Software for the current OnBase document management software.

Purpose: The purpose of this project is to upgrade the document management software in order to take advantage of new software releases.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000		\$200,000
Total						200,000		\$200,000
Estimated Personnel Cost								\$0

Enterprise Asset Management System

Dept. Priority: 80

Description: This project will replace the current Enterprise Asset Management system (EMPAC) which is used to direct nearly all work on GCWW's assets.

Purpose: The purpose of this project is to replace the Enterprise Asset Management system (EMPAC).

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						2,208,000	3,259,000	\$5,467,000
Total						2,208,000	3,259,000	\$5,467,000
Estimated Personnel Cost								\$0

Call Center Equipment

Dept. Priority: 81

Description: This project would provide funding to expand and upgrade features and functions related to the Commercial Services Division's call center operations with a focus on the long-term vision of a comprehensive customer solution for GCWW.

Purpose: The purpose of this project is to implement new and/or enhance existing call center technologies to improve our customer service delivery.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						1,721,000	1,000,000	\$2,721,000
Total						1,721,000	1,000,000	\$2,721,000
Estimated Personnel Cost								\$0

PeopleSoft Upgrade

Dept. Priority: 82

Description: This project will upgrade the PeopleSoft application to maintain vendor support.

Purpose: The purpose of this project is to upgrade the PeopleSoft application to maintain vendor support for the current version of PeopleSoft. PeopleSoft is an integral part of the work processes for the Water Works Department for capital projects and fixed assets.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						275,000	275,000	\$550,000
Total						275,000	275,000	\$550,000
Estimated Personnel Cost								\$0

Filter Automation - Bolton Plant

Dept. Priority: 92

Description: This project will add controls to sand filters at the groundwater treatment plant to automate the backwash and normal operation processes. The controls will be tied to the central plant system control.

Purpose: The purpose of this project is to add controls to the sand filters at the groundwater treatment plant in order to automate the backwash and normal operation processes.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						240,000		\$240,000
Total						240,000		\$240,000
Estimated Personnel Cost								\$0

Gas Chromatograph w/MS for SOC Analysis

Dept. Priority: 93

Description: This project will replace the current 10 year-old laboratory instrument (gas chromatograph with mass spectrophotometer) that is used for monitoring synthetic organic compounds, such as pesticides and homeland security related compounds.

Purpose: The purpose of this project is to replace the 10-year old current laboratory analytical instrument (gas chromatograph with mass spectrophotometer) used to monitor synthetic organic compounds, such as pesticides, in the water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						150,000		\$150,000
Total						150,000		\$150,000
Estimated Personnel Cost								\$0

Gas Chromatograph w/Mass Spectromter-3

Dept. Priority: 94

Description: This project will purchase a laboratory analytical instrument (gas chromatograph with mass spectrometer) to monitor semivolatile organic compounds in the water for compliance with future drinking water regulations.

Purpose: The purpose of this project is to purchase a laboratory analytical instrument (gas chromatograph with mass spectrometer) in order to monitor semivolatile organic compounds.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						115,000		\$115,000
Total						115,000		\$115,000
Estimated Personnel Cost								\$0

Network Upgrade-Chester Park and Miller

Dept. Priority: 95

Description: This project will replace the current network hardware with new equipment.

Purpose: The purpose of this project is a systematic replacement of the Chester Park Complex and Miller Treatment Plant Network hardware to ensure security, billing, work-order and other critical applications. At the time of replacement, this equipment will be near the end of its useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						591,000		\$591,000
Total						591,000		\$591,000
Estimated Personnel Cost								\$0

Iron Feeder Upgrade - Miller Plant

Dept. Priority: 96

Description: This project will upgrade the chemical feed system (ferric sulfate) at the Miller Treatment plant to maintain equipment operation reliability. Previous upgrades occurred in 2001-2002. This upgrade includes controls and monitoring equipment.

Purpose: The purpose of this project is to upgrade the chemical feed system (ferric sulfate) at the Miller Treatment Plant to maintain equipment reliability.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						298,000	2,000	\$300,000
Total						298,000	2,000	\$300,000
Estimated Personnel Cost								\$0

Lime Feeder #1 & 4 Upgrade- Miller Plant

Dept. Priority: 97

Description: This project will upgrade the lime slakers and feeder equipment at the Miller Treatment Plant to maintain system reliability and water treatment consistency. Previous upgrades for the lime slakers occurred in 2004.

Purpose: The purpose of this project is to upgrade the lime slaker and feeder equipment at the Miller Treatment Plant to maintain system reliability and water treatment consistency.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000		\$200,000
Total						200,000		\$200,000
Estimated Personnel Cost								\$0

Lamella Sludge Pumps #2-9 -Miller Plant

Dept. Priority: 98

Description: This project will replace sludge pumps #2 to #9 at the Lamella facility (Miller Treatment Plant).

Purpose: The purpose of this project is to replace sludge pumps #2 to #9 in the Lamella facility at the Miller Treatment plant because they will have reached the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						150,000	150,000	\$300,000
Total						150,000	150,000	\$300,000
Estimated Personnel Cost								\$0

Security Fence and Camera Upgrades

Dept. Priority: 99

Description: This project will upgrade / expand the camera and security sensor system along the fence perimeter including software systems and communications to the security center.

Purpose: The purpose of this project is to upgrade plant perimeter security equipment at the Miller and Bolton Treatment Plants, and other outlying stations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						150,000	150,000	\$300,000
Total						150,000	150,000	\$300,000
Estimated Personnel Cost								\$0

Lime Feeder #1 & 4 - Bolton Plant

Dept. Priority: 100

Description: This project will upgrade lime slaker and feeder equipment at the Bolton Plant (CMBP). This equipment should be replaced to assure reliability of the lime feed system. CMBP is a lime soda softening plant with the need to ensure that lime feed equipment is fully functional.

Purpose: The purpose of this project is to replace the two oldest of the four lime slakers and upgrade to stainless steel construction and program logic controller to ensure reliability.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						308,000		\$308,000
Total						308,000		\$308,000
Estimated Personnel Cost								\$0

Sand Filter Valves - Miller Plant

Dept. Priority: 101

Description: This project will upgrade the existing filter valves in the Filter Building at the Miller Treatment Plant with new valves.

Purpose: The purpose of this project is to upgrade the existing filter valves at the Miller Treatment Plant to prevent failure and continued delivery of water.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						600,000	600,000	\$1,200,000
Total						600,000	600,000	\$1,200,000
Estimated Personnel Cost								\$0

Building Security System Upgrade

Dept. Priority: 102

Description: This project will upgrade/expand the Simplex security equipment located at the Miller and Bolton Treatment Plants, Chester Park Complex and other GCWW Facilities.

Purpose: The purpose of this project is to upgrade / expand the Simplex security equipment located at Miller and Bolton Treatment Plants, Chester Park Complex and other GCWW facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						300,000		\$300,000
Total						300,000		\$300,000
Estimated Personnel Cost								\$0

Powered Activated Carbon Storage & Feed

Dept. Priority: 108

Description: This project will upgrade the existing powder activated carbon (PAC) slurry storage system to dry storage for ease of operation (trouble-free startup of equipment in spite of intermittent usage + actual dose delivery), and to retain the quality of PAC (Iodine number).

Purpose: The purpose of this project is to upgrade existing powder activated carbon (PAC) slurry storage system to dry storage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						414,000	1,017,000	\$1,431,000
Total						414,000	1,017,000	\$1,431,000
Estimated Personnel Cost								\$0

Total Organic Halide (TOC) Analyzer

Dept. Priority: 109

Description: This project replaces the current total organic halide (TOX) analyzer that is over 10 years old.

Purpose: The purpose of this project is to replace the 10-year old total organic halide monitor.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						60,000		\$60,000
Total						60,000		\$60,000
Estimated Personnel Cost								\$0

HVAC - AHU Upgrades - Miller Plant

Dept. Priority: 110

Description: This project will upgrade or replace air handling units at several facilities at the Miller Treatment Plant. These units are at least 22-years old and are reaching the end of their useful life. Replacement includes controls, filters and all appuntenances.

Purpose: The purpose of this project is to upgrade or replace air handler units (AHU) in the Granular Activated Carbon Building and other Miller Treatment Plant Facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000	200,000	\$400,000
Total						200,000	200,000	\$400,000
Estimated Personnel Cost								\$0

Electric Panel and Lighting Upgrades

Dept. Priority: 111

Description: This project will upgrade existing electric lighting panels, indoor and outdoor lights, including conduit and wire between devices.

Purpose: The purpose of this project is to upgrade lighting panels and lights in various buildings at the Miller Treatment Plant and other facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						50,000	50,000	\$100,000
Total						50,000	50,000	\$100,000
Estimated Personnel Cost								\$0

Meter Interface Units (MIU) 2015

Dept. Priority: 112

Description: This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

Purpose: The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						1,043,000		\$1,043,000
Total						1,043,000		\$1,043,000
Estimated Personnel Cost								\$0

Plainfield/Montgomery

Dept. Priority: 113

Description: This project will install a 36 inch water main in Plainfield, Montgomery, Galbraith, Blue Ash, and Kugler Mill.

Purpose: The purpose of this project is to provide greater capacity from Kennedy Pump Station to Brecon Service Area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						500,000	2,850,000	\$3,350,000
Total						500,000	2,850,000	\$3,350,000
Estimated Personnel Cost								\$0

Tank Coating 2015

Dept. Priority: 114

Description: This project will apply a protective coating on tanks to extend useful life and maintain water quality.

Purpose: The purpose of this project is to apply a protective exterior coating to the Wardall and Pleasant Run Tanks.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						1,350,000		\$1,350,000
Total						1,350,000		\$1,350,000
Estimated Personnel Cost								\$0

Roof Replacement 2015

Dept. Priority: 115

Description: This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

Purpose: The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						400,000		\$400,000
Total						400,000		\$400,000
Estimated Personnel Cost								\$0

Chem East Concrete Repair

Dept. Priority: 118

Description: This project will involve removal of existing deteriorated concrete and reinforcing steel and replacement of some at various locations around the building.

Purpose: The purpose of this project is to replace deteriorated concrete in order to maintain a safe work environment and access to the chemical building.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						481,000	259,000	\$740,000
Total						481,000	259,000	\$740,000
Estimated Personnel Cost								\$0

Madison/Ridge-Isabella to Duck Creek

Dept. Priority: 119

Description: This project will install a 48 and 16 inch transmission water main to supply both Kennedy stations with increased capacity and system redundancy.

Purpose: The purpose of this project is to install new 48 and 16 inch water mains in Madison Road to upgrade the system between Main & Tennyson and Kennedy Heights stations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000	500,000	\$700,000
Total						200,000	500,000	\$700,000
Estimated Personnel Cost								\$0

Filter Building Boiler - Miller Plant

Dept. Priority: 120

Description: This project will upgrade/replace the existing 35-year old boilers, including the controls, feedwater and chemical feeder systems in the filter building of the surface water treatment plant. This equipment provides steam heating for the Filter Building.

Purpose: The purpose of this project is to upgrade/replace the existing 35-year old boilers (including the controls), feedwater and chemical feeder systems in the filter building at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						82,000		\$82,000
Total						82,000		\$82,000
Estimated Personnel Cost								\$0

Lamella Rapid Mix Pump - Miller Plant

Dept. Priority: 121

Description: This project is a replacment of the rapid mix pumps for chemicals in the Lamella Facility at the Miller Treatment Plant which operate 24 hours a day, seven days a week in very humid environmental conditions.

Purpose: The purpose of this project is to replace the four pumps for rapid mixing of chemicals in the Lamella Facility at the Miller Treatment Plant to prevent failure and ensure a plentiful supply of water. These pumps will be at the end of their useful service life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						120,000		\$120,000
Total						120,000		\$120,000
Estimated Personnel Cost								\$0

Tapered Screw Conveyor - Miller Plant

Dept. Priority: 122

Description: This project will upgrade the tapered spiral screw conveyor that moves chemicals (lime and iron) from the storage hoppers into the slakers or chemical feeders.

Purpose: The purpose of this project is to upgrade the tapered spiral screw conveyor at the Chem East Building. Upgrading the screw auger on this forty (40)+ year old equipment will extend its useful life and improve the cycle time needed to ensure the chemical feeders are full.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000		\$75,000
Total						75,000		\$75,000
Estimated Personnel Cost								\$0

HVAC Dehumidifier Upgrade - Miller Plant

Dept. Priority: 123

Description: This project will upgrade/replace dehumidifier units that have reached the end of their useful life at various facilities around the Miller Treatment Plant complex.

Purpose: The purpose of this project is to upgrade / replace dehumidifier units that have reached the end of their useful lives at various facilities around the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						90,000	90,000	\$180,000
Total						90,000	90,000	\$180,000
Estimated Personnel Cost								\$0

Fluoride Feeder Upgrade

Dept. Priority: 124

Description: This project will upgrade the fluoride feeder system at the Miller Treatment and Bolton Treatment plants.

Purpose: The purpose of this project is to upgrade the fluoride feeder systems at both treatment plans. The equipment will reach the end of its useful life in 2015.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						60,000		\$60,000
Total						60,000		\$60,000
Estimated Personnel Cost								\$0

Lamella Sludge Collectors - Miller Plant

Dept. Priority: 125

Description: This project will replace sludge collector drives in basins two and six in the Lamella facility at the Miller Treatment Plant.

Purpose: The purpose of this project is to replace sludge collector drives in basins two and six in the Lamella facility at the Miller Treatment Plant, which are near the end of their useful life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000	75,000	\$150,000
Total						75,000	75,000	\$150,000
Estimated Personnel Cost								\$0

Caustic Soda Storage Tank - Miller Plant

Dept. Priority: 126

Description: This project will replace caustic soda storage tanks.

Purpose: The purpose of this project is to replace caustic soda storage tanks which will be at the end of their useful life. Timely replacement of the caustic storage day tanks are required to have reliable storage and ensure safe operations.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						120,000		\$120,000
Total						120,000		\$120,000
Estimated Personnel Cost								\$0

Furnace Air Compressor - Miller Plant

Dept. Priority: 127

Description: This project will upgrade one of the three screw type air compressors that supply house air for the pneumatic valves and other plant processes.

Purpose: The purpose of this project is to upgrade one of three screw type furnace air compressors which require significant maintenance but are critical when operating the furnaces during the carbon regeneration campaigns.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						50,000		\$50,000
Total						50,000		\$50,000
Estimated Personnel Cost								\$0

Contamination Warning System Replacement

Dept. Priority: 128

Description: The project replaces the existing monitors on the contamination warning system over their service life which is 10 years.

Purpose: The purpose of this project to maintain performance of the contamination warning system by replacing the existing monitors over their service life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						20,000	674,000	\$694,000
Total						20,000	674,000	\$694,000
Estimated Personnel Cost								\$0

Wellhead Protection Monitoring Wells

Dept. Priority: 129

Description: This project will install additional ground water monitor wells, when needed, pending the on-going wellhead protection (WHP) area re-delineation project.

Purpose: The purpose of this project is to monitor wells for the wellhead protection program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000		\$75,000
Total						75,000		\$75,000
Estimated Personnel Cost								\$0

Influent Flume Bypass - Bolton Plant

Dept. Priority: 130

Description: This project will install bypass piping to the existing influent flume to meet maintenance needs while maintaining the ability to produce a reasonable amount of water to satisfy operational needs during low system demand periods.

Purpose: The purpose of this project is to provide a means to bypass the existing influent flume to allow maintenance needs to take place without having to shut down the entire water treatment plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						419,000	600,000	\$1,019,000
Total						419,000	600,000	\$1,019,000
Estimated Personnel Cost								\$0

Electric Heater Upgrades - Miller Plant

Dept. Priority: 140

Description: This project will upgrade or replace electric heating equipment at various locations around the Miller Treatment Plant complex including controls, thermostats and associated wiring.

Purpose: The purpose of this project is to upgrade or replace 30-year old electric heating equipment at various facilities around the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						50,000	50,000	\$100,000
Total						50,000	50,000	\$100,000
Estimated Personnel Cost								\$0

HVAC Air Conditioners - Miller Plant

Dept. Priority: 141

Description: This project will upgrade or replace air conditioning units at various Miller Treatment Plant facilities. This includes controls, ducting, electric conduit and wire.

Purpose: The purpose of this project is to upgrade or replace air conditioning units at various Miller Treatment Plant facilities.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						45,000	45,000	\$90,000
Total						45,000	45,000	\$90,000
Estimated Personnel Cost								\$0

Chester Park Complex Carpet Upgrade

Dept. Priority: 142

Description: This project will replace carpet in high wear areas including hallways and conference rooms to ensure a safe work environment.

Purpose: The purpose of this project is to replace carpeting at the Chester Park Complex to avoid tripping hazards and ensure a safe work environment.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						200,000		\$200,000
Total						200,000		\$200,000
Estimated Personnel Cost								\$0

Innovation Way

Dept. Priority: 143

Description: This project will install a 16 inch water main discharge from Socialville Foster Pump Station to supply the Mason south zone.

Purpose: The purpose of this project is to provide additional and redundant supply from the pump station to the City of Mason. As the City of Mason grows, this water main will need to be constructed to meet the future demands and provide supply redundancy.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						35,000	270,000	\$305,000
Total						35,000	270,000	\$305,000
Estimated Personnel Cost								\$0

Reservoir #1 Cascade Repair-Miller Plant

Dept. Priority: 147

Description: This project consists of performing repair work on the cascade in Reservoir #1 at the Miller Treatment Plant.

Purpose: The purpose of this project is to repair the deteriorating cascade in Reservoir #1 at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						75,000		\$75,000
Total						75,000		\$75,000
Estimated Personnel Cost								\$0

SCADA Remote Site Communications

Dept. Priority: 148

Description: This project consists of the design and deployment of a new communications system for GCWW's water system monitoring (SCADA).

Purpose: The purpose of this project is to upgrade GCWW's water system monitoring (SCADA) communications system for remote sites. Enhancing remote communications is the foundation upon which all future SCADA improvements will be built.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						414,000	229,000	\$643,000
Total						414,000	229,000	\$643,000
Estimated Personnel Cost								\$0

Early Detection of Algae

Dept. Priority: 149

Description: This project is to evaluate/install new equipment for algae detection and combat Water Quality issues early in the process, in an effort to minimize the cost of the chemicals and operational problems.

Purpose: The purpose of this project is to evaluate/install new equipment for algae detection and combat water quality issues early in the process.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						333,000	167,000	\$500,000
Total						333,000	167,000	\$500,000
Estimated Personnel Cost								\$0

All Pipe Model Water Quality Validation

Dept. Priority: 150

Description: This project is an upgrade to the All Pipe Water Quality Model application. As the system condition, operation and service area changes over years, the distribution system model needs recalibration for water quality to address these changes, so it can maintain its prediction accuracy.

Purpose: The purpose of this project is to revalidate the distribution system model for water quality in order to maintain its accuracy and effectiveness over changes in system condition, operation and service area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other						300,000		\$300,000
Total						300,000		\$300,000
Estimated Personnel Cost						14,000		\$14,000

Granular Activated Carbon Storage

Dept. Priority: 116

Description: This project will provide additional Granular Activated Carbon (GAC) storage in order to maintain treatment capacity during the highest water production.

Purpose: The purpose of this project is to provide additional Granular Activated Carbon (GAC) storage in order to maintain treatment capacity during the highest water production.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							467,000	\$467,000
Total							467,000	\$467,000
Estimated Personnel Cost								\$0

Spring Grove and Western

Dept. Priority: 117

Description: This project will replace the existing 36 inch transmission main in Spring Grove and Western.

Purpose: The purpose of this project is to replace and upgrade the existing 36 inch transmission line providing suction to the Western Hills Station due to reaching the end of its design life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							50,000	\$50,000
Total							50,000	\$50,000
Estimated Personnel Cost								\$0

Eden Park Feeder 4

Dept. Priority: 131

Description: This project will replace the existing Eastern Hills Discharge feeder from Eden Park Pump Station.

Purpose: The purpose of this project is to replace and upgrade the Eastern Hills discharge feeder from Eden Park Reservoir and Pump Station, which is nearing the end of its design life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							200,000	\$200,000
Total							200,000	\$200,000
Estimated Personnel Cost								\$0

McMillan Avenue-Essex to Clifton

Dept. Priority: 132

Description: This project will install a 36 inch transmission main in McMillan Avenue from Essex to Clifton Avenues.

Purpose: The purpose of this project is a critical transmission replacement for a city water main to maintain adequate supply and water quality.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							500,000	\$500,000
Total							500,000	\$500,000
Estimated Personnel Cost								\$0

Eggleston and 9th Streets

Dept. Priority: 133

Description: This project will install a 48 inch transmission main in Eggleston and 9th Street.

Purpose: The purpose of this project is to replace the existing 48-inch transmission main in Eggleston and 9th Street, which is in the critical central service area. The infrastructure is nearing the end of its design life.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							100,000	\$100,000
Total							100,000	\$100,000
Estimated Personnel Cost								\$0

Pete Rose Way/Eggleston-Broadway

Dept. Priority: 134

Description: This project will install a 48 inch transmission main in Pete Rose Way to complete the transmission system from the pump station through downtown to Constance.

Purpose: The purpose of this project is to complete the transmission mains through the downtown area.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							200,000	\$200,000
Total							200,000	\$200,000
Estimated Personnel Cost								\$0

Winton Road - Froome to Reservoir

Dept. Priority: 135

Description: This project will install a new transmission main in Winton Road to the Winton Reservoir.

Purpose: The purpose of this project is to provide transmission supply in Eastern Hills for maintenance purposes as well as back up supply to Este Avenue.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							150,000	\$150,000
Total							150,000	\$150,000
Estimated Personnel Cost								\$0

Glenway - Warsaw to Rapid Run

Dept. Priority: 136

Description: This project will install a 16 inch replacement water main upgrade to improve arterial water supply through Price Hill and Westwood.

Purpose: The purpose of this project is to replace existing 10 and 16 inch mains to better supply water along this primary corridor of Western Hills within the city.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							300,000	\$300,000
Total							300,000	\$300,000
Estimated Personnel Cost								\$0

McMillan and May Streets

Dept. Priority: 137

Description: This project will install a 48 inch transmission water main that upgrades water service to the Clifton/Uptown Area and hospital/medical areas, replacing an existing 36 inch water main. This also supports discharge of Eden Reservoir to the Winton Reservoir supply.

Purpose: The purpose of this project is to install a transmission water main to upgrade water service to the Clifton/Uptown areas. This transmission upgrade is vital to the core water system and Winton Reservoir supply.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							150,000	\$150,000
Total							150,000	\$150,000
Estimated Personnel Cost								\$0

Kennedy and Highland Avenues

Dept. Priority: 138

Description: This project will install a 48 inch transmission water main to replace existing supply and enhance additional water supply for future needs.

Purpose: The purpose of this project is to install transmission water main to supply Kennedy Heights station to meet water demands of northeast including Brecon, Mason, Lebanon and Warren.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							269,000	\$269,000
Total							269,000	\$269,000
Estimated Personnel Cost								\$0

Backup Power Generator - Western Hills

Dept. Priority: 139

Description: This project will provide an onsite standby generator system to the Western Hills Pump Station. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage.

Purpose: The purpose of this project is to install an onsite standby generator system. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							331,000	\$331,000
Total							331,000	\$331,000
Estimated Personnel Cost								\$0

Meter Interface Units (MIU) 2016

Dept. Priority: 144

Description: This project would provide funding for the scheduled replacement of Meter Interface Units (MIU's). The MIU's provide the meter reading information for the H2O radio read technology. Funding is based on a 10-year depreciation schedule.

Purpose: The purpose of this project is to replace Meter Interface Units based on a useful life (10-years) replacement schedule. MIU's provide the meter reading information for the H2O radio read technology.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							842,000	\$842,000
Total							842,000	\$842,000
Estimated Personnel Cost								\$0

HVAC - AHU Upgrades - Bolton Plant

Dept. Priority: 145

Description: This project will upgrade four 35-year old air handlers units including cabinet, filters, fan, condensing coil, vibration isolation mounts, duct, thermostat and controls. Existing TRANE units were last replaced in 1978.

Purpose: The purpose of this project is to upgrade air handling equipment at the Bolton Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							80,000	\$80,000
Total							80,000	\$80,000
Estimated Personnel Cost								\$0

Wash Water Pump Upgrades - Miller Plant

Dept. Priority: 146

Description: This project will upgrade or replace six washwater pumps located in the front of the Filter Building at the Miller Treatment Plant.

Purpose: The purpose of this project is to upgrade or replace six washwater pumps located in the front of the Filter Building at the Miller Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							50,000	\$50,000
Total							50,000	\$50,000
Estimated Personnel Cost								\$0

Tank Coating 2016

Dept. Priority: 151

Description: This project will apply a protective coating on tanks to extend useful life and maintain water quality.

Purpose: The purpose of this project is to apply a protective exterior coating to the Cherry Grove Elevated Tank.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							250,000	\$250,000
Total							250,000	\$250,000
Estimated Personnel Cost								\$0

Roof Replacement 2016

Dept. Priority: 152

Description: This project will replace the roof on one or more facilities to maintain structural integrity of buildings.

Purpose: The purpose of this project is a replacement roof program.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							600,000	\$600,000
Total							600,000	\$600,000
Estimated Personnel Cost								\$0

Lime Residual Sitework - Bolton Plant

Dept. Priority: 153

Description: This project will construct a holding lagoon adjacent to existing site for disposing of lime residual from the Bolton Treatment Plant softening process.

Purpose: The purpose is to provide a location for placement of spent lime residual solids at the Bolton Treatment Plant.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							230,000	\$230,000
Total							230,000	\$230,000
Estimated Personnel Cost								\$0

Comprehensive Reliability - Bolton Plant

Dept. Priority: 154

Description: This project will provide preliminary design engineering for numerous projects (chlorine gas alternatives, sludge line reconstruction, recarbonation facilities, etc.) to improve reliability, redundancy and plant capacity.

Purpose: The purpose of this project is to provide preliminary design engineering for numerous projects to improve reliability, redundancy and plant capacity.

<u>Phases</u>	<u>Prior Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2011-2016 Total</u>
Other							597,000	\$597,000
Total							597,000	\$597,000
Estimated Personnel Cost								\$0